



POWELL RIVER REGIONAL DISTRICT
[2018-2022 FINANCIAL PLAN]

[2018-2022 FINANCIAL PLAN]

Section I Bylaw No. 526, 2018

Section II Supplementary Information

Section III Detailed Service Exhibits

[2018-2022 FINANCIAL PLAN]

Section I Bylaw No. 526, 2018

Bylaw No. 526

Schedules

- **A - Consolidated Summary by Year**
- **B - 2018 Financial Plan**
- **C - 2019 Financial Plan**
- **D - 2020 Financial Plan**
- **E - 2021 Financial Plan**
- **F - 2022 Financial Plan**

**POWELL RIVER REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN BYLAW NO. 526**

**SCHEDULE 'A'
CONSOLIDATED SUMMARY BY YEAR**

	BUDGET	ACTUAL	FIVE YEAR FINANCIAL PLAN				
	2017	2017	2018	2019	2020	2021	2022
TOTAL REVENUE SUMMARY							
REQUISITION - PROPERTY VALUE TAX	5,291,084	5,287,065	5,762,420	6,470,612	6,677,078	6,921,788	7,153,655
REQUISITION - PARCEL TAX	294,617	294,617	268,295	271,826	274,581	277,418	281,742
TOTAL REQUISITION	5,585,700	5,581,682	6,030,715	6,742,438	6,951,659	7,199,206	7,435,397
GOVERNMENT GRANTS	1,690,695	767,087	6,195,623	2,291,776	560,776	560,776	560,776
INTEREST REVENUE	49,902	50,259	48,550	43,733	38,707	38,949	43,790
WASTE TIPPING FEES	1,033,380	1,100,185	1,294,418	1,482,570	1,702,445	1,754,320	1,779,820
UTILITY USER FEES	117,576	128,013	127,174	131,374	135,521	139,692	143,886
CAMPING FEES	122,921	143,876	125,999	129,156	132,396	135,721	139,132
SALES OF SERVICES - CEMETERY & MISC.	30,396	40,491	31,941	33,462	35,056	36,727	38,480
OTHER FEES	89,651	88,833	89,374	88,391	87,442	86,528	85,648
OTHER REVENUE	432,362	1,100,508	439,587	415,346	369,456	373,726	378,163
BORROWING/LEASE FINANCING	766,460	691,759	907,778	655,141	4,477,500	-	154,650
INTERDEPARTMENTAL RECOVERIES	476,240	476,262	507,755	533,193	512,212	492,793	501,925
MEMBER MUNICIPALITY DEBT	883,955	883,955	882,612	699,800	646,007	644,558	643,072
TRANSFER FROM LIABILITY		-	13,500	75,021	79,750	-	-
TRANSFERS FROM RESERVE	1,258,791	738,043	920,863	300,500	25,000	25,000	95,350
TRANSFERS FROM NON-STAT RESERVE	1,081,716	645,821	539,112	646,786	317,421	49,735	167,247
TRANSFERS FROM PRIOR YEAR SURPLUS	1,192,277	1,192,277	1,539,896	129,500	136,500	143,500	144,501
TOTAL REVENUES	14,812,022	13,629,051	19,694,897	14,398,186	16,207,849	11,681,231	12,311,836
TOTAL EXPENDITURE SUMMARY							
OPERATING	9,032,861	7,296,316	10,340,654	9,028,172	9,396,172	9,324,570	9,620,387
CAPITAL	3,929,590	2,788,248	7,325,080	3,420,891	4,771,100	31,250	382,250
DEBT PAYMENT	242,480	243,864	408,777	448,562	518,304	596,550	595,697
TRANSFERS TO RESERVE	406,380	510,591	475,865	508,635	562,031	607,344	606,915
TRANSFERS TO NON-STAT RESERVE	311,912	359,840	261,909	292,127	314,236	476,960	463,516
TRANSFER TO LIABILITY	4,844	6,344	-	-	-	-	-
MEMBER MUNICIPALITY DEBT	883,955	883,955	882,612	699,800	646,007	644,558	643,072
TOTAL EXPENDITURES	14,812,022	12,089,157	19,694,897	14,398,187	16,207,850	11,681,232	12,311,836
RESERVE FUND INTEREST	22,310	26,616	23,162	21,643	27,187	35,429	43,610

POWELL RIVER REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN BYLAW NO. 526

SCHEDULE 'B' - BUDGET
2018 FINANCIAL PLAN

SERVICE	REVENUE		Current Year Funding										REVENUE Transfers				TOTAL	EXPENDITURES					Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/ Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.						
General Admin.	1,162,370				-	7,689	571,696	493,007	13,905	58,525		303,414	2,610,606	1,909,333	101,850	162,413	372,010	65,000		2,610,606						
EA Admin.	81,699					573		62,692				141,471	294,447	278,874				15,573		294,447						
EA Feas. Studies	25,000					2,036	27,500	-	57,500	43,067		19,433	174,536	149,500			25,036			174,536						
Grants-In-Aid	141,348											14,689	156,037	156,037						156,037						
Planning	347,305		432			1,433	24,700	530	-	-		67,400	441,800	430,367			-	11,433		441,800						
Development	13,936											1	13,937	13,937						13,937						
Regional Parks	473,976			136,927		2,389	33,097	19,808	-	22,800		176,925	865,921	738,121	127,800					865,921						
Cemeteries	99,451		31,509			7,769		57,159	60,000	71,510		45,122	372,520	297,010	75,510					372,520						
Reg Animal Shelter	82,045					45						-	82,089	82,045				45		82,089						
Emerg. Prog. EA 'D'	15,000											621	15,621	15,621						15,621						
Library	491,303							6,044				21,363	518,710	518,710						518,710						
Emerg. (911)	152,144			65,387				1,164				2,821	221,516	221,516						221,516						
Waste Mgmt	498,832			1,294,418		15,687	4,410,670	150,080	20,700	219,385		290,388	6,900,160	2,375,505	4,523,155			1,500		6,900,160						
Waste Mgmt - Lasq.	-					894			200,000	21,500	13,500	42,958	278,852	16,500	262,352					278,852						
House Numbering	-											8,869	8,869	8,869						8,869						
Comm. Recreation	75,545											2,000	77,545	77,545						77,545						
Rural Paratransit	91,653							46,953				33,044	171,650	131,650	40,000					171,650						
Lasq. Library	28,391											2	28,389	28,389						28,389						
Northside Rec.	135,936					2,824		1,300		44,250		2,167	186,477	61,260	44,250	5,967		75,000		186,477						
Malaspina Fire Prot.	560,357				682,500							89,355	1,332,213	466,190	799,601	66,422				1,332,213						
Lasqueti Fire Prot.	112,040	30,000										2,477	144,517	100,017	23,000		21,500			144,517						
Savary Fire Prot.	158,813							25,000				36,784	220,596	140,120	38,000	20,476	22,000			220,596						
Northside Fire Prot.	331,956							73,000	10,000			28,065	443,021	314,435	62,000	65,486	1,100			443,021						
Myrtle Pond Water		44,195		56,249		462			25,880			39,828	166,614	99,875	25,880	6,432	29,927	4,500		166,614						
Septage Disposal	37,167					1,537		606				207	39,516	13,016				26,500		39,516						
Lund Sewer		44,100		70,925			316,960		346,945			44,550	823,481	132,449	663,905	13,799	13,328			823,481						
Tex. Health Cen.	79,625				225,278				72,933			30,373	408,209	61,533	326,718	6,758	12,000	1,200		408,210						
Tex. Rec. Comm.	112,975			5,759					63,000			171	181,905	114,905	63,000		4,000			181,905						
Texada Airport	93,890			5,300		865		10,000				23,244	133,299	108,299				25,000		133,299						
Texada Marine	37,000					2,456				18,104		12,654	70,214	69,764				450		70,214						
Texada Heritage	21,000					107						1,074	22,180	22,099				81		22,180						
Savary Marine		150,000		2,000		556			50,000	24,959		19,934	247,448	120,020	74,959	50,469		2,000		247,448						
Lasqueti Marine	11,147					1,018						3,326	15,492	6,902				8,590		15,492						
Economic Dev.	61,499											1	61,500	61,500						61,500						
Reg Emerg Prepare	229,017					211	811,000			7,000		35,170	1,082,397	998,742	73,100	10,555				1,082,397						
Total Cap. & Oper.	5,762,420	268,295	31,941	1,636,965	907,778	48,550	6,195,623	947,342	920,863	539,112	13,500	1,539,896	18,812,285	10,340,654	7,325,080	408,777	475,865	261,909	-	18,812,285						
Municipal Debt.								882,612					882,612			882,612				882,612						
TOTAL	5,762,420	268,295	31,941	1,636,965	907,778	48,550	6,195,623	1,829,954	920,863	539,112	13,500	1,539,896	19,694,897	10,340,654	7,325,080	1,291,389	475,865	261,909	-	19,694,897						

POWELL RIVER REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN BYLAW NO. 526

SCHEDULE 'C' - BUDGET
2019 FINANCIAL PLAN

SERVICE	REVENUE		Current Year Funding										REVENUE Transfers				TOTAL	EXPENDITURES					Transfer To	TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/ Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.				
General Admin.	1,431,636				-	7,780	560,776	525,349	-	45,250		20,000	2,590,791	1,950,191	45,250	158,340	372,010	65,000		2,590,791				
EA Admin.	208,854					679		44,436		-		-	253,969	248,480					5,489	253,969				
EA Feas. Studies	25,000					1,783				-	30,000		56,783	32,500				24,283		56,783				
Grants-In-Aid	50,750												50,750	50,750						50,750				
Planning	387,854		445			1,481		530		-	8,025	15,000	413,335	403,829	8,025			1,481		413,335				
Development	14,311												14,311	14,311						14,311				
Regional Parks	583,833			140,294		2,069		20,207	250,000	60,375		14,000	1,070,778	730,553	330,225			10,000		1,070,778				
Cemeteries	135,643		33,016			6,011		59,788		6,250		10,000	250,708	239,458	6,250			5,000		250,708				
Reg Animal Shelter	84,058					46							84,104	84,058				46		84,104				
Emerg. Prog. EA 'D'	15,000												15,000	15,000						15,000				
Library	353,368							6,044					359,412	359,412						359,412				
Emerg. (911)	160,320			64,079				1,164					225,564	225,564						225,564				
Waste Mgmt	695,673			1,482,570		12,616	1,731,000	138,880		491,500		15,000	4,567,238	2,333,238	2,222,500			11,500		4,567,238				
Waste Mgmt - Lasq.	-					593				-	5,386	75,021	81,000	81,000						81,000				
House Numbering	2,000												2,000	2,000						2,000				
Comm. Recreation	65,407												65,407	65,407						65,407				
Rural Paratransit	127,175							27,223					154,397	154,397						154,397				
Lasq. Library	29,196												29,196	29,196						29,196				
Northside Rec.	125,124					3,254		1,300					129,678	38,711		5,967		85,000		129,679				
Malaspina Fire Prot.	594,406												594,406	463,355		91,122	39,929			594,406				
Lasqueti Fire Prot.	138,491	30,000											168,491	102,047			66,444			168,491				
Savary Fire Prot.	183,377								20,000				203,377	156,566	29,000	17,811				203,377				
Northside Fire Prot.	349,259				655,141			123,000				1,500	1,128,900	317,756	749,141	62,004				1,128,900				
Myrtle Pond Water		45,521		57,374		525						20,000	123,420	102,353		6,432	10,135	4,500		123,420				
Septage Disposal	38,276					1,908		618					40,802	13,302				27,500		40,802				
Lund Sewer		46,305		74,000					10,500			20,000	150,805	122,631	10,500	13,799	3,875			150,805				
Tex. Health Cen.	86,850					34							86,883	58,717		14,724	12,242	1,200		86,884				
Tex. Rec. Comm.	115,725			5,874					20,000				141,599	117,599	20,000		4,000			141,599				
Texada Airport	107,016			5,300		1,005						2,500	115,821	90,821				25,000		115,821				
Texada Marine	37,000					2,209							39,209	26,849				12,360		39,209				
Texada Heritage	21,000					108							21,108	21,108						21,108				
Savary Marine		150,000		2,000		381							152,381	72,018		78,363		2,000		152,381				
Lasqueti Marine	11,147					1,139						1,500	13,786	7,019				6,767		13,786				
Economic Dev.	61,500												61,500	61,500						61,500				
Reg Emerg Prepare	231,365					113						10,000	241,478	236,478				5,000		241,478				
Total Cap. & Oper.	6,470,612	271,826	33,462	1,831,491	655,141	43,733	2,291,776	948,539	300,500	646,786	75,021	129,500	13,698,386	9,028,172	3,420,891	448,562	508,635	292,127	-	13,698,387				
Municipal Debt.								699,800					699,800			699,800				699,800				
TOTAL	6,470,612	271,826	33,462	1,831,491	655,141	43,733	2,291,776	1,648,339	300,500	646,786	75,021	129,500	14,398,186	9,028,172	3,420,891	1,148,362	508,635	292,127	-	14,398,187				

POWELL RIVER REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN BYLAW NO. 526

SCHEDULE 'D' - BUDGET
2020 FINANCIAL PLAN

SERVICE	REVENUE		Current Year Funding					REVENUE Transfers					TOTAL	EXPENDITURES					Transfer To	TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/ Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,527,420				-	8,056	560,776	505,727	-	-		20,000	2,621,978	2,038,261	-	146,707	372,010	65,000		2,621,978
EA Admin.	209,698					756		43,740		-		-	254,193	248,702					5,491	254,193
EA Feas. Studies	25,000					1,703				-		-	56,703	32,500				24,203		56,703
Grants-In-Aid	50,750									-	30,000	-	50,750	50,750						50,750
Planning	401,237		459			1,501		530		-		15,000	418,727	413,226			-	5,501		418,727
Development	14,695									-		-	14,695	14,695						14,695
Regional Parks	596,538			143,749		1,364		20,616		-		14,000	783,618	746,268	7,350			30,000		783,618
Cemeteries	136,731		34,597			6,079		62,543		-		10,000	256,200	244,950	6,250			5,000		256,200
Reg Animal Shelter	86,122					46				-		-	86,168	86,122				46		86,168
Emerg. Prog. EA 'D'	15,000									-		-	15,000	15,000						15,000
Library	363,924							6,044		-		-	369,968	369,968						369,968
Emerg. (911)	165,736			62,798				1,164		-		-	229,698	229,698						229,698
Waste Mgmt	684,951			1,702,445	4,477,500	5,875		138,880		-	245,000	15,000	7,269,651	2,487,113	4,722,500	58,538		1,500		7,269,651
Waste Mgmt - Lasq.	-					518				-	18,821	79,750	99,089	99,089						99,089
House Numbering	2,000									-		-	2,000	2,000						2,000
Comm. Recreation	67,324									-		-	67,324	67,324						67,324
Rural Paratransit	131,052							27,495		-		-	158,547	158,547						158,547
Lasq. Library	30,027									-		-	30,027	30,027						30,027
Northside Rec.	124,944					4,444		1,300		-		-	130,688	39,721		5,967		85,000		130,689
Malaspina Fire Prot.	605,920									-		-	605,920	474,869		91,122	39,929			605,920
Lasqueti Fire Prot.	135,331	30,000								-		-	165,331	104,097			61,234			165,331
Savary Fire Prot.	190,152									-		-	190,152	160,152			30,000			190,152
Northside Fire Prot.	363,043							73,000		-		1,500	437,543	323,953		103,590	10,000			437,543
Myrtle Pond Water		46,886		58,521		588				-		25,000	130,996	103,687		6,432	16,377	4,500		130,996
Septage Disposal	38,672					2,293		630		-		-	41,595	13,595				28,000		41,595
Lund Sewer		47,694		77,000						-		22,000	146,694	127,072		13,799	5,823			146,694
Tex. Health Cen.	87,663					50				-		-	87,713	60,131		14,724	11,658	1,200		87,714
Tex. Rec. Comm.	129,371			5,992					25,000			-	160,362	120,362	25,000		15,000			160,362
Texada Airport	125,950			5,300		1,145				-		10,000	144,895	104,895	10,000			30,000		144,895
Texada Marine	37,000					2,382				-		-	39,382	27,142				12,240		39,382
Texada Heritage	21,000					108				-		-	21,108	21,108						21,108
Savary Marine		150,000		2,000		381				-		-	152,381	70,143		77,425		4,813		152,381
Lasqueti Marine	11,147					1,233				-		1,500	13,880	7,140				6,741		13,880
Economic Dev.	61,500									-		-	61,500	61,500						61,500
Reg Emerg Prepare	237,181					183				-		10,000	247,363	242,363				5,000		247,363
Total Cap. & Oper.	6,677,078	274,581	35,056	2,057,805	4,477,500	38,707	560,776	881,668	25,000	317,421	79,750	136,500	15,561,842	9,396,172	4,771,100	518,304	562,031	314,236	-	15,561,843
Municipal Debt.								646,007					646,007			646,007				646,007
TOTAL	6,677,078	274,581	35,056	2,057,805	4,477,500	38,707	560,776	1,527,675	25,000	317,421	79,750	136,500	16,207,849	9,396,172	4,771,100	1,164,311	562,031	314,236	-	16,207,850

POWELL RIVER REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN BYLAW NO. 526

SCHEDULE 'E' - BUDGET
2021 FINANCIAL PLAN

SERVICE	REVENUE		Current Year Funding				REVENUE Transfers						TOTAL	EXPENDITURES					Transfer To	TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/ Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,520,004				-	9,500	560,776	480,371	-	-		20,000	2,590,651	2,058,201	-	95,440	372,010	65,000		2,590,651
EA Admin.	248,351					833		50,351				-	299,535	294,044					5,491	299,535
EA Feas. Studies	25,000					1,622						-	56,622	32,500				24,122		56,622
Grants-In-Aid	50,750											-	50,750	50,750						50,750
Planning	411,853		472			1,501		530				15,000	429,357	422,856				6,501		429,357
Development	15,091											-	15,091	15,091						15,091
Regional Parks	608,339			147,296		1,681		21,036				14,000	792,352	762,352				30,000		792,352
Cemeteries	137,743		36,255			6,150		65,430				10,000	261,828	250,578	6,250			5,000		261,828
Reg Animal Shelter	88,238					47						-	88,285	88,238				47		88,285
Emerg. Prog. EA 'D'	15,000											-	15,000	15,000						15,000
Library	374,796							6,044				-	380,840	380,840						380,840
Emerg. (911)	171,215			61,542				1,164				-	233,921	233,921						233,921
Waste Mgmt	812,128			1,754,320		2,445		138,880				15,000	2,722,773	2,344,456		298,317		80,000		2,722,773
Waste Mgmt - Lasq.	-					254						-	13,739	12,960				779		13,739
House Numbering	2,000											-	2,000	2,000						2,000
Comm. Recreation	69,298											-	69,298	69,298						69,298
Rural Paratransit	135,046							27,770				-	162,816	162,816						162,816
Lasq. Library	30,882											-	30,882	30,882						30,882
Northside Rec.	124,792					5,634		1,300				-	131,726	40,759		5,967		85,000		131,727
Malaspina Fire Prot.	613,821											-	613,821	486,699		91,122	36,000			613,821
Lasqueti Fire Prot.	135,900	30,000										-	165,900	106,207			59,693			165,900
Savary Fire Prot.	193,843											-	193,843	163,843			30,000			193,843
Northside Fire Prot.	378,581							73,000				1,500	453,081	330,332		70,749	52,000			453,081
Myrtle Pond Water		48,293		59,692		652						30,000	138,637	105,467		6,432	22,238	4,500		138,637
Septage Disposal	39,067					2,685		643				-	42,395	13,895				28,500		42,395
Lund Sewer		49,125		80,000								24,000	153,125	130,580		13,799	8,746			153,125
Tex. Health Cen.	89,096					67						-	89,164	61,583		14,724	11,657	1,200		89,164
Tex. Rec. Comm.	132,084			6,111					25,000			-	163,195	123,195	25,000		15,000			163,195
Texada Airport	124,070			5,300		1,215						2,500	133,085	98,085				35,000		133,085
Texada Marine	37,000					2,553						-	39,553	27,444				12,110		39,553
Texada Heritage	21,000					108						-	21,108	21,108						21,108
Savary Marine		150,000		2,000		420						-	152,420	71,423				80,998		152,421
Lasqueti Marine	11,147					1,328						1,500	13,975	7,264				6,711		13,975
Economic Dev.	61,500											-	61,500	61,500						61,500
Reg Emerg Prepare	244,151					253						10,000	254,403	248,403				6,000		254,403
Total Cap. & Oper.	6,921,788	277,418	36,727	2,116,261	-	38,949	560,776	866,520	25,000	49,735	-	143,500	11,036,673	9,324,570	31,250	596,550	607,344	476,960	-	11,036,674
Municipal Debt.								644,558					644,558							644,558
TOTAL	6,921,788	277,418	36,727	2,116,261	-	38,949	560,776	1,511,078	25,000	49,735	-	143,500	11,681,231	9,324,570	31,250	1,241,108	607,344	476,960	-	11,681,232

POWELL RIVER REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN BYLAW NO. 526

SCHEDULE 'F' - BUDGET
2022 FINANCIAL PLAN

SERVICE	REVENUE		Current Year Funding					REVENUE Transfers					TOTAL	EXPENDITURES					Transfer To	TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/ Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,541,365				-	9,500	560,776	495,218	-	-		20,000	2,626,858	2,098,968	-	90,880	372,010	65,000		2,626,858
EA Admin.	218,764					910		45,325		-		-	264,999	259,508				5,491		264,999
EA Feas. Studies	25,000					1,540				-	30,000		56,540	32,500				24,040		56,540
Grants-In-Aid	50,750												50,750	50,750						50,750
Planning	422,708		486			1,578		530		-	126,000	15,000	566,303	432,724	126,000			7,578		566,303
Development	15,498												15,498	15,498						15,498
Regional Parks	620,308			150,936		2,101		21,467		-		14,000	808,812	778,812				30,000		808,812
Cemeteries	138,672		37,993			6,223		68,457		-	6,250	10,000	267,595	256,345	6,250			5,000		267,595
Reg Animal Shelter	90,406					48							90,454	90,406				48		90,454
Emerg. Prog. EA 'D'	15,000												15,000	15,000						15,000
Library	385,995							6,044					392,039	392,039						392,039
Emerg. (911)	176,760			60,311				1,164					238,234	238,234						238,234
Waste Mgmt	954,965			1,779,820		3,496		138,880		-		15,001	2,892,161	2,513,844		298,317		80,000		2,892,161
Waste Mgmt - Lasq	-					76				-	4,997		5,073	5,073						5,073
House Numbering	2,000												2,000	2,000						2,000
Comm. Recreation	71,332												71,332	71,332						71,332
Rural Paratransit	139,160							28,047					167,207	167,207						167,207
Lasq. Library	31,764												31,764	31,764						31,764
Northside Rec.	124,669					6,824		1,300					132,793	41,826		5,967		85,000		132,793
Malaspina Fire Prot.	616,977												616,977	498,855		91,122	27,000			616,977
Lasqueti Fire Prot.	138,071	30,000											168,071	108,378			59,693			168,071
Savary Fire Prot.	203,741				154,650						95,350		453,741	167,641	250,000	3,100	33,000			453,741
Northside Fire Prot.	386,147							73,000				1,500	460,647	336,898		70,749	53,000			460,647
Myrtle Pond Water		49,742		60,886		714						30,000	141,342	107,293		6,432	23,117	4,500		141,342
Septage Disposal	38,963					3,084		656					42,703	14,203				28,500		42,703
Lund Sewer		52,000		83,000								25,000	160,000	133,156		14,406	12,438			160,000
Tex. Health Cen.	90,569					84							90,653	63,072		14,724	11,657	1,200		90,653
Tex. Rec. Comm.	134,867			6,234									141,101	126,101			15,000			141,101
Texada Airport	137,124			5,300		1,495						2,500	146,419	106,419				40,000		146,419
Texada Marine	37,000					2,723							39,723	27,754				11,969		39,723
Texada Heritage	21,000					108							21,108	21,108						21,108
Savary Marine		150,000		2,000		1,526							153,526	92,181				61,346		153,526
Lasqueti Marine	11,147					1,422						1,500	14,069	7,392				6,677		14,069
Economic Dev.	61,500												61,500	61,500						61,500
Reg Emerg Prepare	251,432					338						10,000	261,769	254,601				7,168		261,769
Total Cap. & Oper.	7,153,655	281,742	38,480	2,148,486	154,650	43,790	560,776	880,088	95,350	167,247	-	144,501	11,668,764	9,620,387	382,250	595,697	606,915	463,516	-	11,668,764
Municipal Debt.								643,072					643,072			643,072				643,072
TOTAL	7,153,655	281,742	38,480	2,148,486	154,650	43,790	560,776	1,523,160	95,350	167,247	-	144,501	12,311,836	9,620,387	382,250	1,238,769	606,915	463,516	-	12,311,836

[2018-2022 FINANCIAL PLAN]

Section II Supplementary Information

Plan Overview

- **Highlights and Plan Summary**
- **Capital Expenditures**
- **Grant-in-Aid**
- **Reserves**
- **Community Works**
- **Studies**
- **Debt and Lease Payment Schedules**

Tax Requisition Information

- **Requisition Comparison by Service**
- **Residential Tax Rates by Area**
- **Residential Tax Estimates**



2018 - 2022 Financial Plan

	2018	2017	Variance
Total Budget ⁽¹⁾	\$18,812,285	\$13,785,647	\$ 5,026,638
Operating Budget ⁽²⁾	\$10,340,654	\$ 8,994,354	\$ 1,346,300
Capital Budget	\$ 7,325,080	\$ 3,820,677	\$ 3,504,403

1. Total Budget includes capital and operating costs for all Regional District services. City of Powell River debt payments to the Municipal Finance Authority, which flow through the Regional District budget, are not included in this total.
2. Excludes transfers to reserves, municipal and electoral area debt payments.

2018 BUDGET HIGHLIGHTS

The 2018 budget covers a spectrum of activities from day-to-day operations to long-term planning for the 43 services provided to the residents in the Powell River Regional District.

Below are key initiatives being instituted in 2018 to enhance some of these services:

Regional Services

- Waste Management - Continuation of the Marine Avenue Waste Site Closure plan, purchase of a BurnBoss air curtain burner to assist with invasive species control.
- Regional Parks – Addition of two new parks: End of the Road and Rossander, conversion of the rock wall shoreline at Palm Beach to a Green Shore, replacement of supports for the Haywire Bay access bridge.
- Cemeteries - Landscaping and beautification at Cranberry and Woodland Cemetery.
- Regional Emergency Preparedness – Planning for region-wide wild fire and coastal hazards, installation of emergency evacuation supply containers.

Electoral Area Services

- Fire Protection - New water tender and fire engine for Malaspina Volunteer Fire Department, investigate opportunities for Northside Volunteer Fire Department satellite hall replacement, install water tanks at Savary and Lasqueti Volunteer Fire Departments.
- Continuation of the Lund sewer pump-station upgrades, Emil Road extension and backup generator.
- Texada Health Centre upgrades.
- Savary Island Dock bike racks and pedestrian way upgrade.
- Lasqueti recycling centre improvements.

CAPITAL EXPENDITURES

Capital projects are a core to providing reliable public services and are key to long-term asset management and maintenance. Projects categories include:

- Acquisition of land, buildings, facilities, and equipment
- Upgrades or improvements to parks, facilities, and buildings
- Upgrades or improvements to water, sewer infrastructure

Planned Projects

A complete list of capital projects is provided on pages SII-12 to 13. A summary is below:

- 19 capital projects that began in 2017 will be continued or completed in 2018.
- 34 new capital projects are planned to begin in 2018.
- 20 additional future capital projects have been proposed for the 2019-2022 period.

Statistics

The majority of funding for 2018 capital projects will come from provincial and federal grants. 5.2% of the 2018 capital budget has been funded by current year taxation and prior year surpluses.

The largest project planned for 2018 is the continuation of the Marine Avenue Waste Site Closure Plan. This project alone makes up 62% of the 2018 capital budget. A Federal grant for Strategic Priorities will cover 96% of the costs related to this project in 2018.

33% of capital projects planned for 2018 will occur in services financed by only one electoral area and will not impact taxpayers in the Municipality or other Electoral Areas.

GRANTS, RESERVES, FINANCING

Operations and capital projects are generally funded through taxes. Whenever possible, the Powell River Regional District takes advantage of other sources of funding to reduce the current year tax requisition.

- **Community Works Fund** – An allocation from the Community Works Fund is given to all local governments in British Columbia to support local priorities. The use of funds is restricted to specific investment in infrastructure, energy and capacity increases.
- **Reserves** – Reserves are savings used to plan for future expenditures. The Regional District uses two types of reserves:
 - Statutory Reserves are set aside for specific purposes.
 - Non- Statutory Reserves are set aside for capital or to fund large costs that do not occur every year. Healthy reserves help avoid volatility in tax rates when unexpected event occur.
- **Financing** – The Municipal Finance Authority (MFA) provides the Regional District with short-term and long-term debt financing for capital purchases.

Community Works Funds (Gas Tax)

The Regional District expects to receive \$352,010 of Community Works funding in 2018 and will receive funds annually through 2022.

\$ 655,823 of accumulated Community Works funds are planned to be used for eligible capital projects in 2018. The use of these funds is detailed on pages SII-20 to 22.

Reserve Funds

Reserve fund contributions in 2018 are planned at \$ 385,763:

- \$ 123,855 to statutory reserves
- \$ 261,909 to non-statutory reserves

Reserve fund expenditures in 2018 are planned at \$ 804,152

- \$ 264,040 from statutory reserves
- \$ 539,112 from non-statutory reserves

A summary of statutory and non-statutory reserve balances is on pages SII-17 to 19.

Financing

Two new long-term loans will be taken on in 2018 to finance capital projects:

- \$ 682,500 to finance the purchase of new Fire Engine and Tender for Malaspina Volunteer Fire Department.
- \$ 225,278 to finance Texada Health Centre upgrades.

Existing and proposed debt and lease payments are summarized on pages SII-24 to 25.

FEASIBILITY STUDIES

Feasibility studies are used to determine the possible outcomes and costs of a project before making a decision to proceed.

The 2018 budget includes \$ 174,536 for feasibility studies with topics ranging from recreation to infrastructure. 17% of this budget is funded from current year taxation with the remainder coming from grants, community works, and reserves.

A detailed list of feasibility studies is provided on page SII-23.

GRANTS IN AID

The Grant-in-Aid service is used to support events and organizations in the community that enhance quality of life and provide economic benefits for residents and local business. Financial Policy 3.11 guides the application and selection process.

The 2018 Grant-in-Aid budget is \$ 156,037. Details are on page SII-15.

ASSET MANAGEMENT

The capital asset management plan was initially developed in 2012 and is a Strategic Priority for the Powell River Regional District. Benefits of asset management include improved data on asset location, maintenance, replacement and the associated costs.

Mapping of the Regional District's tangible capital assets began in 2017 and will continue in 2018. The asset management plan is continually updated to provide future direction for appropriate reserves and maintenance of the Regional District's assets.

TAX REQUISITION

Taxation accounts for 38% of the Regional District's 2018 revenue (excluding transfer from reserves and prior year surpluses).

The total tax requisition for 2018 is \$ 6,030,716. This is an increase of \$ 449,034 (8%) over 2017. This increase is not uniform for all residents as many services are only funded by specific areas or users as defined below.

Information on tax requisitions begins on page SII-26.

Regional Services Requisition

Regional Services are funded by all residents of the electoral areas and the Municipality of Powell River.

The total requisition for 2018 is \$ 2,505,544 which is an increase of \$ 174,269 over 2017. The majority of the increase relates to:

- Regional Parks - \$ 60,330
 - Reallocation of salaries and benefits based on the 2017 time in motion study
- Administration - \$ 80,324
 - Begin debt payments on new office space
 - Increased contributions to reserves

Sub-Regional Services Requisition

Sub-Regional Services are funded by residents of the majority of the electoral areas and the Municipality of Powell River.

The total requisition for 2018 is \$ 333,640 which is an increase of \$ 16,177 over 2017. The majority of the increase relates to:

- Cemetery - \$ 10,119
 - Increased labour to repair sunken head stones – funded from the cemetery care fund.
- Emergency Telephone (911) Services - \$ 4,093
 - Decrease in revenue as landline usage declines.

Electoral Area Services Requisition

Electoral Area Services are funded by residents of one or more electoral areas.

The total requisition for 2018 is \$ 1,337,644 which is a decrease of \$ 48,637 compared to 2017. Contributing factors include:

- Powell River Library – Increase of \$ 199,753
 - Increased cost of operations and capital investment in new location.
- Waste Management – Net decrease of \$ 99,760
 - Substantial prior year surplus reduces current year tax requisition.
 - Decrease in studies and professional fees.
- Time in Motion Study
 - Results of time tracking activity has shifted wage expense allocation to more closely reflect actual time spent on services.

Individual Service Areas:

Individual Service Areas are funded by the single electoral area that the service covers.

The total requisition for 2018 is \$ 1,585,593 which is an increase of \$ 333,548 over 2017. The majority of the increase relates to:

- Malaspina Fire Protection – Increase of \$ 151,356
 - Transfer to Capital for purchase of new Fire Engine and Tender
 - Increased Fire Hall and equipment repairs and maintenance
- Lasqueti Island Protection – Increase of \$ 62,412
 - Contribution to Reserve for future capital expenses
 - Transfer to Capital for Fire Hall electrical upgrade
- Northside Fire Protection – Increase of \$ 41,732
 - Transfer to Capital for new extrication tools and water tanks

Parcel Taxes

Parcel Tax relates to specific services that are funded only by the users of the service. Parcel taxes are charged as a flat tax, so they do not vary based on assessed value.

- Myrtle Pond Water
 - 2018 Parcel Tax is estimated at \$ 532.
 - Water consumption fees for 2018 are set out in Bylaw 117.18.
- Lund Sewer System
 - 2018 Parcel Tax is estimated at \$ 441.
 - Sewer connection fees are set out in Bylaw 194.18.
- Lasqueti Fire Department
 - 2018 Parcel Tax is estimated at \$ 76.
- Savary Island Dock
 - 2018 Parcel Tax is estimated at \$ 105.

PROPERTY TAX

Assessed Value

BC Assessment reports that property values for 2018 in the Vancouver Island Region, which includes Powell River, have seen the following changes:

- Residential Homes – Increase of 10% to 25%
- Strata Condos – Increase of 15% to 35%
- Commercial Property – Increase of 0% to 20%

Tax Rate per \$100,000 of Assessed Value

Summaries of the total amount of taxes and the residential taxes for the individual areas (Municipality and Electoral Areas) for all years covered by this plan are shown on page SII-31 to 39.

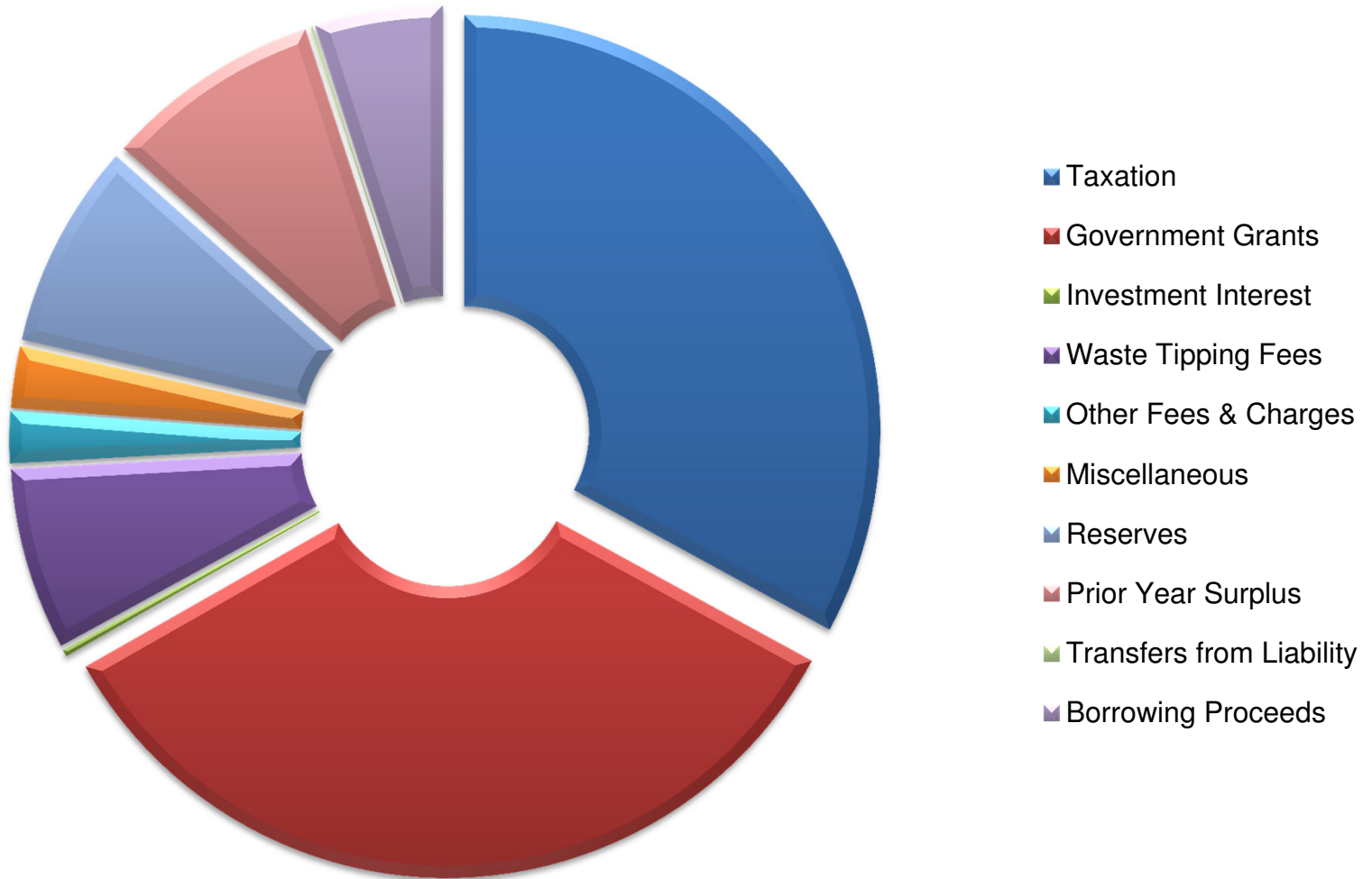
Regional Hospital District

In 2018 the total residential tax rate for the Regional Hospital District is approximately \$14 per \$100,000 of assessed value. This compares to a residential tax rate of \$15 in 2017.

NOTE: Tax rates referenced in this overview are based on BC Assessment Authority 2018 Revised Roll Values. Actual taxes will be based on the Revised Roll plus the first Supplementary Roll and will include a provincial tax collection fee of 5.25%; therefore taxes may vary slightly from figures presented here.

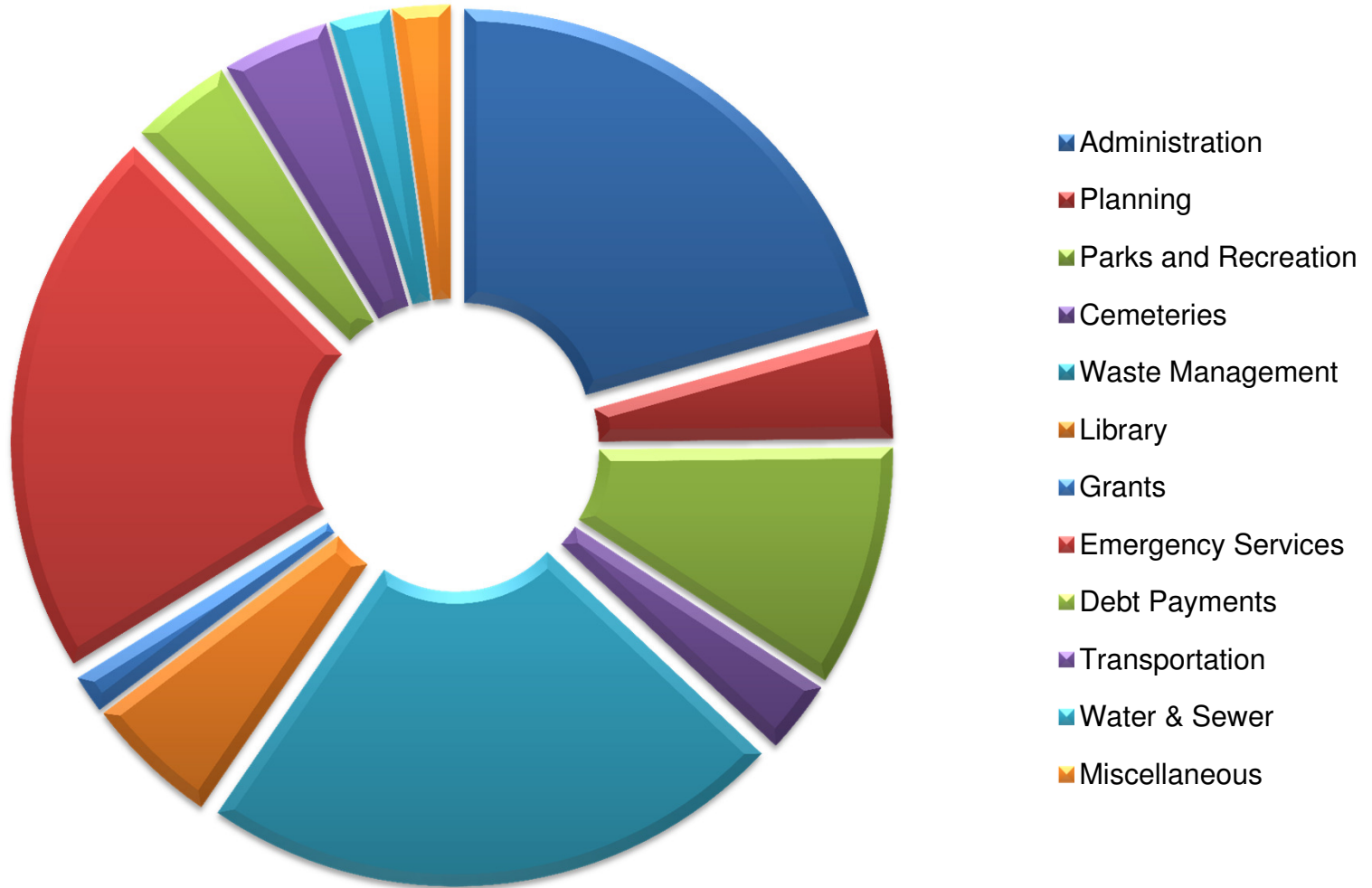
**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

Revenue



**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

Expense



SERVICE	CATEGORY	DESCRIPTION	START YEAR	PROJECT NUMBER	2018	2019	2020	2021	2022	Funding Source
REGIONAL SERVICES										
GENERAL ADMINISTRATION										
	Buildings	Frame in 2 storage bays (complete electrical)	2017	C0001	2,000					Surplus/Reserve
		Purchase and reno of Unit 105 - 4675 Marine Ave	2017	C0059	10,000					Surplus/Reserve
	Equipment	Unit 105 - Multi-function machine	2018	C0062	3,650					Surplus/Reserve
		Unit 105 - Phone System	2018	C0063	4,200					Surplus/Reserve
	Equipment-Computer	Accounting Software - completion from 2017	2017	C0003	50,000					Surplus/Reserve
	Furnishings	Unit 105 - Office Interiors (desks)	2018	C0065	32,000					Surplus/Reserve
	Infrastructure	Well and septic field at Maintenance Facility	2019	C0114		40,000				Reserve
		New plotter 40% Admin 60% Planning	2019	C0066		5,250				Reserve
Subtotal General Administration					101,850	45,250	-	-	-	
REGIONAL PARKS										
Regional Parks General	Land - Development	Padgett Road Bike Path	2017	C0005		262,500				Community Works/Taxation
Shelter Point	Land Improvements	Pop-up Cleats at Boat Ramp	2018	C0067	3,150					Reserve
		New Site Development	2019	C0068		21,000				Reserve/Taxation
	Infrastructure	Upper water reservoir water main line replacement	2017	C0006	5,250					Reserve
	Buildings	1 hiker/biker sleeping cabin	2019	C0069		7,350				Reserve
		1 hiker/biker sleeping cabin	2020	C0070			7,350			Reserve
Haywire Bay	Land Improvements	2 outhouses (concrete bases & structures)	2017	C0007	1,000					Reserve
		Playground (to replace non-compliant system)	2019	C0071		21,000				Reserve
	Infrastructure	Design and properly support access bridge	2018	C0060	80,000					Taxation
Palm Beach Park	Land - Improvements	Fencing (4' ChainLink x 500' - South Boundary)	2017	C0011	8,400					Reserve
		Green Shores Pilot Project - remove rock wall etc.	2018	C0072	30,000					Reserve
Craig Park	Land - Improvements	9 additional disc golf baskets (total of 18)		C0073		7,875				Reserve
		4' Chain Link Fence		C0074		10,500				Reserve
Subtotal Regional Parks					127,800	330,225	7,350	-	-	
CEMETERIES - POWELL RIVER AND WOODLAND										
Cranberry Cemetery	Land Improvements	Replace 600' 4' vinyl coated chain link fencing	2018	C0075	10,500					Reserve
		Landscaping	2017	C0076	15,750					Reserve
	Buildings	Replace Office Siding	2018	C0077	20,000					Reserve
		To be determined	2019	C0078		3,250	3,250	3,250	3,250	Reserve
	Structures	To be determined	2019	C0079		3,000	3,000	3,000	3,000	Reserve
	Equipment - General	Replace RTV	2018	C0080	19,260					Reserve
Woodland Cemetery	Land Improvements	Landscaping	2018	C0081	10,000					Reserve
Subtotal Cemeteries					75,510	6,250	6,250	6,250	6,250	
REGIONAL EMERGENCY PREPAREDNESS										
	Equipment	Generator for Maintenance Facility to serve as Emergency Operations Centre	2018	C0082	25,000					Grant
		20' container with evacuation support supplies	2018	C0083	25,000					Grant
	Building	Electrical work for for Maintenance Facility generator	2018	C0084	15,750					Reserve/Taxation
		Electrical transfer switch for new RD office unit #105	2018	C0085	7,350					Reserve/Taxation
Subtotal Emergency Preparedness					73,100	-	-	-	-	

SERVICE	CATEGORY	DESCRIPTION	START YEAR	PROJECT NUMBER	2018	2019	2020	2021	2022	Funding Source
REGIONAL SERVICES										
WASTE MANAGEMENT MAINLAND/TEXADA										
	Equipment	Air Curtain Burner	2018	C0061	88,220					Grant/Reserve
	Land - Improvements	Reuse/Recover/Recycle Facility Phases A	2017	C0027	4,434,935					Grant/Reserve
		Reuse/Recover/Recycle Facility Phases B	2017	C0027		2,222,500				Grant/Reserve
		Reuse/Recover/Recycle Facility Phases B	2017	C0027			2,222,500			Reserve/Debt
		Reuse/Recover/Recycle Facility Transfer Station	2020	C0086			2,500,000			Reserve/Debt
Subtotal Waste Management					4,523,155	2,222,500	4,722,500	-	-	
SUB-TOTAL REGIONAL SERVICES					4,901,415	2,604,225	4,736,100	6,250	6,250	

SERVICE	CATEGORY	DESCRIPTION	START YEAR	PROJECT NUMBER	2018	2019	2020	2021	2022	Funding Source
ELECTORAL AREA SERVICES										
PLANNING										
	Equipment - General	Plotter (60% Planning 40% Admin)	2019	C0066		8,025				Reserve
		Ortho Photos	2022	C0087					126,000	Reserve
Subtotal Planning					-	8,025	-	-	126,000	
WASTE MANAGEMENT - LASQUETI										
	Buildings	Recycling centre extension	2017	C0057	242,349					Community Works /
	Equipment	Generator to run bailer	2017	C0058	20,000					Reserve / Taxation
Subtotal WM Lasqueti					262,349	-	-	-	-	
RURAL PARATRANSIT										
	Structures	Construct 4 Bus Shelters	2018	C0113	40,000					Taxation/Other
Subtotal WM Lasqueti					40,000	-	-	-	-	
NORTHSIDE RECREATION										
	Land - Improvements	Playground Equipment	2018	C0029	30,000					Reserve/Taxation
	Buildings	Storage Building Addition	2018	C0088	5,250					Reserve/Taxation
	Equipment	Chairs and Dollies	2018	C0089	9,000					Reserve/Taxation
Subtotal Northside Recreation					44,250	-	-	-	-	
VOLUNTEER FIRE DEPARTMENTS										
MVFD										
	Equipment - Fire	Install Generator at No.2 Hall	2018	C0090	8,000					Taxation
		Install 2nd washing machine and move existing one to Mezzanine	2018	C0091	2,500					Taxation
		Install shower where old washing machine was	2018	C0092	2,500					Taxation
	Vehicles	Engine 53 replacement	2018	C0093	422,529					Debt/Taxation
		Tender 54 replacement	2018	C0094	364,072					Debt/Taxation
Subtotal MVFD					799,601	-	-	-	-	
LVFD										
	Building	Electrical for North Fire Hall	2018	C0095	21,000					Taxation
	Equipment - Fire	Hardware to complete 10,000 gallon water tank install	2017	C0034	2,000					Taxation
Subtotal LVFD					23,000	-	-	-	-	
SVFD										
	Building	To be determined	2019	C0096		25,000				Reserve/Taxation
	Equipment - Fire	SCBA (donated to SIVFD through local community)	2018	C0097	25,000					Donated
		Two water tanks - black, 5,000 gallon	2018	C0098	13,000					Taxation
		Wajax Pump	2019	C0099		4,000				Reserve/Taxation
		Engine 21 Replacement	2022	C0100					250,000	Debt/Reserve
Subtotal SVFD					38,000	29,000	-	-	250,000	

SERVICE	CATEGORY	DESCRIPTION	START YEAR	PROJECT NUMBER	2018	2019	2020	2021	2022	Funding Source
ELECTORAL AREA SERVICES										
NVFD	Land Acquisition	Legal and professional costs to secure land for new Lund satellite hall	2018	C0101	30,000					Taxation/Reserve
	Land Development	Land clearing, site prep, water and sewer for new Lund satellite hall	2019	C0102		75,000				Borrowing/Reserve
	Equipment - Fire	Extrication tools	2018	C0103	20,000					Taxation/Reserve
		Water Tanks	2018	C0104	12,000					Taxation/Reserve
	Building	New Lund satellite hall	2019	C0105		674,141				Borrowing
Subtotal NVFD					62,000	749,141	-	-	-	
MYRTLE POND WATER										
Land - Improvements	Building	Chain link fencing around tank and building	2017	C0048	6,630					Reserve
	Building	Replace rotten wall in pump house	2017	C0049	5,250					Reserve
	Equipment	Install high-volume pump to boost output	2018	C0050	7,000					Reserve
	Equipment	Install four water sample stations	2018	C0109	7,000					Reserve
Subtotal Myrtle Pond Water					25,880	-	-	-	-	
LUND SEWER										
Infrastructure		Upgrades as follows:	2017	C0043	463,957					Grant/Debt/Reserve
		Lund pump station #1								Taxation
		Franzene Road pump station #2								
		Finn Cove pump station #3								
		Sanitary manhole and clean-out								
Equipment - General		Water treatment plant	2017	C0044	144,987					Community Works
		Emil Road extension	2017	C0045	54,962					Community Works
		Backup power system generator	2019	C0106		10,500				Reserve
		Install SCADA system								
Subtotal Lund Sewer					663,906	10,500	-	-	-	
TEXADA HEALTH CENTRE										
Buildings		Upgrades per inspection	2017	C0051	326,718					Debt/Reserve/Community Works
Subtotal Tex Health Centre					326,718	-	-	-	-	Surplus
TEXADA RECREATION COMMISSION										
Land - Improvements	Buildings	Refinsh Seniors Centre Car park	2018	C0110	63,000					Community Works
	Buildings	Farmer's Market Addition	2018		25,000					Reserve
Buildings		Community Hall Lighting Upgrade	2018		10,500					Community Works
	Land - Developments	Emily Lake Trail	2019	C0111		20,000	25,000	25,000		Reserve
Subtotal Tex Rec Comm					98,500	20,000	25,000	25,000	-	
TEXADA AIRPORT										
Land Improvements		Crack Sealing	2020	C0112			10,000			Reserve
Subtotal Texada Airport					-	-	10,000	-	-	
SAVARY MARINE										
Land improvements	Equipment	Phase 2 Bike and Pedestrian Cycling Infrastrure	2018	C0047	70,234					Community Works/Reserve
	Equipment	Aluminum Box with spill response kit for Savary Marine Barge site	2018	C0108	4,725					Reserve
Subtotal Savary Marine					74,959	-	-	-	-	
SUB-TOTAL EA SERVICES					2,459,163	816,666	35,000	25,000	376,000	

SUB-TOTAL REGIONAL SERVICES
SUB-TOTAL EA SERVICES
TOTAL CAPITAL

2018	2019	2020	2021	2022
4,901,415	2,604,225	4,736,100	6,250	6,250
2,459,163	816,666	35,000	25,000	376,000
7,360,578	3,420,891	4,771,100	31,250	382,250

* R - Replace U - Upgrade N - New

RESERVE FUNDS SUMMARY

SERVICE/YEAR	OPENING	CONTRIB	2018			2019	2020	2021	2022
			INTEREST	EXPEND	DEC 31				
General Administration	125	-	2	-	127	129	131	133	134
Malaspina VFD	148,502	-	2,079	-	150,581	192,897	235,806	275,360	306,404
Lasqueti VFD	99,384	21,500	1,542	-	122,426	191,049	255,386	319,072	383,650
Northside VFD	19,733	1,100	214	(10,000)	11,046	11,201	21,428	74,092	128,500
Savary VFD	11,879	22,000	320	-	34,200	14,538	44,952	75,791	14,066
Texada Health Centre	52,365	12,000	489	(46,933)	17,921	30,499	42,666	55,002	67,510
Texada Recreation Commission	70,562	4,000	995	(3,000)	72,557	57,461	48,195	38,800	54,448
Myrtle Pond Water	63,329	29,927	915	(25,880)	68,291	79,453	97,057	120,809	145,779
Lund Sewer	162,267	13,328	1,753	(87,396)	89,952	84,541	91,588	101,678	115,626
Lund Sewer DCC	8,814	-	123	-	8,937	9,062	9,189	9,318	9,448
Regional Feasibility	1,038	20,000	155	-	21,192	41,629	62,352	83,365	104,672
Community Parks (Cash in Lieu)	376,685	-	5,274	-	381,958	387,306	392,728	398,226	403,801
Community Works	451,986	352,010	4,201	(655,823)	152,374	257,231	615,306	978,395	1,346,566
Cemetery Care Fund	364,338	5,941	5,101	(65,101)	310,279	316,398	322,701	329,193	335,880

NON-STATUTORY RESERVE FUNDS SUMMARY

YEAR / SERVICE	OPENING	CONTRIB	2018			2019	2020	2021	2022
			INTEREST	EXPEND	DEC 31				
General Administration	120,638	63,311	1,689	(58,525)	127,113	146,863	211,863	279,829	348,746
Cemetery	190,589	(2,668)	2,668	(71,510)	119,079	117,829	116,579	115,311	114,044
Regional Parks	170,612	(2,389)	2,389	(22,800)	147,812	97,437	120,087	150,087	180,087
Waste Mgmt Mainland/Texada	1,120,508	(15,687)	15,687	(219,385)	901,123	419,623	174,623	249,693	329,244
Regional Animal Shelter	3,213	-	45	-	3,258	3,304	3,350	3,397	3,445
Waste Mgmt Lasqueti Island	63,860	(894)	894	(21,500)	42,360	36,974	18,153	5,447	450
Savary Island Marine	52,175	(556)	556	(24,959)	27,216	27,216	30,029	109,027	168,372
Texada Marine	175,444	(2,006)	2,456	(18,104)	157,790	170,150	182,390	194,500	206,469
Texada Airport	61,779	9,135	865	-	71,779	81,779	86,779	106,779	131,779
Northside Recreation	201,691	72,176	2,824	(44,250)	232,441	317,441	402,441	487,441	572,441
Septage Disposal	109,773	24,963	1,537	-	136,273	163,773	191,773	220,273	248,773
Lasqueti Island Marine	72,745	7,571	1,018	-	81,334	88,101	94,842	101,552	108,229
Electoral Area Administration	40,957	15,000	573	(8,012)	48,519	54,008	59,499	64,990	70,481
Planning	102,359	10,000	1,433	(8,025)	105,767	107,248	112,749	119,251	829
Myrtle Pond Water	33,025	4,038	462	-	37,525	42,025	46,525	51,025	55,525
EA Feasibility	145,399	23,000	2,036	(43,067)	127,368	121,651	115,854	109,976	104,016
Regional Emergency Preparedness	15,048	(211)	211	(7,000)	8,048	13,048	18,048	24,118	31,371
Texada Heritage	7,636	(26)	107	-	7,717	7,717	7,717	7,717	7,717
Lasqueti Island Landfill Liability	169,465	-	2,373	13,500	185,337	158,337	85,533	6,981	7,078
Waste Mgmt Shoreline Cleanup	1,508	1,479	21	-	3,008	4,508	6,008	7,508	9,008
Texada Health Centre Non-Stat	1,206	1,183	17	-	2,406	3,606	4,806	6,006	7,206
Texada Airport - Fencing	-	5,000	-	-	5,000	10,000	15,000	20,000	25,000
Texada Airport - Runway	-	10,000	-	-	10,000	20,000	30,000	40,000	50,000
Savary Island Marine Barge Reserve	-	2,000	-	-	2,000	4,000	6,000	8,000	10,000
TOTAL STATUTORY RESERVES	1,831,006	481,806	23,162	(89,133)	1,441,841	1,673,394	2,239,485	2,859,232	3,416,485
TOTAL NON-STAT RESERVES	2,859,628	224,420	39,860	(533,637)	2,590,272	2,216,637	2,140,647	2,488,907	2,790,310
TOTAL RESERVES	4,690,634	706,226	63,022	(1,427,770)	4,032,113	3,890,031	4,380,132	5,348,139	6,206,795

RESERVE FUNDS SUMMARY

Statutory reserves are established by bylaw to fund capital works.

Non-statutory reserves are established as a provision for future expenditures.

Following is information on the purposes for which some of the reserve funds will be used.

RESERVE	PURPOSE
Malaspina VFD	Hall renovations and fleet replacement
Community Works	For projects that meet the eligibility criteria under the Community Works Fund Agreement.
Cemetery Care Fund	Perpetual care of the cemetery per legislative requirements
Myrtle Pond Water	Reserve for future water system upgrades.
Community Parks	Contributions are from subdivision cash contributions in lieu of parkland. Funds are to be used for property acquisitions only.
General Administration	For building relocation, major maintenance work on the existing office or technology upgrades etc.
Texada Marine	To finance future dock upgrades, dredging, and major maintenance.
Septage Disposal	Contributions towards possible facility upgrades.
Electoral Area Admin	To offset the quadrennial election costs.

The reserve fund balances shown are preliminary as future years capital plans have not been fully developed.

COMMUNITY WORKS FUND REVENUE & EXPENDITURES

SERVICE	ITEM	2017	2018	2019	2020	2021	2022
REVENUE							
	Balance Forward	775,554	451,985	152,373	257,231	615,306	978,395
	Annual Allocation	339,878	352,010	352,010	352,010	352,010	352,011
	Estimated Interest	7,914	4,201	2,847	6,065	11,078	16,162
	Funds Available	1,123,346	808,196	507,231	615,306	978,395	1,346,568
EXPENDITURES & COMMITMENTS							
General Administration	GHG Report and Reduction Strategy	5,913	10,787				
	Asset Mapping and GIS Upgrade	24,356					
	Building Condition Assessment	31,800					
EA Feasibility Studies	Regional Transportation Study						
	Haslam Lake Water Shed Water Quality						
Planning	Regional Sustainability Planning	5,000	-				
	Lund OCP Review						
	Area A - Geotechnical Hazard Land Survey						
Regional Parks	Padgett Road Bike Path	371,926		250,000			
	Gillies Bay Bike Path						
	Regional Trails Plan						
	Palm Beach Park - Tennis Court Upgrade	87,385					
	Craig Park - Tennis Court Upgrade	78,161					
Waste Management Mainland/Texada	Emission Reduction Quantification		20,700				
Waste Management Lasqueti	Waste Management Plan	13,801	8,854				
	Lasquet Recycling Depot Upgrades		200,000				
Community Recreation	Lasqueti Recreation Development						
Northside Recreation	Energy Efficiency Upgrades - New Heater						
Malaspina VFD	Green Technology - Exhaust Removal System						
Savary Island VFD	Fire Hall Energy Efficiency Upgrades						
Northside VFD	Craig Road Fire Hall - Eligible Items						
Myrtle Pond Water	Water System Upgrades						
Lund Sewer	New Treatment Plant						
	Purchase and Installation of two generators	5,631	54,370				
	Emil Lake sewer extension	17,387	157,613				
Texada Health Centre	Supply and Install Automatic Taps		26,000				
Texada Recreation Commission	Community Hall Energy Efficiency Upgrades	-	10,000				
	Emily Lake Park bridge replacement	15,000	-				
	Gillies Bay Old School parking lot upgrade		60,000				
Savary Island Marine	Bike racks/active transportation		50,000				
Lund Waterworks Improvement District	Water System Upgrades						
Tourism Powell River	Signage Renewal		12,500				
PR Salmon Society	Water Monitoring Station and Instruments						
Lasqueti Community Association		15,000	5,000				
Drainage Control and Stormwater Mgmt Study			40,000				
	Total Expenditures / Commitments	671,361	655,823	250,000	-	-	-
	Lending for General Admin Capital						
	Repayment from General Admin (Includes Estimated Interest)						
	Lending for Myrtle Pond Capital						
	Repayment from Myrtle Pond						
	Reserve Fund Balance	451,985	152,373	257,231	615,306	978,395	1,346,568

COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2017

SERVICE	ITEM	2017	2007-2017
General Administration	Green House Gas Reduction Strategy	5,913	8,663
	Asset Mapping and GIS Upgrade	24,356	35,603
	Building Condition Assessment	31,800	31,800
	Subtotal - General Administration		76,066
EA Feasibility Studies	Regional Transportation Study		114,511
	Haslam Lake Water Shed Water Quality		6,096
	MP & Surrounds Alternate Water Source Study		50,250
	Water Conservation Plan		10,764
	Southern Region Water Study		5,369
	Subtotal - EA Feasibility Studies		186,990
Planning	Southern Region OCP Review Sustainability Focus		72,624
	Riparian Areas Regulation - Public Education re Stream Protection		13,000
	Regional Sustainability Planning	5,000	27,640
	Area A - Geotechnical Hazard Land Survey		53,000
	Subtotal - Planning		166,264
Regional Parks	Parks and Open Space Plan		41,818
	Padgett Road Bike Path	371,926	829,232
	Gillies Bay Bike Path		184,912
	Palm Beach Park - Tennis Court Upgrade	87,385	87,385
	Craig Park - Tennis Court Upgrade	78,161	78,161
	Regional Trails Plan		30,000
	Subtotal - Regional Parks		1,251,509
Waste Management Lasqueti	Waste Management Plan	13,801	45,099
	Lasqueti Recycling Depot Upgrades		2,388
	Subtotal - Waste Management Lasqueti		47,487
Community Recreation	Lasqueti Recreation Development		35,230
Northside Recreation	Energy Efficiency Upgrades - Windows		30,776
	Energy Efficiency Upgrades - Heating		7,336
	Subtotal - Northside Recreation		38,112
Malaspina VFD	Energy Efficiency Upgrades - Heating		12,169
	Energy Efficiency Upgrades - Bay Door		5,477
	Green Technology - Exhaust Removal		12,747
	Subtotal - Malaspina VFD		30,393

COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2017

SERVICE	ITEM	2017	2007-2017
Savary Island VFD	Energy Efficiency Upgrades		140,387
Northside VFD	Craig Road Fire Hall - Water Cistern		33,201
	Craig Road Fire Hall - Green Tech Exhaust Removal		18,400
	Subtotal - Northside VFD		51,601
Myrtle Pond Water	Water Metering		95,956
	Water System Upgrades		345,990
	Subtotal - Myrtle Pond Water		441,946
Lund Sewer	Treatment System Upgrades		95,025
	Pump Replacement		6,005
	Purchase and Installtion of two generators	5,631	5,631
	Emil Lake sewer extension	17,387	17,387
	New Treatment Plant		81,004
Subtotal - Lund Sewer			205,052
Texada Recreation Commission	Gillies Bay School - Heating System Upgrade		-
	Gillies Bay School - Energy Efficiency Upgrades		20,935
	Emily Lake Park bridge replacement	15,000	30,227
	Community Hall - Energy Efficiency Upgrades		120,560
Subtotal - Texada Recreation Commission			171,722
Texada Health Centre	Supply and Install Automatic Taps		-
Other Organizations			-
Powell River Salmon Society	Lang Creek/ Haslam Lake Water Monitoring Equipment		44,442
Tourism Powell River	Signage Renewal		87,500
Lasqueti Community Association		15,000	15,000
Lund Waterworks Improvement	Water System Upgrades		124,200
Subtotal - Other Organizations			271,142
Total Expenditures		671,361	3,113,901

2018 STUDIES

SERVICE	DESCRIPTION	ITEM	TOTAL	TAXATION	RESERVE	GRANT	CWF	TOTAL
GENERAL ADMINISTRATION			13,905					
	Greenhouse Gas Reduction Strategy	13,905					13,905	13,905
WASTE MANAGEMENT			127,600					
	Completion of Marine Avenue Site Closure Plan	106,900			53,450	53,450		106,900
	Greenhouse Gas Emissions Reduction Quantificatio	20,700					20,700	20,700
TEXADA ISLAND AIRPORT			15,000					
	Airport Master Plan	15,000		5,000		10,000		15,000
E.A. FEASIBILITY STUDIES								
REGIONAL DISTRICT POTENTIAL STUDIES			117,000					
	Sub-Regional Museum Service	2,000			2,000			2,000
	Economic Development	5,000			5,000			5,000
	Regional Recreation	5,000			5,000			5,000
	Regional Potable Water Transmission Line Study	25,000			15,000	10,000		25,000
	Judith Fisher Centre Operational Service Study	5,000			5,000			5,000
	Tourism Powell River Signage Renewal	12,500					12,500	12,500
	Lasqueti Comm Assn - Hall Revitalization	5,000					5,000	5,000
	Drainage Control and Stormwater Mgmt Study	40,000					40,000	40,000
	Gillies Bay ID - Water Conservation Study	10,000				10,000		10,000
	Pete's Lake Water Users Society - Water Quality St	7,500				7,500		7,500
TOTAL STUDIES		273,505	273,505	5,000	85,450	90,950	92,105	273,505

ANNUAL DEBT/LEASE PAYMENTS

PURPOSE / SERVICE	DUE	2018	2019	2020	2021	2022
DEBT - CITY OF POWELL RIVER						
Sewer	2018	168,834				
Water	2019	64,979	52,379			
Rec Complex Rehab	2030	19,756	19,756	19,756	19,756	19,756
Roads Rehabilitation	2025	74,866	73,488	72,075	70,626	69,140
Millennium Parkland	2034	93,396	93,396	93,396	93,396	93,396
North Harbour Upgrades	2041	301,981	301,981	301,981	301,981	301,981
New Library	2036	158,800	158,800	158,800	158,800	158,800
Subtotal		882,612	699,800	646,007	644,558	643,072
DEBT - REGIONAL DISTRICT						
EXISTING AND PROPOSED						
General Administration						
Public Works Yard (Short Term)	2020	63,000	63,000	51,367		
Vadim Software (Short Term)	2022	22,040	22,040	22,040	22,040	18,840
Light Truck (Community Services)	2018	4,073				
Electric Car (Short Term)	2021	5,800	5,800	5,800	5,900	
Office Space - Unit 105 - 4675 Marine Avenue		67,500	67,500	67,500	67,500	72,040
Subtotal General Administration		162,413	158,340	146,707	95,440	90,880
Regional Emergency Preparedness						
Mobile Generator (Short Term)	2021	10,555				
Waste Management Mainland/Texada						
Resource Recovery Center (30 years) proposed	2048			58,538	298,317	298,317
Northside Recreation						
School Purchase	2024	5,967	5,967	5,967	5,967	5,967
Malaspina VFD						
Fire Truck (Replace E53 & E54) proposed 20 yea	2038	20,900	45,600	45,600	45,600	45,600
Fire Truck T55 & T57	2028	45,522	45,522	45,522	45,522	45,522
Subtotal Malaspina VFD		66,422	91,122	91,122	91,122	91,122
Savary Island VFD						
Main Hall Upgrade (Short Term)	2018	6,206				
Apron Upgrade (Short Term)	2019	14,270	17,811			
Engine 21 (25 years)	2047					3,100
Subtotal Savary VFD		20,476	17,811	-	-	3,100
Northside VFD						
Fire Department	2042	25,476	25,476	25,476	25,476	25,476
Fire Department	2043	3,101	3,101	3,101	3,101	3,101
Fire Department	2044	2,172	2,172	2,172	2,172	2,172
Water Tender (Short term)	2020	21,601	21,526	32,841		
Lund Hall (30 years) proposed	2049		9,729	40,000	40,000	40,000
Fire Truck (2007)	2018	11,264				
Fire Truck (2000)	2018	1,872				
Subtotal Northside VFD		65,486	62,004	103,590	70,749	70,749

ANNUAL DEBT/LEASE PAYMENTS

PURPOSE / SERVICE	DUE	2018	2019	2020	2021	2022
DEBT - REGIONAL DISTRICT						
EXISTING AND PROPOSED						
Myrtle Pond Water System						
Water System Upgrade	2030	5,663	5,663	5,663	5,663	5,663
Water System Upgrade	2032	598	598	598	598	598
Water System Upgrade	2033	171	171	171	171	171
Subtotal Myrtle Pond		6,432	6,432	6,432	6,432	6,432
Lund Sewer System						
Treatment Plant Upgrade	2026	2,299	2,299	2,299	2,299	2,299
Treatment Plant Upgrades (Short Term)	2022	11,500	11,500	11,500	11,500	12,107
Subtotal Lund Sewer		13,799	13,799	13,799	13,799	14,406
Texada Health Center						
Building Upgrades (20 years proposed)	2037	6,758	14,724	14,724	14,724	14,724
Savary Island Marine						
Dock and Breakwater Upgrades (Short Term)	2020	50,469	78,363	77,425		
Total Debt Payments		408,778	448,562	518,304	596,550	595,697

[2018-2022 FINANCIAL PLAN]

Tax Requisition Information

ANNUAL REQUISITION COMPARISON BY SERVICE - 5 YEAR SUMMARY

	2017 Tax Requisition	2018 Tax Requisition	2019 Projected Requisition	2020 Projected Requisition	2021 Projected Requisition
REGIONAL SERVICES					
General Administration	1,082,046	1,162,370	1,431,636	1,527,420	1,520,004
Feasibility Study	-	-	-	-	-
Grant-in-Aid - General	107,778	60,268	15,000	15,000	15,000
Regional Parks Summary	413,646	473,976	583,833	596,538	608,339
Emergency Telephone 911	148,051	152,144	160,320	165,736	171,215
Cemeteries	89,332	99,451	135,643	136,731	137,743
Regional Animal Shelter	80,080	82,045	84,058	86,122	88,238
Waste Management (Mainland/Texada)	458,592	498,832	695,673	684,951	812,128
Regional Emergency Preparedness	230,512	229,017	231,365	237,181	244,151
Sub-Total Regional Services	2,610,037	2,758,103	3,337,528	3,449,680	3,596,817
Requisition Apportionment					
POWELL RIVER [City]	1,309,713	1,401,389	1,695,639	1,752,546	1,827,160
SECHELT IGD	5,377	7,353	8,048	8,313	8,313
ELECTORAL AREAS	1,294,947	1,349,360	1,633,842	1,688,821	1,761,345
ELECTORAL AREA SERVICES					
SHARED SERVICES					
EA Administration	271,723	81,699	208,854	209,698	248,351
EA Feasibility Studies	34,679	25,000	25,000	25,000	25,000
Planning **	282,774	347,305	387,854	401,237	411,853
Development	13,466	13,936	14,311	14,695	15,091
Paratransit **	83,524	91,653	127,175	131,052	135,046
House No. **	-	-	2,000	2,000	2,000
Emergency Preparedness Planning	-	-	-	-	-
Powell River Library **	291,550	491,303	353,368	363,924	374,796
Septage Disposal **	36,872	37,167	38,276	38,672	39,067
Economic Development **	56,630	61,499	61,500	61,500	61,500
Area B Economic Development Grant **	8,193	5,323	5,323	5,323	5,323
Sub-Total Shared E.A. Services	1,079,410	1,154,884	1,223,659	1,253,101	1,318,028

ANNUAL REQUISITION COMPARISON BY SERVICE - 5 YEAR SUMMARY

	2017 Tax Requisition	2018 Tax Requisition	2019 Projected Requisition	2020 Projected Requisition	2021 Projected Requisition
INDIVIDUAL AREA SERVICES					
Grant-in-Aid - Individual	33,763	75,757	30,427	30,427	30,427
Community Recreation - Area C	50,510	50,226	51,922	53,444	55,012
Community Recreation - Area E	11,796	25,320	13,484	13,879	14,287
Northside Recreation	123,084	135,936	125,124	124,944	124,792
Northside VFD	290,574	331,956	349,259	363,043	378,581
Savary Island VFD	147,899	158,813	183,377	190,152	193,843
Lund Sewer (parcel tax)	42,000	44,100	46,305	47,694	49,125
Savary Island Marine (Dock) parcel tax	179,500	150,000	150,000	150,000	150,000
Malaspina VFD *	407,563	560,357	594,406	605,920	613,821
Myrtle Pond Water (parcel tax)	43,117	44,195	45,521	46,886	48,293
Emergency Program Area D	15,000	15,000	15,000	15,000	15,000
Texada Island Marine (Dock)	37,000	37,000	37,000	37,000	37,000
Texada Health Centre	67,399	79,625	86,850	87,663	89,096
Texada Recreation Comm	92,112	112,975	115,725	129,371	132,084
Texada Airport	74,550	93,890	107,016	125,950	124,070
Texada Heritage	21,000	21,000	21,000	21,000	21,000
Lasqueti Waste Management	140,000	-	-	-	-
Lasqueti Island Library (VIRL)	28,611	28,391	29,196	30,027	30,882
Lasqueti Island VFD (parcel and value tax)	79,628	142,040	168,491	165,331	165,900
Lasqueti Marine Ramp	11,147	11,147	11,147	11,147	11,147
Sub-total Electoral Area	4,069,010	4,427,496	4,628,569	4,755,080	4,920,416
TOTAL	6,679,047	7,185,599	7,966,097	8,204,760	8,517,234
Sub-total Individual Area Services	1,896,253	2,117,728	2,181,250	2,248,879	2,284,360
Total Electoral Area Services	2,975,663	3,272,612	3,404,910	3,501,980	3,602,388
Total Electoral Area Requisition (Regional and Electoral Area Services)	4,270,610	4,621,973	5,038,751	5,190,800	5,363,733
TOTAL REQUISITION	5,585,700	6,030,715	6,742,438	6,951,659	7,199,206

* SIGD Contributes to this service

** Area E does not participate in all Shared Services.

The impact on residential tax rates is based on 2018 Revised Roll Values.

ANNUAL BUDGET AND REQUISITION COMPARISON BY SERVICE - 3 YEAR DETAIL

	2016 Budget	2016 Tax Requisition	2016 Residential Tax Rate/ \$100,000 NTV	2017 Budget	2017 Tax Requisition	2017 Residential Tax Rate/ \$100,000 NTV	2018 Budget	2018 Tax Requisition	2018 Residential Tax Rate/ \$100,000 NTV	2018-2017 Total Requisition Change \$	2018-2017 Total Requisition Change %	2018-2017 Change Tax Rate/ \$100,000 NTV \$
REGIONAL SERVICES												
General Administration	2,064,060	1,025,408	25.06	2,431,708	1,082,046	24.63	2,552,081	1,162,370	23.45	80,324	7.4%	-1.17
Feasibility Study												
Grant-in-Aid - General	83,550	83,550	2.04	107,778	107,778	2.45	60,268	60,268	1.22	-47,510	-44.1%	-1.24
Regional Parks Summary	577,260	293,384	7.17	694,914	413,646	9.41	818,121	473,976	9.56	60,330	14.6%	0.15
Emergency Telephone 911	213,419	133,945	3.27	219,557	148,051	3.37	221,516	152,144	3.07	4,093	2.8%	-0.30
Cemeteries	285,400	114,803	2.81	240,499	89,332	2.03	301,010	99,451	2.01	10,119	11.3%	-0.03
Regional Animal Shelter	78,441	78,388	1.92	80,134	80,080	1.82	82,089	82,045	1.66	1,965	2.5%	-0.17
Waste Management (Mainland/Texada)	1,763,930	246,033	6.01	2,136,885	458,592	10.44	2,377,005	498,832	10.06	40,240	8.8%	-0.37
Regional Emergency Preparedness	268,090	246,071	6.01	345,631	230,512	5.25	1,025,397	229,017	4.62	-1,495	-0.6%	-0.63
Sub-Total Regional Services	5,334,150	2,221,582	54.30	6,257,106	2,610,037	59.40	7,437,488	2,758,103	55.65	148,066		-3.75
Requisition Apportionment												
POWELL RIVER [City]		1,083,274			1,309,713			1,401,389				
SECHELT IGD		4,764			5,377			7,353				
ELECTORAL AREAS		1,133,543			1,294,947			1,349,360				
ELECTORAL AREA SERVICES												
SHARED SERVICES												
EA Administration	100,093	58,095	2.76	358,512	271,723	12.35	294,447	81,699	3.35	-190,024	-69.9%	-9.00
EA Feasibility Studies	264,061	35,560	1.69	189,198	34,679	1.58	174,536	25,000	1.02	-9,679	-27.9%	-0.55
Planning **	382,948	343,835	16.33	348,935	282,774	12.85	349,324	347,305	14.23	64,531	22.8%	1.38
Development	13,117	13,117	0.62	13,466	13,466	0.61	13,937	13,936	0.57	471	3.5%	-0.04
Paratransit **	139,151	68,336	3.25	140,863	83,524	3.80	151,650	91,653	3.76	8,129	9.7%	-0.04
House No. **	10,409	4,479	0.21	9,645	-	-	8,869	-	-	-	-	-
Powell River Library **	295,786	281,519	13.37	341,786	291,550	13.25	518,710	491,303	20.13	199,753	68.5%	6.88
Septage Disposal **	44,359	36,256	1.72	38,737	36,872	1.68	39,516	37,167	1.52	295	0.8%	-0.15
Economic Development **	61,668	56,687	2.69	57,779	56,630	2.57	61,500	61,499	2.52	4,869	8.6%	-0.05
Area B Economic Development Grant **	8,193	8,193	0.39	8,193	8,193	0.37	5,323	5,323	0.22	-2,870	-35.0%	-0.15
Sub-Total Shared E.A. Services	1,319,785	906,077	43.03	1,507,114	1,079,410	49.06	1,617,812	1,154,884	47.32	75,474		-1.73

ANNUAL BUDGET AND REQUISITION COMPARISON BY SERVICE - 3 YEAR DETAIL

	2016 Budget	2016 Tax Requisition	2016 Residential Tax Rate/ \$100,000 NTV	2017 Budget	2017 Tax Requisition	2017 Residential Tax Rate/ \$100,000 NTV	2018 Budget	2018 Tax Requisition	2018 Residential Tax Rate/ \$100,000 NTV	2018-2017 Total Requisition Change \$	2018-2017 Total Requisition Change %	2018-2017 Change Tax Rate/ \$100,000 NTV \$
INDIVIDUAL AREA SERVICES												
Grant-in-Aid - Individual	54,352	34,739	1.65	42,482	33,763	1.53	90,446	75,757	3.10	41,994	124.4%	1.57
Community Recreation - Area C	49,076	49,076	12.77	50,510	50,510	12.21	50,226	50,226	9.86	-285	-0.6%	-2.35
Community Recreation - Area E	11,403	9,518	6.83	13,681	11,796	8.02	27,320	25,320	16.15	13,524	114.6%	8.12
Northside Recreation	134,762	109,262	13.33	124,364	123,084	14.69	142,227	135,936	15.51	12,852	10.4%	0.81
Northside VFD	301,121	251,590	144.98	343,450	290,574	164.25	433,021	331,956	176.94	41,382	14.2%	12.70
Savary Island VFD	213,862	144,000	55.34	202,145	147,899	55.43	195,596	158,813	55.24	10,914	7.4%	-0.19
Lund Sewer (parcel tax)	184,765	42,000	119.02	165,079	42,000	116.98	159,575	44,100	116.97	2,100	5.0%	-0.01
Savary Island Marine (Dock) parcel tax	212,022	179,500	68.98	208,200	179,500	67.28	172,489	150,000	52.18	-29,500	-16.4%	-15.10
Malaspina VFD *	408,617	354,232	64.97	472,198	407,563	68.13	649,713	560,357	78.85	152,794	37.5%	10.72
Myrtle Pond Water (parcel tax)	95,243	42,065	154.01	119,002	43,117	143.28	140,734	44,195	124.01	1,078	2.5%	-19.27
Emergency Program Area D	15,004	15,000	5.94	15,056	15,000	5.78	15,621	15,000	5.17	-	0.0%	-0.61
Texada Island Marine (Dock)	54,564	37,000	14.66	60,783	37,000	14.27	70,214	37,000	12.76	-	0.0%	-1.51
Texada Health Centre	73,390	62,718	24.86	100,819	67,399	25.99	109,998	79,625	27.46	12,226	18.1%	1.47
Texada Recreation Comm	122,883	90,771	35.98	132,102	92,112	35.52	118,905	112,975	38.96	20,863	22.6%	3.45
Texada Airport	105,336	70,854	28.08	97,695	74,550	28.74	133,299	93,890	32.38	19,340	25.9%	3.64
Texada Heritage	28,891	21,000	8.32	21,716	21,000	8.10	22,180	21,000	7.24	-	0.0%	-0.85
Lasqueti Waste Management	154,769	111,270	79.90	204,135	140,000	95.22	58,852	-	-	-140,000	-100.0%	-95.22
Lasqueti Island Library (VIRL)	28,655	28,655	20.58	28,610	28,611	19.46	28,389	28,391	18.10	-220	-0.8%	-1.35
Lasqueti Island VFD (parcel and value tax)	120,030	78,560	62.19	101,634	79,628	59.45	144,517	142,040	98.91	62,412	78.4%	39.45
Lasqueti Marine Ramp	22,364	11,147	8.00	18,722	11,147	7.58	15,492	11,147	7.11	-	0.0%	-0.47
Total Electoral Area Services	3,710,894	2,649,034	973	4,029,498	2,975,663	1,000.97	4,396,626	3,272,612	944.23	296,949		-55.02
Total Electoral Area Requisition (Regional and Electoral Area Services)		3,782,578			4,270,610			4,621,973				
TOTAL REQUISITION		4,870,616			5,585,700			6,030,715				

* SIGD Contributes to this service

** Area E does not participate in all Shared Services.

The impact on residential tax rates is based on 2018 Revised Roll Values.

**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services								
General Administration	205,517	206,375	205,672	(702)	253,317	270,265	268,953	272,732
Grants-in-Aid - General	16,746	20,556	10,664	(9,892)	2,654	2,654	2,654	2,654
Regional Parks	58,801	78,272	83,866	5,594	103,305	105,553	107,641	109,759
Emergency Telephone - 911	27,835	29,260	27,846	(1,414)	29,342	30,333	31,336	32,351
Cemeteries	23,009	17,038	18,172	1,134	24,785	24,984	25,169	25,339
Regional Animal Shelter	16,289	15,827	14,991	(835)	15,385	15,762	16,149	16,546
Waste Management (Mainland-Texada)	51,049	90,494	88,265	(2,229)	123,094	121,197	143,700	168,974
Regional Emergency Preparedness	49,392	44,031	40,523	(3,508)	41,003	42,034	43,269	44,559
Electoral Area Shared Services								
EA Administration	22,733	101,801	31,377	(70,424)	74,678	74,981	88,872	78,239
EA Feasibility Studies	13,851	13,208	8,984	(4,224)	8,984	8,984	8,984	8,984
Planning	142,966	115,047	132,926	17,879	148,446	153,568	157,631	161,786
Development Services	5,471	5,478	5,334	(144)	5,477	5,624	5,776	5,932
Para-transit	28,414	33,982	35,079	1,097	48,674	50,159	51,687	53,262
House Numbering	1,868	-	-	-	768	768	768	768
Emergency Preparedness	-	-	-	-	-	-	-	-
Powell River Library	117,056	118,617	188,040	69,422	135,247	139,287	143,448	147,734
Septage Disposal	15,122	15,049	14,274	(776)	14,700	14,852	15,004	14,964
Economic Development	27,077	26,694	27,463	769	27,463	27,463	27,463	27,463
Electoral Area Local Services / Specified Areas								
Grants-in-Aid - Individual Areas	4,944	3,253	23,472	20,219	2,824	2,824	2,824	2,824
Northside Recreation [part of mainland Area A]	109,262	123,084	135,936	12,852	125,124	124,944	124,792	124,669
Northside Fire Protection [part of mainland Area A]	251,590	290,224	331,956	41,732	349,259	363,043	378,581	386,147
TOTAL	1,188,992	1,348,290	1,424,840	76,550	1,534,529	1,579,279	1,644,702	1,685,686
Lund Sewer	42,000	42,000	44,100	2,100	46,305	47,694	49,125	52,000
TOTAL WITH SEWER	1,230,992	1,390,290	1,468,940	78,650	1,580,834	1,626,974	1,693,827	1,737,686

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services (Note #4)	54.71	59.88	55.87	(4.01)	67.60	69.87	72.85	76.73
EA Shared Services	45.67	51.30	50.57	(0.73)	52.96	54.24	56.97	56.91
Grants-In-Aid	0.60	0.39	2.68	2.29	0.32	0.32	0.32	0.32
Northside Recreation [part of mainland Area A]	13.33	14.69	15.51	0.81	14.27	14.25	14.24	14.22
Northside Fire Protection [part of mainland Area A]	144.98	164.05	176.94	12.89	186.16	193.51	201.79	205.83
TOTAL	259.30	290.31	301.57	11.26	321.32	332.20	346.17	354.02
Lund Sewer (parcel tax)	416.00	428.57	441.00	12.43	472.50	486.68	486.68	486.68
TOTAL WITH SEWER	675.14	718.88	742.57	23.69	793.82	818.88	832.85	840.69

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2018 Revised Assessment Roll values.
Parcel tax does not vary according to property value.

**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

PART ELECTORAL AREA A - SAVARY ISLAND

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services								
General Administration	65,212	65,702	67,421	1,719	83,039	88,594	88,164	89,403
Grants-in-Aid - General	5,313	6,544	3,496	(3,049)	870	870	870	870
Regional Parks	18,658	24,919	27,492	2,573	33,864	34,601	35,285	35,980
Emergency Telephone - 911	8,832	9,315	9,128	(187)	9,619	9,943	10,272	10,605
Cemeteries	7,301	5,424	5,957	533	8,125	8,190	8,251	8,306
Regional Animal Shelter	5,169	5,039	4,914	(124)	5,043	5,167	5,294	5,424
Waste Management (Mainland/Texada)	16,198	28,810	28,934	124	40,351	39,729	47,106	55,390
Regional Emergency Preparedness	15,672	14,018	13,284	(734)	13,441	13,779	14,184	14,607
Electoral Area Shared Services								
EA Administration	7,213	32,410	10,286	(22,124)	24,480	24,579	29,133	25,647
EA Feasibility Studies	4,395	4,205	2,945	(1,260)	2,945	2,945	2,945	2,945
Planning	45,364	36,626	43,574	6,947	48,661	50,341	51,672	53,034
Development Services	1,736	1,740	1,749	8	1,795	1,844	1,893	1,944
Para-transit	9,016	10,818	11,499	681	15,956	16,442	16,943	17,459
House Numbering	593	-	-	-	252	252	252	252
Emergency Preparedness	-	-	-	-	-	-	-	-
Powell River Library	37,142	37,763	61,640	23,877	44,335	45,659	47,023	48,428
Septage Disposal	4,798	4,791	4,679	(112)	4,819	4,869	4,918	4,905
Economic Development	8,592	8,498	9,002	504	9,003	9,003	9,003	9,003
Electoral Area Local Services / Specified Areas								
Grants-in-Aid - Individual Areas	1,569	1,035	7,694	6,659	926	926	926	926
Savary Island Fire Protection	144,000	147,861	158,813	10,952	183,377	190,152	193,843	203,741
TOTAL	406,774	445,520	472,505	26,986	530,899	547,884	567,977	588,870
Savary Island Marine (Dock) parcel tax	179,500	179,500	150,000	(29,500)	150,000	150,000	150,000	150,000
TOTAL WITH SAVARY MARINE	586,274	625,020	622,505	(2,514)	680,899	697,884	717,977	738,870

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

	2016	Change 2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services	54.71	59.88	55.87	(4.01)	67.60	69.87	72.85	76.73
EA Shared Services	45.67	51.29	50.57	(0.73)	52.96	54.24	56.97	56.91
Grants-In-Aid	0.60	0.39	2.68	2.29	0.32	0.32	0.32	0.32
Savary Island Fire Protection	55.34	55.42	55.24	(0.18)	63.79	66.14	67.43	70.87
TOTAL	156.32	166.98	164.36	(2.62)	184.67	190.58	197.57	204.84
Savary Marine (Dock) parcel tax	124.40	125.52	104.90	(20.63)	104.90	104.90	104.90	104.90
TOTAL WITH SAVARY MARINE	280.72	292.51	269.26	(23.25)	289.57	295.48	302.47	309.73

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2018 Revised Assessment Roll values.
Parcel tax does not vary according to property value.

**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services								
General Administration	62,495	67,811	74,964	7,152	92,329	98,506	98,028	99,406
Grants-in-Aid - General	5,092	6,754	3,887	(2,868)	967	967	967	967
Regional Parks	17,881	25,719	30,568	4,849	37,653	38,472	39,233	40,005
Emergency Telephone - 911	8,464	9,614	10,149	535	10,695	11,056	11,421	11,791
Cemeteries	6,997	5,598	6,623	1,025	9,034	9,106	9,174	9,235
Regional Animal Shelter	4,953	5,200	5,464	264	5,607	5,745	5,886	6,031
Waste Management (Mainland/Texada)	15,523	29,735	32,171	2,436	44,865	44,174	52,376	61,588
Regional Emergency Preparedness	15,019	14,468	14,770	302	14,945	15,320	15,771	16,241
Electoral Area Shared Services								
EA Administration	6,847	42,814	5,381	(37,432)	27,481	27,592	32,655	28,779
EA Feasibility Studies	4,212	4,340	3,275	(1,065)	3,275	3,275	3,275	3,275
Planning	43,474	37,802	48,449	10,647	54,106	55,973	57,454	58,968
Development Services	1,664	1,800	1,944	144	1,996	2,050	2,105	2,162
Para-transit	8,640	11,166	12,786	1,620	17,741	18,282	18,839	19,413
House Numbering	568	-	-	-	280	280	280	280
Emergency Preparedness	-	-	-	-	-	-	-	-
Powell River Library	35,595	38,976	68,537	29,561	49,295	50,767	52,284	53,846
Septage Disposal	4,598	4,945	5,203	258	5,358	5,413	5,469	5,454
Electoral Area Local Services / Specified Areas								
Grants-in-Aid - Individual Areas	3,087	6,884	13,905	7,021	3,750	3,750	3,750	3,750
Economic Development - Grant	8,193	5,000	5,000	-	5,000	5,000	5,000	5,000
Malaspina Fire Protection	137,865	160,980	213,658	52,678	226,640	231,030	234,043	235,246
TOTAL	391,168	479,607	556,732	77,126	611,017	626,759	648,009	661,438
Myrtle Pond Water (parcel tax)	42,065	43,117	44,195	1,078	45,521	46,886	48,293	49,742
TOTAL WITH MYRTLE POND WATER	433,233	522,723	600,927	78,204	656,538	673,646	696,302	711,179

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2020	2020
Regional Services	54.71	59.88	55.87	(4.01)	67.60	69.87	72.85	76.73
EA Shared Services	42.35	51.51	45.54	(5.97)	49.91	51.19	53.92	53.87
Grants-In-Aid	1.24	2.50	4.35	1.85	1.17	1.17	1.17	1.17
Economic Development - Grant	3.29	1.82	1.56	(0.25)	1.56	1.56	1.56	1.56
Malaspina Fire Protection	64.97	68.09	78.85	10.76	83.64	85.26	86.37	86.81
TOTAL	166.55	183.80	186.18	2.38	203.89	209.06	215.88	220.15
Myrtle Pond Water (parcel tax)	506.81	519.48	532.47	12.99	548.44	564.90	564.90	564.90
TOTAL WITH WATER	673.36	703.27	718.65	15.37	752.33	773.96	780.78	785.04

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2018 Revised Assessment Roll values.
Parcel tax does not vary according to property value.

**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services								
General Administration	96,292	101,876	119,476	17,600	147,153	156,999	156,236	158,432
Grants-in-Aid - General	7,846	10,147	6,195	(3,953)	1,542	1,542	1,542	1,542
Regional Parks	27,551	38,639	48,718	10,080	60,010	61,316	62,529	63,760
Emergency Telephone - 911	13,041	14,444	16,176	1,732	17,045	17,621	18,203	18,793
Cemeteries	10,781	8,411	10,556	2,145	14,398	14,513	14,621	14,719
Regional Animal Shelter	7,632	7,813	8,709	896	8,937	9,156	9,381	9,612
Waste Management (Mainland/Texada)	23,918	44,672	51,273	6,602	71,506	70,404	83,476	98,158
Regional Emergency Preparedness	23,142	21,736	23,540	1,804	23,819	24,418	25,135	25,885
Electoral Area Shared Services								
EA Administration	10,550	31,471	27,076	(4,395)	43,562	43,738	51,807	45,631
EA Feasibility Studies	6,489	6,520	5,219	(1,301)	5,219	5,219	5,219	5,219
Planning	66,985	56,792	77,218	20,425	86,233	89,209	91,569	93,982
Development Services	2,563	2,704	3,099	394	3,182	3,267	3,355	3,446
Para-transit	13,313	16,775	20,377	3,603	28,275	29,137	30,025	30,940
House Numbering	875	-	-	-	446	446	446	446
Emergency Preparedness	-	-	-	-	-	-	-	-
Powell River Library	54,845	58,555	109,233	50,678	78,566	80,913	83,330	85,820
Septage Disposal	7,085	7,429	8,292	863	8,539	8,628	8,716	8,693
Economic Development	12,687	13,177	15,953	2,776	15,954	15,954	15,954	15,954
Electoral Area Local Services / Specified Areas								
Grants-in-Aid - Individual Areas	8,114	7,307	11,760	4,453	4,000	4,000	4,000	4,000
Community Recreation - KC Community School grant	49,076	50,510	50,226	(285)	51,922	53,444	55,012	56,627
Malaspina Fire Protection	212,422	241,848	340,526	98,678	361,217	368,214	373,016	374,933
TOTAL	655,207	740,827	953,622	212,795	1,031,525	1,058,137	1,093,573	1,116,590

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services	54.71	59.88	55.87	(4.01)	67.60	69.87	72.85	76.73
EA Shared Services	45.65	46.75	52.31	5.55	52.99	54.28	57.01	56.95
Grants-In-Aid	2.11	1.77	2.31	0.54	0.79	0.79	0.79	0.79
Malaspina VFD	64.97	68.09	78.85	10.76	83.64	85.26	86.37	86.81
Community Recreation	12.77	12.21	9.86	(2.35)	10.19	10.49	10.80	11.12
TOTAL	180.21	188.70	199.19	10.49	215.21	220.68	227.81	232.40

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2018 Revised Assessment Roll values.

**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA D - TEXADA ISLAND

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services								
General Administration	63,233	63,868	68,004	4,136	83,757	89,361	88,927	90,177
Grants-in-Aid - General	5,152	6,362	3,526	(2,836)	878	878	878	878
Regional Parks	18,092	24,223	27,730	3,506	34,157	34,900	35,591	36,291
Emergency Telephone - 911	8,564	9,055	9,207	152	9,702	10,030	10,361	10,697
Cemeteries	7,079	5,273	6,008	736	8,195	8,261	8,322	8,378
Regional Animal Shelter	5,012	4,898	4,957	59	5,087	5,212	5,340	5,471
Waste Management [Mainland-Texada]	15,706	28,006	29,184	1,178	40,700	40,073	47,513	55,870
Regional Emergency Preparedness	15,197	13,626	13,399	(228)	13,557	13,898	14,307	14,733
Electoral Area Shared Services								
EA Administration	6,928	46,090	2,515	(43,575)	24,967	25,067	29,660	26,145
EA Feasibility Studies	4,261	4,088	2,971	(1,117)	2,971	2,971	2,971	2,971
Planning	43,987	35,604	43,951	8,347	49,082	50,776	52,120	53,493
Development Services	1,683	1,695	1,764	68	1,811	1,860	1,910	1,961
Para-transit	8,742	10,517	11,599	1,082	16,094	16,585	17,090	17,611
House Numbering	575	-	-	-	254	254	254	254
Emergency Preparedness	-	-	-	-	-	-	-	-
Powell River Library	36,015	36,709	62,174	25,465	44,718	46,054	47,430	48,847
Septage Disposal	4,653	4,657	4,720	62	4,860	4,911	4,961	4,948
Economic Development	8,331	8,261	9,080	819	9,081	9,081	9,081	9,081
Electoral Area Local Services / Specified Areas								
Grants-in-Aid - Individual Areas	10,000	10,127	9,831	(296)	10,000	10,000	10,000	10,000
Emergency Program Area D	15,000	15,000	15,000	-	15,000	15,000	15,000	15,000
Texada Health Centre	62,718	67,399	79,625	12,226	86,850	87,663	89,096	90,569
Texada Recreation Commission	90,771	92,112	112,975	20,863	115,725	129,371	132,084	134,867
Texada Airport	70,854	74,435	93,890	19,455	107,016	125,950	124,070	137,124
Texada Marine [Van Anda Dock]	37,000	37,000	37,000	-	37,000	37,000	37,000	37,000
Texada Heritage	21,000	21,000	21,000	-	21,000	21,000	21,000	21,000
TOTAL	560,553	620,006	670,109	50,103	742,462	786,153	804,964	833,364

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services	54.71	59.88	55.87	(4.01)	67.60	69.87	72.85	76.73
EA Shared Services	45.65	56.92	47.86	(9.06)	53.05	54.34	57.07	57.01
Grants-In-Aid	3.96	3.90	3.39	(0.51)	3.45	3.45	3.45	3.45
Emergency Program Area D	5.95	5.78	5.17	(0.61)	5.17	5.17	5.17	5.17
Texada Health Centre	24.88	25.99	27.46	1.47	29.95	30.23	30.73	31.23
Texada Recreation Commission	36.01	35.52	38.96	3.45	39.91	44.62	45.55	46.51
Texada Airport	28.11	28.70	32.38	3.68	36.91	43.44	42.79	47.29
Texada Marine [Van Anda Dock]	14.66	14.27	12.76	(1.51)	12.76	12.76	12.76	12.76
Texada Heritage	8.32	8.10	7.24	(0.85)	7.24	7.24	7.24	7.24
Total	222.26	239.06	231.10	(7.96)	256.05	271.12	277.60	287.40

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2018 Revised Assessment Roll values.

**POWELL RIVER REGIONAL DISTRICT
2018 - 2022 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA E - LASQUETI ISLAND

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services								
General Administration	34,899	36,208	36,778	570	45,297	48,328	48,093	48,769
Grants-in-Aid - General	2,844	3,607	1,907	(1,700)	475	475	475	475
Regional Parks	9,985	13,733	14,997	1,264	18,473	18,875	19,248	19,627
Cemeteries	3,907	2,989	-	(2,989)	-	-	-	-
Regional Emergency Preparedness	8,387	7,725	7,246	(479)	7,332	7,516	7,737	7,968
Waste Management			15,783	15,783	22,011	21,672	25,696	15,783
Electoral Area Shared Services								
EA Administration	3,824	17,137	5,064	(12,073)	13,686	13,741	16,224	14,323
EA Feasibility Studies	2,352	2,317	1,607	(711)	1,607	1,607	1,607	1,607
Emergency Preparedness	-	-	-	-	-	-	-	-
Electoral Area Local Services / Specified Areas								
Grants-in-Aid - Individual Areas	7,025	8,350	9,418	1,068	9,250	9,250	9,250	9,250
Community Recreation - LCA grant	9,518	11,796	25,320	13,524	13,484	13,879	14,287	14,706
Lasqueti Waste Management	111,270	140,000	-	(140,000)	-	-	-	-
Lasqueti Library - VIRL	28,655	28,611	28,391	(220)	29,196	30,027	30,882	31,764
Lasqueti Marine Ramp	11,147	11,147	11,147	-	11,147	11,147	11,147	11,147
Lasqueti Island Fire Protection	48,560	49,628	112,040	62,412	138,491	135,331	135,900	138,071
TOTAL	282,374	333,248	269,697	(63,551)	310,448	311,847	320,546	313,489
Lasqueti Island Fire Protection (parcel tax)	30,000	30,000	30,000	-	30,000	30,000	30,000	30,000
TOTAL WITH FIRE PROTECTION	312,374	363,248	299,697	(63,551)	340,448	341,847	350,546	343,489

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

	2016	2017	2018	VARIANCE 2018-2017	2019	2020	2021	2022
Regional Services	43.10	43.71	48.92	5.21	59.68	61.77	64.56	59.06
Electoral Area Shared Services	4.43	13.23	4.25	(8.98)	9.75	9.79	11.37	10.16
Grants-In-Aid	5.04	5.68	6.01	0.33	5.90	5.90	5.90	5.90
Community Recreation	6.83	8.02	16.15	8.12	8.60	8.85	9.11	9.38
Lasqueti Waste Management	79.90	95.22		(95.22)				
Lasqueti Library - VIRL	20.58	19.46	18.10	(1.35)	18.62	19.15	19.69	20.25
Lasqueti Ramp	8.00	7.58	7.11	(0.47)	7.11	7.11	7.11	7.11
Lasqueti Island Fire Protection	38.44	37.05	78.02	40.96	96.44	94.23	94.63	96.14
TOTAL	206.34	229.95	178.55	(51.40)	206.09	206.79	212.37	208.00
Lasqueti Island Fire Protection Parcel Tax	78.13	76.14	76.14	-	76.14	76.14	76.14	76.14
TOTAL WITH PARCEL TAX	284.47	306.09	254.69	(51.40)	282.23	282.94	288.52	284.14

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2018 Revised Assessment Roll values.
Parcel tax does not vary according to property value.

**SUMMARY OF RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE BY AREA
BASED ON 2018 REVISED ASSESSMENT ROLL VALUES**

SERVICES		2014	2015	2016	2017	2018	2020	2020	2021	2022
PR CITY	Regional Services	43.44	45.74	54.71	59.88	55.69	67.39	69.65	72.61	76.48
AREA A	Regional Services	43.44	45.74	54.71	59.88	55.69	67.39	69.65	72.61	76.48
	EA Shared Services	44.59	44.75	45.67	51.30	50.38	52.77	54.05	56.77	56.71
	Grants-In-Aid	2.51	1.62	0.60	0.39	2.67	0.32	0.32	0.32	0.32
	Northside VFD	112.57	137.21	144.98	164.05	176.92	186.15	193.49	201.77	205.81
	Northside Recreation	7.90	7.17	13.33	14.69	15.50	14.27	14.25	14.23	14.22
	TOTAL	210.99	236.49	259.30	290.31	301.17	320.89	331.75	345.70	353.53
	Lund Sewer (parcel tax)	317.17	346.42	415.84	428.57	432.35	472.50	486.68	486.68	486.68
	Total with Sewer	528.16	582.91	675.14	718.88	733.52	793.39	818.43	832.38	840.21
SAVARY ISLAND	Regional Services	43.44	45.74	54.71	59.88	55.69	67.39	69.65	72.61	76.48
	EA Shared Services	44.59	44.75	45.67	51.29	50.38	52.77	54.05	56.77	56.71
	Grants-In-Aid	2.51	1.62	0.60	0.39	2.67	0.32	0.32	0.32	0.32
	Savary Island VFD	54.58	54.90	55.34	55.42	55.13	63.66	66.01	67.29	70.73
	TOTAL	145.11	147.01	156.32	166.98	163.87	184.13	190.02	196.99	204.24
	Savary Marine (Dock) parcel ta	93.56	124.40	124.40	125.52	104.90	104.90	104.90	104.90	104.90
	TOTAL with Dock	238.67	271.41	280.72	292.51	268.77	289.03	294.92	301.88	309.13
AREA B	Regional Services	43.44	45.74	54.71	59.88	55.69	67.39	69.65	72.61	76.48
	EA Shared Services	42.12	42.39	42.35	51.51	45.45	49.72	51.00	53.72	53.66
	Grants-In-Aid	0.88	0.96	1.24	2.50	4.27	1.15	1.15	1.15	1.15
	Economic Development - Grant	2.07	2.16	3.29	1.82	1.54	1.54	1.54	1.54	1.54
	Malaspina VFD	55.68	64.14	64.97	68.09	78.05	82.79	84.39	85.49	85.93
	TOTAL	144.19	155.39	166.55	183.80	184.99	202.58	207.72	214.51	218.76
	Myrtle Pond (parcel tax)	300.00	297.80	507.00	519.48	532.47	548.44	564.90	564.90	564.90
	Total with water	441.99	453.19	673.55	725.80	717.46	751.02	772.62	779.41	783.66
AREA C	Regional Services	43.44	45.74	54.71	59.88	55.69	67.39	69.65	72.61	76.48
	EA Shared Services	44.49	44.73	45.65	46.75	52.11	52.80	54.08	56.80	56.74
	Grants-In-Aid	1.42	1.36	2.11	1.77	2.30	0.78	0.78	0.78	0.78
	Malaspina VFD	55.68	64.14	64.97	68.09	78.05	82.79	84.39	85.49	85.93
	Community Recreation	12.13	12.51	12.77	12.21	9.84	10.17	10.47	10.77	11.09
	TOTAL	157.15	168.47	180.21	188.70	197.99	213.93	219.37	226.46	231.03
AREA D	Regional Services	43.44	45.74	54.71	59.88	55.69	67.39	69.65	72.61	76.48
	EA Shared Services	44.49	44.73	45.65	56.92	47.67	52.86	54.14	56.86	56.80
	Grants-In-Aid	4.01	4.00	3.96	3.90	3.39	3.45	3.45	3.45	3.45
	Texada Health Centre	17.47	20.64	24.88	25.99	27.43	29.92	30.20	30.70	31.21
	Texada Recreation Commission	35.26	44.30	36.01	35.52	38.93	39.87	44.57	45.51	46.47
	Texada Airport	18.07	25.01	28.11	28.70	32.35	36.87	43.40	42.75	47.25
	Tex Marine (Van Anda Dock)	14.84	14.80	14.66	14.27	12.75	12.75	12.75	12.75	12.75
	Texada Heritage	7.18	5.60	8.32	8.10	7.24	7.24	7.24	7.24	7.24
	Emergency Program Area D	6.02	6.01	5.95	5.78	5.17	5.17	5.17	5.17	5.17
	TOTAL	190.79	210.82	222.26	239.06	230.61	255.51	270.56	277.03	286.80
AREA E	Regional Services	33.87	33.86	43.10	43.71	48.76	59.49	61.57	64.35	58.87
	EA Shared Services	3.95	5.19	4.43	13.23	4.23	9.72	9.75	11.33	10.12
	Grants-In-Aid	5.54	4.31	5.04	5.68	6.01	5.90	5.90	5.90	5.90
	Waste Mgmt Lasqueti	70.68	64.86	79.90	95.22	0.00	0.00	0.00	0.00	0.00
	Lasqueti Library	19.60	20.29	20.58	19.46	18.10	18.62	19.15	19.69	20.25
	Community Recreation	6.72	6.76	6.83	8.02	16.15	8.60	8.85	9.11	9.38
	Lasqueti Ramp	8.42	8.22	8.00	7.58	7.11	7.11	7.11	7.11	7.11
	Lasqueti Island VFD	33.61	57.87	38.44	37.05	78.02	96.44	94.23	94.63	96.14
	Lasqueti Island VFD parcel tax	65.10	78.13	78.13	76.14	76.14	76.14	76.14	76.14	76.14
	TOTAL	247.49	279.50	284.47	306.09	254.51	282.00	282.70	288.27	283.92
REGIONAL HOSPITAL DISTRICT		50.57	24.08	24.92	14.89	13.76	14.04	14.32	14.60	14.89

EXAMPLES OF ESTIMATED 2018 RESIDENTIAL TAXES BASED ON 2018 REVISED ASSESSMENT ROLL AND ASSUMING ASSESSMENT INCREASES OF 0% - 30%

		2018	BASED ON 2018 FINANCIAL PLAN			
			No Incr.	10% Incr	20% Incr	30% Incr
		100000	100000	110000	120000	130000
AREA A	Regional Services (Note #4)	55.69	55.69	65.87	71.86	77.85
	EA Shared Services	50.38	50.38	56.42	61.55	66.68
	Grants-In-Aid	2.67	2.67	0.43	0.47	0.50
	Northside VFD	176.92	176.92	180.45	196.86	213.26
	Northside Recreation	15.50	15.50	16.16	17.63	19.10
	TOTAL	301.17	301.17	319.34	348.37	377.40
	Lund Sewer (parcel tax)	432.35	432.35	428.57	428.57	428.57
Total with Sewer	733.52	733.52	747.91	776.94	805.97	
Sub Area A	Regional Services (Note #4)	55.69	55.69	65.87	71.86	77.85
	EA Shared Services	50.38	50.38	56.42	61.55	66.68
	Grants-In-Aid	2.67	2.67	0.43	0.47	0.50
	TOTAL	163.87	163.87	183.68	200.38	217.08
Savary Island	Savary Island VFD	55.13	55.13	60.96	66.50	72.05
	Savary Marine (Dock) parce	104.90	104.90	104.90	104.90	104.90
TOTAL	432.64	432.64	472.26	505.66	539.06	
AREA B	Regional Services (Note #4)	55.69	55.69	65.87	71.86	77.85
	EA Shared Services	45.45	45.45	56.66	61.81	66.96
	Grants-In-Aid	4.27	4.27	2.75	3.00	3.25
	Economic Devl - Grant	1.54	1.54	2.00	2.18	2.36
	Malaspina VFD	78.05	78.05	74.89	81.70	88.51
	TOTAL	184.99	184.99	202.18	220.55	238.93
	Myrtle Pond (parcel tax)	532.47	532.47	519.48	519.48	519.48
Total with water	717.46	717.46	721.66	740.03	758.41	
AREA C	Regional Services (Note #4)	55.69	55.69	65.87	71.86	77.85
	EA Shared Services	52.11	52.11	51.43	56.11	60.78
	Grants-In-Aid	2.30	2.30	1.94	2.12	2.30
	Malaspina VFD	78.05	78.05	74.89	81.70	88.51
	Community Recreation	9.84	9.84	13.43	14.65	15.87
	TOTAL	197.99	197.99	207.57	226.44	245.31
AREA D	Regional Services (Note #4)	55.69	55.69	65.87	71.86	77.85
	EA Shared Services	47.67	47.67	62.61	68.30	73.99
	Grants-In-Aid	3.39	3.39	4.30	4.69	5.08
	Texada Health Centre	27.43	27.43	28.59	31.18	33.78
	Texada Recreation Commis:	38.93	38.93	39.07	42.62	46.17
	Texada Airport	32.35	32.35	31.57	34.44	37.31
	Tex Marine (Van Anda Dock)	12.75	12.75	15.69	17.12	18.55
	Texada Heritage	7.24	7.24	8.91	9.72	10.53
	Emergency Program Area D	5.17	5.17	6.36	6.94	7.52
	TOTAL	230.61	230.61	262.96	286.87	310.77
AREA E	Regional Services (Note #4)	48.76	48.76	48.08	52.45	56.82
	EA Shared Services	4.23	4.23	14.55	15.88	17.20
	Grants-In-Aid	6.01	6.01	6.25	6.81	7.38
	Waste Mgmt Lasqueti	0.00	0.00	104.74	114.26	123.78
	Lasqueti Library	18.10	18.10	21.40	23.35	25.30
	Community Recreation	16.15	16.15	8.82	9.63	10.43
	Lasqueti Ramp	7.11	7.11	8.34	9.10	9.86
	Lasqueti Island VFD	78.02	78.02	40.76	44.47	48.17
	Lasqueti Island VFD parcel 1	76.14	76.14	76.14	76.14	76.14
	TOTAL	178.36	178.36	252.94	275.94	298.93
REGIONAL HOSPITAL DISTRICT	13.76	13.76	15.14	18.16	23.61	

[2018-2022 FINANCIAL PLAN]

Section III Detailed Service Exhibits

**POWELL RIVER REGIONAL DISTRICT
GENERAL ADMINISTRATION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.06	1.06	1.07	1.23	1.07	1.00	1.01
01-1-1000-1001	Requis. - Property Value Tax	1,082,046	1,082,046	1,162,370	1,431,636	1,527,420	1,520,004	1,541,365
01-1-1000-1020	Prov. of B.C. - Ann. Grants	200,000	200,000	200,000	200,000	200,000	200,000	200,000
01-1-1000-1021	Grants- Community Works	343,574	339,878	352,010	352,010	352,010	352,010	352,010
01-1-1000-1023	Grants - Other		5,720	10,920				
01-1-1000-1010	Grant-In-Lieu	8,766	12,853	8,766	8,766	8,766	8,766	8,766
01-1-1000-1131	Maintenance Facility Revenue	1,500	2,905	2,963	3,022	3,083	3,144	3,207
01-1-1000-1130	Recoveries - Operating	368,530	367,720	407,064	408,757	418,472	412,442	426,600
01-1-1000-1132	Recoveries - Capital	50,000	79,640	50,000	80,000	50,000	30,000	30,000
01-1-1000-1133	Truck/Equipment Recoveries	45,738	28,902	29,480	30,070	30,671	31,285	31,911
01-1-1000-1120	Investment Revenue	6,692	11,855	7,689	7,780	8,056	9,500	9,500
01-1-1000-1140	Transfer from Reserve (CW)	68,870	43,215	13,905				
	Transfer from Non-Stat Reserve							
	Transfer from Regional Feasibilities Reserve							
	Transfer from Capital to Operations							
01-1-1000-1128	Gain on Sale of Asset							
01-1-1000-1128	Other Revenue	3,500	10,601	3,500	3,500	3,500	3,500	3,500
01-1-1000-1150	Prior Year Surplus - Operating	252,492	252,492	303,414	20,000	20,000	20,000	20,000
	TOTAL OPERATING REVENUE	2,431,708	2,437,826	2,552,081	2,545,541	2,621,978	2,590,651	2,626,858
DIRECTOR COSTS								
01-2-1000-1230	Director Remuneration	99,478	93,138	101,468	103,497	105,567	107,678	109,832
01-2-1000-1232	Director Expense	31,691	27,923	32,856	33,513	34,183	34,867	35,564
		131,169	121,060	134,324	137,010	139,750	142,545	145,396
EMPLOYEE COSTS								
01-2-1000-1220	Salary & Wages	842,614	767,051	819,069	869,561	886,952	904,691	922,785
01-2-1000-1221	Employee Benefits	202,227	154,531	188,386	199,999	203,999	208,079	212,241
01-2-1000-1222	Employee Travel Exp.	26,239	31,241	34,000	34,680	35,374	36,081	36,803
01-2-1000-1223	Employee Training / Develop.	33,258	33,439	35,000	35,700	36,414	37,142	37,885
		1,104,338	986,263	1,076,455	1,139,940	1,162,739	1,185,994	1,209,714
OFFICE PURCHASES / OVERHEAD								
01-2-1000-1240	Vehicle Insurance/O&M	8,500	11,101	6,300	6,489	6,684	6,884	7,091
01-2-1000-1243	Equipment Rental / Repairs	13,473	2,750	24,140	24,623	25,115	25,618	26,130
01-2-1000-1244	Equipment Purchases	29,760	55,271	40,000	40,800	41,616	42,448	43,297
01-2-1000-1444	Equipment Lease Payments							
01-2-1000-1245	Software and Licences	52,238	42,336	65,570	67,537	69,563	71,650	73,800
01-2-1000-1247	Telephone/Internet		10,479	12,000	12,240	12,485	12,734	12,989
01-2-1000-1248	Heat		1,453	1,545	1,576	1,607	1,640	1,672
01-2-1000-1249	Hydro		5,980	8,200	8,364	8,531	8,702	8,876

**POWELL RIVER REGIONAL DISTRICT
GENERAL ADMINISTRATION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-1000-1250	Garbage		1,124	1,200	1,224	1,248	1,273	1,299
01-2-1000-1261	Sewer		763	1,200	1,224	1,248	1,273	1,299
01-2-1000-1260	Water		942	2,000	2,040	2,081	2,122	2,165
01-2-1000-1262	Postage		6,100	6,400	6,528	6,659	6,792	6,928
01-2-1000-1263	Freight		-	200	204	208	212	216
01-2-1000-1259	Taxes		3,174					
01-2-1000-1246	Phone / Postage / Utilities	24,628	-		-	-	-	-
01-2-1000-1251	Stationary & Supplies	20,000	20,089	25,503	26,013	26,533	27,064	27,605
01-2-1000-1252	Strata / Rental Fees	14,744	15,212	18,000	18,540	19,096	19,669	20,259
01-2-1000-1404	Building & Grounds Maintenance	13,277	6,466	14,000	14,280	14,566	14,857	15,154
01-2-1000-1237	Bank Charges	2,856	2,663	3,000	3,060	3,121	3,184	3,247
01-2-1000-1255	Legal / Consultant Fees	157,300			-	-	-	-
01-2-1000-1362	Legal		39,746	40,000	40,800	41,616	42,448	43,297
01-2-1000-1255	Consultants		92,320	124,725	127,220	129,764	132,359	135,006
01-2-1000-1430	Computer system services		41,853	39,500	40,290	41,096	41,918	42,756
01-2-1000-1268	Advertising/communications		1,350	48,900	49,878	50,876	51,893	52,931
01-2-1000-1360	Audit Fees	33,440	34,117	35,000	35,700	36,414	37,142	37,885
01-2-1000-1300	Other	73,150	30,809	39,000	39,780	40,576	41,387	42,215
01-2-1000-1271	Insurance	10,638	12,131	12,874	13,431	13,700	13,974	14,253
01-2-1000-1299	Contingency	78,750	-	35,000	20,000	68,940	68,940	68,940
01-2-1000-1274	Studies/Professional Fees	108,870	36,851	43,905	20,000	20,000		
	Operating Reserve							
		641,625	475,081	648,162	621,841	683,343	676,185	689,312
	SUBTOTAL O & M	1,877,132	1,582,404	1,858,940	1,898,791	1,985,833	2,004,724	2,044,422
OPERATING								
POOLED OPERATIONS								
01-2-1005-1220	Maintenance Facility - Wages and Bene	1,000	307	500	510	520	531	541
01-2-1005-1221	Maintenance Facility - Benefits and Overhead		173	115	117	120	122	124
01-2-1005-1403	Maintenance Facility - O & M	16,130	27,507	16,453	16,782	17,117	17,460	17,809
01-2-1005-1407	Pooled Equipment - O & M	21,775	15,220	24,575	25,067	25,568	26,079	26,601
01-2-1005-1408	Pooled Equipment Purchases	6,833	6,596	8,750	8,925	9,104	9,286	9,471
	SUBTOTAL POOLED OPERATIONS	45,738	49,802	50,393	51,400	52,428	53,477	54,547
01-2-1000-1444	Lease Payments	420	412					
01-2-1000-1500	Transfer to Non-Stat Reserve	39,631	39,631	65,000	65,000	65,000	65,000	65,000
01-2-1000-1504	Transfer to Statutory Reserve (CW)	335,939	339,878	352,010	352,010	352,010	352,010	352,010
01-2-1000-1505	Transfer to Regional Feasibility Reserve			20,000	20,000	20,000	20,000	20,000
01-2-1000-1501	Transfer to Statutory Reserve							
01-2-1000-1557	Debt Payment	80,515	81,895	162,413	158,340	146,707	95,440	90,880

**POWELL RIVER REGIONAL DISTRICT
GENERAL ADMINISTRATION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-1000-1506	Transfer to Capital	52,333	40,391	43,325				
	TOTAL OPERATING EXPENDITURES	2,431,708	2,134,413	2,552,081	2,545,541	2,621,978	2,590,651	2,626,858
	NET REV / (EXP)	-	303,414	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1000-1141	Transfer from Statutory Reserve							
01-5-1000-1142	Transfer from Non-Stat Reserve	12,667		58,525	45,250			
01-5-1000-1152	Transfer from Operating	52,333	40,391	43,325				
01-5-1000-1143	Borrowing	441,000	441,000					
01-5-1000-1128	Other Revenue							
	TOTAL CAPITAL REVENUE	506,000	481,391	101,850	45,250	-	-	-
EXPENDITURE								
01-6-1000-1469	Land - Acquisition	190,044	190,044					
	Land - Improvements							
	Land-Development							
01-6-1000-1471	Buildings	163,956	147,064	12,000				
	Infrastructure				40,000			
01-6-1000-1475	Equipment - General	7,000	5,209	7,850	5,250			
01-6-1000-1473	Equipment - Computer	118,000	80,745	50,000				
01-6-1000-1476	Furnishings			32,000				
01-6-1000-1478	Vehicles	27,000	26,754					
01-6-1000-1500	Transfer to non-stat reserve		31,574					
	TOTAL CAPITAL EXPENDITURES	506,000	481,391	101,850	45,250	-	-	-
	NET REV / (EXP)	-	-	-	-			
MUNICIPAL DEBT SERVICING								
REVENUE								
01-1-1000-1024	City L.T. Debt Recovery	883,955	883,955	882,612	699,800	646,007	644,558	643,072
	TOTAL DEBT RECOVERIES	883,955	883,955	882,612	699,800	646,007	644,558	643,072
EXPENDITURE								
01-2-1000-1551	City Debt Payments	883,955	883,955	882,612	699,800	646,007	644,558	643,072
	TOTAL DEBT PAYMENTS	883,955	883,955	882,612	699,800	646,007	644,558	643,072
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
ELECTORAL AREA ADMINISTRATION**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.65	1.65	1.93	1.22	1.00	1.19	0.88
01-1-1120-1001 Requisition - Property Value Tax	88,259	88,259	170,117	206,754	207,598	246,251	216,664
01-1-1121-1001 Requisition - Property Value Tax - EA 'A'	89,893	89,893 -	39,513	500	500	500	500
01-1-1122-1001 Requisition - Property Value Tax - EA 'B'	31,768	31,768 -	16,901	400	400	400	400
01-1-1123-1001 Requisition - Property Value Tax - EA 'C'	14,877	14,877 -	8,438	400	400	400	400
01-1-1124-1001 Requisition - Property Value Tax - EA 'D'	35,687	35,687 -	17,699	400	400	400	400
01-1-1125-1001 Requisition - Property Value Tax - EA 'E'	11,239	11,239 -	5,868	400	400	400	400
01-1-1120-1130 Recoveries (EA Share)	57,710	57,710	50,692	44,436	43,740	50,351	45,325
01-1-1120-1120 Investment Revenue	160	414	573	679	756	833	910
01-1-1120-1142 Transfer from Non-Stat Reserve			8,012				
01-1-1120-1128 Other			12,000				
Prior Year Surplus - Reserve							
01-1-1120-1150 Prior Year Surplus - Operating - Shared	26,774	26,774	50,953				
01-1-1121-1150 Prior Year Surplus - Operating - EA A	446	446	40,013				
01-1-1122-1150 Prior Year Surplus - Operating - EA B	400	400	17,301				
01-1-1123-1150 Prior Year Surplus - Operating - EA C	400	400	8,838				
01-1-1124-1150 Prior Year Surplus - Operating - EA D	400	400	18,099				
01-1-1125-1150 Prior Year Surplus - Operating - EA E	500	500	6,268				
TOTAL OPERATING REVENUE	358,512	358,767	294,447	253,969	254,193	299,535	264,999
EXPENDITURES							
GENERAL							
01-2-1120-1234 Enumeration & Election			40,000			40,000	
01-2-1120-1233 Convention/Delegates Dues	46,656	30,938	48,056	49,498	50,983	52,512	54,087
01-2-1120-1230 Directors Remuneration	27,125	18,834	27,803	28,360	28,927	29,505	30,095
01-2-1120-1232 Directors Expenses		479	500				
01-2-1120-1226 Convention Hosting				5,000			
01-2-1120-1220 Electoral Area Shared Wages	70,259	47,111	126,353	128,880	131,458	134,087	136,769
01-2-1120-1221 Electoral Area Shared Benefits	16,862	10,232	29,061	29,642	30,235	30,840	31,457
01-2-1120-1200 Electoral Area Shared Expenses		2,355	5,000	5,000	5,000	5,000	5,000
SUBTOTAL GENERAL	160,903	109,950	276,774	246,380	246,602	291,944	257,408
BY ELECTORAL AREA							
01-2-1121-1200 Electoral Area A	90,339	436	500	500	500	500	500
01-2-1121-1220 Electoral Area A Wages		41,251	-	-	-	-	-
01-2-1121-1221 Electoral Area A Benefits		8,639	-	-	-	-	-
01-2-1122-1200 Electoral Area B	32,168	37	400	400	400	400	400
01-2-1122-1220 Electoral Area B Wages		12,244	-	-	-	-	-
01-2-1122-1221 Electoral Area B Benefits		2,586	-	-	-	-	-
01-2-1123-1200 Electoral Area C	15,277	28	400	400	400	400	400
01-2-1123-1220 Electoral Area C Wages		5,290	-	-	-	-	-
01-2-1123-1221 Electoral Area C Benefits		1,122	-	-	-	-	-
01-2-1124-1200 Electoral Area D	36,087	159	400	400	400	400	400

**POWELL RIVER REGIONAL DISTRICT
ELECTORAL AREA ADMINISTRATION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-1124-1220	Electoral Area D Wages		14,803		-	-	-	-
01-2-1124-1221	Electoral Area D Benefits		3,026	-	-	-	-	-
01-2-1125-1200	Electoral Area E	11,739	310	400	400	400	400	400
01-2-1125-1220	Electoral Area E Wages		4,307		-	-	-	-
01-2-1125-1221	Electoral Area E Benefits		854	-	-	-	-	-
	SUBTOTAL ELECTORAL AREA	185,610	95,091	2,100	2,100	2,100	2,100	2,100
	SUBTOTAL O&M	346,513	205,041	278,874	248,480	248,702	294,044	259,508
01-2-1120-1500	Transfer to Non-Stat Reserve	12,000	12,254	15,573	5,489	5,491	5,491	5,491
	TOTAL OPERATING EXPENDITURES	358,513	217,295	294,447	253,969	254,193	299,535	264,999
	NET REV / (EXP)	-	141,472	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
ELECTORAL AREA FEASIBILITY STUDIES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	0.98	0.98	0.72	1.00	1.00	1.00	1.00
01-1-1140-1001	Requisition - Property Value Tax	34,679	34,679	25,000	25,000	25,000	25,000	25,000
01-1-1140-1022	Grant	15,000	2,505	27,500				
01-1-1140-1120	Investment Revenue	1,698	1,607	2,036	1,783	1,703	1,622	1,540
01-1-1140-1140	Transfer from Grant (CW)	72,500	15,000	57,500				
01-1-1140-1142	Transfer from Non-Stat Reserve Other Revenue	53,776	-	43,067	30,000	30,000	30,000	30,000
01-1-1140-1150	Prior Year Surplus - Operating	11,545	11,545	19,433				
	TOTAL OPERATING REVENUE	189,198	65,336	174,536	56,783	56,703	56,622	56,540
	EXPENDITURES							
01-2-1140-1480	Savary Island Community Recreation	20,000	63	20,000				
01-2-1140-1480	SPP/Gillies Bay Water Service Study							
01-2-1140-1480	Haslam Lake Water Shed Water Quality							
01-2-1140-1480	Squitty Bay Dock Service Study	15,000	-					
01-2-1140-1480	Sub-regional Museum Service	30,000	-	2,000				
01-2-1140-1480	Van Anda Credit Union Building							
01-2-1140-1480	Economic Development		1,654	5,000				
01-2-1140-1480	Regional Recreation		74	5,000				
01-2-1140-1480	Regional Potable Water Transmission Line Study			25,000				
01-2-1140-1480	Judith Fisher Centre Operational Service Study			5,000				
01-2-1140-1481	Studies - Other Agencies	15,000	2,505	17,500				
01-2-1140-1482	Lund Water Works Improvement District							
01-2-1140-1482	Tourism Powell River Signage Renewal	12,500		12,500				
01-2-1140-1482	PR Salmon Society - Water Quality Equipment							
01-2-1140-1482	Lasqueti Comm Assn - Hall Revitalization	20,000	15,000	5,000				
01-2-1140-1482	Drainage Control and Stormwater Mgmt Study	40,000		40,000				
01-2-1140-1485	Administration	2,500	2,500	2,500	2,500	2,500	2,500	2,500
01-2-1140-1299	Contingency	10,000		10,000	30,000	30,000	30,000	30,000
	SUBTOTAL O&M	165,000	21,796	149,500	32,500	32,500	32,500	32,500
01-2-1140-1500	Transfer to Non-Stat Reserve	24,198	24,107	25,036	24,283	24,203	24,122	24,040
	TOTAL OPERATING EXPENDITURES	189,198	45,903	174,536	56,783	56,703	56,622	56,540
	NET REV / (EXP)	-	19,433	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
GRANTS IN AID**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.29	1.29	0.56	0.25	1.00	1.00	1.00
01-1-1130-1001 Requisition - Property Value Tax - All	107,778	107,778	60,268	15,000	15,000	15,000	15,000
01-1-1131-1001 Requisition - Property Value Tax - EA 'A'	4,288	4,288	31,166	3,750	3,750	3,750	3,750
01-1-1132-1001 Requisition - Property Value Tax - EA 'B'	11,884	11,884	18,905	8,750	8,750	8,750	8,750
01-1-1133-1001 Requisition - Property Value Tax - EA 'C'	7,307	7,307	11,760	4,000	4,000	4,000	4,000
01-1-1134-1001 Requisition - Property Value Tax - EA 'D'	10,127	10,127	9,831	10,000	10,000	10,000	10,000
01-1-1135-1001 Requisition - Property Value Tax - EA 'E'	8,350	8,350	9,418	9,250	9,250	9,250	9,250
01-1-1131-1150 Prior Year Surplus	8,719	8,719	14,689				
TOTAL OPERATING REVENUE	158,453	158,453	156,037	50,750	50,750	50,750	50,750
EXPENDITURES							
01-2-1130-1205 General Grants	107,778	102,778	65,268	15,000	15,000	15,000	15,000
01-2-1131-1205 Electoral Area A	11,545	6,609	36,102	3,750	3,750	3,750	3,750
01-2-1132-1205 Electoral Area B	12,071	9,746	21,230	8,750	8,750	8,750	8,750
01-2-1133-1205 Electoral Area C	8,157	7,898	12,019	4,000	4,000	4,000	4,000
01-2-1134-1205 Electoral Area D	10,127	9,958	10,000	10,000	10,000	10,000	10,000
01-2-1135-1205 Electoral Area E	8,775	6,775	11,418	9,250	9,250	9,250	9,250
TOTAL OPERATING EXPENDITURES	158,453	143,764	156,037	50,750	50,750	50,750	50,750
NET REV / (EXP)	-	14,689	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL PLANNING**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	0.82		1.23	1.12	1.03	1.03	1.03
01-1-1200-1001 Requisition - Property Value Tax	282,774	282,774	347,305	387,854	401,237	411,853	422,708
01-1-1200-1023 Grants			24,700				
01-1-1200-1030 Map/Information Sales	420	202	432	445	459	472	486
01-1-1200-1140 Transfer from Reserve (CW)	5,000	5,000	-				
01-1-1200-1120 Investment Revenue	2,227	1,658	1,433	1,481	1,501	1,501	1,578
01-1-1200-1128 Other Revenue	530	1,705	530	530	530	530	530
01-1-1200-1150 Prior Year Surplus - Operating	57,985	57,985	67,400	15,000	15,000	15,000	15,000
TOTAL OPERATING REVENUE	348,935	349,324	441,800	405,310	418,727	429,357	440,303
EXPENDITURES - GENERAL							
01-2-1200-1220 Salaries/Wages	151,953	146,484	148,694	151,544	154,448	157,405	160,418
01-2-1200-1221 Employee Benefits/Overhead	42,547	37,722	37,046	37,787	38,543	39,314	40,100
01-2-1200-1222 Employee Travel/Seminars	5,178	1,802	5,333	5,493	5,658	5,828	6,003
01-2-1200-1223 Employee Training/Development	2,500	4,576	2,575	2,652	2,732	2,814	2,898
01-2-1200-1230 Director Remuneration			6,926	7,134	7,348	7,568	7,795
01-2-1200-1232 Director Expense			500	515	530	546	563
01-2-1200-1284 Meeting Expenses	7,210	5,096					
01-2-1200-1281 Material/Supplies	1,029	1,501	1,500	1,545	1,591	1,639	1,688
01-2-1200-1268 Communications/Advertising	3,500	3,517	3,605	3,713	3,825	3,939	4,057
01-2-1200-1362 Legal	17,500	1,078	68,000	70,040	72,141	74,305	76,535
01-2-1200-1323 General Expenditures & Mapping	2,364	1,355	2,435	2,435	2,435	2,435	2,435
01-2-1200-1271 Insurance	1,665	1,463	1,715	1,767	1,820	1,874	1,930
01-2-1200-1485 Administration (Overhead Allocation)	33,624	33,624	43,992	45,039	46,111	47,211	48,338
01-2-1200-1485 Administration	22,616	22,616	28,620	26,577	27,194	27,826	28,473
01-2-1200-1299 Contingency	10,000	-	5,000	5,500	5,500	5,500	5,500
SUBTOTAL GENERAL	301,686	260,834	355,942	361,741	369,876	378,205	386,734
EXPENDITURES - PLANNING PROJECTS							
01-2-1205-1268 Communication/Advertising	8,750	3,717	43,200	29,496	30,381	31,292	32,231
01-2-1205-1324 Reproduction & Mapping	-	-	-	-	-	-	-
01-2-1205-1326 Consultants & Other Labour	17,500	2,794	11,000	11,330	11,670	12,020	12,381
01-2-1205-1320 Travel	1,000	149	1,225	1,262	1,300	1,339	1,379
01-2-1205-1327 General Project Expenditures							
01-2-1205-1328 Other Planning Projects	10,000	5,000	19,000				
SUBTOTAL PROJECTS	37,250	11,659	74,425	42,088	43,350	44,651	45,990
SUBTOTAL O & M	338,936	272,493	430,367	403,829	413,226	422,856	432,724

**POWELL RIVER REGIONAL DISTRICT
REGIONAL PLANNING**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-1200-1501	Transfer to Reserve (Parks Planning)							
01-2-1200-1500	Transfer to Non-Stat Reserve	10,000	9,431	11,433	1,481	5,501	6,501	7,578
01-2-1200-1506	Transfer to Capital							
	TOTAL OPERATING EXPENDITURES	348,936	281,924	441,800	405,310	418,727	429,357	440,303
	NET REV / (EXP)	-	67,400	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1200-1142	Transfer from Non-Stat Reserve	100,000	66,119		8,025			126,000
01-5-1200-1152	Transfer from Operating							
	TOTAL CAPITAL REVENUE	100,000	66,119	-	8,025	-	-	126,000
EXPENDITURES								
01-6-1200-1475	Equipment - General	100,000	66,119		8,025			126,000
	TOTAL CAPITAL EXPENDITURES	100,000	66,119	-	8,025	-	-	126,000
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL PARKS - SUMMARY**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.41	1.40	1.15	1.23	1.02	1.02	1.02
Requisition - Property Value Tax	413,646	410,391	473,976	583,833	596,538	608,339	620,308
Grant	-	-	8,097	-	-	-	-
Camper Fees	122,921	143,876	125,999	129,156	132,396	135,721	139,132
Other Fees	6,800	10,725	10,928	11,137	11,353	11,575	11,804
Investment Revenue	3,192	2,498	2,389	2,069	1,364	1,681	2,101
Transfer from Reserve (CW)	8,600	5,652	-	-	-	-	-
Transfer from Non-Stat Reserve	-	-	-	-	-	-	-
Rental Revenue	7,200	7,014	8,568	8,739	8,914	9,092	9,274
Other Revenue	19,870	20,437	11,240	11,468	11,702	11,944	12,193
Gain on Disposal of Asset	-	27	-	-	-	-	-
Transfer from Capital to Operations	-	27	-	-	-	-	-
Prior Year Surplus - Operating	112,685	112,685	176,925	14,000	14,000	14,000	14,000
TOTAL OPERATING REVENUE	694,914	713,278	818,121	760,403	776,268	792,352	808,812
EXPENDITURES							
Wages & Benefits	380,838	300,782	382,839	390,496	398,305	406,272	414,397
Contract Costs and Overhead	-	-	74,476	75,963	77,479	79,025	80,603
Training/Travel/Memberships	11,650	5,225	10,950	11,027	11,105	11,186	11,270
Services	19,271	19,013	20,532	21,147	21,782	22,435	23,108
Minor Assets	10,033	6,228	3,500	-	-	-	-
Maintenance/Repairs	85,215	50,584	102,620	105,519	108,500	111,568	114,725
General Operating	57,950	54,404	54,310	54,505	55,737	57,004	58,310
Insurance	8,778	10,524	10,937	11,267	11,604	11,953	12,312
Administration	48,300	48,300	55,258	55,430	56,555	57,708	58,888
Contingencies	4,000	-	4,000	4,000	4,000	4,000	4,000
Studies / Professional Fees	68,880	38,795	18,700	1,200	1,200	1,200	1,200
Loss on Disposal of Asset	-	1,412	-	-	-	-	-
Transfer from Capital to Operations	-	1,412	-	-	-	-	-
Operating Reserves	-	-	-	-	-	-	-
SUBTOTAL O & M	694,915	533,855	738,121	730,553	746,268	762,352	778,812
Lease Payments	-	-	-	-	-	-	-
Transfer to Non-Stat Reserve	-	2,498	-	10,000	30,000	30,000	30,000
Transfer to Capital	-	-	80,000	19,850	-	-	-
TOTAL OPERATING EXPENDITURES	694,915	536,353	818,121	760,403	776,268	792,352	808,812
NET REV / (EXP)	-	176,925	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL PARKS - SUMMARY**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
CAPITAL							
REVENUE							
Transfer from Reserve (CW)	573,575	537,473	-	250,000	-	-	-
Transfer from Non-Stat Reserve	110,454	59,915	22,800	60,375	7,350	-	-
Transfer from Operating	-	-	80,000	19,850	-	-	-
Grant - Federal	-	-	25,000	-	-	-	-
Other Revenue	-	659,920	-	-	-	-	-
TOTAL CAPITAL REVENUE	684,029	1,257,307	127,800	330,225	7,350	-	-
EXPENDITURES							
Land Acquisition/ Development	425,250	918,942	-	283,500	-	-	-
Land - Improvements	236,729	190,356	42,550	18,375	-	-	-
Buildings	6,300	9,877	-	7,350	7,350	-	-
Structures	-	138,133	-	-	-	-	-
Infrastructure	10,500	-	85,250	-	-	-	-
Equipment - General	5,250	-	-	21,000	-	-	-
Furnishings	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES	684,029	1,257,308	127,800	330,225	7,350	-	-
NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL PARKS GENERAL**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN				
	2017	2017	2018	2019	2020	2021	2022	
OPERATING								
	REVENUE	2.16	2.16	0.90	1.51	1.05	1.02	1.02
01-1-1300-1001	Requisition - Property Value Tax	188,464	185,209	170,045	257,100	269,738	273,943	278,136
01-1-1300-1023	Grant		-					
01-1-1300-1120	Investment Revenue	3,192	2,498	2,389	2,069	1,364	1,681	2,101
01-1-1300-1140	Transfer from Reserve (CW)		-					
	Transfer from Non-Stat Reserve							
01-1-1300-1128	Other Revenue	2,000	7,104	3,650	3,650	3,650	3,650	3,650
01-1-1300-1150	Prior Year Surplus/Defic - Operations	33,464	33,464	67,589	5,000	5,000	5,000	5,000
	TOTAL OPERATING REVENUE	227,120	228,275	243,673	267,820	279,752	284,275	288,887
	EXPENDITURES							
01-2-1300-1220	Salaries/Wages	119,493	78,401	163,596	166,868	170,205	173,609	177,082
01-2-1300-1221	Benefits/Overhead	24,248	18,606	37,627	38,380	39,147	39,930	40,729
01-2-1300-1222	Travel	10,000	2,866	7,400	7,400	7,400	7,400	7,400
01-2-1300-1223	Training, Conferences & Memberships		-	1,000	1,000	1,000	1,000	1,000
01-2-1300-1468	Minor Assets	3,333	1,154	2,500				
01-2-1300-1347	Beach Access Opening/Maintenance	10,000	5,295	8,500	8,500	8,500	8,500	8,500
01-2-1300-1300	Other Expenses	5,000	9,721	5,000	5,000	5,000	5,000	5,000
01-2-1300-1485	Administration	13,766	13,766	18,050	18,172	18,500	18,835	19,177
01-2-1300-1299	Contingency		-					
01-2-1300-1274	Studies	41,280	28,379					
	SUBTOTAL O & M	227,120	158,188	243,673	245,320	249,752	254,275	258,887
01-2-1300-1500	Transfer to Non-Stat Reserve		2,498		10,000	30,000	30,000	30,000
01-5-1300-1506	Transfer to Capital		-		12,500			
	TOTAL OPERATING EXPENDITURES	227,120	160,686	243,673	267,820	279,752	284,275	288,887
	NET REV / (EXP)	-	67,589	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-1300-1140	Transfer from Reserve (CW)	385,000	371,926		250,000			
01-5-1300-1142	Transfer from Non-Stat Reserve	19,250	18,596					
01-5-1300-1152	Transfer from Operating				12,500			
01-5-1300-1023	Grant							
	Other Revenue		100,000					
	TOTAL CAPITAL REVENUE	404,250	490,522	-	262,500	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL PARKS GENERAL**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
EXPENDITURES								
01-6-1300-1469	Land - Development	404,250	490,522		262,500			
01-6-1300-1470	Land - Improvements							
TOTAL CAPITAL EXPENDITURES		404,250	490,522	-	262,500	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
SHELTER POINT PARK**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.12	1.12	0.87	1.62	0.95	1.02	1.02
01-1-1400-1001 Requisition - Property Value Tax Grant	82,694	82,694	72,113	116,940	111,676	113,798	115,957
01-1-1400-1050 Camper Fees	61,921	75,348	63,779	65,692	67,663	69,692	71,783
01-1-1400-1052 Concession	4,000	3,952	3,952	3,952	3,952	3,952	3,952
01-1-1400-1051 Shower & Firewood Investment Revenue	4,000	4,833	4,120	4,244	4,371	4,502	4,637
01-1-1400-1140 Transfer from Reserve (CW) Transfer from Non-Stat Reserve	3,200	1,944					
01-1-1400-1040 Rental	7,200	7,014	8,568	8,739	8,914	9,092	9,274
01-1-1400-1128 Other		139	-	-	-	-	-
01-1-1400-1150 Prior Year Surplus - Operating	39,696	39,696	52,705				
TOTAL OPERATING REVENUE	202,711	215,621	205,236	199,567	196,576	201,037	205,604
EXPENDITURES							
01-2-1400-1220 Salary & Wages	97,346	95,796	28,528	29,099	29,681	30,274	30,880
01-2-1400-1221 Benefits	3,508	4,260	6,561	6,693	6,827	6,963	7,102
01-2-1400-1228 Contractor Wages			72,883	74,341	75,827	77,344	78,891
01-2-1400-1229 Contractor Overhead			1,593	1,622	1,651	1,681	1,712
01-2-1400-1222 Transportation	1,100	1,850	2,000	2,060	2,122	2,185	2,251
01-2-1400-1468 Minor Assets	2,000	1,691	1,000				
01-2-1400-1246 Services	13,969	11,643	13,300	13,699	14,110	14,533	14,969
01-2-1400-1404 Facility Repairs/Maintenance	25,000	6,701	18,000	18,360	18,727	19,102	19,484
01-2-1400-1281 O & M Purchase	4,000	4,890	4,000	4,120	4,244	4,371	4,502
01-2-1400-1265 Equipment O&M	1,500	2,751	1,200	1,236	1,273	1,311	1,350
01-2-1400-1264 Concession Maintenance	5,700	2,250	13,500	13,905	14,322	14,752	15,195
01-2-1400-1244 Material & Equipment Purchases	2,500	-	2,575	2,653	2,733	2,815	2,900
01-2-1400-1280 Firewood	1,800	4,692	1,854	1,910	1,968	2,027	2,088
01-2-1400-1270 Other Expenses	4,800	1,709	3,100	3,193	3,289	3,388	3,490
01-2-1400-1271 Insurance	3,772	5,014	4,938	5,088	5,240	5,398	5,560
01-2-1400-1485 Administration	15,016	15,016	15,203	14,238	14,561	14,892	15,230
01-2-1400-1496 Loss on Disposal of Asset		1,412					
01-2-1400-1497 Transfer from Capital to Operations Contingency		1,412					
01-2-1400-1274 Studies/Professional Fees	20,700	4,652	15,000				
SUBTOTAL O & M	202,711	162,916	205,236	192,217	196,576	201,037	205,604

**POWELL RIVER REGIONAL DISTRICT
SHELTER POINT PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-1400-1444	Lease Payments							
01-2-1400-1500	Transfer to Non-Stat Reserve							
01-2-1400-1506	Transfer to Capital				7,350			
	TOTAL OPERATING EXPENDITURES	202,711	162,916	205,236	199,567	196,576	201,037	205,604
	NET REV / (EXP)	-	52,705	-	-	-	-	-
CAPITAL								
REVENUE								
	Transfer from Reserve (CW)							
01-5-1400-1142	Transfer from Non-Stat Reserve	10,500		8,400	21,000	7,350		
01-5-1400-1152	Transfer from Operating				7,350			
01-5-1400-1128	Other Revenue							
	TOTAL CAPITAL REVENUE	10,500	-	8,400	28,350	7,350	-	-
EXPENDITURES								
01-6-1400-1469	Land - Development				21,000			
01-6-1400-1470	Land - Improvements			3,150				
01-6-1400-1471	Buildings				7,350	7,350		
01-6-1400-1471	Structures							
01-6-1400-1474	Infrastructure	10,500		5,250				
01-6-1400-1475	Equipment - General							
	TOTAL CAPITAL EXPENDITURES	10,500	-	8,400	28,350	7,350	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
HAYWIRE BAY PARK**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	0.81	0.81	1.75	0.65	1.03	1.03	1.03
01-1-1500-1001 Requisition - Property Value Tax	72,595	72,595	126,712	81,956	84,102	86,307	88,571
01-1-1500-1050 Camper Fees	61,000	68,529	62,220	63,464	64,734	66,028	67,349
01-1-1500-1051 Shower & Firewood Revenue	2,800	1,939	2,856	2,942	3,030	3,121	3,214
01-1-1500-1140 Transfer from Reserve (CW)	1,600	2,268					
01-1-1500-1128 Other Revenue	13,870	10,143	7,590	7,818	8,052	8,294	8,543
01-1-1500-1150 Prior Year Surplus - Operating	14,611	14,611	37,855	2,000	2,000	2,000	2,000
TOTAL OPERATING REVENUE	166,476	170,085	237,232	158,180	161,918	165,750	169,677
EXPENDITURES							
01-2-1500-1220 Salary & Wages	66,376	55,272	69,546	70,937	72,356	73,803	75,279
01-2-1500-1221 Benefits/Overhead	15,930	9,751	15,996	16,315	16,642	16,975	17,314
01-2-1500-1222 Transportation	550	509	550	567	583	601	619
01-2-1500-1468 Minor Assets	2,700	1,691	-				
01-2-1500-1246 Services	3,500	3,842	4,034	4,155	4,280	4,408	4,540
01-2-1500-1404 Facility Repairs/Maintenance	16,500	9,183	14,000	14,420	14,853	15,298	15,757
01-2-1500-1281 O & M Purchases	8,000	6,194	6,000	6,180	6,365	6,556	6,753
01-2-1500-1265 Equipment O & M	1,000	5,856	1,000	1,030	1,061	1,093	1,126
01-2-1500-1285 Road Maintenance	20,000	12,452	15,000	15,450	15,914	16,391	16,883
01-2-1500-1286 Outdoor Learning Centre	1,000	45	1,030	1,061	1,093	1,126	1,159
01-2-1500-1244 Material & Equipment Purchases	4,500	6,867	4,500	4,635	4,774	4,917	5,065
01-2-1500-1280 Firewood	1,800	-	1,800	1,854	1,910	1,967	2,026
01-2-1500-1268 Promotion & Signage	-	368	-	-	-	-	-
01-2-1500-1300 Other Expenses	5,000	1,725	4,500	4,635	4,774	4,917	5,065
01-2-1500-1271 Insurance	2,188	2,981	3,130	3,224	3,320	3,420	3,523
01-2-1500-1485 Administration	12,332	12,332	11,647	11,717	11,994	12,278	12,569
01-2-1500-1299 Contingency	2,000	-	2,000	2,000	2,000	2,000	2,000
01-2-1500-1274 Studies/Professional Fees	3,100	3,162	2,500				
SUBTOTAL O & M	166,476	132,230	157,232	158,180	161,918	165,750	169,677
01-2-1500-1444 Lease Payments							
Transfer to Non-Stat Reserve							
01-2-1500-1506 Transfer to Capital			80,000				
TOTAL OPERATING EXPENDITURES	166,476	132,230	237,232	158,180	161,918	165,750	169,677
NET REV / (EXP)	-	37,855	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
HAYWIRE BAY PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-1500-1142	Transfer from Non-Stat Reserve	19,425	6,650	1,000	21,000			
01-5-1500-1152	Transfer from Operating			80,000				
	Other Revenue							
	TOTAL CAPITAL REVENUE	19,425	6,650	81,000	21,000	-	-	-
EXPENDITURES								
01-6-1500-1469	Land - Development							
01-6-1500-1470	Land - Improvements	13,125		1,000				
01-6-1500-1471	Buildings	6,300	6,650					
01-6-1500-1471	Structures							
01-6-1500-1474	Infrastructure			80,000				
01-6-1500-1475	Equipment - General				21,000			
	Furnishings							
	TOTAL CAPITAL EXPENDITURES	19,425	6,650	81,000	21,000	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
PALM BEACH PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.66	1.66	1.45	0.92	1.02	1.02	1.02
01-1-1600-1001	Requisition - Property Value Tax	31,420	31,420	45,685	42,167	43,125	44,107	45,113
01-1-1600-1140	Transfer from Reserve (CW)	1,200	1,230					
01-1-1600-1498	Gain on Sale of Asset		27					
01-1-1600-1499	Transfer from Capital to Operations	-	27					
01-1-1600-1128	Other		3,050					
01-1-1600-1150	Prior Year Surplus - Operating	1,441	1,441	3,455	1,000	1,000	1,000	1,000
	TOTAL OPERATING REVENUE	34,061	37,141	42,230	43,167	44,125	45,107	46,113
	EXPENDITURES							
01-2-1600-1220	Salary & Wages	11,177	15,413	19,566	19,957	20,356	20,764	21,179
01-2-1600-1221	Benefits/Overhead	2,682	2,416	4,500	4,590	4,682	4,776	4,871
01-2-1600-1468	Minor Assets	2,000	1,691					
01-2-1600-1246	Utilities	1,313	2,510	1,352	1,393	1,435	1,478	1,522
01-2-1600-1404	Facility Repair/Maintenance	7,515	12,072	8,100	8,343	8,593	8,851	9,117
01-2-1600-1281	O & M Purchases	1,550	1,134	1,550	1,597	1,644	1,694	1,745
01-2-1600-1244	Materials & Equipment	2,000	466	700	721	743	765	788
01-2-1600-1271	Insurance	1,101	1,121	1,134	1,168	1,203	1,239	1,276
01-2-1600-1485	Administration	2,523	2,523	3,128	3,198	3,269	3,341	3,416
01-2-1600-1274	Studies and Professional Fees	1,200	1,249	1,200	1,200	1,200	1,200	1,200
01-2-1600-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
	SUBTOTAL O & M	34,061	40,596	42,230	43,167	44,125	45,107	46,113
	Transfer to Non-Stat Reserve							
01-2-1600-1506	Transfer to Capital							
	TOTAL OPERATING EXPENDITURES	34,061	40,596	42,230	43,167	44,125	45,107	46,113
	NET REV / (EXP)	-	3,455	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
PALM BEACH PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-1600-1140	Transfer from Reserve (CW)	98,575	87,385					
01-5-1600-1142	Transfer from Non-Stat Reserve	41,679	21,189	13,400				
01-5-1600-1152	Transfer from Operating							
01-5-1600-1023	Grant			25,000				
01-5-1600-1128	Other Revenue		131,500					
	TOTAL CAPITAL REVENUE	140,254	240,074	38,400	-	-	-	-
EXPENDITURES								
01-6-1600-1469	Land - Development	21,000						
01-6-1600-1470	Land - Improvement	114,004	101,941	38,400				
01-6-1600-1471	Buildings							
01-6-1600-1471	Structures		138,133					
01-6-1600-1474	Infrastructure							
01-6-1600-1475	Equipment - General	5,250						
	TOTAL CAPITAL EXPENDITURES	140,254	240,074	38,400	-	-	-	-
	NET REV / (EXP)	-	-	-				

**POWELL RIVER REGIONAL DISTRICT
CRAIG PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.32	1.32	0.60	1.61	1.03	1.03	1.03
01-1-1700-1001	Requisition - Property Value Tax	39,850	39,850	24,082	38,684	39,658	40,657	41,679
01-1-1700-1140	Transfer from Reserve (CW)	1,600	210					
01-1-1700-1128	Other Revenue							
01-1-1700-1150	Prior Year Surplus - Operating	15,634	15,634	18,649	5,000	5,000	5,000	5,000
	TOTAL OPERATING REVENUE	57,084	55,694	42,731	43,684	44,658	45,657	46,679
	EXPENDITURES							
01-2-1700-1220	Salary & Wages	31,320	17,902	22,362	22,809	23,265	23,731	24,205
01-2-1700-1221	Benefits	7,517	2,965	5,143	5,246	5,351	5,458	5,567
01-2-1700-1468	Minor Assets							
01-2-1700-1246	Services	489	1,018	1,345	1,385	1,427	1,470	1,514
01-2-1700-1404	Facility Repairs/Maintenance	6,500	6,322	6,550	6,747	6,949	7,157	7,372
01-2-1700-1281	O & M Purchases	3,500	2,692	1,800	1,854	1,910	1,967	2,026
01-2-1700-1271	Insurance	1,048	1,300	1,365	1,406	1,449	1,492	1,537
01-2-1700-1485	Administration	4,110	4,110	3,165	3,236	3,308	3,382	3,458
01-2-1700-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
01-2-1700-1274	Studies/Professional Fees	1,600	736					
	SUBTOTAL O & M	57,084	37,045	42,731	43,684	44,658	45,657	46,679
	Transfer to Non-Stat Reserve							
01-2-1700-1506	Transfer to Capital							
	TOTAL OPERATING EXPENDITURES	57,084	37,045	42,731	43,684	44,658	45,657	46,679
	NET REV / (EXP)	-	18,649	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
CRAIG PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-1700-1140	Transfer from Reserve (CW)	90,000	78,161					
01-5-1700-1142	Transfer from Non-Stat Reserve	19,600	13,479		18,375			
01-5-1700-1152	Transfer from Operating Other Revenue							
	TOTAL CAPITAL REVENUE	109,600	91,641	-	18,375	-	-	-
EXPENDITURES								
	Land - Development							
01-6-1700-1470	Land - Improvements	109,600	88,415		18,375			
01-6-1700-1471	Buildings		3,226					
01-6-1700-1471	Structures							
	Infrastructure							
01-6-1700-1475	Equipment - General							
	TOTAL CAPITAL EXPENDITURES	109,600	91,641	-	18,375	-	-	-
	NET REV / (EXP)	-	-	-	-			

**POWELL RIVER REGIONAL DISTRICT
PARADISE VALLEY EXHIBITION PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	0.20	0.20	-0.93	3.10	1.03	1.03	1.03
01-1-1800-1001	Requisition - Property Value Tax	- 1,377	- 1,377	1,278	3,966	4,075	4,186	4,301
01-1-1800-1140	Transfer from Reserve (CW)	1,000	-					
01-1-1800-1128	Other Revenue		-					
01-1-1800-1140	Prior Year Surplus - Operating	7,839	7,839	3,582	1,000	1,000	1,000	1,000
	TOTAL OPERATING REVENUE	7,462	6,462	4,860	4,966	5,075	5,186	5,301
	EXPENDITURES							
01-2-1800-1220	Salary & Wages	1,000	-	1,398	1,426	1,454	1,484	1,513
01-2-1800-1221	Benefits	240	-	322	328	335	341	348
01-2-1800-1404	Facility/Grounds Repairs/Maintenance	4,000	1,602	2,270	2,338	2,408	2,480	2,555
01-2-1800-1281	O & M Purchases	-	-	-	-	-	-	-
01-2-1800-1271	Insurance	669	107	120	124	127	131	135
01-2-1800-1485	Administration	553	553	750	750	750	750	750
01-2-1800-1299	Contingency		-					
01-2-1800-1274	Studies and Professional Fees	1,000	618					
	SUBTOTAL O & M	7,462	2,880	4,860	4,966	5,075	5,186	5,301
	Transfer to Capital							
	TOTAL OPERATING EXPENDITURES	7,462	2,880	4,860	4,966	5,075	5,186	5,301
	NET REV / (EXP)	-	3,582	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
DIVER'S ROCK PARK**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
				2.24	1.02	1.02	1.02
REVENUE							
01-1-1810-1001 Requisition - Property Value Tax			5,655	12,689	12,981	13,280	13,588
01-1-1810-1023 Grant			6,000				
01-1-1810-1140 Transfer from Reserve (CW)							
01-1-1810-1128 Other Revenue							
01-1-1810-1150 Prior Year Surplus - Operating							
TOTAL OPERATING REVENUE	-	-	11,655	12,689	12,981	13,280	13,588
EXPENDITURES							
01-2-1810-1220 Salary & Wages			3,500	3,570	3,641	3,714	3,789
01-2-1810-1221 Benefits			805	821	838	854	871
01-2-1810-1404 Facility/Grounds Repairs/Maintenance			6,500	6,695	6,896	7,103	7,316
01-2-1810-1281 O & M Purchases				-	-	-	-
01-2-1810-1271 Insurance			100	103	106	109	113
01-2-1810-1485 Administration			750	1,500	1,500	1,500	1,500
01-2-1810-1299 Contingency							
01-2-1810-1274 Studies and Professional Fees							
SUBTOTAL O & M	-	-	11,655	12,689	12,981	13,280	13,588
Transfer to Capital							
TOTAL OPERATING EXPENDITURES	-	-	11,655	12,689	12,981	13,280	13,588
NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
END OF THE ROAD PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
REVENUE					1.03	1.03	1.03	1.03
01-1-1820-1001	Requisition - Property Value Tax			24,509	25,227	25,964	26,725	27,507
01-1-1820-1140	Transfer from Reserve (CW)							
01-1-1820-1128	Other Revenue							
01-1-1820-1150	Prior Year Surplus - Operating							
	TOTAL OPERATING REVENUE	-	-	24,509	25,227	25,964	26,725	27,507
EXPENDITURES								
01-2-1820-1220	Salary & Wages			1,377	1,405	1,433	1,461	1,491
01-2-1820-1221	Benefits			317	323	330	336	343
01-2-1820-1246	Services			500	515	530	546	563
01-2-1820-1404	Facility/Grounds Repairs/Maintenance			16,200	16,686	17,187	17,702	18,233
01-2-1820-1281	O & M Purchases			4,200	4,326	4,456	4,589	4,727
01-2-1820-1271	Insurance			100	103	106	109	113
01-2-1820-1485	Administration			1,815	1,869	1,923	1,980	2,038
01-2-1820-1299	Contingency							
01-2-1820-1274	Studies and Professional Fees							
	SUBTOTAL O & M	-	-	24,509	25,227	25,964	26,725	27,507
	Transfer to Capital							
	TOTAL OPERATING EXPENDITURES	-	-	24,509	25,227	25,964	26,725	27,507
	NET REV / (EXP)	-	-	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1820-1128	Other Revenue		224,420					
	TOTAL CAPITAL REVENUE		204,000	-	-	-	-	-
EXPENDITURES								
01-6-1830-1469	Land - Acquisition		224,420					
	TOTAL CAPITAL EXPENDITURES		224,420	-	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
ROSSANDER PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
REVENUE					1.31	1.02	1.02	1.02
01-1-1830-1001	Requisition - Property Value Tax			3,898	5,105	5,219	5,335	5,455
01-1-1830-1023	Grant			2,097				
01-1-1830-1140	Transfer from Reserve (CW)							
01-1-1830-1128	Other Revenue							
01-1-1830-1150	Prior Year Surplus - Operating							
TOTAL OPERATING REVENUE		-	-	5,995	5,105	5,219	5,335	5,455
EXPENDITURES								
01-2-1830-1220	Salary & Wages			1,378	1,406	1,434	1,462	1,492
01-2-1830-1221	Benefits			317	323	330	336	343
01-2-1830-1404	Facility/Grounds Repairs/Maintenance			2,500	2,575	2,652	2,732	2,814
01-2-1830-1281	O & M Purchases				-	-	-	-
01-2-1830-1268	Advertising/Communications			1,000				
01-2-1830-1271	Insurance			50	52	53	55	56
01-2-1830-1485	Administration			750	750	750	750	750
01-2-1830-1299	Contingency							
01-2-1830-1274	Studies and Professional Fees							
SUBTOTAL O & M		-	-	5,995	5,105	5,219	5,335	5,455
Transfer to Capital								
TOTAL OPERATING EXPENDITURES		-	-	5,995	5,105	5,219	5,335	5,455
NET REV / (EXP)		-	-	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1830-1128	Other Revenue		204,000					
TOTAL CAPITAL REVENUE			204,000	-	-	-	-	-
EXPENDITURES								
01-6-1830-1469	Land - Acquisition		204,000					
TOTAL CAPITAL EXPENDITURES			204,000	-	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
CEMETERIES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	0.78	0.78	1.11	1.36	1.01	1.39	1.01
01-1-2000-1001 Requisition - Property Value Tax	89,332	89,332	99,451	135,643	136,731	137,743	138,672
01-1-2000-1060 Sales-Services-Cranberry	16,945	21,706	16,945	17,792	18,682	19,616	20,597
01-1-2000-1062 Sales-Plots-Cranberry	15,935	20,550	15,935	16,732	17,568	18,447	19,369
01-1-2000-1064 Sales-Memorial Installation-Cranberry	9,209	8,845	9,209	9,669	10,153	10,661	11,194
01-1-2000-1065 Vase Sales-Cranberry	800	780	800	840	882	926	972
01-1-2000-1066 Mausoleum Crypt/Niche Sales-Cranberry	15,654	18,343	15,654	16,437	17,259	18,121	19,028
01-1-2000-1067 Services-Mausoleum-Cranberry	1,764	5,580	1,764	1,852	1,945	2,042	2,144
01-1-2000-1068 Columbaria Niche Sales-Cranberry	4,315	11,736	4,315	4,444	4,578	4,715	4,857
01-1-2000-1069 Services - Columbaria-Cranberry	1,308	1,875	1,308	1,347	1,388	1,429	1,472
01-1-2000-1070 Taxable Sales-Liners/Inscriptions-Cranberry	15,246	28,504	15,246	16,008	16,809	17,649	18,532
01-1-2010-1061 Sales-Services-Woodland	750	2,093	2,093	2,156	2,220	2,287	2,356
01-1-2010-1063 Sales-Plots-Woodland	450	1,521	1,521	1,567	1,614	1,662	1,712
01-1-2000-1064 Sales-Memorial Installation-Woodland		190	190	200	209	220	231
01-1-2000-1068 Columbaria Niche Sales-Woodland			-	-	-	-	-
01-1-2000-1069 Services - Columbaria-Woodland			-	-	-	-	-
01-1-2000-1070 Taxable Sales-Liners/Inscriptions-Woodland			-	-	-	-	-
01-1-2000-1133 Truck/Equipment Recoveries	1,300		1,300	1,300	1,300	1,300	1,300
01-1-2000-1120 Investment Revenue	7,932	6,925	7,769	6,011	6,079	6,150	6,223
Transfer from Cem Care Fund			60,000				
01-1-2000-1140 Transfer from Reserve (CW)	13,430	90					
Transfer from Non-Stat Reserve							
01-1-2000-1128 Other Revenue	2,319	1,815	2,388	2,460	2,534	2,610	2,688
01-1-2000-1498 Transfer from Capital to Operations	-	300					
01-1-2000-1499 Gain on Disposal of Asset		300					
01-1-2000-1150 Prior Year Surplus - Operating	43,811	43,811	45,122	10,000	10,000	10,000	10,000
TOTAL REVENUE	240,499	263,697	301,010	244,458	249,950	255,578	261,345

**POWELL RIVER REGIONAL DISTRICT
CEMETERIES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
EXPENDITURES								
01-2-2000-1220	Salary & Wages	98,842	89,854	107,768	109,923	112,122	114,364	116,652
01-2-2000-1221	Benefits	23,722	31,747	24,787	25,282	25,788	26,304	26,830
01-2-2000-1222	Employee Travel/Training	1,000	208	1,500	1,545	1,591	1,639	1,688
01-2-2000-1244	Equipment Purchases & Rentals	6,000	2,389	6,180	6,365	6,556	6,753	6,956
01-2-2000-1246	Utilities	6,853			-	-	-	-
01-2-2000-1246	Services - Alarm		360	725	747	769	792	816
01-2-2000-1247	Services - Phone		2,854	2,925	3,013	3,103	3,196	3,292
01-2-2000-1248	Services - Heat		1,507	1,200	1,236	1,273	1,311	1,351
01-2-2000-1249	Services - Hydro		3,118	2,200	2,266	2,334	2,404	2,476
01-2-2000-1250	Services - Garbage		1,048	1,100	1,133	1,167	1,202	1,238
01-2-2000-1260	Services - Water		292	300	309	318	328	338
01-2-2000-1261	Services - Sewer		624	650	670	690	710	732
01-2-2000-1263	Services - Freight		129	200	206	212	219	225
01-2-2000-1468	Minor Assets	6,533	1,691	650	670	690	710	732
01-2-2000-1265	Equipment Maintenance/Insurance	6,695	4,794	8,720	8,982	9,251	9,529	9,814
01-2-2000-1407	Equipment Maintenance - Pooled Assets		70					
01-2-2000-1404	Grounds Maintenance	7,000	12,344	75,400	17,662	18,192	18,738	19,300
01-2-2000-1281	Supplies & Materials	7,500	8,771	9,000	9,270	9,548	9,835	10,130
01-2-2000-1294	Purchases for Re-sale	12,360	20,986	12,750	13,133	13,526	13,932	14,350
01-2-2000-1404	Mausoleum O & M	5,200	-		-	-	-	-
01-2-2000-1404	Woodlands O & M	5,200	208	5,400	5,562	5,729	5,901	6,078
01-2-2000-1496	Loss on transfer of vehicles/equipment	-	38,273					
01-2-2000-1497	Transfer from capital to operations		38,273					
01-2-2000-1271	Insurance	6,239	6,239	6,425	6,618	6,816	7,021	7,231
01-2-2000-1485	Administration	16,926	16,926	21,630	17,367	17,774	18,191	18,618
01-2-2000-1299	Contingency	5,000		5,000	5,000	5,000	5,000	5,000
01-2-2000-1274	Studies/Professional Fees	13,430	912	2,500	2,500	2,500	2,500	2,500
	SUBTOTAL O & M	228,499	207,070	297,010	239,458	244,950	250,578	256,345
01-2-2000-1444	Lease Payments							
01-2-2000-1501	Transfer to Reserve - Care Fund							
01-2-2000-1500	Transfer to Non-Stat Reserve	12,000	11,504		5,000	5,000	5,000	5,000
01-2-2000-1506	Transfer to Capital			4,000				
	TOTAL OPERATING EXPENDITURES	240,499	218,575	301,010	244,458	249,950	255,578	261,345
	NET REV / (EXP)	-	45,122	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
CEMETERIES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
	Transfer from Care Fund Reserve							
01-5-2000-1142	Transfer from Non-Stat Reserve	45,150	29,998	71,510	6,250	6,250	6,250	6,250
01-5-2000-1152	Transfer from Operating			4,000	-	-	-	-
	TOTAL CAPITAL REVENUE	45,150	29,998	75,510	6,250	6,250	6,250	6,250
EXPENDITURES								
01-6-2000-1469	Land - Acquisition							
01-6-2000-1469	Land - Development							
01-6-2000-1470	Land - Improvement	34,650	22,805	36,250				
01-6-2000-1471	Buildings			20,000	3,250	3,250	3,250	3,250
01-6-2000-1471	Structures				3,000	3,000	3,000	3,000
01-6-2000-1474	Infrastructure							
01-6-2000-1475	Equipment - General	10,500	7,193	19,260				
01-6-2000-1478	Vehicles							
	TOTAL CAPITAL EXPENDITURES	45,150	29,998	75,510	6,250	6,250	6,250	6,250
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL ANIMAL SHELTER SERVICE**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.02	1.02	1.02	1.02	1.02	1.02	1.02
01-1-2100-1001 Requisition - Property Value Tax	80,080	80,080	82,045	84,058	86,122	88,238	90,406
01-1-2100-1120 Investment Revenue	54	39	45	46	46	47	48
Other							
01-1-2100-1150 Prior Year Surplus - Operating		-	-				
TOTAL OPERATING REVENUE	80,134	80,119	82,089	84,104	86,168	88,285	90,454
EXPENDITURES							
01-2-2100-1215 Operating Grant	78,580	78,580	80,545	82,558	84,622	86,738	88,906
Legal				-	-	-	-
Insurance				-	-	-	-
01-2-2100-1485 Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Contingency							
TOTAL OPERATING EXPENDITURES	80,080	80,080	82,045	84,058	86,122	88,238	90,406
01-2-2100-1507 Transfer to Reserve [Feasibility]		-					
01-2-2100-1500 Transfer to Non-Stat Reserve	54	39	45	46	46	47	48
TOTAL OPERATING EXPENDITURES	80,134	80,134	82,089	84,104	86,168	88,285	90,454
NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
DEVELOPMENT SERVICES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.03	1.03	1.03	1.03	1.03	1.03	1.03
01-1-1210-1001	Requisition - Property Value Tax	13,466	13,466	13,936	14,311	14,695	15,091	15,498
01-1-1210-1150	Prior Year Surplus - Operating	-	-	1				
	TOTAL OPERATING REVENUE	13,466	13,466	13,937	14,311	14,695	15,091	15,498
	EXPENDITURES							
01-2-1210-1220	Salary & Wages	11,907	11,907	12,377	12,748	13,131	13,525	13,930
01-2-1210-1221	Benefits		-					
01-2-1210-1271	Insurance	59	58	60	62	64	66	68
01-2-1210-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-1210-1299	Contingency	-	-					
	TOTAL OPERATING EXPENDITURES	13,466	13,465	13,937	14,311	14,695	15,091	15,498
	NET REV / (EXP)	-	1	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
EMERGENCY PROGRAM - AREA 'D'**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
REVENUE		1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-2200-1001	Requisition - Property Value Tax Investment Revenue	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	Transfer from Non-Stat Reserve							
01-1-2200-1128	Other		-					
01-1-2200-1150	Prior Year Surplus - Operating	56	56	621	-	-	-	-
TOTAL OPERATING REVENUE		15,056	15,056	15,621	15,000	15,000	15,000	15,000
EXPENDITURES								
01-2-2200-1275	Accident Insurance	592	-		-	-	-	-
01-2-2200-1215	Road Rescue Operating Grant	12,864	12,864	14,018	13,394	13,391	13,387	13,384
01-2-2200-1271	Insurance	100	71	103	106	109	113	116
01-2-2200-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	Studies/Professional Fees							
	Operating Reserve							
SUBTOTAL O & M		15,056	14,435	15,621	15,000	15,000	15,000	15,000
01-2-2200-1500	Transfer to Non-Stat Reserve		-					
	Transfer to Capital							
TOTAL OPERATING EXPENDITURES		15,056	14,435	15,621	15,000	15,000	15,000	15,000
NET REV / (EXP)		-	621	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
LIBRARY SERVICES (A,B,C,D)**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.04	1.04	1.69	0.72	1.03	1.03	1.03
01-1-3100-1001	Requisition - Property Value Tax	291,550	291,550	491,303	353,368	363,924	374,796	385,995
01-1-3100-1121	Contribution from Sliammon	4,604	5,491	6,044	6,044	6,044	6,044	6,044
01-1-3100-1128	Other		-					
01-1-3100-1150	Prior Year Surplus	45,632	45,632	21,363	-	-	-	-
	TOTAL OPERATING REVENUE	341,786	342,673	518,710	359,412	369,968	380,840	392,039
	EXPENDITURES							
01-2-3100-1253	Library Services	330,286	319,810	517,210	357,912	368,468	379,340	390,539
	Referendum				-	-	-	-
	Consultants - Legal				-	-	-	-
	Other Expenses				-	-	-	-
01-2-3100-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-3100-1299	Contingency	10,000	-		-	-	-	-
	TOTAL OPERATING EXPENDITURES	341,786	321,310	518,710	359,412	369,968	380,840	392,039
	NET REV / (EXP)	-	21,363	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL EMERGENCY PREPAREDNESS PROGRAM**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	0.94	0.94	0.99	1.01	1.03	1.03	1.03
01-1-2300-1001 Requisition - Property Value Tax	230,512	230,512	229,017	231,365	237,181	244,151	251,432
01-1-2300-1023 Grant		55,571	761,000				
01-1-2300-1120 Investment Revenue	155	156	211	113	183	253	338
01-1-2300-1128 Other	91,184	93					
01-1-2300-1150 Surplus/Deficit	23,780	23,780	35,170	10,000	10,000	10,000	10,000
TOTAL OPERATING REVENUE	345,631	310,112	1,025,397	241,478	247,363	254,403	261,769
EXPENDITURES							
01-2-2300-1354 Public Information	10,000	6,439	10,000	10,300	10,609	10,927	11,255
01-2-2300-1223 Memberships	750	757					
01-2-2300-1222 Travel	6,000	4,836	6,000	6,180	6,365	6,556	6,753
01-2-2300-1240 Vehicle Costs	4,100	3,005	4,600	4,738	4,880	5,027	5,177
01-2-2300-1367 EOC Equipment Storage	2,800	860	1,000	1,030	1,061	1,093	1,126
01-2-2300-1368 Community Alerting System O & M	15,800	10,593	13,000	13,390	13,792	14,205	14,632
01-2-2300-1369 Mobile Hospital O & M	949	-	949	977	1,007	1,037	1,068
Equipment O & M			-	-	-	-	-
01-2-2300-1281 Materials & Supplies	13,334	13,734	17,000	17,510	18,035	18,576	19,134
01-2-2300-1370 Emergency Plan Preparations	91,184	50,554	761,000	-	-	-	-
01-2-2300-1220 Salary & Wages	69,160	62,806	63,508	64,778	66,074	67,395	68,743
01-2-2300-1221 Benefits	16,598	15,000	14,607	14,899	15,197	15,501	15,811
01-2-2300-1228 Contractor		-	10,500	10,710	10,924	11,143	11,366
01-2-2300-1229 Contractor overhead		-	315	321	328	334	341
01-2-2300-1371 Volunteer Assistance	15,000	12,195	17,000	17,510	18,035	18,576	19,134
01-2-2300-1223 Training, Conferences & Memberships	17,000	18,217	17,750	18,283	18,831	19,396	19,978
01-2-2300-1270 Other	15,500	13,998	13,000	13,390	13,792	14,205	14,632
01-2-2300-1271 Insurance	1,240	1,507	1,277	1,316	1,355	1,396	1,438
01-2-2300-1485 Administration (Overhead allocation)	16,812	16,812	21,996	22,519	23,056	23,606	24,169
01-2-2300-1485 Administration	22,153	22,153	15,240	15,627	16,023	16,429	16,847
Studies		-	-	-	-	-	-
01-2-2300-1299 Contingency	500	-	10,000	3,000	3,000	3,000	3,000
SUBTOTAL O & M	318,881	253,466	998,742	236,478	242,363	248,403	254,601
01-2-2300-1444 Lease Payments							
01-2-2300-1500 Transfer to Non-Stat Reserve	4,000	4,001	-	5,000	5,000	6,000	7,168
01-2-2300-1557 Debt Payments	8,750	12,006	10,555				
01-2-2300-1506 Transfer to Capital	14,000	5,469	16,100				
TOTAL OPERATING EXPENDITURES	345,631	274,942	1,025,397	241,478	247,363	254,403	261,769
NET REV / (EXP)	-	35,170	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
REGIONAL EMERGENCY PREPAREDNESS PROGRAM**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-2300-1142	Transfer from Non-Stat Reserve			7,000				
01-5-2300-1152	Transfer from Operating	14,000	5,469	16,100				
01-5-2300-1143	Borrowing							
	Lease							
01-5-2300-1023	Grant			50,000				
	TOTAL CAPITAL REVENUE	14,000	5,469	73,100	-	-	-	-
EXPENDITURES								
01-6-2300-1471	Buildings			23,100				
01-6-2300-1475	Equipment	14,000	5,469	50,000				
01-6-2300-1801	Vehicle							
	Structures							
	TOTAL CAPITAL EXPENDITURES	14,000	5,469	73,100	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
EMERGENCY TELEPHONE (911) SERVICES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING	.	.	.				
REVENUE	1.11	1.11	1.03	1.05	1.03	1.03	1.03
01-1-3200-1001 Requisition - Property Value Tax	148,051	148,051	152,144	160,320	165,736	171,215	176,760
Requisition - Area E							
01-1-3200-1080 Fees	69,055	66,721	65,387	64,079	62,798	61,542	60,311
01-1-3200-1128 Other Revenue	1,164	1,355	1,164	1,164	1,164	1,164	1,164
01-1-3200-1150 Prior Year Surplus	1,287	1,287	2,821	-	-	-	-
TOTAL OPERATING REVENUE	219,557	217,414	221,516	225,564	229,698	233,921	238,234
EXPENDITURES							
01-2-3200-1254 NI 911 Costs	190,247	190,247	192,403	196,251	200,176	204,180	208,263
01-2-3200-1256 Telus Handling Charge	7,006	7,046	6,633	6,500	6,370	6,243	6,118
Other			-	-	-	-	-
01-2-3200-1271 Insurance	1,041	1,037	1,072	1,104	1,137	1,171	1,206
01-2-3200-1485 Administration	16,263	16,263	16,409	16,708	17,015	17,327	17,647
01-2-3200-1299 Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
SUBTOTAL O & M	219,557	214,593	221,516	225,564	229,698	233,921	238,234
Transfer to Capital							
TOTAL OPERATING EXPENDITURES	219,557	214,593	221,516	225,564	229,698	233,921	238,234
NET REV / (EXP)	-	2,821	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
WASTE MANAGEMENT-LASQUETI ISLAND**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.26	1.26	0.00	0.00	0.00	0.00	0.00
01-1-3300-1001 Requisition - Property Value Tax	140,000	140,000	-				
01-1-3300-1120 Investment Revenue	168	358	894	593	518	254	76
01-1-3300-1140 Transfer from Reserve (CW)	22,655	13,801					
01-1-3300-1142 Transfer from Non-Stat Reserve		-	1,500	5,386	18,821	13,485	4,997
Transfer from Landfill Liability			13,500	75,021	79,750		
01-1-3300-1128 Other Revenue		-					
MMBC LI Incentives/Fees		-					
Prior Year Surplus - Reserve							
01-1-3300-1150 Prior Year Surplus - Operating	41,312	41,312	42,958	-	-	-	-
TOTAL OPERATING REVENUE	204,135	195,471	58,852	81,000	99,089	13,739	5,073
EXPENDITURES							
01-2-3300-1220 Salaries and Wages		10,050					
01-2-3300-1228 Contractor Costs		8,225					
01-2-3300-1229 Contractor overhead		-					
01-2-3300-1372 Shoreline Cleanup	2,500	1,050					
01-2-3300-1373 Site Maintenance & Monitoring	11,500	2,245					
01-2-3300-1374 Recycling Centre Operation	34,450	8,283					
01-2-3300-1375 Services Coordination	46,994	36,872					
01-2-3300-1352 Public Education	1,000	808					
01-2-3300-1270 Other	15,300	2,802					
01-2-3300-1271 Insurance	1,089	1,040					
01-2-3300-1485 Administration	10,639	10,639	1,500	6,000	7,340	960	376
01-2-3300-1274 Studies/Professional Fees	22,655	13,801					
Landfill Closure			15,000	75,000	79,749		
Landfill Monitoring					12,000	12,000	4,697
01-2-3300-1299 Operating Reserve	1,500			-	-	-	-
SUBTOTAL O & M	147,627	95,816	16,500	81,000	99,089	12,960	5,073
01-2-3300-1557 Debt Payment		-					
01-2-3300-1500 Transfer to Non-Stat Reserve	51,664	51,854				779	
01-2-3300-1502 Transfer to Landfill Liability	4,844	4,844					
01-2-3300-1506 Transfer to Capital		-	42,352				
TOTAL OPERATING EXPENDITURES	204,135	152,514	58,852	81,000	99,089	13,739	5,073
NET REV / (EXP)	-	42,958	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
WASTE MANAGEMENT-LASQUETI ISLAND**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
	Transfer from Reserve (CW)			200,000				
	Transfer from Non-Stat Reserve			20,000				
01-5-3300-1152	Transfer from Operating			42,352				
	Borrowing							
	TOTAL CAPITAL REVENUE	-	-	262,352	-	-	-	-
EXPENDITURES								
	Land - Development							
	Land - Improvements							
01-6-3300-1471	Buildings			242,352				
	Infrastructure							
01-6-3300-1475	Equipment			20,000				
	TOTAL CAPITAL EXPENDITURES	-	-	262,352	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
WASTE MANAGEMENT MAINLAND/TEXADA**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.86	1.86	1.09	1.39	0.98	1.19	1.18
01-1-3500-1001	Requisition - Property Value Tax	458,592	458,592	498,832	695,673	684,951	812,128	954,965
	Invasive species treatment			10,000	10,000	10,000	10,000	10,000
01-1-3500-1023	Grant	53,450	-	53,450				
01-1-3500-1120	Investment Revenue	17,458	14,625	15,687	12,616	5,875	2,445	3,496
01-1-3500-1140	Transfer from Reserve (CW)	1,200	1,320	20,700				
01-1-3500-1141	Transfer from Non-Stat Reserve	246,135	139,033	53,450				
01-1-3500-1128	Other	73,000	80,992	76,480	72,000	72,000	72,000	72,000
01-1-3500-1090	Tipping Fees	1,033,380	1,100,185	1,294,418	1,482,570	1,702,445	1,754,320	1,779,820
01-1-3500-1093	Sales - Other		-	6,720				
01-1-3500-1091	Recycling BC Incentives/Fees	52,212	48,867	56,880	56,880	56,880	56,880	56,880
01-1-3500-1092	Trash Bash Contribution	4,000	4,000		-	-	-	-
01-1-3500-1150	Surplus/Deficit	197,458	197,458	290,388	15,000	15,000	15,000	15,001
	TOTAL OPERATING REVENUE	2,136,885	2,045,072	2,377,005	2,344,738	2,547,151	2,722,773	2,892,161
	EXPENDITURES							
01-2-3500-1376	Waste Handling	178,567	177,437	219,000	247,500	252,450	-	-
01-2-3500-1377	Waste Transport	338,363	324,937	414,970	468,976	478,355	487,923	497,681
01-2-3500-1378	Waste Disposal	481,549	431,128	542,813	613,456	625,726	638,240	651,005
01-2-3500-1379	Organics Diversion	172,600	85,184	200,000	150,000	150,000	150,000	150,000
01-2-3500-1380	Bin Service	25,000	136	2,000	2,000	2,000	2,000	2,000
01-2-3500-1362	Legal	10,000	-	10,000	10,000	10,000	10,000	10,000
01-2-3500-1255	Consulting Fees	1,200	-	20,700	1,545	1,591	1,639	1,639
01-2-3500-1354	Public Information	128,930	121,252	129,858	136,782	140,885	53,682	53,682
01-2-3500-1223	Training, Conferences and Memberships	16,010	6,453	16,010	10,000	10,000	10,000	10,000
01-2-3500-1381	ICI Recycling	18,000	12,189	18,360	18,727	19,102	19,484	19,874
01-2-3500-1600	Recycling Facility							
01-2-3500-1382	Texada Transfer Station	26,364	11,377	26,364	7,000	7,354	7,501	7,651
01-2-3500-1383	Depot Operation	303,216	277,501	297,088	305,872	311,989	212,342	216,589
01-2-3500-1270	Other	12,400	11,307	9,900	10,300	10,506	10,716	10,930
01-2-3500-1384	Illegal Dumping	15,000	12,672	14,900	14,900	14,900	14,900	14,900
01-2-3500-1372	Shoreline Cleanup	7,500	1,922	6,000	6,000	6,000	6,000	6,000
01-2-3500-1386	Invasive Species	16,000	15,906	21,000	21,000	21,000	21,000	21,000
01-2-3500-1240	Burn Boss O&M			2,500	2,500	2,500	2,500	2,500
01-2-3500-1387	Depot Maintenance	6,000	4,947	6,000	6,000	6,000	6,000	6,000
01-2-3500-1294	Purchases for resale			6,720				
01-2-3500-1220	Salary & Wages	4,037	5,068	75,548	78,869	80,447	82,056	83,697
01-2-3500-1221	Benefits	969	526	17,376	18,140	18,503	18,873	19,250
01-2-3500-1271	Insurance	9,345	10,878	9,625	15,000	20,000	20,400	20,808

**POWELL RIVER REGIONAL DISTRICT
WASTE MANAGEMENT MAINLAND/TEXADA**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-3500-1485	Administration	40,000	40,000	40,000	40,000	40,000	40,000	40,000
01-2-3500-1299	Contingency	2,500	-	43,873	53,671	42,505	12,000	12,000
01-2-3500-1274	Studies/Professional Fees	274,585	140,489	129,900	-	-	-	55,000
	Resource Recovery Center Operation			-	-	100,000	400,000	450,000
	Lasqueti Operations			95,000	95,000	115,300	117,200	119,138
	Bylaw Enforcement			-	-	-	-	32,500
	SUBTOTAL O & M	2,088,135	1,691,309	2,375,505	2,333,238	2,487,113	2,344,456	2,513,844
01-2-3500-1510	Transfer to Non-Stat Clean Up Relief Res	1,500	1,508	1,500	1,500	1,500	1,500	1,500
01-2-3500-1500	Transfer to Non-Stat Reserve		14,618	-	10,000	-	78,500	78,500
	Debt Payments			-	-	58,538	298,317	298,317
01-2-3500-1506	Transfer to Capital	47,250	47,250	-	-	-	-	-
	TOTAL OPERATING EXPENDITURES	2,136,885	1,754,685	2,377,005	2,344,738	2,547,151	2,722,773	2,892,161
	NET REV / (EXP)	-	290,388	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-3500-1142	Transfer from Non-Stat Reserve	55,000	2,058	165,935	491,500	245,000		
01-5-3500-1152	Transfer from Operating	47,250	47,250					
	Borrowing					4,477,500		
	Other Revenue							
01-5-3500-1023	Grant	601,850		4,357,220	1,731,000			
	TOTAL CAPITAL REVENUE	704,100	49,308	4,523,155	2,222,500	4,722,500	-	-
EXPENDITURES								
01-6-3500-1470	Land - Improvements	691,850	42,065	4,434,935	2,222,500	4,722,500		
01-6-3500-1471	Structures/Buildings	5,250						
01-6-3500-1475	Equipment - General	7,000	7,244	88,220				
	TOTAL CAPITAL EXPENDITURES	704,100	49,309	4,523,155	2,222,500	4,722,500	-	-
	NET REV / (EXP)	-	1	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
HOUSE NUMBERING**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
REVENUE								
01-1-3600-1001	Requisition - Property Value Tax	-	-	-	2,000	2,000	2,000	2,000
	Requisition - Property Value Tax EA 'D'							
	Requisition - Property Value Tax EA 'E'							
01-1-3600-1023	Grants		-					
01-1-3600-1128	Other		-					
01-1-3600-1150	Prior Year Surplus	9,645	9,645	8,869	-	-	-	-
	TOTAL OPERATING REVENUE	9,645	9,645	8,869	2,000	2,000	2,000	2,000
EXPENDITURES								
01-2-3600-1324	Map Updating & Reproduction	8,863	-	8,086	1,216	1,215	1,214	1,213
01-2-3600-1271	Insurance	32	26	33	34	35	36	37
01-2-3600-1485	Administration	750	750	750	750	750	750	750
	TOTAL OPERATING EXPENDITURES	9,645	776	8,869	2,000	2,000	2,000	2,000
	NET REV / (EXP)	-	8,869	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
COMMUNITY RECREATION AREAS (C & E)**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.03	1.03	0.99	1.03	1.03	1.03	1.03
01-1-3700-1004 Requisition - Property Value Tax - EA 'C'	50,510	50,510	50,226	51,922	53,444	55,012	56,627
01-1-3701-1006 Requisition - Property Value Tax - EA 'E'	11,796	11,796	25,320	13,484	13,879	14,287	14,706
01-1-3701-1140 Transfer in from Reserve (CW)	1,885						
01-1-3700-1128 Other Revenue							
01-1-3700-1150 Prior Year Surplus - Operating			2,000				
TOTAL OPERATING REVENUE	64,191	62,306	77,545	65,407	67,324	69,298	71,332
EXPENDITURES							
01-2-3700-1202 Area C - Kelly Creek Community School	49,254	49,254	49,254	50,732	52,254	53,821	55,436
01-2-3701-1204 Area E - Lasqueti Community Association	9,552	9,552	12,791	13,175	13,570	13,977	14,397
01-2-3701-1216 Area E - Lasqueti Recreation Development	3,885	-	14,000				
01-2-3700-1485 Administration (Area C)	1,256	1,256	972	1,191	1,191	1,191	1,191
01-2-3701-1485 Administration (Area E)	244	244	528	309	309	309	309
TOTAL OPERATING EXPENDITURES	64,191	60,306	77,545	65,407	67,324	69,298	71,332
NET REV / (EXP)	-	2,000	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
RURAL PARATRANSIT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.22	1.22	1.10	1.39	1.03	1.03	1.03
01-1-3800-1001	Requisition - Property Value Tax	83,524	83,524	91,653	127,175	131,052	135,046	139,160
01-1-3800-1081	Fare	27,487	30,326	26,953	27,223	27,495	27,770	28,047
	Expansion Fares							
01-1-3800-1140	Transfer from Reserve (CW)	2,325	-					
	Other							
01-1-3800-1150	Prior Year Surplus - Operating	27,527	27,527	33,044		-	-	-
	TOTAL OPERATING REVENUE	140,863	141,377	151,650	154,397	158,547	162,816	167,207
EXPENDITURES								
01-2-3800-1220	Salary & Wages		591	5,605	5,717	5,831	5,948	6,067
01-2-3800-1221	Benefits/Overhead		188	1,289	1,315	1,341	1,368	1,395
01-2-3800-1272	General Operating Expenses	73,855	73,050	94,017	116,744	120,246	123,854	127,569
01-2-3800-1217	Distribution of Fare Revenue - CITY	19,241	21,230	18,867	19,056	19,246	19,439	19,633
01-2-3800-1270	Other	10,135	2,234	2,000	-	-	-	-
01-2-3800-1271	Insurance	612	606	631	649	669	689	710
01-2-3800-1485	Administration	10,434	10,434	9,241	10,916	11,213	11,519	11,833
01-2-3800-1299	Contingency	26,586	-					
	SUBTOTAL OPERATING EXPENDITURES	140,863	108,333	131,650	154,397	158,547	162,816	167,207
01-2-3800-1506	Transfer to Capital			20,000				
	TOTAL OPERATING EXPENDITURES	7,462	108,333	151,650	154,397	158,547	162,816	167,207
	NET REV / (EXP)	-	33,044	-	-	-	-	-
CAPITAL								
REVENUE								
	Transfer from Reserve (CW)							
	Transfer from Non-Stat Reserve							
01-5-3800-1152	Transfer from Operating			20,000				
	From Borrowing							
	Grant							
01-5-3800-1128	Other			20,000				
	TOTAL CAPITAL REVENUE	-	-	40,000	-	-	-	-
EXPENDITURES								
01-6-3800-1471	Structures			40,000				
	TOTAL CAPITAL EXPENDITURES	-	-	40,000	-	-	-	-
		-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
LASQUETI ISLAND LIBRARY SERVICES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.00	1.00	0.99	1.03	1.03	1.03	1.03
01-1-3900-1001	Requisition - Property Value Tax	28,611	28,611	28,391	29,196	30,027	30,882	31,764
01-1-3800-1150	Prior Year Surplus - Operating	- 1 -	- 1 -	2	-	-	-	-
	TOTAL OPERATING REVENUE	28,610	28,610	28,389	29,196	30,027	30,882	31,764
	EXPENDITURES							
01-2-3900-1000	Grant to Vancouver Island Regional Library	27,110	27,112	26,889	27,696	28,527	29,382	30,264
01-2-3900-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	28,610	28,612	28,389	29,196	30,027	30,882	31,764
	NET REV / (EXP)	-	2	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
SEPTAGE DISPOSAL**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.02	1.02	1.01	1.03	1.01	1.01	1.00
01-1-4000-1001	Annual Requisition Grant	36,872	36,872	37,167	38,276	38,672	39,067	38,963
01-1-4000-1120	Interest	1,173	1,158	1,537	1,908	2,293	2,685	3,084
	Transfer from Non-Stat Reserve							
01-1-4000-1128	Other (SFN Contr.)	594	697	606	618	630	643	656
	Borrowing							
01-1-4000-1150	Prior Year Surplus - Operating	98	98	207	-	-	-	-
	TOTAL OPERATING REVENUE	38,737	38,825	39,516	40,802	41,595	42,395	42,703
	EXPENDITURES							
01-2-4000-1218	Payment to City - Operations	5,914	5,914	6,062	6,214	6,369	6,528	6,692
01-2-4000-1219	Payment to City - Desludging Res.	5,156	5,156	5,285	5,417	5,552	5,691	5,833
	Other/Miscellaneous							
01-2-4000-1271	Insurance	67	63	69	71	73	76	78
01-2-4000-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-4000-1299	Contingency	100	-	100	100	100	100	100
	SUBTOTAL O & M	12,737	12,633	13,016	13,302	13,595	13,895	14,203
	Transfer to Reserve [Feasibility]							
01-2-4000-1500	Transfer to Non-Stat Reserve	26,000	25,985	26,500	27,500	28,000	28,500	28,500
01-2-4000-1557	Debt Payment							
	TOTAL OPERATING EXPENDITURES	38,737	38,618	39,516	40,802	41,595	42,395	42,703
	NET REV / (EXP)	-	207	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
ECONOMIC DEVELOPMENT SERVICE**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.00	1.00	1.09	1.00	1.00	1.00	1.00
01-1-4500-1001	Requisition - EAs	56,630	56,630	61,499	61,500	61,500	61,500	61,500
	Other							
01-1-4500-1150	Surplus/Deficit	1,149	1,149	1	-	-	-	-
	TOTAL OPERATING REVENUE	57,779	57,779	61,500	61,500	61,500	61,500	61,500
EXPENDITURES								
01-2-4500-1214	Contribution to PRREDS							
01-2-4500-1214	Contribution to Others	56,279	56,278	60,000	60,000	60,000	60,000	60,000
01-2-4500-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	Contingency							
	TOTAL OPERATING EXPENDITURES	57,779	57,778	61,500	61,500	61,500	61,500	61,500
	NET REV / (EXP)	-	1	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
NORTHSIDE RECREATION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.13	1.13	1.10	0.92	1.00	1.00	1.00
01-1-5000-1001	Annual Requisition	123,084	123,084	135,936	125,124	124,944	124,792	124,669
01-1-5000-1040	User Fee Revenue		1,238	1,300	1,300	1,300	1,300	1,300
01-1-5000-1120	Investment Revenue	1,737	1,914	2,824	3,254	4,444	5,634	6,824
01-1-5000-1140	Transfer from Reserve (CW)	1,926	1,125					
	Transfer from Reserve (NS)							
01-1-5000-1128	Other		446					
01-1-5000-1150	Prior Year Surplus - Operating	- 2,383	- 2,383	2,167	-	-	-	-
	TOTAL OPERATING REVENUE	124,364	125,425	142,227	129,678	130,688	131,726	132,793
	EXPENDITURES							
01-2-5000-1220	Salaries & Wages	5,000	7,187	9,462	9,651	9,844	10,041	10,242
01-2-5000-1221	Benefits/Overhead	1,200	1,525	2,176	2,220	2,264	2,309	2,356
	Minor Assets							
01-2-5000-1404	Building & Ground Maintenance	8,700	7,226	25,750	9,230	9,507	9,792	10,086
01-2-5000-1246	Services	10,642	8,260	10,961	11,290	11,629	11,978	12,337
01-2-5000-1271	Insurance	3,141	3,203	3,235	3,332	3,432	3,535	3,641
01-2-5000-1485	Administration	2,033	2,033	3,676	1,988	2,045	2,104	2,165
01-2-5000-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
01-2-5000-1274	Studies/Professional Fees	1,926	2,925	5,000				
	SUBTOTAL O & M	33,641	32,358	61,260	38,711	39,721	40,759	41,826
01-2-5000-1557	Debt Payment	5,967	5,967	5,967	5,967	5,967	5,967	5,967
01-2-5000-1500	Transfer to Non-Stat Reserve	84,755	84,932	75,000	85,000	85,000	85,000	85,000
	TOTAL OPERATING EXPENDITURES	124,363	123,257	142,227	129,678	130,688	131,726	132,793
	NET REV / (EXP)	-	2,167	-	-	-	-	-
CAPITAL								
	REVENUE							
1-5-5000-1140	Transfer from Reserve (CW)							
01-5-5000-1142	Transfer from Non-Stat Reserve	26,250	7,277	44,250				
	TOTAL CAPITAL REVENUE	26,250	7,277	44,250	-	-	-	-
	EXPENDITURES							
01-6-5000-1469	Land Development	5,250						
01-6-5000-1470	Land - Improvements	21,000	7,277	30,000				
01-6-5000-1471	Buildings			5,250				
01-6-5000-1475	Equipment			9,000				
	TOTAL CAPITAL EXPENDITURES	26,250	7,277	44,250	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
MALASPINA FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.15	1.15	1.37	1.06	1.02	1.01	1.01
01-1-6000-1001	Requisition - Property Value Tax	407,563	407,302	560,357	594,406	605,920	613,821	616,977
01-1-6000-1140	Transfer from Reserve (CW)	970	360					
01-1-6000-1128	Other Revenue		11,411					
	Transfer from Reserve							
01-1-6000-1150	Prior Year Surplus - Operating	63,665	63,665	89,355				
	TOTAL OPERATING REVENUE	472,198	482,738	649,713	594,406	605,920	613,821	616,977
	EXPENDITURES							
01-2-6000-1404	Hall Repairs	8,000	8,063	26,000	26,780	27,583	28,411	29,263
01-2-6000-1268	Communication O & M	5,333	4,566	6,000	6,180	6,365	6,556	6,753
01-2-6000-1279	First Responder Equip. & Supplies	7,000	4,405	7,000	7,210	7,426	7,649	7,879
01-2-6000-1265	Equipment & Apparatus O & M	11,800	7,635	15,810	16,284	16,773	17,276	17,794
01-2-6000-1244	Equipment & Apparatus Purchases	44,399	31,732	61,644	63,493	65,398	67,360	69,381
01-2-6000-1225	Volunteer Honorariums	90,470	68,280	105,970	108,089	110,251	112,456	114,705
01-2-6000-1220	Salary & Wages	12,374	16,096	14,692	14,986	15,286	15,591	15,903
01-2-6000-1221	Benefits	3,255	12,326	34,723	34,937	35,156	35,379	35,607
01-2-6000-1277	Firefighter Insurance	24,000	5,189	3,000	3,090	3,183	3,278	3,377
01-2-6000-1233	Seminar & Convention	7,500	7,963	11,000	11,330	11,670	12,020	12,381
01-2-6000-1223	Training Expense	84,875	74,650	62,237	64,104	66,027	68,008	70,048
01-2-6000-1340	Other Training/Membership	900	2,973	1,000	1,030	1,061	1,093	1,126
01-2-6000-1242	Vehicle Maintenance	18,000	9,203	18,000	18,540	19,096	19,669	20,259
01-2-6000-1240	Vehicle Operation - Gas & Oil	7,000	5,156	8,000	8,240	8,487	8,742	9,004
01-2-6000-1461	Vehicle Insurance & Inspection	7,742	7,274	6,353	6,544	6,740	6,942	7,150
01-2-6000-1468	Minor Assets		83		-	-	-	-
01-2-6000-1246	Services	18,816	17,518	20,528	21,144	21,778	22,431	23,104
01-2-6000-1401	Postage/Freight/Stationery	1,200	-	-	-	-	-	-
01-2-6000-1251	Office Purchases & Supplies	11,300	3,751	3,000	3,090	3,183	3,278	3,377
01-2-6000-1270	Other	8,000	8,093	1,500	1,545	1,591	1,639	1,688
01-2-6000-1271	Insurance	6,731	7,639	7,200	7,416	7,638	7,868	8,104
01-2-6000-1485	Administration	30,298	30,298	34,533	34,323	35,175	36,052	36,952
01-2-6000-1274	Studies/ Professional Fees	970	1,254	15,000				
01-2-6000-1299	Contingency	3,000	-	3,000	5,000	5,000	5,000	5,000
	SUBTOTAL O & M	412,963	334,148	466,190	463,355	474,869	486,699	498,855

**POWELL RIVER REGIONAL DISTRICT
MALASPINA FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-6000-1444	Lease Payments		-					
01-2-6000-1501	Transfer to Reserve	13,713	13,713		39,929	39,929	36,000	27,000
01-2-6000-1557	Debt Payments	45,522	45,522	66,422	91,122	91,122	91,122	91,122
01-2-6000-1506	Transfer to Capital		-	117,101				
	TOTAL OPERATING EXPENDITURES	472,198	393,383	649,713	594,406	605,920	613,821	616,977
	NET REV / (EXP)	-	89,355	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-6000-1141	Transfer from Reserve	7,817	5,469					
	Transfer from Reserve (CW)							
01-5-6000-1152	Transfer from Operating			117,101				
01-5-6000-1143	Borrowing			682,500				
01-5-6000-1144	Lease							
	Grant Revenue							
	TOTAL CAPITAL REVENUE	7,817	5,469	799,601	-	-	-	-
EXPENDITURES								
01-6-6000-1469	Land - Development							
01-6-6000-1471	Buildings	3,150		2,500				
01-6-6000-1475	Equipment - General	4,667	5,469	10,500				
01-6-6000-1475	Equipment - Fire							
01-6-6000-1478	Vehicles			786,601				
	TOTAL CAPITAL EXPENDITURES	7,817	5,469	799,601	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
LASQUETI ISLAND FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.02	1.02	2.26	1.24	0.98	1.00	1.02
01-1-6100-1001	Requisition - Property Value Tax	49,628	49,628	112,040	138,491	135,331	135,900	138,071
01-1-6100-1009	Requisition - Parcel Tax	30,000	30,000	30,000	30,000	30,000	30,000	30,000
	Transfer from Reserve for Asset Transfer							
01-1-6100-1140	Transfer from Reserve (CW)	3,970	-					
01-1-6100-1128	Other		511					
01-1-6100-1498	Transfer from Capital to Operations	-	428					
01-1-6100-1499	Gain on Sale of Asset		428					
01-1-6100-1150	Prior Year Surplus - Operating	18,036	18,036	2,477	-	-	-	-
	TOTAL OPERATING REVENUE	101,634	98,175	144,517	168,491	165,331	165,900	168,071
	EXPENDITURES							
01-2-6100-1268	Communication O & M	11,643	1,860	6,000	6,180	6,365	6,556	6,753
01-2-6100-1244	Equipment & Apparatus Purchases	9,250	15,081	10,000	10,300	10,609	10,927	11,255
01-2-6100-1265	Equipment & Apparatus O & M	1,000	579	1,000	1,030	1,061	1,093	1,126
01-2-6100-1225	Volunteer Honorariums	1,800	1,800	1,800	1,800	1,800	1,800	1,800
01-2-6100-1220	Salary & Wages	5,189	5,300	6,658	6,791	6,927	7,066	7,207
01-2-6100-1221	Benefits	1,693	1,984	1,656	1,687	1,718	1,750	1,782
01-2-6100-1277	Firefighter Insurance	3,870	4,199	4,326	4,456	4,589	4,727	4,869
01-2-6100-1223	Training Expense	20,000	2,801	20,000	20,000	20,000	20,000	20,000
01-2-6100-1242	Vehicle Maintenance & Operation	3,000	-	4,000	4,120	4,244	4,371	4,502
01-2-6100-1240	Vehicle - Gas & Oil	1,500	1,429	1,500	1,545	1,591	1,639	1,688
01-2-6100-1461	Vehicle Insurance/Inspection	4,500	3,995	4,000	4,120	4,244	4,371	4,502
01-2-6100-1468	Minor Assets	1,000	-	-	-	-	-	-
01-2-6100-1404	Hall Maintenance	1,000	496	3,000	3,090	3,183	3,278	3,377
01-2-6100-1246	Services - Communications System	9,572	11,929	14,640	15,079	15,532	15,998	16,477
01-2-6200-1352	Public Education	-	-	-	-	-	-	-
01-2-6100-1362	Legal Fees		18,169	2,000	2,000	2,000	2,000	2,000
01-2-6100-1270	Other Expenditures	2,000	9,297	2,000	2,060	2,122	2,185	2,251
01-2-6100-1279	First Responder Expenditures	3,000	4,321	3,000	3,090	3,183	3,278	3,377
01-2-6100-1271	Insurance	2,100	2,001	2,563	2,640	2,719	2,801	2,885
01-2-6100-1485	Administration	7,047	7,047	7,374	7,559	7,711	7,867	8,028
01-2-6100-1299	Contingency	2,000	-	2,000	2,000	2,000	2,000	2,000
01-2-6100-1274	Professional Fees	3,970	-	2,500	2,500	2,500	2,500	2,500
	SUBTOTAL O & M	95,134	92,288	100,017	102,047	104,097	106,207	108,378

**POWELL RIVER REGIONAL DISTRICT
LASQUETI ISLAND FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-6100-1560	Lease Payments							
01-2-6100-1501	Transfer to Reserve			21,500	66,444	61,234	59,693	59,693
	Debt Payment							
01-2-6100-1506	Transfer to Capital	6,500	3,410	23,000				
	TOTAL OPERATING EXPENDITURES	101,634	95,698	144,517	168,491	165,331	165,900	168,071
	NET REV / (EXP)	-	2,477	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-6100-1141	Transfer from Reserve							
01-5-6100-1152	Transfer from Operating	6,500	3,410	23,000				
	Borrowing Proceeds							
	Grant							
	TOTAL CAPITAL REVENUE	6,500	3,410	23,000	-	-	-	-
EXPENDITURES								
01-6-6100-1471	Buildings	3,500	3,410	21,000				
01-6-6100-1471	Structures							
01-6-6100-1475	Equipment - General							
01-6-6100-1475	Equipment - Fire	3,000	-	2,000				
01-6-6100-1478	Vehicles							
	TOTAL CAPITAL EXPENDITURES	6,500	3,410	23,000	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
SAVARY ISLAND FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.03	1.03	1.07	1.15	1.04	1.02	1.05
01-1-6200-1001	Requisition - Property Value Tax Grant	147,899	147,861	158,813	183,377	190,152	193,843	203,741
01-1-6200-1140	Transfer from Reserve (CW)	1,000	990					
01-1-6200-1128	Other		3,677					
01-1-6200-1150	Prior Year Surplus - Operating	53,246	53,246	36,784	-	-	-	-
	TOTAL OPERATING REVENUE	202,145	205,774	195,596	183,377	190,152	193,843	203,741
OPERATION & MAINTENANCE								
01-2-6200-1268	Communication O&M	9,150	10,430	5,150	5,305	5,464	5,628	5,796
01-2-6200-1279	First Responder Equipment & Supplies	10,700	6,645	6,500	6,695	6,896	7,103	7,316
01-2-6200-1265	Equipment & Apparatus O & M	3,000	2,729	5,500	5,665	5,835	6,010	6,190
01-2-6200-1244	Equipment & Apparatus Purchases	29,400	25,897	15,500	15,965	16,444	16,937	17,445
01-2-6200-1225	Volunteer Honorariums			6,750	6,885	7,023	7,163	7,306
01-2-6200-1220	Staff Salary & Wages	7,351	7,650	6,746	6,881	7,019	7,159	7,302
01-2-6200-1221	Benefits/Overhead	2,175	2,195	14,019	26,060	26,101	26,143	26,186
01-2-6200-1277	Firefighter Insurance	3,539	3,724	3,600	3,708	3,819	3,934	4,052
01-2-6200-1223	Training	20,000	18,668	15,000	15,450	15,914	16,391	16,883
01-2-6200-1242	Vehicle Maintenance	13,390	4,651	10,000	10,300	10,609	10,927	11,255
01-2-6200-1240	Vehicle - Gas & Oil	2,652	1,962	2,652	2,732	2,814	2,898	2,985
01-2-6200-1461	Vehicle Insurance/Inspection	5,961	5,785	6,000	6,180	6,365	6,556	6,753
01-2-6200-1468	Minor Assets				-	-	-	-
01-2-6200-1404	Hall Maintenance Repairs	10,500	7,752	6,000	6,180	6,365	6,556	6,753
01-2-6200-1401	Services	10,021	4,433	8,771	9,034	9,305	9,584	9,872
01-2-6200-1352	Fire Prevention Education	2,000	-	5,000	5,150	5,305	5,464	5,628
01-2-6200-1270	Other Expenditures	6,182	4,318	2,000	2,060	2,122	2,185	2,251
01-2-6200-1271	Insurance Main Hall	3,809	3,809	3,923	4,041	4,162	4,287	4,416
01-2-6200-1271	Insurance Other	1,097	1,541	1,630	1,679	1,729	1,781	1,834
01-2-6200-1485	Administration	11,186	11,186	10,379	11,597	11,863	12,137	12,418
01-2-6200-1274	Studies	3,800	4,747		-	-	-	-
01-2-6200-1299	Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
	SUBTOTAL O & M	160,913	128,123	140,120	156,566	160,152	163,843	167,641
01-2-6200-1560	Lease Payments		-					
01-2-6200-1501	Transfer to Reserve		-	22,000		30,000	30,000	33,000
01-2-6200-1557	Debt Payments	22,738	22,625	20,476	17,811			3,100
01-2-6200-1506	Transfer to Capital	18,494	18,242	13,000	9,000			
	TOTAL OPERATING EXPENDITURES	202,145	168,990	195,596	183,377	190,152	193,843	203,741
	NET REV / (EXP)	-	36,784	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
SAVARY ISLAND FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-6200-1141	Transfer from Reserve	5,506			20,000			95,350
	Transfer from Reserve (CW)							
01-5-6200-1152	Transfer from Operating	18,494	18,242	13,000	9,000			
01-5-6200-1143	Borrowing							154,650
01-5-6200-1127	Lease							
01-5-6200-1128	Other Revenue			25,000				
	TOTAL CAPITAL REVENUE	24,000	18,242	38,000	29,000	-	-	250,000
EXPENDITURES								
01-6-6200-1469	Land Acquisition							
01-6-6200-1469	Land Development							
01-6-6200-1470	Land Improvements							
01-6-6200-1471	Buildings	5,250			25,000			
01-6-6200-1475	Equipment - General	13,750						
01-6-6200-1475	Equipment - Fire	5,000	18,242	38,000	4,000			
01-6-6200-1478	Vehicles							250,000
	TOTAL CAPITAL EXPENDITURES	24,000	18,242	38,000	29,000	-	-	250,000
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
NORTHSIDE FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.15	1.15	1.14	1.05	1.04	1.04	1.02
01-1-6300-1001	Requisition - Property Value Tax	290,574	290,224	331,956	349,259	363,043	378,581	386,147
01-1-6300-1140	Transfer from Reserve (CW)	2,678	795					
	Transfer from Capital to Operations							
01-1-6300-1128	Other Revenue	43,760	61,775	73,000	73,000	73,000	73,000	73,000
01-1-6300-1499	Gain on Sale of Asset							
01-1-6300-1151	Prior Year Surplus - Reserve	3,000	3,000	3,000	1,500	1,500	1,500	1,500
01-1-6300-1150	Prior Year Surplus - Operating	3,438	3,438	25,065				
	TOTAL OPERATING REVENUE	343,450	359,232	433,021	423,759	437,543	453,081	460,647
OPERATIONS & MAINTENANCE								
01-2-6300-1268	Communication O&M	6,000	6,552	4,000	4,120	4,244	4,371	4,502
01-2-6300-1279	First Responder Supplies	8,100	8,088	7,300	7,519	7,745	7,977	8,216
01-2-6300-1265	Equipment & Apparatus O & M	2,000	11,038	3,000	3,090	3,183	3,278	3,377
01-2-6300-1244	Equipment & Apparatus Purchases	35,230	22,763	46,530	47,926	49,364	50,845	52,370
01-2-6300-1225	Volunteer Honorariums	28,960	35,022	50,510	50,510	50,510	50,510	50,510
01-2-6300-1220	Salary & Wages	14,103	17,436	15,393	15,701	16,015	16,335	16,662
01-2-6300-1221	Benefits/overhead	35,785	12,209	43,041	43,112	43,184	43,257	43,333
01-2-6300-1277	Firefighter Insurance	4,000	5,565	4,000	4,120	4,244	4,371	4,502
01-2-6300-1233	Conventions & Seminars	4,000	8,439	9,000	9,270	9,548	9,835	10,130
01-2-6300-1223	Training	63,946	58,819	41,200	42,436	43,709	45,020	46,371
01-2-6300-1242	Vehicle Maintenance	12,609	7,057	10,609	10,927	11,255	11,593	11,941
01-2-6300-1240	Vehicle Operating Gas & Oil	3,713	6,946	5,000	5,150	5,305	5,464	5,628
01-2-6300-1461	Vehicle Insurance & Inspection	7,306	5,942	12,849	13,234	13,632	14,040	14,462
	Minor Assets	-	-	-	-	-	-	-
01-2-6300-1404	Hall Maintenance & Repairs	3,000	9,296	10,500	10,815	11,139	11,474	11,818
01-2-6300-1401	Services	9,702	11,166	12,744	13,126	13,520	13,926	14,343
01-2-6300-1270	Miscellaneous	3,500	7,524	5,000	5,000	5,000	5,000	5,000
01-2-6300-1496	Loss on disposal of asset				-	-	-	-
	Transfer from Capital to Operations				-	-	-	-
01-2-6300-1271	Hall insurance	5,600	6,170	6,468	6,662	6,862	7,068	7,280
01-2-6300-1485	Administration	19,804	19,804	23,291	23,537	23,997	24,469	24,955
01-2-6300-1274	Professional Fees	2,978	1,703	1,000				
01-2-6300-1299	Contingency	3,000	-	3,000	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	273,336	261,538	314,435	317,756	323,953	330,332	336,898

**POWELL RIVER REGIONAL DISTRICT
NORTHSIDE FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-6300-1444	Lease Payments		-					
01-2-6300-1501	Transfer to Reserve	1,208	1,208	1,100		10,000	52,000	53,000
01-2-6300-1557	Debt Payment	66,906	66,421	65,486	62,004	103,590	70,749	70,749
01-2-6300-1506	Transfer to Capital	2,000	2,000	52,000	44,000			
	TOTAL OPERATING EXPENDITURES	343,450	331,167	433,021	423,759	437,543	453,081	460,647
	NET REV / (EXP)	-	28,065	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-6300-1141	Transfer from Reserve	34,000	20,800	10,000				
	Transfer from Reserve (CW)							
01-5-6300-1152	Transfer from Operating	2,000	2,000	52,000	44,000			
01-5-6300-1143	Borrowing	56,000			655,141			
	Lease							
	Grant							
	Other Revenue				50,000			
	TOTAL CAPITAL REVENUE	92,000	22,800	62,000	749,141	-	-	-
EXPENDITURES								
01-6-6300-1469	Land - Acquisition			20,000				
01-6-6300-1469	Land - Development	75,000		10,000	75,000			
01-6-6300-1471	Buildings				674,141			
01-6-6300-1475	Equipment - General	11,000	22,800					
01-6-6300-1475	Equipment - Fire	6,000		32,000				
01-6-6300-1478	Vehicles							
	TOTAL CAPITAL EXPENDITURES	92,000	22,800	62,000	749,141	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
MYRTLE POND WATER SYSTEM**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.03	1.03	1.03	1.03	1.03	1.03	1.03
02-1-6600-1009 Requisition - Parcel Tax Grant	43,117	43,117	44,195	45,521	46,886	48,293	49,742
02-1-6600-1015 User Fees	50,915	60,702	56,249	57,374	58,521	59,692	60,886
02-1-6600-1120 Investment Revenue	400	369	462	525	588	652	714
02-1-6600-1140 Transfer from Reserve (CW)	1,995	630					
02-1-6600-1151 Other							
01-1-6600-1151 Prior Year Surplus - Reserve	12,298	12,298	17,500	20,000	25,000	30,000	30,000
02-1-6600-1150 Prior Year Surplus - Operating	10,278	10,278	22,328	-	-	-	-
TOTAL OPERATING REVENUE	119,002	127,393	140,734	123,420	130,996	138,637	141,342
EXPENDITURES							
02-2-6600-1220 Salary & Wages	25,321	23,960	5,526	5,637	5,749	5,864	5,982
02-2-6600-1221 Benefits	1,000	788	1,271	1,296	1,322	1,349	1,376
02-2-6600-1228 Contractor		-	23,460	23,929	24,408	24,896	25,394
02-2-6600-1229 Contractor Benefits		-	615	624	633	643	653
02-2-6600-1223 Training	2,500	846	2,500	2,500	2,500	2,500	2,500
02-2-6600-1468 Minor Assets	4,333	3,786					
02-2-6600-1401 Services	5,500	7,066	6,065	6,247	6,434	6,627	6,826
02-2-6600-1265 General O&M	17,400	16,087	19,167	19,742	20,334	20,944	21,573
02-2-6600-1269 Sampling							
02-2-6600-1270 Other	2,500	960	2,575	2,652	2,732	2,814	2,898
02-2-6600-1271 Insurance	3,441	3,695	3,880	3,996	4,116	4,240	4,367
02-2-6600-1485 Administration	4,959	4,959	5,917	5,730	5,458	5,590	5,725
02-2-6600-1274 Studies/Professional Fees	11,995	2,898	8,900	5,000			
02-2-6600-1299 Operating Reserve	17,500		20,000	25,000	30,000	30,000	30,000
02-2-6600-1361 Allowance for Doubtful Accounts			-	-	-	-	-
SUBTOTAL O&M	96,449	65,044	99,875	102,353	103,687	105,467	107,293
02-2-6600-1557 Debt Payment	6,432	6,432	6,432	6,432	6,432	6,432	6,432
02-2-6600-1501 Transfer to Reserve (S)	11,621	11,621	29,927	10,135	16,377	22,238	23,117
02-2-6600-1500 Transfer to Reserve (NS)	4,500	4,469	4,500	4,500	4,500	4,500	4,500
02-2-6600-1506 Transfer to Capital							
TOTAL OPERATING EXPENDITURES	119,002	87,566	140,734	123,420	130,996	138,637	141,342
NET REV / (EXP)	-	39,828	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
MYRTLE POND WATER SYSTEM**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
02-5-6600-1141	Transfer from Reserve (Grant)							
02-5-6600-1141	Transfer from Reserve (S)	20,750	4,288	25,880				
02-5-6600-1023	Grant							
02-5-6600-1128	Other Revenue							
	TOTAL CAPITAL REVENUE	20,750	4,288	25,880	-	-	-	-
EXPENDITURES								
02-6-6600-1470	Land Improvements	10,500	3,870	6,630				
02-6-6600-1474	Infrastructure	5,000	418					
02-6-6600-1471	Buildings	5,250		5,250				
	TOTAL CAPITAL EXPENDITURES	20,750	4,288	25,880	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
LUND SEWER**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.00	1.00	1.05	1.05	1.03	1.03	1.06
03-1-6900-1009	Requisition - Parcel Tax Grant	42,000	42,000	44,100	46,305	47,694	49,125	52,000
03-1-6900-1015	User Fees	66,661	67,311	70,925	74,000	77,000	80,000	83,000
03-1-6900-1140	Transfer from Reserve (CW)	11,025	4,240					
03-1-6900-1128	Other		1,500					
03-1-6900-1151	Prior Year Surplus - Operating Reserve	18,500	18,500	18,500	20,000	22,000	24,000	25,000
03-1-6900-1150	Prior Year Surplus - Operating	26,893	26,893	26,050	-	-	-	-
	TOTAL OPERATING REVENUE	165,079	160,444	159,575	140,305	146,694	153,125	160,000
	EXPENDITURES							
03-2-6900-1220	Salaries & Wages	25,321	26,772	4,989	5,089	5,191	5,294	5,400
03-2-6900-1221	Benefits	1,000	490	1,147	1,170	1,194	1,218	1,242
02-2-6600-1228	Contractor		1,115	23,616	24,088	24,570	25,061	25,563
02-2-6600-1229	Contractor Overhead			618	630	643	656	669
03-2-6900-1223	Training	2,500	1,343	2,500	2,500	2,500	2,500	2,500
03-2-6900-1468	Minor Assets	3,333	3,596		-	-	-	-
03-2-6900-1406	Services - Hydro/Telephone	7,005	5,770	7,351	12,805	13,189	13,585	13,992
03-2-6900-1265	General O&M	8,000	12,652	9,240	9,517	9,803	10,097	10,400
03-2-6900-1267	Equipment Repair	8,000	1,072	13,195	8,591	8,849	9,114	9,387
03-2-6900-1295	Monitoring	2,400	1,060	1,339	1,379	1,421	1,463	1,507
03-2-6900-1296	Desludging	15,000	5,388	15,000	15,450	15,914	16,391	16,883
03-2-6900-1270	Other Miscellaneous (Fees)	2,000	1,325	2,060	2,122	2,185	2,251	2,319
03-2-6900-1271	Insurance	4,557	4,425	4,694	4,835	4,980	5,129	5,283
03-2-6900-1485	Administration	8,230	8,230	8,330	7,454	7,635	7,821	8,012
03-2-6900-1274	Studies/Professional Fees	23,745	6,369	18,370	5,000	5,000	5,000	5,000
03-2-6900-1299	Operating Reserve	18,500		20,000	22,000	24,000	25,000	25,000
03-2-6900-1361	Bad Debt Expenditures			-	-	-	-	-
	SUBTOTAL O&M	129,591	79,606	132,449	122,631	127,072	130,580	133,156
03-2-6900-1557	Debt Payment	3,112	2,411	13,799	13,799	13,799	13,799	14,406
03-2-6900-1501	Transfer to Reserve (S)	15,476	15,476	13,328	3,875	5,823	8,746	12,438
03-2-6900-1503	Transfer to Reserve (DCC)		1,500					
03-2-6900-1506	Transfer to Capital	16,900	16,900					
	TOTAL OPERATING EXPENDITURES	165,079	115,893	159,575	140,305	146,694	153,125	160,000
	NET REV / (EXP)	-	44,550	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
LUND SEWER**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
03-5-6900-1128	Other Revenue		4,580					
	Transfer from Deferred Revenue			47,568				
03-5-6900-1141	Transfer from Reserve (S)	66,149	29,159	87,396	10,500			
03-5-6900-1140	Transfer from Reserve (CW)	235,000	23,018	211,982				
	Contribution from Septage Disposal			-				
03-5-6900-1152	Transfer from Operating	16,900	16,900	-				
03-5-6900-1143	Borrowing	51,901	54,200					
03-5-6900-1023	Grant Revenue	464,800	147,840	316,960				
	TOTAL CAPITAL REVENUE	834,750	275,697	663,905	10,500	-	-	-
EXPENDITURES								
03-6-6900-1469	Land Acquisition/ Development		4,580					
03-6-6900-1471	Buildings							
03-6-6900-1471	Structures							
03-6-6900-1474	Infrastructure	771,750	162,806	608,944				
03-6-6900-1475	Equipment - General	63,000	8,038	54,962	10,500			
	Transfer to Reserve		52,705					
	Transfer to Deferred Revenue		47,568					
	TOTAL CAPITAL EXPENDITURES	834,750	275,697	663,905	10,500	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA HEALTH CENTRE**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.07	1.07	1.18	1.09	1.01	1.02	1.02
01-1-7000-1001	Requisition - Property Value Tax	67,399	67,399	79,625	86,850	87,663	89,096	90,569
01-1-7000-1120	Investment Revenue		6		34	50	67	84
01-1-7000-1140	Transfer from Reserve (CW)	1,335	-					
	Transfer from Non-Stat Reserve							
01-1-7000-1128	Other		-					
01-1-7000-1150	Prior Year Surplus - Operating	32,085	32,085	30,373				
	TOTAL OPERATING REVENUE	100,819	99,490	109,998	86,883	87,713	89,164	90,653
	EXPENDITURES							
01-2-7000-1220	Salary & Wages	2,790	6,188	7,209	7,353	7,500	7,650	7,803
01-2-7000-1221	Benefits/Overhead	1,000	500	1,658	1,691	1,725	1,760	1,795
01-2-7000-1287	Housekeeping & Laundry	17,384	10,693	-	-	-	-	-
01-2-7000-1228	Contractor			16,013	16,333	16,660	16,993	17,333
01-2-7000-1229	Contractor Overhead			467	473	480	486	493
01-2-7000-1281	Purchase - Supplies	908	450	935	963	992	1,022	1,052
01-2-7000-1404	Building & Ground Maintenance	8,110	7,700	12,353	8,724	8,985	9,255	9,533
01-2-7000-1270	Other O&M Purchases	1,348	6,389	3,388	3,490	3,594	3,702	3,813
01-2-7000-1288	Contribution to CHC	8,015	8,669	8,929	9,197	9,473	9,757	10,050
01-2-7000-1271	Insurance	3,517	3,636	4,023	4,144	4,268	4,396	4,528
01-2-7000-1485	Administration	3,687	3,687	4,558	4,349	4,454	4,562	4,672
01-2-7000-1299	Contingency	31,524	-	2,000	2,000	2,000	2,000	2,000
01-2-7000-1274	Studies/Professional Fees	1,335	-					
	SUBTOTAL O&M	79,619	47,911	61,533	58,717	60,131	61,583	63,072
01-2-7000-1501	Transfer to Reserve (S)	20,000	20,000	12,000	12,242	11,658	11,657	11,657
01-2-7000-1500	Transfer to Reserve (NS)	1,200	1,206	1,200	1,200	1,200	1,200	1,200
01-2-7000-1557	Debt Payments		-	6,758	14,724	14,724	14,724	14,724
01-2-7000-1506	Transfer to Capital		-	28,507				
	TOTAL OPERATING EXPENDITURES	100,819	69,117	109,998	86,883	87,713	89,164	90,653
	NET REV / (EXP)	-	30,373	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA HEALTH CENTRE**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-7000-1141	Transfer from Reserve (S)			46,933				
01-5-7000-1140	Transfer from Reserve (Community Works)			26,000				
01-2-7000-1152	Transfer from Operating			28,507				
01-5-7000-1143	Borrowing Proceeds			225,278				
01-5-7000-1023	Grant							
	TOTAL CAPITAL REVENUE	-	-	326,718	-	-	-	-
EXPENDITURES								
01-6-7000-1469	Land Development							
01-6-7000-1471	Buildings			326,718				
01-6-7000-1474	Infrastructure							
01-6-7000-1475	Equipment							
	TOTAL CAPITAL EXPENDITURES	-	-	326,718	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA ISLAND RECREATION COMMISSION**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.01	1.01	1.23	1.02	1.12	1.02	1.02
01-1-7100-1001 Requisition - Property Value Tax	92,112	92,112	112,975	115,725	129,371	132,084	134,867
Grant Revenue							
01-1-7100-1128 Other Revenue							
01-1-7100-1140 Transfer from Reserve (CW)	9,130	240					
01-1-7100-1041 Community Hall Rental	1,804	2,063	1,840	1,877	1,914	1,953	1,992
01-1-7100-1042 Gillies Bay School Rental	3,410	3,213	3,478	3,548	3,619	3,691	3,765
01-1-7100-1043 Gillies Bay Field Rental	432	369	441	450	459	468	477
01-1-7100-1150 Prior Year Surplus - Operating	25,214	25,214	171	-	-	-	-
TOTAL OPERATING REVENUE	132,102	123,211	118,905	121,599	135,362	138,195	141,101
EXPENDITURES							
01-2-7100-1220 Salary & Wages	39,847	40,198	47,847	48,804	49,780	50,776	51,791
01-2-7100-1221 Benefits	9,563	8,069	11,005	11,225	11,449	11,678	11,912
01-2-7100-1394 Maintenance - Community Hall	7,323	9,821	10,548	10,864	11,190	11,526	11,872
01-2-7100-1395 Maintenance - Gillies Bay School	23,047	23,479	12,893	13,280	13,678	14,089	14,511
01-2-7100-1396 Maintenance - Gillies Bay Ball Field	5,569	7,553	5,736	5,908	6,085	6,268	6,456
01-2-7100-1397 Maintenance - Van Anda Ball Field	2,620	1,894	2,183	2,248	2,316	2,385	2,457
01-2-7100-1404 Other Facilities Maintenance	-	1,301	-	-	-	-	-
01-2-7100-1409 Grants In Aid	2,050	240	1,750	1,750	1,750	1,750	1,750
01-2-7100-1270 Other Expense	16,959	6,965	6,519	6,715	6,916	7,123	7,337
01-2-7100-1271 Insurance	5,688	6,085	6,061	6,242	6,430	6,622	6,821
01-2-7100-1485 Administration	9,013	9,013	8,363	8,563	8,768	8,977	9,193
Studies/Professional Fees							
01-2-7100-1299 Operating Reserve	2,000	-	2,000	2,000	2,000	2,000	2,001
SUBTOTAL O & M	123,679	114,617	114,905	117,599	120,362	123,195	126,101
01-2-7100-1501 Transfer to Reserve (S)	8,423	8,423	4,000	4,000	15,000	15,000	15,000
01-2-7100-1557 Debt Payments		-					
01-2-7100-1506 Transfer to Capital		-			-	-	-
TOTAL OPERATING EXPENDITURES	132,102	123,040	118,905	121,599	135,362	138,195	141,101
NET REV / (EXP)	-	171	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA ISLAND RECREATION COMMISSION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-7100-1141	Transfer from Reserve (S)	20,500	9,687	3,000	20,000	25,000	25,000	
01-5-7100-1140	Transfer from Reserve (CW)	15,000	15,000	60,000				
01-5-7100-1152	Transfer from Operating							
	TOTAL CAPITAL REVENUE	35,500	24,687	63,000	20,000	25,000	25,000	-
EXPENDITURES								
01-6-7100-1469	Land - Acquisition							
01-6-7100-1469	Land - Development				20,000	25,000	25,000	
01-6-7100-1470	Land - Improvements	25,000	21,625	63,000				
01-6-7100-1471	Buildings	10,500	3,062					
01-6-7100-1471	Structures							
01-6-7100-1475	Equipment / Infrastructure							
	TOTAL CAPITAL EXPENDITURES	35,500	24,687	63,000	20,000	25,000	25,000	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA AIRPORT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.05	1.05	1.26	1.14	1.18	0.99	1.11
01-1-7200-1001	Requisition - Property Value Tax	74,550	74,435	93,890	107,016	125,950	124,070	137,124
01-1-7200-1120	Investment Revenue	794	720	865	1,005	1,145	1,215	1,495
01-1-7200-1140	Transfer from Reserve (CW)		691					
	Transfer from Non-Stat Reserve							
01-1-7200-1128	Other Revenue		7					
	Grant			10,000				
	Terminal Rental							
01-1-7200-1044	Revenue: Parking	5,650	5,743	5,300	5,300	5,300	5,300	5,300
	Prior Year Surplus - Op. Reserve							
01-1-7200-1150	Prior Year Surplus - Operating	16,701	16,701	23,244	2,500	2,500	2,500	2,500
	TOTAL OPERATING REVENUE	97,695	98,297	133,299	115,821	134,895	133,085	146,419
EXPENDITURES								
01-2-7200-1220	Salary & Wages	12,593	19,361	21,596	22,028	22,468	22,918	23,376
01-2-7200-1221	Benefits	3,022	4,156	4,967	6,110	7,515	9,243	11,369
01-2-7200-1228	Contractor		875	21,000	21,420	21,848	22,285	22,731
01-2-7200-1229	Contractor WCB		-	416	574	583	591	600
01-2-7200-1399	Airport Operations Manager	21,000	11,386	-	-	-	-	-
01-2-7200-1398	Mowing	3,500	68	2,500	2,500	2,500	2,500	2,500
01-2-7200-1223	Training	1,000	140	4,000	1,000	1,000	1,000	1,000
01-2-7200-1244	Equipment Purchases		535					
01-2-7200-1401	Services	3,731	2,793	3,893	4,010	4,130	4,254	4,382
01-2-7200-1281	O&M Purchase	3,000	2,148	3,090	3,183	3,278	3,377	3,478
01-2-7200-1404	Facility & Grounds Maintenance	12,500	4,862	7,635	2,864	12,950	3,338	3,439
	Public Engagement			1,500				
01-2-7200-1362	Legal	5,000	395	1,000	1,030	1,061	1,093	5,000
01-2-7200-1271	Insurance - Airport	3,500	3,161	3,605	3,713	3,825	3,939	4,057
01-2-7200-1271	Property Insurance	1,577	1,781	2,000	2,060	2,122	2,185	2,251
01-2-7200-1289	Payment to TIFR	2,500	2,500	2,500	2,500	2,500	2,500	2,500
01-2-7200-1485	Administration	6,274	6,274	8,022	6,727	7,770	7,266	7,883
01-2-7200-1299	Contingency	3,000	-	3,000	3,000	3,000	3,000	3,000
01-2-7200-1274	Studies/Professional Fees	2,500	1,696	17,575	8,102	8,345	8,596	8,854
	Operating Reserve							
01-2-7200-1361	Allowance for Doubtful Accounts							
	SUBTOTAL O&M	84,697	62,129	108,299	90,821	104,895	98,085	106,419

**POWELL RIVER REGIONAL DISTRICT
TEXADA AIRPORT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
01-2-7200-1500	Transfer to Non-Stat Reserve	12,998	12,924	10,000	10,000	15,000	20,000	25,000
01-2-7200-1512	Transfer to Non-Stat Reserve - Fencing			5,000	5,000	5,000	5,000	5,000
01-2-7200-1513	Transfer to Non-Stat Reserve - Runway Debt Payment			10,000	10,000	10,000	10,000	10,000
01-2-7200-1506	Transfer to Capital		-					
	TOTAL OPERATING EXPENDITURES	97,695	75,053	133,299	115,821	134,895	133,085	146,419
	NET REV / (EXP)	-	23,244	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-7200-1142	Transfer from Non-Stat Reserve	47,300	7,875			10,000		
	Transfer from Operating Borrowing Lease Financing Grant							
	TOTAL CAPITAL REVENUE	47,300	7,875	-	-	10,000	-	-
EXPENDITURES								
01-6-7200-1470	Land - Improvements	27,300	7,875			10,000		
01-6-7200-1474	Infrastructure Vehicles	20,000						
	TOTAL CAPITAL EXPENDITURES	47,300	7,875	-	-	10,000	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA ISLAND MARINE FACILITIES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-7300-1001	Requisition - Property Value Tax	37,000	37,000	37,000	37,000	37,000	37,000	37,000
01-1-7300-1120	Investment Revenue	2,291	2,063	2,456	2,209	2,382	2,553	2,723
01-1-7300-1140	Transfer from Reserve (CW)	585	-					
01-1-7300-1142	Transfer from Non-Stat Reserve	1,750	-	18,104				
01-1-7300-1128	Other		-					
01-1-7300-1150	Prior Year Surplus - Operating	19,157	19,157	12,654	-	-	-	-
	TOTAL OPERATING REVENUE	60,783	58,220	70,214	39,209	39,382	39,553	39,723
	EXPENDITURES							
01-2-7300-1220	Salary & Wages	3,335	1,537	1,335	1,362	1,389	1,417	1,445
01-2-7300-1221	Benefits/Overhead	800	145	307	313	319	326	332
01-2-7300-1404	Repairs & Maintenance	8,000	4,826	48,000	8,000	8,000	8,000	8,000
01-2-7300-1429	Annual Inspections	25,000	18,750	2,500	2,500	2,500	2,500	2,500
01-2-7300-1299	Miscellaneous & Contingency	1,750	-	4,750	4,750	4,750	4,750	4,750
01-2-7300-1271	Insurance	8,365	7,004	7,704	7,935	8,173	8,418	8,671
01-2-7300-1485	Administration	1,500	1,500	5,168	1,989	2,011	2,033	2,056
	Operating Reserve							
	SUBTOTAL O & M	48,750	33,761	69,764	26,849	27,142	27,444	27,754
01-2-7300-1500	Transfer to Non-Stat Reserve	12,033	11,805	450	12,360	12,240	12,110	11,969
01-2-7300-1506	Transfer to Capital		-					
	TOTAL OPERATING EXPENDITURES	60,783	45,566	70,214	39,209	39,382	39,553	39,723
	NET REV / (EXP)	-	12,654	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
TEXADA HERITAGE COMMISSION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-7400-1001	Requisition - Property Value Tax	21,000	21,000	21,000	21,000	21,000	21,000	21,000
01-1-7400-1120	Investment Revenue	102	88	107	108	108	108	108
01-1-7400-1128	Other Revenue		-					
01-1-7400-1150	Prior Year Surplus - Operating	614	614	1,074	-	-	-	-
	TOTAL OPERATING REVENUE	21,716	21,702	22,180	21,108	21,108	21,108	21,108
EXPENDITURES								
01-2-7400-1220	Salaries & Wages	-	-	467	476	486	496	505
01-2-7400-1221	Benefits	-	-	107	110	112	114	116
01-2-7400-1223	Training	2,000	-	2,060	2,122	2,185	2,251	2,319
01-2-7400-1404	Repairs & Maintenance	7,000	9,967	7,210	6,165	6,457	6,373	6,254
01-2-7400-1270	General Expenses	1,000	-	1,030	1,061	1,093	1,074	1,087
01-2-7400-1483	Heritage Preservation	200	-	206	212	219	225	232
01-2-7400-1484	Contribution to Heritage Society	8,129	8,129	8,372	8,372	8,372	8,372	8,372
01-2-7400-1352	Public Education	500	-	515	530	546	563	580
01-2-7400-1271	Insurance	68	273	70	72	75	77	79
01-2-7400-1485	Administration	1,556	1,556	1,637	1,564	1,564	1,564	1,564
01-2-7400-1299	Contingency	547	-	424	424	-	-	-
	SUBTOTAL O & M	20,999	19,925	22,099	21,108	21,108	21,108	21,108
01-2-7400-1500	Transfer to Non-Stat Reserve	717	703	81				
	Transfer to Capital							
	TOTAL OPERATING EXPENDITURES	21,716	20,629	22,180	21,108	21,108	21,108	21,108
	NET REV / (EXP)	-	1,074	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
SAVARY ISLAND MARINE FACILITIES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2017	2017	2018	2019	2020	2021	2022
OPERATING							
REVENUE	1.00	1.00	0.84	1.00	1.00	1.00	1.00
01-1-8000-1009 Requisition - Parcel Tax	179,500	179,500	150,000	150,000	150,000	150,000	150,000
User Fees							
01-1-8000-1120 Investment Revenue	2,813	2,997	556	381	381	420	1,526
01-1-8000-1140 Transfer from Reserve (CW)	785	2,720					
Transfer from Non-Stat Reserve							
01-1-8000-1128 Other		-					
01-1-8000-1045 Barge Ramp Licencing Fees	2,500		2,000	2,000	2,000	2,000	2,000
01-1-8000-1150 Prior Year Surplus - Operating	22,602	22,602	19,934	-	-	-	-
TOTAL OPERATING REVENUE	208,200	207,819	172,489	152,381	152,381	152,420	153,526
EXPENDITURES							
01-2-8000-1220 Salaries & Wages			33,133	5,000	5,100	5,100	5,100
01-2-8000-1221 Benefits/overhead			7,621	1,150	1,173	1,173	1,173
01-2-8000-1228 Contractor	15,400	12,618	12,649	13,028	13,419	13,822	14,237
01-2-8000-1229 Contractor Overhead		-	350	408	416	424	432
01-2-8000-1405 Site Maintenance			5,000				
01-2-8000-1362 Legal			2,500				
01-2-8000-1265 Wharf Operations			1,000				
01-2-8000-1323 General Expenses		191					
01-2-8000-1404 Repairs & Maintenance	10,000	4,102	12,500	12,500	12,500	12,500	12,500
01-2-8000-1402 Barge Fac. R&M/Miscellaneous	2,500	1,182	5,000	5,000	5,000	5,000	5,000
01-2-8000-1429 Annual Inspections		-	2,000	5,000	2,000	2,000	20,000
01-2-8000-1299 Miscellaneous & Contingency	22,000	12,811	10,000	10,300	10,609	10,927	11,255
01-2-8000-1271 Insurance	14,388	11,396	11,896	12,253	12,620	12,999	13,389
01-2-8000-1485 Administration	5,326	5,326	5,872	4,879	4,731	4,826	6,364
01-2-8000-1274 Studies/Professional Fees	2,285	5,730	10,500	2,500	2,575	2,652	2,732
SUBTOTAL O&M	71,899	53,356	120,020	72,018	70,143	71,423	92,181
01-2-8000-1500 Transfer to Non-Stat Reserve	3,112	3,296			2,813	78,998	59,346
01-2-8000-1511 Transfer to Non-Stat Res Barge Sub-Licence			2,000	2,000	2,000	2,000	2,000
01-2-8000-1557 Debt Payments	2,538	583	50,469	78,363	77,425		
01-2-8000-1506 Transfer to Capital	130,651	130,651					
TOTAL OPERATING EXPENDITURES	208,200	187,885	172,489	152,381	152,381	152,421	153,526
NET REV / (EXP)	-	19,934	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
SAVARY ISLAND MARINE FACILITIES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
CAPITAL								
REVENUE								
01-5-8000-1140	Transfer from Reserve (CW)	50,000		50,000				
01-5-8000-1142	Transfer from Non-Stat Reserve	383,234	333,547	24,959				
01-5-8000-1152	Transfer from Operating Grant Revenue	130,651	130,651					
01-6-8000-1143	Borrowing	217,559	196,559					
	TOTAL CAPITAL REVENUE	781,444	660,757	74,959	-	-	-	-
EXPENDITURES								
01-6-8000-1471	Buildings							
01-6-8000-1471	Structures	781,444	660,757					
01-6-8000-1470	Land Improvements			70,234				
01-6-8000-1475	Equipment			4,725				
	TOTAL CAPITAL EXPENDITURES	781,444	660,757	74,959	-	-	-	-
	NET REV / (EXP)	-	-	-	-	-	-	-

**POWELL RIVER REGIONAL DISTRICT
LASQUETI ISLAND MARINE RAMP**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2017	2017	2018	2019	2020	2021	2022
OPERATING								
	REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-8600-1001	Requisition - Property Value Tax	11,147	11,147	11,147	11,147	11,147	11,147	11,147
01-1-8600-1120	Investment Revenue	857	808	1,018	1,139	1,233	1,328	1,422
01-1-8600-1140	Transfer from Reserve (CW) Other Revenue	1,885	-					
01-1-8600-1150	Prior Year Surplus - Operating	4,833	4,833	3,326	1,500	1,500	1,500	1,500
	TOTAL OPERATING REVENUE	18,722	16,788	15,492	13,786	13,880	13,975	14,069
EXPENDITURES								
01-2-8600-1404	Repairs & Maintenance Other	3,329	-	3,428	3,531	3,637	3,746	3,859
01-2-8600-1271	Insurance	460	462	474	488	502	518	533
01-2-8600-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-8600-1299	Contingency			1,500	1,500	1,500	1,500	1,500
01-2-8600-1274	Studies/Professional Fees	1,885	-					
	SUBTOTAL O&M	7,173	1,962	6,902	7,019	7,140	7,264	7,392
01-2-8600-1557	Debt Payment		-					
01-2-8600-1501	Transfer to Reserve (Feasibility)		-					
01-2-8600-1500	Transfer to Non-Stat Reserve	11,549	11,500	8,590	6,767	6,741	6,711	6,677
01-2-8600-1506	Transfer to Capital		-					
	TOTAL OPERATING EXPENDITURES	18,722	13,462	15,492	13,786	13,880	13,975	14,069
	NET REV / (EXP)	- 0	3,326 -	0	0 -	0 -	0	0