

FINANCIAL PLAN



POWELL RIVER
REGIONAL DISTRICT

2016 - 2020

POWELL RIVER REGIONAL DISTRICT

2016 – 2020 FINANCIAL PLAN

Section I Bylaw No. 508, 2016

Section II Supplementary Information

Section III Detailed Service Exhibits

POWELL RIVER REGIONAL DISTRICT

2016 – 2020 FINANCIAL PLAN

SECTION I – BYLAW NO. 508, 2016

SCHEDULE 'A' CONSOLIDATED SUMMARY BY YEAR

| | BUDGET | ACTUAL | | FIVE YE | AR FINANCIAL PLA | AN | |
|--------------------------------------|------------|------------|------------|------------|------------------|-----------|-----------|
| _ | 2015 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| TOTAL REVENUE SUMMARY | | | | | | | |
| REQUISITION - PROPERTY VALUE TAX | 3,986,614 | 3,986,614 | 4,577,051 | 5,270,886 | 5,517,947 | 5,704,825 | 5,794,489 |
| REQUISITION - PARCEL TAX | 265,217 | 265,217 | 293,565 | 298,600 | 274,770 | 277,085 | 279,516 |
| TOTAL REQUISITION | 4,251,831 | 4,251,831 | 4,870,616 | 5,569,486 | 5,792,717 | 5,981,910 | 6,074,005 |
| GOVERNMENT GRANTS | 781,933 | 654,433 | 660,632 | 3,390,805 | 4,221,959 | 560,776 | 560,776 |
| INTEREST REVENUE | 61,926 | 68,679 | 58,382 | 56,903 | 53,902 | 43,949 | 50,218 |
| WASTE TIPPING FEES | 1,006,448 | 1,059,111 | 973,800 | 704,600 | 598,800 | 627,000 | 627,000 |
| UTILITY USER FEES | 102,401 | 359 | 108,809 | 113,846 | 120,147 | 122,691 | 123,898 |
| CAMPING FEES | 106,478 | 103,840 | 107,107 | 109,770 | 112,502 | 115,303 | 118,178 |
| SALES OF SERVICES - CEMETERY & MISC. | 33,920 | 36,753 | 30,270 | 31,737 | 33,275 | 34,889 | 36,582 |
| OTHER FEES | 92,779 | 196,240 | 92,262 | 93,073 | 86,718 | 85,499 | 84,312 |
| OTHER REVENUE | 385,534 | 460,695 | 324,291 | 1,835,034 | 317,672 | 309,270 | 312,995 |
| BORROWING/LEASE FINANCING | 531,694 | 389,060 | 120,590 | 294,000 | 1,474,318 | . 0 | , 0 |
| INTERDEPARTMENTAL RECOVERIES | 391,102 | 389,198 | 418,893 | 424,962 | 410,271 | 408,641 | 417,275 |
| MEMBER MUNICIPALITY DEBT | 742,744 | 742,744 | 774,017 | 888,741 | 887,398 | 704,586 | 650,794 |
| TRANSFERS FROM RESERVE | 871,179 | 362,554 | 807,504 | 304,962 | 255,000 | 0 | 0 |
| TRANSFERS FROM NON-STAT RESERVE | 799,736 | 496,623 | 297,127 | 821,789 | 997,921 | 36,622 | 88,668 |
| TRANSFERS FROM PRIOR YEAR SURPLUS | 802,997 | 802,997 | 929,191 | 174,000 | 162,160 | 179,000 | 184,000 |
| TOTAL REVENUES | 10,962,702 | 10,015,117 | 10,573,491 | 14,813,707 | 15,524,759 | 9,210,135 | 9,328,702 |
| TOTAL EXPENDITURE SUMMARY | | | | | | | |
| OPERATING | 6,931,721 | 5,853,459 | 7.851,448 | 7,285,634 | 7,069,884 | 7.197.086 | 7,300,222 |
| CAPITAL | 1,928,418 | 1,134,133 | 963,685 | 5,650,028 | 6,387,192 | 77,250 | 129,500 |
| DEBT PAYMENT | 445,426 | 438,875 | 171,438 | 192,862 | 266,567 | 280,999 | 267,706 |
| TRANSFERS TO RESERVE | 490,101 | 485,396 | 406,068 | 443,016 | 504,339 | 543,058 | 554,917 |
| TRANSFERS TO NON-STAT RESERVE | 416,448 | 423,475 | 401,991 | 348,582 | 404,534 | 402,312 | 420,719 |
| TRANSFER TO LIABILITY | 7,844 | 7,844 | 4,844 | 4,844 | 4,844 | 4,844 | 4,844 |
| MEMBER MUNICIPALITY DEBT | 742,744 | 742,744 | 774,017 | 888,741 | 887,398 | 704,586 | 650,794 |
| TOTAL EXPENDITURES | 10,962,702 | 9,085,926 | 10,573,491 | 14,813,707 | 15,524,759 | 9,210,135 | 9,328,702 |
| RESERVE FUND INTEREST | 24,003 | 31,715 | 26,616 | 24,842 | 28,600 | 35,860 | 35,860 |

SCHEDULE 'B' - BUDGET 2016 FINANCIAL PLAN

| SERVICE | REVENUE | Current ' | rear Fundi | ing | | | | | REVENU | E Transfer | <u> </u> | TOTAL | EXPENDITU | IRES | | Transfer | То | | TOTAL |
|----------------------|---------------------|---|---|---|---|---|-----------------|-----------|---|---|----------------------|------------|-----------|---------|---|---|---|---|------------|
| | Prop. Val. Taxes | | Sales of Services | Fees | Borrowing/ Lease Proceeds | Interest | Gov't Grants | Other | Reserve Funds | Non-Stat Reserve | Prior Yr. Surplus | REVENUE | Operating | Capital | Debt P+I | Reserves | Non-Stat Reserve | | EXPEND. |
| General Admin. | 1,025,408 | | | | 0 | 6,491 | 537,927 | 435,203 | 35,170 | 4,000 | 23,861 | 2,068,060 | 1,614,721 | 29,000 | 68,400 | 335,939 | 20,000 | Liability | 2,068,060 |
| EA Admin. | 58,095 | | | | | 86 | | 16,969 | , | 0 | 24,943 | 100,093 | 84.093 | 20,000 | 55,455 | 000,000 | 16,000 | | 100,093 |
| EA Feas. Studies | 35,560 | *************************************** | *************************************** | | | 1,611 | 20,000 | 0 | 174.954 | 25,000 | 6,936 | 264,061 | 237,454 | | •••••• | | 26,607 | | 264,061 |
| Grants-In-Aid | 126,482 | | | | | | | | , | , | 19,613 | 146,095 | 146,095 | | | | 20,001 | | 146,095 |
| Planning | 343,835 | | 407 | *************************************** | | 2,539 | 0 | 530 | 5,000 | 0 | 30,637 | 382,948 | 372,948 | 0 | *************************************** | Ω | 10,000 | | 382,948 |
| Development | 13,117 | | | | | , | | | -, | | , | 13,117 | 13,117 | Ū | | Ū | 10,000 | | 13,117 |
| Regional Parks | 293,384 | | | 110,563 | | 4,609 | 0 | 24,280 | 226,738 | 83,370 | 107.686 | 850,630 | 553,760 | 275.870 | | | 21.000 | | 850,630 |
| Cemeteries | 114,803 | *************************************** | 29,863 | *************************************** | | 9,829 | | 40,660 | 15,320 | 26,250 | 44,847 | 281,572 | 245,322 | 26,250 | *************************************** | 0 | | | 281,572 |
| Reg Animal Shelter | 78,388 | | • | | | 53 | | 0 | , | , | 0 | 78,441 | 78,388 | 20,200 | | · | 53 | | 78,441 |
| Emerg. Prog. EA 'D' | 15,000 | *************************************** | | •••••• | *************************************** | 0 | | 0 | | | 4 | 15,004 | 15,004 | 0 | | 0 | | | 15,004 |
| Emerg. Preparednes | s | | | | | | | - | | | • | 0 | ,0,00, | J | | · | | | 0 |
| Library | 281,519 | ••••• | | | ••••••• | | | 3.713 | | | 10,554 | 295,786 | 295,786 | •••••• | *************************************** | | | | 295,786 |
| Emerg. (911) | 133,945 | | | 74,570 | | | | 1,164 | | | 3.740 | 213,419 | 213,419 | | | | | | 213,419 |
| Waste Mgmt | 246,033 | *************************************** | *************************************** | 973,800 | 0 | 21,431 | 53,450 | 117,004 | 1,155 | 125,833 | 190,224 | 1,728,929 | 1,676,679 | 12,250 | 0 | | 40,000 | | 1,728,929 |
| Waste Mgmt - Lasq. | 111,270 | | | , | 20.000 | 148 | , | 487 | 212,655 | 10,107 | 30,102 | 384,770 | 146,138 | 230,000 | 400 | | 3.388 | 4.844 | 384,770 |
| House Numbering | 4,479 | *************************************** | | •••••• | | | 0 | 0 | | | 5,930 | 10,409 | 10,409 | | | | | | 10,409 |
| Comm. Recreation | 58,594 | | | | | | | | 1,885 | | 0 | 60,479 | 60,479 | | | | | | 60,479 |
| Rural Paratransit | 68,336 | •••••• | *************************************** | | •••••• | | | 32,265 | 2,325 | | 36,225 | 139,151 | 139,151 | | | *************************************** | | | 139,151 |
| Lasq. Library | 28,655 | | | | | | | , | _, | | 00,220 | 28,655 | 28,655 | | | | | | 28,655 |
| Northside Rec. | 109,262 | *************************************** | *************************************** | ••••••••••• | 0 | 859 | 3,000 | 0 | 9.261 | 9.334 | 22,715 | 154,431 | 50,978 | 19,670 | 5,967 | | 77,815 | *************************************** | 154,431 |
| Malaspina Fire Prot. | 354,232 | | | | | | -, | 0 | 12,728 | -, | 53,615 | 420,575 | 361,574 | 13,000 | 0,007 | 46,000 | 77,010 | | 420,574 |
| Lasqueti Fire Prot. | 48,560 | 30,000 | | *************************************** | 0 | ************************* | 0 | 0 | 9,470 | | 37.000 | 125,030 | 100,030 | 5.000 | 0 | 20,000 | | *************************************** | 125,030 |
| Savary Fire Prot. | 144,000 | | | | 34.800 | | 0 | 30.000 | 18,466 | | 67.937 | 295,203 | 146,475 | 124,370 | 24,358 | 20,000 | | | 295,203 |
| Northside Fire Prot. | 251,590 | *************************************** | *************************************** | •••••• | 0 | | 0 | 34,299 | 5,847 | *************************************** | 6,544 | 298,280 | 218,805 | 24,340 | 52,249 | 2,886 | | | 298,280 |
| Myrtle Pond Water | | 42,065 | | 48.071 | 0 | 431 | 0 | 1.000 | 8,925 | | 1 | 100,493 | 85,339 | 5,250 | 6,432 | 243 | 3,229 | | 100,493 |
| Septage Disposal | 36,256 | *************************************** | | | 0 | 882 | 0 | 600 | | 0 | 6,621 | 44,358 | 12,497 | | 0,102 | 0 | 31,861 | | 44,358 |
| Lund Sewer | | 42,000 | | 60,738 | 0 | | 0 | 0 | 18,685 | · | 70,792 | 192,215 | 170,856 | 19.060 | 2.299 | 0 | 31,001 | 0 | 192,215 |
| Tex. Health Cen. | 62,718 | *************************************** | | | 46,790 | *************************************** | 0 | 0 | 34,750 | | 9,337 | 153,595 | 48,262 | 94,000 | 11,333 | | *************************************** | | 153,595 |
| Tex. Rec. Comm. | 90,771 | | | 5,536 | 0 | | 3.000 | 0 | 12,450 | | 18,751 | 130,508 | 121,883 | 7,625 | 0 | 1,000 | | | 130,508 |
| Texada Airport | 70,854 | | | 8,700 | *************************************** | 950 | | 0 | 1,720 | 2,000 | 21,112 | 105,337 | 102,616 | 0 | | | 2.721 | | 105,337 |
| Texada Marine | 37,000 | | | | | 2,426 | 585 | 0 | | 0 | 14,553 | 54,564 | 33,426 | 0 | | | 21,138 | | 54,564 |
| Texada Heritage | 21,000 | | | | | 68 | | 10 | *************************************** | | 7,813 | 28,891 | 22,939 | 0 | | | 5.952 | | 28,891 |
| Savary Marine | | 179,500 | | 0 | 0 | 4,874 | 785 | 0 | | 0 | | 212,022 | 116,201 | 0 | | | 95.821 | | 212,022 |
| Lasqueti Marine | 11,147 | | •••••• | ••••••••••• | 0 | 814 | 1.885 | 0 | | | 8,518 | 22,364 | 8,958 | 0 | 0 | 0 | | | 22,364 |
| Economic Dev. | 56,687 | | | | | | | 0 | | | 4,981 | 61,668 | 61,668 | J | · | J | 10,400 | | 61,668 |
| Reg Emerg Prepared | 246,071 | *************************************** | *************************************** | ••••••• | 19,000 | 282 | 40,000 | 5,000 | | 11,233 | 16,737 | 338,323 | 257,323 | 78.000 | | *************************************** | 3,000 | | 338,323 |
| Total Cap. & Oper. | 4,577,051 | 293,565 | 30,270 | 1,281,978 | 120,590 | 58,382 | 660,632 | 743,184 | 807,504 | ······ | 929,191 | 9,799,474 | 7,851,448 | 963,685 | 171,438 | 406,068 | 401,991 | 4,844 | 9,799,474 |
| Municipal Debt. | | | · | | ŕ | ŕ | · | 774,017 | , | , | , | 774,017 | .,, | , | 774,017 | , | | 4,044 | 774,017 |
| TOTAL | 4,577,051 | 293,565 | 30,270 | 1,281,978 | 120,590 | 58,382 | 660,632 | 1,517,201 | 807,504 | 297,127 | 929,191 | 10,573,491 | 7,851,448 | 963,685 | 945,455 | 406,068 | 401,991 | 4,844 | 10,573,491 |

SCHEDULE 'C' - BUDGET 2017 FINANCIAL PLAN

| SERVICE | REVENUE | Current \ | Year Fundi | ing | | | | | REVENU | E Transfer | s | TOTAL | EXPENDITU | RES | | Transfer | Го | | TOTAL |
|----------------------|---------------------|---|---|---|---------------------------------|----------|---|-------------|---|---|---------|--------------------|-----------|-----------|-------------|---|---|---|-------------------|
| | Prop. Val. Taxes | | Sales of Services | Fees | Borrowing/ Lease Proceeds | Interest | Gov't Grants | Other | Reserve Funds | Non-Stat Reserve | | REVENUE | Operating | Capital | Debt P+I | Reserves | Non-Stat Reserve | | EXPEND. |
| General Admin. | 1,055,347 | | | | 0 | 6,763 | 544,705 | 462,222 | 0 | 0 | 15,000 | 2,084,037 | 1,579,656 | 0 | 68.442 | 355,939 | 80,000 | , | 2,084,037 |
| EA Admin. | 71,186 | • | | | | 160 | • | 15,869 | | 0 | . 0 | 87,215 | 80,882 | | | , | 6,333 | | 87,215 |
| EA Feas, Studies | 25,000 | | | | ••••••••• | 1,638 | 0 | 0 | 0 | 45,000 | 0 | 71,638 | 47,500 | | | | 24,138 | *************************************** | 71,638 |
| Grants-In-Aid | 59,500 | | | | | | | | | , | 0 | 59,500 | 59,500 | | | | , | | 59,500 |
| Planning | 371,857 | | 420 | | | 2,709 | 0 | 530 | | 100,000 | 15,000 | 490,515 | 382,515 | 100,000 | | 0 | 8,000 | *************************************** | 490,515 |
| Development | 13,466 | | | | | -, | | | | , | , | 13,466 | 13,466 | , | | • | -, | | 13,466 |
| Regional Parks | 388,639 | | | 113.318 | | 3.549 | 0 | 24,426 | 150,000 | 31.500 | 18.000 | 729,431 | 484,308 | 209,500 | | | 35.623 | | 729,431 |
| Cemeteries | 130,046 | | 31,317 | | | 9,687 | | 42,553 | 0 | | 5,000 | 246,903 | 208,603 | 28,300 | | 0 | | •••••• | 246,903 |
| Reg Animal Shelter | 80,695 | | 0,,0,, | | | 54 | | 0 | | 20,000 | 0 | 80,749 | 80,695 | 20,000 | | · | 54 | | 80,749 |
| Emerg, Prog. EA 'D' | 15,000 | *************************************** | *************************************** | | | 0 | *************************************** | | | | 0 | 15,000 | 15,000 | 0 | | 0 | | *************************************** | 15,000 |
| Emerg. Preparednes | | | | | | Ū | | v | | | Ŭ | 0 | 10,000 | · · | | Ū | | | 0 |
| Library | 358.599 | *************************************** | | *************************************** | | | *************************************** | 0 | | | 0 | 358,599 | 358,599 | | | | *************************************** | *************************************** | 358,599 |
| Emerg. (911) | 138,020 | | | 73,079 | | | | 1,164 | | | 5,000 | 217,263 | 217,263 | | | | | | 217,263 |
| Waste Mgmt | 649,453 | *************************************** | *************************************** | 704,600 | 0 | 19,971 | 2,846,100 | 1,648,022 | n | 210,000 | 15,000 | 6,093,146 | 1,694,208 | 4,378,938 | 0 | | 20,000 | | 6,093,146 |
| Waste Mgmt - Lasq. | 146,381 | | | 704,000 | 0 | 34 | 2,040,100 | 0 | 712 | | 8,000 | 155,276 | 130,032 | 1,570,550 | 400 | | 20,000 | 4.844 | 155,276 |
| House Numbering | 4,465 | | | | | | Ω | 0 | | | 0,000 | 4,465 | 4,465 | | | | 20,000 | 7,077 | 4,465 |
| Comm. Recreation | 60,307 | | | | | | Ü | · · | 0 | | 0 | 60,307 | 60,307 | | | | | | 60,307 |
| Rural Paratransit | 76,826 | *************************************** | | | | | | 32,588 | 0 | | 5,000 | 114,414 | 114,414 | | | | | *************************************** | 114,414 |
| Lasg. Library | 29,524 | | | | | | | 32,300 | U | | 3,000 | 29,524 | 29,524 | | | | | | - |
| Northside Rec. | 112.035 | *************************************** | | | 0 | 2,023 | 0 | 0 | 0 | 0 | 1.000 | 115,058 | 29,024 | 0 | 5,967 | *************************************** | 80.000 | | 29,524 115,058 |
| Malaspina Fire Prot. | 363,397 | | | | U | 2,023 | U | 0 | 0 | _ | 20,000 | • | 338,397 | 0 | 5,967 | 45 000 | 80,000 | | , |
| Lasqueti Fire Prot. | 52,509 | 30,000 | | | 0 | | 0 | 0 | 43,250 | | 3,000 | 383,397 128,759 | 60,509 | 68,250 | 0 | 45,000 | | | 383,397 |
| • | 145,000 | 30,000 | | | 0 | • | 0 | 0 | 43,230 | | 5.000 | • | • | | | 0 | | | 128,759 |
| Savary Fire Prot. | | | | | ····· | | 0 | | | | | 150,000 | 123,675 | 0 | 23,066 | 3,259 | | | 150,000 |
| Northside Fire Prot. | 266,109 | 45.000 | | 40.040 | 294,000 | 400 | • | 32,000 0 | 16,000 | | 1,500 | 609,609 | 207,253 | 332,000 | 70,356 | 0 | . =00 | | 609,609 |
| Myrtle Pond Water | | 45,000 | | 49,349 | 0 | 486 | 0 | | 0 | *************************************** | 19,000 | 113,835 | 78,685 | 0 | 6,432 | 24,218 | 4,500 | ····· | 113,835 |
| Septage Disposal | 36,635 | | | | 0 | 1,438 | 0 | 612 | | 0 | - | 38,685 | 12,824 | | 0 | 0 | 25,861 | | 38,685 |
| Lund Sewer | | 44,100 | | 64,497 | 0 | | 0 | 0 | 55,000 | | 18,500 | 182,097 | 101,658 | 77,540 | 2,299 | 600 | | 0 | 182,097 |
| Tex. Health Cen. | 62,942 | | | E 040 | 0 | | 0 | 0 | 0 | | 2,000 | 64,942 | 52,442 | 0 | 10,500 | 2,000 | | | 64,942 |
| Tex. Rec. Comm. | 130,106 | | | 5,646 | 0 | ••••• | 0 | 0 | 40,000 | | 2,000 | 177,752 | 110,252 | 55,500 | 0 | 12,000 | | | 177,752 |
| Texada Airport | 61,765 | | | 10,800 | | 997 | _ | 0 | 0 | - | | 76,062 | 59,962 | 0 | | | 16,100 | | 76,062 |
| Texada Marine | 37,000 | | | | | 2,785 | 0 | 0 | | 29,250 | | 69,035 | 66,250 | 0 | | | 2,785 | | 69,035 |
| Texada Heritage | 21,000 | | | | | 132 | • | 10 | | | 2,000 | 23,142 | 21,637 | 0 | | | 1,505 | | 23,142 |
| Savary Marine | | 179,500 | | 0 | 0 | | 0 | 0 | | 377,591 | 0 | 560,384 | 160,384 | 400,000 | | | 0 | | 560,384 |
| Lasqueti Marine | 11,147 | | | | 0 | 1,042 | 0 | 0 | | | 1,500 | 13,689 | 7,174 | 0 | 0 | . 0 | 6,515 | | 13,689 |
| Economic Dev. | 37,818 | | | | | | | 0 | | | 0 | 37,818 | 37,818 | | | | | | 37,818 |
| Reg Emerg Prepare | | | | | 0 | | 0 | 0 | *************************************** | 0 | | 269,254 | 256,687 | 0 | 5,400 | | 7,167 | | 269,254 |
| Total Cap. & Oper. | 5,270,886 | 298,600 | 31,737 | 1,021,288 | 294,000 | 56,903 | 3,390,805 | 2,259,996 | 304,962 | 821,789 | 174,000 | 13,924,966 | 7,285,634 | 5,650,028 | 192,862 | 443,016 | 348,582 | 4,844 | 13,924,966 |
| Municipal Debt. | | | | | | | | 888,741 | | | | 888,741 | | | 888,741 | | | | 888,741 |
| TOTAL | 5,270,886 | 298,600 | 31,737 | 1,021,288 | 294,000 | 56,903 | 3,390,805 | 3,148,737 | 304,962 | 821,789 | 174,000 | 14,813,707 | 7,285,634 | 5,650,028 | 1,081,603 | 443,016 | 348,582 | 4,844 | 14,813,707 |

SCHEDULE 'D' - BUDGET 2018 FINANCIAL PLAN

| SERVICE | REVENUE | Current \ | ear Fundin | ıg | | | | | REVENU | Transfer | s | TOTAL | EXPENDITU | RES | | Transfer | То | | TOTAL. |
|----------------------|---------------------|---|---|---|---------------------------------|---|---|-----------|---|---|----------------------|------------|-----------|---|-------------|---|---|---|------------|
| | Prop. Val. Taxes | | Sales of Services | Fees | Borrowing/ Lease Proceeds | Interest | Gov't Grants | Other | Reserve Funds | Non-Stat Reserve | Prior Yr. Surplus | REVENUE | Operating | Capital | Debt P+I | Reserves | Non-Stat Reserve | | EXPEND. |
| General Admin. | 1,076,821 | 743,00 | 00.1.000 | | 0 | 8,123 | 560,776 | 442,679 | 0 | 45,350 | 15,000 | 2,148,749 | 1,608,389 | 45,350 | 63,000 | 372,010 | | Liubinty | 2,148,749 |
| EA Admin. | 73,876 | | | | _ | 266 | , | 33,713 | _ | 8,012 | 0 | 115,867 | 115,397 | , | , | | 470 | | 115,867 |
| EA Feas, Studies | 25,000 | | | | | 1,283 | 0 | 0 | 0 | | 0 | 56,283 | 32,500 | *************************************** | | | 23,783 | | 56,283 |
| Grants-In-Aid | 59,500 | | | | | ., | _ | - | _ | , | 0 | 59,500 | 59,500 | | | | 20,100 | | 59,500 |
| Planning | 385,445 | | 432 | | | 2,845 | 0 | 530 | 0 | 8,025 | 15,000 | 412,277 | 394,106 | 8,025 | | 0 | 10,146 | | 412,277 |
| Development | 13,824 | | | | | _, | | | | -, | , | 13,824 | 13,824 | -, | | - | , | | 13,824 |
| Regional Parks | 396,263 | | | 116,144 | | 3,619 | 0 | 24,587 | 0 | 5,250 | 18,000 | 563,862 | 501,694 | 18,925 | | | 43,243 | | 563,862 |
| Cemeteries | 132,807 | | 32,843 | | | 9,514 | | 44,537 | 0 | 6,250 | 5,000 | 230,951 | 214,701 | 6,250 | | 0 | | | 230,951 |
| Reg Animal Shelter | 83.071 | | , | | | 55 | | 0 | | | 0 | 83,126 | 83,071 | | | | 55 | | 83,126 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | 0 | | 0 | | | 0 | 15,000 | 15,000 | 0 | | 0 | | | 15,000 |
| Emerg. Preparednes | | | | | | | | | | | | 0 | , | | | | | | 0 |
| Library | 369,222 | | | *************************************** | | *************************************** | | 0 | *************************************** | | 0 | 369,222 | 369,222 | | | | *************************************** | | 369,222 |
| Emerg. (911) | 143,409 | | | 71,617 | | | | 1,164 | | | 5,000 | 221,190 | 221,190 | | | | | | 221,190 |
| Waste Mgmt | 763,578 | •••••• | , | 598,800 | 604,857 | 16,741 | 2,877,144 | 115,184 | 0 | 850,000 | 15,000 | 5,841,304 | 1,474,992 | 4,335,142 | 21,170 | •••••• | 10,000 | *************************************** | 5,841,304 |
| Waste Mgmt - Lasq. | 147,887 | | | | 0 | 372 | | 0 | 0 | 25,034 | 8,000 | 181,293 | 154,775 | 0 | 8,600 | | 13,074 | 4,844 | 181,293 |
| House Numbering | 4,465 | | | | | *************************************** | 0 | 0 | *************************************** | *************************************** | 0 | 4,465 | 4,465 | | | *************************************** | | | 4,465 |
| Comm. Recreation | 62,071 | | | | | | | | 0 | | 0 | 62,071 | 62,071 | | | | | | 62,071 |
| Rural Paratransit | 84,352 | *************************************** | | | | | | 32,914 | 0 | | 0 | 117,266 | 117,266 | *************************************** | | *************************************** | *************************************** | | 117,266 |
| Lasg, Library | 30,645 | | | | | | | , | | | | 30,645 | 30,645 | | | | | | 30,645 |
| Northside Rec. | 111,358 | *************************************** | | | 0 | 3,383 | 0 | 0 | 0 | 0 | 1,000 | 115,741 | 29,774 | 0 | 5,967 | *************************************** | 80,000 | | 115,741 |
| Malaspina Fire Prot. | 394,179 | | | | 507,500 | | | 0 | 175,000 | | 20,000 | 1,096,679 | 345,263 | 682,500 | 28,988 | 39,929 | , | | 1,096,679 |
| Lasqueti Fire Prot. | 54,912 | 30,000 | *************************************** | *************************************** | 361,961 | | 784,039 | 0 | 50,000 | | 3,000 | 1,283,912 | 62,112 | 1,200,000 | 21,800 | | | *************************************** | 1,283,912 |
| Savary Fire Prot. | 145,000 | | | | . 0 | | . 0 | 0 | . 0 | | 10,000 | 155,000 | 124,872 | 0 | 22,156 | | | | 155,000 |
| Northside Fire Prot. | 271,270 | | *************************************** | | 0 | | 0 | 32,000 | 0 | | 1,500 | 304,770 | 198,414 | 30,000 | 70,356 | *************************************** | *************************************** | | 304,770 |
| Myrtle Pond Water | | 48,465 | | 50,699 | 0 | 563 | 0 | 0 | 30,000 | | 21,500 | 151,227 | 78,148 | 30,000 | 6,432 | • | 4,500 | | 151,227 |
| Septage Disposal | 36,539 | | *************************************** | | 0 | 1,878 | 0 | 624 | | 0 | ••••• | 39,041 | 13,161 | | 0 | *************************************** | *************************************** | | 39,041 |
| Lund Sewer | | 46,305 | | 69,448 | 0 | | 0 | 0 | 0 | | 4,160 | 119,913 | 102,435 | 0 | 2,299 | 15,179 | | 0 | 119,913 |
| Tex. Health Cen. | 64,178 | | ••••• | | 0 | | 0 | 0 | 0 | ••••• | 2,000 | 66,178 | 49,576 | 0 | 10,500 | ******************* | *************************************** | *************************************** | 66,178 |
| Tex. Rec. Comm. | 140,880 | | | 5,759 | 0 | | 0 | 0 | 0 | | 2,000 | 148,639 | 112,639 | 11,000 | 0 | 25,000 | | | 148,639 |
| Texada Airport | 63,011 | | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 5,700 | | 1,270 | | 0 | 0 | 20,000 | 2,500 | 92,481 | 50,734 | 20,000 | ••••••••• | | 21,747 | | 92,481 |
| Texada Marine | 37,000 | | | | | 2,335 | 0 | 0 | | 0 | 0 | 39,335 | 26,583 | 0 | | | 12,752 | | 39,335 |
| Texada Heritage | 21,000 | | | | | 155 | *************************************** | 10 | | | 2,000 | 23,165 | 22,286 | 0 | •••••••••• | | 879 | | 23,165 |
| Savary Marine | | 150,000 | | 0 | 0 | 84 | 0 | 0 | | 0 | 0 | 150,084 | 75,746 | 0 | | | 74,338 | | 150,084 |
| Lasqueti Marine | 11,147 | *************************************** | | | 0 | 1,152 | 0 | 0 | | | 1,500 | 13,799 | 7,299 | 0 | 0 | 0 | 6,500 | | 13,799 |
| Economic Dev. | 37,818 | | | | | | | 0 | | | 0 | 37,818 | 37,818 | | | | • | | 37,818 |
| Reg Emerg Prepare | 262,418 | *************************************** | | | 0 | 264 | 0 | 0 | | 0 | 10,000 | 272,682 | 260,215 | 0 | 5,300 | *************************************** | 7,167 | *************************************** | 272,682 |
| Total Cap. & Oper. | 5,517,947 | 274,770 | 33,275 | 918,167 | 1,474,318 | 53,902 | 4,221,959 | 727,942 | 255,000 | 997,921 | 162,160 | 14,637,361 | 7,069,884 | 6,387,192 | 266,567 | 504,339 | 404,534 | 4,844 | 14,637,361 |
| Municipal Debt. | | • | | • | • | | • | 887,398 | • | • | • | 887,398 | | · · | 887,398 | | • | • | 887,398 |
| TOTAL | 5,517,947 | 274,770 | 33,275 | 918,167 | 1,474,318 | 53,902 | 4,221,959 | 1,615,340 | 255,000 | 997,921 | 162,160 | 15,524,759 | 7,069,884 | 6,387,192 | 1,153,965 | 504,339 | 404,534 | 4,844 | 15,524,759 |

SCHEDULE 'E' - BUDGET 2019 FINANCIAL PLAN

| SERVICE | REVENUE | Current \ | Year Fundir | ng | | | | | REVENU | E Transfei | s | TOTAL | EXPENDITU | IRES | | Transfer | Го | | TOTAL |
|----------------------|---|---|----------------------|---------|---------------------------------|----------|-----------------|-----------|------------------|---------------------|---|--------------------|-------------|-----------------|---|---------------------|---|---|--------------------|
| | Prop. Val. Taxes | | Sales of Services | Fees | Borrowing/ Lease Proceeds | Interest | Gov't Grants | Other | Reserve Funds | Non-Stat Reserve | | REVENUE | Operating . | Capital | Debt P+I | Reserves | Non-Stat Reserve | | EXPEND. |
| General Admin. | 1,089,882 | laxes | Services | | rioceeus 0 | 8,372 | 560,776 | 447,657 | 0 | neserve 0 | 15,000 | 2,121,687 | 1,631,677 | 0 | 63,000 | 372,010 | 55,000 | Liability | 2,121,687 |
| EA Admin. | 74,257 | | | | Ū | 134 | 500,770 | 16,118 | Ü | 0 | 0.000 | 90,509 | 85,019 | U | 00,000 | 372,010 | 5,490 | | 90,509 |
| EA Feas. Studies | 25,000 | | | | | 1,178 | 0 | 10,110 | 0 | | | 56,178 | 32,500 | | | | 23,678 | | 56,178 |
| Grants-In-Aid | 59,500 | | | | | 1,170 | O | · · | U | 30,000 | . 0 | 59,500 | 59,500 | | | | 20,070 | | 59,500 |
| Planning | 398,183 | | 445 | | | 2,881 | 0 | 530 | 0 | 0 | | 417,039 | 406,936 | 0 | | 0 | 10,103 | | 417,039 |
| Development | 14,194 | | 440 | | | 2,001 | U | 550 | U | U | 15,000 | 14,194 | 14,194 | U | | U | 10,103 | | 14,194 |
| | | | | 110 042 | | 4,265 | 0 | 24,753 | 0 | 0 | 18,000 | , | 510,873 | 10.000 | | | 42,517 | | |
| Regional Parks | 397,330 | | 34,444 | 119,042 | | 9,720 | <u>U</u> | 46,616 | 0 | | 5.000 | 563,390 237,025 | 220,775 | 10,000 6,250 | | 0 | 10,000 | | 563,390 237,025 |
| Cemeteries | 134,996 | | 34,444 | | | , | | 40,010 | U | 6,∠50 | 5,000 | • | | 6,250 | | U | • | | |
| Reg Animal Shelter | 85,518 | | | | | 55 0 | | 0 | | | | 85,573 | 85,518 | | | 0 | 55 | | 85,573 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | U | | U | | | . 0 | 15,000 0 | 15,000 | 0 | | U | | | 15,000 |
| Emerg. Preparednes | ••••• | | | | | | | | ••••• | | | | | | | | | | 0 |
| Library | 380,164 | | | | | | | 0 | | | 0 | 380,164 | 380,164 | | | | | | 380,164 |
| Emerg. (911) | 148,853 | | | 70,185 | | | | 1,164 | | | 5,000 | 225,202 | 225,202 | | | | | | 225,202 |
| Waste Mgmt | 865,353 | | | 627,000 | 0 | 2,461 | 0 | 115,184 | . 0 | | • | 1,624,998 | 1,579,087 | 0 | 35,911 | | 10,000 | | 1,624,998 |
| Waste Mgmt - Lasq. | 115,873 | | | | 0 | 168 | | 0 | 0 | 372 | 8,000 | 124,413 | 102,361 | 0 | 4,300 | | 12,908 | 4,844 | 124,413 |
| House Numbering | 4,465 | | | | | | 0 | 0 | | | 0 | 4,465 | 4,465 | | | | | | 4,465 |
| Comm. Recreation | 63,888 | | | | | | | | 0 | | 0 | 63,888 | 63,888 | | | | | | 63,888 |
| Rural Paratransit | 86,944 | | | | | | | 33,243 | 0 | | 0 | 120,187 | 120,187 | | | | | | 120,187 |
| Lasq. Library | 30,936 | | | | | | | | | | | 30,936 | 30,936 | | | | *************************************** | | 30,936 |
| Northside Rec. | 110,698 | | | | 0 | | 0 | 0 | . 0 | | • | 116,441 | 30,474 | 0 | 5,967 | | 80,000 | | 116,441 |
| Malaspina Fire Prot. | 410,914 | | | | 0 | | | 0 | 0 | | 20,000 | 430,914 | 352,335 | 0 | 38,650 | 39,929 | | | 430,914 |
| Lasqueti Fire Prot. | 72,559 | 30,000 | | | 0 | | 0 | 0 | 0 | | 3,000 | 105,559 | 63,759 | 0 | 21,800 | 20,000 | | | 105,559 |
| Savary Fire Prot. | 162,000 | | | | 0 | | 0 | 0 | 0 | | 10,000 | 172,000 | 130,708 | 20,000 | 16,559 | 4,733 | | | 172,000 |
| Northside Fire Prot. | 273,049 | | | | 0 | | 0 | 32,000 | 0 | | 1,500 | 306,549 | 191,193 | 30,000 | 70,356 | 15,000 | | | 306,549 |
| Myrtle Pond Water | | 48,465 | | 52,055 | 0 | 639 | 0 | 0 | 0 | | 24,000 | 125,159 | 84,765 | 0 | 6,432 | 29,462 | 4,500 | ************** | 125,159 |
| Septage Disposal | 36,449 | | | | 0 | 2,318 | 0 | 637 | | 0 | 0 | 39,403 | 13,506 | | 0 | 0 | 25,898 | | 39,404 |
| Lund Sewer | | 48,620 | | 70,636 | 0 | | 0 | 0 | 0 | | 18,500 | 137,756 | 104,733 | 0 | 2,299 | 30,724 | | 0 | 137,756 |
| Tex. Health Cen. | 65,646 | | | | 0 | | 0 | 0 | 0 | | 2,000 | 67,646 | 50,946 | 0 | 10,500 | 6,200 | | | 67,646 |
| Tex. Rec. Comm. | 143,207 | | | 5,875 | 0 | | 0 | 0 | 0 | | 2,000 | 151,082 | 115,082 | 11,000 | 0 | 25,000 | | | 151,082 |
| Texada Airport | 64,283 | | | 5,700 | | 1,300 | | 0 | 0 | 0 | 2,500 | 73,783 | 51,919 | 0 | | | 21,864 | | 73,783 |
| Texada Marine | 37,000 | | | | | 2,552 | 0 | 0 | | 0 | 0 | 39,552 | 26,925 | 0 | | | 12,627 | | 39,552 |
| Texada Heritage | 21,000 | | | | | 167 | | 10 | | | 2,000 | 23,177 | 22,956 | 0 | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | 221 | | 23,177 |
| Savary Marine | | 150,000 | | 0 | 0 | 1,347 | 0 | 0 | | 0 | 0 | 151,347 | 77,559 | 0 | | | 73,788 | | 151,347 |
| Lasqueti Marine | 11,147 | | | | 0 | 1,263 | 0 | 0 | | | 1,500 | 13,910 | 7,414 | 0 | 0 | 0 | 6,496 | *************************************** | 13,910 |
| Economic Dev. | 37,818 | | | | | | | 0 | | | 0 | 37,818 | 37,818 | | | | | | 37,818 |
| Reg Emerg Prepare | 268,718 | *************************************** | | | 0 | 386 | 0 | 0 | | 0 | 10,000 | 279,104 | 266,712 | 0 | 5,225 | | 7,167 | ,, | 279,104 |
| Total Cap. & Oper. | *************************************** | 277,085 | 34,889 | 950,493 | 0 | 43,949 | 560,776 | 717,911 | 0 | 36,622 | *************************************** | 8,505,549 | 7,197,086 | 77,250 | 280,999 | ******************* | 402,312 | 4,844 | 8,505,549 |
| Municipal Debt. | • | | | | | | | 704,586 | | | | 704,586 | | | 704,586 | | | | 704,586 |
| TOTAL | 5,704,825 | 277,085 | 34,889 | 950,493 | 0 | 43,949 | 560,776 | 1,422,497 | 0 | 36,622 | 179,000 | 9,210,135 | 7,197,086 | 77,250 | 985,585 | 543,058 | 402,312 | 4,844 | 9,210,135 |

SCHEDULE 'F' - BUDGET 2020 FINANCIAL PLAN

| SERVICE | REVENUE | Current ` | rear Fundin | ıg | | | | | REVENU | E Transfei | rs | TOTAL | EXPENDITU | RES | | Transfer ' | То | | TOTAL |
|----------------------|------------|---|---|---|---------------------|---|---|-----------|---|---|---|---|-----------|---|---|------------|---|---|-----------|
| | Prop. Val. | Parcel | Sales of | Fees | Borrowing/ Lease | Interest | Gov't | Other | Reserve | Non-Stat | Prior Yr. | REVENUE | Operating | Capital | Debt | Reserves | Non-Stat | Landfill | EXPEND. |
| | Taxes | | Services | | Proceeds | | Grants | | Funds | Reserve | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0 p 0 | oup | P+I | . 10001100 | Reserve | | ENG EIGE. |
| General Admin. | 1,116,711 | | | | 0 | 9,307 | 560,776 | 456,845 | 0 | 12,000 | 15,000 | 2,170,639 | 1,668,629 | 12,000 | 63,000 | 372,010 | 55,000 | | 2,170,639 |
| EA Admin. | 75,932 | | | | | 134 | | 16,596 | | 0 | 0 | 92,662 | 87,171 | | | | 5,491 | | 92,662 |
| EA Feas. Studies | 25,000 | | | | | 1,070 | 0 | 0 | 0 | 30,000 | 0 | 56,070 | 32,500 | | | | 23,570 | | 56,070 |
| Grants-In-Aid | 59,500 | | | | | | | | | | 0 | 59,500 | 59,500 | | | | | | 59,500 |
| Planning | 410,642 | | 459 | | | 3,053 | 0 | 530 | 0 | 0 | 15,000 | 429,683 | 419,580 | 0 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0 | 10,103 | | 429,683 |
| Development | 14,575 | | | | | | | | | | | 14,575 | 14,575 | | | | | | 14,575 |
| Regional Parks | 411,217 | | | 122,016 | | 4,988 | 0 | 24,923 | 0 | 40,250 | 18,000 | 621,394 | 528,961 | 50,250 | | | 42,183 | | 621,394 |
| Cemeteries | 137,187 | | 36,123 | | | 9,930 | | 48,793 | 0 | 6,250 | 5,000 | 243,284 | 227,034 | 6,250 | | 0 | 10,000 | | 243,284 |
| Reg Animal Shelter | 88,039 | | | | | 55 | | 0 | | | 0 | 88,094 | 88,039 | | | | 55 | | 88,094 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | 0 | | 0 | | | 0 | 15,000 | 15,000 | 0 | •••••• | 0 | | *************************************** | 15,000 |
| Emerg. Preparednes | ss | | | | | | | | | | | 0 | | | | | | | 0 |
| Library | 391,434 | | | | | | | 0 | | | 0 | 391,434 | 391,434 | *************************************** | *************************************** | ••••••• | | | 391,434 |
| Emerg. (911) | 154,356 | | | 68,781 | | | | 1,164 | | | 5,000 | 229,301 | 229,301 | | | | | | 229,301 |
| Waste Mgmt | 844,623 | •••••• | •••••• | 627,000 | 0 | 2,631 | 0 | 115,184 | 0 | 0 | 15,000 | 1,604,438 | 1,528,527 | 0 | 35,911 | | 40,000 | *************************************** | 1,604,438 |
| Waste Mgmt - Lasq. | 117,329 | | | | 0 | 381 | | 0 | 0 | 168 | 8,000 | 125,879 | 103,995 | 0 | 4,300 | | 12,739 | 4,844 | 125,878 |
| House Numbering | 4,465 | •••••• | ••••••• | | | | 0 | 0 | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | 0 | 4,465 | 4,465 | | | | | | 4,465 |
| Comm. Recreation | 65,760 | | | | | | | | 0 | | 0 | 65,760 | 65,760 | | | | | | 65,760 |
| Rural Paratransit | 89,615 | | | *************************************** | | *************************************** | *************************************** | 33,575 | 0 | | 0 | 123,190 | 123,190 | *************************************** | | | | | 123,190 |
| Lasq. Library | 32,084 | | | | | | | | | | | 32.084 | 32,084 | | | | | | 32,084 |
| Northside Rec. | 109,704 | *************************************** | *************************************** | *************************************** | 0 | 6,103 | 0 | 0 | 0 | 0 | 1,000 | 116,807 | 30,840 | 0 | 5,967 | | 80.000 | | 116,807 |
| Malaspina Fire Prot. | 418,197 | | | | 0 | | | 0 | 0 | | 20,000 | 438,197 | 359,618 | 0 | 38,650 | 39,929 | | | 438,197 |
| Lasqueti Fire Prot. | 74,253 | 30,000 | | | 0 | | 0 | 0 | 0 | ••••••• | 3,000 | 107,253 | 65,453 | 0 | 21,800 | 20,000 | ••••• | | 107,253 |
| Savary Fire Prot. | 164,000 | | | | 0 | | 0 | 0 | 0 | | 10,000 | 174,000 | 133,708 | 20,000 | 1,766 | 18,526 | | | 174,000 |
| Northside Fire Prot. | 278,149 | *************************************** | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | 0 | ••••• | 0 | 32,000 | 0 | | 1,500 | 311,649 | 196,293 | 30,000 | 70,356 | 15,000 | ••••• | | 311,649 |
| Myrtle Pond Water | | 48,465 | | 52,055 | 0 | 716 | 0 | 0 | 0 | | 29,000 | 130,236 | 91,430 | 0 | 6,432 | 27,874 | | | 130,236 |
| Septage Disposal | 36,362 | | *************************************** | | 0 | 2,758 | 0 | 649 | *************************************** | 0 | *************************************** | 39,769 | 13,861 | | 0 | 0 | | | 39,770 |
| Lund Sewer | | 51.051 | | 71.843 | 0 | | 0 | 0 | 0 | | 18,500 | 141,394 | 107,117 | 0 | 2.299 | 31.978 | | 0 | 141,394 |
| Tex. Health Cen. | 67,054 | | *************************************** | | 0 | | 0 | 0 | 0 | *************************************** | 2,000 | 69,054 | 52,354 | 0 | 12,100 | 4,600 | *************************************** | | 69,054 |
| Tex. Rec. Comm. | 145,590 | | | 5,993 | 0 | | 0 | 0 | 0 | | 2,000 | 153,583 | 117,583 | 11,000 | . 0 | | | | 153,583 |
| Texada Airport | 65,583 | •••••• | •••••• | 5,700 | ••••••••••• | 1,672 | | 0 | 0 | 0 | | 75,455 | 63,939 | 0 | | | 11,516 | *************************************** | 75,455 |
| Texada Marine | 37,000 | | | | | 2,767 | 0 | 0 | | 0 | 0 | 39,767 | 27,276 | 0 | | | 12,491 | | 39,767 |
| Texada Heritage | 21,000 | *************************************** | *************************************** | | | 171 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 10 | •••••• | | 2,000 | 23,181 | 23,181 | 0 | | | 0 | | 23,181 |
| Savary Marine | | 150,000 | | 0 | 0 | 2,602 | 0 | 0 | | 0 | . 0 | 152,602 | 79,095 | 0 | | | 73,507 | | 152,602 |
| Lasqueti Marine | 11,147 | *************************************** | *************************************** | | 0 | 1,373 | 0 | 0 | *************************************** | | 1,500 | 14,020 | 7,532 | 0 | 0 | 0 | 6,488 | | 14,020 |
| Economic Dev. | 37,818 | | | | | | | 0 | | | 0 | 37,818 | 37,818 | | | | * | | 37,818 |
| Reg Emerg Prepare | 275,163 | *************************************** | *************************************** | *************************************** | 0 | 508 | 0 | 0 | *************************************** | 0 | 10,000 | 285,671 | 273,379 | 0 | 5,125 | | 7,167 | | 285,671 |
| Total Cap. & Oper. | | 279,516 | 36,582 | 953,388 | 0 | 50,218 | 560,776 | 730,270 | 0 | 88,668 | *************************************** | 8,677,908 | 7,300,222 | 129,500 | 267,706 | 554,917 | | 4,844 | 8,677,908 |
| Municipal Debt. | | | | | | | | 650,794 | | | | 650,794 | | | 650,794 | | | | 650,794 |
| TOTAL | 5,794,489 | 279,516 | 36,582 | 953,388 | 0 | 50,218 | 560,776 | 1,381,064 | 0 | 88,668 | 184,000 | 9,328,702 | 7,300,222 | 129,500 | 918,500 | 554,917 | 420,719 | 4,844 | 9,328,702 |

POWELL RIVER REGIONAL DISTRICT

2016 – 2020 FINANCIAL PLAN

SECTION II - SUPPLEMENTARY INFORMATION

| Plan O | verview | Page |
|------------------|--|------|
| > | 2016 Highlights & Plan Summary | 1 |
| > | 2016 Capital Expenditures | 13 |
| \triangleright | 2016 Grants by Area | 17 |
| > | Reserve Fund Summary | 19 |
| > | Community Works Fund Expenditures | 21 |
| > | 2016 Studies | 23 |
| > | Debt & Lease Payment Schedule | 25 |
| Tax Re | equisition Information | |
| > | 5 Year Tax Requisition Comparison by Service | 27 |
| > | 2016 –2020 Residential Tax Rates by Area | 29 |
| > | Summary of Residential Tax Estimates by Area | 37 |

[THIS PAGE LEFT BLANK]

POWELL RIVER REGIONAL DISTRICT 2016 - 2020 FINANCIAL PLAN

2016 BUDGET

| | 2016 | 2015 | VARIANCE |
|----------------------|-------------|--------------|-------------|
| TOTAL BUDGET (1) | \$9,799,474 | \$10,219,958 | (\$420,484) |
| OPERATING BUDGET (2) | \$7,851,448 | \$ 6,931,721 | \$ 919,727 |
| CAPITAL BUDGET | \$ 963,685 | \$ 1,928,418 | (\$964,733) |

Total Budget includes capital and operating costs for all Regional District services. City of Powell River debt payments to the Municipal Finance Authority, which flow through the Regional District budget, are not included in this total.

² Excluding transfers to reserve and municipal and electoral area debt payments.

[THIS PAGE LEFT BLANK]

2016 BUDGET HIGHLIGHTS

The 2016 budget covers the regular day-to-day operations of the 36 services provided in individual electoral areas and across the Powell River region. Listed below are some of the key initiatives planned in 2016 to enhance some of these services. The cost of these initiatives will be borne solely by the taxpayers or customers benefitting from these improvements.

- > Continue to construct remaining waterfront access sites as per the Regional Parks and Greenspace Plan.
- > Mapping of the Regional District's assets to enhance asset management practices.
- > Development of a corporate greenhouse gas reduction strategy.
- > Investments in public engagement including live streaming of the Regional District's Board and Committee meetings.
- An organics diversion pilot project is set to begin on September 1, 2016 and will continue through December 31, 2016.
- > Review and update of the geotechnical hazards study for Electoral Area D (Texada Island).
- Initiate review and update of the Official Community Plan for Electoral Area D (Texada Island).
- Myrtle Pond Water System parcel taxes have increased by approximately \$325 per year in order to set funds aside for the management of the water system's assets. User fees have not increased in 2016. An average household can expect to pay approximately \$591 per year for water consumption and \$507 per year by way of parcel tax. Water consumption is metered so overages may be incurred. Parcel taxes are charged as a flat tax, so they do not vary based on assessed value.
- Lund Sewer System user fees have increased by approximately \$24 per year to pay for increased operating and maintenance costs. The Lund Sewer parcel tax increased by approximately \$73 per parcel. In 2016 a standard household can expect to pay approximately \$392 per year for sewer use and a further \$416 per year by way of a flat parcel tax.
- > Fee changes for the Cemeteries and the Regional Parks will be considered in the spring.
- > Taxation as a percentage of current year revenue (i.e., excluding funds from reserve and prior year surplus) is approximately 60%.
- ➤ BC Assessment reports that in 2016 in the Vancouver Island region, which includes Powell River, most home values have changed between -5% to +10% range.

2016 CAPITAL EXPENDITURES \$963,685

Approximately 56% of the capital expenditures will occur in services financed by only one Electoral Area and, therefore, will not impact all of the taxpayers in the City and Electoral Areas A-E. Of the total capital budget, \$138,374 will be financed from the current year requisition and prior year surpluses. Funding for the balance will come from grants, reserve funds, borrowing, and other revenue.

The Board room located at 103 - 4675 Marine Avenue will be redesigned to accommodate a new Regional Hospital District Director from Tla'amin Nation and to allow for live streaming of meetings.

Capital at the Regional Parks includes: Planning continues on the Padgett Road bike path; replacement of the riding mower at Haywire Bay Park; resurfacing of the tennis court to an all sport surface and renovations to the kitchen storage area at Palm Beach Park; replacement of a play structure at Craig Park.

Implementation of the Cemeteries Development Plan will continue at the Powell River cemetery and a water source will be established at the Woodland cemetery.

Purchase of a mobile SMART board and a mobile wildfire defence unit (grant funded) for Regional Emergency Preparedness.

Waste management work includes: Construction of a storage building at the Texada Island Transfer Station and a mobile dish washing trailer for the Let's Talk Trash team for use at Zero Waste events.

Fire protection capital expenditures include: Potential development of a fill station at Brew Bay; replacement of the concrete apron and the installation of new truck bay doors at the main fire hall on Savary Island; a new road sign at the Craig Road fire hall in partnership with Craig Park.

Fencing and replacement of the boiler at the Northside Community Recreation Centre.

Roofing over the clarifying tank at the Lund Sewer service.

Upgrades to the Texada Health Centre are planned to take place in 2016.

A new swing set will be installed at the Van Anda Ball Field.

Renovations to the Lasqueti Island recycling centre are budgeted in 2016.

A complete list of the capital expenditures included in the 2016 and planned for the 2017-2020 budgets is provided on **Pages 13** through 16.

Community Works funds in the amount of \$723,060 will offset capacity building and capital projects related to water, waste management, tourism infrastructure, and bike lanes to reduce vehicular traffic. A complete list of projects is provided on Pages 21 & 22.

GRANTS

Regional grants include: \$900 for the Hospital Auxiliary; \$39,000 for the Powell River Historical Museum; \$3,000 for Wildsafe BC; \$500 for the Powell River Forestry Heritage Society for the Santa Train; \$2,000 to the Therapeutic Riding Association; \$10,000 to the Outdoor Receation Trails Society; \$25,150 to the Powell River Employment Program in support of the Community Resource Centre; and \$3,000 to the Third Crossing Society.

A complete list of Regional and Electoral Area grants in aid included in the 2016 budget are provided on Page 17.

RESERVE FUNDS

In 2016, contributions to reserve, including interest earnings, total \$413,946. This includes a \$335,939 federal contribution of Community Works funds. In contrast, reserve fund expenditures total \$816,599 (\$723,080 from Community Works).

The total reserve fund balance at the end of 2020 is projected at \$1,630,431 greater than in January, 2016. Planned reserve spending in 2016 includes \$723,080 from Community Works for projects that meet the funding criteria; \$16,541 from the Savary Island Fire service to upgrade the apron at the main fire hall and to replace the bay doors; \$30,915 toward the upgrade of the Texada Island Health Centre; and \$11,958 from the Malaspina Fire service reserve to develop the fill station at Brew Bay.

Interest earnings from both statutory and non-statutory reserves during 2016 are projected at \$73,284.

A summary of projected statutory and non-statutory reserve balances and some explanation of their purposes are provided on Pages 19 & 20.

ASSET MANAGEMENT

A capital asset management plan was developed in 2012 and is being used to provide direction on appropriate reserves for various services. In 2016 staff will work with a consultant to map the Regional District's tangible capital assets to enhance the information that it has on those assets. The asset management plan will need to be continually updated to provide future direction for appropriate reserves and to plan annual maintenance of the Regional District's assets.

COMMUNITY WORKS FUNDS (GAS TAX)

The Regional District expects to receive \$335,939 in Community Works funding in 2016 and will receive funds annually through 2020. The financial plan proposes to use \$723,060 from accumulated Community Works to offset costs for various projects related to Community Works objectives. \$205,817 remains uncommitted at the end of 2016. It is anticipated that new projects will undoubtedly arise during the term.

Proposed and past Community Works fund expenditures are shown on Pages 21 &22.

2016 STUDIES \$518,047

Regional District study costs of \$518,047 are to provide for: Possible Regional Recreation Service and Resource Recovery Centre referendums; greenhouse gas reduction strategy; development of a core safety program; design of the Resource Recovery Centre (if grant funding is approved); update of the Solid Waste Management Plan.

Funds are budgeted for: Possible costs associated with the development of a Regional Museum Service; transfer of Community Works to Tourism Powell River for signage renewal and to the Powell River Salmon Society to replace water monitoring equipment at the Lang Creek Weir; and completion of the transfer of Community Works funds to Lund Waterworks' Improvement District for water system upgrades.

The Regional District has resubmitted two water study planning grant applications for Van Anda Improvement District and Pete's Lake Improvement District. If the grant funding is approved, the funds will flow through the EA Feasibility Studies service.

A list of studies (excluding Planning) budgeted for 2016 is provided on Page 23.

DEBT/LEASE PAYMENTS

Equipment purchases were traditionally financed through the Municipal Finance Authority's (MFA) capital leasing program. The MFA is phasing out the leasing program and now offers an equipment financing program. Therefore, debt payments for new vehicle and equipment purchases will be shown as debt payments rather than lease payments.

The 2016 budget includes proposed short term (5 year) borrowing to upgrade the Texada Island Health Centre. The debt payments will only impact Area D property owners.

Short term borrowing has been approved to pay for a mobile generator for Regional Emergency Preparedness. The debt payments will be paid for by tax payers in the City and all of the Electoral Areas.

Short term borrowing of \$34,800 is proposed to upgrade the apron at the main fire hall on Savary Island. The debt payments will only impact Savary Island property owners.

All of the short term borrowing will be repaid within five years.

Existing and proposed debt and lease payments are summarized on Pages 25 & 26.

TAX REQUISITION \$4,870,616

The total requisition increase from 2015 is \$618,785 (15%). The increase does not apply equitably across the region as all services are not financed by all taxpayers.

Regional Services Requisition

The net total 2016 requisition increase for all regional services is \$434,448. \$403,908 of the increase is for general administration to fund: \$63,000 for debt payment to purchase and develop the maintenance facility; \$141,000 in wages and benefits to pay for annual wage increases per policy and the union contract and to increase the staffing component; \$12,000 to live stream Regional District meetings;\$49,000 for consultation services to develop a Certificate of Recognition safety program and to develop the organizational enhancement toolkit; \$25,000 to redesign the Board room to accommodate a new Tla'amin Nation director and office renovations; \$30,000 for possible referendums for a Regional Recreation service and to borrow for the Resource Recovery Centre; \$16,200 for PR Living Strategic Communications; and a \$20,000 transfer to the non-statutory reserve to set funds aside for asset management or large unanticipated costs. The City of Powell River will pay approximately 45% of the increase. The Electoral Areas and Sechelt Indian Government District will pay the balance.

Electoral Area Services Requisition Increase

- > Shared EA Services: The combined requisition for these services has increased by a net of \$64,913. \$36,078 of the increase is to fund the Powell River Library in its new location effective July 1, 2016; \$18,870 toward economic development initiatives which includes funding for PRISMA, PR Tourism to purchase a mobile kiosk to expand the Roaming Ambassador program, a hydrological assessment at the Texada Island Airport to inform hangar development, funding to the Texada Arts Culture and Tourism Society for a number of events, funding to the PR Film Festival, and for an update of the internet connectivity in the region; \$13,117 to support a development service to consider referrals that do not fall under the Part 26 Planning service.
- ➤ Individual Service Areas: Total requisitions for individual area services have increased by approximately \$171,220; however, only select areas will be impacted. Increases of note are in the following services: Northside Recreation \$57,262 increase to set funds aside for asset management purposes; Northside Fire protection \$17,992 increase to purchase turnout gear; Malaspina Fire protection \$20,990 increase for training and the purchase of equipment; Myrtle Pond Water \$20,990 increase for minor capital including desk, shelving and a sink, an upgrade to the industrial control system, replacement of a wall in the pump house, and \$6,000 for professional fees toward the creation of a development or a capital cost charge bylaw to provide a framework for new properties that want to join the system or potential subdivisions; Lasqueti Waste Management \$22,507 increase to purchase a generator to run the bailer and for significant repairs and maintenance to the bailer.
- > A summary of the requisition for each service for 2016 2020 is provided on Page 27.

Total requisitions are projected to increase by 14% in 2017 due in most part to support the Waste Management Mainland/Texada service. The Waste Management budget is currently funded in large part through fees from the tipping of municipal solid waste. Starting in 2016 some of the organics in the waste stream will be diverted to an organics processing facility which will mean a reduction in the tipping fees collected. Therefore, individuals that choose to divert their waste should see a reduction in their individual outlay for bag tags or direct tipping fees.

Future requisitions will be impacted by the amount of surplus that may be available to carry forward each year, changes in operational requirements, reserve fund requirements and future required capital expenditures which have not been fully identified at this time.

TAX IMPACTS

The requisition increases appear substantial on a percentage basis. Because most services operate on fairly small budgets, these increases do not necessarily translate into significant tax increases.

In 2016, residential taxes for regional services will be approximately \$54.71 per \$100,000 of residential assessment, an increase of \$8.97 over 2015 for these same services. In 2016, taxpayers in Electoral Areas A-D will see an additional increase of approximately \$0.92 per \$100,000 of assessment for services paid for by most Electoral Areas. Actual taxes levied on individual properties may vary based on changes in the assessed property value.

Lund Sewer System taxpayers will see an increase of \$73 per parcel in 2016 to support management of the system.

Myrtle Pond Water System taxpayers will see an increase of \$325 per parcel in 2016 to allow for funds to manage the system's assets.

Savary Island taxpayers will see a parcel tax of approximately \$124 in 2016 and 2017. The tax is projected to provide funds that will be adequate to upgrade the dock in 2017 without the need for debt financing. In 2018 it is projected that the parcel tax can be reduced to approximately \$104 per parcel. The rate per parcel may be adjusted depending on the projected timing and cost of future dock upgrades or major maintenance.

Electoral Area "A" taxpayers within the Northside Fire protection boundary will see an increase of approximately \$7.77 per \$100,000 of residential assessment for the Northside Fire protection service.

Electoral Area "B" and "C" taxpayers will see an increase of approximately \$1.96 per \$100,000 of residential assessment to fund the 2016 contribution to Economic Development and for the operation of the Malaspina Fire Protection service.

Electoral Area "D" (Texada) taxpayers will see a total increase of approximately \$2.47 per \$100,000 of residential assessment to fund the Texada Health Centre upgrades; Texada Recreation Commission operations; and for the 2016 operation of the Texada Island Airport including the anticipated operation of the service by the Texada Island Airport Society.

Electoral Area "E" (Lasqueti) tax rates will decrease by approximately \$4.26 per \$100,000 of residential assessment as the requisition for the Lasqueti Island Fire Protection service was decreased due to a substantial prior year surplus.

REGIONAL HOSPITAL DISTRICT

The requisition for the Regional Hospital District is not yet known as the deadline for budget adoption was extended to April 20, 2016. The reason for the extension was because the Tla'amin Nation Final Agreement came into effect on April 5, 2016 and a member of the Tla'amin Nation will now sit on the Regional Hospital District Board.

SUMMARY

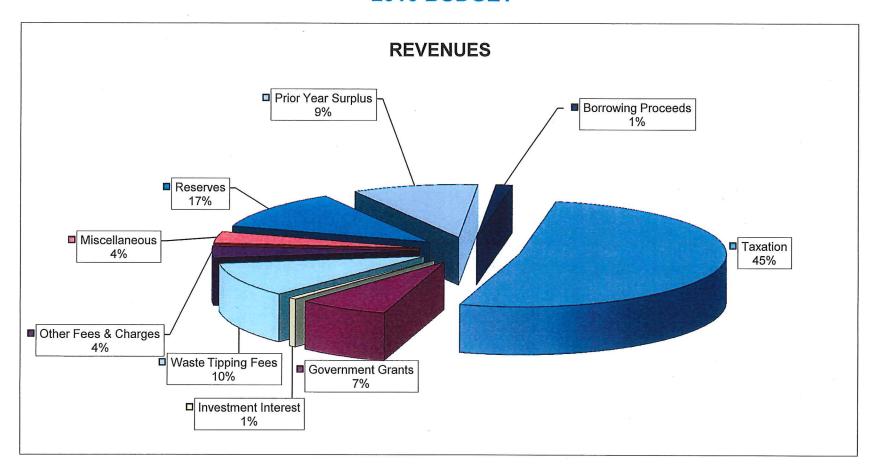
Summaries of the total amount of taxes and the residential taxes for the individual areas (City and Electoral Areas) for all years covered by this plan are shown on Pages 29 through 38.

NOTE: Tax rates referenced in this overview are based on BC Assessment Authority 2016 Revised Roll Values. Actual taxes will be based on the Revised Roll plus the first Supplementary Roll and will include a provincial tax collection fee of 5.25%; therefore taxes may vary slightly from figures presented here.

[THIS PAGE LEFT BLANK]

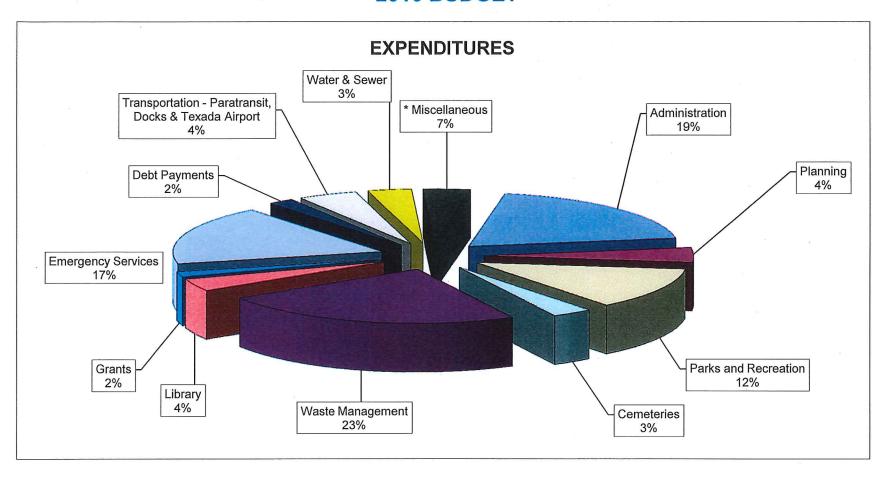
POWELL RIVER REGIONAL DISTRICT 2016 - 2020 FINANCIAL PLAN

2016 BUDGET



POWELL RIVER REGIONAL DISTRICT 2016 - 2020 FINANCIAL PLAN

2016 BUDGET



2016 - 2020 CAPITAL EXPENDITURE SUMMARY 2016-2020 FINANCIAL PLAN

| SERVICE | CATEGORY | DESCRIPTION | | TOTAL COST | | i | | |
|---|----------------------------|--|--------|---------------------|----------|-----------------|---|---|
| REGIONAL SERVICES | | | * | 2016 incl. admin | 2017 | 2018 | 2019 | 2020 |
| GENERAL ADMINISTRATION | Buildings | Maintenance Facility Completion Board room redesign / office reorganization | U | 4,000 25,000 | | | | |
| | Infrastucture Equipment | Well and septic field at Maintenance Field New plotter 40% Admin 60% Planning | N R | | | 40,000 5,350 | | |
| | Equipment | Fuel storage tanks (2 x 500 gallon tank s | | | | 0,000 | | |
| | | w/pumps, hoses, etc.) Subtotal General Administration | N | 29,000 | - | 45,350 | - | 12,000 12,000 |
| REGIONAL PARKS | | · | | | | | | |
| Regional Parks General | Land - Development | Padgett Road Bike Path Padgett Road Bike Path | | 157,500 | 157,500 | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Shelter Point | Land - Improvements | Replace barrier logs with cedar snake fence | R | 6,300 | | | | |
| | | Install fall surface for swing set | U | 2,100 | 04 500 | | | |
| | Structures | Community Gathering Structure | N | | 31,500 | | | |
| | Infrastructure | Upper water reservoir water main line | _ | 5.050 | | , | | |
| | | replacement | R | 5,250 | E 050 | | | |
| | Land - Improvements | Playground - Day use improvements | U | | 5,250 | | | |
| | Infrastructure | Upper water reservoir upgrade | U | | 5,250 | 3,675 | | |
| | Infrastructure | Replacement of main water line | U | | | 5,250 | | |
| | Buildings | 1 hiker/biker sleeping cabin 1 hiker/biker sleeping cabin | N N | | | 5,250 | | 5,250 |
| Haywire Bay | | | | | | : | | |
| | Land - Development | Gravel and completion of 6 new campsites | N | 5,250 | | | | |
| | Land - Improvements | Install and upgrade swing set fall surface | R | 2,625 | | | | |
| | Buildings | Completion of caretaker residence renos | υ | 2,625 | | | | |
| | Equipment | Replace riding mower | R | 4,200 | | | | |
| , парадионального под | To be determined | | | - | 10,000 | 10,000 | 10,000 | 10,000 |
| Palm Beach Park | Land - Improvements | Resurface tennis court | U | 42,000 | | | | |
| • | • | Install swing set and fall surface | R | 2,625 | | | | |
| | Buildings | Kitchen storage renovations | U | 7,875 | | | | |
| *************************************** | Infrastructure | Lang Bay Water system connection | N | 5,250 | - | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | *************************************** |
| Craig Park | Land - Improvements | Play Structure | R | 26,250 | | | | |
| _ | Equipment - General | Park Sign | R | 6,020 | | | | 05.000 |
| | Land - Improvements | Resurface tennis court | | | | 4 | 40.000 | 35,000 |
| | | Subtotal Regional Parks | | 275,870 | 209,500 | 18,925 | 10,000 | 50,250 |

2016 - 2020 CAPITAL EXPENDITURE SUMMARY

| SERVICE | CATEGORY | DESCRIPTION | | TOTAL COST | | | | |
|-------------------------------|---------------------|--|-----|-------------|-----------|-----------|--------|--------|
| REGIONAL SERVICES (Continued) | | | * | 2016 | 2017 | 2018 | 2019 | 2020 |
| | | | | incl. admin | <u> </u> | | | |
| | | | | | | | | |
| CEMETERIES - POWELL RIVER AND | | | | | | | | |
| | Cranberry Cemetery | | | | | | | |
| | Land Development | Completion of cemeteries development plan | n l | 21,000 | | | | |
| | Equipment | Replace mausoleum natural gas furnace | R | | 6,300 | | | |
| | Woodland Cemetery | | | | | | | |
| | Land Development | Tree planting | υl | | 5,250 | | | |
| | Land Dovolopinon | Completion of cemtery development plan | ŭ | | 10,500 | | | |
| | Infrastructure | Establish water source | N | 5,250 | , | | | |
| | | | 1 | | | | | |
| | Cranberry and Woodl | | | | | | | |
| | Buildings | To be determined | | | 3,250 | 3,250 | 3,250 | 3,250 |
| | Structures | To be determined | | | 3,000 | 3,000 | 3,000 | 3,000 |
| | | Subtotal Cemeteries | | 26,250 | 28,300 | 6,250 | 6,250 | 6,250 |
| Regional Emergency Preparedne | nee | | | | | | | |
| Regional Emergency Frepareune | | Completion of generator purchase and install | N | 21,000 | | | | |
| | Equipment | | 1 | 1 | | | | |
| | | Mobile smart board for EOC | N | 17,000 | | | | |
| | | Structural Protection Unit (Grant funded) | N | 40,000 | | | | |
| | | Subtotal Emergency Preparedness | | 78,000 | _ | _ | - | - |
| | | | | | | | | |
| Waste Management Mainland/Tex | | | | | | | | |
| | Structures | Texada Transfer Station Storage Buildings | N | 5,250 | | | | |
| | Equipment | Mobile dish washing trailer | N | 7,000 | | | | |
| | Land - Improvements | Reuse/Recover/Recycle Facility Phases 1 & 2 | N | | 4,378,938 | 4,335,142 | | |
| | | Subtotal Waste Management | | 12,250 | 4,378,938 | 4,335,142 | - | • • |
| | | SUB-TOTAL REGIONAL SERVICES | - | 421,370 | 4,616,738 | 4,405,667 | 16,250 | 68,500 |
| | | SUB-TUTAL REGIONAL SERVICES | | 421,370 | 4,010,730 | 4,400,007 | 10,200 | 00,500 |

2016 - 2020 CAPITAL EXPENDITURE SUMMARY

| SERVICE | CATEGORY | DESCRIPTION | | TOTAL | | | | |
|----------------------------|--|--|---------------------------------|---|-------------------|--------------------|-------------------------|-------------------------|
| ELECTORAL AREA SERVICES | | | * | 2016 incl. admin | 2017 | 2018 | 2019 | 2020 |
| PLANNING | Equipment - General | Ortho photos Plotter (60% Planning 40% Admin) | R R | | 100,000 | 8,025 | | |
| | | Subtotal Plan | ning | - | 100,000 | 8,025 | - | - |
| VOLUNTEER FIRE DEPARTMENTS | | | | | | | | |
| MVFD | Equipment - Fire Vehicles | Brew Bay fill station (pump and installation) Replace Engine 53 Replace Tender 54 Replace Engine 52 in 2023 | R | 13,000 | | 325,000 357,500 | | |
| | | Subtotal N | IVFD | 13,000 | - | 682,500 | | - |
| LVFD | Buildings Equipment - Fire Buildings | Washing/hygiene facilities north hall 10,000 gallon water tank New Hall | N N | 5,000 | 68,250 | 1,200,000 | | |
| | | Subtotal I | .VFD | 5,000 | 68,250 | 1,200,000 | - | |
| SIVFD | Land - Improvements Building Equipment - Fire | Main hall - replace pad to road Main hall - new truck bay doors Water tanks X 2 black Cascade air system To be determined | IVFD | 61,370 20,000 13,000 30,000 | - | - | 20,000 20,000 | 20,000 20,000 |
| NVFD - | Land - Development Equipment - General Equipment - Fire Vehicle Buildings Equipment - Fire | Craig Road hall north property shoring work 1,000 gallon deisel storage tank Craig Road sign 5,000 gallon water tank Air bags Light bar for new tanker Replacement/upgrade of Lund hall To be determined | N N N N R N R | 5,500 5,010 5,000 3,030 5,800 | 300,000 22,000 | 30,000 | 30,000 | 30,000 |
| · | Vehicles | Replace Engine in 2024 Subtotal N | R IVFD | 24,340 | 332,000 | 30,000 | 30,000 | 30,000 |
| NORTHODE DECREATION | | | | | | | | |
| NORTHSIDE RECREATION | Land - Improvements | Completion of playground equipment Fencing | R R | 8,817 3,150 | | | | |
| | Equipment | Boiler Replacement Subtotal Northside Recre | R | 7,703 19,670 | | | , | |

2016 - 2020 CAPITAL EXPENDITURE SUMMARY

| SERVICE | CATEGORY | DESCRIPTION | | TOTAL | | | | |
|--------------------------------|--|--|-----------------------|---------------------|---|------------------------|------------------|-------------------|
| ELECTORAL AREA SERVICES (Conti | nued) | | * | 2016 incl. admin | 2017 | 2018 | 2019 | 2020 |
| LUND SEWER | Structures Equipment - General Structures | Roofing over clarifyng tank and catwalks Backup power system generator Install SCADA system L shaped walkways on pump stations 2 & 3 / stairs northside clarifier / railings center clarifier/ stairs end of clarifier Subtotal Lund Sewer | U N N | 19,060 | 31,500 10,500 35,540 77,540 | - | - | - |
| SAVARY MARINE | Infrastructure | Dock Upgrades | | | 400,000 | | | |
| | | Subtotal Savary Marine | | - | 400,000 | - | - | • |
| MYRTLE POND WATER | Infrastructure | Replace rotten wall in pump house Install 3 phase high volume well | U N | 5,250 | | 30,000 | | |
| | | Subtotal Myrtle Pond Water | | 5,250 | - | 30,000 | - | • |
| TEXADA HEALTH CENTRE | Buildings | Upgrades per inspection | U | 94,000 | | | | |
| | | Subtotal Tex Health Centre | | 94,000 | - | ~ | - | - |
| TEXADA RECREATION COMMISSION | Land - Improvements Buildings Structures Structures | Van Anda Park Ball Field Swing Set GB Community Hall kitchen upgrades Van Anda Ball Field Washroom Upgrades Van Anda Park Ball Field Bleachers GB School Heating System To be determined | R U U R R | 5,000 2,625 | 21,000 11,000 23,500 | 11,000 | 11,000 | 11,000 |
| | | Subtotal Tex Rec Comm | | 7,625 | 55,500 | 11,000 | 11,000 | 11,000 |
| TEXADA AIRPORT | Infrastructure | Line Painting & Crack Sealing | | | | 20,000 | | |
| | | Subtotal Texada Airport | | - | - | 20,000 | - | - |
| WASTE MANAGEMENT - LASQUETI | Buildings Equipment | Recycling centre extension Generator to run bailer | U | 210,000 20,000 | *************************************** | | | |
| | | Subtotal WM Lasqueti | | 230,000 | • | | | • |
| | | SUB-TOTAL EA SERVICES TOTAL CAPITAL | | 542,315 963,685 | 1,033,290 5,650,028 | 1,981,525 6,387,192 | 61,000 77,250 | 61,000 129,500 |

^{*} R - Replace U - Upgrade N - New

2016 ELECTORAL AREA GRANTS BY AREA

| AREA A | |
|------------------------------------|--------|
| Acct# 11550 | 2016 |
| PR and District Christmas Cheer | 472 |
| PR Festival of Performing Arts | 413 |
| Powell River Food Bank | 944 |
| Savary Island Land Trust Society | 2,500 |
| PR Academy of Music | 6,877 |
| Coastal Invasive Species Committee | 2,063 |
| | |
| | |
| | |
| | |
| | |
| Uncommitted | 10,349 |
| | |
| Totals | 23,618 |
| 2015 Surplus Fwd | 17,105 |
| 2016 Requisition | 6,513 |

| REA B | |
|---|---|
| Acct# 11551 | 2016 |
| PR and District Christmas Cheer | 110 |
| Economic Development (Estimate) | 8,751 |
| PR Festival of Performing Arts | 96 |
| Powell River Food Bank | 220 |
| PR Academy of Music | 1,600 |
| Coastal Invasive Species Committee | 480 |
| *************************************** | |
| *************************************** | *************************************** |
| Uncommitted | 581 |
| | |
| Total | 11,838 |
| 2015 Surplus Fwd | 558 |
| 2016 Requisition | 11,280 |

| AR | REA D | |
|----|---|--------|
| 1 | Acct# 11553 | 2016 |
| | PR Festival of Performing Arts | 95 |
| | PR Academy of Music | 1,577 |
| | Coastal Invasive Species Committee | 473 |
| | *************************************** | |
| | | ļ |
| | | |
| | *************************************** | |
| | | |
| | | |
| | | |
| ļ | Uncommitted | 7,855 |
| | Total | 10,000 |
| | 2015 Surplus Fwd | |
| | 2016 Requisition | 10,000 |

| | Acct# 11554 | 2016 |
|-------|--|---|
| | | |
| 1 | asqueti Island Internet Access Society | 2,000 |
| Ï | asqueti Nature Land Conservancy | 750 |
| | | •••••••••••••••••• |
| *** | | |
| ••• | | |
| | | *************************************** |
| Ï | Jncommitted | 4,775 |
| T | Fotal | 7,525 |
| | 2015 Surplus Fwd | 500 |
| ••• | 2016 Regulsition | 7,025 |

| Acct# 11552 | 2016 |
|--|---|
| PR and District Christmas Cheer Committe | 168 |
| Lang Bay Hall Society | 2,500 |
| Myrtle Creek Stewards Society | 100 |
| PR Community Foundation | 250 |
| PR Employment Program (CRC) | 1,000 |
| PR Festival of Performing Arts | 147.0 |
| PR Food Bank | 330 |
| PR Seafair Committee | 35 |
| Royal Cdn Legion - Wreath | 3 |
| Sunshine Music Festival | 50 |
| Success by Six Orca Bus | 50 |
| PR Academy of Music | 2,440 |
| Coastal Invasive Species Committee | 73 |
| | *************************************** |
| | *************************************** |
| Uncommitted | 500 |
| Total | 9,56 |
| 2015 Surplus Fwd | 1,450 |
| 2016 Requisition | 8,114 |

2016 GENERAL GRANTS IN AID

| 2010 GENERAL GRANTS IN AID | | | | | | | |
|---|--------|--|--|--|--|--|--|
| GENERAL | | | | | | | |
| Acct# 11500 | 2016 | | | | | | |
| Approved | | | | | | | |
| Hospital Auxiliary | 900 | | | | | | |
| PR Historical Museum and Archives | 39,000 | | | | | | |
| Wildsafe BC | 3,000 | | | | | | |
| PR Forestry Heritage Society (Santa Train | 500 | | | | | | |
| PR Therapeutic Riding Association | 2,000 | | | | | | |
| Outdoor Recreation Trails Society | 10,000 | | | | | | |
| PREP - CRC | 25,150 | | | | | | |
| Third Crossing Society | 3,000 | | | | | | |
| | | | | | | | |
| Totals | 83,550 | | | | | | |
| 2015 Surplus Fwd | `` | | | | | | |
| 2016 Requisition | 83,550 | | | | | | |
| | | | | | | | |

[THIS PAGE LEFT BLANK]

RESERVE FUNDS SUMMARY

| | | | 2016 | | | - | | | |
|--------------------------------|---------|---------|----------|----------|---------|---------|---------|-----------|-----------|
| SERVICE/YEAR | OPENING | CONTRIB | INTEREST | EXPEND | DEC 31 | 2017 | 2018 | 2019 | 2020 |
| General Administration | 122 | | 2 | 0 | 124 | 126 | 128 | 131 | 133 |
| Malaspina VFD | 90,889 | 46,000 | 1,834 | -11,958 | 126,765 | 174,303 | 41,047 | 82,013 | 123,676 |
| Lasqueti VFD | 76,919 | 20,000 | 1,435 | -5,000 | 93,354 | 51,323 | 1,771 | 21,971 | 42,514 |
| Northside VFD | 36,635 | 2,886 | 622 | -2,959 | 37,184 | 21,680 | 28,100 | 43,705 | 59,576 |
| Savary VFD | 26,755 | | 314 | -16,541 | 10,528 | 13,994 | 22,271 | 27,423 | 46,573 |
| Texada Health Centre | 31,407 | | 271 | -30,915 | 763 | 2,793 | 8,995 | 15,400 | 20,301 |
| Texada Recreation Commission | 68,937 | 1,000 | 1,116 | -7,625 | 63,427 | 36,268 | 62,097 | 88,365 | 115,079 |
| Myrtle Pond Water | 54,234 | 243 | 879 | -5,250 | 50,107 | 75,382 | 78,829 | 109,881 | 139,860 |
| Lund Sewer | 75,469 | | 1,220 | -7,450 | 69,239 | 15,553 | 31,126 | 62,640 | 95,955 |
| Lund Sewer DCC | 7,112 | | 121 | 0 | 7,233 | 7,356 | 7,481 | 7,608 | 7,738 |
| Regional Feasibility | 1,010 | | 17 | 0 | 1,028 | 21,215 | 41,746 | 62,625 | 83,860 |
| Community Parks (Cash in Lieu) | 366,698 | | 6,234 | 0 | 372,932 | 379,272 | 385,720 | 392,277 | 398,946 |
| Community Works | 588,212 | 335,939 | 6,709 | -723,060 | 207,800 | 398,852 | 760,635 | 1,128,568 | 1,502,756 |
| Cemetery Care Fund | 343,571 | 7,878 | 5,841 | -5,841 | 351,449 | 359,564 | 367,922 | 376,531 | 385,399 |

NON-STATUTORY RESERVE FUNDS SUMMARY

| | | | 2016 | | | | | | | |
|---------------------------------|-----------|---------|----------|--------------|-----------|-----------|-----------|-----------|-----------|--|
| YEAR / SERVICE | OPENING | CONTRIB | INTEREST | EXPEND | DEC 31 | 2017 | 2018 | 2019 | 2020 | |
| General Administration | 28,884 | 19,509 | 491 | - 4,000 | 44,884 | 124,884 | 139,534 | 194,534 | 237,534 | |
| Cemetery | 234,621 | 6,011 | 3,989 | - 26,250 | 218,371 | 200,071 | 203,821 | 207,571 | 211,321 | |
| Regional Parks | 271,128 | 16,391 | 4,609 | - 83,370 | 208,758 | 212,881 | 250,874 | 293,391 | 300,312 | |
| Waste Mgmt Mainland/Texada | 1,260,622 | 18,569 | 21,431 | - 125,833 | 1,174,789 | 984,789 | 144,789 | 154,789 | 194,789 | |
| Regional Animal Shelter | 3,128 | - 0 | 53 | | 3,181 | 3,235 | 3,290 | 3,345 | 3,400 | |
| Waste Mgmt Lasqueti Island | 8,728 | 3,240 | 148 | - 10,107 | 2,009 | 21,861 | . 9,901 | 22,437 | 35,008 | |
| Savary Island Marine | 286,692 | 90,947 | 4,874 | | 382,513 | 4,922 | 79,260 | 153,048 | 226,555 | |
| Texada Marine | 142,707 | 18,712 | 2,426 | | 163,845 | 137,380 | 150,132 | 162,759 | 175,250 | |
| Texada Airport | 55,905 | 1,771 | 950 | <u>-</u> | 58,626 | 74,726 | 76,473 | 98,337 | 109,853 | |
| Northside Recreation | 50,504 | 76,957 | 859 | - 9,334 | 118,985 | 198,985 | 278,985 | 358,985 | 438,985 | |
| Septage Disposal | 51,854 | 31,861 | 882 | - | 84,597 | 110,458 | 136,338 | 162,236 | 188,145 | |
| Lasqueti Island Marine | 47,869 | 12,592 | 814 | | 61,275 | 67,790 | 74,290 | 80,786 | 87,274 | |
| Electoral Area Administration | 12,507 | 15,787 | 213 | | 28,507 | 34,840 | 27,298 | 32,788 | 38,279 | |
| Planning | 149,337 | 7,461 | 2,539 | - | 159,337 | 67,337 | 169,458 | 179,561 | 189,664 | |
| Myrtle Pond Water | 25,372 | 2,798 | 431 | <u> </u> | 28,601 | 33,101 | 37,601 | 42,101 | 46,601 | |
| EA Feasibility | 94,745 | 24,996 | 1,611 | - 25,000 | 96,352 | 75,490 | 69,273 | 62,951 | 56,521 | |
| Regional Emergency Preparedness | 16,600 | 2,718 | 282 | - 11,233 | 8,367 | 15,534 | 22,701 | 29,868 | 37,035 | |
| Texada Heritage | 998 | 5,952 | 68 | | 7,018 | 8,655 | 9,688 | 10,076 | 10,247 | |
| TOTAL STATUTORY RESERVES | 1,767,970 | 413,946 | 26,616 | -816,599 | 1,391,934 | 1,557,682 | 1,837,867 | 2,419,139 | 3,022,365 | |
| TOTAL NON-STAT RESERVES | 2,742,203 | 356,272 | 46,668 | -295,127 | 2,850,017 | 2,376,941 | 1,883,709 | 2,249,565 | 2,586,775 | |
| TOTAL RESERVES | 4,510,174 | 770,219 | 73,284 | -1,111,726 | 4,241,950 | 3,934,624 | 3,721,576 | 4,668,705 | 5,609,140 | |

RESERVE FUNDS SUMMARY

Statutory reserves are established by bylaw to fund capital works.

Non-statutory reserves are established as a provision for future expenditures.

Following is information on the purposes for which some of the reserve funds will be used.

| RESERVE | PURPOSE |
|------------------------|---|
| Malaspina VFD | Hall renovations and fleet replacement |
| Community Works | For projects that meet the eligibility criteria under the Community Works Fund Agreement. |
| Cemetery Care Fund | Perpetual care of the cemetery per legislative requirements |
| Myrtle Pond Water . | Reserve for future water system upgrades. |
| Community Parks | Contributions are from subdivision cash contributions in lieu of parkland. Funds are to be used for property acquisitions only. |
| General Administration | For building relocation, major maintenance work on the existing office or technology upgrades etc. |
| Texada Marine | To finance future dock upgrades, dredging, and major maintenance. |
| Septage Disposal | To finance the debt payout in 2015. Future contributions towards possible facility upgrades. |
| Electoral Area Admin | To offset the quadrennial election costs. |

The reserve fund balances shown are preliminary as future years capital plans have not been fully developed.

COMMUNITY WORKS FUND REVENUE & EXPENDITURES

| SERVICE | ITEM | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-------------------------------|--|-----------|-----------|-----------|---------|---------|---------|---|-----------|-----------|
| REVENUE | | | | | | | | *************************************** | | , |
| | Balance Forward | 763,559 | 846,786 | 898,122 | 505,817 | 586,230 | 205,817 | 396,869 | 758,652 | 1,126,585 |
| | Annual Allocation | 317,066 | 316,941 | 324,994 | 324,994 | 335,939 | 335,939 | 352,010 | 352,010 | 352,010 |
| | Estimated interest | 17,542 | 15,798 | 15,759 | 12,201 | 6,709 | 5,113 | 9,773 | 15,923 | 776,558 |
| | Funds Available | 1,098,167 | 1,179,525 | 1,238,876 | 843,012 | 928,877 | 546,869 | 758,652 | 1,126,585 | 2,255,153 |
| EXPENDITURES & COMMITME | NTS | | | | | | · . | , | , , | ,, |
| General Administration | GHG Report and Reduction Strategy | | 2,750 | - | | 10,000 | | | | |
| | Asset Mapping and GIS Upgrade | | , | | | 98,270 | | | | |
| EA Feasibility Studies | Regional Transportation Study | | 110,962 | 3,549 | | | | | | |
| | Haslam Lake Water Shed Water Quality | | 6,096 | | | 63,904 | | | | |
| Planning | Regional Sustainability Planning | | 4,701 | 5,000 | | | | | | |
| | Area A - Geolechnical Hazard Land Survey | | 8,000 | | 45,000 | | | | | |
| Regional Parks | Padgett Road Bike Path | | 164,285 | 69,279 | 223,742 | 150,000 | 150,000 | | | |
| | Gillies Bay Bike Path | | | 184,912 | | | | | | |
| | Regoinal Trails Plan | | | | | 30,000 | | | | |
| | Palm Beach Park - Tennis Court Upgrade | | | | | 40,000 | | | | |
| Waste Management Lasqueti | Waste Management Plan | | | | | 10,000 | | | | |
| | Lasquet Recycling Depot Upgrades | | | 2,388 | | 200,000 | | | | |
| Community Recreation | Lasqueti Recreation Development | | 775 | 34,455 | | | | | | |
| Northside Recreation | Energy Efficiency Upgrades - New Heater | | | | | 7,336 | | | | |
| Malaspina VFD | Green Technology - Exhaust Removal System | 9,726 | 3,021 | | | . | | | | |
| Savary Island VFD | Fire Hall Energy Efficiency Upgrades | | 140,387 | | | | | | | |
| Northside VFD | Craiq Road Fire Hall - Eligible Items | 51,601 | | | | | | | | |
| Myrtle Pond Water | Water System Upgrades | | 3,203 | 145,442 | 43,559 | | | | | |
| Lund Sewer | New Treatment Plant | 9,165 | | | | | | | | |
| Texada Health Centre | Supply and install Automatic Taps | | | - | | 2,500 | | | | |
| Texada Recreation Commission | Community Hall Energy Efficiency Upgrades | - | | 110,000 | - | - | - | | | |
| Lund Waterworks Improvement D | Water System Upgrades | | | 93,150 | | 31,050 | | | | |
| Tourism Powell River | Signage Renewal | | | | 50,000 | 50,000 | | | | |
| PR Salmon Society | Water Monitoring Station and Instruments | | | • | | 30,000 | J | | | |
| | Total Expenditures / Commitments | 70,492 | 444,180 | 648,175 | 362,301 | 723,060 | 150,000 | | | |
| | Lending for General Admin Capital | 180,889 | | | | | 1 | | | |
| | Repayment from General Admin (includes Estimated interest) | | 162,777 | 20,635 | | | | | | |
| , | Lending for Myrtie Pond Capital | 1 | | - 105,519 | | | | | | |
| | Repayment from Myrtle Pond | 1 | | | 105,519 | | | | | |
| 18111 | Reserve Fund Balance | 846,786 | 898,122 | 505,817 | 586,230 | 205,817 | 396,869 | 758,652 | 1,126,585 | 2,265,153 |

COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2015

| SERVICE | ITEM | 2007-2015 |
|------------------------------|---|------------------|
| General Administration | Green House Gas Reduction Strategy | 2,750 |
| EA Feasibility Studies | Regional Transportation Study | 114,511 |
| | Hasiam Lake Water Shed Water Quality | 6,096 |
| | MP & Surrounds Alternale Water Source Study | 50,250 |
| | Water Conservation Plan | 10,764 |
| | Southern Region Water Study | 5,369 |
| | Subtotal - EA Feasibility Studies | 186,990 |
| Planning | Southern Region OCP Review Sustainability Focus | 72.624 |
| | Riparian Areas Regulation - Public Education re Stream Protection | |
| | Regional Sustainability Planning | 13,000 17,640 |
| | Area A - Geotechnical Hazard Land Survey | 53,000 |
| | Subtotal - Planning | 156,264 |
| Regional Parks | Parks and Open Space Plan | 41,818 |
| rogionali and | Padgett Road Blke Path | 457,306 |
| | Gilles Bay Bike Path | 184,912 |
| | Regional Trails Plan | 104,512 |
| | Subtotal - Regional Parks | 684,036 |
| Waste Management Lasqueti | Waste Management Plan | 19,770 |
| | Lasqueti Reycling Depot Upgrades | 2,388 |
| | Subtotal - Waste Management Lasqueti | 22,158 |
| Community Recreation | Lasqueti Recreation Development | 35,230 |
| Northside Recreation | Energy Efficiency Upgrades - Windows | 30,776 |
| • | Energy Efficiency Upgrades - Heating | - |
| | Subtotal - Northside Recreation | 30,776 |
| Malaspina VFD | Energy Efficiency Upgrades - Heating | 12,169 |
| | Energy Efficiency Upgrades - Bay Door | 5,477 |
| | Green Technology - Exhaust Removal | 12,747 |
| | Subtotal - Malaspina VFD | 30,393 |
| Savary Island VFD | Energy Efficiency Upgrades | 140,387 |
| Northside VFD | Craig Road Fire Hall - Water Cistern | 33,201 |
| | Cralg Road Fire Hall - Green Tech Exhaust Removal | 18,400 |
| | Subtotal - Northside VFD | 51,601 |
| Myrtle Pond Water | Water Metering | 95,956 |
| | Water System Upgrades | 347,824 |
| | Subtotal - Myrtle Pond Water | 443,780 |
| Lund Sewer | Treatment System Upgrades | 95,025 |
| | Pump Replacement | 6,005 |
| | New Treatment Plant | 81,004 |
| | Subtotal - Lund Sewer | 182,034 |
| Texada Recreation Commission | Gillies Bay School - Heating System Upgrade | 20,935 |
| | Gillies Bay School - Energy Efficiency Upgrades | 30,227 |
| | Community Hall - Energy Efficiency Upgrades | 120,560 |
| | Subtotal - Texada Recreation Commission | 171,722 |
| Texada Health Centre | Supply and Install Automatic Taps | |
| Other Organizations | Powell River Salmon Society - Lang Creek/ Haslam Lake Water Monitorina Equipment | 18,966 |
| Tourism Powell River | Signage Renewal | 50,000 |
| Lund Waterworks Improvement | Water System Upgrades | 93,150 |
| | Subtotal - Other Organizations | 162,116 |
| | Total Expenditures | 2,300,237 |

2016 STUDIES

| | EXPENDITURE | | | SOURCE OF REVENUE | | | | | |
|------------------|---|---------|---------|-------------------|----------|-----------|--------|---------|---------|
| SERVICE | DESCRIPTION | ITEM | TOTAL | CURRENT YEAR | | RESERVE * | GRANT | CWF · | TOTAL |
| | | | | REQUIS. | 15 SURP. | * | | GRANT | |
| GENERAL ADMINI | | | | | | · | | | |
| | Regional Recreation Service Referendum | 30,000 | 30,000 | 30,000 | | | | | 30,000 |
| | Greenhouse Gas Reduction Strategy | 10,000 | 10,000 | | | | | 10,000 | 10,000 |
| | Development of Safety Program | 20,000 | 20,000 | 20,000 | | | | | 20,000 |
| WASTE MANAGEN | MENT | | | | | | | | |
| Mainland P.R | Completion of Marine Avenue Site Closure Plan | 114,283 | 229,283 | | | 60,833 | 53,450 | | 114,283 |
| | Design of Resource Recovery Centre | 50,000 | | | | 50,000 | | | 50,000 |
| | Solid Waste Management Plan Update | 65,000 | | | | 65,000 | | | 65,000 |
| | GIS Mapping | 1,155 | | | | | | 1,155 | 1,155 |
| Lasqueti Is. | GIS Mapping | 2,655 | 2,655 | | | | | 2,655 | 2,655 |
| E.A. FEASIBILITY | STUDIES | | | | | | | | |
| | REGIONAL DISTRICT STUDIES | | 204,954 | | | • | | | |
| | Regional Museum Service | 10,000 | | | | 10,000 | | | 10,000 |
| | Lund Waterworks ID - Transfer balance of CWF | 31,050 | | | | | | 31,050 | 31,050 |
| | Tourism PR Signage - Transfer of CWF | 50,000 | | | | | | 50,000 | 50,000 |
| | Haslam Lake Water Shed Water Quality | 63,904 | | | | | | 63,904 | 63,904 |
| | Savary Island Community Recreation Service | 20,000 | | | | | | | 20,000 |
| | PR Salmon Society | 30,000 | | | | | | 30,000 | 30,000 |
| | OTHER AGENCIES | | 20,000 | | | | | | • |
| | Van Anda Improvement District - Planning Grant | 10,000 | | | | | 10,000 | | 10,000 |
| | Pete's Lake Improvement District - Planning Grant | 10,000 | | | | | 10,000 | | 10,000 |
| | TOTAL STUDIES | 518,047 | 516,892 | 50,000 | 0 | 185,833 | 73,450 | 188,764 | 518,047 |

[THIS PAGE LEFT BLANK]

ANNUAL DEBT/LEASE PAYMENTS

| PURPOSE / SERVICE | DUE DATE | 2016 | 2017 | 2018 | 2019 | 2020 |
|--|----------|---------|---------|---------|---------|---------|
| DEBT - CITY OF POWELL RIVER | | | | | | |
| Sewer | 2018 | 168,834 | 168,834 | 168,834 | | |
| Water | 2019 | 64,979 | 64,979 | 64,979 | 52,379 | |
| Rec Complex Rehab | 2030 | 19,756 | 19,756 | 19,756 | 19,756 | 19,756 |
| Roads Rehabilitation | 2025 | 77,520 | 76,209 | 74,866 | 73,488 | 72,075 |
| Millennium Parkland | 2034 | 93,396 | 93,396 | 93,396 | 93,396 | 93,396 |
| North Harbour Upgrades | 2041 | 301,981 | 301,981 | 301,981 | 301,981 | 301,981 |
| New Library | 2036 | 47,551 | 163,586 | 163,586 | 163,586 | 163,586 |
| Subtotal | | 774,017 | 888,741 | 887,398 | 704,586 | 650,794 |
| DEBT - REGIONAL DISTRICT | | | | | | |
| EXISTING AND PROPOSED | | | | | | |
| General Administration | | | | | | |
| Truck Purchase (Short Term) | 2017 | 5,400 | 5,442 | | | |
| Public Works Yard (Short Term) | 2020 | 63,000 | 63,000 | 63,000 | 63,000 | 63,000 |
| , | 1010 | 00,000 | 00,000 | 00,000 | 00,000 | 00,000 |
| Regional Emergency Preparedness | | | | | | |
| Mobile Generator (Short Term) proposed | 2021 | | 5,400 | 5,300 | 5,225 | 5,125 |
| Waste Management Mainland/Texada | | | | | | |
| Resource Recovery Center (30 years) propose | ed | | | 21,170 | 35,911 | 35,911 |
| Waste Management Lasqueti | | | | | | |
| Generator (Short Term) proposed | 2020 | 400 | 400 | 8,600 | 4,300 | 4,300 |
| Northside Recreation | | | | | | |
| School Purchase | 2024 | 5,967 | 5,967 | 5,967 | 5,967 | 5,967 |
| Malaspina VFD | | | | | | |
| Fire Truck (Replace E53 & E54) proposed 20 y | years | | | 28,988 | 38,650 | 38,650 |
| Lasqueti VFD | | | | | | |
| Fire Department - proposed (30 years) | | | | 21,800 | 21,800 | 21,800 |
| Savary Island VFD | | | | | | |
| Main Hall Upgrade (Short Term) | 2018 | 23,568 | 22,196 | 4,188 | | |
| Apron Upgrade (Short Term) proposed | 2020 | 790 | 870 | 17,968 | 16,559 | 1,766 |
| Subtotal Savary VFD | | 24,358 | 23,066 | 22,156 | 16,559 | 1,766 |
| Northside VFD | | | | | | |
| Fire Department | 2042 | 25,476 | 25,476 | 25,476 | 25,476 | 25,476 |
| Fire Department | 2043 | 3,101 | 3,101 | 3,101 | 3,101 | 3,101 |
| Fire Department | 2044 | 2,172 | 2,172 | 2,172 | 2,172 | 2,172 |
| Water Tender (Short term) | 2019 | 21,500 | 21,500 | 21,500 | 21,500 | 21,500 |
| Lund Hall (30 years) proposed | 2046 | 21,000 | 18,107 | 18,107 | 18,107 | 18,107 |
| Subtotal Northside VFD | | 52,249 | 70,356 | 70,356 | 70,356 | 70,356 |

ANNUAL DEBT/LEASE PAYMENTS

| PURPOSE / SERVICE | DUE DATE | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|----------------|---------------------------------------|--------------|---------|---------|---------|
| DEBT - REGIONAL DISTRICT | | | | | | |
| EXISTING AND PROPOSED | | , | | | | |
| Myrtle Pond Water System | | | | | | |
| Water System Upgrade | 2030 | 5,663 | 5,663 | 5,663 | 5,663 | 5,663 |
| Water System Upgrade | 2032 | 598 | 598 | 598 | 598 | 598 |
| Water System Upgrade | 2033 | 171 | 171 | 171 | 171 | 171 |
| Subtotal Myrtle Po | nd | 6,432 | 6,432 | 6,432 | 6,432 | 6,432 |
| Lund Sewer System | | | | | | |
| Treatment Plant Upgrade | 2026 | 2,299 | 2,299 | 2,299 | 2,299 | 2,299 |
| Texada Health Center | | | | | | |
| Building Upgrades (Short term) proposed | | 11,333 | 10,500 | 10,500 | 10,500 | 12,100 |
| Total Debt Paymer | nts | 171,438 | 192,862 | 266,568 | 280,999 | 267,706 |
| LEASE PAYMENTS | | · · · · · · · · · · · · · · · · · · · | | | | |
| REGIONAL SERVICES | | | | | | |
| EXISTING AND PROPOSED LEASES | | | | | | |
| General Administration - Parks and Proper | ties Equipment | 40 500 | E 000 | | | |
| Dump Truck Equipment Trailer | | 10,530 1,251 | 5,306 420 | | | |
| Towable Wood Chipper | | 2,328 | 982 | | | |
| Light Truck (Community Services) | | 6,152 | 6,152 | 3,631 | | |
| Subtotal General Administration | on — | 20,261 | 12,860 | 3,631 | | |
| Regional Emergency Preparedness | | | , | , | | |
| Light Truck | | 6,607 | 2,802 | | | |
| Total Regional Lease Paymen | its | 26,868 | 15,662 | 3,631 | | |
| ELECTORAL AREAS | | | | | | |
| Lasqueti Island VFD | | | | | | |
| Fire Truck (2003) | | 13,053 | | | | |
| Subtotal Lasqueti Vi | FD | 13,053 | | | | |
| Malaspina VFD | | | | | | |
| Fire Truck T55 | | 23,420 | 23,420 | 23,420 | 23,420 | 23,420 |
| Fire Truck T57 | _ | 20,384 | 20,384 | 20,384 | 20,384 | 20,384 |
| Subtotal Malaspina Vi | ₹D | 43,804 | 43,804 | 43,804 | 43,804 | 43,804 |
| Northside VFD | | | | | | |
| Fire Truck (2007) | | 22,544 | 15,709 | | | |
| Fire Truck (2000) | | 3,781 | 3,781 | 1,575 | | |
| Fire Truck (2007 Renewal) Proposed | | | 6,384 | 10,597 | | |
| Subtotal Northside VI | FD | 26,325 | 25,874 | 12,172 | | |
| Total Electoral Area Lease Paymen | | 83,182 | 69,678 | 55,976 | 43,804 | 43,804 |

POWELL RIVER REGIONAL DISTRICT

2016 – 2020 FINANCIAL PLAN

TAX REQUISITION INFORMATION

ANNUAL REQUISITION COMPARISON BY SERVICE AND YEAR

| | 2014 | 2015 | 2016 | Variance 2016-2015 | % | Impact on Residential Tax Rate/ \$1,000 NTV | 2017 | 2018 | 2019 | 2020 |
|--|------------------|------------------|------------------|-----------------------|----------|--|---------------------|---------------------|---------------------|---------------------|
| REGIONAL SERVICES | 2017 | 2010 | 2010 | | | V 1,000 111 V | 2017 | 2016 | 2015 | 2020 |
| General Administration | 580,156 | 621,500 | 1,025,408 | 403,908 | 65 | 0,0987 | 1,055,347 | 1,076,821 | 1,089,882 | 1 110 711 |
| Feasibility Study | 000,100 | 021,000 | 1,020,400 | 400,900 | 0.5 | 0,0307 | 1,000,047 | 1,070,021 | 1,009,002 | 1,116,711 |
| Grant-in-Aid - General | 66,231 | 42,823 | 83,550 | 40,727 | 95 | 0.0100 | 15,000 | 15,000 | 15,000 | 15,000 |
| Regional Parks Summary | 289,824 | 291,494 | 293,384 | 1,890 | 1 | 0.0005 | 388,639 | 396,263 | 397,330 | 411,217 |
| Emergency Telephone 911 | 114,259 | 130,368 | 133,945 | 3,577 | 3 | 0.0009 | 138,020 | 143,409 | 148,853 | 154,356 |
| Cemeteries | 141,275 | 142,692 | 114,803 | (27,889) | (20) | (0.0068) | 130,020 | 132,807 | 134,996 | 137,187 |
| Regional Animal Shelter | 64,022 | 76,127 | 78,388 | 2,261 | 3 | 0.0006 | 80,695 | 83,071 | 85,518 | 88,039 |
| Waste Management (Mainland/Texada) | 174,393 | 245,281 | 246,033 | 752 | 0 | 0.0002 | 649,453 | 763,578 | 865,353 | 844,623 |
| Regional Emergency Preparedness | 218,467 | 236,849 | 246,071 | 9,222 | 4 | 0.0023 | 259,112 | 262,418 | 268,718 | 275,163 |
| Sub-Total Regional Services | 1,648,627 | 1,787,134 | 2,221,582 | 434,448 | 24 | 0.1062 | 2,716,312 | 2,873,367 | 3,005,650 | |
| 1 | 1,0-10,021 | 1,101,104 | 1,21,002 | 707,770 | | 0.1002 | 2,7 10,312 | 2,010,001 | 3,005,650 | 3,042,296 |
| Requisition Apportionment | | | | | | | | 1 | | |
| POWELL RIVER [City] | 834,026 | 887,801 | 1,083,274 | 195,473 | | | 1,329,697 | 1,407,789 | 1,473,687 | 1,491,216 |
| SECHELT IGD | 4,294 | 3,987 | 4,764 | 778 | | | 5,882 | 6,203 | 6,466 | 6,580 |
| ELECTORAL AREAS | 810,306 | 895,347 | 1,133,543 | 238,197 | | | 1,380,733 | 1,459,375 | 1,525,497 | 1,544,500 |
| ELECTORAL AREA SERVICES SHARED SERVICES | | | | | | | | | | <u>,</u> |
| 1 | 50.045 | 50.000 | 50.005 | | | | | | | |
| EA Administration EA Feasibility Studies | 50,815 25,000 | 53,990 50,000 | 58,095 35,560 | 4,105 | 8 | 0.0019 | 71,186 | 73,876 | 74,257 | 75,932 |
| Planning ** | 340,637 | 340,637 | 343,835 | (14,440) 3,198 | (29) | (0.0069) | 25,000 | 25,000 | 25,000 | 25,000 |
| Development | 340,037 | 340,037 | 13,117 | 13,117 | 1 | 0.0016 | 371,857 13,466 | 385,445 | 398,183 | 410,642 |
| Paratransit ** | 49,000 | 58,455 | 68,336 | 9,881 | 17 | 0,0050 | 76,826 | 13,824 84,352 | 14,194 86,944 | 14,575 89,615 |
| House No. ** | 2,506 | 6,372 | 4,479 | (1,893) | (30) | (0.0010) | 4,465 | 4,465 | 4,465 | 4,465 |
| Powell River Library ** | 239,138 | 245,441 | 281,519 | 36,078 | 15 | 0.0183 | 358,599 | 369,222 | 380,164 | 391,434 |
| Septage Disposal ** | 44,765 | 43,270 | 36,256 | (7,014) | (16) | (0.0036) | 36,635 | 36,539 | 36,449 | 36,362 |
| Economic Development ** | 36,039 | 37,817 | 56,687 | 18,870 | 50 | 0.0090 | 37,818 | 37,818 | 37,818 | 37,818 |
| Area B Economic Development Grant ** | 5,462 | 5,182 | 8,193 | 3,011 | 58 | 0,0014 | 5,323 | 5,323 | 5,323 | 5,323 |
| Sub-Total Shared E.A. Services | 793,362 | 841,164 | 906,077 | 64,913 | 8 | 0.0259 | 1,001,175 | 1,035,864 | 1,062,797 | 1,091,166 |
| INDIVIDUAL AREA SERVICES | | • | | | | | • | | | |
| Grant-in-Aid - Individual | 46,874 | 39,396 | 34,739 | (4,657) | (12) | (0.0022) | 39,177 | 39,177 | 39,177 | 39,177 |
| Community Recreation Area C | 46,345 | 47,696 | 49,076 | 1,380 | 3 | 0.0036 | 50,511 | 51,989 | 53,511 | 55,078 |
| Community Recreation - Area E | 8,985 | 9,248 | 9,518 | 270 | 3 | 0.0019 | 9,796 | 10,083 | 10,378 | 10,682 |
| Northside Recreation | 50,000 | 52,000 | 109,262 | 57,262 | 110 | 0.0904 | 112,035 | 111,358 | 110,698 | 109,704 |
| Northside VFD | 189,237 | 233,598 | 251,590 | 17,992 | 8 | 0.1070 | 266,109 | 271,270 | 273,049 | 278,149 |
| Savary Island VFD | 141,091 | 144,507 | 144,000 | (507) | (0) | (0.0020) | 145,000 | 145,000 | 162,000 | 164,000 |
| Lund Sewer (parcel tax) | 31,717 | 34,642 | 42,000 | 7,358 | 21 | 0.1993 | 44,100 | 46,305 | 48,620 | 51,051 |
| Savary Island Marine (Dock) parcel tax | 135,000 | 179,500 | 179,500 | - | - | - | 179,500 | 150,000 | 150,000 | 150,000 |
| Malaspina VFD * | 298,484 | 341,566 | 354,232 | 12,666 | 4 | 0.0239 | 363,397 | 394,179 | 410,914 | 418,197 |
| Myrtle Pond Water (parcel tax) | 21,075 | 21,075 | 42,065 | 20,990 | 100 | 0.8116 | 45,000 | 48,465 | 48,465 | 48,465 |
| Emergency Program Area D | 15,000 | 15,000 | 15,000 | - | - | - | 15,000 | 15,000 | 15,000 | 15,000 |
| Texada Island Marine (Dock) | 37,000 | 37,000 | 37,000 | | | | 37,000 | 37,000 | 37,000 | 37,000 |
| Texada Health Centre | 43,500 | 51,526 | 62,718 | 11,192 | 22 | 0.0450 | 62,942 | 64,178 | 65,646 | 67,054 |
| Texada Recreation Comm | 87,785 | 110,586 | 90,771 | (19,815) | (18) | (0.0796) | 130,106 | 140,880 | 143,207 | 145,590 |
| Texada Airport Texada Heritage | 45,000 17,918 | 62,430 14,011 | 70,854 21,000 | 8,424 6,989 | 13 50 | 0.0338 | 61,765 | 63,011 | 64,283 | 65,583 |
| Lasqueti Waste Management | 94,448 | 88,763 | 111,270 | 22,507 | 25 | 0.0277 0.1616 | 21,000 | 21,000 | 21,000 | 21,000 |
| Lasqueti Island Library (VIRL) | 26,184 | 27,764 | 28,655 | 22,507 891 | 3 | 0.1616 | 146,381 | 147,887 | 115,873 | 117,329 |
| Lasqueti Island VFD | 65,665 | 101,975 | 78,560 | (23,415) | (23) | (0.1936) | 29,524 82,509 | 30,645 84,912 | 30,936 | 32,084 |
| Lasqueti Marine Ramp | 11,250 | 11,250 | 11,147 | (23,413) | | (0.1930) | - | · 1 | 102,559 | 104,253 |
| Total Electoral Area Services | 2,205,920 | 2,464,697 | 2,649,034 | 184,337 | (1) 7 | (0,0007) | 11,147 2,853,174 | 11,147 2,919,350 | 11,147 2,976,260 | 11,147 3,031,709 |
| Total Electoral Area Requisition | | | | | | | i | | | |
| (Regional and Electoral Area Services | 3,016,226 | 3,360,044 | 3,782,578 | 422,534 | 13 | | 4,233,907 | 4,378,724 | 4,501,757 | 4,576,209 |
| TOTAL REQUISITION | 3,854,547 | 4,251,831 | 4,870,616 | 618,785 | 15 | 1 | 5,569,486 | 5,792,717 | 5,981,910 | 6,074,005 |

^{*} SIGD Contibutes to this service
** Area E does not participate in all Shared Services,
The impact on residential tax rates are based on 2016 Revised Roll Values.

[THIS PAGE LEFT BLANK]

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

POWELL RIVER [CITY]

REQUISITION ESTIMATES

| | | | | | | | • | |
|------------------------------------|---------|----------|-------------------|---------------------|-----------|-----------|-----------|-----------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Regional Services | | | | | | | | |
| General Administration | 244,616 | 291,227 | 305,851 | 496,238 | 510,727 | 521,119 | 527,440 | 540,424 |
| Grants-in-Aid - General | 28,014 | 33,247 | 21,074 | 40,433 | 7,259 | 7,259 | 7,259 | 7,259 |
| Regional Parks | 148,059 | 145,187 | 143,449 | 141,981 | 188,079 | 191,768 | 192,285 | 199,005 |
| Emergency Telephone - 911 | 57,113 | 59,533 | 66,563 | 67,209 | 69,254 | 71,958 | 74,689 | 77,450 |
| Cemeteries | 61,007 | 70,917 | 70,221 | 55,558 | 62,935 | 64,271 | 65,330 | 66,391 |
| Regional Animal Shelter | 18,709 | 33,358 | 38,869 | 39,332 | 40,490 | 41,682 | 42,910 | 44,175 |
| Waste Management [Mainland/Texada] | 78,902 | 90,711 | 125,045 | 123,261 | 325,372 | 382,548 | 433,536 | 423,151 |
| Regional Emergency Preparedness | 106,859 | 109,847 | 116,729 | 119,261 | 125,582 | 127,184 | 130,237 | 133,361 |
| TOTAL | 743,279 | 834,026 | 887,801 | 1,083,274 | 1,329,697 | 1,407,789 | 1,473,687 | 1,491,216 |
| | | RESIDEN' | TIAL TAX ESTIMATE | S PER \$100,000 VAL | .UE | | | |
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Regional Services | 37.92 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values.

City residential tax rates are provided only for comparison with electoral area rates. The City has the option to adjust the apportionment of its share of costs for Regional District services among its tax classes and these adjustments may generate different tax rates than those shown here.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND

REQUISITION ESTIMATES

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------|-----------|------------------|--------------------|-----------|-----------|-----------|--------------------|
| Regional Services | | | | | | | | |
| General Administration | 80,007 | 96,121 | 114,358 | 205,517 | 211,518 | 215,822 | 218,440 | 223,817 |
| Grants-in-Aid - General | 9,163 | 10,973 | 7,880 | 16,746 | 3,006 | 3,006 | 3,006 | 3,006 |
| Regional Parks | 48,426 | 47,920 | 53,636 | 58,801 | 77,893 | 79,421 | 79,635 | 82,418 |
| Emergency Telephone - 911 | 18,680 | 19,649 | 24,888 | 27,835 | 28,681 | 29,801 | 30,933 | 32,076 |
| Cemeteries | 19,954 | 23,407 | 26,256 | 23,009 | 26,064 | 26,618 | 27,057 | 27,496 |
| Regional Animal Shelter | 6,119 | 11,010 | 14,533 | 16,289 | 16,769 | 17,263 | 17,771 | 18,295 |
| Waste Management (Mainland-Texada) | 25,807 | 29,940 | 46,754 | 51,049 | 134,753 | 158,432 | 179,549 | 175,248 |
| Regional Emergency Preparedness | 34,951 | 36,256 | 43,645 | 49,392 | 52,010 | 52,673 | 53,938 | 55,231 |
| Electoral Area Shared Services | | | | | | | | |
| EA Administration | 14,458 | 17,298 | 19,724 | 22,733 | 27,212 | 28,260 | 28,409 | 29,061 |
| EA Feasibility Studies | 8,343 | 8,345 | 18,167 | 13,851 | 9,737 | 9,737 | 9,737 | 9,737 |
| Planning | 121,812 | 121,872 | 132,458 | 142,966 | 154,618 | 160,268 | 165,564 | 170,745 |
| Development Services | | | | 5,471 | 5,599 | 5,748 | 5,902 | 6,060 |
| Para-transit | 17,520 | 17,531 | 22,731 | 28,414 | 31,944 | 35,074 | 36,151 | 37,262 |
| House Numbering | 2,852 | 900 | 2,485 | 1,868 | 1,862 | 1,862 | 1,862 | 1,862 |
| Emergency Preparedness | - 5,003 | • | - | - | - | | - | - |
| Powell River Library | 82,239 | 85,558 | 95,441 | 117,056 | 149,105 | 153,522 | 158,072 | 162,758 |
| Septage Disposal | 15,358 | 16,073 | 16,878 | 15,122 | 15,280 | 15,240 | 15,202 | 15,166 |
| Economic Development | 14,973 | 14,989 | 16,940 | 27,077 | 18,064 | 18,064 | 18,064 | 18,064 |
| Electoral Area Local Services / Specified Areas | | | | | | | | |
| Grants-in-Aid - Individual Areas | 4,199 | 15,906 | 11,742 | 4,944 | 2,847 | 2,847 | 2,847 | 2,847 |
| Northside Recreation [part of mainland Area A] | 50,000 | 50,000 | 52,000 | 109,262 | 112,035 | 111,358 | 110,698 | 109,704 |
| Northside Fire Protection [part of mainland Area A] | 203,468 | 189,237 | 233,598 | 251,590 | 266,109 | 271,270 | 273,049 | 278,149 |
| TOTAL | 773,326 | 812,984 | 954,113 | 1,188,992 | 1,345,108 | 1,396,287 | 1,435,886 | 1,459,003 |
| Lund Sewer | 29,058 | 31,717 | 34,642 | 42,000 | 44,100 | 46,305 | 48,620 | 51,051 |
| TOTAL WITH SEWER | 802,384 | 844,701 | 988,755 | 1,230,992 | 1,389,208 | 1,442,592 | 1,484,507 | 1,510,055 |
| | | RESIDENTI | AL TAX ESTIMATES | PER \$100,000 VALU | E | | | |
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Regional Services (Note #4) | . 37.92 | 43.44 | 45,74 | 54.71 | 67.15 | 71.10 | 74.42 | 7 ⁵ .31 |
| EA Shared Services | 42,51 | 44.59 | 44.75 | 45,67 | 50.41 | 52.16 | 53,53 | 54.96 |
| Grants-In-Aid | 0,65 | 2.51 | 1.62 | 0,60 | 0.35 | 0.35 | 0.35 | 0.35 |
| Northside Recreation [part of mainland Area A] | 7.80 | 7.90 | 7.17 | 13.33 | 13.67 | 13.59 | 13.51 | 13.39 |
| Northside Recreation [part of mainland Area A] Northside Fire Protection [part of mainland Area A] | 124.02 | 112.57 | 137,21 | 144.98 | 153.35 | 156.32 | 157.34 | 160,28 |
| TOTAL | 212.91 | 210.99 | 236.49 | 259.30 | 284.93 | 293.52 | 299.15 | 304.29 |
| Lund Sewer (parcel tax) | 290.58 | 317.17 | 346.42 | 415.84 | 441.00 | 463.05 | 486.20 | 510.51 |
| TOTAL WITH SEWER | 503.49 | 528.16 | 582.91 | 675.14 | 725.93 | 756,57 | 785.36 | 814.80 |
| TOTAL WITH SEWER | 503.49 | 320.10 | 302.31 | 070.14 | 120.00 | 100,01 | 700.00 | 0 17.00 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

PART ELECTORAL AREA A - SAVARY ISLAND

REQUISITION ESTIMATES

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------|-----------|------------------|---------------------|---------|---------|---------|---------|
| Regional Services | | | | | | | | |
| General Administration | 32,890 | 39,210 | 41,474 | 65,212 | 67,116 | 68,481 | 69,312 | 71,018 |
| Grants-in-Aid - General | 3,767 | 4,476 | 2,858 | 5,313 | 954 | 954 | 954 | 954 |
| Regional Parks | 19,908 | 19,548 | 19,452 | 18,658 | 24,716 | 25,201 | 25,269 | 26,152 |
| Emergency Telephone - 911 | 7,679 | 8,015 | 9,026 | .8,832 | 9,101 | 9,456 | 9,815 | 10,178 |
| Cemeteries | 8,203 | 9,548 | 9,522 | 7,301 | 8,270 | 8,446 | 8,585 | 8,725 |
| Regional Animal Shelter | 2,516 | 4,491 | 5,271 | 5,169 | 5,321 | 5,478 | 5,639 | 5,805 |
| Waste Management (Mainland/Texada) | 10,609 | 12,213 | 16,956 | 16,198 | 42,758 | 50,271 | 56,972 | 55,607 |
| Regional Emergency Preparedness | 14,368 | 14,789 | 15,829 | 15,672 | 16,503 | 16,714 | 17,115 | 17,525 |
| Electoral Area Shared Services | | | | | | | | |
| EA Administration | 5,944 | 7,056 | 7,153 | 7,213 | , 8,635 | 8,967 | 9,014 | 9,221 |
| EA Feasibility Studies | 3,430 | 3,404 | 6,589 | 4,395 | 3,090 | 3,090 | 3,090 | 3,090 |
| Planning | 50,076 | 49,714 | 48,039 | 45,364 | 49,061 | 50,854 | 52,535 | 54,178 |
| Development Services | | | | 1,736 | 1,736 | 1,824 | 1,873 | 1,923 |
| Para-transit | 7,202 | 7,151 | 8,244 | 9,016 | 10,136 | 11,129 | 11,471 | 11,823 |
| House Numbering | 1,173 | 367 | 901 | 593 | 591 | 591 | 591 | 591 |
| Emergency Preparedness | - 2,057 | - | * | - | - | • | - | - |
| Powell River Library | 33,808 | 34,901 | 34,614 | 37,142 | 47,312 | 48,714 | 50,157 | 51,644 |
| Septage Disposal | 6,314 | 6,556 | 6,121 | 4,798 | 4,848 | 4,836 | 4,824 | 4,812 |
| Economic Development | 6,155 | 6,114 | 6,144 | 8,592 | 5,732 | 5,732 | 5,732 | 5,732 |
| Electoral Area Local Services / Specified Areas | | | | | | | | |
| Grants-In-Aid - Individual Areas | 1,726 | 6,488 | 4,258 | 1,569 | 903 | 903 | 903 | 903 |
| Savary Island Fire Protection | 107,681 | 141,091 | 144,507 | 144,000 | 145,000 | 145,000 | 162,000 | 164,000 |
| Savary Island Marine (Dock) parcel tax | 130,000 | 135,000 | 179,500 | 179,500 | 179,500 | 150,000 | 150,000 | 150,000 |
| TOTAL | 451,389 | 510,135 | 566,458 | 586,274 | 631,282 | 616,640 | 645,850 | 653,882 |
| | | RESIDENTI | AL TAX ESTIMATES | PER \$100,000 VALUE | = | | | • |
| | | | Change | | | | | |
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Regional Services | 37.92 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| EA Shared Services | 42.51 | 44,59 | 44.75 | 45.67 | 50.40 | 52.16 | 53.53 | 54.96 |
| Grants-In-Aid | 0.65 | 2.51 | 1.62 | 0.60 | 0.35 | 0.35 | 0.35 | 0.35 |
| Savary Island Fire Protection | 40.86 | 54.58 | 54.90 | 55.34 | 55,72 | 55.72 | 62,26 | 63.03 |
| TOTAL | 121.95 | 145.11 | 147.01 | 156.32 | 173.62 | 179.33 | 190,56 | 193.64 |
| Savary Marine (Dock) parcel tax | 96.87 | 93.56 | 124.40 | 124.40 | 124.40 | 103.96 | 103.96 | 103.96 |
| TOTAL WITH SAVARY MARINE | 218.82 | 238.67 | 271.41 | 280.72 | 298.02 | 283,29 | 294.51 | 297.60 |
| IOTAL WITH SAVARY MARINE | 410.04 | 10.00 | 4/1.41 | 200.12 | 250.02 | 200,23 | 204.01 | 201.00 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD

REQUISITION ESTIMATES

| • | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| Regional Services | | | | | | | | |
| General Administration | 29,662 | 36,604 | 37,878 | 62,495 | 64,320 | 65,628 | 66,424 | 68,060 |
| Grants-in-Aid - General | 3,397 | 4,179 | 2,610 | 5,092 | 914 | 914 | 914 | 914 |
| Regional Parks | 17,954 | 18,248 | 17,765 | 17,881 | 23,686 | 24,151 | 24,216 | 25,062 |
| Emergency Telephone - 911 | 6,926 | 7,483 | 8,243 | 8,464 | 8,722 | 9,062 | 9,406 | 9,754 |
| Cemeteries | 7,398 | 8,913 | 8,696 | 6,997 | 7,926 | 8,094 | 8,228 | 8,361 |
| Reginal Animal Shelter | 2,269 | 4,193 | 4,814 | 4,953 | 5,099 | 5,249 | 5,404 | 5,563 |
| Waste Management (Mainland/Texada) | 9,568 | 11,401 | 15,486 | 15,523 | 40,976 | 48,177 | 54,598 | 53,290 |
| Regional Emergency Preparedness | 12,958 | 13,806 | 14,456 | 15,019 | 15,815 | 16,017 | 16,402 | 16,795 |
| Electoral Area Shared Services | | | | | | | | |
| EA Administration | 5,234 | 6,345 | 6,463 | 6,847 | 8,583 | 8,901 | 8,946 | 9,145 |
| EA Feasibility Studies | 3,093 | 3,178 | 6,017 | 4,212 | 2,961 | 2,961 | 2,961 | 2,961 |
| Planning | 45,161 | 46,410 | 43,873 | 43,474 | 47,017 | 48,735 | 50,346 | 51,921 |
| Development Services | | | | 1,664 | 1,703 | 1,748 | 1,795 | 1,843 |
| Para-transit | 6,495 | 6,676 | 7,529 | 8,640 | 9,714 | 10,665 | 10,993 | 11,331 |
| House Numbering | 1,057 | 343 | 823 | 568 | 566 | 566 | 566 | 566 |
| Emergency Preparedness | - 1,855 | - | | - | - | - | - | - |
| Powell River Library | 30,490 | 32,581 | 31,612 | 35,595 | 45,341 | 46,684 | 48,068 | 49,492 |
| Septage Disposal | 5,694 | 6,121 | 5,590 | 4,598 | 4,646 | 4,634 | 4,623 | 4,612 |
| Electoral Area Local Services / Specified Areas | | | | | | | | |
| Grants-in-Aid - Individual Areas | 1,250 | 2,117 | 2,318 | 3,087 | 3,750 | 3,750 | 3,750 | 3,750 |
| Economic Development - Grant | 5,323 | 5,462 | 5,182 | 8,193 | 5,000 | 5,000 | 5,000 | 5,000 |
| Malaspina Fire Protection | 109,234 | 114,201 | 130,657 | 137,865 | 141,432 | 153,412 | 159,926 | 162,760 |
| Myrtle Pond Water (parcel tax) | 21,075 | 21,075 | 21,075 | 42,065 | 45,000 | 48,465 | 48,465 | 48,465 |
| TOTAL | 322,383 | 349,336 | 371,087 | 433,233 | 483,171 | 512,816 | 531,030 | 539,646 |
| | | | | | | | | |

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|--------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Regional Services | 37.92 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| EA Shared Services | 40.13 | 42.12 | 42.39 | 42.35 | 48.33 | 50.08 | 51.45 | 52.88 |
| Grants-In-Aid | 0.53 | 0.88 | 0.96 | 1.24 | 1.50 | 1.50 | 1.50 | 1.50 |
| Economic Development - Grant | 2.24 | 2.26 | 2.16 | 3.29 | 2.01 | 2.01 | 2.01 | 2.01 |
| Malaspina Fire Protection | 53,96 | 55.68 | 64.14 | 64.97 | 66.65 | 72.30 | 75.37 | 76.70 |
| TOTAL | 134.78 | 144.38 | 155.39 | 166.55 | 185.65 | 196.99 | 204.75 | 208.40 |
| Myrtle Pond Water (parcel tax) | 182.50 | 180.30 | 180.30 | 506.81 | 542.17 | 583.92 | 583,92 | 583.92 |
| TOTAL WITH WATER | 434.78 | 324.68 | 453.19 | 673.36 | 727.82 | 780.90 | 788.66 | 792.32 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee. Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values. Parcel tax does not vary according to property value.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET

REQUISITION ESTIMATES

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|--|---------|------------|---------|-------------------|---------|---------|---------|---------|
| Regional Services | | | | | | | γ | |
| General Administration | 48,231 | 57,946 | 60,066 | 96,292 | 99,103 | 101,120 | 102,346 | 104,866 |
| Grants-in-Aid - General | 5,524 | 6,615 | 4,139 | 7,846 | 1,409 | 1,409 | 1,409 | 1,409 |
| Regional Parks | 29,193 | 28,888 | 28,172 | 27,551 | 36,496 | 37,211 | 37,312 | 38,616 |
| Emergency Telephone - 911 | 11,261 | 11,845 | 13,072 | 13,041 | 13,438 | 13,963 | 14,493 | 15,029 |
| Cemeteries | 12,029 | 14,111 | 13,791 | 10,781 | 12,212 | 12,471 | 12,677 | 12,883 |
| Regional Animal Shelter | 3,689 | 6,637 | 7,633 | 7,632 | 7,857 | 8,088 | 8,326 | 8,572 |
| Waste Management (Mainland/Texada) | 15,557 | 18,049 | 24,557 | 23,918 | 63,136 | 74,231 | 84,125 | 82,110 |
| Regional Emergency Preparedness | 21,069 | 21,856 | 22,924 | 23,142 | 24,368 | 24,679 | 25,272 | 25,878 |
| Electoral Area Shared Services | | | | | | | | |
| EA Administration | 8,511 | 10,045 | 10,249 | 10,550 | 13,008 | 13,499 | 13,568 | 13,874 |
| EA Feasibility Studies | 5,029 | 5,030 | 9,542 | 6,489 | 4,562 | 4,562 | 4,562 | 4,562 |
| Planning | 73,432 | 73,470 | 69,573 | 66,985 | 72,444 | 75,091 | 77,573 | 80,000 |
| Development Services | | | | 2,563 | 2,623 | 2,693 | 2,765 | 2,839 |
| Para-transit | 10,561 | 10,569 | 11,939 | 13,313 | 14,967 | 16,433 | 16,938 | 17,458 |
| House Numbering | 1,719 | 542 | 1,305 | 875 | 873 | 873 | 873 | 873 |
| Emergency Preparedness | - 3,016 | - | - | - | • | | - | · - |
| Powell River Library | 49,576 | 51,578 | 50,130 | 54,845 | 69,861 | 71,931 | 74,062 | 76,258 |
| Septage Disposal | 9,258 | 9,689 | 8,865 | 7,085 | 7,159 | 7,140 | 7,123 | 7,106 |
| Economic Development | 9,026 | 9,036 | 8,897 | 12,687 | 8,464 | 8,464 | 8,464 | 8,464 |
| Electoral Area Local Services / Specified Areas | | | | | | | | • |
| Grants-in-Aid - Individual Areas | 9,432 | 5,425 | 5,179 | 8,114 | 4,000 | 4,000 | 4,000 | 4,000 |
| Community Recreation - KC Community School grant | 45,031 | 46,345 | 47,696 | 49,076 | 50,511 | 51,989 | 53,511 | 55,078 |
| Malaspina Fire Protection | 177,614 | 180,786 | 207,194 | 212,422 | 217,918 | 236,377 | 246,413 | 250,780 |
| TOTAL | 542,727 | 568,465 | 604,924 | 655,207 | 724,409 | 766,224 | 795,811 | 810,653 |
| | | | | | | | | |
| | | RESIDENTIA | | PER \$100,000 VAL | JE | | | |
| | 0040 | 2011 | Change | 0040 | *** | 22.12 | 22.42 | |
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Regional Services | 37.92 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| EA Shared Services | 42.46 | 44.49 | 44.73 | 45.65 | 50.48 | 52.23 | 53.60 | 55.03 |
| Grants-In-Aid | 2.44 | 1.42 | 1.36 | 2.11 | 1.04 | 1.04 | 1.04 | 1.04 |
| Malaspina VFD | 53.96 | 55.68 | 64.14 | 64.97 | 66.65 | 72.30 | 75.37 | 76.70 |
| Community Recreation | 11.65 | 12.13 | 12.51 | 12.77 | 13.15 | 13.53 | 13.93 | 14.33 |
| TOTAL | 148.44 | 157.15 | 168.47 | 180.21 | 198.47 | 210.20 | 218.35 | 222.42 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA D - TEXADA ISLAND

REQUISITION ESTIMATES

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------|----------|-------------------|--------------------|---------|---------|---------|---------|
| Regional Services | | | | | | | | |
| General Administration | 32,182 | 37,828 | 39,400 | 63,233 | 65,079 | 66,403 | 67,208 | 68,863 |
| Grants-in-Aid - General | 3,686 | 4,318 | 2,715 | 5,152 | 925 | 925 | 925 | 925 |
| Regional Parks | 19,479 | 18,859 | 18,479 | 18,092 | 23,966 | 24,436 | 24,502 | 25,358 |
| Emergency Telephone - 911 | 7,514 | 7,733 | 8,575 | 8,564 | 8,825 | 9,169 | 9,517 | 9,869 |
| Cemeteries | 8,026 | 9,212 | 9,046 | 7,079 | 8,019 | 8,190 | 8,325 | 8,460 |
| Regional Animal Shelter | 2,461 | 4,333 | 5,007 | 5,012 | 5,159 | 5,311 | 5,468 | 5,629 |
| Waste Management [Mainland-Texada] | 10,380 | 11,783 | 16,109 | 15,706 | 41,460 | 48,746 | 55,243 | 53,919 |
| Regional Emergency Preparedness | 14,059 | 14,268 | 15,037 | 15,197 | 16,002 | 16,206 | 16,595 | 16,993 |
| Electoral Area Shared Services | | | | | | | | |
| EA Administration | 5,679 | 6,558 | 6,723 | 6,928 | 8,679 | 9,002 | 9,047 | 9,248 |
| EA Feasibility Studies | 3,356 | 3,284 | 6,259 | 4,261 | 2,996 | 2,996 | 2,996 | 2,996 |
| Planning | 48,998 | 47,962 | 45,637 | 43,987 | 47,572 | 49,310 | 50,940 | 52,534 |
| Development Services | | | | 1,683 | 1,723 | 1,769 | 1,816 | 1,865 |
| Para-transit | 7,047 | 6,899 | 7,831 | 8,742 | 9,828 | 10,791 | 11,123 | 11,465 |
| House Numbering | 1,147 | 354 | 856 | 575 | 573 | 573 | 573 | 573 |
| Emergency Preparedness | - 2,012 | - | - | - | • | | - | - : |
| Powell River Library | 33,080 | 33,671 | 32,883 | 36,015 | 45,876 | 47,235 | 48,635 | 50,077 |
| Septage Disposal | 6,178 | 6,325 | 5,815 | 4,653 | 4,701 | 4,689 | 4,677 | 4,666 |
| Economic Development | 6,023 | 5,899 | 5,836 | 8,331 | 5,558 | 5,558 | 5,558 | 5,558 |
| Electoral Area Local Services / Specified Areas | | | | | | | | |
| Grants-in-Aid - Individual Areas | 12,000 | 10,000 | 10,000 | 10,000 | 18,750 | 18,750 | 18,750 | 18,750 |
| Emergency Program Area D | 7,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Texada Health Centre | 42,554 | 43,500 | 51,526 | 62,718 | 62,942 | 64,178 | 65,646 | 67,054 |
| Texada Recreation Commission | 93,000 | 87,785 | 110,586 | 90,771 | 130,106 | 140,880 | 143,207 | 145,590 |
| Texada Airport | 47,595 | 45,000 | 62,430 | 70,854 | 61,765 | 63,011 | 64,283 | 65,583 |
| Texada Marine [Van Anda Dock] | 39,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 |
| Texada Heritage | 10,155 | 17,918 | 14,011 | 21,000 | 21,000 | 21,000 | 21,000 | 21,000 |
| TOTAL | 458,587 | 475,488 | 526,762 | 560,553 | 643,504 | 671,127 | 688,034 | 698,974 |
| | | RESIDENT | IAL TAX ESTIMATES | PER \$100,000 VALU | E | | | |
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Regional Services | 37.92 | 43,44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| EA Shared Services | 42.46 | 44.49 | 44.73 | 45.65 | 50.53 | 52,29 | 53.65 | 55.08 |
| Grants-In-Aid | 4.65 | 4.01 | 4.00 | . 3,96 | 7.43 | 7.43 | 7.43 | 7.43 |
| Emergency Program Area D | 2.72 | 6.02 | 6.01 | 5.95 | 5,95 | 5.95 | 5.95 | 5.95 |
| Texada Health Centre | 16.53 | 17.47 | 20.64 | 24.88 | 24.97 | 25.46 | 26.04 | 26,60 |
| Texada Recreation Commission | 36.13 | 35.26 | 44.30 | 36.01 | 51.61 | 55.89 | 56.81 | 57.76 |
| Texada Airport | 18.49 | 18.07 | 25.01 | 28.11 | 24.50 | 25.00 | 25.50 | 26.02 |
| Texada Marine [Van Anda Dock] | 15.12 | 14.84 | 14.80 | 14.66 | 14.66 | 14.66 | 14.66 | 14.66 |
| Texada Heritage | 3.94 | 7.18 | 5.60 | 8.32 | 8.32 | . 8.32 | 8.32 | 8.32 |
| Total | 177.96 | 190.79 | 210.82 | 222.26 | 255.14 | 266.10 | 272.80 | 277.14 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA E - LASQUETI ISLAND

REQUISITION ESTIMATES

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| Regional Services | | | | | | | | |
| General Administration | 16,785 | 20,267 | 21,561 | 34,899 | 35,918 | 36,649 | 37,094 | 38,007 |
| Grants-in-Aid - General | 1,922 | 2,314 | 1,486 | 2,844 | 511 | 511 | 511 | 511 |
| Regional Parks | 10,159 | 10,104 | 10,113 | 9,985 | 13,227 | 13,487 | 13,523 | 13,996 |
| Cemeteries | 4,186 | 4,935 | 4,950 | 3,907 | 4,426 | 4,520 | 4,595 | 4,669 |
| Regional Emergency Preparedness | 7,332 | 7,644 | 8,229 | 8,387 | 8,832 | 8,945 | 9,159 | 9,379 |
| Electoral Area Shared Services | | | | | | | | |
| EA Administration | 2,962 | 3,513 | 3,679 | 3,824 | 5,069 | 5,247 | 5,273 | 5,383 |
| EA Feasibility Studies | 1,750 | 1,759 | 3,425 | 2,352 | 1,654 | 1,654 | 1,654 | 1,654 |
| Emergency Preparedness | - 1,050 | - | | - | • | - | - | - |
| Electoral Area Local Services / Specified Areas | | | | | | | | |
| Grants-in-Aid - Individual Areas | 6,400 | 7,400 | 5,899 | 7,025 | 9,250 | 9,250 | 9,250 | 9,250 |
| Community Recreation - LCA grant | 8,731 | 8,985 | 9,248 | 9,518 | 9,796 | 10,083 | 10,378 | 10,378 |
| Lasqueti Waste Management | 73,737 | 94,448 | 88,763 | 111,270 | 146,381 | 147,887 | 115,873 | 117,329 |
| Lasqueti Library - VIRL | 25,288 | 26,184 | 27,764 | 28,655 | 29,524 | 30,645 | 30,936 | 32,084 |
| Lasqueti Marine Ramp | 11,250 | 11,250 | 11,250 | 11,147 | 11,147 | 11,147 | 11,147 | 11,147 |
| Lasqueti Island Fire Protection | 35,747 | 40,665 | 71,975 | 48,560 | 52,509 | 54,912 | 72,559 | 74,253 |
| Lasqueti Island Fire Protection (parcel tax) | 25,000 | 25,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| TOTAL | 230,200 | 264,469 | 298,342 | 312,374 | 358,244 | 364,936 | 351,950 | 358,039 |

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

| <u> </u> | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|--|--------|--------|--------|--------|--------|--------|--------|--------|
| Regional Services | 30.03 | 33.87 | 33.86 | 43.10 | 45.18 | 46.04 | 46.59 | 47.80 |
| Electoral Area Shared Services | 2.72 | 3.95 | 5.19 | 4.43 | 4.83 | 4.96 | 4.97 | 5.05 |
| Grants-In-Aid | 4,76 | 5.54 | 4.31 | 5.04 | 6.64 | 6.64 | 6.64 | 6.64 |
| Community Recreation | 6.49 | 6.72 | 6.76 | 6.83 | 7.03 | 7.24 | 7.45 | 7.45 |
| Lasqueti Waste Management | 54,83 | 70.68 | 64.86 | 79.90 | 105.12 | 106.20 | 83.21 | 84.25 |
| Lasqueti Library - VIRL | 18.80 | 19.60 | 20.29 | 20.58 | 21.20 | 22.01 | 22.21 | 23.04 |
| Lasqueti Ramp | 8.36 | 8.42 | 8.22 | 8,00 | 8,00 | 8.00 | 8.00 | 8.00 |
| Lasqueti Island Fire Protection | 29.35 | 33.61 | 57.87 | 38.44 | 41.57 | 43.47 | 57.44 | 58.78 |
| TOTAL | 155.34 | 182.40 | 201.36 | 206.34 | 239.57 | 244.55 | 236.52 | 241.02 |
| Lasqueti Island Fire Protection Parcel Tax | 65,10 | 65.10 | 78.13 | 78.13 | 78.13 | 78.13 | 78.13 | 78.13 |
| TOTAL WITH PARCEL TAX | 220.45 | 247.50 | 279.49 | 284.47 | 317.70 | 322.68 | 314.65 | 319.15 |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2016 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

[THIS PAGE LEFT BLANK]

SUMMARY OF RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE BY AREA BASED ON 2016 REVISED ASSESSMENT ROLL VALUES

| | SERVICES | 2012 | 6 REVISED / 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---------------|-----------------------------------|--------------|---------------------|---------------|---------------|---------------|--------------|-----------------------|-----------------------|---------------|
| PR CITY | Regional Services | 32.88 | 37.87 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| AREA A | Regional Services | 32.88 | 37.87 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| | EA Shared Services | 40.02 | 42.47 | 44.59 | 44.75 | 45.67 | 50.41 | 52.16 | 53.53 | 54.96 |
| | Grants-In-Aid | 1.10 | 0.65 | 2.51 | 1.62 | 0.60 | 0,35 | 0.35 | 0.35 | 0.35 |
| | Northside VFD | 116.24 | 124.04 | 112.57 | 137.21 | 144.98 | 153.35 | 156.32 | 157.34 | 160.28 |
| | Northside Recreation | 7.71 | 7.80 | 7.90 | 7.17 | 13.33 | 13.67 | 13.59 | 13.51 | 13.39 |
| | TOTAL | 197.95 | 212.84 | 210.99 | 236.49 | 259.30 | 284.93 | 293.52 | 299.15 | 304.29 |
| | Lund Sewer (parcel tax) | 290.58 | 290.58 | 317.17 | 346.42 | 415.84 | 441.00 | 463.05 | 486,20 | 510.51 |
| | Total with Sewer | 488.53 | 503.42 | 528.16 | 582.91 | 675.14 | 725.93 | 756.57 | 785.36 | 814.80 |
| Sub Area A | Regional Services | 32.88 | 37.87 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| | EA Shared Services | 40.02 | 42.47 | 44.59 | 44.75 | 45.67 | 50.40 | 52.16 | 53,53 | 54.96 |
| | Grants-In-Aid | 1.10 | 0.65 | 2.51 | 1.62 | 0.60 | 0.35 | 0.35 | 0.35 | 0.35 |
| Savary Island | Savary Island VFD | 28,55 | 40.83 | 54.58 | 54.90 | 55.34 | 55.72 | 55.72 | 62.26 | 63.03 |
| | Savary Marine (Dock) parcel ta | 81.54 | 96.87 | 93.56 | 124.40 | 124.40 | 124.40 | 103.96 | 103.96 | 103.96 |
| | TOTAL | 184.09 | 218.69 | 238.67 | 271.41 | 280.72 | 298.02 | 283.29 | 294.51 | 297.60 |
| AREA B | Regional Services | 32.88 | 37.87 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| | EA Shared Services | 38.41 | 40.08 | 42.12 | 42.39 | 42.35 | 48.33 | 50.08 | 51.45 | 52.88 |
| | Grants-In-Aid | 0.56 | 0.66 | 88.0 | 0.96 | 1.24 | 1.50 | 1.50 | 1,50 | 1.50 |
| | Economic Development - Gran | 1.48 | 2.10 | 2.07 | 2.16 | 3.29 | 2.01 | 2.01 | 2.01 | 2.01 |
| | Malaspina VFD | 49.68 | 53.91 | 55.68 | 64.14 | 64.97 | 66.65 | 72.30 | 75.37 | 76.70 |
| | TOTAL | 123.01 | 134.63 | 144.19 | 155.39 | 166.55 | 185.65 | 196.99 | 204.75 | 208.40 |
| | Myrtle Pond (parcel tax) | 300.00 | 300.00 | 300,00 | 297.80 | 507.00 | 542.00 | 584,00 | 584.00 | 584.00 |
| | Total with water | 423.01 | 434.63 | 441.99 | 453.19 | 673.55 | 727.65 | 780.99 | 788.75 | 792.40 |
| AREA C | Regional Services | 32.88 | 37.92 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| | EA Shared Services | 39,96 | 42.46 | 44.49 | 44.73 | 45.65 | 50.48 | 52.23 | 53,60 | 55.03 |
| | Grants-In-Aid | 1.27 | 2.44 | 1.42 | 1.36 | 2.11 | 1.04 | 1.04 | 1.04 | 1.04 |
| | Malaspina VFD | 49.68 | 53.96 | 55.68 | 64.14 | 64.97 | 66.65 | 72.30 | 75.37 | 76.70 |
| | Community Recreation | 10.95 | 11.65 | 12.13 | 12.51 | 12.77 | 13.15 | 13.53 | 13.93 | 14.33 |
| | TOTAL | 134.75 | 148.44 | 157.15 | 168.47 | 180.21 | 198.47 | 210.20 | 218.35 | 222.42 |
| AREA D | Regional Services | 32.88 | 37.87 | 43.44 | 45.74 | 54.71 | 67.15 | 71.10 | 74.42 | 75.31 |
| | EA Shared Services | 39.96 | 42.41 | 44.49 | 44.73 | 45,65 | 50.53 | 52.29 | 53.65 | 55.08 |
| | Grants-In-Aid | 4.38 | 4.65 | 4.01 | 4.00 | 3.96 | 7.43 | 7.43 | 7.43 | 7.43 |
| | Texada Health Centre | 14.85 | 16.51 | 17.47 | 20.64 | 24.88 | 24.97 | 25.46 | 26.04 | 26.60 |
| | Texada Recreation Commissio | 31.20 | 36.09 | 35.26 | 44.30 | 36,01 | 51.61 | 55.89 | 56.81 | 57.76 |
| | Texada Airport | 16.70 | 18.47 | 18.07 | 25.01 | 28.11 | 24.50 | 25.00 | 25.50 | 26.02 |
| | Tex Marine (Van Anda Dock) | 7.61 6.56 | 15.11 3.93 | 14.84 7.18 | 14.80 5.60 | 14.66 8.32 | 14.66 | 14.66 | 14.66 | 14,66 |
| | Texada Heritage | 2.54 | 2.71 | 6.02 | 6.01 | 5.95 | 8.32 5.95 | 8,32 | 8,32 | 8.32 5.95 |
| | Emergency Program Area D TOTAL | 156.68 | 177.77 | 190.79 | 210.82 | 222.26 | 255.14 | 5.95 266.10 | 5.95 272.80 | 277.14 |
| AREA E | Regional Services | 25.75 | 29,99 | 33.87 | 33.86 | 43,10 | 45,18 | 46.04 | 46,59 | 47.80 |
| ANLA L | EA Shared Services | 23.73 | 25.55 | 3.95 | 5.19 | 43.10 | 45.16 | 46.04 | 46.59 | 5.05 |
| | Grants-In-Aid | 2.00 | 4.74 | 5.54 | 4.31 | 5.04 | 4.63 6.64 | 4.96 6.64 | 4.97 6.64 | 6.64 |
| | Waste Mgmt Lasqueti | 47.19 | 54.64 | 70.68 | 64.86 | 79.90 | 105.12 | 106.20 | 83.21 | 84.25 |
| | Lasqueti Library | 16.65 | 18.74 | 19.60 | 20,29 | 20,58 | 21.20 | 22.01 | 22,21 | 23.04 |
| | Community Recreation | 5.95 | 6.47 | 6.72 | 6.76 | 6,83 | 7.03 | 7.24 | 7.45 | 23.04 7.45 |
| | Lasgueti Ramp | 7.89 | 8.34 | 8.42 | 8.22 | 8,00 | 8.00 | 7.24 8.00 | 8.00 | 7.45 8.00 |
| | Lasqueti Island VFD | 88,33 | 94.39 | 98.72 | 135.99 | 116.57 | 119.69 | 121.59 | 135.56 | 136.90 |
| | TOTAL | 197.38 | 220.02 | 247.50 | 279.49 | 284.47 | 317.70 | 322.68 | 314.65 | 319.15 |
| | IOIAL | 101.00 | 440.04 | 241.00 | 410,40 | 404.41 | 311.10 | 322,00 | 3 14.00 | 318.15 |

EXAMPLES OF <u>ESTIMATED</u> 2016 RESIDENTIAL TAXES BASED ON 2016 REVISED ASSESSMENT ROLL AND ASSUMING ASSESSMENT INCREASES OF 0% - 30%

| | | | | | FINANCIAL | |
|---------------|--------------------------------|-----------------------|----------|----------|-----------|----------|
| | | 2016 | No Incr. | 10% Incr | 20% Incr | 30% Inci |
| | | 100000 | 100000 | 110000 | 120000 | 13000 |
| AREA A | Regional Services (Note #4 | 54.71 | 45.74 | 50.31 | 54.88 | 59.4 |
| | EA Shared Services | 45.67 | 44.75 | 49.23 | 53.71 | 58.1 |
| | Grants-In-Aid | 0.60 | 1.62 | 1.78 | 1.94 | 2.1 |
| | Northside VFD | 144.98 | 137.21 | 150.93 | 164.66 | 178.3 |
| | Northside Recreation | 13.33 | 7.17 | 7.89 | 8.60 | 9.3 |
| | TOTAL | 259.30 | 236.49 | 260.14 | 283.79 | 307.4 |
| | Lund Sewer (parcel tax) | 415.84 | 346.42 | 346.42 | 346.42 | 346.4 |
| | Total with Sewer | 675.14 | 582.91 | 606.56 | 630.21 | 653.8 |
| Sub Area A | Regional Services (Note #4 | 54.71 | 45.74 | 50.31 | 54.88 | 59.4 |
| | EA Shared Services | 45.67 | 44.75 | 49.23 | 53.71 | 58.1 |
| | Grants-In-Aid | 0.60 | 1.62 | 1.78 | 1.94 | 2.1 |
| Savary Island | Savary Island VFD | 55.34 | 54.90 | 60,39 | 65.88 | 71.3 |
| | Savary Marine (Dock) parce | 124.40 | 124.40 | 124.40 | 124.40 | 124.40 |
| | TOTAL | 280.72 | 271.41 | 286.11 | 300.81 | 315.5 |
| AREA B | Regional Services (Note #4 | 54.71 | 45.74 | 50.31 | 54.88 | 59.4 |
| | EA Shared Services | 42.35 | 42.39 | 46.63 | 50.87 | 55.1 |
| | Grants-In-Aid | 1.24 | 0.96 | 1.06 | 1.16 | 1.2 |
| | Economic Devl - Grant | 3.29 | 2.16 | 2.37 | 2.59 | 2.8 |
| | Malaspina VFD | 64.97 | 64.14 | 70.55 | 76.97 | 83,3 |
| | TOTAL | 166.55 | 155.39 | 170.92 | 186.46 | 202.0 |
| | Myrtle Pond (parcel tax) | 507.00 | 297.80 | 297.80 | 297.80 | 297.8 |
| | Total with water | 673.55 | 453.19 | 468.72 | 484.26 | 499.8 |
| AREA C | Regional Services (Note #4 | 54.71 | 45.74 | 50.31 | 54.88 | 59.4 |
| | EA Shared Services | 45,65 | 44.73 | 49.20 | 53.67 | 58.1 |
| | Grants-In-Aid | 2.11 | 1.36 | 1.49 | 1.63 | 1.7 |
| | Malaspina VFD | 64.97 | 64.14 | 70.55 | 76.97 | 83.3 |
| | Community Recreation | 12.77 | 12.51 | 13,76 | 15.01 | 16.2 |
| | TOTAL | 180,21 | 168.47 | 185.32 | 202.16 | 219.0 |
| AREA D | Regional Services (Note #4 | 54.71 | 45.74 | 50.31 | 54.88 | 59.40 |
| | EA Shared Services | 45.65 | 44.73 | 49.20 | 53.67 | 58.14 |
| | Grants-In-Aid | 3.96 | 4.00 | 4.40 | 4.80 | 5.20 |
| | Texada Health Centre | 24.88 | 20.64 | 22.71 | 24.77 | 26.83 |
| | Texada Recreation Commis | 36.01 | 44.30 | 48.73 | 53.16 | 57.59 |
| | Texada Airport | 28.11 | 25.01 | 27.51 | 30.01 | 32.5 |
| | Tex Marine (Van Anda Dock | 14.66 | 14.80 | 16.28 | 17.76 | 19.24 |
| | Texada Heritage | 8.32 | 5.60 | 6.16 | 6.72 | 7.2 |
| • | Emergency Program Area C TOTAL | 5.95 222.26 | 6.01 | 6.61 | 7.21 | 7.8 |
| ADEAE | | | 210.82 | 231.90 | 252.99 | 274.0 |
| AREA E | Regional Services (Note #4 | 43.10 | 33,86 | 37.25 | 40.64 | 44.0 |
| | EA Shared Services | 4.43 | 5.19 | 5.71 | 6.23 | 6.7 |
| | Grants-In-Aid | 5.04 | 4.31 | 4.74 | 5.17 | 5.6 |
| | Waste Mgmt Lasqueti | 79.90 20.58 | 64.86 | 71.35 | 77.84 | 84.3 |
| | Lasqueti Library | | 20.29 | 22.32 | 24.35 | 26.3 |
| | Community Recreation | 6.83 | 6.76 | 7.43 | 8.11 | 8.7 |
| | Lasqueti Island VED | 8,00 | 8.22 | 9.04 | 9.87 | 10.6 |
| | Lasqueti Island VFD | 116.57 | 135.99 | 149.59 | 163.19 | 176.7 |
| | TOTAL | 284.47 | 279.49 | 307.44 | 335.39 | 363.3 |

POWELL RIVER REGIONAL DISTRICT

2016 – 2020 FINANCIAL PLAN

SECTION III – INDIVIDUAL SERVICE AREA EXHIBITS

POWELL RIVER REGIONAL DISTRICT GENERAL ADMINISTRATION

| GENER | KAL ADMINISTRATION | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | ١N | |
|-------|---|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------|----------------|----------------------|--------------------------|----------------------|----------------------|
| | _ | 2014 | 2014 | 2015 | 2015 | 2016 | VAR | IANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | | | | | | 16BUE | 0-15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.03 | 1.02 | 1.01 | 1.02 |
| 10000 | Requis Property Value Tax | 580,156 | 580,156 | 621,500 | 621,500 | 1,025,408 | 403,908 | 64.99 | 1,055,347 | 1,076,821 | 1,089,882 | 1,116,711 |
| 10010 | Prov. of B.C Ann. Grants | 132,358 | 132,358 | 207,444 | 207,444 | 192,556 | -14,888 | -7.18 | 200,000 | 200,000 | 200,000 | 200,000 |
| 10011 | Grants - Other [Community Works] | 324,994 | 324,994 | 324,994 | 324,994 | 335,939 | 10,945 | 3.37 | . 335,939 | 352,010 | 352,010 | 352,010 |
| 10100 | Grant-In-Lieu | 8,766 | 8,962 | 8,766 | 9,432 | 9,432 | 666 | 7.60 | 8,766 | 8,766 | 8,766 | 8,766 |
| 10220 | Recoveries - Operating | 322,215 | 322,334 | 342,746 | 342,837 | 371,924 | 29,178 | 8.51 | 359,093 | 353,558 | 362,523 | 370,679 |
| 10230 | Recoveries - Capital | 30,000 | 61,144 | 30,000 | 28,004 | 30,000 | 0 | 0.00 | 50,000 | 35,000 | 30,000 | 30,000 |
| 10240 | Truck/Equipment Recoveries | | | | | 29,779 | | | 49,629 | 50,621 | 51,633 | 52,666 |
| 10270 | Investment Revenue | 7,126 | 10,117 | 7,371 | 14,397 | 6,491 | -880 | -11.93 | 6,763 | 8,123 | 8,372 | 9,307 |
| 10275 | Transfer from Reserve (Comm Works) | 0 | 0 | | | 35,170 | | | | | • | • |
| 10276 | Transfer from Non-Stat Reserve | 38,000 | | | | | | | | | | |
| 10277 | Transfer from Regional Feasibilities Resi | 5,575 | 5,575 | | | | | | | | | |
| 10279 | Transfer from Capital to Operations | | | | | | | | | | | |
| 10280 | Gain on Sale of Asset | | | | | | | | | | | |
| 10280 | Other Revenue | 3,500 | 5,954 | 3,500 | 8,318 | 3,500 | | | 3,500 | 3,500 | 3,500 | 3,500 |
| 10290 | Prior Year Surplus - Operating | 106,450 | 106,450 | 84,529 | 84,529 | 23,861 | -60,668 | -71.77 | 15,000 | 15,000 | 15,000 | 15,000 |
| | TOTAL OPERATING REVENUE | 1,559,140 | 1,558,044 | 1,630,849 | 1,641,455 | 2,064,060 | 433,211 | 26.56 | 2,084,037 | 2,103,399 | 2,121,687 | 2,158,639 |
| 10430 | Treaty Negotiations DIRECTOR COSTS | | • | | | | | | | | | |
| 10450 | Director Remuneration | 82,407 | 73,884 | 93,622 | 93,020 | 99,677 | 6,055 | 6.47 | 101 671 | 102 701 | 405 770 | 407.004 |
| 10450 | Director Expense | 22,724 | 20,112 | 20,715 | 23,493 | 23,963 | 3,248 | 15.68 | 101,671 | 103,704 | 105,778 | 107,894 |
| 10401 | Director Expense | 105,131 | 93,996 | 114,337 | 116,513 | 123,640 | 9,303 | 8.14 | 24,442 126,113 | 24,931 128,635 | 25,430 | 25,939 |
| | EMPLOYEE COSTS | 100,101 | 00,000 | 114,001 | 110,010 | 120,040 | 0,000 | 0.14 | 120,113 | 120,035 | 131,208 | 133,833 |
| 10510 | Salaries & Wages | 584,773 | 563,251 | 622,093 | 663,399 | 731,001 | 108,908 | 17.51 | 772,659 | 788,115 | 000 000 | 040.004 |
| 10515 | Employee Benefits | 140,346 | 126,854 | 143,081 | 152,591 | 175,440 | 32,359 | 22.62 | • | • | 803,880 | 819,961 |
| 10516 | Employee Travel Exp. | 21,250 | 18,969 | 21,675 | 16,769 | 21,675 | 0 | 0.00 | 185,438 | 189,148 | 192,931 | 196,791 |
| 10517 | Employee Training / Develop. | 14,887 | 12,232 | 15,185 | 12,195 | 19,168 | 3,983 | 26.23 | 22,109 | 22,551 | 23,002 | 23,462 |
| 10017 | Employee Halling / Develop. | 761,256 | 721,306 | 802,034 | 844,954 | 947,284 | | 26.23 18.11 | 19,551 | 19,942 | 20,341 | 20,748 |
| | OFFICE PURCHASES / OVERHEAD | 701,230 | 721,000 | 002,034 | 044,554 | 541,204 | 145,250 | 10.11 | 999,757 | 1,019,756 | 1,040,154 | 1,060,962 |
| 10526 | Vehicle Insurance/O&M | 8,475 | 7,814 | 8,475 | 8,195 | 40 449 | 4.040 | 00.00 | 40 704 | 44.050 | 44.004 : | 44.700 |
| 10520 | Equipment Rental / Repairs | 2,652 | 1,002 | 2,705 | 1,143 | 10,418 2,000 | 1,943 -705 | 22.93 | 10,731 | 11,052 | 11,384 | 11,726 |
| 10535 | Equipment Purchases | 49,798 | 51,683 | 35,000 | 13,859 | 46,075 | | -26.06 | 2,040 | 2,081 | 2,123 | 2,165 |
| 10535 | Equipment Lease Payments | 2,840 | 2,873 | 35,000 | 13,608 | 40,075 | 11,075 | 31.64 | 47,457 | 53,406 | 59,474 | 65,663 |
| 10530 | Utilities | 10,867 | 2,873 7,974 | 8,500 | 0.440 | 0.005 | 405 | | 0.400 | | | |
| 10546 | Phone / Postage | | | • | 8,449 | 8,925 | 425 | 5.00 | 9,102 | 9,282 | 9,466 | 9,653 |
| | <u>-</u> | 14,633 | 12,281 | 14,926 | 14,437 | 17,526 | 2,600 | 17.42 | 17,877 | 18,235 | 18,600 | 18,972 |
| 10550 | Stationary & Supplies | 13,819 | 18,688 | 17,550 | 19,170 | 25,077 | 7,527 | 42.89 | 25,344 | 25,616 | 25,893 | 26,176 |
| 10552 | Strata / Rental Fees | 16,010 | 16,209 | 17,271 | 17,374 | 15,118 | -2,153 | -12.47 | 15,572 | 16,039 | 16,520 | 17,015 |
| 10555 | Building & Grounds Maintenance | 8,160 | 8,092 | 20,392 | 16,085 | 13,640 | -6,752 | -33.11 | 13,918 | 14,202 | 14,491 | 14,786 |
| 10600 | Bank Charges | 2,769 | 2,011 | 2,825 | 1,977 | 2,800 | -25 | -0.90 | 2,856 | 2,914 | 2,973 | 3,033 |
| 10610 | Legal / Consultant Fees | 77,500 | 61,972 | 110,000 | 95,516 | 171,170 | 61,170 | 55.61 | 117,469 | 119,794 | 122,168 | 124,590 |
| 10620 | Audit Fees | 34,567 | 30,916 | 31,570 | 25,537 | 32,318 | 748 | 2.37 | 33,440 | 34,144 | 34,144 | 34,144 |
| 10670 | Other | 23,414 | 23,831 | 43,414 | 22,038 | 74,938 | 31,524 | 72.61 | 76,435 | 77,962 | 79,519 | 81,107 |
| 10680 | Insurance | 7,365 | 7,372 | 8,047 | 8,047 | 9,876 | 1,829 | 22,74 | 10,076 | 10,279 | 10,486 | 10,697 |
| 10695 | Contingency | 14,392 | - | | - | 15,000 | 15,000 | #DIV/0! | 1,579 | 1,510 | 1,440 | 1,440 |
| 10699 | Studies/Professional Fees | 5,575 | 5,575 | | | 30,000 | 30,000 | #DIV/0I | | | | |
| 10760 | Operating Reserve | 200 020 | 250 000 | 200.075 | 054.007 | 474.004 | 151 222 | | 000 | 000 | | |
| | SUBTOTAL O & M | 292,836 1,159,222 | 258,293 1,073,595 | 320,675 1,237,047 | 251,827 1,213,294 | 474,881 1,545,805 | 154,206 308,758 | 48.09 24.96 | 383,897 1,509,766 | 396,517 1,544,908 | 408,681 1,580,044 | 421,168 1,615,963 |

POWELL RIVER REGIONAL DISTRICT GENERAL ADMINISTRATION

| GENER | RAL ADMINISTRATION | | | | | | | | | | | |
|-----------|--|----------------|----------------|----------------|----------------|----------------|---------|--------|-------------|---------------|-----------|-----------|
| | _ | BUDGET 2014 | ACTUAL 2014 | BUDGET 2015 | ACTUAL 2015 | BUDGET 2016 | VADIA | NOT | FIVE YEAR F | INANCIAL PLAI | | 2000 |
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | NCE | 2017 | 2018 | 2019 | 2020 |
| OPER/ | ATING | | | | | | | | | | | |
| 0, 11,0 | POOLED OPERATIONS | | | | | | | | | | | |
| 10630 | Maintenance Facility - Wages and Bene | | | | | 3,000 | | | 3,060 | 3,122 | 3,184 | 3,248 |
| 10631 | Maintenance Facility - O & M | | | 8,977 | 18,960 | 16,130 | | | 16,453 | 16,782 | 17,117 | 17,460 |
| 10632 | Pooled Equipment - O & M | | | -1 | , -, | 21,175 | | | 21,599 | 22,030 | 22,471 | 22,921 |
| 10633 | Pooled Equipment Purchases | | | | | 8,350 | | | 8,517 | 8,688 | 8,861 | 9,038 |
| , , , , , | SUBTOTAL POOLED OPERATIONS | | | 8,977 | 18,960 | 48,655 | | | 49,629 | 50,621 | 51,633 | 52,666 |
| 10765 | Lease Payments | 6,152 | 6,152 | 6,152 | 6,152 | 20,261 | 14,109 | 229.35 | 20,261 | 12,860 | | + |
| 10770 | Transfer to Non-Stat Reserve | 37,296 | 37,296 | 32,444 | 33,962 | 20,000 | -12,444 | -38.36 | 80,000 | 60,000 | 55,000 | 55,000 |
| 10772 | Transfer to Statutory Reserve (CW) | 345,629 | 345,629 | 324,994 | 324,994 | 335,939 | 10,945 | 3.37 | 335,939 | 352,010 | 352,010 | 352,010 |
| 10774 | Transfer to Regional Feasibility Reserve | | | _ | _ | , | 0 | | 20,000 | 20,000 | 20,000 | 20,000 |
| 10775 | Transfer to Statutory Reserve | | | | - | | 0 | | , | , | | |
| 10776 | Debt Payment | 10,841 | 10,843 | 7,175 | 6,645 | 68,400 | 61,225 | 853,31 | 68,442 | 63,000 | 63,000 | 63,000 |
| 10780 | Transfer to Capital | , | | 14,060 | 13,588 | 25,000 | 10,940 | | | 00,000 | 00,000 | 00,000 |
| | TOTAL OPERATING EXPENDITURES | 1,559,140 | 1,473,515 | 1,630,849 | 1,617,594 | 2,064,060 | 433,212 | 26.56 | 2,084,037 | 2,103,399 | 2,121,687 | 2,158,639 |
| | NET REV / (EXP) | . 0 | 84,529 | 0,53 | 23,861.46 | 0.00 | - 0,53 | - | 0.03 | 0.00 - | 0.04 | 0.04 |
| | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | • | | , | | | | | | | |
| CAPITA | AL | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 10800 | Transfer from Statutory Reserve | | | | | | | | | | | |
| 10805 | Transfer from Non-Stat Reserve | | | 100,000 | 86951 | 4,000 | | | | 45,350 | | 12,000 |
| 10810 | Transfer from Operating | | | 14,060 | 13588 | 25,000 | | | | | | • |
| 10815 | Borrowing | | | 289,000 | 289000 | | | | | | | |
| 10820 | Other Revenue | | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | | | 403,060 | 389,539 | 29,000 | | | | 45,350 | | 12,000 |
| | EXPENDITURE | | | | | | | | | | | |
| 10830 | Land - Acquisition | | | 98,618 | 98,618 | | | | | | 1 | |
| 10836 | Land - Improvements | | | • | • | | | | | | | |
| 10838 | Land-Development | | | | | | | • | | | | |
| 10840 | Buildings | | | 290,382 | 277,334 | 29,000 | | | | | • | |
| 10850 | Infrastructure | | | | | · | | | | 40,000 | | |
| 10855 | Equipment - General | | | 14,060 | 13,588 | | | | | 5,350 | | 12,000 |
| 10860 | Equipment - Computer | | | | | | | | | - | | • |
| 10868 | Furnishings | | | | | | | | | | | |
| 10870 | Vehicles | | | | | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | | | 403,060 | 389,539 | 29,000 | | | | 45,350 | | 12,000 |
| | NET REV / (EXP) | | | - | - | - | | | | - ' | | - |
| MUNIC | IPAL DEBT SERVICING | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 10200 | City L.T. Debt Recovery | 756,589 | 750,289 | 742,744 | 735,243 | 774,017 | | | 888,741 | 887,398 | 704,586 | 650,794 |
| | TOTAL DEBT RECOVERIES | 756,589 | 750,289 | 742,744 | 742,744 | 774,017 | | | 888,741 | 887,398 | 704,586 | 650,794 |
| | EXPENDITURE | | | | | | | | | | | |
| 10750 | City Debt Payments | 756,589 | 750,289 | 742,744 | 735,243 | 774,017 | | | 888,741 | 887,398 | 704,586 | 650,794 |
| | TOTAL DEBT PAYMENTS | 756,589 | 750,289 | 742,744 | 742,744 | 774,017 | | | 888,741 | 887,398 | 704,586 | 650,794 |
| | NET REV / (EXP) | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT ELECTORAL AREA ADMINISTRATION

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE Y | YEAR FINANCIA | AL PLAN | | |
|-----------|---|--------|--------|----------|-----------|---------|--------|---------|----------------|---|--------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | | 2017 | 2018 | 2019 | 2020 |
| OPERATING | | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.20 | 1.04 | 1.01 | 1.02 |
| 90000 | Requisition - Property Value Tax | 49,921 | 49,921 | 53,702 | 53,702 | 57,810 | 4,108 | 7.65 | 69,086 | 71,776 | 72,157 | 73,832 |
| 90001 | Requisition - Property Value Tax - EA 'A' | 894 | 894 | 288 | 288 | 285 | -3 | -1.04 | 400 | 400 | 400 | 400 |
| 90002 | Requisition - Property Value Tax - EA 'B' | | | | | | 0 | | 400 | 400 | 400 | 400 |
| 90003 | Requisition - Property Value Tax - EA 'C' | | | | | | 0 | | 400 | . 400 | 400 | 400 |
| 90004 | Requisition - Property Value Tax - EA 'D' | | | | | | 0 | | 400 | 400 | 400 | 400 |
| 90005 | Requisition - Property Value Tax - EA 'E' | | | | | | 0 | | 500 | 500 | 500 | 500 |
| 90220 | Recoveries (EA Share) | 22,026 | 22,026 | 18,357 | 18,357 | 16,969 | -1,387 | -7.56 | 15,869 | 21,713 | 16,118 | 16,596 |
| 90270 | Investment Revenue | 175 | 182 | 23 | 194 | 86 | 63 | 272.29 | 160 | 266 | 134 | 134 |
| 90276 | Transfer from Non-Stat Reserve | 9,000 | | | | | | | | 8,012 | | |
| 90280 | Other | 10,000 | 16,097 | | | | | | | 12,000 | | |
| 90285 | Prior Year Surplus - Reserve | | | | | | * | | | • | | |
| 90290 | Prior Year Surplus - Operating | 7,693 | 7,693 | . 11,600 | 11,600 | 24,943 | 13,343 | 115.02 | | | | |
| | TOTAL OPERATING REVENUE | 99,709 | 96,813 | 83,970 | 84,141 | 100,093 | 16,123 | 19.20 | 87,215 | 115,867 | 90,509 | 92,662 |
| | EXPENDITURES | | | | | | | | | | | |
| | GENERAL | | | | | | | | | | | |
| 90400 | Enumeration & Election | 30,000 | 25,611 | 5,000 | | | -5,000 | -100.00 | | 32,473 | | |
| 90410 | Convention/Delegates Dues | 39,128 | 31,603 | 43,980 | 29,818 | 45,298 | 1,318 | 3.00 | 46,656 | 48,055 | 49,496 | 50,979 |
| 90450 | Directors Remuneration | 28,221 | 27,469 | 30,878 | 27,112 | 31,495 | 617 | 2.00 | 32,125 | 32,769 | 33,423 | 34,092 |
| 90455 | Convention Hosting | • | ** | • | • • | 5,000 | | | , | | 33,123 | 0 1,002 |
| | SUBTOTAL GENERAL | 97,349 | 84,683 | 79,858 | 56,930 | 81,793 | 1,935 | 2.42 | 78,782 | 113,297 | 82,919 | 85,071 |
| | BY ELECTORAL AREA | • | • | • | , | , | • | | , | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 02,010 | 00,071 |
| 90900 | Electoral Area A | 660 | 348 | 600 | 285 | 600 | 0 | 0.00 | 400 | 400 | 400 | 400 |
| 90910 | Electoral Area B | 400 | | 400 | - | 400 | 0 | 0,00 | 400 | 400 | 400 | 400 |
| 90920 | Electoral Area C | 400 | | 400 | <u>.</u> | 400 | 0 | 0.00 | 400 | 400 | 400 | 400 |
| 90930 | Electoral Area D | 400 | | 400 | _ | 400 | o o | 0.00 | 400 | 400 | 400 | 400 |
| 90940 | Electoral Area E | 500 | | 500 | | 500 | 0 | 0.00 | 500 | 500 | 500 | 500 |
| | SUBTOTAL ELECTORAL AREA | 2,360 | 348 | 2,300 | 285 | 2,300 | 0 | 0.00 | 2,100 | 2,100 | 2,100 | 2,100 |
| | SUBTOTAL O&M | 99,709 | 85,031 | 82,158 | 57,215 | 84,093 | 1,935 | 2.35 | 80,882 | 115,397 | 85,019 | 87,171 |
| 90770- | Transfer to Non-Stat Reserve | ,. 50 | 182 | 1,812 | 1,983 | 16,000 | 14,188 | 783,17 | 6,333 | 470 | 5,490 | 5,491 |
| | TOTAL OPERATING EXPENDITURES | 99,709 | 85,213 | 83,970 | 59,198 | 100,093 | 16,123 | 19.20 | 87,21 5 | 115,867 | 90,509 | 92,662 |
| | NET REV / (EXP) | - 0.01 | 11,600 | 0.00 | 24,942,55 | 0.02 | 0.02 | 10.20 | 0.04 | 0,03 | • | · · |
| | timi tima i (mini) | - 0.01 | 11,000 | 0.00 | 24,842.00 | 0.02 | U,UZ | | 0.04 | 0.03 | 0.04 - | 0.02 |

POWELL RIVER REGIONAL DISTRICT ELECTORAL AREA FEASIBILITY STUDIES

| | _ | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | | | |
|-------|---|---------|---------|---------|---------|---------|---------|---------|--------|--------|--------|--------|
| | _ | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPER/ | ATING | | | | | | 16BUD | -15BUD | | | , | |
| | REVENUE | | | | | | \$ | % | 0.70 | 1.00 | 1.00 | 1.00 |
| 93000 | Requisition - Property Value Tax | 25,000 | 25,000 | 50,000 | 50,000 | 35,560 | -14,440 | -28.88 | 25,000 | 25,000 | 25,000 | 25,000 |
| 93010 | Grant | 10,000 | | 20,000 | | 20,000 | 0 | 0.00 | | | | |
| 93270 | Investment Revenue | 2,031 | 2,147 | 1,171 | 1,363 | 1,611 | 440 | 37.55 | 1,638 | 1,283 | 1,178 | 1,070 |
| 93275 | Transfer from Grant (CW) | 196,092 | 96,699 | 174,954 | 50,000 | 174,954 | 0 | 0.00 | | | · · | |
| 93276 | Transfer from Non-Stat Reserve | 96,904 | 72,731 | 43,000 | | 25,000 | -18,000 | -41.86 | 45,000 | 30,000 | 30,000 | 30,000 |
| 93280 | Other Revenue | | | | | | | | | | | |
| 93290 | Prior Year Surplus - Operating | 0 | . 0 | 0 | 0 | 6,936 | | | | | | |
| | TOTAL OPERATING REVENUE | 330,027 | 196,577 | 289,125 | 101,363 | 264,061 | -25,064 | -8.67 | 71,638 | 56,283 | 56,178 | 56,070 |
| | EXPENDITURES | | | | | | | | | | | |
| 93504 | Studies - Lund Water Conversion | | | | | | | | | | | |
| 93506 | Studies - Southern Region Water Source | | | | | | | | | | | |
| 93507 | Studies - Savary Island Servicing | | | | | | | | | | | |
| 93508 | Studies - Savary Island Hydrogeological | | | | | | | | | | | |
| 93510 | SPCA Shelter Service | | | | | | | | | | | |
| 93511 | Savary Island Community Recreation Service | 20,000 | | | | 20,000 | 20,000 | #DIV/0! | | | | |
| 93512 | Regional Transportation Study | 9,038 | 3,549 | | | | 0 | #DIV/0! | | | | |
| 93513 | Texada Fire Services Study | 14,173 | | | | | ٥ | #DIV/0! | | | | |
| 93514 | SPP/Gillies Bay Water Service Study | 72,731 | 72,731 | 13,000 | 8,071 | | -13,000 | -100.00 | | | | |
| 93515 | Haslam Lake Water Shed Water Quality | 93,904 | | 93,904 | 0 | 63,904 | -30,000 | -31.95 | | | | |
| 93516 | Lund Water Works Improvement District | 93,150 | 93,150 | 31,050 | 0 | 31,050 | 0 | 0.00 | | | | |
| 93517 | Squitty Bay Dock Service Study | | | 15,000 | 0 | | -15,000 | -100.00 | 15,000 | | | |
| 93518 | Regional Water Master Plan | | | 8,000 | 7,993 | | -8,000 | -100.00 | | | | |
| 93519 | Tourism Powell River Signage Renewal | | | 50,000 | 50,000 | 50,000 | 0 | 0.00 | | | | |
| 93520 | Regional Museum Service | | | 20,000 | | 10,000 | -10,000 | -50.00 | | | | |
| 93521 | PR Salmon Society - Water Quality Equipment | | | | | 30,000 | | | | | | |
| 93550 | Studies - Other Agencies | | | 20,000 | 0 | 20,000 | 0 | 0.00 | | | | |
| 93690 | Administration | 5,000 | 5,000 | 2,500 | 2,500 | 2,500 | 0 | 0.00 | 2,500 | 2,500 | 2,500 | 2,500 |
| 93695 | Contingency | • | | 10,000 | 0 | 10,000 | 0 | 0.00 | 30,000 | 30,000 | 30,000 | 30,000 |
| | SUBTOTAL O&M | 307,996 | 174,430 | 263,454 | 68,564 | 237,454 | -26,000 | -9.87 | 47,500 | 32,500 | 32,500 | 32,500 |
| 93770 | Transfer to Non-Stat Reserve | 22,031 | 22,147 | 25,671 | 25,863 | 26,607 | 936 | 3.65 | 24,138 | 23,783 | 23,678 | 23,570 |
| | TOTAL OPERATING EXPENDITURES | 330,027 | 196,577 | 289,125 | 94,427 | 264,061 | -25,064 | -8.67 | 71,638 | 56,283 | 56,178 | 56,070 |
| | NET REV / (EXP) | 0 | 0 | 0 | 6,936 - | 0.00 | 0.01 | | - | - | - | - |

POWELL RIVER REGIONAL DISTRICT GRANTS-IN-AID

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | N | | |
|-------|---|---------|---------|--------|--------|---------|--------|--------|--------|--------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | NCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 0.18 | 1.00 | 1.00 | 1.00 |
| 11000 | Requisition - Property Value Tax - All | 66,231 | 66,231 | 42,823 | 42,823 | 83,550 | 40,727 | 95.11 | 15,000 | 15,000 | 15,000 | 15,000 |
| 11001 | Requisition - Property Value Tax - EA 'A' | 22,394 | 22,394 | 16,000 | 16,000 | 6,513 | -9,487 | -59.29 | 3,750 | 3,750 | 3,750 | 3,750 |
| 11002 | Requisition - Property Value Tax - EA 'B' | 7,117 | 7,117 | 7,500 | 7,500 | 11,280 | 3,780 | 50.40 | 8,750 | 8,750 | 8,750 | 8,750 |
| 11003 | Requisition - Property Value Tax - EA 'C' | 5,425 | 5,425 | 5,179 | 5,179 | 8,114 | | 0.00 | 4,000 | 4,000 | 4,000 | 4,000 |
| 11004 | Requisition - Property Value Tax - EA 'D' | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 0 | 0.00 | 18,750 | 18,750 | 18,750 | 18,750 |
| 11005 | Requisition - Property Value Tax - EA 'E' | 7,400 | 7,400 | 5,899 | 5,899 | 7,025 | 1,126 | 19.09 | 9,250 | 9,250 | 9,250 | 9,250 |
| 11290 | Prior Year Surplus | 11,534 | 11,534 | 11,389 | 11,389 | 19,613 | 8,224 | 72.21 | | | • | , |
| | TOTAL OPERATING REVENUE | 130,101 | 130,101 | 98,790 | 98,790 | 146,095 | 47,305 | 47.88 | 59,500 | 59,500 | 59,500 | 59,500 |
| | EXPENDITURES | | | | | | | | | | | |
| 11500 | General Grants | 66,231 | 66,231 | 42,823 | 42,823 | 83,550 | 40,727 | 95.11 | 15,000 | 15,000 | 15,000 | 15,000 |
| 11550 | Electoral Area A | 28,073 | 21,847 | 22,226 | 5,121 | 23,618 | 1,392 | 6.26 | 3,750 | 3,750 | 3,750 | 3,750 |
| 11551 | Electoral Area B | 7,117 | 7,117 | 7,500 | 6,942 | 11,838 | 4,338 | 57.84 | 8,750 | 8,750 | 8,750 | 8,750 |
| 11552 | Electoral Area C | 5,843 | 4,693 | 6,329 | 4,879 | 9,564 | 3,235 | 51.11 | 4,000 | 4,000 | 4,000 | 4,000 |
| 11553 | Electoral Area D | 15,437 | 12,300 | 13,137 | 13,137 | 10,000 | -3,137 | -23.88 | 18,750 | 18,750 | 18,750 | 18,750 |
| 11554 | Electoral Area E | 7,400 | 6,524 | 6,775 | 6,275 | 7,525 | 750 | 11.07 | 9,250 | 9,250 | 9,250 | 9,250 |
| | TOTAL OPERATING EXPENDITURES | 130,101 | 118,712 | 98,790 | 79,177 | 146,095 | 47,305 | 47.88 | 59,500 | 59,500 | 59,500 | 59,500 |
| | NET REV / (EXP) | 0 | 11,389 | 0 | 19,613 | 0 | 0 | | 0 | 0 | 0 | |

POWELL RIVER REGIONAL DISTRICT REGIONAL PLANNING

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N | |
|----------------|--|---------|---------|---------|---------|---------|---------|---------|-------------|--------------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VAR | IANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | | | | | | 16BUE | 0-15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.08 | 1.04 | 1.03 | 1.03 |
| 12000 12010 | Requisition - Property Value Tax BC Planning Grants | 340,637 | 340,637 | 340,637 | 340,637 | 343,835 | 3,198 | 0.94 | 371,857 | 385,445 | 398,183 | 410,642 |
| 12020 | Grants | | | | | | | | | | | |
| 12170 | Map/Information Sales | 384 | 2,579 | 396 | 331 | 407 | 12 | 3.00 | 420 | 432 | 445 | 459 |
| 12275 | Transfer from Reserve (CW) | 5,000 | 5,000 | 45,000 | 45,000 | 5,000 | -40,000 | -88.89 | | | | 100 |
| 12270 | Investment Revenue | 324 | 634 | 1,481 | 1,935 | 2,539 | 1,058 | 71.47 | 2,709 | 2,845 | 2,881 | 3,053 |
| 12280 | Other Revenue | 18,780 | 19,302 | 530 | 2,779 | 530 | 0 | 0.00 | 530 | 530 | 530 | 530 |
| 12290 | Prior Year Surplus - Operating | 73,981 | 73,981 | 61,095 | 61,095 | 30,637 | -30,458 | -49.85 | 15,000 | 15,000 | 15,000 | 15,000 |
| | TOTAL OPERATING REVENUE | 439,106 | 442,133 | 449,138 | 451,777 | 382,948 | -66,190 | -14.74 | 390,515 | 404,252 | 417,039 | 429,683 |
| | EXPENDITURES - GENERAL | | | | | | | | | | | |
| 12510 | Salaries | 179,191 | 170,602 | 192,732 | 187,455 | 183,044 | -9,688 | -5.03 | 194,948 | 200,797 | 206,821 | 213,025 |
| 12515 | Employee Benefits | 43,006 | 42,730 | 45,816 | 48,213 | 47,591 | 1,775 | 3.87 | 44,838 | 46,183 | 47,569 | 48,996 |
| 12516 | Employee Travel/Seminars | 3,296 | 3,234 | 3,395 | 2,758 | 2,600 | -795 | -23.41 | 2,678 | 2,758 | 2,841 | 2,926 |
| 12517 | Employee Training/Development | 6,000 | 4,427 | 6,000 | 1,778 | 5,000 | -1,000 | -16.67 | 5,151 | 5,305 | 5,464 | 5,628 |
| 12518 | Meeting Expenses | 11,097 | 5,180 | 7,000 | 5,079 | 7,000 | 0 | 0.00 | 7,210 | 7,426 | 7,649 | 7,878 |
| 12520 | Material/Supplies | 2,575 | 1,194 | 1,200 | 609 | 1,000 | -200 | -16.71 | 1,029 | 1,059 | 1,091 | 1,123 |
| 12525 | Communications/Advertising | 3,300 | 1,662 | 2,500 | 368 | 1,500 | -1,000 | -40.01 | 1,545 | 1,591 | 1,639 | 1,688 |
| 12530 | Legal | 7,725 | 1,152 | 5,000 | 5,149 | 7,500 | 2,500 | 50.00 | 7,725 | 7,957 | 8,195 | 8,441 |
| 12535 | General Expenditures & Mapping | 2,163 | 829 | 1,500 | 917 | 1,000 | -500 | -33.33 | 2,364 | 2,435 | 2,435 | 2,435 |
| 12680 | Insurance | 1,576 | 1,578 | 1,864 | 1,864 | 1,617 | -247 | -13.25 | 1,665 | 1,715 | 1,767 | 1,820 |
| 12690 | Administration | 45,190 | 45,190 | 47,039 | 47,039 | 48,597 | 1,558 | 3.31 | 49,768 | 51,938 | 54,226 | 56,527 |
| 12695 | Contingency | 7,523 | 0 | 5,000 | | 10,000 | 5,000 | 100.00 | 5,400 | 5,000 | 5,500 | 5,500 |
| | SUBTOTAL GENERAL | 312,642 | 277,778 | 319,046 | 301,229 | 316,448 | -2,598 | -0.81 | 324,320 | 334,165 | 345,197 | 355,989 |
| | EXPENDITURES - PLANNING PROJECTS | 3 | | | | | | | | | | |
| 12701 | Communication/Advertising | 7,000 | 4,802 | 7,800 | 5,045 | 6,500 | -1,300 | -16.67 | 6,695 | 6,896 | 7,103 | 7,316 |
| 12705 | Reproduction & Mapping | 1,000 | 150 | - | | 0 | 0 | #DIV/0! | 0 | 0 | 0 | - |
| 12710 | Consultants & Other Labour | 15,000 | 2,775 | 55,500 | 47,619 | 50,000 | -5,500 | -9.91 | 51,500 | 53,045 | 54,636 | 56,275 |
| 12730 | General Project Expenditures | 2,500 | 511 | | | | | | | | | |
| 12770 | Other Planning Projects | 15,000 | 8,747 | 5,000 | 5,000 | | -5,000 | -100.00 | | | | |
| | SUBTOTAL PROJECTS | 40,500 | 16,985 | 68,300 | 57,664 | 56,500 | -11,800 | -17.28 | 58,195 | 59,941 | 61,739 | 63,591 |
| | SUBTOTAL O & M | 353,142 | 294,763 | 387,346 | 358,893 | 372,948 | -14,398 | -3.72 | 382,515 | 394,106 | 406,936 | 419,580 |
| 12772 | Transfer to Reserve (Parks Planning) | 18,250 | 18,250 | | | | | | | | | |
| 12773 12780 | Transfer to Non-Stat Reserve Transfer to Capital | 67,715 | 68,025 | 61,792 | 62,247 | 10,000 | -51,792 | -83.82 | 8,000 | 10,146 | 10,103 | 10,103 |
| | TOTAL OPERATING EXPENDITURES | 439,107 | 381,038 | 449,138 | 421,140 | 382,948 | -66,190 | -14.74 | 390,515 | 404,252 | 417,039 | 429,683 |
| | NET REV / (EXP) | - 0 | 61,095 | 0 | 30,637 | 0.04 - | . 0 | - | 0.05 - | 0.09 | 0.03 | 0.07 |
| CAPITA | ıL. | | | | | | | | | • | | |
| | REVENUE | | | | | | | | | | | |
| 12805 12810 | Transfer from Non-Stat Reserve Transfer from Operating | | | | | | | | 100,000 | 8,025 | | |
| 12010 | TOTAL CAPITAL REVENUE | | | | | | | | 100,000 | 8,025 | | |
| | EXPENDITURES | | | | | | | | | | | |
| 12855 | Equipment - General | | | | | | | | 100,000 | 8,025 | | |
| | TOTAL CAPITAL EXPENDITURES | | | | | | | | 100,000 | 8,025 | | |
| | NET REV / (EXP) | | | | | | | | 0 | 0 | | |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT REGIONAL PARKS - SUMMARY

| REGIONAL PARKS - SUMMARY | | | | | | | | | | | |
|--|---------|--------------|---------|------------|---------|----------|---------|--------------|--------------|------------|------------------|
| REGIONAL PARKS SUMMARY | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR I | INANCIAL PLA | AN | |
| | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERATING | | | | | | 16BUD | -15BUD | | | | |
| REVENUE | | | | | | \$ | % | 1.32 | 1.02 | 1.00 | 1.03 |
| Requisition - Property Value Tax | 289,824 | 289,227 | 291,494 | 291,494 | 293,384 | 1,890 | 0.65 | 388,639 | 396,263 | 397,330 | 411,217 |
| Grant | 2,735 | 1,674 | | | | 0 | | | | | |
| Camper Fees | 95,536 | 107,385 | 106,478 | 103,840 | 107,107 | 629 | 0.59 | 109,770 | 112,502 | 115,303 | 118,178 |
| Other Fees | 5,164 | 4,520 | 5,301 | 3,442 | 3,456 | -1,845 | -34.80 | 3,548 | 3,642 | 3,739 | 3,838 |
| Investment Revenue | 7,975 | 8,034 | 4,765 | 4,836 | 4,609 | -155 | -3.26 | 3,549 | 3,619 | 4,265 | 4,988 |
| Transfer from Reserve (Community Works) | | | 30,000 | 0 | 36,738 | 6,738 | 22.46 | 0 | 0 | , 0 | - |
| Transfer from Non-Stat Reserve | | | | | | | | | | | |
| Other Revenue | 55,694 | 37,620 | 20,955 | 39,528 | 24,280 | 3,325 | 15.87 | 24,426 | 24,587 | 24,753 | 24,923 |
| Prior Year Surplus - Operating | 156,268 | 156,268 | 134,166 | 134,166 | 107,686 | -26,480 | -19.74 | 18,000 | 18,000 | 18,000 | 18,000 |
| TOTAL OPERATING REVENUE | 613,196 | 604,728 | 593,159 | 577,306 | 577,260 | -15,898 | -2.68 | 547,931 | 558,612 | 563,390 | 581,144 |
| | | | | | | | | | | = | |
| EXPENDITURES | | | | | | | | | | | |
| Wages & Benefits | 215,645 | 198,201 | 215,668 | 186,858 | 251,358 | 35,690 | 16.55 | 258,371 | 266,121 | 274,103 | 282,325 |
| Services | 18,362 | 15,861 | 19,414 | . 17,433 | 22,223 | 2,809 | 14.47 | 22,889 | 23,575 | 24,282 | 25,009 |
| Minor Assets | 39,308 | 16,737 | 2,000 | 1,444 | 4,300 | 2,300 | 115.00 | - | - | - | - |
| Maintenance/Repairs | 43,700 | 45,714 | 87,200 | 79,039 | 132,964 | 45,764 | 52.48 | 96,419 | 102,561 | 100,884 | 107,154 |
| General Operating | 106,585 | 67,719 | 56,650 | 45,785 | 51,395 | -5,255 | -9.28 | 56,607 | 57,856 | 59,141 | 60,463 |
| Insurance | 7,801 | 7,802 | 9,239 | 9,189 | 8,824 | -415 | -4.49 | 9,146 | 9,417 | 9,619 | 9,826 |
| Administration | 31,763 | 31,763 | 32,134 | 32,134 | 38,166 | 6,032 | 18.77 | 35,876 | 37,164 | 37,844 | 39,183 |
| Operating Reserves & Contingencies | 8,000 | - | 11,500 | - | 6,000 | -5,500 | -47.83 | 5,000 | 5,000 | 5,000 | 5,000 |
| Studies / Professional Fees | | | 32,121 | 15,081 | 38,529 | 6,408 | 19.95 | - | - | - | - |
| Operating Reserves | 474 404 | 202 707 | 405.007 | 000 000 | 550 700 | 07 000 | | 40.4.000 | | | |
| SUBTOTAL O & M | 471,164 | 383,797 | 465,927 | 386,963 | 553,760 | 87,833 | 18.85 | 484,308 | 501,694 | 510,873 | 528,961 |
| Lease Payments | 5,574 | 5,575 | 3,016 | 3,016 | - | -3,016 | -100.00 | - | <u>.</u> | <u>-</u> | - |
| Transfer to Non-Stat Reserve | 20,219 | 20,278 | 9,216 | 9,287 | 21,000 | 11,784 | 127.86 | 35,623 | 43,243 | 42,517 | 42,183 |
| Transfer to Capital TOTAL OPERATING EXPENDITURES | 116,240 | 60,912 | 115,000 | 70,354 | 2,500 | -112,500 | -97.83 | 28,000 | 13,675 | 10,000 | 10,000 |
| | 613,197 | 470,562 | 593,159 | 469,620 | 577,260 | -15,899 | -2.68 | 547,931 | 558,612 | 563,390 | 581,144 |
| NET REV / (EXP) | - 0.38 | 134,166.00 - | 0.29 | 107,686.00 | 0.00 | 0 | -101.31 | 0.00 | 0.06 - | 0.01 | 0.05 |
| CAPITAL | | | | | | | | | | | |
| REVENUE | | | | | | | | | | | |
| Transfer from Reserve (CW) | 310,000 | 254,190 | 300,000 | 223,742 | 190,000 | -110,000 | -36.67 | 150,000 | 0 | 0 | |
| Transfer from Non-Stat Reserve | 299,511 | 209,159 | 34,990 | 18,424 | 83,370 | 48,380 | 138.27 | 31,500 | 5,250 | 0 | 40.050 |
| Transfer from Operating | 116,240 | 60,912 | 115,000 | 70,354 | 2,500 | -112,500 | -97.83 | 28,000 | 13,675 | 10,000 | 40,250 10,000 |
| Grant | 3,000 | 4,061 | 52,500 | 70,004 | 2,000 | -52,500 | -100.00 | 20,000 | 10,075 | 10,000 | 10,000 |
| Other Revenue | 122,557 | 174,499 | 02,000 | 0 | 0 | 0 | #DIV/0! | 0 | 0 | 0 | - |
| TOTAL CAPITAL REVENUE | 851,308 | 702,821 | 502,490 | 312,520 | 275,870 | -226,620 | -45.10 | 209,500 | 18,925 | 10,000 | 50,250 |
| , | , | , | , | , | , | mm0,020 | 70.70 | 200,000 | 10,020 | 10,000 | 50,250 |
| EXPENDITURES | | | | | | | | | | | |
| Land - Development | 333,000 | 266,900 | 322,500 | 241,235 | 162,750 | -159,750 | -49.53 | 162,750 | . 0 | 0 | _ |
| Land - Improvements | 10,000 | 0 | 107,500 | 11,474 | 81,900 | -25,600 | -23.81 | 10,000 | 0 | 0 | 35,000 |
| Buildings | 441,558 | 411,860 | 33,500 | 32,869 | 10,500 | -23,000 | -68.66 | 0 | 5,250 | 0 | 5,250 |
| Structures | 10,000 | 0 | 28,990 | 18,795 | 0 | -28,990 | -100.00 | 31,500 | 10,000 | 10,000 | 10,000 |
| Infrastructure | 44,750 | 14,303 | 10,000 | 8,146 | 10,500 | 500 | 5.00 | 5,250 | 3,675 | 0 | - |
| Equipment - General | 12,000 | 9,757 | 0 | 0 | 10,220 | 10,220 | #DIV/01 | 0,200 | 0 | 0 | |
| Transfer to Non-Stat Reserve | • | , | | | 1 | 0 | #DIV/0! | • | ŭ | Ū | |
| TOTAL CAPITAL EXPENDITURES | 851,308 | 702,820 | 502,490 | 312,520 | 275,870 | -226,620 | -45.10 | 209,500 | 18,925 | 10,000 | 50,250 |
| NET REV / (EXP) | | 1 | . 0 | . 0 | 0 | • | | 0 | 0 | 0 | , |
| | | | | | | | | _ | · _ | | |

POWELL RIVER REGIONAL DISTRICT REGIONAL PARKS GENERAL

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | .N | |
|----------------|---------------------------------------|-----------------|---------|---------|---------|---------|-----------------|---------|-------------|--------------|---------|---------|
| OPER# | YTING | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA 16BUD- | | 2017 | 2018 | 2019 | 2020 |
| O, Lit | REVENUE | | | | | | \$ | % | 1.35 | 1.01 | 1.00 | 1.00 |
| 13000 | Requisition - Property Value Tax | 101,659 | 101,062 | 57,615 | 57,615 | 87,291 | 29,676 | 51.51 | 118,078 | 119,559 | 119,661 | 120,122 |
| 13010 | Grant | 2,735 | 1,674 | | | | 0 | | , | , | , | , |
| 13270 | Investment Revenue | 7,975 | 8,034 | 4,765 | 4,836 | 4,609 | -155 | -3.26 | 3,549 | 3,619 | 4,265 | 4,988 |
| 13275 | Transfer from Reserve (CW) | , . | · | 30,000 | | 30,000 | 0 | 0.00 | • | • | • | |
| 13276 | Transfer from Non-Stat Reserve | | | | | | | | | | | |
| 13280 | Other Revenue | 600 | 778 | 2,000 | 17,082 | 2,000 | 0 | 0.00 | 2,000 | 2,000 | 2,000 | 2,000 |
| 13290 | Prior Year Surplus/Defic - Operations | 53,332 | 53,332 | 38,545 | 38,545 | 11,537 | -27,008 | -70.07 | 5,000 | 5,000 | 5,000 | 5,000 |
| | TOTAL OPERATING REVENUE | 166,301 | 164,880 | 132,925 | 118,078 | 135,437 | 2,513 | 1.89 | 128,627 | 130,178 | 130,926 | 132,110 |
| | EXPENDITURES | | | | | | | | | | | |
| 13510 | Wages | 32,414 | 34,654 | 26,947 | 28,608 | 34,997 | 8,050 | 29.87 | 35,621 | 36,690 | 37,790 | 38,924 |
| 13515 | Benefits | 7,455 | 7,593 | 6,467 | 7,196 | 8,399 | 1,932 | 29.87 | 8,549 | 8,806 | 9,070 | 9,342 |
| 13547 | Beach Access Opening/Maintenance | | - | 25,000 | 14,095 | 20,000 | -5,000 | -20.00 | 20,000 | 20,000 | 20,000 | 20,000 |
| 13670 | Other Expenses | 67,235 | 36,597 | 12,500 | 15,414 | 13,000 | 500 | 4.00 | 15,000 | 15,000 | 15,000 | 15,000 |
| 13690 | Administration | 8,728 | 8,728 | 5,673 | 5,673 | 6,112 | 439 | 7.74 | 6,334 | 6,440 | 6,549 | 6,661 |
| 13695 | Contingency | 2,000 | - | | | | | | | i | ŕ | |
| 13699 | Studies | | `aw wwa | 32,121 | 15,081 | 31,929 | -192 | -0.60 | | | | |
| | SUBTOTAL O & M | 117,832 | 87,572 | 108,708 | 86,067 | 114,437 | 5,729 | 5,27 | 85,504 | 86,935 | 88,409 | 89,927 |
| 13775 | Transfer to Non-Stat Reserve | 20,219 | 20,278 | 9,216 | 9,287 | 21,000 | 11,784 | 127.86 | 35,623 | 43,243 | 42,517 | 42,183 |
| 13780 | Transfer to Capital | 28,250 | 18,485 | 15,000 | 11,187 | 405 407 | -15,000 | -100.00 | 7,500 | 100 400 | 400.000 | 100.110 |
| | TOTAL OPERATING EXPENDITURES | 166,301 | 126,335 | 132,924 | 106,541 | 135,437 | 2,513 | 1.89 | 128,627 | 130,178 | 130,926 | 132,110 |
| | NET REV / (EXP) | - 0 | 38,545 | 0 | 11,537 | 0.00 | 0 | | 0.00 | 0.00 - | 0.00 | 0.05 |
| CAPITA | | | | | | | | | | | | |
| | REVENUE | 0.40.000 | 054.400 | | 000 710 | 150 000 | | | | | | |
| 13801 | Transfer from Reserve (CW) | 310,000 | 254,190 | 300,000 | 223,742 | 150,000 | -150,000 | -50.00 | 150,000 | | | |
| 13805 | Transfer from Non-Stat Reserve | 00.050 | 40.405 | 45.000 | 44 407 | 7,500 | 45.000 | 400.00 | 7.500 | | | |
| 13810 | Transfer from Operating | 28,250 3,000 | 18,485 | 15,000 | 11,187 | | -15,000 | -100.00 | 7,500 | | | |
| 13820 13825 | Grant Other Revenue | 3,000 | 4,061 | | | | | | | | | |
| 10020 | TOTAL CAPITAL REVENUE | 341,250 | 276,736 | 315,000 | 234,929 | 157,500 | -157,500 | -50.00 | 157,500 | - | | - |
| | EXPENDITURES | | | | | | | | | | | 4 |
| 13835 | Land - Development | 325,500 | 266,900 | 315,000 | 234,929 | 157,500 | -157,500 | 50.00 | 157,500 | | | |
| 13836 | Land - Improvements | 020,000 | 200,000 | 010,000 | 201,020 | 101,000 | 107,000 | 00.00 | 107,000 | | | |
| 13840 | Buildings | • | | | | | | | | | | |
| 13845 | Structures | | | | | | | | | | | |
| 13850 | Infrastructure | 15,750 | 9,836 | | | | | | | | | |
| 13855 | Equipment - General | • | • | | | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 341,250 | 276,736 | 315,000 | 234,929 | 157,500 | -157,500 | -50.00 | 157,500 | - | - | - |
| | NET REV / (EXP) | - | • | - | _ | - | · <u>-</u> , | | • | - | _ | - |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT SHELTER POINT PARK

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | | .N | | | |
|-------|----------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--|--|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | | ANCE | 2017 | 2018 | 2019 | 2020 | | |
| OPER# | | | | | | | | -15BUD | | | | | | |
| | REVENUE | | | | | | \$ | % | 1.22 | 0.95 | 0.99 | 1.03 | | |
| 14000 | Requisition - Property Value Tax | 84,091 | 84,091 | 83,465 | 83,465 | 73,915 | -9,550 | -11.44 | 90,392 | 85,909 | 84,644 | 87,121 | | |
| 14020 | Grant | • | | | | | | | | | | | | |
| 14050 | Camper Fees | 40,536 | 46,690 | 45,783 | 52,107 | 52,107 | 6,324 | 13.81 | 53,670 | 55,280 | 56,937 | 58,645 | | |
| 14080 | Concession | 2,381 | 1,905 | 3,570 | 3,810 | 3,810 | 240 | 6.72 | 3,570 | 3,570 | 3,570 | 3,570 | | |
| 14180 | Shower & Firewood | 3,364 | 3,233 | 3,465 | 2,256 | 2,256 | -1,209 | -34.89 | 2,324 | 2,394 | 2,466 | 2,540 | | |
| 14270 | Investment Revenue | | | | | | 0 | #DIV/0! | | | | | | |
| 14275 | Transfer from Reserve (CW) | | | | | 1,540 | | | | | | | | |
| 14280 | Other | 39,138 | 20,351 | 1,885 | 2,276 | 5,200 | 3,315 | 175.86 | 5,356 | 5,517 | 5,683 | 5,853 | | |
| 14290 | Prior Year Surplus - Operating | 34,450 | 34,450 | 28,672 | 28,672 | 25,885 | -2,787 | -9.72 | | | | | | |
| | TOTAL OPERATING REVENUE | 203,960 | 190,720 | 166,840 | 172,586 | 164,713 | -2,127 | -1.27 | 155,312 | 152,670 | 153,300 | 157,729 | | |
| | EXPENDITURES | | | | | | | | | | | | | |
| 14510 | Wages | 66,882 | 52,422 | 62,195 | 52,708 | 67,001 | 4,806 | 7.73 | 69,011 | 71,081 | 73,213 | 75,409 | | |
| 14515 | Benefits | 16,052 | 12,163 | 14,927 | 5,980 | 9,120 | -5,807 | -38.90 | 9,394 | 9,675 | 9,966 | 10,265 | | |
| 14525 | Transportation | 3,500 | 3,708 | 3,500 | 565 | 1,500 | -2,000 | -57.14 | 1,545 | 1,591 | 1,639 | 1,688 | | |
| 14530 | Minor Assets | 37,308 | 16,737 | | | | | | | | | | | |
| 14540 | Utilities/Services | 11,280 | 10,047 | 11,280 | 12,492 | 13,969 | 2,689 | 23.84 | 14,388 | 14,820 | 15,265 | 15,723 | | |
| 14545 | Facility Repairs/Maintenance | 8,200 | 10,993 | 8,200 | 13,915 | 26,200 | 18,000 | 219.51 | 15,000 | 15,300 | 15,606 | 15,918 | | |
| 14550 | O & M Purchase | 7,000 | 7,080 | 7,000 | 3,540 | 7,300 | 300 | 4.29 | 7,519 | 7,745 | 7,977 | 8,216 | | |
| 14555 | Equipment O&M | 1,000 | 1,032 | 1,000 | 1,503 | 1,500 | 500 | 50.00 | 1,545 | 1,591 | 1,639 | 1,688 | | |
| 14557 | Concession Maintenance | 2,500 | 537 | 2,500 | 2,856 | 7,500 | 5,000 | 199.98 | 3,000 | 3,090 | 3,183 | 3,278 | | |
| 14560 | Material & Equipment Purchases | 700 | 125 | 6,000 | 5,029 | 1,350 | -4,650 | -77.50 | 1,391 | 1,433 | 1,476 | 1,521 | | |
| 14567 | Firewood | 3,600 | 440 | 1,800 | 200 | 1,800 | 0 | -0.01 | 1,854 | 1,910 | 1,967 | 2,026 | | |
| 14670 | Other Expenses | 4,500 | 5,325 | 3,000 | 2,475 | 5,500 | 2,500 | 83.33 | 5,665 | 5,835 | 6,010 | 6,190 | | |
| 14680 | Insurance | 3,689 | 3,690 | 4,223 | 4,223 | 3,662 | -561 | -13.28 | 3,772 | 3,885 | 4,002 | 4,122 | | |
| 14690 | Administration | 10,312 | 10,312 | 10,050 | 10,050 | 11,712 | 1,662 | 16.54 | 10,727 | 11,037 | 11,356 | 11,684 | | |
| 14695 | Contingency | - | - | | | ÷. | | | | | | | | |
| 14699 | Studies/Professional Fees | | | | | 6,600 | | | | | | | | |
| | SUBTOTAL O & M | 176,523 | 134,611 | 135,675 | 115,536 | 164,713 | 29,038 | 21.40 | 144,812 | 148,994 | 153,300 | 157,729 | | |
| 14750 | Lease Payments | 2,937 | 2,937 | 1,665 | 1,665 | | -1,665 | -100.00 | | | • | • | | |
| 14775 | Transfer to Non-Stat Reserve | | | | | | | | | | | | | |
| 14780 | Transfer to Capital | 24,500 | 24,500 | 29,500 | 29,500 | | -29,500 | -100.00 | 10,500 | 3,675 | | | | |
| | TOTAL OPERATING EXPENDITURES | 203,960 | 162,048 | 166,840 | 146,701 | 164,713 | 20,311 | | 155,312 | 152,669 | 153,300 | 157,729 | | |
| | NET REV / (EXP) | 0 | 28,672 | 0 | 25,885 | - | • | | - | 0.00 - | 0.00 - | 0.00 | | |

| ~ * | | 7.4. | |
|-----|---|------|--|
| UΑ | М | ITAL | |

| | REVENUE | | | | | | | | | | | |
|-------|--------------------------------|---------|---------|--------|--------|--------|---------|---------|--------|-------|---|-------|
| 14805 | Transfer from Non-Stat Reserve | 299,511 | 209,159 | 13,500 | 2,684 | 13,650 | 150 | | 31,500 | 5,250 | | 5,250 |
| 14806 | Transfer from Reserve (CW) | | | | | | | | | | * | |
| 14810 | Transfer from Operating | 24,500 | 24,500 | 29,500 | 29,500 | | -29,500 | -100.00 | 10,500 | 3,675 | | |
| 14825 | Other Revenue | 122,557 | 174,499 | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | 446,568 | 408,158 | 43,000 | 32,184 | 13,650 | -29,350 | -68.26 | 42,000 | 8,925 | 0 | 5,250 |
| | | | | | | | | | | | | |
| | EXPENDITURES | | | | | | | | | | | • |
| 14835 | Land - Development | | | | | | | | 5,250 | | | |
| 14836 | Land - Improvements | 5,000 | | 4,500 | 4,686 | 8,400 | 3,900 | 86.67 | | | | |
| 14840 | Buildings | 422,568 | 403,690 | 13,500 | 13,500 | | | | | 5,250 | | 5,250 |
| 14845 | Structures | 5,000 | | 15,000 | 5,852 | | -15,000 | -100.00 | 31,500 | | | |
| 14850 | Infrastructure | 14,000 | 4,467 | 10,000 | 8,146 | 5,250 | -4,750 | -47.50 | 5,250 | 3,675 | | |
| 14855 | Equipment - General | | | | | | | | | | | |
| 14875 | Transfer to Non-Stat Reserve | | | | • | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 446,568 | 408,157 | 43,000 | 32,184 | 13,650 | -29,350 | -68.26 | 42,000 | 8,925 | 0 | 5,250 |
| | NET REV / (EXP) | 0 | 1 | 0 | 0 | 0 | | | 0 | 0 | 0 | - |

POWELL RIVER REGIONAL DISTRICT HAYWIRE BAY PARK

| HAYWIRE BAY PARK | | BUDGET | ACTUAL | BUDGET | | | | | FIVE YEAR FINANCIAL PLAN | | | |
|------------------|--|--------------------------|--------------------------|--------------------------|---------------------------|-------------------------|-------------------|-----------------|--------------------------|-------------------------|-------------------------|-------------------------|
| | | 2014 | 2014 | 2015 | | 2016 | | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | | | | | | | -15BUD | 4.40 | 4.04 | 4.04 | 4.04 |
| 45000 | REVENUE | 50.004 | 50.004 | 65.076 | 05.070 | 00.070 | \$ | % | 1.13 | 1.04 | 1,04 | 1.04 |
| 15000 | Requisition - Property Value Tax | 56,684 | 56,684 | 65,976 | 65,976 | 89,872 | 23,896 | 36.22 | 101,395 56,100 | 105,112 | 108,864 | 112,742 |
| 15050 | Camper Fees | 55,000 | 60,695 | 60,695 | 51,733 | 55,000 | -5,695 -636 | -9.38 | • | 57,222 | 58,366 | 59,533 |
| 15060 | Shower & Firewood Revenue | 1,800 | 1,287 | 1,836 | 1,186 | 1,200 | -030 | -34.64 | 1,224 | 1,248 | 1,273 | 1,298 |
| 15275 | Transfer from Reserve (CW) | 40.500 | 44404 | 40.500 | 40.070 | 1,540 | 000 | 4 770 | 40.500 | 40.500 | 40.500 | 40.500 |
| 15280 | Other Revenue | 13,500 | 14,121 | 13,500 | 13,272 | 13,270 | -230 | -1.70 | 13,500 | 13,500 | 13,500 | 13,500 |
| 15290 | Prior Year Surplus - Operating TOTAL OPERATING REVENUE | 42,609 169,593 | 42,609 175,396 | 30,540 172,547 | 30,540 1 62,707 | 3,200 164,082 | -27,340 -8,465 | -89.52 -4.91 | 2,000 1 74,219 | 2,000 179,082 | 2,000 184,003 | 2,000 189,073 |
| | EXPENDITURES | | | | | | | | | | | |
| 15510 | Wages | 55,433 | 58,199 | 60,499 | 55,404 | 66,027 | 5,528 | 9.14 | 68,008 | 70,048 | 72,149 | 74,313 |
| 15515 | Employee Benefits | 11,769 | 10,404 | 14,520 | 10,395 | 15,846 | 1,326 | 9.13 | 16,322 | 16,811 | 17,316 | 17,835 |
| 15525 | Transportation | 1,400 | 480 | 1,500 | . 512 | 1,545 | 45 | 3.00 | 1,591 | 1,639 | 1,688 | 1,739 |
| 15530 | Minor Assets | 2,000 | 0 | 2,000 | 1,444 | 4,300 | 2,300 | 115.00 | | | | |
| 15540 | Phone, Water, Propane | 5,500 | 4,164 | 6,505 | 3,315 | 6,505 | 0 | 0.00 | 6,700 | 6,901 | 7,108 | 7,321 |
| 15545 | Facility Repairs/Maintenance | 7,000 | 10,675 | 7,000 | 11,743 | 21,100 | 14,100 | 201.43 | 21,733 | 22,385 | 23,057 | 23,749 |
| 15550 | O & M Purchases | 5,300 | 4,501 | 5,300 | 4,878 | 5,300 | 0 | 0.00 | 5,458 | 5,621 | 5,789 | 5,962 |
| 15555 | Equipment O & M | 1,000 | 1,129 | 1,000 | 977 | 1,000 | 0 | 0.00 | 1,030 | 1,061 | 1,093 | 1,126 |
| 15560 | Road Maintenance | 15,100 | 17,688 | 20,000 | 19,880 | 20,000 | 0 | -0.00 | 20,600 | 21,218 | 21,855 | 22,511 |
| 15565 | Material & Equipment Purchases | 3,500 | 3,752 | 9,000 | 7,070 | 1,900 | -7,100 | -78.89 | 1,957 | 2,016 | 2,076 | 2,138 |
| 15630 | Promotion & Signage | 0 | 0 | 0 | 130 | - | | | 0 | 0 | 0 | - |
| 15670 | Other Expenses, Including Firewood | 4,000 | 1,835 | 4,000 | 4,536 | 4,000 | 0 | 0.00 | 4,120 | 4,244 | 4,371 | 4,502 |
| 15680 | Insurance | 2,318 | 2,318 | 2,969 | 2,969 | 2,405 | -564 | -19.00 | 2,536 | 2,612 | 2,612 | 2,612 |
| 15690 | Administration | 9,146 | 9,146 | 10,903 | 10,903 | 12,154 | 1,251 | 11.47 | 12,164 | 12,525 | 12,889 | 13,265 |
| 15695 | Contingency | 0 | | 2,000 | | 2,000 | 0 | 0.00 | 2,000 | 2,000 | 2,000 | 2,000 |
| | SUBTOTAL O & M | 123,466 | 124,291 | 147,196 | 134,156 | 164,082 | 16,886 | 11.47 | 164,219 | 169,082 | 174,003 | 179,073 |
| 15750 | Lease Payments | 2,637 | 2,638 | 1,351 | 1,351 | | -1,351 | -100.00 | • | | | |
| 15770 | Transfer to Non-Stat Reserve | | | | | | | | | | | |
| 15780 | Transfer to Capital | 43,490 | 17,927 | 24,000 | 24,000 | | -24,000 | -100.00 | 10,000 | 10,000 | 10,000 | 10,000 |
| | TOTAL OPERATING EXPENDITURES | 169,593 | 144,856 | 172,547 | 159,507 | 164,082 | -8,465 | -4.91 | 174,219 | 179,082 | 184,003 | 189,073 |
| | NET REV / (EXP) | - | 30,540 - | 0.12 | 3,200.00 | - | 0 | -100.00 | - | • | • | - |
| CAPITA | | | | | | | | | | | | |
| | REVENUE | | | 04 400 | 45.740 | 44700 | | | | | | |
| 15805 | Transfer from Non-Stat Reserve | 10.100 | 47.007 | 21,490 | 15,740 | 14,700 | -6,790 | -31.60 | 40.000 | 40.000 | | |
| 15810 | Transfer from Operating | 43,490 | 17,927 | 24,000 | 24,000 | | -24,000 | -100.00 | 10,000 | 10,000 | 10,000 | 10,000 |
| 15825 | Other Revenue TOTAL CAPITAL REVENUE | 43,490 | 17,927 | 45,490 | 39,740 | 14,700 | -30,790 | -67.69 | 10,000 | 10,000 | 10,000 | 10,000 |
| | EXPENDITURES | | | | | | | | | | • | |
| 15835 | Land - Development | 7,500 | • | 7,500 | 6,306 | 5,250 | -2,250 | -30.00 | | | | |
| 15836 | Land - Improvements | 5,000 | | 9,000 | 3,821 | 2,625 | -6,375 | -70.83 | 10,000 | | | |
| 15840 | Buildings | 18,990 | 8,170 | 20,000 | 19,369 | 2,625 | -17,375 | -86.88 | • | | | |
| 15845 | Structures | | • | 8,990 | 10,243 | • | -8,990 | -100.00 | | 10,000 | 10,000 | 10,000 |
| 15850 | Infrastructure | | | ., | , | | 0 | #DIV/0! | | , | , | , -, - 30 |
| 15855 | Equipment - General | 12,000 | 9,757 | | | 4,200 | • | | | | | |
| 15868 | Furnishings | ,, | , | | | -, | | | | | | |
| ,5000 | TOTAL CAPITAL EXPENDITURES | 43,490 | 17,927 | 45,490 | 39,740 | 14,700 | -30,790 | -67.69 | 10,000 | 10,000 | 10,000 | 10,000 |
| | TOTAL CAPITAL EXPENDITURES | | | 70,700 | 30.140 | 14.700 | -30.130 | -07.09 | 10.000 | 10.000 | 10.000 | |

POWELL RIVER REGIONAL DISTRICT PALM BEACH PARK

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR FINANCIAL PLAN | | | |
|--------|----------------------------------|--------|----------|--------|-----------|--------|-----------------|---------|--------------------------|--------|--------|--------|
| OPERA | TING | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA 16BUD- | | 2017 | 2018 | 2019 | 2020 |
| 01 210 | REVENUE | - | | | | | \$ | % | 1.69 | 1.03 | 1.03 | 1.0 |
| 16000 | Requisition - Property Value Tax | 35,934 | 35,934 | 24,492 | 24,492 | 18,953 | -5,539 | -22,62 | 32,069 | 33,028 | 34,015 | 35,031 |
| 16275 | Transfer from Reserve (CW) | 55,557 | 00,00. | 2.,.02 | -1,102 | 1,155 | 0,000 | 22.02 | 02,000 | 00,020 | 04,010 | 00,001 |
| 16280 | Other | | 324 | | 48 | 1,100 | | | | | | |
| 16290 | Prior Year Surplus - Operating | 9,374 | 9,374 | 25,487 | 25,487 | 22,169 | -3,318 | -13.02 | 1,000 | 1,000 | 1,000 | 1,000 |
| 10200 | TOTAL OPERATING REVENUE | 45,308 | 45,632 | 49,979 | 50,027 | 42,277 | -7,702 | -15.41 | 33,069 | 34,028 | 35,015 | 36,031 |
| | EXPENDITURES | | | | | | | | | | | |
| 16510 | Wages | 10,187 | 10,503 | 11,274 | 10,600 | 12,159 | 885 | 7.85 | 12,524 | 12,900 | 13,287 | 13,686 |
| 16515 | Employee Benefits | 1,803 | 1,904 | 1,814 | 2,086 | 2,918 | 1,104 | 60.86 | 3,006 | 3,096 | 3,189 | 3,285 |
| 16530 | Minor Assets | | | | | | | | | • | · | , |
| 16540 | Utilities | 1,120 | 1,072 | 1,154 | 1,214 | 1,275 | 120 | 10.43 | 1,313 | 1,352 | 1,392 | 1,433 |
| 16545 | Facility Repair/Maintenance | 5,700 | 3,548 | 4,000 | 2,897 | 15,215 | 11,215 | 280.38 | 6,000 | 6,179 | 6,363 | 6,553 |
| 16550 | O & M Purchases | 1,550 | 670 | 1,550 | 947 | 3,550 | 2,000 | 129.03 | 3,657 | 3,767 | 3,880 | 3,996 |
| 16560 | Materials & Equipment | 1,500 | | 2,000 | 1,210 | 2,000 | 0 | 0.01 | 2,060 | 2,122 | 2,186 | 2,252 |
| 16680 | Insurance | 948 | 948 | 1,077 | 1,127 | 1,028 | -49 | -4.55 | 1,060 | 1,092 | 1,125 | 1,158 |
| 16690 | Administration | 1,500 | 1,500 | 2,110 | 2,110 | 3,132 | 1,022 | 48.44 | 2,450 | 2,521 | 2,594 | 2,669 |
| 16695 | Contingency | 1,000 | | 3,500 | 0 | 1,000 | -2,500 | -71.43 | 1,000 | 1,000 | 1,000 | 1,000 |
| | SUBTOTAL O & M | 25,308 | 20,145 | 28,479 | 22,191 | 42,277 | 13,798 | 48.45 | 33,069 | 34,028 | 35,015 | 36,031 |
| 16775 | Transfer to Non-Stat Reserve | | | | | | • | | | | | |
| 16780 | Transfer to Capital | 20,000 | | 21,500 | 5,667 | | -21,500 | -100.00 | | | • | |
| | TOTAL OPERATING EXPENDITURES | 45,308 | 20,145 | 49,979 | 27,858 | 42,277 | -7,702 | -15.41 | 33,069 | 34,028 | 35,015 | 36,031 |
| | NET REV / (EXP) | 0.01 | 25,487 - | 0.26 | 22,169.00 | | 0 | -100.00 | - | - | - | - |
| CAPITA | | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 16801 | Transfer from Reserve (CW) | | | | | 40,000 | | | | | | |
| 16805 | Transfer from Non-Stat Reserve | | | | | 17,750 | | | | | | |
| 16810 | Transfer from Operating | 20,000 | | 21,500 | 5,667 | | -21,500 | -100.00 | | | | |
| 16820 | Grant | | | 52,500 | | | -52,500 | -100.00 | | | | |
| 16825 | Other Revenue | | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | 20,000 | 0 | 74,000 | 5,667 | 57,750 | -16,250 | -21.96 | | | | |
| | EXPENDITURES | | | | | | | | | | | |
| 16835 | Land - Development | | | | | | | | | | | |
| 16836 | Land - Improvement | | | 69,000 | 2,967 | 44,625 | -24,375 | -35,33 | | | | |
| 16840 | Buildings | | | | | 7,875 | | | | | | |
| 16845 | Structures | 5,000 | | 5,000 | 2,700 | | | | | | | |
| 16850 | Infrastructure | 15,000 | | | | 5,250 | | | | | | |
| 16855 | Equipment - General | | | | | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 20,000 | 0 | 74,000 | 5,667 | 57,750 | -16,250 | -21.96 | | | | |
| | NET REV / (EXP) | | | | | 0 | | | | | | |

POWELL RIVER REGIONAL DISTRICT CRAIG PARK

| -12.12.1.1.1.1 | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | AN | | | |
|----------------|----------------------------------|---------|--------|--------|--------|--------|---------|--------|-------------|--------------|--------|----------|--|--|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | | 2017 | 2018 | 2019 | 2020 | | |
| OPERA | | | | | | | 16BUD- | 15BUD | | | | | | |
| | REVENUE | | | | | | \$ | % | 1.46 | 1.03 | 1.03 | 1.03 | | |
| 17000 | Requisition - Property Value Tax | 11,456 | 11,456 | 37,460 | 37,460 | 30,261 | -7,199 | -19.22 | 44,257 | 45,698 | 47,185 | 48,715 | | |
| 17275 | Transfer from Reserve (CW) | | | | | 1,540 | | | | | | , | | |
| 17280 | Other Revenue | 75 | 141 | | 2,540 | | | | | | | | | |
| 17290 | Prior Year Surplus - Operating | 16,503 | 16,503 | 10,922 | 10,922 | 28,572 | 17,650 | 161.60 | 5,000 | 5,000 | 5,000 | 5,000 | | |
| | TOTAL OPERATING REVENUE | 28,034 | 28,100 | 48,382 | 50,922 | 60,373 | 11,991 | 24.78 | 49,257 | 50,698 | 52,185 | 53,715 | | |
| | EXPENDITURES | | | | | | | | | | | | | |
| 17510 | Wages | 10,730 | 8,698 | 10,730 | 10,997 | 27,768 | 17,038 | 158.79 | 28,601 | 29,459 | 30,343 | 31,253 | | |
| 17515 | Employee Benefits | , 2,920 | 1,661 | 2,575 | 1,981 | 6,664 | 4,089 | 158.78 | 6,864 | 7,069 | 7,281 | . 7,499 | | |
| 17530 | Minor Assets | | | | | | | | • | • | | , | | |
| 17540 | Hydro, Garbage | 461 | 578 | 475 | 412 | 475 | 0 | -0.03 | 489 | 503 | 518 | 533 | | |
| 17545 | Facility Repairs/Maintenance | 4,500 | 2,148 | 4,500 | 5,537 | 15,100 | 10,600 | 235.56 | 6,000 | 6,180 | 6,365 | 6,556 | | |
| 17550 | O & M Purchases | 1,500 | 1,170 | 1,500 | 821 | 1,500 | 0 | 0.00 | 1,545 | 1,591 | 1,639 | 1,688 | | |
| 17680 | Insurance | 846 | 846 | 870 | 870 | 1,079 | 209 | 24.02 | 1,110 | 1,141 | 1,174 | 1,207 | | |
| 17690 | Administration | 2,077 | 2,077 | 1,732 | 1,732 | 4,287 | 2,555 | 147.52 | 3,649 | 3,755 | 3,866 | 3,979 | | |
| 17695 | Contingency | 5,000 | | 1,000 | | 1,000 | 0 | 0.00 | 1,000 | 1,000 | 1,000 | 1,000 | | |
| | SUBTOTAL O & M | 28,034 | 17,178 | 23,382 | 22,350 | 57,873 | 34,491 | 147.51 | 49,257 | 50,698 | 52,185 | 53,715 | | |
| 17775 | Transfer to Non-Stat Reserve | | | | | | | | | • | • | | | |
| 17780 | Transfer to Capital | | | 25,000 | | 2,500 | -22,500 | -90.00 | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 28,034 | 17,178 | 48,382 | 22,350 | 60,373 | 11,991 | 24.78 | 49,257 | 50,698 | 52,185 | 53,715 | | |
| | NET REV / (EXP) | - 0 | 10,922 | 0 | 28,572 | - | 0 | | - | 0,00 - | 0.00 - | 0.00 | | |
| CAPITA | AL | | | | | | | | | | | • | | |
| | REVENUE . | | | | | | | | | | | * | | |
| 17805 | Transfer from Non-Stat Reserve | | | | | 29,770 | | | | | | 35,000 | | |
| 17810 | Transfer from Operating | | | 25,000 | 0 | 2,500 | | | | | | , | | |
| 17825 | Other Revenue | | | | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | | | 25,000 | 0 | 32,270 | | | | | | 35,000 | | |
| | EXPENDITURES | | | | | | | | | | | | | |
| 17835 | Land - Development | | | | | | | | • | | | | | |
| 17836 | Land - Improvements | | | 25,000 | 0 | 26,250 | | | | | | 35,000 | | |
| 17840 | Buildings | | | , | | , | • | | | | | . 00,000 | | |
| 17845 | Structures | | | | | | | | | | | | | |
| 17850 | Infrastructure | | | | | | | | | | | | | |
| 17855 | Equipment - General | | | | | 6,020 | | | | | | * | | |
| | TOTAL CAPITAL EXPENDITURES | | | 25,000 | 0 | 32,270 | | | | | | 35,000 | | |
| , | NET REV / (EXP) | | | 0 | 0 | 0 | | | | | | 33,000 | | |
| | • • • • | | | ū | · · | · · | | | | | | U | | |
| | | | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT PARADISE VALLEY EXHIBITION PARK

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR FIN | ANCIAL PLAN | | |
|-------|--------------------------------------|--------|--------|--------|--------|--------|---------|---------|----------------------|-------------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | * . | | \$ | % | -0.35 | 2.84 | 0.43 | 2.53 |
| 18000 | Requisition - Property Value Tax | | | 22,486 | 22,486 | -6,908 | -29,394 | -130.72 | 2,448 | 6,957 | 2,961 | 7,486 |
| 18275 | Transfer from Reserve (CW) | | | | | 963 | | | | · | | · |
| 18280 | Other Revenue | | | | 500. | | | | | | | |
| 18290 | Prior Year Surplus - Operating | | | 0 | 0 | 16,323 | 16,323 | | 5,000 | 5,000 | 5,000 | 5,000 |
| | TOTAL OPERATING REVENUE | | | 22,486 | 22,986 | 10,378 | -12,108 | -53.85 | 7,448 | 11,957 | 7,961 | 12,486 |
| | EXPENDITURES | | | | | | | | | | | |
| 18510 | Wages | | | 3,000 | 762 | 370 | -2,630 | -87.67 | 381 | 393 | 404 | 416 |
| 18515 | Employee Benefits | | | 720 | 141 | 89 | -631 | -87.64 | 91 | 94 | . 96 | 99 |
| 18545 | Facility/Grounds Repairs/Maintenance | | | 10,000 | 3,087 | 6,500 | -3,500 | -35.00 | 2,695 | 6,776 | 2,979 | 7,068 |
| 18550 | O & M Purchases | | | 2,000 | 1,007 | | -2,000 | -100.00 | 2,060 | 2,122 | 2,186 | 2,252 |
| 18680 | Insurance | | | . 100 | 0 | 650 | 550 | 550.00 | 669 | 687 | 706 | 726 |
| 18690 | Administration | | | 1,666 | 1,666 | 769 | -897 | -53.84 | 552 | 886 | 590 | 925 |
| 18695 | Contingency | | | 5,000 | 0 | 2,000 | -3,000 | -60,00 | 1,000 | 1,000 | 1,000 | 1,000 |
| | SUBTOTAL O & M | | | 22,486 | 6,663 | 10,378 | -12,108 | -53,85 | 7,448 | 11,957 | 7,961 | 12,486 |
| 18780 | Transfer to Capital | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | | | 22,486 | 6,663 | 10,378 | -12,108 | -53.85 | 7,448 | 11,957 | 7,961 | 12,486 |
| | NET REV / (EXP) | | | | 16,323 | - | - | | - | 0.06 | 0.00 - | 0.00 |

POWELL RIVER REGIONAL DISTRICT CEMETERIES

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | | | |
|-------|---------------------------------------|---------|---------|---------|-------------|---------|---------|---------|-------------|---------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | - | | | | | | -14BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.13 | 1.02 | 1.02 | 1.02 |
| 20000 | Requisition - Property Value Tax | 141,275 | 141,275 | 142,692 | 142,692 | 114,803 | -27,889 | -19.54 | 130,046 | 132,807 | 134,996 | 137,187 |
| 20150 | Sales-Services-Cranberry | 20,160 | 19,760 | 21,168 | 22,867 | 16,945 | -4,223 | -19.95 | 17,792 | 18,682 | 19,616 | 20,597 |
| 20152 | Sales-Services-Woodland | 618 | 700 | 637 | 0 | 637 | 0 | 0.07 | 656 | 676 | 696 | 717 |
| 20160 | Sales-Plots-Cranberry | 14,453 | 15,231 | 15,176 | 14,446 | 15,935 | 759 | 5.00 | 16,731 | 17,568 | 18,446 | 19,369 |
| 20162 | Sales-Plots-Woodland | 402 | 326 | 414 | 0 | 426 | 12 | 3.00 | 439 | 452 | 466 | 480 |
| 20180 | Sales-Memorial Installation | 8,353 | 7,360 | 8,770 | 8,085 | 9,209 | 439 | 5.00 | 9,669 | 10,153 | 10,660 | 11,193 |
| 20190 | Vase Sales | 756 | 400 | 794 | 760 | 833 | 40 | 5.00 | 875 | 919 | 965 | 1,013 |
| 20200 | Investment Revenue | 9,040 | 9,473 | 9,248 | 9,880 | 9,829 | 581 | 6.28 | 9,687 | 9,514 | 9,720 | 9,930 |
| 20220 | Truck/Equipment Recoveries | 15,000 | 20,080 | 21,300 | 26,872 | | -21,300 | -100.00 | 0 | 0 | . 0 | - |
| 20250 | Mausoleum Crypt/Niche Sales | 1,500 | 20,388 | 1,575 | 6,536 | 1,654 | 79 | 5.00 | 1,736 | 1,823 | 1,914 | 2,010 |
| 20260 | Services-Mausoleum | 1,600 | 2,364 | 1,680 | 3,910 | 1,764 | 84 | 5.00 | 1,852 | 1,945 | 2,042 | 2,144 |
| 20262 | Columbaria Niche Sales | 4,067 | 4,536 | 4,189 | 8,824 | 4,315 | 126 | 3.00 | 4,445 | 4,578 | 4,715 | 4,857 |
| 20263 | Services - Columbaria | 1,233 | 880 | 1,270 | 1,560 | 1,308 | 38 | 3.00 | 1,347 | 1,388 | 1,429 | 1,472 |
| 20270 | Taxable Sales-Liners/Inscriptions | 13,829 | 11,708 | 14,520 | 18,061 | 15,246 | 726 | 5.00 | 16,008 | 16,809 | 17,649 | 18,532 |
| 20275 | Transfer from Reserve (CW) | | | | | 15,320 | | | | | | • |
| 20276 | Transfer from Non-Stat Reserve | | | | | | | | | | | |
| 20280 | Other Revenue | 2,122 | 2,406 | 2,185 | 2,085 | 2,251 | 66 | 3.00 | 2,319 | 2,388 | 2,460 | 2,534 |
| 20290 | Prior Year Surplus - Operating | 9,405 | 9,405 | 52,294 | 52,294 | 44,847 | -7,447 | -14.24 | 5,000 | 5,000 | 5,000 | 5,000 |
| | TOTAL REVENUE | 243,812 | 266,292 | 297,912 | 318,872 | 255,322 | -42,590 | -14.30 | 218,603 | 224,701 | 230,775 | 237,034 |
| | EXPENDITURES | | | | | | | | | | | |
| 20510 | Labour | 93,344 | 68,484 | 95,678 | 73,924 | 119,297 | 23,619 | 24.69 | 102,876 | 105,962 | 109,141 | 112,415 |
| 20515 | Employee Benefits | 22,403 | 17,054 | 23,075 | 25,033 | 28,631 | 5,556 | 24.08 | 29,490 | 30,375 | 31,287 | 32,226 |
| 20516 | Employee Travel/Training | 700 | 17 | 1,000 | . 0 | 1,000 | 0 | 0.00 | 1,030 | 1,061 | 1,093 | 1,126 |
| 20530 | Equipment Purchases & Rentals | 2,150 | 2,123 | 6,000 | 4,818 | 6,000 | 0 | 0.00 | 6,180 | 6,365 | 6,556 | 6,753 |
| 20532 | Minor Assets | 2,850 | 3,429 | | | 4,150 | | | | | | - |
| 20535 | Equipment Maintenance/Insurance | 7,004 | 7,833 | 6,000 | 4,931 | 4,600 | -1,400 | -23.33 | 4,738 | 4,880 | 5,027 | 5,177 |
| 20536 | Equipment Maintenance - Pooled Assets | 6,690 | 4,468 | 11,000 | 16,105 | | -11,000 | -100.00 | 0 | 0 | 0 | |
| 20540 | Utilities | 5,594 | 5,636 | 5,762 | 5,629 | 6,527 | 765 | 13.28 | 6,113 | 6,296 | 6,296 | 6,296 |
| 20545 | Grounds Maintenance | 5,000 | 2,857 | 5,000 | 3,231 | 7,000 | 2,000 | 40.00 | 7,210 | 7,426 | 7,649 | 7,879 |
| 20550 | Supplies & Materials | 4,500 | 5,645 | 4,500 | 6,046 | 7,500 | 3,000 | 66.67 | 7,725 | 7,957 | 8,195 | 8,441 |
| 20555 | Purchases for Re-sale | 6,500 | 6,857 | 6,500 | 6,705 | 7,150 | 650 | 10.00 | 7,365 | 7,585 | 7,813 | 8,047 |
| 20560 | Mausoleum O & M | 2,992 | 3,871 | 5,200 | 4,185 | 5,200 | 0 | 0.00 | 5,357 | 5,519 | 5,685 | 5,857 |
| 20562 | Woodlands O & M | 4,000 | 10,215 | 4,000 | 3,112 | 4,000 | 0 | 0.01 | 4,120 | 4,245 | 4,371 | 4,503 |
| 20671 | Asset Transfer from MVFD | 6,000 | 6,000 | | | | | | | | , | • |
| 20680 | Insurance | 5,442 | 5,439 | 5,617 | 5,616 | 5,775 | 158 | 2.81 | 5,948 | 6,125 | 6,308 | 6,497 |
| 20690 | Administration | 13,533 | 13,534 | 14,266 | 14,266 | 18,172 | 3,906 | 27,38 | 15,452 | 15,904 | 16,354 | 16,817 |
| 20695 | Contingency | 0 | 0 | 5,000 | | 5,000 | 0 | 0.00 | 5,000 | 5,000 | 5,000 | 5,000 |
| 20699 | Studies/Professional Fees | | | | 623 | 15,320 | | | | | · | · |
| | SUBTOTAL O & M | 188,702 | 163,462 | 198,598 | 174,225 | 245,322 | 46,725 | 23.53 | 208,603 | 214,701 | 220,775 | 227,034 |
| 20750 | Lease Payments | 14,109 | 14,110 | 14,109 | 14,109 | | -14,109 | -100.00 | | | | |
| 20772 | Transfer to Reserve - Care Fund | | | | | | | | | | | |
| 20775 | Transfer to Non-Stat Reserve | | 3,601 | 73,781 | 74,266 | 10,000 | -63,781 | -86.45 | 10,000 | 10,000 | 10,000 | 10,000 |
| 20780 | Transfer to Capital | 41,000 | 32,825 | 11,425 | 11,425 | | -11,425 | -100.00 | | • | • | • |
| | TOTAL OPERATING EXPENDITURES | 243,811 | 213,998 | 297,912 | 274,025 | 255,322 | -42,590 | -14.30 | 218,603 | 224,701 | 230,775 | 237,034 |
| | NET REV / (EXP) | 1 | 52294 | 0.00 | 44,846.82 - | 0.04 | | | 0.05 - | 0.03 | 0,05 - | 0.03 |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT CEMETERIES

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | (//-/-///////////////////////////////// | | | | |
|--------|--------------------------------|---------|--------|---------|--------|--------|---|--------|-------|-------|-------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIANCE | 2017 | 2018 | 2019 | 2020 |
| CAPITA | AL. | | | | | | | | | | |
| | REVENUE | | | | | | | | | | |
| 20805 | Transfer from Non-Stat Reserve | 90,928 | | 97,775 | 47,392 | 26,250 | | 28,300 | 6,250 | 6,250 | 6,250 |
| 20810 | Transfer from Operating | 41,000 | 32,825 | 11,425 | 11,425 | | | • | 0 | 0 | - |
| | TOTAL CAPITAL REVENUE | 131,928 | 32,825 | 109,200 | 58,817 | 26,250 | | 28,300 | 6,250 | 6,250 | 6,250 |
| | EXPENDITURES | | | | | | | | | | |
| 20830 | Land - Acquisition | | | | | | | | | | |
| 20835 | Land - Development | 20,213 | | 49,754 | 19,827 | 21,000 | | 15,750 | | | |
| 20836 | Land - Improvement | 39,270 | 1,109 | 35,700 | 13,584 | · | | •••• | | | |
| 20840 | Buildings | | | | | | | 3,250 | 3,250 | 3,250 | 3,250 |
| 20845 | Structures | 31,500 | 1,595 | 23,746 | 25,406 | | | 3,000 | 3,000 | 3,000 | 3,000 |
| 20850 | Infrastructure | 2,625 | 0 | | , | 5,250 | | • | · | , | -, |
| 20855 | Equipment - General | 38,320 | 30,121 | | | | | 6,300 | | | |
| 20870 | Vehicles | | | | | | | , | | | |
| | TOTAL CAPITAL EXPENDITURES | 131,928 | 32,825 | 109,200 | 58,817 | 26,250 | | 28,300 | 6,250 | 6,250 | 6,250 |
| | NET REV / (EXP) | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | . 0 | |

POWELL RIVER REGIONAL DISTRICT REGIONAL ANIMAL SHELTER SERVICE

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | | | |
|-------|-----------------------------------|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD- | ·15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.03 | 1.03 | 1.03 | 1.03 |
| 21000 | Requisition - Property Value Tax | 64,022 | 64,022 | 76,127 | 76,127 | 78,388 | 2,261 | 2.97 | 80,695 | 83,071 | 85,518 | 88,039 |
| 21270 | Investment Revenue | 51 | 51 | 52 | 53 | 53 | 1 | 1.38 | 54 | 55 | 55 | 55 |
| 21280 | Other | | • | | | | | | | | | |
| 21290 | Prior Year Surplus - Operating | 13,978 | 13,978 | 1,350 | 1,350 | | -1,350 | -100.00 | | | | |
| | TOTAL OPERATING REVENUE | 78,051 | 78,051 | 77,529 | 77,530 | 78,441 | 912 | 1.18 | 80,749 | 83,126 | 85,573 | 88,094 |
| | EXPENDITURES | | | | | | | | | | | |
| 21500 | Operating Grant | 76,500 | 75,150 | 75,977 | 75,977 | 76,888 | 911 | 1.20 | 79,195 | 81,571 | 84,018 | 86,539 |
| 21610 | Legal | | | | | | | | | | | |
| 21680 | Insurance | | | | | | | | | | | |
| 21690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| 21695 | Contingency | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 78,000 | 76,650 | 77,477 | 77,477 | 78,388 | 911 | 1.18 | 80,695 | 83,071 | 85,518 | 88,039 |
| 21770 | Transfer to Reserve [Feasibility] | | | | | | | | | | | |
| 21775 | Transfer to Non-Stat Reserve | 51 | 51 | 52 | 53 | 53 | 1 | 1.38 | 54 | 55 | 55 | 55 |
| | TOTAL OPERATING EXPENDITURES | 78,051 | 76,701 | 77,529 | 77,530 | 78,441 | 912 | 1.18 | 80,749 | 83,126 | 85,573 | 88,094 |
| | NET REV / (EXP) | 0 | 1,350 | - | - | 0.00 | | | 0.04 | 0.00 | 0.00 | 0.00 |

POWELL RIVER REGIONAL DISTRICT DEVELOPMENT SERVICES

| | | BUDGET | ACTUAL. | BUDGET | ACTUAL | BUDGET | FIVE YEAR F | INANCIAL PLA | N. | |
|-------|----------------------------------|--------|---------|--------|--------|--------|--------------|--------------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| OPER/ | ATING | | | | | | | | • | |
| | REVENUE | | | | | | 1.03 | 1.03 | 1.03 | 1.03 |
| 22000 | Requisition - Property Value Tax | | | | | 13,117 | 13,466 | 13,824 | 14,194 | 14,575 |
| 22290 | Prior Year Surplus - Operating | | | | | · | • | , | • | |
| | TOTAL OPERATING REVENUE | | | | | 13,117 | 13,466 | 13,824 | 14,194 | 14,575 |
| | EXPENDITURES | | | | | | • | | | |
| 22510 | Salaries | | | | | 11,560 | 11,907 | 12,264 | 12,632 | 13,011 |
| 22515 | Benefits | | | | | | · - | · <u>-</u> | - | - |
| 22680 | Insurance | | | | | 57 | 59 | 60 | 62 | 64 |
| 22690 | Administration | | | | | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 22695 | Contingency | | | | | | - | · | · | • |
| | TOTAL OPERATING EXPENDITURES | | | | | 13,117 | 13,466 | 13,824 | 14,194 | 14,575 |
| | NET REV / (EXP) | | | | | - | - | - | | |

POWELL RIVER REGIONAL DISTRICT EMERGENCY PROGRAM - AREA 'D'

| Prior Year Surplus - Operating Revenue 15,103 15,009 25,811 25,815 26,816 26,81 | | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | | | |
|--|--------|----------------------------------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|
| REVENUE \$ \$ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| 25000 Requisition - Property Value Tax 15,000 15, | OPERA | ATING | | | | • | | 16BUD | -15BUD | | | | |
| 25270 Investment Revenue 37 0 25276 Transfer from Non-Stat Reserve 25280 Other 3 4 25290 Prior Year Surplus - Operating P6 96 10,811 10,811 4 -10,807 -99.96 TOTAL OPERATING REVENUE 15,133 15,099 25,811 25,815 15,004 -10,807 -41.87 15,000 15,000 15,000 15,000 15,000 EXPENDITURES 25513 Accident Insurance 744 744 558 558 575 17 3.00 592 610 628 647 25550 Road Rescue Operating Grant 7,504 2,758 23,648 23,648 12,821 -10,827 -45.78 12,797 12,776 12,776 12,731 25680 Insurance 37 36 105 105 108 3 3.00 111 115 118 122 25690 Administration 750 750 1,500 1,500 1,500 0 0.00 1,500 1,500 1,500 1,500 | | REVENUE | | | | | | \$ | % | 1.00 | 1.00 | 1.00 | 1.00 |
| 25276 Transfer from Non-Stat Reserve 25280 Other 3 | 25000 | Requisition - Property Value Tax | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 0 | 0.00 | 15,000 | 15,000 | 15,000 | 15,000 |
| 25280 Other 3 | 25270 | Investment Revenue | 37 | 0 | | | | | | | | | |
| 25290 Prior Year Surplus - Operating TOTAL OPERATING REVENUE 15,133 15,099 25,811 10,811 10,811 10,811 15,004 -10,807 -99,96 15,000 | 25276 | Transfer from Non-Stat Reserve | | | | | | | | | | | |
| TOTAL OPERATING REVENUE 15,133 15,099 25,811 25,815 15,004 -10,807 -41.87 15,000 15,00 | 25280 | | | | | 4 | | | | | | | |
| EXPENDITURES 25513 Accident Insurance 744 744 558 558 575 17 3.00 592 610 628 647 25550 Road Rescue Operating Grant 7,504 2,758 23,648 23,648 12,821 -10,827 -45.78 12,797 12,776 12,754 12,731 25680 Insurance 37 36 105 105 108 3 3.00 111 115 118 122 25690 Administration 750 750 1,500 1,500 1,500 0 0.00 1,500 1,500 1,500 1,500 | 25290 | | | | | | | | | | | | |
| 25513 Accident Insurance 744 744 558 558 575 17 3.00 592 610 628 647 25550 Road Rescue Operating Grant 7,504 2,758 23,648 23,648 12,821 -10,827 -45.78 12,797 12,776 12,754 12,731 25680 Insurance 37 36 105 105 108 3 3.00 111 115 118 122 25690 Administration 750 750 1,500 1,500 1,500 0 0.00 1,500 1,500 1,500 | | TOTAL OPERATING REVENUE | 15,133 | 15,099 | 25,811 | 25,815 | 15,004 | -10,807 | -41.87 | 15,000 | 15,000 | 15,000 | 15,000 |
| 25550 Road Rescue Operating Grant 7,504 2,758 23,648 23,648 12,821 -10,827 -45.78 12,797 12,776 12,754 12,791 25680 Insurance 37 36 105 105 108 3 3.00 111 115 118 122 25690 Administration 750 750 1,500 1,500 1,500 0 0.00 1,500 1,500 1,500 | | EXPENDITURES | | | | | | | | | | | |
| 25680 Insurance 37 36 105 105 108 3 3.00 111 115 118 122 25690 Administration 750 750 1,500 1,500 1,500 0 0.00 1,500 1,500 1,500 | 25513 | Accident Insurance | 744 | 744 | 558 | 558 | 575 | 17 | 3.00 | 592 | 610 | 628 | 647 |
| 25690 Administration 750 750 1,500 1,500 0 0.00 1,500 1,500 1,500 1,500 | 25550 | Road Rescue Operating Grant | 7,504 | 2,758 | 23,648 | 23,648 | 12,821 | -10,827 | -45.78 | 12,797 | 12,776 | 12,754 | 12,731 |
| | 25680 | Insurance | | 36 | 105 | 105 | 108 | 3 | 3.00 | 111 | 115 | 118 | 122 |
| 25699 Studies/Professional Fees | | Administration | 750 | 750 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| | 25699 | Studies/Professional Fees | | | | | | | | | | | |
| 25760 Operating Reserve | 25760 | , 3 | | | | | | | | | | | |
| SUBTOTAL O & M 9,035 4,288 25,811 25,811 15,004 -10,807 -41.87 15,000 15,000 15,000 15,000 | | | • | 4,288 | 25,811 | 25,811 | 15,004 | -10,807 | -41.87 | 15,000 | 15,000 | 15,000 | 15,000 |
| 25775 Transfer to Non-Stat Reserve 3,598 | | | • | | | | | | | | | | |
| 25780 Transfer to Capital 2,500 | 25780 | | | | | | | | | | | | |
| TOTAL OPERATING EXPENDITURES 15,133 4,288 25,811 25,811 15,004 -10,807 -41.87 15,000 15,000 15,000 15,000 | | | 15,133 | - | 25,811 | 25,811 | 15,004 | -10,807 | -41.87 | | • | • | 15,000 |
| NET REV / (EXP) 0 10,811 0 4 - 0.00 0.00 - 0.00 0.00 | | NET REV / (EXP) | 0 | 10,811 | 0 | 4 | • | | | 0,00 | 0.00 - | 0.00 | 0.00 |
| CAPITAL | CAPITA | | | | | | | | | | | | |
| REVENUE | | REVENUE | 1.3 | | | | | | | | | | |
| 25810 Transfer from Operating 2,500 | 25810 | | , | | | | | | | | | | |
| TOTAL CAPITAL REVENUE 2,500 | | TOTAL CAPITAL REVENUE | 2,500 | | | | | | | | | | |
| EXPENDITURES | | EXPENDITURES | | | | | | | | | | | 4 |
| 25855 Equipment - General 2,500 | 25855 | Equipment - General | 2,500 | | | | | | | | | • | |
| TOTAL CAPITAL EXPENDITURES 2,500 | | TOTAL CAPITAL EXPENDITURES | 2,500 | | | | | | | | | | |
| NET REV / (EXP) 0 | | NET REV / (EXP) | 0 | | | | | | | | | | |
| | | | | | | | | | | | | - | |

POWELL RIVER REGIONAL DISTRICT REGIONAL EMERGENCY PREPAREDNESS PROGRAM

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR FI | NANCIAL PLA | N. | |
|--------|----------------------------------|---------|-----------|-------------------------|------------------|-------------------------|--------|---------|--------------|-------------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.05 | 1.01 | 1.02 | 1.02 |
| 28000 | Requisition - Property Value Tax | 218,467 | . 218,467 | 236,849 | 236,849 | 246,071 | 9,222 | 3.89 | 259,112 | 262,418 | 268,718 | 275,163 |
| 28010 | Grant | 38,000 | 30,240 | 7,760 | 4,398 | | -7,760 | -100.00 | | | | |
| 28270 | Investment Revenue | 34 | 70 | 435 | 348 | 282 | -153 | -35.12 | 142 | 264 | 386 | 508 |
| 28280 | Other | | 6,050 | 3,000 | 7,120 | 5,000 | 2,000 | 66.67 | | | | |
| 28290 | Surplus/Deficit | 50,454 | 50,454 | 24,123 | 24,123 | 16,737 | -7,386 | -30.62 | 10,000 | 10,000 | 10,000 | 10,000 |
| | TOTAL OPERATING REVENUE | 306,955 | 305,281 | 272,167 | 272,838 | 268,090 | -4,077 | -1.50 | 269,254 | 272,682 | 279,104 | 285,671 |
| | EXPENDITURES | | | | | | | | | | | |
| 28319 | Public Information | 6,100 | 5,601 | 14,350 | 14,645 | 10,100 | -4,250 | -29.62 | 7,313 | 7,532 | 7,758 | 7,991 |
| 28517 | Memberships | 400 | . 50 | 450 | 523 | 550 | 100 | 22.22 | 567 | 583 | 601 | 619 |
| 28525 | Travel | 6,000 | 6,319 | 6,000 | 6,093 | 6,000 | 0 | 0.00 | 6,180 | 6,365 | 6,556 | 6,753 |
| 28526 | Vehicle Costs | 3,600 | 1,906 | 3,600 | 1,708 | 3,600 | 0 | 0.00 | 3,708 | 3,819 | 3,934 | 4,052 |
| 28555 | EOC Facility O & M | 6,000 | 5,256 | 6,000 | 5,050 | 6,000 | 0 | 0.00 | 6,180 | 6,365 | 6,556 | 6,753 |
| 28556 | Community Alerting System O & M | 11,238 | 11,323 | 15,000 | 14,160 | 15,000 | 0 | 0.00 | 15,450 | 15,914 | 16,392 | 16,884 |
| 28557 | Mobile Hospital O & M | 949 | | 949 | - | 949 | 0 | 0.00 | 977 | 1,007 | 1,037 | 1,068 |
| 28558 | Equipment O & M | | | | | 1,000 | | | 1,030 | 1,061 | 1,093 | 1,126 |
| 28560 | Materials & Supplies | 5,500 | 3,919 | 7,500 | 5,937 | 8,800 | 1,300 | 17.33 | 9,064 | 9,336 | 9,616 | 9,904 |
| 28600 | Emergency Plan Preparations | 39,000 | 30,751 | 8,760 | 4,769 | | -8,760 | -100.00 | - | - | - | - |
| 28610 | Salaries/Wages | 93,300 | 88,490 | 95,166 | 97,561 | 95,652 | 486 | 0.51 | 97,565 | 99,516 | 101,507 | 103,537 |
| 28615 | Empl's Costs/Benefits | 19,222 | 18,836 | 19,213 | 20,847 | 21,588 | 2,375 | 12.36 | 22,020 | 22,460 | 22,909 | 23,368 |
| 28616 | Volunteer Assistance | 20,500 | 17,408 | 22,000 | 15,255 | 15,000 | -7,000 | -31.82 | 15,450 | 15,914 | 16,391 | 16,883 |
| 28620 | Training | 29,000 | 22,932 | 21,250 | 26,869 | 20,000 | -1,250 | -5.88 | 20,600 | 21,218 | 21,855 | 22,510 |
| 28670 | Other | 3,000 | 6,921 | 3,000 | 1,644 | 13,000 | 10,000 | 333,32 | 13,390 | 13,791 | 14,205 | 14,631 |
| 28680 | Insurance | 1,213 | 1,218 | , 1,181 | 1,181 | 1,287 | 106 | 8.96 | 1,324 | 1,364 | 1,404 | 1,446 |
| 28690 | Administration | 30,019 | 30,019 | 28,340 | 28,340 | 29,191 | 850 | 3.00 | 30,066 | 30,968 | 31,897 | 32,854 |
| 28699 | Studies | - | - | - | - | - | | | - | - | - | |
| 28695 | Contingency | 1,757 | | 6,000 | | 3,000 | -3,000 | -50.00 | 3,000 | 3,000 | 3,000 | 3,000 |
| | SUBTOTAL O & M | 276,798 | 250,949 | 258,759 | 244,581 | 250,716 | -8,043 | -3.11 | 253,885 | 260,215 | 266,712 | 273,379 |
| 28750 | Lease Payments | 6,607 | 6,607 | 6,607 | 6,607 | 6,607 | 0 | 0.00 | 2,802 | | | |
| 28775 | Transfer to Non-Stat Reserve | 23,550 | 23,602 | 5,000 | 4,913 | 3,000 | -2,000 | -40.00 | 7,167 | 7,167 | 7,167 | 7,167 |
| 28776 | Debt Payments | | | 1,801 | | | -1,801 | -100.00 | 5,400 | 5,300 | 5,225 | 5,125 |
| 28780 | Transfer to Capital | 000 055 | 004.480 | 070 407 | 050.404 | 7,767 | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 306,955 | 281,158 | 272,167 | 256,101 | 268,090 | -4,077 | -1.50 | 269,254 | 272,682 | 279,104 | 285,671 |
| | NET REV / (EXP) | 0 | 24,123 | 0,20 | 16,736.85 | 0.00 | | - | 0.00 - | 0.00 - | 0.00 ~ | 0.00 |
| CAPITA | | | | | | | | | | | | |
| 00005 | REVENUE | | | 0E 000 | 40.004 | 44 000 | | | | | | |
| 28805 | Transfer from Non-Stat Reserve | | | 25,000 | 13,901 | 11,233 | | | | | | |
| 28810 | Transfer from Operating | | | 25 000 | | 7,767 | | | | | | |
| 28815 | Borrowing | | | 25,000 | | 19,000 | | | | * | | • |
| 28816 | Lease | | | | | 40.000 | | | | | | |
| 28820 | Grant TOTAL CAPITAL REVENUE | | - | 50,000 | 13,901 | 40,000 78,000 | | | | | | |
| | EXPENDITURES | • | | | | | | | | | | |
| 00055 | | | | E0 000 | 12 004 | 79.000 | | | | | | |
| 28855 | Equipment | | | 50,000 50,000 | 13,901 13,901 | 78,000 | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | | - | 20,000 | 13,901 | 78,000 | | • | | | | |
| | NET REV / (EXP) | | - | - | - | - | | | | | | |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT LIBRARY SERVICES (A,B,C,D)

| - | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | | | |
|-------|----------------------------------|---------|---------|---------|-----------|---------|--------|---------|---------|---------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPER/ | ATING | | | | | | 16BUD- | 15BUD | | | - | |
| | REVENUE | | | | | | \$ | % | 1.27 | 1.03 | 1.03 | 1.03 |
| 31000 | Requisition - Property Value Tax | 239,138 | 239,138 | 245,441 | 245,441 | 281,519 | 36,078 | 14.70 | 358,599 | 369,222 | 380,164 | 391,434 |
| 31250 | Contribution from Sliammon | 3,958 | 3,958 | 3,864 | 3,713 | 3,713 | -151 | -3.91 | | | | |
| 31280 | Other | | | | 54 | | | | | | | |
| 31290 | Prior Year Surplus | 2,999 | 2,999 | 5,500 | 5,500 | 10,554 | 5,054 | 91.89 | | | | |
| | TOTAL OPERATING REVENUE | 246,095 | 246,095 | 254,805 | 254,708 | 295,786 | 40,981 | 16.08 | 358,599 | 369,222 | 380,164 | 391,434 |
| | EXPENDITURES | | | | | | | | | | | |
| 31500 | Library Services | 239,095 | 239,095 | 242,805 | 242,654 | 289,286 | 46,481 | 19.14 | 354,099 | 364,722 | 375,664 | 386,934 |
| 31650 | Referendum | | | 5,000 | | | -5,000 | -100.00 | | | | |
| 31610 | Consultants - Legal | | | | | | | | | | | |
| 31670 | Other Expenses | | | | | | | | | | | |
| 31690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| 31695 | Contingency | 5,500 | | 5,500 | | 5,000 | -500 | -9.09 | 3,000 | 3,000 | 3,000 | 3,000 |
| | TOTAL OPERATING EXPENDITURES | 246,095 | 240,595 | 254,805 | 244,154 | 295,786 | 40,981 | 16.08 | 358,599 | 369,222 | 380,164 | 391,434 |
| | NET REV / (EXP) | 0 | 5,500 | - | 10,554.00 | - | | | | 0 - | . 0 - | 0 |

POWELL RIVER REGIONAL DISTRICT EMERGENCY TELEPHONE (911) SERVICES

| | , | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | | |
|-------|---|---------|---------|---------|---------|---------|--------------------------|--------|---------|---------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | | | 1.03 | 1.04 | 1.04 | 1.04 |
| 32000 | Requisition - Property Value Tax | 114,259 | 114,259 | 130,368 | 130,368 | 133,945 | 3,577 | 2.74 | 138,020 | 143,409 | 148,853 | 154,356 |
| 32001 | Requisition - Area E | | | | • | | | | | | | |
| 32050 | Fees | 83,777 | 78,801 | 78,801 | 76,624 | 74,570 | -4,231 | -5.37 | 73,079 | 71,617 | 70,185 | 68,781 |
| 32280 | Other Revenue | 1,016 | 1,049 | 1,046 | 1,239 | 1,164 | 118 | 11.23 | 1,164 | 1,164 | 1,164 | 1,164 |
| 32290 | Prior Year Surplus | 4,920 | 4,811 | 481 | 481 | 3,740 | 3,259 | 677.17 | 5,000 | 5,000 | 5,000 | 5,000 |
| | TOTAL OPERATING REVENUE | 203,972 | 198,920 | 210,697 | 208,713 | 213,419 | 2,723 | 1.29 | 217,263 | 221,190 | 225,202 | 229,301 |
| | EXPENDITURES | | | | | | | | | | | |
| 32500 | NI 911 Costs | 174,438 | 174,438 | 180,201 | 180,201 | 184,025 | 3,824 | 2.12 | 187,706 | 191,460 | 195,289 | 199,194 |
| 32540 | Telus Handling Charge | 8,499 | 7,994 | 7,994 | 7,774 | 7,575 | -419 | -5.25 | 7,423 | 7,275 | 7,129 | 6,987 |
| 32550 | Other | | | | | | | | | | • | · |
| 32680 | Insurance | 926 | 898 | 1,390 | 1,390 | 1,011 | -379 | -27.27 | 1,041 | 1,071 | 1,102 | 1,134 |
| 32690 | Administration | 15,109 | 15,109 | 15,607 | 15,607 | 15,809 | 202 | 1.29 | 16,093 | 16,384 | 16,682 | 16,985 |
| 32695 | Contingency | 5,000 | | 5,505 | | 5,000 | -505 | -9.17 | 5,000 | 5,000 | 5,000 | 5,000 |
| | SUBTOTAL O & M | 203,972 | 198,439 | 210,697 | 204,972 | 213,419 | 2,722 | 1.29 | 217,263 | 221,190 | 225,202 | 229,301 |
| 32780 | Transfer to Capital | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 203,972 | 198,439 | 210,697 | 204,972 | 213,419 | 2,722 | 1.29 | 217,263 | 221,190 | 225,202 | 229,301 |
| | NET REV / (EXP) | 0 | 481 | 0 | 3740 | 0.03 | | | 0.06 - | 0.05 | 0.04 - | 0.03 |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT WASTE MANAGEMENT-LASQUETI ISLAND

| WASII | WANAGEMENT-LAGGOETT IGEARD | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | R FINANCIAL PLAN | | | |
|--------|----------------------------------|---------|---------|---------|-----------|---------|------------------|----------------|---------------|------------------|---------|--------------|--|
| ODED | TIMO | 2014 | 2014 | 2015 | 2015 | 2016 | | ANCE -15BUD | 2017 | 2018 | 2019 | 2020 | |
| OPERA | REVENUE | | | | | | \$ | -19BUD | 1.32 | 1.01 | 0.78 | 1.01 | |
| 20000 | | 04.440 | 94,448 | 88,763 | 88,763 | 444.070 | • | 25,36 | | 147,887 | 115,873 | | |
| 33000 | Requisition - Property Value Tax | 94,448 | • | 2,606 | 107 | 111,270 | 22,507 -2,457 | -94.31 | 146,381 34 | 372 | 115,873 | 117,329 | |
| 33270 | Investment Revenue | 2,041 | 2,302 | 2,000 | 107 | 148 | • | | | 3/2 | 108 | 381 | |
| 33275 | Transfer from Reserve (CW) | 3,367 | 450:444 | | 0.044 | 12,655 | 12,655 | #DIV/0! | 712 | 05.004 | 070 | | |
| 33276 | Transfer from Non-Stat Reserve | 150,111 | 150,111 | 2,041 | 2,041 | 107 | -1,934 | -94.76 | 148 | 25,034 | 372 | 168 | |
| 33280 | Other Revenue | 18,032 | 18,174 | | 172 | 172 | | | | | | | |
| 33283 | MMBC LI Incentives/Fees | | | | 861 | 315 | | | | | | | |
| 33285 | Prior Year Surplus - Reserve | | 22.212 | 10.000 | 40.000 | 00.100 | | | | | | | |
| 33290 | Prior Year Surplus - Operating | 29,640 | 29,640 | 18,396 | 18,396 | 30,102 | 11,706 | 63.64 | 8,000 | 8,000 | 8,000 | 8,000 | |
| | TOTAL OPERATING REVENUE | 149,639 | 146,675 | 111,806 | 110,340 | 154,770 | 42,964 | 38.43 | 155,276 | 181,293 | 124,413 | 125,879 | |
| | EXPENDITURES | | | | | | | | | | | | |
| 33550 | Site Maintenance & Monitoring | 12,418 | 0 | 14,456 | 0 | 15,400 | 944 | 6.53 | 21,800 | 19,300 | 19,300 | 19,300 | |
| 33600 | Recycling Centre Operation | 22,659 | 15,822 | 23,080 | 13,006 | 50,402 | 27,322 | 118.38 | 28,570 | 23,926 | 23,926 | 23,926 | |
| 33610. | Services Coordination | 37,466 | 37,535 | 43,825 | 44,135 | 45,140 | 1,315 | 3.00 | 46,494 | 47,889 | 49,326 | 50,806 | |
| 33620 | Public Education | 500 | 1,320 | 1,242 | | 1,000 | -242 | -19.48 | 500 | 500 · | 500 | 500 | |
| 33670 | Other | 12,300 | 12,410 | 3,500 | 1,205 | 6,000 | 2,500 | 71.43 | 8,300 | 300 | 300 | 300 | |
| 33680 | Insurance | 1,997 | 1,999 | 857 | 932 | 1,012 | 155 | 18.09 | 1,032 | 1,063 | 1,095 | 1,128 | |
| 33690 | Administration | 6,268 | 6,268 | 7,615 | 7,615 | 10,529 | 2,914 | 38.27 | 9,336 | 11,438 | 7,556 | 7,677 | |
| 33699 | Studies/Professional Fees | 3,367 | | 3,387 | 3,000 | 12,655 | 9,268 | 273.63 | 10,000 | 50,000 | | • | |
| 33760 | Operating Reserve | 0 | | 1,000 | 0 | 4,000 | 3,000 | 300.00 | 4,000 | 359 | 359 | 359 | |
| | SUBTOTAL O & M | 96,975 | 75,354 | 98,962 | 69,893 | 146,138 | 47,176 | 47.67 | 130,032 | 154,775 | 102,361 | 103,995 | |
| 33755 | Debt Payment | | | | | 400 | | | 400 | 8,600 | 4,300 | 4,300 | |
| 33775 | Transfer to Non-Stat Reserve | 35,064 | 35,325 | 8,000 | 5,501 | 3,388 | -4,612 | -57.65 | 20,000 | 13,074 | 12,908 | 12,739 | |
| 33776 | Transfer to Landfill Liability | 148,000 | 148,000 | 4,844 | 4,844 | 4,844 | 0 | 0,00 | 4,844 | 4,844 | 4,844 | 4,844 | |
| 33780 | Transfer to Capital | 17,600 | 17,600 | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 149,639 | 128,279 | 111,806 | 80,238 | 154,770 | 42,964 | 38.43 | 155,276 | 181,293 | 124,413 | 125,878 | |
| | NET REV / (EXP) | . 0 | 18,396 | 0.00 | 30,102.44 | 0.01 | - 0.01 | - 760.63 - | 0.08 | 0.00 - | 0.00 | , 0 | |
| CAPIT | AL. | | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | | |
| 33801 | Transfer from Reserve (CW) | 162,000 | 2,388 | 200,000 | 0 | 200,000 | 0 | 0.00 | | | | | |
| 33805 | Transfer from Non-Stat Reserve | • | · | 10,000 | 0 | 10,000 | 0 | 0.00 | | | | • | |
| 33810 | Transfer from Operating | 17,600 | 17,600 | • | | | | | | | | | |
| 33815 | Borrowing | | | | | 20,000 | | | | | | | |
| | TOTAL CAPITAL REVENUE | 179,600 | 19,988 | 210,000 | 0 | 230,000 | 20,000 | 9.52 | 0 | 0 | 0 | - | |
| | EXPENDITURES | | | | | | | | | | | | |
| 33835 | Land - Development | 126,000 | | | | | | | | | | | |
| 33836 | Land - Improvements | 120,000 | | | | | | | | | | | |
| 33840 | Buildings | 44,100 | 10,488 | 210,000 | 0 | 210,000 | 0 | 0.00 | | | | | |
| 33850 | Infrastructure | 77,100 | 101-100 | 2.0,000 | | 210,000 | U | 0.00 | | | | | |
| 33855 | Equipment | 9,500 | 9,500 | | | 20,000 | | | | | | | |
| 33030 | TOTAL CAPITAL EXPENDITURES | 179,600 | 19,988 | 210,000 | 0 | 230,000 | 20,000 | 9,52 | 0 | 0 | 0 | _ | |
| | | 173,000 | 15,566 | 210,000 | 0 | 230,000 | 20,000 | 0,02 | U | | U | . | |
| | NET REV / (EXP) | U | U | . 0 | U | U | | | | | | | |

| POWELL RIVER REGIONAL DISTRICT | • |
|--------------------------------|---|
|--------------------------------|---|

| WASTE MANAGEMENT | | | | | | | | BUDGET FIVE YEAR FINANCIAL PLAN | | | | | | | |
|------------------|--|-----------|-----------|-----------|--------------|----------------|---------|---------------------------------|------------------------|-------------------------------|-----------|-----------|--|--|--|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | | 2017 | 2018 | 2019 | 2020 | | | |
| OPERA | • | | | | | | 16BUD- | 15BUD | | | | | | | |
| | REVENUE | | | | | | | | 2.64 | 1.18 | 1.13 | 0.98 | | | |
| 35000 | Requisition - Property Value Tax | 174,393 | 174,393 | 245,281 | 245,281 | 246,033 | 752 | 0.31 | 649,453 | 763,578 | 865,353 | 844,623 | | | |
| 35020 | Grant | 116,392 | 62,942 | 53,450 | 1,146 | 53,450 | | | | | | | | | |
| 35270 | Investment Revenue | 22,892 | 23,523 | 21,066 | 21,357 | 21,431 | 365 | 1.73 | 19,971 | 16,741 | 2,461 | 2,631 | | | |
| 35275 | Transfer from Reserve (CW) | | | | | 1,155 | | | | | • | | | | |
| 35276 | Transfer from Non-Stat Reserve | 243,807 | 70,000 | 110,833 | | 125,833 | 15,000 | 13.53 | 210,000 | | | | | | |
| 35281 | Tipping Fees | 977,897 | 1,009,365 | 1,006,448 | 1,059,111 | 973,800 | -32,648 | -3.24 | 704,600 | 598,800 | 627,000 | 627,000 | | | |
| 35282 | Recycling Sales | 6,250 | 6,540 | | | | | | | | | | | | |
| 35283 | MMBC Incentives/Fees | 28,213 | 21,576 | 44,524 | 54,237 | 50,504 | 5,980 | 13.43 | 48,684 | 48,684 | 48,684 | 48,684 | | | |
| 35280 | Other | 10,385 | 4,982 | 43,500 | 42,484 | 66,500 | 23,000 | 52.87 | 66,500 | 66,500 | 66,500 | 66,500 | | | |
| 35290 | Surplus/Deficit | 50,539 | 50,539 | 66,273 | 66,273 | 190,224 | 123,951 | 187.03 | 15,000 | 15,000 | 15,000 | 15,000 | | | |
| | TOTAL OPERATING REVENUE | 1,630,768 | 1,423,860 | 1,591,375 | 1,489,889 | 1,728,929 | 137,554 | 8.64 | 1,714,208 | 1,509,303 | 1,624,998 | 1,604,438 | | | |
| | EXPENDITURES | | | | | | | | | | | • | | | |
| 35310 | Waste Handling | 137,965 | 138,424 | 146,003 | 153,309 | 144,962 | -1,041 | -0.71 | 117,650 | 102,860 | 104,917 | 107,015 | | | |
| 35312 | Waste Transport | 256,921 | 257,178 | 280,422 | 288,155 | 274,698 | -5,724 | -2.04 | 222,944 | 194,916 | 198,815 | 202,791 | | | |
| 35313 | Waste Disposal | 335,670 | 328,726 | 399,002 | 361,318 | 419,024 | 20,022 | 5.02 | 332,426 | 290,635 | 296,448 | 302,377 | | | |
| 35314 | Organics Diversion | , | , | , | | 63,450 | 1 | | 190,350 | 258,876 | 264,054 | 264,054 | | | |
| 35315 | Rural Depot Organics Bin Operation | | | | | 5,000 | | | 30,000 | 30,000 | 30,000 | 30,000 | | | |
| 35317 | Legal | 3,500 | 412 | 10,000 | 3,166 | 10,000 | 0 | 0.00 | 3,500 | 3,500 | 3,500 | 3,500 | | | |
| 35318 | Consulting Fees | 0,000 | 714 | 62,000 | 5,305 | 9,200 | -52,800 | -85,16 | 9,476 | 9,760 | 10,053 | 10,355 | | | |
| 35319 | Public Information | 102,960 | 105,786 | . 116,405 | 95,279 | 118,025 | 1,620 | 1.39 | 121,566 | 125,213 | 128,969 | • | | | |
| 35320 | | 102,900 | 100,700 | 16,010 | 5,674 | 16,010 | 0 | 0.00 | 10,000 | 5,000 | 5,000 | 132,838 | | | |
| 35325 | Training, Conferences and Memberships Recycling Facility | 110,371 | 101,099 | 10,010 | 0,074 | 10,010 | U | 0.00 | 10,000 | 5,000 | 5,000 | 5,000 | | | |
| | , , , | 13,260 | | 12 507 | 6 504 | 24,229 | 10.000 | 70.40 | 44.000 | 44.000 | 44 500 | 44.000 | | | |
| 35326 | Texada Transfer Station | • | 7,436 | 13,597 | 6,504 | | 10,632 | 78.19 | 14,003 | 14,283 | 14,568 | 14,859 | | | |
| 35327 | Rural Depot Operation | 248,725 | 221,747 | 319,829 | 271,394 | 328,229 | 8,400 | 2.63 | 334,794 | 341,489 | 348,319 | 355,286 | | | |
| 35328 | Other | 14,000 | 18,390 | 18,200 | 19,815 | 15,000 | -3,200 | -17.58 | 15,300 | 15,606 | 15,918 | 16,236 | | | |
| 35400 | Depot Maintenance | | | 16,200 | 15,061 | 6,000 | -10,200 | -62.96 | 5,000 | 5,000 | 5,000 | 5,000 | | | |
| 35510 | Wages and Fees | | | 5,000 | 5,000 | 10,000 | 5,000 | 100.01 | 10,200 | 10,404 | 10,612 | 10,825 | | | |
| 35680 | Insurance | 6,373 | 6,379 | 8,269 | 8,227 | 8,569 | 300 | 3,63 | 15,000 | 15,450 | 15,914 | 16,391 | | | |
| 35690 | Administration | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 0 | 0.00 | 40,000 | 40,000 | 40,000 | 40,000 | | | |
| 35695 | Contingency | | | 5,000 | | 5,000 | 0 | 0.00 | 12,000 | 12,000 | 12,000 | 12,000 | | | |
| 35699 | Studies/Professional Fees | 321,200 | 91,555 | 114,283 | 12 | 179,283 | 65,000 | 56.88 | 210,000 | | 75,000 | | | | |
| | SUBTOTAL O & M | 1,590,945 | 1,317,133 | 1,570,220 | 1,278,219 | 1,676,679 | 106,459 | 6.78 | 1,694,208 | 1,474,992 | 1,579,087 | 1,528,527 | | | |
| 35775 | Transfer to Non-Stat Reserve | 39,823 | 40,454 | 21,155 | 21,446 | 40,000 | 18,845 | 89.08 | 20,000 | 10,000 | 10,000 | 40,000 | | | |
| 35776 | Debt Payments | | | | | | | | | 21,170 | 35,911 | 35,911 | | | |
| 35780 | Transfer to Capital | | | | | 12,250 | | | | 3,141 | | | | | |
| | TOTAL OPERATING EXPENDITURES | 1,630,768 | 1,357,587 | 1,591,375 | 1,299,665 | 1,728,929 | 137,554 | 8.64 | 1,714,208 | 1,509,303 | 1,624,998 | 1,604,438 | | | |
| | NET REV / (EXP) | - 0,05 | 66,273 | 0.19 | 190,223.80 - | 0.00 | 0 | -100 | 0.00 - | 0.00 - | 0.00 - | 80.0 | | | |
| CAPITA | AL REVENUE | | | | | | | | | | | | | | |
| 35805 | Transfer from Non-Stat Reserve | 78,000 | 77,868 | 30,000 | | | | | | 850,000 | | | | | |
| | | 70,000 | 11,000 | 30,000 | | 40.050 | | | | | | | | | |
| 35810 | Transfer from Operating | | | | | 12,250 | | | | 3,141 | | | | | |
| 35815 | Borrowing | | | | | | | | 4 500 000 | 604,857 | | | | | |
| 35820 | Other Revenue | | | | | | | | 1,532,838 | 0.077.444 | | | | | |
| 35825 | Grant TOTAL CAPITAL REVENUE | 78,000 | 77,868 | 30,000 | - | 12,250 | | | 2,846,100 4,378,938 | 2,877,144 4,335,142 | | | | | |
| | EXPENDITURES | | | | | | | | | | | | | | |
| 35836 | Land - Improvements | | | | | | | | 4,378,938 | 4,335,142 | | | | | |
| 35845 | • | 78000 | 77868 | 30,000 | | 5,250 | | | 4,010,000 | 4,000,142 | | | | | |
| | Structures | 70000 | 11000 | 30,000 | | 5,250 7,000 | | | | | | • | | | |
| 35855 | Equipment - General TOTAL CAPITAL EXPENDITURES | 78,000 | 77,868 | 30,000 | | 12,250 | | | 4,378,938 | 4,335,142 | | | | | |
| | | 10,000 | , ,,,,,,, | 50,000 | - | 12,200 | | | 4,010,000 | 7,000,142 | | | | | |
| | NET REV / (EXP) | | | - | _ | - | | | _ | | | | | | |

POWELL RIVER REGIONAL DISTRICT HOUSE NUMBERING

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | .N | |
|-------|---|---------|--------|--------|--------|--------|--------|---------|-------------|--------------|-------|-------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | TING | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.00 | 1.00 | 1.00 | 1.00 |
| 36000 | Requisition - Property Value Tax | 2,506 | 2,506 | 6,372 | 6,372 | 4,479 | -1,893 | -29.71 | 4,465 | 4,465 | 4,465 | 4,465 |
| 36001 | Requisition - Property Value Tax EA 'D' | | | | | | | | | | | |
| 36002 | Requisition - Property Value Tax EA 'E' | | | | | | | | | | | |
| 36020 | Grants | 1,500 | | 1,500 | 1,500 | | -1,500 | -100.00 | | | | |
| 36280 | Other | | 46 | | 96 | | | | | | | |
| 36290 | Prior Year Surplus | . 5,159 | 5,159 | 2,446 | 2,446 | 5,930 | 3,484 | 142.44 | | | | |
| | TOTAL OPERATING REVENUE | 9,165 | 7,711 | 10,318 | 10,414 | 10,409 | 91 | 0.88 | 4,465 | 4,465 | 4,465 | 4,465 |
| | EXPENDITURES | | | | | | | • | | | | |
| 36340 | Map Updating & Reproduction | 8,389 | 4,489 | 8,736 | 2,902 | 9,630 | 894 | 10.23 | 3,700 | 3,700 | 3,700 | 3,700 |
| 36680 | Insurance | 26 | 26 | 82 | 82 | 29 | -53 | -64.63 | 15 | 15 | 15 | 15 |
| 36690 | Administration | 750 | 750 | 1,500 | 1,500 | 750 | -750 | -50.00 | 750 | 750 | 750 | 750 |
| | TOTAL OPERATING EXPENDITURES | 9,165 | 5,265 | 10,318 | 4,484 | 10,409 | 91 | 0.88 | 4,465 | 4,465 | 4,465 | 4,465 |
| | NET REV / (EXP) | 0 | 2,446 | 0 | 5,930 | 0 | | | 0 | 0 | 0 | - |

POWELL RIVER REGIONAL DISTRICT COMMUNITY RECREATION AREAS (C & E)

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N. | |
|-------|---|--------|--------|--------|--------|--------|--------|-------|-------------|--------------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | NCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.03 | 1.03 | 1.03 | 1.03 |
| 37000 | Requisition - Property Value Tax - EA 'C' | 46,345 | 46,345 | 47,696 | 47,696 | 49,076 | 1,380 | 2.89 | 50,511 | 51,989 | 53,511 | 55,078 |
| 37001 | Requisition - Property Value Tax - EA 'E' | 8,985 | 8,985 | 9,248 | 9,248 | 9,518 | 270 | 2.92 | 9,796 | 10,083 | 10,378 | 10,682 |
| 37002 | Requisition - Property Value Tax - EA 'A' | | | | | | | | | | | |
| 37276 | Transfer in from Reserve (CW) | 40,910 | 34,455 | | | 1,885 | | | | | | |
| 37280 | Other Revenue | 3,315 | 3,315 | | | | | | | | | |
| 37290 | Prior Year Surplus - Operating | | | | | | | | | | | |
| | TOTAL OPERATING REVENUE | 99,555 | 93,100 | 56,944 | 56,944 | 60,479 | 3,535 | 6.21 | 60,307 | 62,071 | 63,888 | 65,760 |
| | | | | | | | | | | • | | |
| | EXPENDITURES | | 45.500 | | 40.440 | | | | 40.000 | | | |
| 37670 | Area C - Kelly Creek Community School | 45,088 | 45,088 | 46,440 | 46,440 | 47,820 | 1,380 | 2.97 | 49,255 | 50,732 | 52,254 | 53,822 |
| 37675 | Area E - Lasqueti Community Association | 8,742 | 8,742 | 9,004 | 9,004 | 9,274 | 270 | 3.00 | 9,552 | 9,839 | 10,134 | 10,438 |
| 37676 | Area E - Lasqueti Recreation Development | 44,225 | 37,770 | | | 1,885 | | | | - | | |
| 37685 | Area A | | | | | | | | | * | | |
| 37690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| | TOTAL OPERATING EXPENDITURES | 99,555 | 93,100 | 56,944 | 56,944 | 60,479 | 3,535 | 6.21 | 60,307 | 62,071 | 63,888 | 65,760 |
| | NET REV / (EXP) | 0 | 0 | 0 | . 0 | 0 | | | . 0 | 0 | 0 | - |

POWELL RIVER REGIONAL DISTRICT RURAL PARATRANSIT

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N | • |
|-------|-------------------------------------|---------|---------|---------|---------|---------|---------|--------|-------------|--------------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | NCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | TING | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | - | \$ | % | 1.12 | 1.10 | 1.03 | 1.03 |
| 38000 | Requisition - Property Value Tax | 49,000 | 49,000 | 58,455 | 58,455 | 68,336 | 9,881 | 16.90 | 76,826 | 84,352 | 86,944 | 89,615 |
| 38050 | Fare | 31,630 | 30,908 | 33,670 | 25,535 | 32,265 | -1,405 | -4.17 | 32,588 | 32,914 | 33,243 | 33,575 |
| 38060 | Expansion Fares | | | | • | | | | | | | |
| 38275 | Transfer from Reserve (CW) | | | | | 2,325 | | | | | | |
| 38280 | Other | | 1,722 | | 193 | | | | | | | |
| 38290 | Prior Year Surplus - Operating | 50,438 | 50,438 | 52,995 | 52,995 | 36,225 | -16,771 | -31.65 | 5,000 | 0 | 0 | - |
| | TOTAL OPERATING REVENUE | 131,068 | 132,068 | 145,120 | 137,178 | 139,151 | -5,970 | -4.11 | 114,414 | 117,266 | 120,187 | 123,190 |
| | EXPENDITURES | | | | | | | | | | | |
| 38550 | General Operating Expenses | 59,500 | 46,041 | 72,848 | 69,835 | 77,738 | 4,890 | 6.71 | 80,070 | 82,472 | 84,946 | 87,494 |
| 38650 | Distribution of Fare Revenue - CITY | 22,141 | 21,635 | 22,805 | 17,875 | 22,586 | -220 | -0.96 | 22,812 | 23,040 | 23,270 | 23,503 |
| 38670 | Other | 2,500 | 1,162 | 2,500 | 2,008 | 4,825 | 2,325 | 93.00 | 2,500 | 2,500 | 2,500 | 2,500 |
| 38680 | Insurance | 525 | 526 | 614 | 614 | 578 | -36 | -5.86 | 557 | 568 | 568 | 568 |
| 38690 | Administration | 9,709 | 9,709 | 10,622 | 10,622 | 9,717 | -905 | -8.52 | 8,475 | 8,686 | 8,903 | 9,125 |
| 38695 | Contingency | 36,693 | | 35,731 | | 23,707 | -12,024 | -33.65 | | | | - |
| | TOTAL OPERATING EXPENDITURES | 131,068 | 79,073 | 145,120 | 100,954 | 139,151 | -5,970 | -4.11 | 114,414 | 117,266 | 120,187 | 123,190 |
| | NET REV / (EXP) | 0 | 52,995 | . 0 | 36,225 | - | | | - | - | - | - |

POWELL RIVER REGIONAL DISTRICT LASQUETI ISLAND LIBRARY SERVICES

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N. | |
|-------|--|--------|--------|--------|--------|--------|-------|--------|-------------|--------------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.03 | 1.04 | 1.01 | 1.04 |
| 39000 | Requisition - Property Value Tax | 26,184 | 26,184 | 27,764 | 27,764 | 28,655 | 891 | 3.21 | 29,524 | 30,645 | 30,936 | 32,084 |
| | TOTAL OPERATING REVENUE | 26,184 | 26,184 | 27,764 | 27,764 | 28,655 | 891 | 3.21 | 29,524 | 30,645 | 30,936 | 32,084 |
| | EXPENDITURES | | | | | | | | | | 1 4 | |
| 39550 | Grant to Vancouver Island Regional Library | 24,684 | 24,684 | 26,264 | 26,264 | 27,155 | 891 | 3.39 | 28,024 | 29,145 | 29,436 | 30,584 |
| 39690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| | TOTAL OPERATING EXPENDITURES | 26,184 | 26,184 | 27,764 | 27,764 | 28,655 | 891 | 3.21 | 29,524 | 30,645 | 30,936 | 32,084 |
| | NET REV / (EXP) | 0 | 0 | 0 | 0 | 0 | | | 0.04 | 80.0 | 0.00 - | 0.00 |

POWELL RIVER REGIONAL DISTRICT SEPTAGE DISPOSAL

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | ۸N | |
|-------|-----------------------------------|--------|--------|---------|----------|--------|--------------------------|----------|--------|--------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.01 | 1.00 | 1.00 | 1.00 |
| 40000 | Annual Requisition | 44,765 | 44,765 | 43,270 | 43,270 | 36,256 | -7,014 | -16.21 | 36,635 | 36,539 | 36,449 | 36,362 |
| 40010 | Grant | | | | | | | | | | | |
| 40270 | Interest | 5,951 | 6,175 | 5,963 | 5,176 | 882 | -5,082 | -85.22 | 1,438 | 1,878 | 2,318 | 2,758 |
| 40276 | Transfer from Non-Stat Reserve | | | 304,097 | 304,097 | | -304,097 | -100.00 | | | | |
| 40280 | Other (SFN Contr.) | 671 | 753 | 735 | 13,119 | 600 | -135 | -18.37 | 612 | 624 | 637 | 649 |
| 40281 | Borrowing | | | | | | | | | | | |
| 40290 | Prior Year Surplus - Operating | 0 | | 506 | 506 | 6,621 | 6,115 | 1,208.46 | | | | |
| | TOTAL OPERATING REVENUE | 51,387 | 51,693 | 354,571 | 366,168 | 44,358 | -310,213 | -87.49 | 38,685 | 39,041 | 39,403 | 39,769 |
| | EXPENDITURES | | | | | | | | | | | |
| 40540 | Payment to City - Capital | | | | | | | | | • | | |
| 40550 | Payment to City - Operations | 5,656 | 5,656 | 5,719 | 5,719 | 5,787 | 69 | 1.20 | 5,961 | 6,140 | 6,324 | 6,513 |
| 40555 | Payment to City - Desludging Res. | 4,931 | 4,931 | 4,985 | 4,985 | 5,045 | 60 | 1.20 | 5,196 | 5,352 | 5,513 | 5,678 |
| 40670 | Other/Miscellaneous | | | | | | | | | | | |
| 40680 | Insurance | 62 | 62 | 71 | 71 | 65 | -5 | -7.62 | 67 | 69 | 69 | 69 |
| 40690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| 40695 | Contingency | 200 | | 200 | | 100 | -100 | -50.00 | 100 | 100 | 100 | 100 |
| | SUBTOTAL O & M | 12,349 | 12,149 | 12,474 | 12,274 | 12,497 | 23 | 0.18 | 12,824 | 13,161 | 13,506 | 13,861 |
| 40770 | Transfer to Reserve [Feasibility] | | | | | | | | | | | |
| 40772 | Transfer to Non-Stat Reserve | 720 | 720 | | 5,176 | 31,861 | 31,861 | #DIV/0! | 25,861 | 25,880 | 25,898 | 25,909 |
| 40775 | Debt Payment | 38,318 | 38,318 | 342,097 | 342,097 | | -342,097 | -100.00 | | | | |
| | TOTAL OPERATING EXPENDITURES | 51,387 | 51,187 | 354,571 | 359,547 | 44,358 | -310,213 | -87.49 | 38,685 | 39,041 | 39,404 | 39,770 |
| | NET REV / (EXP) | 0 | 506 - | 0.00 | 6,620.82 | 0,09 | | - | 0.00 | 0.04 - | 0.03 - | 0 |

POWELL RIVER REGIONAL DISTRICT ECONOMIC DEVELOPMENT SERVICE

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N | |
|-------|------------------------------|--------|--------|--------|--------|--------|--------|-------|-------------|--------------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPER/ | ATING | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 0.67 | 1.00 | 1.00 | 1.00 |
| 45000 | Requisition - EAs | 36,039 | 36,039 | 37,817 | 37,817 | 56,687 | 18,870 | 49.90 | 37,818 | 37,818 | 37,818 | 37,818 |
| 45280 | Other | | | | | | | | | | | |
| 45290 | Surplus/Deficit | | | 1 | 1 | 4,981 | | | | | | |
| | TOTAL OPERATING REVENUE | 36,039 | 36,039 | 37,818 | 37,818 | 61,668 | 23,850 | 63.07 | 37,818 | 37,818 | 37,818 | 37,818 |
| | | | | | | | | | | • | | |
| | EXPENDITURES | | | | | | | | | | | |
| 45550 | Contribution to PRREDS | 34,539 | 34,538 | | | | | | | | | |
| 45555 | Contribution to Others | | | 36,318 | 31,337 | 60,168 | 23,850 | 65.67 | 36,318 | 36,318 | 36,318 | 36,318 |
| 45690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| 45695 | Contingency | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 36,039 | 36,038 | 37,818 | 32,837 | 61,668 | 23,850 | 63:07 | 37,818 | 37,818 | 37,818 | 37,818 |
| | NET REV / (EXP) | 0 | 1 | 0 | 4,981 | 0 | | | 0 | 0 | . 0 | - |

POWELL RIVER REGIONAL DISTRICT NORTHSIDE RECREATION

| Nonn | IOIDE REGREATION | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | LAN | | | |
|---------|--------------------------------|--------|--------|--------|-------------|---------|-----------------|--------|---------|---------|---------|---------|
| OPERA | ATING | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA 16BUD- | | 2017 | 2018 | 2019 | 2020 |
| OI LIVE | REVENUE | | | | | | \$ | % | 1.03 | 0.99 | 0.99 | 0.99 |
| 50000 | Annual Reguisition | 50,000 | 50,000 | 52,000 | 52,000 | 109,262 | 57,262 | 110.12 | 112,035 | 111,358 | 110,698 | 109,704 |
| 50270 | Investment Revenue | 614 | 883 | 1,102 | 1,177 | 859 | -243 | -22.08 | 2,023 | 3,383 | 4,743 | 6,103 |
| 50275 | Transfer from Reserve (CW) | 011 | 000 | 1,102 | 1,111 | 1,925 | 2-10 | -22.00 | 2,020 | 0,000 | 7,170 | 0,100 |
| 50276 | Transfer from Reserve (NS) | | | | | 1,020 | | | | | | |
| 50280 | Other | | 1,649 | | 317 | | | | | | | |
| 50290 | Prior Year Surplus - Operating | 24,518 | 24,518 | 8,267 | 8,267 | 22,715 | 14,448 | 174.77 | 1,000 | 1,000 | 1,000 | 1,000 |
| 00200 | TOTAL OPERATING REVENUE | 75,132 | 77,050 | 61,369 | 61,761 | 134,761 | 73,392 | 119.59 | 115,058 | 115,741 | 116,441 | 116,807 |
| | EXPENDITURES | | | | | | | | | | | |
| 50530 | Minor Assets | | | | | | | | | | | |
| 50535 | Building & Ground Maintenance | 10,700 | 13,589 | 28,000 | 7,587 | 30,100 | 2,100 | 7.50 | 11,300 | 11,609 | 11,927 | 11,927 |
| 50540 | Services | 12,790 | 9,961 | 10,634 | 9,683 | 11,332 | 698 | 6.56 | 11,559 | 11,790 | 12,026 | 12,266 |
| 50680 | Insurance | 2,733 | 2,733 | 2,901 | 2,901 | 2,988 | 87 | 3.00 | 3,078 | 3,170 | 3,264 | 3,363 |
| 50690 | Administration | 2,178 | 2,178 | 3,402 | 3,402 | 3,633 | 232 | 6.81 | 2,154 | 2,205 | 2,257 | 2,284 |
| 50695 | Contingency | 1,000 | · | 1,000 | • | 1,000 | 0 | 0.00 | 1,000 | 1,000 | 1,000 | 1,000 |
| 50699 | Studies/Professional Fees | • | | • | | 1,925 | | | · | • | • | • • |
| | SUBTOTAL O & M | 29,401 | 28,461 | 45,937 | 23,573 | 50,978 | 5,042 | 10.97 | 29,091 | 29,774 | 30,474 | 30,840 |
| 50775 | Debt Payment | 11,785 | 11,607 | 5,967 | 5,967 | 5,967 | 0 | 0.00 | 5,967 | 5,967 | 5,967 | 5,967 |
| 50776 | Transfer to Non-Stat Reserve | 28,446 | 28,715 | 9,465 | 9,506 | 77,815 | 68,350 | 722.14 | 80,000 | 80,000 | 80,000 | 80,000 |
| 50780 | Transfer to Capital | 5,500 | · | • | • | · | | | ŕ | · | | • |
| | TOTAL OPERATING EXPENDITURES | 75,132 | 68,783 | 61,369 | 39,046 | 134,761 | 73,392 | 119.59 | 115,058 | 115,741 | 116,441 | 116,807 |
| | NET REV / (EXP) | 0 | 8267 | 0.00 | 22,715.14 - | 0.00 | | - | 0.04 | 0.01 | 0.06 - | 0.05 |
| CAPITA | AL . | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 50801 | Transfer from Reserve (CW) | 5,000 | | 10,000 | | 7,336 | | | | - | | |
| 50805 | Transfer from Non-Stat Reserve | | | 32,000 | 23,817 | 9,334 | • | | | | | |
| 50810 | Transfer from Operating | 5,500 | | | | | | | | | | |
| 50815 | From Borrowing | | | | | | | | | | | |
| 50820 | Grant | | | | | 3,000 | | | | | | |
| 50825 | Other | | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | 10,500 | | 42,000 | 23,817 | 19,670 | | | | | | |
| | EXPENDITURES | | | | | | | | | | | |
| 50830. | Land | | | | | | | | | | | |
| 50835 | Land Development | | | | | • | | | | | | |
| 50836 | Land - Improvements | | | 31,500 | 23,817 | 11,967 | | | | | | |
| 50840 | Buildings | | | | | | | | | | | |
| 50845 | Structures | 5,250 | | | | | | | | | | |
| 50855 | Equipment | 5,250 | | 10,500 | | 7,703 | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 10,500 | | 42,000 | 23,817 | 19,670 | | | | | | |
| | NET REV / (EXP) | 0 | | 0 | 0 | 0 | | | | | | |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT MALASPINA FIRE DEPARTMENT

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | AN | | | |
|----------------|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-----------------|--------------------------|--------------------------|--------------------------|--------------------------|--|--|
| OPERA | TING | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA 16BUD- | | 2017 | 2018 | 2019 | 2020 | | |
| OI LIG | REVENUE | | | | | | \$ | % | 1.03 | 1.08 | 1.04 | 1.02 | | |
| 60000 60280 | Requisition - Property Value Tax Other Revenue | 298,484 25,000 | 298,484 25,276 | 341,566 | 341,566 4,597 | 354,232 | 12,666 | 3.71 | 363,397 | 394,179 | 410,914 | 418,197 | | |
| 60275 60276 | Transfer from Reserve (CW) Transfer from Reserve | · | • . | | • | 770 | | | | | | | | |
| 60290 | Prior Year Surplus - Operating TOTAL OPERATING REVENUE | 63,081 386,565 | 63,081 386,841 | 21,478 363,044 | 21,478 367,641 | 53,615 408,617 | 32,137 45,573 | 149.63 12.55 | 20,000 383,397 | 20,000 414,179 | 20,000 430,914 | 20,000 438,197 | | |
| | EXPENDITURES | | | | | | | | | | | | | |
| 60400 | Hall Repairs | 7,000 | 6,792 | 13,100 | 8,623 | 13,000 | -100 | -0.76 | 13,390 | 13,792 | 14,206 | 14,632 | | |
| 60410 | Communication O & M | 4,800 | 3,411 | 4,800 | 3,174 | 5,000 | 200 | 4.17 | 5,150 | 5,305 | 5,464 | 5,628 | | |
| 60420 | First Responder | -6,100 | 3,537 | 6,400 | 6,963 | 6,500 | 100 | 1.56 | 6,695 | 6,896 | 7,103 | 7,316 | | |
| 60430 | Equipment & Apparatus O & M | 12,000 | 8,345 | 12,010 | 10,823 | 19,000 | 6,990 | 58.20 | 11,148 | 11,482 | 11,826 | 12,181 | | |
| 60435 | Equipment & Apparatus Purchases | 35,889 | 48,496 | 47,700 | 39,731 | 41,200 | -6,500 | -13.63 | 42,436 | 43,709 | 45,020 | 46,371 | | |
| 60509 | Volunteer Honorariums | 50,050 | 49,608 | 56,280 | 53,363 | 61,080 | 4,800 | 8.53 | 56,280 | 56,280 | 56,280 | 56,280 | | |
| 60510 | Wages and Fees | 2,568 | 5,204 | 5,514 | 7,693 | 5,679 | 165 | 2.99 | 5,849 | 6,024 | 6,205 | 6,391 | | |
| 60513 | Firefighter Insurance | 2,631 | 2,631 | 2,791 | 2,791 | 2,875 | 84 | 3.01 | 2,961 | 3,050 | 3,142 | 3,236 | | |
| 60515 | WCB | 282 | 310 | 290 | 375 | 299 | 9 | 3.10 | 308 | 317 | 327 | 337 | | |
| 60516 | Seminar & Convention | 10,500 | 8,361 | 10,815 | 6,571 | 11,000 | 185 | 1.71 | 11,330 | 11,670 | 12,020 | 12,381 | | |
| 60520 | Training Expense | 36,000 | 33,825 | 36,000 | 38,832 | 45,000 | 9,000 | 25.00 | 46,350 | 47,740 | 49,172 | 50,647 | | |
| 60521 | Other Training/Membership | 900 | 689 | 900 | 1,167 | 927 | 27 | 3,00 | 955 | 984 | 1,014 | 1,044 | | |
| 60525 | Vehicle Maintenance | 11,577 | 11,106 | 17,500 | 11,770 | 18,000 | 500 | 2.86 | 18,540 | 19,096 | 19,669 | 20,259 | | |
| 60526 | Vehicle Operation - Gas & Oil | 5,400 | 6,790 | 5,500 | 5,451 | 5,600 | 100 | 1.82 | 5,769 | 5,943 | 6,122 | 6,307 | | |
| 60527 | Vehicle Insurance & Inspection | 5,666 | 7,026 | 6,168 | 6,846 | 6,353 | 185 | 3.00 | 6,544 | 6,740 | 6,942 | 7,150 | | |
| 60530 | Minor Assets | | | | | | | | | | | · | | |
| 60541 | Utilities | 13,022 | 12,154 | 18,416 | 13,286 | 13,942 | -4,474 | -24,29 | 14,360 | 14,791 | 15,235 | 15,692 | | |
| 60545 | Postage/Freight/Stationery | 1,200 | 1,168 | 1,200 | 929 | 1,236 | 36 | 3.00 | 1,273 | 1,311 | 1,350 | 1,391 | | |
| 60550 | Office Purchases & Supplies | 7,100 | 3,477 | 3,400 | 2,190 | 20,000 | 16,600 | 488.24 | 5,000 | 5,150 | 5,305 | 5,464 | | |
| 60670 | Other | 13,665 | 12,708 | 6,665 | 2,384 | 6,865 | 200 | 3,00 | 7,071 | 7,283 | 7,501 | 7,726 | | |
| 60671 | Loss on Donation of Asset | | -500 | | | | | | | | | , | | |
| 60672 | Transfer from Capital to Operations | | 500 | | | | | | | | | | | |
| 60680 | Insurance | 6,031 | 6,032 | 6,345 | 6,345 | 6,535 | 190 | 3.00 | 6,731 | 6,933 | 7,141 | 7,356 | | |
| 60690 | Administration | 19,424 | 19,424 | 20,946 | 20,946 | 23,209 | 2,263 | 10.80 | 21,453 | 21,962 | 22,486 | 23,025 | | |
| 60699 | Studies/ Professional Fees | | | | | 1,470 | | | | | • | , | | |
| 60760 | Operating Reserve | | | 5,000 | | 3,000 | -2,000 | -40.00 | 5,000 | 5,000 | 5,000 | 5,000 | | |
| | SUBTOTAL O & M | 251,805 | 251,094 | 287,740 | 250,252 | 317,770 | 30,030 | 10.44 | 294,593 | 301,459 | 308,531 | 315,814 | | |
| 60750 | Lease Payments | 52,401 | 45,236 | 43,804 | 43,804 | 43,804 | 0 | 0.00 | 43,804 | 43,804 | 43,804 | 43,804 | | |
| 60770 | Transfer to Reserve | 22,636 | 22,636 | 15,000 | 15,000 | 46,000 | 31,000 | 206.67 | 45,000 | 39,929 | 39,929 | 39,929 | | |
| 60775 | Debt Payments | | • | • | • | • | • | | • | 28,988 | 38,650 | 38,650 | | |
| 60780 | Transfer to Capital | 59,723 | 46,397 | 16,500 | 4,971 | 1,042 | -15,458 | -93.68 | | • - | | , | | |
| | TOTAL OPERATING EXPENDITURES | 386,565 | 365,363 | 363,044 | 314,026 | 408,616 | 45,572 | 12.55 | 383,397 | 414,179 | 430,914 | 438,197 | | |
| | NET REV / (EXP) | - | 21,478 | 0.05 | 53,614.55 | 0 | • | | 0 - | . 0 | 0 | 0 | | |

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR F | INANCIAL PLA | N. | | |
|-------|----------------------------|---------|---------|--------|--------|--------|----------|-------------|--------------|------|----|----|
| | | 2014 | _ 2014 | 2015 | 2015 | 2016 | VARIANCE | 2017 | 2018 | 2019 | 20 | 20 |
| CAPIT | AL. | • | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 60800 | Transfer from Reserve | | | | | 11,958 | | | 175,000 | | | |
| 60801 | Transfer from Reserve (CW) | | | | | | | | | | | |
| 60810 | Transfer from Operating | 59,723 | 46,397 | 16,500 | 4,971 | 1,042 | | | | | | |
| 60815 | Borrowing | | | • | | | | | 507,500 | | | |
| 60816 | Lease | 521,335 | 521,335 | | | | | | | | | |
| 60820 | Grant Revenue | | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | 581,058 | 567,732 | 16,500 | 4,971 | 13,000 | | 0 | 682,500 | | 0 | - |
| | EXPENDITURES | | | | | | | | | | | |
| 60835 | Land - Development | | | | | | | | | | | |
| 60840 | Buildings | 8,500 | 3,974 | 1,357 | | | | | | | | |
| 60855 | Equipment - General | 32,423 | 32,423 | 8,643 | 4,971 | | | | | | | |
| 60865 | Equipment - Fire | 8,800 | | 6,500 | | 13,000 | | | | | | |
| 60870 | Vehicles | 531,335 | 531,335 | | | | | | 682,500 | | | |
| | TOTAL CAPITAL EXPENDITURES | 581,058 | 567,732 | 16,500 | 4,971 | 13,000 | | 0 | 682,500 | | 0. | |
| | NET REV / (EXP) | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | | 0 | - |

POWELL RIVER REGIONAL DISTRICT LASQUETI ISLAND FIRE DEPARTMENT

| _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR I | INANCIAL PLA | AN · | |
|---|--|---------|---------|---------|-----------|---------|---------|---------|-------------|--------------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | | | | | | | 1-15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.08 | 1.05 | 1.32 | 1.02 |
| 61000 | Requisition - Property Value Tax | 40,665 | 40,665 | 71,975 | 71,975 | 48,560 | -23,415 | -32.53 | 52,509 | 54,912 | 72,559 | 74,253 |
| 61005 | Requisition - Parcel Tax | 25,000 | 25,000 | 30,000 | 30,000 | 30,000 | 0 | 0.00 | 30,000 | 30,000 | 30,000 | 30,000 |
| 61275 | Transfer from Reserve for Asset Transfer | 22,174 | 22,174 | | | | | | | | | |
| 61276 | Transfer from Reserve (CW) | | | | | 4,470 | | | | | | |
| 61280 | Other | | 62 | | 46 | | | | | | | |
| 61290 | Prior Year Surplus - Operating | 12,474 | 12,474 | 8,576 | 8,576 | 37,000 | 28,424 | 331.43 | 3,000 | 3,000 | 3,000 | 3,000 |
| | TOTAL OPERATING REVENUE | 100,313 | 100,375 | 110,551 | 110,597 | 120,030 | 9,479 | 8.57 | 85,509 | 87,912 | 105,559 | 107,253 |
| | EXPENDITURES | | | | | | | | • | | | |
| 61410 | Communication O & M | 1,332 | 1,255 | 1,500 | 594 | 5,000 | 3,500 | 233.33 | 5,150 | 5,305 | 5,464 | 5,628 |
| 61435 | Equipment & Apparatus Purchases | 10,000 | 7,829 | 18,889 | 2,637 | 9,250 | -9,639 | -51.03 | 9,518 | 9,794 | 10,078 | 10,370 |
| 61440 | Equipment & Apparatus O & M | 1,000 | | 1,000 | 664 | 1,000 | 0 | 0.00 | 1,030 | 1,061 | 1,093 | 1,126 |
| 61509 | Honorarium | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 0 | 0.00 | 1,800 | 1,800 | 1,800 | 1,800 |
| 61513 | Firefighter Insurance | 3,726 | 3,726 | 3,757 | 3,757 | 3,870 | 113 | 3.01 | 3,986 | 4,106 | 4,229 | 4,356 |
| 61515 | WCB | 424 | 363 | 437 | 444 | 450 | 13 | 3.04 | 464 | 478 | 492 | 507 |
| 61516 | Seminar & Convention | | | | | | | | | | | |
| 61520 | Training Expense | 5,000 | 9,300 | 10,000 | 10,176 | 10,000 | 0 | 0.00 | 3,000 | 3,000 | 3,000 | 3,000 |
| 61525 | Vehicle Maintenance & Operation | 2,000 | 204 | 2,000 | 3,344 | 11,000 | 9,000 | 450.00 | 3,090 | 3,183 | 3,278 | 3,376 |
| 61526 | Vehicle - Gas & Oil | 1,500 | 952 | 1,500 | 952 | 1,500 | 0 | 0.00 | 1,545 | 1,591 | 1,639 | 1,688 |
| 61527 | Vehicle Insurance/Inspection | 3,000 | 3,413 | 3,806 | 4,473 | 4,000 | 194 | 5.10 | 4,120 | 4,244 | 4,371 | 4,502 |
| 61530 | Minor Assets | 1,500 | | 1,500 | 0 | 1,000 | -500 | -33.33 | | | | |
| 61535 | Hall Maintenance | 3,500 | 598 | 3,500 | 401 | 4,000 | 500 | 14.29 | 4,120 | 4,244 | 4,371 | 4,499 |
| 61540 | Services - Communications System | 6,500 | 9,291 | 9,151 | 9,111 | 9,293 | 142 | 1.55 | 9,572 | 9,859 | 10,155 | 10,460 |
| 62560 | Public Education | 400 | | | | 0 | | | . 0 | . 0 | . 0 | _ |
| 61610 | Legal Fees | | | 7,000 | 2,840 | | -7,000 | -100.00 | | | | |
| 61670 | Other Expenditures | 30,674 | 27,516 | 7,000 | 7,079 | 2,000 | -5,000 | -71.43 | 2,060 | 2,122 | 2,186 | -2,252 |
| 61675 | First Responder Expenditures | 2,000 | 1,594 | 3,000 | 1,614 | 3,000 | o. | 0.00 | 3,090 | 3,183 | 3,278 | 3,376 |
| 61680 | Insurance | 1,576 | 1,577 | 1,834 | 1,834 | 1,926 | 92 | 5.00 | 1,983 | 2,042 | 2,103 | 2,166 |
| 61690 | Administration | 4,460 | 4,460 | 6,213 | 6,213 | 6,059 | -154 | -2.48 | 4,481 | 4,600 | 4,722 | 4,847 |
| 61695 | Contingency | 2,000 | · | . 0 | • | 6,659 | 6,659 | #DIV/0! | 1,500 | 1,500 | 1,500 | 1,500 |
| 61699 | Professional Fees | • | | 11,000 | 0 | 5,170 | -5,830 | -53,00 | , | • | | , |
| | SUBTOTAL O & M | 82,392 | 73,878 | 94,887 | 57,933 | 86,977 | -7,910 | -8.34 | 60,509 | 62,112 | 63,759 | 65,453 |
| 61750 | Lease Payments | 15,664 | 15,664 | 15,664 | 15,664 | 13,053 | -2,611 | -16,67 | , | , | | , |
| 61770 | Transfer to Reserve | 2,257 | 2,257 | | | 20,000 | | - | | | 20,000 | 20,000 |
| 61775 | Debt Payment | _,, | , | | | | , | | | 21,800 | 21,800 | 21,800 |
| 61780 | Transfer to Capital | | | | | | | | 25,000 | 4,000 | 21,000 | 21,000 |
| 0,,50 | TOTAL OPERATING EXPENDITURES | 100,313 | 91,799 | 110,551 | 73,597 | 120,030 | 9,479 | 8.57 | 85,509 | 87,912 | 105,559 | 107,253 |
| | NET REV / (EXP) | | 8,576 | - | 36,999.72 | 0 | • • • | | 0 | 0 | | , |
| | NET REV / (EXP) | - | 8,576 | - | 36,999.72 | 0 | | | 0 | 0 | 0 | |

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR F | INANCIAL PLA | N. | |
|--------|----------------------------|--------|--------|--------|--------|--------|----------|-------------|--------------|------|------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIANCE | 2017 | 2018 | 2019 | 2020 |
| CAPITA | AL | | | | | | | | | | |
| | REVENUE | | | | | | | | | | |
| 61800 | Transfer from Reserve | 31,500 | 0 | 6,000 | | 5,000 | | 43250 | 50,000 | | |
| 61810 | Transfer from Operating | | | | | | | 25000 | 4,000 | | |
| 61815 | Borrowing Proceeds | | | | | | | | 361,961 | | |
| 66820 | Grant | | | | | | | | 784,039 | | |
| | TOTAL CAPITAL REVENUE | 31,500 | 0 | 6,000 | | 5,000 | | 68,250 | 1,200,000 | | |
| | | | | | | | | | | | |
| | EXPENDITURES | | | | | | | | | • | |
| 61840 | Buildings | 21,000 | | 6,000 | | | | 68250 | 1,200,000 | | |
| 61845 | Structures | | | | | | | | | | |
| 61855 | Equipment - General | 10,500 | | | | | | | | | |
| 61865 | Equipment - Fire | | | | | 5,000 | | | | | |
| 61870 | Vehicles | | 0 | | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 31,500 | 0 | 6,000 | | 5,000 | | 68,250 | 1,200,000 | | |
| | | 0 | 0 | 0 | | 0 | | 0 | | | |

POWELL RIVER REGIONAL DISTRICT SAVARY ISLAND FIRE DEPARTMENT

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | j | IVE YEAR FINA | NCIAL PLAN | | |
|-------|--------------------------------------|---------|---------|---------|-------------|---------|---------|---------|---------------|------------|---------|---------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPER/ | | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.01 | 1.00 | 1.12 | 1.01 |
| 62000 | Requisition - Property Value Tax | 141,091 | 141,091 | 144,507 | 144,507 | 144,000 | -507 | -0.35 | 145,000 | 145,000 | 162,000 | 164,000 |
| 62010 | Grant | | | | | | | | | | , | • |
| 62275 | Transfer from Reserve (CW) | | | | | 1,925 | | | | | | |
| 62280 | Other | 2,000 | 11,714 | 6,900 | 3,914 | | -6,900 | -100.00 | | | | |
| 62290 | Prior Year Surplus - Operating | 27,436 | 27,436 | 94,354 | 94,354 | 67,937 | -26,417 | -28,00 | 5,000 | 10,000 | 10,000 | 10,000 |
| | TOTAL OPERATING REVENUE | 170,527 | 180,241 | 245,761 | 242,775 | 213,862 | -31,899 | -12.98 | 150,000 | 155,000 | 172,000 | 174,000 |
| | OPERATION & MAINTENANCE | | | | | | | | | | | |
| 62410 | Communication O&M | 5,000 | 779 | 5,000 | 1,589 | 5,150 | 150 | 3.00 | 5,305 | 5,464 | 5,628 | 5,796 |
| 62420 | First Responder Equipment & Supplies | 3,400 | 2,276 | 7,500 | 5,903 | 10,000 | 2,500 | 33.33 | 10,300 | 10,609 | 10,927 | 11,255 |
| 62430 | Equipment & Apparatus O & M | 5,229 | 2,645 | 5,229 | 2,367 | 5,547 | 318 | 6,08 | 5,714 | 5,885 | 5,885 | 5,885 |
| 62435 | Equipment & Apparatus Purchases | 5,400 | 993 | 65,220 | 39,722 | 30,000 | -35,220 | -54.00 | 7,800 | 5,761 | 8,467 | 8,467 |
| 62509 | Honorariums | | | 8,000 | 6,875 | _ | -8,000 | -100.00 | 8,000 | 8,000 | 8,000 | 8,000 |
| 62513 | Firefighter Insurance | 3,069 | 3,069 | 3,435 | 3,435 | 3,539 | 104 | 3.01 | 3,645 | 3,755 | 3,868 | 3,985 |
| 62515 | WCB | 379 | 286 | 391 | 323 | 403 | 11 | 2.87 | 414 | 426 | 438 | 451 |
| 62520 | Training | 18,000 | 1,531 | 13,500 | 14,485 | 15,000 | 1,500 | 11.11 | 15,450 | 16,095 | 16,390 | 16,695 |
| 62525 | Vehicle Maintenance | 17,000 | 4,679 | 13,000 | 2,906 | 13,390 | 390 | 3,00 | 13,792 | 14,205 | 14,632 | 15,071 |
| 62526 | Vehicle - Gas & Oil | 2,575 | 1,810 | 2,575 | 2,029 | 2,652 | 77 | 3.00 | 2,732 | 2,814 | 2,898 | 2,985 |
| 62527 | Vehicle Insurance/Inspection | 5,079 | 4,568 | 5,200 | 3,601 | 5,356 | 156 | 3,00 | 5,517 | 5,682 | 5,853 | 6,028 |
| 62530 | Minor Assets | 2,500 | 3,323 | | • | , | | | -, | 0,002 | 0,000 | 0,020 |
| 62535 | Hall Maintenance Repairs | 6,000 | 3,959 | 20,000 | 14,409 | 12,000 | -8,000 | -40.00 | 12,363 | 12,738 | 13,123 | 13,520 |
| 62540 | Hall Operating - Heat/Cell Phone | 6,241 | 3,212 | 6,021 | 3,911 | 10,021 | 4,000 | 66,43 | 10,322 | 10,631 | 10,950 | 11,279 |
| 62560 | Fire Prevention Education | 2,000 | | | - | 2,000 | • | _ | 2,060 | 2,122 | 2,185 | 2,251 |
| 62670 | Other Expenditures | 9,500 | 3,867 | 6,000 | 2,807 | 6,182 | 182 | 3.03 | 6,367 | 6,560 | 6,759 | 6,962 |
| 62680 | Insurance Main Hall | 3,129 | 3,129 | 3,223 | 3,223 | 3,320 | 97 | 3.00 | 3,419 | 3,522 | 3,628 | 3,736 |
| 62681 | Insurance Other | 1,216 | 1,216 | 1,338 | 1,338 | 1,378 | 40 | 3.00 | 1,420 | 1,462 | 1,506 | 1,551 |
| 62690 | Administration | 7,560 | 7,560 | 12,744 | 12,744 | 9,965 | -2,779 | -21.81 | 9,056 | 9,141 | 9,571 | 9,789 |
| 62699 | Studies | 0 | 0 | | | 2,625 | • | | -, | -, | 0,011 | 0,700 |
| 62760 | Operating Reserve | 3,254 | | | | 7,948 | 7,948 | #DIV/0! | | | | |
| | SUBTOTAL O & M | 106,531 | 48,902 | 178,376 | 121,667 | 146,475 | -31,901 | -17.88 | 123,675 | 124,872 | 130,708 | 133,708 |
| 62750 | Lease Payments | | | | | | | | • | ., | , | , |
| 62770 | Transfer to Reserve | | | | | | | | 3,259 | 7,972 | 4,733 | 18,526 |
| 62775 | Debt Payments | 26,746 | 26,875 | 44,955 | 43,815 | 24,358 | -20,597 | -45,82 | 23,066 | 22,156 | 16,559 | 1,766 |
| 62780 | Transfer to Capital | 37,250 | 10,110 | 22,430 | 9,356 | 43,029 | 20,599 | 91.84 | | , | 20,000 | 20,000 |
| | TOTAL O&M EXPENDITURES | 170,527 | 85,887 | 245,761 | 174,838 | 213,862 | -31,899 | -12.98 | 150,000 | 155,000 | 172,000 | 174,000 |
| | NET REV / (EXP) | 0.00 | 94,354 | 0.00 | 67,936.80 - | 0.03 | | | 0.08 | 0.08 - | 0.07 | 0.01 |
| | | | | | | | | | | | | , |

| | · . | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR FI | NANCIAL PLAN | | |
|--------|----------------------------|--------|--------|---------|---------|---------|----------|--------------|--------------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIANCE | 2017 | 2018 | 2019 | 2020 |
| CAPITA | AL , | | | | | | | | | | |
| | REVENUE | | | | | | | | | | |
| 62800 | Transfer from Reserve | | | 13,307 | | 16,541 | | | | | |
| 62801 | Transfer from Reserve (CW) | | | | | | | | | | |
| 62810 | Transfer from Operating | 37,250 | 10,110 | 22,430 | 9,356 | 43,029 | | | | 20,000 | 20,000 |
| 62815 | Borrowing | | | 34,800 | | 34,800 | | | | · | , |
| 62816 | Lease | | | | | | 4 | | | | |
| 62820 | Other Revenue | 20,000 | 18,352 | 125,507 | 132,827 | 30,000 | | · | | | |
| | TOTAL CAPITAL REVENUE | 57,250 | 28,462 | 196,044 | 142,183 | 124,370 | | | | 20,000 | 20,000 |
| | EXPENDITURES | | | | | | | | | | |
| 62830 | Land Acquisition | | ē | | | | | | | | |
| 62835 | Land Development | | | | | | | | | | |
| 62836 | Land Improvements | 5,250 | 3,478 | 40,800 | 2,609 | 61,370 | | | | | |
| 62840 | Buildings | 5,200 | ٠, ٠ | 10,500 | 2,959 | 20,000 | | | • | | |
| 62855 | Equipment - General | 25,000 | 8,612 | | 2,000 | 20,000 | | | | | |
| 62865 | Equipment - Fire | 27,000 | 16,371 | 10,000 | 5,673 | 43,000 | | | | 20,000 | 20,000 |
| 62870 | Vehicles | , | | 134,744 | 130,942 | .5,555 | | | | 20,000 | 20,000 |
| | TOTAL CAPITAL EXPENDITURES | 57,250 | 28,461 | 196,044 | 142,183 | 124,370 | | | | 20,000 | 20,000 |
| | NET REV / (EXP) | 0 | 1 | 0 | 0 | 0 | | | | 0 | 20,000 |
| | • • | | | | _ | - | | | | • | • |

POWELL RIVER REGIONAL DISTRICT NORTHSIDE FIRE DEPARTMENT

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N. | |
|-------|---------------------------------------|---------|---------|---------|----------|---------|---------|---------|-------------|--------------|---------|---------|
| | • | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPER/ | | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.06 | 1.02 | 1.01 | 1.02 |
| 63000 | Requisition - Property Value Tax | 189,237 | 189,237 | 233,598 | 233,598 | 251,590 | 17,992 | 7.70 | 266,109 | 271,270 | 273,049 | 278,149 |
| 63275 | Transfer from Reserve (CW) | | | | * | 2,888 | | | | | | |
| 63279 | Transfer from Capital to Operations | 2,700 | 2,700 | | | | | | | | | |
| 63280 | Other Revenue | 48,773 | 48,773 | 32,000 | 36,046 | 34,299 | 2,299 | 7.18 | 32,000 | 32,000 | 32,000 | 32,000 |
| 63281 | Gain on Sale of Asset | -2,700 | -2,700 | | | | | | • | | | |
| 63285 | Prior Year Surplus - Reserve | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| 63290 | Prior Year Surplus - Operating | 30,079 | 30,079 | 7,664 | 7,664 | 5,044 | -2,620 | -34.19 | | | | |
| | TOTAL OPERATING REVENUE | 269,589 | 269,589 | 274,762 | 278,808 | 295,321 | 20,559 | 7.48 | 299,609 | 304,770 | 306,549 | 311,649 |
| | OPERATIONS & MAINTENANCE | | | | | | | | | | | |
| 63410 | Communication O&M | 2,300 | 6,358 | 4,000 | 6,932 | 6,000 | 2,000 | 50.00 | 6,180 | 6,365 | 6,556 | 6,753 |
| 63420 | First Responder Supplies | 7,300 | 7,281 | 4,750 | 6,621 | 6,000 | 1,250 | 26.32 | 6,180 | 6,365 | 6,556 | 6,753 |
| 63430 | Equipment & Apparatus O & M | 3,500 | 5,803 | 3,500 | 6,801 | 4,300 | 800 | 22.86 | 4,429 | 4,562 | 4,699 | 4,840 |
| 63435 | Equipment & Apparatus Purchases | 47,078 | 38,764 | 36,250 | 47,770 | 38,400 | 2,150 | 5.93 | 39,552 | 40,739 | 41,961 | 43,220 |
| 63509 | Honorarium | 12,500 | 12,500 | 12,500 | 14,479 | 15,000 | 2,500 | 20.00 | 13,000 | 13,000 | 13,000 | 13,000 |
| 63510 | Wages and Fees | 2,548 | 4,133 | 5,514 | 8,802 | 5,514 | 0 | 0.00 | 2,705 | 2,758 | 2,758 | 2,758 |
| 63513 | Group Insurance | 2,079 | 2,079 | 2,576 | 2,576 | 2,653 | 77 | 2.99 | 2,733 | 2,815 | 2,899 | 2,986 |
| 63515 | WCB | 350 | 251 | 361 | 355 | 372 | 11 | 3.05 | 383 | 394 | 406 | 418 |
| 63516 | Conventions & Seminars | 7,700 | 4,414 | 8,000 | 5,444 | 8,000 | 0 | 0.00 | 8,240 | 8,487 | 8,742 | 9,004 |
| 63520 | Training | 13,000 | 10,465 | 18,000 | 10,445 | 40,000 | 22,000 | 122.22 | 41,200 | 42,436 | 43,709 | 45,020 |
| 63525 | Vehicle Maintenance | 10,300 | 11,314 | 10,300 | 15,262 | 10,300 | 0 | 0.00 | 10,609 | 10,927 | 11,255 | 11,593 |
| 63526 | Vehicle Operating Gas & Oil | 3,605 | 2,151 | 3,605 | 2,227 | 3,605 | 0 | 0.00 | 3,713 | 3,824 | 3,939 | 4,057 |
| 63527 | Vehicle Insurance & Inspection | 6,686 | 5,612 | 6,886 | 5,326 | 7,093 | 207 | 3.01 | 7,306 | 7,525 | 7,751 | 7,984 |
| 63530 | Minor Assets | 2,000 | 0 | 3,000 | | | -3,000 | -100.00 | - | - | - | |
| 63535 | Hall Maintenance & Repairs | 2,060 | 4,546 | 2,500 | 5,055 | 2,500 | 0 | 0.00 | 2,575 | 2,652 | 2,732 | 2,814 |
| 63540 | Services - Hydro, Internet, Telephone | 9,146 | 9,281 | 9,146 | 7,905 | 9,420 | 274 | 3.00 | 9,703 | 9,994 | 10,294 | 10,603 |
| 63670 | Miscellaneous | 4,000 | 5,709 | 6,800 | 4,656 | 7,300 | 500 | 7.35 | 2,500 | 2,500 | 2,500 | 2,500 |
| 63671 | Loss on disposal of asset | 9,091 | 9,091 | | | | | | | | | |
| 63672 | Transfer from Capital to Operations | -9,091 | -9,091 | | | | | | | | | |
| 63680 | Insurance | 4,957 | 4,957 | 5,230 | 5,230 | 5,387 | 157 | 3.00 | 5,548 | 5,714 | 5,885 | 6,061 |
| 63690 | Administration | 10,211 | 10,211 | 11,433 | 11,433 | 13,748 | 2,315 | 20.25 | 13,324 | 13,685 | 14,051 | 14,429 |
| 63699 | Professional Fees | | | 7,000 | 330 | 3,888 | -3,112 | -44.46 | | | | |
| 63760 | Operating Reserve | 0 | 0 | 3,000 | 0 | 3,000 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| | SUBTOTAL O & M | 151,320 | 145,829 | 164,351 | 167,650 | 192,480 | 28,129 | 17.12 | 181,379 | 186,242 | 191,193 | 196,293 |
| 63750 | Lease Payments | 30,279 | 26,325 | 26,325 | 26,325 | 26,325 | 0 | 0.00 | 25,874 | 12,172 | | |
| 63770 | Transfer to Reserve | | | 16,000 | 16,000 | 2,886 | -13,114 | -81.96 | | 6,000 | 15,000 | 15,000 |
| 63775 | Debt Payment | 30,206 | 30,487 | 32,228 | 31,620 | 52,249 | 20,021 | 62.12 | 70,356 | 70,356 | 70,356 | 70,356 |
| 63780 | Transfer to Capital | 57,784 | 57,784 | 35,858 | 30,669 | 21,381 | -14,477 | -40.37 | 22,000 | 30,000 | 30,000 | 30,000 |
| | TOTAL O&M EXPENDITURES | 269,589 | 260,425 | 274,762 | 272,264 | 295,321 | 20,559 | 7.48 | 299,609 | 304,770 | 306,549 | 311,649 |
| | NET REV / (EXP) | 0 | 9164 | 0 | 6,543.65 | 0 | | | 0 | 0 | 0 - | 0 |

| NORTHSIDE | CIDE | DEDA | DTMENT |
|-----------|------|------|--------|
| | | | |

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR F | INANCIAL PLA | ۸N | |
|---------|----------------------------|---------|--------|---------|---------|--------|----------|-------------|--------------|-----------------------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIANCE | 2017 | 2018 | 2019 | 2020 |
| CAPITA | NI | | | | | | | | | | |
| OAI III | REVENUE | | | | | | | | | | |
| 63800 | Transfer from Reserve | 56,016 | 40,886 | 7,582 | | 2,959 | | 16,000 | | | |
| 63801 | Transfer from Reserve (CW) | 00,010 | 10,000 | 7,002 | | 2,000 | | 10,000 | | | |
| 63810 | Transfer from Operating | 57,784 | 57,784 | 35,858 | 30,669 | 21,381 | | 22,000 | 30,000 | 30,000 | 30,000 |
| 63815 | Borrowing | , | ,, | 100,060 | 100,060 | 27,001 | | 294,000 | 00,000 | 30,000 | 30,000 |
| 63816 | Lease | 0 | 0 | ,, | | | | 20 1,000 | | | |
| 63819 | Grant . | | | | | | | | | | |
| 63820 | Other Revenue | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | 113,800 | 98,670 | 143,500 | 130,729 | 24,340 | | 332,000 | 30,000 | 30,000 | 30,000 |
| | EXPENDITURES | | | | | | | | | | |
| 63830 | Land - Acquisition | | | | | | | | | | |
| 63835 | Land - Development | | | 10,000 | | | | 10,000 | | | |
| 63840 | Buildings | | | . , | 5,565 | | | 300,000 | | | : |
| 63855 | Equipment - General | 5,000 | | | • | 10,510 | | , | | | |
| 63865 | Equipment - Fire | 19,800 | 8,192 | 8,500 | | 8,030 | | 22,000 | 30,000 | 30,000 | 30,000 |
| 63870 | Vehicles | 89,000 | 90,477 | 125,000 | 125,164 | 5,800 | | | | , - | 1 |
| | TOTAL CAPITAL EXPENDITURES | 113,800 | 98,669 | 143,500 | 130,729 | 24,340 | | 332,000 | 30,000 | 30,000 | 30,000 |
| | NET REV / (EXP) | 0 | 1 | 0 | 0 | 0 | | 0 | 0 | 0 | , - |

POWELL RIVER REGIONAL DISTRICT MYRTLE POND WATER SYSTEM

| WIICIL | LE POND WATER SYSTEM | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | | | | |
|----------------|--|--------------------|-------------------|------------------------|-----------------------|-----------------------|------------------|-------------|------------------------|--------------------------|-----------------|-----------------|
| | · | 2014 | 2014 | 2015 | 2015 | 2016 | | IANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | | | | | | |)-15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.07 | 1.08 | 1.00 | 1.00 |
| 66000 66010 | Requisition - Parcel Tax Grant | 21,075 | 21,075 | 21,075 | 21,075 | 42,065 | 20,990 | 99,60 | 45,000 | 48,465 | 48,465 | 48,465 |
| 66050 | User Fees | 32,682 | 34,171 | 44,663 | 46,630 | 48,071 | 3,408 | 7.63 | 49,349 | 50,699 | 52,055 | 52,055 |
| 66270 | Investment Revenue | 288 | 325 | 355 | 359 | 431 | 77 | 21.59 | 486 | 563 | 639 | 716 |
| 66275 | Transfer from Reserve (CW) | 200 | 020 | 000 | 333 | 3,675 | 11 | 21.03 | 400 | . 303 | 039 | 110 |
| 66280 | Other | 8,966 | 8,995 | 2,649 | 747 | 1,000 | -1,649 | -62,25 | | | | |
| 66285 | Prior Year Surplus - Reserve | 2,600 | 2,600 | 2,049 | 2,000 | 1,000 | -1,649 -2,000 | -100.00 | 15,000 | 17,500 | 20,000 | 25,000 |
| 66290 | Prior Year Surplus - Operating | 6,939 | 6,939 | 5,917 | 5,917 | 1 | -2,000 -5,916 | -99.99 | 4,000 | 4,000 | 4,000 | 4,000 |
| 00230 | TOTAL OPERATING REVENUE | 72,550 | 74,105 | 76,659 | 76,728 | 95,243 | 18,584 | 24.24 | 113,835 | 121,227 | 125,159 | 130,236 |
| | EXPENDITURES | | | | | | | | | | | |
| 66510 | Labour/Fees | 23,348 | 16,861 | 22,212 | 21,161 | 26,516 | 4,304 | 19.38 | 27,311 | 28,130 | 28,974 | 20.042 |
| 66515 | WCB/Benefits | 1,200 | 241 | 1,237 | 313 | 600 | -637 | -51.48 | 618 | 1,351 | 1,351 | 29,843 |
| 66517 | Training | 1,200 | 241 | 2,500 | 0 | 2,500 | 0 | 0.00 | | 2,500 | | 1,351 |
| 66530 | Minor Assets | | | 2,500 | U | 5,500 | U | 0.00 | 2,500 | 2,500 | 2,500 | 2,500 |
| 66540 | Services Hydro/Telephone | 4,293 | 4,800 | 6,493 | 6,503 | 6,700 | 207 | 3.19 | 6 004 | 7 100 | 7 204 | 7.544 |
| 66545 | Meter Maintenance | 311 | 4,000 | 317 | 0,503 | 1,527 | 1,210 | 381.21 | 6,901 337 | 7,108 345 | 7,321 | 7,541 |
| 66550 | Other O&M Expenditures | 11,505 | 13,457 | 13,712 | 23,871 | 9,400 | -4,312 | | | | 352 | 359 |
| 66600 | Sampling | 600 | 199 | 600 | 23,671 | 9,400 | -4,312 -600 | -31.45 | 15,000 | 10,300 | 10,609 | 10,927 |
| 66670 | Other | 383 | 1,683 | 450 | 2,567 | 1,500 | -600 1,050 | -100.00 | 4 540 | 4.504 | 4.040 | 4.000 |
| 66680 | | 2,130 | 2,131 | 2,301 | 2,367 | 2,370 | 69 | 233.47 | 1,546 | 1,594 | 1,643 | 1,693 |
| 66690 | Insurance Administration | | | | • | • | | 2.99 | 2,441 | 2,514 | 2,589 | 2,666 |
| | | 3,502 | 3,502 | 3,680 | 3,680 | 4,528 | 848 | 23.04 | 4,531 | 4,306 | 4,426 | 4,549 |
| 66699 | Studies/Professional Fees | 0.000 | | 0 | | 9,675 | 40.000 | ((D.I) ((O) | 47 500 | 00.000 | 25.000 | |
| 66760 | Operating Reserve | 2,000 | | _ | | 12,298 | 12,298 | #DIV/01 | 17,500 | 20,000 | 25,000 | 30,000 |
| 66980 | Allowance for Doubtful Accounts SUBTOTAL O&M | 49,273 | 12 971 | 2,225 55,727 | 60 406 | 2,225 | 0 | 0.00 | 70.00 | 70 440 | 04705 | 04 400 |
| 00775 | | | 42,874 | | 60,496 | 85,339 | 29,612 | 53.14 | 78,685 | 78,148 | 84,765 | 91,430 |
| 66775 | Debt Payment | 6,432 | 6,432 | 6,432 | 6,432 | 6,432 | 0 | 0.00 | 6,432 | 6,432 | 6,432 | 6,432 |
| 66770 | Transfer to Reserve (S) | 12,929 | 12,929 | 10,000 | 5,295 | 243 | -9,757 | -97.57 | 24,218 | 32,147 | 29,462 | 27,874 |
| 66772 | Transfer to Reserve (NS) | 3,916 | 3,953 | 4,500 | 4,504 | 3,229 | -1,271 | -28.24 | 4,500 | 4,500 | 4,500 | 4,500 |
| 66780 | Transfer to Capital | 70 550 | | 70.050 | 70 707 | 05.040 | 10 501 | | 440.00 | 404.00 | 444 444 | |
| | TOTAL O&M EXPENDITURES NET REV / (EXP) | 72,550 0 | 66,188 7,917 - | 76,659 0.28 | 76,727 0.74 | 95,243 0.01 | 18,584 | 24.24 | 113,835 0,00 | 121,227 0.07 - | 125,159 0.00 | 130,236 0.03 |
| | | | ., | 0.20 | 5 | 0.01 | | | 0.00 | 0.07 | 0,00 | . 0,03 |
| CAPITA | AL REVENUE | | | | | | | | | | | |
| 66800 | Transfer from Reserve (Grant) | 106,577 | 106,577 | | | | | | | | | |
| 66801 | Transfer from Reserve (CW) | 193,962 | 145,442 | 48,520 | 41,725 | | | | | | | |
| 66801 | Transfer from Reserve (CW Borrowing) | 105,519 | 105,519 | 40,020 | 41,720 | | | | | | | |
| 66802 | Transfer from Reserve | 15,588 | 15,588 | 2,426 | 2,087 | 5,250 | | | | 30,000 | | |
| 66810 | Transfer from Operating | 10,000 | 10,000 | 2,420 | 2,007 | 0,200 | | | | 30,000 | | |
| 66815 | Borrowing Proceeds | | | | | | | | | | | |
| 66820 | Grant | 0 | | 105,519 | 105,519 | | | | | | | |
| 66825 | Other Revenue | U | | 100,010 | 1,925 | | | | | | | |
| 00023 | TOTAL CAPITAL REVENUE | 421,646 | 373,126 | 156,465 | 151,256 | 5,250 | | | | 30,000 | | |
| | | • | | • | • | • | | | | -, | | |
| 00000 | EXPENDITURES | 101.015 | 070 400 | 50.046 | , = ==== | | | | | | | |
| 66850 | Infrastructure | 421,646 | 373,126 | 50,946 | 45,737 | 5,250 | | | | 30,000 | | |
| 66876 | Transfer to Community Works | | | 105,519 | 105,519 | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 421,646 | 373,126 | 156,465 | 151,256 | 5,250 | • | | | 30,000 | | |
| | NET REV / (EXP) | 0 | 0 | 0 | 0 | 0 | | | | 0 | | |

POWELL RIVER REGIONAL DISTRICT LUND SEWER

| LUND | SEWER | BUDGET | ACTUAL | BUDGET | ACTUAL. | BUDGET | | | FIVE YEAR F | INANCIAL PLA | N. | |
|----------------|--|---------|---------|---------|-----------|------------------|---------|----------|-------------|--------------|---------|--------------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | ATING | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.05 | 1.05 | 1.05 | 1.05 |
| 69005 69010 | Requisition - Parcel Tax Grant | 31,717 | 31,717 | 34,642 | 34,642 | 42,000 | 7,358 | 21.24 | 44,100 | 46,305 | 48,620 | 51,051 |
| 69050 69275 | User Fees Transfer from Reserve (CW) | 55,150 | 55,786 | 57,738 | 57,363 | 60,738 11,235 | 3,000 | 5,20 | 64,497 | 69,448 | 70,636 | 71,843 |
| 69280 | Other | | 52 | 3,000 | 3,035 | ,200 | -3,000 | -100.00 | | | | |
| 69285 | Prior Year Surplus - Operating Reserve | 10,000 | 10,000 | 43,712 | 43,712 | 18,500 | -25,212 | -57.68 | 18,500 | 4,160 | 18,500 | 18,500 |
| 69290 | Prior Year Surplus - Operating | 23,533 | 23,533 | 18,219 | 18,219 | 52,292 | 34,073 | 187.02 | | ., | , | .5,555 |
| | TOTAL OPERATING REVENUE | 120,400 | 121,088 | 157,311 | 156,971 | 184,765 | 27,454 | 17.45 | 127,097 | 119,913 | 137,756 | 141,394 |
| | EXPENDITURES | | | | | | | | | | | |
| 69510 | Labour/Fees | 23,198 | 18,916 | 25,408 | 23,813 | 28,026 | 2,618 | 10.30 | 28,867 | 29,733 | 30,625 | 31,544 |
| 69517 | Training | | | | | 3,500 | | | 3,570 | 3,641 | 3,714 | 3,789 |
| 69540 | Services - Hydro/Telephone | 5,731 | 4,138 | 5,903 | 6,291 | 6,800 | 897 | 15.20 | 12,204 | 12,570 | 12,947 | 13,335 |
| 69545 | General O&M | 7,388 | 1,197 | 7,610 | 6,108 | 7,999 | 389 | 5.12 | 8,287 | 8,537 | 8,793 | 9,057 |
| 69546 | Equipment Repair | 721 | 300 | 743 | 0 | 16,197 | 15,454 | 2,079.96 | 1,500 | 1,545 | 1,591 | 1,639 |
| 69550 | Monitoring | 1,146 | 1,797 | 1,181 | 1,405 | 1,216 | 35 | 2.98 | 1,253 | 1,291 | 1,330 | 1,370 |
| 69555 | Desludging | 12,000 | 8,647 | 12,000 | 12,118 | 15,000 | 3,000 | 25.00 | 13,113 | 13,507 | 13,507 | 13,506 |
| 69670 | Other Miscellaneous (Fees) | 894 | 1,157 | 2,421 | 4,276 | 2,000 | -421 | -17.37 | 2,058 | 2,118 | 2,180 | 2,243 |
| 69680 | Insurance , | 3,541 | 3,542 | 3,794 | 3,894 | 4,097 | 303 | . 7.98 | 4,423 | 4,776 | 5,157 | 5,569 |
| 69690 | Administration | 4,770 | 4,770 | 7,365 | 7,365 | 11,286 | 3,921 | 53.24 | 7,223 | 6,218 | 6,389 | 6,565 |
| 69699 | Studies/Professional Fees | 15,000 | 12,394 | 33,000 | 5,277 | 56,235 | 23,235 | 70.41 | 15,000 | | | |
| 69760 69980 | Operating Reserve Bad Debt Expenditures | 43,712 | | 18,500 | | 18,500 | 0 | 0.00 | 4,160 | 18,500 | 18,500 | 18,500 |
| | SUBTOTAL O&M | 118,101 | 56,858 | 117,924 | 70,546 | 170,856 | 52,932 | 44.89 | 101,658 | 102,435 | 104,733 | 107,117 |
| 69755 | Debt Payment | 2,299 | 2,299 | 2,299 | 2,299 | 2,299 | 0 | 0.00 | 2,299 | 2,299 | 2,299 | 2,299 |
| 69770 | Transfer to Reserve | · | - | 2,588 | 2,588 | · | -2,588 | -100.00 | 600 | 15,179 | 30,724 | 31,978 |
| 69775 | Transfer to Reserve (DCC) | | | 3,000 | 3,000 | | • | | | , | , | ., |
| 69780 | Transfer to Capital | | | 31,500 | 7,746 | 11,610 | -19,890 | _ | 22,540 | | | |
| | TOTAL OPERATING EXPENDITURES | 120,400 | 59,157 | 157,311 | 86,179 | 184,765 | 27,454 | 17.45 | 127,097 | 119,913 | 137,756 | 141,394 |
| | NET REV / (EXP) | - | 61,931 | | 70,792.00 | - | | | | 0.00 | 0.00 - | 0.00 |
| CAPITA | | | | | | | | | - | | | |
| | REVENUE | | | | | | | | | | | |
| 69800 | Transfer from Reserve | | | | | 7,450 | | | 55,000 | | | |
| 69801 | Transfer from Reserve (CW) | | | | | | | | • | | | |
| 69802 | Contribution from Septage Disposal | | | 04 500 | 7710 | 44.040 | | | 00 5 40 | | | |
| 69810 | Transfer from Operating | | | 31,500 | 7,746 | 11,610 | | | 22,540 | | | |
| 69815 | Borrowing | | | | | | | | | | | |
| 69820 | Grant Revenue TOTAL CAPITAL REVENUE | | | 31,500 | 7,746 | 19,060 | | | 77,540 | | | |
| | EXPENDITURES | | | | | | | | | | | |
| 69835 | Land - Development | | | | | | | | | | | |
| 69840 | Buildings | | | | | | | | | | | |
| 69845 | Structures | | | | | 19,060 | | | | | | |
| 69850 | Infrastructure | | | 31,500 | 7,746 | , | | | | | | |
| 69855 | Equipment - General | | | • | | | | | 77,540 | | | |
| 5555 | TOTAL CAPITAL EXPENDITURES | | | 31,500 | 7,746 | 19,060 | | | 77,540 | 0 | 0 | - |
| | NET REV / (EXP) | | | 0 | . 0 | 0 | | | 0 | 0 | 0 | - |
| | | | | · · | · · | Ü | | | Ü | U | O | • |

POWELL RIVER REGIONAL DISTRICT TEXADA HEALTH CENTRE

| OPERA | TING | 2014 | 2014 | | | | | | | | | |
|--------|---|--------|---------|---------|----------|--------|-----------------|--------|--------|--------|----------|--------|
| | | | 2014 | 2015 | 2015 | 2016 | VARIA 16BUD- | | 2017 | 2018 | 2019 | 2020 |
| 70000 | REVENUE | | | | | | \$ | % | 1.00 | 1.02 | 1.02 | 1.02 |
| | Requisition - Property Value Tax | 43,500 | 43,500 | 51,526 | 51,526 | 62,718 | 11,192 | 21.72 | 62,942 | 64,178 | 65,646 | 67,054 |
| 70270 | Investment Revenue | 10,000 | 10,000 | 01,020 | 01,020 | 02,710 | 11,102 | 21.72 | 02,042 | 04,170 | . 00,040 | 07,004 |
| 70275 | Transfer from Reserve (CW) | | | | | 1,335 | | • | | | | |
| 70280 | Other | | 62 | | 50 | 1,000 | | | | | | |
| 70290 | Prior Year Surplus - Operating | 12,754 | 12,754 | 5,900 | 5,900 | 9,337 | 3,437 | 58.25 | 2,000 | 2,000 | 2,000 | 2,000 |
| 10200 | TOTAL OPERATING REVENUE | 56,254 | 56,316 | 57,426 | 57,476 | 73,390 | 15,964 | 27.80 | 64,942 | 66,178 | 67,646 | 69,054 |
| | EXPENDITURES | | | | | | | | | | | |
| 70430 | Purchase - Supplies | 831 | 586 | 856 | 444 | 882 | 26 | 3.04 | 908 | 935 | 963 | 992 |
| 70510 | Housekeeping & Laundry | 13,553 | 11,438 | 13,553 | 12,384 | 13,960 | 407 | 3.00 | 14,379 | 14,810 | 15,254 | 15,712 |
| 70511 | Labour | 3,948 | 948 | 2,433 | 3,997 | 4,928 | 2,495 | 102.55 | 5,027 | 5,128 | 5,231 | 5,336 |
| 70515 | WCB/Benefits | 948 | 188 | 633 | 273 | 1,183 | 550 | 86.97 | 1,218 | 1,255 | 1,293 | 1,332 |
| 70535 | Building & Ground Maintenance | 4,200 | 6,698 | 9,940 | 11,511 | 8,040 | -1,900 | -19.11 | 12,201 | 8,567 | 8,825 | 9,090 |
| 70550 | Other O&M Purchases | 1,051 | 1,129 | 5,192 | 830 | 1,348 | -3,844 | -74.04 | 1,388 | 1,430 | 1,473 | 1,517 |
| 70600 | Contribution to CHC | 7,717 | 7,335 | 7,555 | 7,548 | 7,789 | 234 | 3.10 | 8,015 | 8,255 | 8,503 | 8,758 |
| 70680 | Insurance | 3,171 | 3,171 | 3,299 | 3,349 | 3,321 | 22 | 0.67 | 3,421 | 3,524 | 3,630 | 3,739 |
| 70690 | Administration | 2,986 | 2,986 | 3,630 | 3,630 | 3,476 | -154 | -4.24 | 3,885 | 3,672 | 3,774 | 3,878 |
| 70695 | Contingency | 1,912 | | 1,909 | | 2,000 | 91 | 4.77 | 2,000 | 2,000 | 2,000 | 2,000 |
| 70699 | Studies/Professional Fees | • | | | | 1,335 | | | | | · | • |
| | SUBTOTAL O&M | 40,317 | 34,479 | 49,000 | 43,966 | 48,262 | -738 | -1.51 | 52,442 | 49,576 | 50,946 | 52,354 |
| 70770 | Transfer to Capital Reserve | | | 0 | 0 | | 0 - | - | 2,000 | 6,102 | 6,200 | 4,600 |
| 70775 | Debt Payments | | | 2,472 | | 11,333 | 8,861 | 358.45 | 10,500 | 10,500 | 10,500 | 12,100 |
| 70780 | Transfer to Capital | 15,937 | 15,937 | 5,954 | 4,173 | 13,795 | 7,841 | 131.69 | | | | |
| | TOTAL OPERATING EXPENDITURES | 56,254 | 50,416 | 57,426 | 48,139 | 73,390 | 15,964 | 27.80 | 64,942 | 66,178 | 67,646 | 69,054 |
| | NET REV / (EXP) | 0 | 5,900 - | 0.01 | 9,337.00 | - | | | | 0,00 - | 0.00 | 0.00 |
| CAPITA | | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 70800 | Transfer from Reserve | 34,000 | 5,956 | 30,890 | | 30,915 | | | | | | |
| 70801 | Transfer from Reserve (Community Works) | 2,400 | | 2,500 | | 2,500 | | | | | | |
| 70810 | Transfer from Operating | 15,937 | 15,937 | 5,954 | 4,173 | 13,795 | | | | | | |
| 70815 | Borrowing Proceeds | 21,058 | | 82,834 | | 46,790 | | | | | | |
| 70820 | Grant | | | | | | | | | | | |
| 70825 | Other TOTAL CAPITAL REVENUE | 73,395 | 21,893 | 122,178 | 4,173 | 94,000 | | | | | | |
| | | 70,000 | 21,000 | 122,170 | ٦,170 | 04,000 | | | | | | |
| | EXPENDITURES | | | | | | | | | | | |
| 70835 | Land Development | 10.017 | | | | | | | | | | |
| 70840 | Buildings | 40,845 | 299 | 122,178 | 4,173 | 94,000 | | | | | | |
| 70850 | Infrastructure | A | | | | | | | | | | |
| 70855 | Equipment | 32,550 | 21,594 | 100 155 | | | | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 73,395 | 21,893 | 122,178 | 4,173 | 94,000 | | | | | | |
| | NET REV / (EXP) | 0 | 0 | 0 | 0 | . 0 | | | | | | |

POWELL RIVER REGIONAL DISTRICT TEXADA ISLAND RECREATION COMMISSION

| TEXADA ISLAND RECREATION COMMISSION | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR FINANCIAL PLAN | | | | | | |
|-------------------------------------|--------------------------------------|---------|---------|---------|---------|---------|-----------------|--------------------------|---------------|---------|---------|---------|--|--|
| OPERA | TING | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA 16BUD- | | 2017 | 2018 | 2019 | 2020 | | |
| | REVENUE | | | | | | \$ | % | 1.43 | 1.08 | 1.02 | 1,02 | | |
| 71000 | Requisition - Property Value Tax | 87,785 | 87,785 | 110,586 | 110,586 | 90,771 | -19,815 | -17.92 | 130,106 | 140,880 | 143,207 | 145,590 | | |
| 71020 | Grant Revenue | | | | | 3,000 | | | | | | | | |
| 71180 | Other Revenue | | 152 | | 70 | | | | | | | | | |
| 71275 | Transfer from Reserve (CW) | | | | | 4,825 | | | | | | | | |
| 71280 | Community Hall Rental | 1,700 | 1,442 | 1,734 | 1,301 | 1,769 | 35 | 2.02 | 1,804 | 1,840 | 1,877 | . 1,915 | | |
| 71281 | Gillies Bay School Rental | 3,213 | 3,150 | 3,277 | 3,150 | 3,343 | 66 | 2.01 | 3,410 | 3,478 | 3,548 | 3,619 | | |
| 71282 | Gillies Bay Field Rental | 408 | 558 | 416 | 262 | 424 | 8 | 1.92 | 432 | 441 | 450 | 459 | | |
| 71290 | Prior Year Surplus - Operating | 18,775 | 18,775 | 5,408 | 5,408 | 18,751 | 13,343 | 246.73 | 2,000 | 2,000 | 2,000 | 2,000 | | |
| | TOTAL OPERATING REVENUE | 111,881 | 111,862 | 121,421 | 120,777 | 122,883 | 1,462 | 1.20 | 137,752 | 148,639 | 151,082 | 153,583 | | |
| | EXPENDITURES | | | | | | 0 | | | | | | | |
| 71510 | Labour | 23,000 | 21,936 | 26,524 | 29,856 | 28,994 | 2,470 | 9.31 | 29,574 | 30,165 | 30,768 | 31,383 | | |
| 71515 | Employee Benefit | 5,520 | 4,500 | 6,366 | 6,141 | 6,958 | 592 | 9.30 | 7,097 | 7,239 | 7,384 | 7,532 | | |
| 71530 | Maintenance - Community Hall | 5,000 | 4,244 | 10,053 | 8,701 | 10,723 | 670 | 6.66 | 11,045 | 11,376 | 11,717 | 12,069 | | |
| 71531 | Maintenance - Gillies Bay School | 12,000 | 10,510 | 16,976 | 13,408 | 20,047 | 3,071 | 18,09 | 16,648 | 17,148 | 17,662 | 18,192 | | |
| 71532 | Maintenance - Gillies Bay Ball Field | 2,600 | 5,213 | 6,069 | 6,518 | 8,069 | 2,000 | 32.96 | 8,230 | 8,395 | 8,563 | 8,734 | | |
| 71533 | Maintenance - Van Anda Ball Field | 1,000 | 1,286 | 2,058 | 3,011 | 2,120 | 62 | 3,01 | 2,162 | 2,205 | 2,249 | 2,294 | | |
| 71550 | Other Facilities Maintenance | 0 | . 0 | , 0 | 161 | 0 | 0 | | 0 | 0 | 0 | -, | | |
| 71600 | Grants In Aid | 2,500 | 1,450 | 2,500 | 1,600 | 1,750 | -750 | -30.00 | 2,500 | 2,500 | 2,500 | 2,500 | | |
| 71670 | Other Expense | 4,000 | 6,054 | 15,471 | 4,226 | 27,126 | 11,655 | 75.33 | 16,652 | 16,984 | 17,323 | 17,669 | | |
| 71680 | Insurance | 4,831 | 4,831 | 5,114 | 5,114 | 5,216 | 102 | 1.99 | 5,320 | 5,426 | 5,534 | 5,644 | | |
| 71690 | Administration | 4,836 | 4,836 | 7,290 | 7,290 | 8,880 | 1,590 | 21.81 | 7,938 | 8,115 | 8,296 | 8,481 | | |
| 71699 | Studies/Professional Fees | ,,000 | 1,000 | ,,200 | .,200 | 0,000 | 0 | 21.01 | ,,000 | . 0,110 | 0,200 | 0,401 | | |
| 71760 | Operating Reserve | 5,000 | | 2,000 | | 2.000 | . 0 | 0.00 | 3,086 | 3,086 | 3,086 | 3,086 | | |
| 11100 | SUBTOTAL O & M | 70,287 | 64,860 | 100,421 | 86,026 | 121,883 | 21,462 | 21.37 | 110,252 | 112,639 | 115,082 | 117,583 | | |
| 71770 | Transfer to Reserve | 23,904 | 23,904 | 16,000 | 16,000 | 1,000 | -15,000 | -93.75 | 12,000 | 25,000 | 25,000 | 25,000 | | |
| 71775 | Debt Payments | 20,004 | 20,004 | 10,000 | 10,000 | 1,000 | 0 | -00,70 | 12,000 | 20,000 | 20,000 | 23,000 | | |
| 71780 | Transfer to Capital | 17,690 | 17,690 | 5,000 | 0 | | -5,000 | -100.00 | 15,500 | 11,000 | 11,000 | 11,000 | | |
| | TOTAL OPERATING EXPENDITURES | 111,881 | 106,454 | 121,421 | 102,026 | 122,883 | 1,462 | 1.20 | 137,752 | 148,639 | 151,082 | 153,583 | | |
| | NET REV / (EXP) | | 5,408 | - | 18,751 | - | • | | - | 0.00 | 0.00 - | 0.00 | | |
| 0.4.7.77 | | | | | | | 1 | | | | | | | |
| CAPITA | REVENUE | | | | | | | | | | | | | |
| 71800 | Transfer from Reserve | 124,572 | 96,546 | | | 7,625 | | | 40,000 | | | | | |
| 71800 | Transfer from Reserve (CW) | 110,000 | 110,000 | | | 7,020 | | | 40,000 | | | | | |
| 71810 | Transfer from Operating | 17,690 | 17,690 | 5,000 | | | | | 15,500 | 11,000 | 11,000 | 44.000 | | |
| | | 17,090 | 17,090 | 5,000 | | | | | 15,500 | 11,000 | 11,000 | 11,000 | | |
| 71815 | From Borrowing | | | * | | | | | | | | | | |
| 71820 | Grant Revenue TOTAL CAPITAL REVENUE | 252,262 | 224,236 | 5,000 | 0 | 7,625 | | | <i>EE</i> E00 | 44.000 | 44.000 | 44.000 | | |
| | " | 202,202 | 224,230 | 5,000 | U | 1,020 | | | 55,500 | 11,000 | 11,000 | 11,000 | | |
| | EXPENDITURES | | | | | | | | | | | | | |
| 71830 | Land - Acquisition | | | | | | | | | | | | | |
| 71835 | Land - Development | | | | | | | | | | | | | |
| 71836 | Land - Improvements | 35,851 | 33,228 | 5,000 | | 5,000 | | | | | | | | |
| 71840 | Buildings | 216,411 | 191,008 | | | | | * | 21,000 | | | | | |
| 71845 | Structures | | | | | 2,625 | | | 11,000 | 11,000 | 11,000 | 11,000 | | |
| 71855 | Equipment / Infrastructure | | | | | | | | 23,500 | | | | | |
| | TOTAL CAPITAL EXPENDITURES | 252,262 | 224,236 | 5,000 | . 0 | 7,625 | | | 55,500 | 11,000 | 11,000 | 11,000 | | |
| | NET REV / (EXP) | 0 | 0 | 0 | · o | 0 | | | 0 | , 0 | 0 | - | | |
| | | | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT TEXADA AIRPORT

| IEXADA | A AIRPORT | DUDCET | ACTUAL | DUDCET | ACTUAL | BUDGET | | | | | | |
|--------|----------------------------------|----------------|----------------|----------------|----------------|--------------------------|------------------|---------|-----------------------|--------|--------|--------|
| | | BUDGET 2014 | ACTUAL 2014 | BUDGET 2015 | ACTUAL 2015 | BUDGET 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | TING | | | | | | | -15BUD | 20 | 2010 | 2010 | 2020 |
| | REVENUE | | | | | | \$ | % | 0.87 | 1.02 | 1.02 | 1.0 |
| 72000 | Requisition - Property Value Tax | 45,000 | 45,000 | 62,430 | 62,430 | 70,854 | 8,424 | 13.49 | 61,765 | 63,011 | 64,283 | 65,583 |
| 72010 | Investment Revenue | 1,142 | 1,142 | 920 | 939 | 950 | 30 | 3.30 | 997 | 1,270 | 1,300 | 1,672 |
| 72275 | Transfer from Reserve (CW) | 1,112 | 1,112 | 020 | 000 | 1,720 | 00 | 0.00 | 337 | 1,210 | 1,500 | 1,012 |
| 72276 | Transfer from Non-Stat Reserve | 6,197 | 6,197 | | | 2,000 | | | | | | |
| 72280 | Other Revenue | 608 | 210 | | 4 | 2,000 | | | | | | |
| 72281 | Terminal Rental | 000 | 210 | | 7 | | | | | | | |
| 72283 | Revenue: Parking | 2,234 | 2,245 | 3,250 | 7,827 | 8,700 | 5,450 | 167.69 | 10,800 | 5,700 | 5,700 | 5,70 |
| 72285 | Prior Year Surplus - Op. Reserve | 2,204 | 2,240 | 0,200 | 1,021 | 0,700 | 0,450 | #DIV/01 | 10,000 | 5,700 | 5,700 | 5,70 |
| 72290 | Prior Year Surplus - Operating | 18,089 | 18,089 | -3,685 | -3,685 | 24 442 | | | 0.500 | 0.500 | 0.500 | 0.500 |
| 12250 | TOTAL OPERATING REVENUE | 73,270 | 72,883 | 62,915 | 67,515 | 21,112 105,337 | 24,797 42,422 | -672.92 | 2,500 | 2,500 | 2,500 | 2,500 |
| | TOTAL OF ENATING NEVENOE | 13,210 | 12,003 | 02,515 | 67,515 | 100,557 | 42,422 | 67.43 | 76,062 | 72,481 | 73,783 | 75,455 |
| | EXPENDITURES | | | | | | | | | | | |
| 72510 | O&M Labour | 22,620 | 18,794 | 17,277 | 10,122 | 12,752 | -4,525 | -26.19 | 4,009 | 4,129 | 4,253 | 4,381 |
| 72512 | Mowing | 0 | 0 | 0 | 3,500 | 3,500 | · | | . 0 | . 0 | . 0 | - |
| 72515 | WCB & Benefits | 2,400 | 1,334 | 3,974 | 1,769 | 3,188 | -786 | -19.78 | 988 | 996 | 1,026 | 1,057 |
| 72517 | Training | 600 | 611 | 1,000 | 105 | 500 | -500 | -50.00 | 1,000 | 1,000 | 1,000 | 1,000 |
| 72530 | Minor Assets | | | ., | | | | | ., | .,555 | 7,000 | 1,000 |
| 72540 | Services | 4,811 | 5,791 | 4,811 | 5,043 | 4,347 | -464 | -9.64 | 4,394 | 4,526 | 4,662 | 4,802 |
| 72550 | O&M Purchase | 4,100 | 5,316 | 3,000 | 1,373 | 4,500 | 1,500 | 50.00 | 1,001 | 0 | . 0 | -1,002 |
| 72552 | Airport Operations | 14,752 | 16,822 | 13,950 | 8,905 | 33,250 | 19,300 | 138,35 | 23,250 | 23,947 | 24,666 | 25,406 |
| 72555 | Facility & Grounds Maintenance | 11,197 | 15,317 | 3,500 | 2,591 | 11,500 | 8,000 | 228.57 | 11,500 | 1,845 | 1,900 | 11,957 |
| 72610 | Legal | , | , | -, | _,, | 5,000 | 0,000 | 220.01 | 17,000 | 1,0-10 | 1,000 | 11,00 |
| 72680 | Insurance - Transport Canada | 3,436 | 3,112 | 3,539 | 3,112 | 3,750 | 211 | 5.96 | 3,750 | 3,873 | 3,873 | 3,873 |
| 72681 | Building Insurance | 1,058 | 1,058 | 1,067 | 1,067 | 1,098 | 31 | 2.86 | 1,129 | 1,161 | 1,194 | 1,228 |
| 72685 | Payment to TIFR | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 0 | 0.00 | 2,500 | 2,500 | 2,500 | 2,500 |
| 72690 | Administration | 4,771 | 4,771 | 4,529 | 4,529 | 7,111 | 2,582 | 57.01 | 4,442 | 3,758 | 3,846 | 4,736 |
| 72695 | Contingency | .,, | 1,11 | 2,000 | 0 | 3,000 | 1,000 | 50.00 | 3,000 | 3,000 | 3,000 | 3,000 |
| 72699 | Studies/Professional Fees | · · | | 2,000 | Ü | 6,620 | 1,000 | 35.00 | 5,000 | 3,000 | 3,000 | 3,000 |
| 72760 | Operating Reserve | | | | | 0,020 | | | | | | |
| 12100 | SUBTOTAL O&M | 72,245 | 75,426 | 61,147 | 44,616 | 102,616 | 41,469 | 67.82 | 59,962 | 50,734 | 51,919 | 62 020 |
| 72775 | Transfer to Non-Stat Reserve | 1,025 | 1,142 | 1,768 | 1,787 | 2,721 | 953 | 53.90 | 16,100 | • | | 63,939 |
| | Transfer to Capital | 1,020 | 1,142 | 1,700 | 1,707 | 2,121 | 903 | 53,90 | 16,100 | 21,747 | 21,864 | 11,516 |
| 12100 | TOTAL OPERATING EXPENDITURES | 73,270 | 76,568 | 62,915 | 46,403 | 105,337 | 42,422 | 67.43 | 76.060 | 70 404 | 70 700 | 75 455 |
| | NET REV / (EXP) | 73,270 | 3,685 | 02,313 | 21,112 - | 0.00 | 42,422 | 67.43 | 76,062 0.00 | 72,481 | 73,783 | 75,455 |
| | NET REV / (EAF) | * * | 3,003 | U | 21,112 - | 0.00 | | - | 0,00 | 0.00 - | 0.00 | 0.00 |
| CAPITA | L _. | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 72805 | Transfer from Non-Stat Reserve | 46,750 | 7,996 | 10,000 | | | | | | 20,000 | | |
| 72810 | Transfer from Operating | | | | | | | | | • | | |
| | TOTAL CAPITAL REVENUE | 46,750 | 7,996 | 10,000 | | | | | | 20,000 | | |
| | EXPENDITURES | | | | | | | | | | | |
| 72836 | Land - Improvements | 10,000 | | | | | | | | | | |
| 72855 | Infrastructure | 36,750 | 7,996 | 10,000 | | | | | | 20,000 | | |
| 12000 | TOTAL CAPITAL EXPENDITURES | 46,750 | 7,996 | 10,000 | | | | | | • | | |
| | | 40,700 | 1,550 | 10,000 | 0 | 0 | | | | 20,000 | | |
| | NET REV / (EXP) | | | .0 | U | U | | | | | | |

POWELL RIVER REGIONAL DISTRICT TEXADA ISLAND MARINE FACILITIES

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | | | |
|-------|----------------------------------|--------|--------|--------|-------------|--------|--------------------------|--------|--------|--------|--------|--------|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | TING | | | | | | 16BUD- | 15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.00 | 1.00 | 1.00 | 1.00 |
| 73000 | Requisition - Property Value Tax | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 0 | 0.00 | 37,000 | 37,000 | 37,000 | 37,000 |
| 73270 | Investment Revenue | 1,590 | 1,785 | 1,933 | 2,153 | 2,426 | 493 | 25.50 | 2,785 | 2,335 | 2,552 | 2,767 |
| 73275 | Transfer from Reserve (CW) | | | | | 585 | | | | | | |
| 73276 | Transfer from Non-Stat Reserve | | | | | | | | 29,250 | | | |
| 73280 | Other | | 71 | | 19 | | | | | | | |
| 73290 | Prior Year Surplus - Operating | 6,837 | 6,837 | 15,459 | 15,459 | 14,553 | -906 | -5,86 | | | | |
| | TOTAL OPERATING REVENUE | 45,427 | 45,693 | 54,392 | 54,631 | 54,564 | 172 | 0.32 | 69,035 | 39,335 | 39,552 | 39,767 |
| | | | | | | | | • | | | | |
| | EXPENDITURES | | | | | | | | | | | |
| 73400 | Management Services/ Wages | 3,143 | 597 | 3,205 | 1,128 | 3,270 | 64 | 2.00 | 3,335 | 3,402 | 3,470 | 3,539 |
| 73450 | Repairs & Maintenance | 8,000 | 157 | 8,000 | 547 | 8,000 | 0 | 0.00 | 48,000 | 8,000 | 8,000 | 8,000 |
| 73515 | Benefits & WCB | 754 | 5 | 769 | 14 | 785 | 15 | 2.00 | 800 | 816 | 833 | 849 |
| 73600 | Annual Inspections | 2,500 | | 2,500 | 0 | 10,000 | 7,500 | 300.00 | 2,500 | 2,500 | 2,500 | 2,500 |
| 73670 | Miscellaneous & Contingency | 1,750 | | 1,749 | | 1,749 | 0 | 0.01 | 1,750 | 1,750 | 1,751 | 1,751 |
| 73680 | Insurance | 7,776 | 7,776 | 7,887 | 7,887 | 8,122 | 235 | 2.99 | 8,365 | 8,615 | 8,872 | 9,137 |
| 73690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 |
| 73760 | Operating Reserve | | | | • | | * | | | | | |
| | SUBTOTAL O & M | 25,423 | 10,035 | 25,611 | 11,077 | 33,426 | 7,815 | 30.52 | 66,250 | 26,583 | 26,925 | 27,276 |
| 73775 | Transfer to Non-Stat Reserve | 20,004 | 20,199 | 28,781 | 29,001 | 21,138 | -7,643 | -26.56 | 2,785 | 12,752 | 12,627 | 12,491 |
| 73780 | Transfer to Capital | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 45,427 | 30,234 | 54,392 | 40,078 | 54,564 | 172 . | 0.32 | 69,035 | 39,335 | 39,552 | 39,767 |
| | NET REV / (EXP) | 0 | 15,459 | 0.00 | 14,553.20 - | 0.00 | | | 0.00 | 0.00 - | 0.00 - | 0.00 |

CAPITAL

REVENUE

73805 Transfer from Non-Stat Reserve

73810 Transfer from Operating

TOTAL CAPITAL REVENUE

EXPENDITURES

73885 Structures

TOTAL CAPITAL EXPENDITURES

NET REV / (EXP)

POWELL RIVER REGIONAL DISTRICT TEXADA HERITAGE COMMISSION

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR FINANCIAL PLAN | | | | |
|--------|----------------------------------|--------|--------|--------|--------|--------|--------|--------------------------|--------|--------|--------|--------|
| | , | 2014 | 2014 | 2015 | 2015 | 2016 | VARI | ANCE | 2017 | 2018 | 2019 | 2020 |
| OPERA | | | | | | | 16BUD | -15BUD | | | | |
| | REVENUE | | | | | | \$ | % | 1.00 | 1.00 | 1.00 | 1.00 |
| 74000 | Requisition - Property Value Tax | 17,918 | 17,918 | 14,011 | 14,011 | 21,000 | 6,989 | 49.88 | 21,000 | 21,000 | 21,000 | 21,000 |
| 74270 | Investment Revenue | | | 9 | . 7 | 68 | 59 | 650.67 | 132 | 155 | 167 | 171 |
| 74280 | Other Revenue | | 11 | | 8 | 10 | | | 10 | 10 | 10 | 10 |
| 74290 | Prior Year Surplus - Operating | 11,403 | 11,403 | 8,408 | 8,408 | 7,813 | -595 | -7.08 | 2,000 | 2,000 | 2,000 | 2,000 |
| | TOTAL OPERATING REVENUE | 29,321 | 29,332 | 22,428 | 22,434 | 28,891 | 6,463 | 28,81 | 23,142 | 23,165 | 23,177 | 23,181 |
| | EXPENDITURES | | | | | | | | | | | |
| 74510 | Wages | | | 0 | 0 | - | | | - | - | | - |
| 74515 | Benefits | | _ | 0 | 0 | - | | | - | _ | - | - |
| 74520 | Training | - | | 100 | | 2,000 | 1,900 | 1,900.00 | 100 | 103 | 106 | 109 |
| 74535 | Building Costs | 23,987 | 15,274 | 9,520 | 6,015 | 9,800 | 280 | 2.94 | 10,064 | 10,366 | 10,678 | 10,998 |
| 74550 | General Expenses | - | 2,934 | 1,000 | | 1,000 | 0 | 0.00 | 1,030 | 1,061 | 1,093 | 1,126 |
| 74555 | Heritage Preservation | - | | 200 | | 200 | 0 | 0.00 | 206 | 212 | 219 | 225 |
| 74600 | Contribution to Heritage Society | 3,000 | 1,132 | 6,047 | 6,047 | 7,287 | 1,240 | 20.50 | 7,506 | 7,730 | 7,963 | 8,201 |
| 74620 | Public Education | 750 | | 1,000 | 0 | 500 | -500 | -50.00 | 515 | 530 | 546 | 563 |
| 74680 | Insurance | 84 | 84 | 61 | 61 | 63 | 2 | 3.00 | 65 | 67 | 69 | 71 |
| 74690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,545 | 1,591 | 1,639 | 1,688 |
| 74695 | Contingency | - | | 2,000 | 0 | 589 | -1,411 | -70.55 | 607 | 625 | 644 | 200 |
| | SUBTOTAL O & M | 29,321 | 20,924 | 21,428 | 13,623 | 22,939 | 1,511 | 7.05 | 21,637 | 22,286 | 22,956 | 23,181 |
| 74775 | Transfer to Non-Stat Reserve | | | 1,000 | 998 | 5,952 | 4,952 | 495.20 | 1,505 | 879 | 221 | |
| 74780 | Transfer to Capital | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 29,321 | 20,924 | 22,428 | 14,621 | 28,891 | 6,463 | 28.81 | 23,142 | 23,165 | 23,177 | 23,181 |
| • | NET REV / (EXP) | - | 8,408 | 0 | 7,813 | 0.00 | | | 0.00 | 0.00 | 0.00 - | 0.03 |
| CAPITA | AL . | | | | | | | | | | | |
| | REVENUE | | | | | | | | | | | |
| 74810 | Transfer from Operating | · · | | | | | | | | | | |
| | TOTAL CAPITAL REVENUE | | | 0 | 0 | 0 | | | | | | |
| | EXPENDITURES | | | | | | | | | | | |
| 74840 | Buildings | | | | | | | | | | | • |
| | TOTAL CAPITAL EXPENDITURES | | | 0 | 0 | 0 | | | | | | |
| | NET REV / (EXP) | | | 0 | 0 | 0 | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT SAVARY ISLAND MARINE FACILITIES

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | | FIVE YEAR F | INANCIAL PLA | ١N | |
|-------------------------|--|---------|---------|---------|-------------|--------------|---------|----------------|------------------|--------------|---------|---------|
| OPERA | TING | 2014 | 2014 | 2015 | 2015 | 2016 | | ANCE -15BUD | 2017 | 2018 | 2019 | 2020 |
| | REVENUE | | | | | | | | 1.00 | 0.84 | 1.00 | 1.00 |
| 80005 80010 | Requisition - Parcel Tax User Fees | 135,000 | 135,000 | 179,500 | 179,500 | 179,500 | 0 | 0.00 | 179,500 | 150,000 | 150,000 | 150,000 |
| 80270 80275 80276 | Investment Revenue Transfer from Reserve (CW) Transfer from Non-Stat Reserve | _ 1,079 | 1,831 | 2,754 | 3,662 | 4,874 785 | 2,119 | 76.94 | 3,293 | 84 | 1,347 | 2,602 |
| 80280 | Other | | 43 | | 36 | | | | | | | |
| 80290 | Prior Year Surplus - Operating | 8,187 | 8,187 | 15,081 | 15,081 | 26,863 | 11,782 | 78.12 | | | | |
| 00230 | TOTAL OPERATING REVENUE | 144,266 | 145,061 | 197,335 | 198,279 | 212,022 | 14,686 | 7.44 | 182,793 | 150,084 | 151,347 | 152,602 |
| | EXPENDITURES | | | | | | | | | | | ě |
| 80400 80430 | Management Services Site Maintenance | 9,785 | 9,000 | 22,500 | 11,692 | 28,325 | 5,825 | 25.89 | 29,175 80,000 | 30,049 | 30,950 | 31,570 |
| 80450 | Repairs & Maintenance | 10,000 | 1,136 | 10,000 | 941 | 10,000 | 0 | 0.00 | 10,000 | 10,000 | 10,000 | 10,000 |
| 80530 | Barge Fac. R&M/Miscellaneous | 1,000 | 734 | 1,000 | 2,926 | 1,000 | 0 | 0.00 | 1,000 | 1,000 | 1,000 | 1,000 |
| 80600 | Annual Inspections | 1,750 | 1,641 | 10,000 | 1,260 | 10,000 | 0 | 0.00 | 1,750 | 1,750 | 1,750 | 1,750 |
| 80670 | Miscellaneous & Contingency | 3,058 | 2,341 | 10,050 | 9,610 | 25,051 | 15,001 | 149.26 | 10,803 | 11,127 | 11,461 | 11,804 |
| 80680 | Insurance | 12,779 | 12,780 | 13,188 | 13,186 | 13,972 | 784 | 5.94 | 14,388 | 14,820 | 15,264 | 15,723 |
| 80690 | Administration | 3,070 | 3,070 | 5,339 | 5,339 | 7,068 | 1,729 | 32.38 | 11,769 | 5,500 | 5,634 | 5,748 |
| 80699 | Studies/Professional Fees | 5,000 | 702 | 1,500 | 1,797 | 20,785 | 19,285 | 1,285.67 | 1,500 | 1,500 | 1,500 | 1,500 |
| | SUBTOTAL O&M | 46,442 | 31,404 | 73,577 | 46,750 | 116,201 | 42,624 | 57.93 | 160,384 | 75,746 | 77,559 | 79,095 |
| 80775 | Transfer to Non-Stat Reserve | 97,824 | 98,576 | 123,758 | 124,666 | 95,821 | -27,937 | -22.57 | • | 74,338 | 73,788 | 73,507 |
| 80776 | Debt Payments | | | | | | | | | | | |
| 80780 | Transfer to Capital | | | | | | 0 | | 22,409 | | | |
| | TOTAL OPERATING EXPENDITURES | 144,266 | 129,980 | 197,335 | 171,416 | 212,022 | 14,686 | 7.44 | 182,793 | 150,084 | 151,347 | 152,602 |
| | NET REV / (EXP) | 0.35 | 15,081 | 0.00 | 26,863.00 - | 0.00 | 0 | -115.54 | 00,00 | 0.02 | 0.01 | 0.00 |
| CAPITA | AL REVENUE | | | | | | | | | | | |
| 80805 | Transfer from Non-Stat Reserve | | | | | | | | 377,591 | | | |
| 80810 | Transfer from Operating | | | | | | | | 22,409 | • | | |
| 80815 | Grant Revenue | | | | | | | | 22,-100 | | | |
| 80816 | Borrowing | | | | | | | | | | | |
| 00010 | TOTAL CAPITAL REVENUE | | | | | | | | 400,000 | | | |
| | EXPENDITURES | | | | | | | | : | | • | |
| 80840 | Buildings . | | | | | | | • | | | | |
| 80845 | Structures | | | | | | | | 400,000 | | | |
| | TOTAL CAPITAL EXPENDITURES | | | | | | | | 400,000 | | | |
| | NET REV / (EXP) | | | | | | | | 0 | | | |
| | | | | | | | | | | | | |

POWELL RIVER REGIONAL DISTRICT LASQUETI ISLAND MARINE RAMP

| | | BUDGET | ACTUAL | BUDGET | ACTUAL | BUDGET | | FIVE YEAR FINANCIAL PLAN | | | | | |
|-------|-----------------------------------|--------|---------|--------|------------|--------|--------|--------------------------|--------|--------|--------|--------|--|
| | | 2014 | 2014 | 2015 | 2015 | 2016 | VARIA | NCE | 2017 | 2018 | 2019 | 2020 | |
| OPER/ | ATING | * | | | | | 16BUD- | 15BUD | | | | | |
| | REVENUE | | | | | | \$ | % | 1.00 | 1.00 | 1.00 | 1.00 | |
| 86000 | Requisition - Property Value Tax | 11,250 | 11,250 | 11,250 | 11,250 | 11,147 | -103 | -0.92 | 11,147 | 11,147 | 11,147 | 11,147 | |
| 86270 | Investment Revenue . | 503 | 591 | 672 | 736 | 814 | 141 | 21.02 | 1,042 | 1,152 | 1,263 | 1,373 | |
| 86275 | Transfer from Reserve (CW) | | | | * | 1,885 | | • | | | | | |
| 86280 | Other Revenue | | 27 | | 18 | | | | | | | | |
| 86290 | Prior Year Surplus - Operating | 8,528 | 8,528 | 6,784 | 6,784 | 8,518 | 1,734 | 25.56 | 1,500 | 1,500 | 1,500 | 1,500 | |
| | TOTAL OPERATING REVENUE | 20,281 | 20,396 | 18,706 | 18,788 | 22,364 | 3,657 | 19.55 | 13,689 | 13,799 | 13,910 | 14,020 | |
| | | | | | | • | | | • | | | | |
| | EXPENDITURES | | | | | | | | | | | | |
| 86545 | Repairs & Maintenance | 3,500 | 1,742 | 3,500 | 0 | 3,605 | 105 | 3.01 | 3,714 | 3,825 | 3,940 | 4,058 | |
| 86670 | Other | 0 | 0 | 0 | 0 | - | | | 0 | 0 | 0 | - | |
| 86680 | Insurance | 421 | 422 | 454 | 454 | 468 | . 14 | 2.99 | 460 | 474 | 474 | 474 | |
| 86690 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 | 0.00 | 1,500 | 1,500 | 1,500 | 1,500 | |
| 86695 | Contingency | 5,000 | | 5,000 | | 1,500 | -3,500 | -70.00 | 1,500 | 1,500 | 1,500 | 1,500 | |
| 86699 | Studies/Professional Fees | | | | • | 1,885 | | | | | | | |
| | SUBTOTAL O&M | 10,421 | 3,664 | 10,454 | 1,954 | 8,958 | -1,496 | -14.31 | 7,174 | 7,299 | 7,414 | 7,532 | |
| 86755 | Debt Payment | | | | | | | | | | | | |
| 86770 | Transfer to Reserve (Feasibility) | | | | | | | | | | | | |
| 86775 | Transfer to Non-Stat Reserve | 9,860 | 9,948 | 8,252 | 8,316 | 13,406 | 5,154 | 62.45 | 6,515 | 6,500 | 6,496 | 6,488 | |
| 86780 | Transfer to Capital | | | | | | | | | | | | |
| | TOTAL OPERATING EXPENDITURES | 20,281 | 13,612 | 18,706 | 10,270 | 22,364 | 3,658 | 19.55 | 13,689 | 13,799 | 13,910 | 14,020 | |
| | NET REV / (EXP) | - | 6,784 - | 0,00 | 8,518.00 ~ | 0.16 - | 0.16 | | 0.00 - | 0.00 - | 0.00 - | 0.00 | |

CAPITAL

REVENUE

86810 Transfer from Operating

86815 Borrowing Proceeds

86820 Grant

TOTAL CAPITAL REVENUE

EXPENDITURES

86830 Land - Acquisition

86850 Infrastructure

TOTAL CAPITAL EXPENDITURES

NET REV / (EXP)