

# 2015 - 2019 FINANCIAL PLAN



POWELL RIVER  
REGIONAL DISTRICT

# POWELL RIVER REGIONAL DISTRICT

## 2015 – 2019 FINANCIAL PLAN

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|-------------|---------------------------|
| Section I   | Bylaw No. 498, 2015       |
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**POWELL RIVER REGIONAL DISTRICT**

**2015 – 2019 FINANCIAL PLAN**

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**SECTION I – BYLAW NO. 498, 2015**

**POWELL RIVER REGIONAL DISTRICT  
2015-2019 FINANCIAL PLAN BYLAW NO. 498**

**SCHEDULE 'A'  
CONSOLIDATED SUMMARY BY YEAR**

|                                      | BUDGET     | ACTUAL     | FIVE YEAR FINANCIAL PLAN |            |            |           |           |
|--------------------------------------|------------|------------|--------------------------|------------|------------|-----------|-----------|
|                                      | 2014       | 2014       | 2015                     | 2016       | 2017       | 2018      | 2019      |
| TOTAL REVENUE SUMMARY                |            |            |                          |            |            |           |           |
| REQUISITION - PROPERTY VALUE TAX     | 3,641,755  | 3,641,158  | 3,986,614                | 4,119,964  | 4,250,710  | 4,427,114 | 4,536,135 |
| REQUISITION - PARCEL TAX             | 212,792    | 212,792    | 265,217                  | 271,508    | 234,237    | 235,295   | 235,975   |
| TOTAL REQUISITION                    | 3,854,547  | 3,853,950  | 4,251,831                | 4,391,472  | 4,484,947  | 4,662,409 | 4,772,110 |
| GOVERNMENT GRANTS                    | 641,060    | 568,546    | 774,489                  | 3,714,806  | 4,206,242  | 561,312   | 561,498   |
| INTEREST REVENUE                     | 62,893     | 69,265     | 61,926                   | 55,087     | 53,056     | 40,716    | 45,694    |
| WASTE TIPPING FEES                   | 977,897    | 1,009,365  | 1,006,448                | 1,048,120  | 1,048,120  | 1,048,120 | 1,048,120 |
| UTILITY USER FEES                    | 87,832     | 89,957     | 102,401                  | 106,162    | 108,672    | 111,206   | 113,770   |
| CAMPING FEES                         | 95,536     | 107,385    | 106,478                  | 109,065    | 111,718    | 114,438   | 117,227   |
| SALES OF SERVICES - CEMETERY & MISC. | 32,348     | 33,643     | 33,920                   | 35,570     | 37,301     | 39,118    | 41,023    |
| OTHER FEES                           | 96,496     | 90,716     | 92,779                   | 92,779     | 93,783     | 94,794    | 95,063    |
| OTHER REVENUE                        | 468,162    | 539,757    | 368,685                  | 1,804,464  | 296,319    | 313,776   | 307,422   |
| BORROWING/LEASE FINANCING            | 542,393    | 521,335    | 247,894                  | 328,431    | 908,210    | 175,000   | 0         |
| INTERDEPARTMENTAL RECOVERIES         | 374,241    | 405,504    | 391,102                  | 400,644    | 399,268    | 390,085   | 392,244   |
| MEMBER MUNICIPALITY DEBT             | 756,589    | 750,289    | 742,744                  | 741,466    | 740,146    | 738,813   | 556,001   |
| TRANSFERS FROM RESERVE               | 1,530,252  | 1,046,995  | 871,179                  | 290,243    | 513,804    | 100,000   | 0         |
| TRANSFERS FROM NON-STAT RESERVE      | 911,208    | 446,062    | 686,236                  | 543,993    | 1,147,537  | 58,211    | 42,685    |
| TRANSFERS FROM PRIOR YEAR SURPLUS    | 860,287    | 860,178    | 802,997                  | 193,750    | 156,000    | 151,000   | 151,000   |
| TOTAL REVENUES                       | 11,291,740 | 10,392,947 | 10,541,109               | 13,856,052 | 14,305,122 | 8,598,997 | 8,243,857 |
| TOTAL EXPENDITURE SUMMARY            |            |            |                          |            |            |           |           |
| OPERATING                            | 6,740,279  | 5,717,364  | 6,941,088                | 6,437,427  | 6,464,822  | 6,425,338 | 6,523,717 |
| CAPITAL                              | 2,831,497  | 2,155,614  | 1,480,358                | 5,833,334  | 6,160,392  | 395,750   | 104,130   |
| DEBT PAYMENT                         | 126,627    | 126,861    | 446,314                  | 123,964    | 174,768    | 209,456   | 211,184   |
| TRANSFERS TO RESERVE                 | 429,203    | 425,605    | 521,601                  | 477,068    | 482,430    | 516,735   | 525,742   |
| TRANSFERS TO NON-STAT RESERVE        | 407,544    | 414,214    | 409,004                  | 242,792    | 282,564    | 312,905   | 323,082   |
| MEMBER MUNICIPALITY DEBT             | 756,589    | 750,289    | 742,744                  | 741,466    | 740,146    | 738,813   | 556,001   |
| TOTAL EXPENDITURES                   | 11,291,739 | 9,589,946  | 10,541,109               | 13,856,051 | 14,305,122 | 8,598,998 | 8,243,857 |
| RESERVE FUND INTEREST                | 30,313     | 38,576     | 24,003                   | 22,986     | 26,953     | 32,576    | 40,252    |



**POWELL RIVER REGIONAL DISTRICT  
2015-2019 FINANCIAL PLAN BYLAW NO. 498**

**SCHEDULE 'A' - BUDGET  
2015 FINANCIAL PLAN**

| SERVICE              | REVENUE Current Year Funding |                 |                      |           |                                 |          |                 |           | REVENUE Transfers |                     |                      | TOTAL      | EXPENDITURES |           |             | Transfer To |                     |            | TOTAL |
|----------------------|------------------------------|-----------------|----------------------|-----------|---------------------------------|----------|-----------------|-----------|-------------------|---------------------|----------------------|------------|--------------|-----------|-------------|-------------|---------------------|------------|-------|
|                      | Prop. Val.<br>Taxes          | Parcel<br>Taxes | Sales of<br>Services | Fees      | Borrowing/<br>Lease<br>Proceeds | Interest | Gov't<br>Grants | Other     | Reserve<br>Funds  | Non-Stat<br>Reserve | Prior Yr.<br>Surplus | REVENUE    | Operating    | Capital   | Debt<br>P+I | Reserves    | Non-Stat<br>Reserve | EXPEND.    |       |
| General Admin.       | 621,500                      |                 |                      |           | 0                               | 7,371    | 533,760         | 376,246   | 0                 | 0                   | 84,529               | 1,623,405  | 1,265,348    | 0         | 8,063       | 324,994     | 25,000              | 1,623,405  |       |
| EA Admin.            | 53,990                       |                 |                      |           |                                 | 23       |                 | 18,357    |                   | 0                   | 11,600               | 83,970     | 82,158       |           |             |             | 1,812               | 83,970     |       |
| EA Feas. Studies     | 50,000                       |                 |                      |           |                                 | 1,171    | 20,000          | 0         | 174,954           | 43,000              | 0                    | 289,125    | 263,454      |           |             |             | 25,671              | 289,125    |       |
| Grants-In-Aid        | 87,401                       |                 |                      |           |                                 |          |                 |           |                   |                     | 11,389               | 98,790     | 98,790       |           |             |             |                     | 98,790     |       |
| Planning             | 340,637                      |                 | 396                  |           |                                 | 1,481    | 0               | 530       | 45,000            | 0                   | 61,095               | 449,138    | 387,346      | 0         |             | 0           | 61,792              | 449,138    |       |
| Regional Parks       | 291,494                      |                 |                      | 111,779   |                                 | 4,765    | 52,500          | 20,955    | 330,000           | 21,490              | 134,166              | 967,149    | 468,943      | 488,990   |             |             | 9,216               | 967,149    |       |
| Cemeteries           | 142,692                      |                 | 33,525               |           |                                 | 9,248    |                 | 54,153    |                   | 97,775              | 52,294               | 389,687    | 206,707      | 109,200   |             | 0           | 73,781              | 389,687    |       |
| Reg Animal Shelter   | 76,127                       |                 |                      |           |                                 | 52       |                 | 0         |                   |                     | 1,350                | 77,529     | 77,477       |           |             |             | 52                  | 77,529     |       |
| Emerg. Prog. EA 'D'  | 15,000                       |                 |                      |           |                                 | 0        |                 | 0         |                   |                     | 10,811               | 25,811     | 25,811       | 0         |             | 0           |                     | 25,811     |       |
| Emerg. Preparedness  |                              |                 |                      |           |                                 |          |                 |           |                   |                     |                      | 0          |              |           |             |             |                     | 0          |       |
| Library              | 245,441                      |                 |                      |           |                                 |          |                 | 3,864     |                   |                     | 5,500                | 254,805    | 254,805      |           |             |             |                     | 254,805    |       |
| Emerg. (911)         | 130,368                      |                 |                      | 78,801    |                                 |          |                 | 1,046     |                   |                     | 481                  | 210,697    | 210,697      |           |             |             |                     | 210,697    |       |
| Waste Mgmt           | 245,281                      |                 |                      | 1,006,448 | 0                               | 21,066   | 53,450          | 88,024    |                   | 140,833             | 66,273               | 1,621,375  | 1,570,220    | 30,000    |             |             | 21,155              | 1,621,375  |       |
| Waste Mgmt - Lasq.   | 88,763                       |                 |                      |           |                                 | 2,606    |                 | 0         | 200,000           | 12,041              | 18,396               | 321,806    | 103,806      | 210,000   |             |             | 8,000               | 321,806    |       |
| House Numbering      | 6,372                        |                 |                      |           |                                 |          | 1,500           | 0         |                   |                     | 2,446                | 10,318     | 10,318       |           |             |             |                     | 10,318     |       |
| Comm. Recreation     | 56,944                       |                 |                      |           |                                 |          |                 |           | 0                 |                     | 0                    | 56,944     | 56,944       |           |             |             |                     | 56,944     |       |
| Rural Paratransit    | 58,455                       |                 |                      |           |                                 |          |                 | 33,670    |                   |                     | 52,995               | 145,120    | 145,120      |           |             |             |                     | 145,120    |       |
| Lasq. Library        | 27,764                       |                 |                      |           |                                 |          |                 |           |                   |                     |                      | 27,764     | 27,764       |           |             |             |                     | 27,764     |       |
| Northside Rec.       | 52,000                       |                 |                      |           | 0                               | 1,102    | 0               | 0         | 10,000            | 32,000              | 8,267                | 103,369    | 45,937       | 42,000    | 5,967       |             | 9,465               | 103,369    |       |
| Malaspina Fire Prot. | 341,566                      |                 |                      |           |                                 |          |                 | 0         | 0                 |                     | 21,478               | 363,044    | 331,544      | 16,500    |             | 15,000      |                     | 363,044    |       |
| Lasqueti Fire Prot.  | 71,975                       | 30,000          |                      |           |                                 |          |                 | 0         | 6,000             |                     | 8,576                | 116,551    | 110,551      | 6,000     |             | 0           |                     | 116,551    |       |
| Savary Fire Prot.    | 144,507                      |                 |                      |           | 40,000                          |          | 0               | 127,207   | 13,307            |                     | 94,354               | 419,375    | 178,376      | 196,044   | 44,955      | 0           |                     | 419,375    |       |
| Northside Fire Prot. | 233,598                      |                 |                      |           | 100,060                         |          | 0               | 32,000    | 7,582             |                     | 9,164                | 382,404    | 190,676      | 143,500   | 32,228      | 16,000      |                     | 382,404    |       |
| Myrtle Pond Water    |                              | 21,075          |                      | 44,663    | 0                               | 355      | 105,519         | 0         | 50,946            |                     | 7,917                | 230,475    | 53,078       | 50,946    | 6,432       | 115,519     | 4,500               | 230,475    |       |
| Septage Disposal     | 43,270                       |                 |                      |           | 0                               | 5,963    | 0               | 735       |                   | 304,097             | 506                  | 354,571    | 12,474       |           | 342,097     | 0           | 0                   | 354,571    |       |
| Lund Sewer           |                              | 34,642          |                      | 57,738    | 0                               |          | 0               | 0         | 0                 |                     | 61,931               | 154,311    | 117,924      | 0         | 2,299       | 34,088      |                     | 154,311    |       |
| Tex. Health Cen.     | 51,526                       |                 |                      |           | 82,834                          |          | 0               | 0         | 33,390            |                     | 5,900                | 173,650    | 49,000       | 122,178   | 2,472       | 0           |                     | 173,650    |       |
| Tex. Rec. Comm.      | 110,586                      |                 |                      | 5,427     | 0                               |          | 0               | 0         | 0                 |                     | 5,408                | 121,421    | 100,421      | 5,000     | 0           | 16,000      |                     | 121,421    |       |
| Texada Airport       | 62,430                       |                 |                      | 3,250     |                                 | 920      |                 | 0         |                   | 10,000              | -3,685               | 72,915     | 61,147       | 10,000    |             |             | 1,768               | 72,915     |       |
| Texada Marine        | 37,000                       |                 |                      |           |                                 | 1,933    |                 | 0         |                   | 0                   | 15,459               | 54,392     | 25,611       | 0         |             |             | 28,781              | 54,392     |       |
| Texada Heritage      | 14,011                       |                 |                      |           |                                 | 9        |                 |           |                   |                     | 8,408                | 22,428     | 21,428       | 0         |             |             | 1,000               | 22,428     |       |
| Savary Marine        |                              | 179,500         |                      | 0         | 0                               | 2,754    | 0               | 0         |                   | 0                   | 15,081               | 197,335    | 73,577       | 0         |             |             | 123,758             | 197,335    |       |
| Lasqueti Marine      | 11,250                       |                 |                      |           | 0                               | 672      | 0               | 0         |                   |                     | 6,784                | 18,706     | 10,454       | 0         | 0           | 0           | 8,252               | 18,706     |       |
| Economic Dev.        | 37,817                       |                 |                      |           |                                 |          |                 | 0         |                   |                     | 1                    | 37,818     | 37,818       |           |             |             |                     | 37,818     |       |
| Reg Emerg Prepare    | 236,849                      |                 |                      |           | 25,000                          | 435      | 7,760           | 3,000     |                   | 25,000              | 24,123               | 322,167    | 265,366      | 50,000    | 1,801       |             | 5,000               | 322,167    |       |
| Total Cap. & Oper.   | 3,986,614                    | 265,217         | 33,920               | 1,308,106 | 247,894                         | 61,926   | 774,489         | 759,787   | 871,179           | 686,236             | 802,997              | 9,798,365  | 6,941,088    | 1,480,358 | 446,314     | 521,601     | 409,004             | 9,798,365  |       |
| Municipal Debt.      |                              |                 |                      |           |                                 |          |                 | 742,744   |                   |                     |                      | 742,744    |              |           |             | 742,744     |                     | 742,744    |       |
| TOTAL                | 3,986,614                    | 265,217         | 33,920               | 1,308,106 | 247,894                         | 61,926   | 774,489         | 1,502,531 | 871,179           | 686,236             | 802,997              | 10,541,109 | 6,941,088    | 1,480,358 | 1,189,058   | 521,601     | 409,004             | 10,541,109 |       |

**POWELL RIVER REGIONAL DISTRICT  
2015-2019 FINANCIAL PLAN BYLAW NO. 498**

**SCHEDULE 'B' - BUDGET  
2016 FINANCIAL PLAN**

| SERVICE                       | REVENUE Current Year Funding |                 |                      |                  |                                 |               |                  |                  | REVENUE Transfers |                     |                      | TOTAL             | EXPENDITURES     |                  |                | Transfer To    |                     | TOTAL             |
|-------------------------------|------------------------------|-----------------|----------------------|------------------|---------------------------------|---------------|------------------|------------------|-------------------|---------------------|----------------------|-------------------|------------------|------------------|----------------|----------------|---------------------|-------------------|
|                               | Prop. Val.<br>Taxes          | Parcel<br>Taxes | Sales of<br>Services | Fees             | Borrowing/<br>Lease<br>Proceeds | Interest      | Gov't<br>Grants  | Other            | Reserve<br>Funds  | Non-Stat<br>Reserve | Prior Yr.<br>Surplus | REVENUE           | Operating        | Capital          | Debt<br>P+I    | Reserves       | Non-Stat<br>Reserve | EXPEND.           |
| General Admin.                | 654,809                      |                 |                      |                  | 0                               | 7,796         | 544,880          | 386,560          | 0                 | 4,408               | 15,000               | 1,613,453         | 1,225,018        | 4,408            | 8,062          | 355,939        | 20,026              | 1,613,453         |
| EA Admin.                     | 64,419                       |                 |                      |                  |                                 | 86            |                  | 17,583           |                   | 0                   | 0                    | 82,088            | 78,894           |                  |                |                | 3,195               | 82,088            |
| EA Feas. Studies              | 25,000                       |                 |                      |                  |                                 | 876           | 0                | 0                | 0                 | 30,000              | 0                    | 55,876            | 32,500           |                  |                |                | 23,376              | 55,876            |
| Grants-In-Aid                 | 59,500                       |                 |                      |                  |                                 |               |                  |                  |                   |                     | 0                    | 59,500            | 59,500           |                  |                |                |                     | 59,500            |
| Planning                      | 346,662                      |                 | 407                  |                  |                                 | 2,531         | 0                | 530              | 0                 | 6,613               | 15,000               | 371,743           | 356,901          | 6,613            |                | 0              | 8,229               | 371,743           |
| Regional Parks                | 322,296                      |                 |                      | 114,507          |                                 | 4,556         | 0                | 21,012           | 150,000           | 67,125              | 18,000               | 697,496           | 424,467          | 239,625          |                |                | 33,404              | 697,496           |
| Cemeteries                    | 146,674                      |                 | 35,163               |                  |                                 | 8,970         |                  | 56,266           |                   | 3,000               | 2,500                | 252,573           | 212,324          | 6,250            |                | 0              | 34,000              | 252,573           |
| Reg Animal Shelter            | 79,756                       |                 |                      |                  |                                 | 53            |                  | 0                |                   |                     | 0                    | 79,809            | 79,756           |                  |                |                | 53                  | 79,809            |
| Emerg. Prog. EA 'D'           | 15,000                       |                 |                      |                  |                                 | 0             |                  | 0                |                   |                     | 0                    | 15,000            | 15,000           | 0                |                | 0              |                     | 15,000            |
| Emerg. Preparedness           |                              |                 |                      |                  |                                 |               |                  |                  |                   |                     |                      | 0                 |                  |                  |                |                |                     | 0                 |
| Library                       | 245,498                      |                 |                      |                  |                                 |               |                  | 3,800            |                   |                     | 0                    | 249,298           | 249,298          |                  |                |                |                     | 249,298           |
| Emerg. (911)                  | 129,634                      |                 |                      | 78,801           |                                 |               |                  | 1,164            |                   |                     | 5,000                | 214,599           | 214,599          |                  |                |                |                     | 214,599           |
| Waste Mgmt                    | 283,909                      |                 |                      | 1,048,120        | 0                               | 19,031        | 2,846,100        | 1,651,327        |                   | 160,000             | 15,000               | 6,023,487         | 1,614,680        | 4,378,938        | 0              |                | 29,869              | 6,023,487         |
| Waste Mgmt - Lasq.            | 105,773                      |                 |                      |                  |                                 | 2,537         |                  | 0                | 0                 | 2,606               | 8,000                | 118,915           | 108,037          | 0                |                |                | 10,879              | 118,915           |
| House Numbering               | 4,465                        |                 |                      |                  |                                 |               |                  | 0                |                   |                     | 0                    | 4,465             | 4,465            |                  |                |                |                     | 4,465             |
| Comm. Recreation              | 58,607                       |                 |                      |                  |                                 |               |                  |                  | 0                 |                     | 0                    | 58,607            | 58,607           |                  |                |                |                     | 58,607            |
| Rural Paratransit             | 64,661                       |                 |                      |                  |                                 |               |                  | 32,265           |                   |                     | 34,250               | 131,176           | 131,176          |                  |                |                |                     | 131,176           |
| Lasq. Library                 | 28,840                       |                 |                      |                  |                                 |               |                  |                  |                   |                     |                      | 28,840            | 28,840           |                  |                |                |                     | 28,840            |
| Northside Rec.                | 54,000                       |                 |                      |                  | 0                               | 636           | 0                | 0                | 0                 | 0                   | 1,000                | 55,636            | 30,841           | 0                | 5,967          |                | 18,828              | 55,636            |
| Malaspina Fire Prot.          | 345,300                      |                 |                      |                  |                                 |               |                  | 0                | 0                 |                     | 20,000               | 365,300           | 320,300          | 20,000           |                | 25,000         |                     | 365,300           |
| Lasqueti Fire Prot.           | 62,199                       | 30,000          |                      |                  | 0                               |               | 0                | 0                | 0                 |                     | 3,000                | 95,199            | 67,465           | 0                | 0              | 27,734         |                     | 95,199            |
| Savary Fire Prot.             | 145,000                      |                 |                      |                  | 0                               |               | 0                | 2,000            | 0                 |                     | 10,000               | 157,000           | 110,175          | 20,000           | 26,825         | 0              |                     | 157,000           |
| Northside Fire Prot.          | 223,623                      |                 |                      |                  | 250,000                         |               | 0                | 32,000           | 0                 |                     | 1,500                | 507,123           | 159,492          | 280,000          | 59,830         | 7,801          |                     | 507,123           |
| Myrtle Pond Water             |                              | 24,236          |                      | 47,999           | 0                               | 431           | 0                | 0                | 42,000            |                     | 6,000                | 120,666           | 53,734           | 42,000           | 6,432          | 14,000         | 4,500               | 120,666           |
| Septage Disposal              | 36,195                       |                 |                      |                  | 0                               | 895           | 0                | 600              |                   | 0                   | 0                    | 37,690            | 12,690           |                  | 0              | 0              | 25,000              | 37,690            |
| Lund Sewer                    |                              | 37,772          |                      | 58,163           | 78,431                          |               | 323,826          | 0                | 98,243            |                     | 18,500               | 614,935           | 75,536           | 535,500          | 3,899          | 0              |                     | 614,935           |
| Tex. Health Cen.              | 52,480                       |                 |                      |                  | 0                               |               | 0                | 0                | 0                 |                     | 2,000                | 54,480            | 43,643           | 0                | 6,243          | 4,594          |                     | 54,480            |
| Tex. Rec. Comm.               | 133,933                      |                 |                      | 5,536            | 0                               |               | 0                | 0                | 0                 |                     | 0                    | 139,469           | 97,469           | 0                | 0              | 42,000         |                     | 139,469           |
| Texada Airport                | 68,690                       |                 |                      | 3,000            |                                 | 780           |                  | 0                |                   | 0                   | 2,500                | 74,970            | 68,814           | 0                |                |                | 6,156               | 74,970            |
| Texada Marine                 | 37,000                       |                 |                      |                  |                                 | 2,422         |                  | 0                |                   | 0                   | 0                    | 39,422            | 25,926           | 0                |                |                | 13,496              | 39,422            |
| Texada Heritage               | 22,009                       |                 |                      |                  |                                 | 17            |                  |                  |                   |                     | 0                    | 22,026            | 22,026           | 0                |                |                | 0                   | 22,026            |
| Savary Marine                 |                              | 179,500         |                      | 0                | 0                               | 2,561         | 0                | 0                |                   | 270,241             | 0                    | 452,302           | 150,011          | 300,000          |                |                | 2,291               | 452,302           |
| Lasqueti Marine               | 11,250                       |                 |                      |                  | 0                               | 813           | 0                | 0                |                   |                     | 1,500                | 13,563            | 7,073            | 0                | 0              | 0              | 6,490               | 13,563            |
| Economic Dev.                 | 37,818                       |                 |                      |                  |                                 |               |                  | 0                |                   |                     | 0                    | 37,818            | 37,818           |                  |                |                |                     | 37,818            |
| Reg Emerg Prepare             | 254,964                      |                 |                      |                  | 0                               | 95            | 0                | 0                |                   | 0                   | 15,000               | 270,059           | 260,353          | 0                | 6,706          |                | 3,000               | 270,059           |
| <b>Total Cap. &amp; Oper.</b> | <b>4,119,964</b>             | <b>271,508</b>  | <b>35,570</b>        | <b>1,356,126</b> | <b>328,431</b>                  | <b>55,087</b> | <b>3,714,806</b> | <b>2,205,108</b> | <b>290,243</b>    | <b>543,993</b>      | <b>193,750</b>       | <b>13,114,585</b> | <b>6,437,426</b> | <b>5,833,334</b> | <b>123,964</b> | <b>477,068</b> | <b>242,792</b>      | <b>13,114,585</b> |
| Municipal Debt.               |                              |                 |                      |                  |                                 |               |                  | 741,466          |                   |                     |                      | 741,466           |                  |                  | 741,466        |                |                     | 741,466           |
| <b>TOTAL</b>                  | <b>4,119,964</b>             | <b>271,508</b>  | <b>35,570</b>        | <b>1,356,126</b> | <b>328,431</b>                  | <b>55,087</b> | <b>3,714,806</b> | <b>2,946,574</b> | <b>290,243</b>    | <b>543,993</b>      | <b>193,750</b>       | <b>13,856,051</b> | <b>6,437,426</b> | <b>5,833,334</b> | <b>865,430</b> | <b>477,068</b> | <b>242,792</b>      | <b>13,856,051</b> |

**POWELL RIVER REGIONAL DISTRICT  
2015-2019 FINANCIAL PLAN BYLAW NO. 498**

**SCHEDULE 'C' - BUDGET  
2017 FINANCIAL PLAN**

| SERVICE              | REVENUE          | Current Year Funding |                   |           |                           |          |              |           | REVENUE Transfers |                  |                   | TOTAL      | EXPENDITURES |           |          | Transfer To |                  |            | TOTAL |
|----------------------|------------------|----------------------|-------------------|-----------|---------------------------|----------|--------------|-----------|-------------------|------------------|-------------------|------------|--------------|-----------|----------|-------------|------------------|------------|-------|
|                      | Prop. Val. Taxes | Parcel Taxes         | Sales of Services | Fees      | Borrowing/ Lease Proceeds | Interest | Gov't Grants | Other     | Reserve Funds     | Non-Stat Reserve | Prior Yr. Surplus | REVENUE    | Operating    | Capital   | Debt P+I | Reserves    | Non-Stat Reserve | EXPEND.    |       |
| General Admin.       | 673,680          |                      |                   |           | 0                         | 8,061    | 545,059      | 385,258   | 0                 | 0                | 15,000            | 1,627,058  | 1,254,784    | 0         | 8,104    | 355,939     | 8,231            | 1,627,058  |       |
| EA Admin.            | 68,484           |                      |                   |           |                           | 160      |              | 17,510    |                   | 0                | 0                 | 86,154     | 80,881       |           |          |             | 5,272            | 86,154     |       |
| EA Feas. Studies     | 25,000           |                      |                   |           |                           | 1,274    | 0            | 0         | 0                 | 30,000           | 0                 | 56,274     | 32,500       |           |          |             | 23,774           | 56,274     |       |
| Grants-In-Aid        | 59,500           |                      |                   |           |                           |          |              |           |                   |                  | 0                 | 59,500     | 59,500       |           |          |             |                  | 59,500     |       |
| Planning             | 356,583          |                      | 420               |           |                           | 2,671    | 0            | 530       | 0                 | 100,000          | 15,000            | 475,204    | 367,016      | 100,000   |          | 0           | 8,188            | 475,204    |       |
| Regional Parks       | 329,192          |                      |                   | 117,304   |                           | 3,983    | 0            | 21,070    | 150,000           | 0                | 18,000            | 639,549    | 434,983      | 172,500   |          |             | 32,066           | 639,548    |       |
| Cemeteries           | 158,473          |                      | 36,882            |           |                           | 9,631    |              | 58,472    |                   | 3,000            | 2,500             | 268,958    | 210,708      | 6,250     |          | 0           | 52,000           | 268,958    |       |
| Reg Animal Shelter   | 82,104           |                      |                   |           |                           | 54       |              | 0         |                   |                  | 0                 | 82,158     | 82,104       |           |          |             | 54               | 82,158     |       |
| Emerg. Prog. EA 'D'  | 15,000           |                      |                   |           |                           | 0        |              | 0         |                   |                  | 0                 | 15,000     | 15,000       | 0         |          | 0           |                  | 15,000     |       |
| Emerg. Preparedness  |                  |                      |                   |           |                           |          |              |           |                   |                  | 0                 | 0          |              |           |          |             |                  | 0          |       |
| Library              | 250,782          |                      |                   |           |                           |          |              | 3,800     |                   |                  | 0                 | 254,582    | 254,582      |           |          |             |                  | 254,582    |       |
| Emerg. (911)         | 133,650          |                      |                   | 78,801    |                           |          |              | 1,164     |                   |                  | 5,000             | 218,615    | 218,615      |           |          |             |                  | 218,615    |       |
| Waste Mgmt           | 307,575          |                      |                   | 1,048,120 | 604,857                   | 16,819   | 2,877,144    | 140,583   |                   | 975,000          | 15,000            | 5,985,098  | 1,626,253    | 4,335,142 | 21,170   |             | 2,533            | 5,985,098  |       |
| Waste Mgmt - Lasq.   | 106,735          |                      |                   |           |                           | 2,678    |              | 0         | 0                 | 2,537            | 8,000             | 119,949    | 109,949      | 0         |          |             | 10,000           | 119,949    |       |
| House Numbering      | 4,465            |                      |                   |           |                           |          |              | 0         |                   |                  | 0                 | 4,465      | 4,465        |           |          |             |                  | 4,465      |       |
| Comm. Recreation     | 60,321           |                      |                   |           |                           |          |              |           | 0                 |                  | 0                 | 60,321     | 60,321       |           |          |             |                  | 60,321     |       |
| Rural Paratransit    | 76,826           |                      |                   |           |                           |          |              | 32,588    |                   |                  | 5,000             | 114,414    | 114,414      |           |          |             |                  | 114,414    |       |
| Lasq. Library        | 29,960           |                      |                   |           |                           |          |              |           |                   |                  |                   | 29,960     | 29,960       |           |          |             |                  | 29,960     |       |
| Northside Rec.       | 54,000           |                      |                   |           | 0                         | 956      | 0            | 0         | 0                 | 0                | 1,000             | 55,956     | 31,700       | 0         | 5,967    |             | 18,289           | 55,956     |       |
| Malaspina Fire Prot. | 361,848          |                      |                   |           |                           |          |              | 0         | 250,000           |                  | 20,000            | 631,848    | 326,621      | 270,000   | 10,227   | 25,000      |                  | 631,848    |       |
| Lasqueti Fire Prot.  | 56,333           | 30,000               |                   |           | 303,353                   |          | 784,039      | 0         | 83,804            |                  | 3,000             | 1,260,529  | 48,620       | 1,200,000 | 11,909   | 0           |                  | 1,260,529  |       |
| Savary Fire Prot.    | 145,000          |                      |                   |           | 0                         |          | 0            | 2,000     | 0                 |                  | 10,000            | 157,000    | 113,863      | 20,000    | 23,137   | 0           |                  | 157,000    |       |
| Northside Fire Prot. | 226,740          |                      |                   |           | 0                         |          | 0            | 32,000    | 0                 |                  | 1,500             | 260,240    | 162,055      | 22,000    | 67,333   | 8,852       |                  | 260,240    |       |
| Myrtle Pond Water    |                  | 24,236               |                   | 49,349    | 0                         | 508      | 0            | 0         | 0                 |                  | 6,000             | 80,093     | 54,142       | 0         | 6,432    | 15,000      | 4,519            | 80,093     |       |
| Septage Disposal     | 36,665           |                      |                   |           | 0                         | 1,335    | 0            | 612       |                   | 0                | 0                 | 38,612     | 13,022       |           | 0        | 0           | 25,590           | 38,612     |       |
| Lund Sewer           |                  | 45,001               |                   | 59,323    | 0                         |          | 0            | 0         | 0                 |                  | 10,000            | 114,324    | 76,784       | 0         | 7,540    | 30,000      |                  | 114,324    |       |
| Tex. Health Cen.     | 54,656           |                      |                   |           | 0                         |          | 0            | 0         | 0                 |                  | 2,000             | 56,656     | 44,774       | 0         | 6,243    | 5,639       |                  | 56,656     |       |
| Tex. Rec. Comm.      | 140,456          |                      |                   | 5,646     | 0                         |          | 0            | 0         | 30,000            |                  | 0                 | 176,102    | 99,602       | 34,500    | 0        | 42,000      |                  | 176,102    |       |
| Texada Airport       | 69,497           |                      |                   | 3,750     |                           | 885      |              | 0         |                   | 0                | 2,500             | 76,632     | 69,227       | 0         |          |             | 7,405            | 76,632     |       |
| Texada Marine        | 37,000           |                      |                   |           |                           | 2,652    |              | 0         |                   | 37,000           | 0                 | 76,652     | 73,750       | 0         |          |             | 2,902            | 76,652     |       |
| Texada Heritage      | 22,669           |                      |                   |           |                           | 17       |              |           |                   |                  | 0                 | 22,686     | 22,687       | 0         |          |             | 0                | 22,687     |       |
| Savary Marine        |                  | 135,000              |                   | 0         | 0                         | 303      | 0            | 0         |                   | 0                | 0                 | 135,303    | 65,062       | 0         |          |             | 70,241           | 135,303    |       |
| Lasqueti Marine      | 11,250           |                      |                   |           | 0                         | 923      | 0            | 0         |                   |                  | 1,500             | 13,673     | 7,173        | 0         | 0        | 0           | 6,500            | 13,673     |       |
| Economic Dev.        | 37,818           |                      |                   |           |                           |          |              | 0         |                   |                  | 0                 | 37,818     | 37,818       |           |          |             |                  | 37,818     |       |
| Reg Emerg Prepare    | 258,448          |                      |                   |           | 0                         | 146      | 0            | 0         |                   | 0                | 15,000            | 273,594    | 261,888      | 0         | 6,706    |             | 5,000            | 273,594    |       |
| Total Cap. & Oper.   | 4,250,710        | 234,237              | 37,301            | 1,362,293 | 908,210                   | 53,056   | 4,206,242    | 695,586   | 513,804           | 1,147,537        | 156,000           | 13,564,976 | 6,464,821    | 6,160,392 | 174,768  | 482,430     | 282,564          | 13,564,975 |       |
| Municipal Debt.      |                  |                      |                   |           |                           |          |              | 740,146   |                   |                  |                   | 740,146    |              |           |          | 740,146     |                  | 740,146    |       |
| TOTAL                | 4,250,710        | 234,237              | 37,301            | 1,362,293 | 908,210                   | 53,056   | 4,206,242    | 1,435,732 | 513,804           | 1,147,537        | 156,000           | 14,305,122 | 6,464,821    | 6,160,392 | 914,914  | 482,430     | 282,564          | 14,305,121 |       |



POWELL RIVER REGIONAL DISTRICT  
2015-2019 FINANCIAL PLAN BYLAW NO. 498

SCHEDULE 'D' - BUDGET  
2018 FINANCIAL PLAN

| SERVICE                       | REVENUE Current Year Funding |                 |                      |                  |                                 |               |                 |                  | REVENUE Transfers |                     |                      | TOTAL            | EXPENDITURES     |                |                | Transfer To    |                     | TOTAL            |
|-------------------------------|------------------------------|-----------------|----------------------|------------------|---------------------------------|---------------|-----------------|------------------|-------------------|---------------------|----------------------|------------------|------------------|----------------|----------------|----------------|---------------------|------------------|
|                               | Prop. Val.<br>Taxes          | Parcel<br>Taxes | Sales of<br>Services | Fees             | Borrowing/<br>Lease<br>Proceeds | Interest      | Gov't<br>Grants | Other            | Reserve<br>Funds  | Non-Stat<br>Reserve | Prior Yr.<br>Surplus | REVENUE          | Operating        | Capital        | Debt<br>P+I    | Reserves       | Non-Stat<br>Reserve | EXPEND.          |
| General Admin.                | 712,348                      |                 |                      |                  | 0                               | 8,201         | 561,312         | 369,277          | 0                 | 0                   | 15,000               | 1,666,138        | 1,282,192        | 0              | 2,662          | 372,010        | 9,275               | 1,666,138        |
| EA Admin.                     | 71,244                       |                 |                      |                  |                                 | 266           |                 | 36,307           |                   | 8,012               | 0                    | 115,829          | 115,396          |                |                |                | 433                 | 115,829          |
| EA Feas. Studies              | 25,000                       |                 |                      |                  |                                 | 1,678         | 0               | 0                | 0                 | 30,000              | 0                    | 56,678           | 32,500           |                |                |                | 24,178              | 56,678           |
| Grants-In-Aid                 | 59,500                       |                 |                      |                  |                                 |               |                 |                  |                   |                     | 0                    | 59,500           | 59,500           |                |                |                |                     | 59,500           |
| Planning                      | 367,369                      |                 | 432                  |                  |                                 | 2,810         | 0               | 530              | 0                 | 0                   | 15,000               | 386,141          | 377,995          | 0              |                | 0              | 8,146               | 386,141          |
| Regional Parks                | 336,144                      |                 |                      | 120,172          |                                 | 4,528         | 0               | 21,130           | 0                 | 0                   | 18,000               | 499,974          | 446,476          | 13,500         |                |                | 39,997              | 499,973          |
| Cemeteries                    | 160,647                      |                 | 38,685               |                  |                                 | 10,602        |                 | 60,774           |                   | 3,000               | 2,500                | 276,208          | 209,958          | 6,250          |                | 0              | 60,000              | 276,208          |
| Reg Animal Shelter            | 84,305                       |                 |                      |                  |                                 | 55            |                 | 0                |                   |                     | 0                    | 84,360           | 84,305           |                |                |                | 55                  | 84,360           |
| Emerg. Prog. EA 'D'           | 15,000                       |                 |                      |                  |                                 | 0             |                 | 0                |                   |                     | 0                    | 15,000           | 15,000           | 0              |                | 0              |                     | 15,000           |
| Emerg. Preparedness           |                              |                 |                      |                  |                                 |               |                 |                  |                   |                     |                      | 0                |                  |                |                |                |                     | 0                |
| Library                       | 258,285                      |                 |                      |                  |                                 |               |                 | 3,800            |                   |                     | 0                    | 262,085          | 262,085          |                |                |                |                     | 262,085          |
| Emerg. (911)                  | 137,746                      |                 |                      | 78,801           |                                 |               |                 | 1,164            |                   |                     | 5,000                | 222,711          | 222,711          |                |                |                |                     | 222,711          |
| Waste Mgmt                    | 365,231                      |                 |                      | 1,048,120        | 0                               | 287           | 0               | 143,340          |                   | 0                   | 15,000               | 1,571,978        | 1,526,068        | 0              | 35,911         |                | 10,000              | 1,571,979        |
| Waste Mgmt - Lasq.            | 105,156                      |                 |                      |                  |                                 | 2,804         |                 | 0                | 0                 | 2,678               | 8,000                | 118,638          | 100,638          | 0              |                |                | 18,000              | 118,638          |
| House Numbering               | 4,465                        |                 |                      |                  |                                 |               |                 | 0                |                   |                     | 0                    | 4,465            | 4,465            |                |                |                |                     | 4,465            |
| Comm. Recreation              | 62,085                       |                 |                      |                  |                                 |               |                 |                  | 0                 |                     | 0                    | 62,085           | 62,085           |                |                |                |                     | 62,085           |
| Rural Paratransit             | 84,352                       |                 |                      |                  |                                 |               |                 | 32,914           |                   |                     | 0                    | 117,266          | 117,266          |                |                |                |                     | 117,266          |
| Lasq. Library                 | 31,125                       |                 |                      |                  |                                 |               |                 |                  |                   |                     |                      | 31,125           | 31,125           |                |                |                |                     | 31,125           |
| Northside Rec.                | 54,000                       |                 |                      |                  | 0                               | 1,267         | 0               | 0                | 0                 | 0                   | 1,000                | 56,267           | 32,586           | 0              | 5,967          |                | 17,714              | 56,267           |
| Malaspina Fire Prot.          | 380,777                      |                 |                      |                  | 175,000                         |               |                 | 0                | 100,000           |                     | 20,000               | 675,777          | 333,133          | 295,000        | 27,715         | 19,929         |                     | 675,777          |
| Lasqueti Fire Prot.           | 57,577                       | 30,000          |                      |                  |                                 |               |                 | 0                | 0                 |                     | 3,000                | 90,577           | 49,864           | 0              | 20,713         | 20,000         |                     | 90,577           |
| Savary Fire Prot.             | 145,000                      |                 |                      |                  | 0                               |               | 0               | 2,000            | 0                 |                     | 10,000               | 157,000          | 114,766          | 20,000         | 22,234         | 0              |                     | 157,000          |
| Northside Fire Prot.          | 234,800                      |                 |                      |                  | 0                               |               | 0               | 32,000           | 0                 |                     | 1,500                | 268,300          | 151,455          | 30,000         | 67,333         | 19,512         |                     | 268,300          |
| Myrtle Pond Water             |                              | 24,236          |                      | 50,699           | 0                               | 585           | 0               | 0                | 0                 |                     | 6,000                | 81,520           | 55,553           | 0              | 6,432          | 15,000         | 4,535               | 81,520           |
| Septage Disposal              | 36,569                       |                 |                      |                  | 0                               | 1,770         | 0               | 624              |                   | 0                   | 0                    | 38,963           | 13,365           |                | 0              | 0              | 25,598              | 38,963           |
| Lund Sewer                    |                              | 46,059          |                      | 60,507           | 0                               |               | 0               | 0                | 0                 |                     | 10,000               | 116,566          | 79,026           | 0              | 7,540          | 30,000         |                     | 116,566          |
| Tex. Health Cen.              | 55,764                       |                 |                      |                  | 0                               |               | 0               | 0                | 0                 |                     | 2,000                | 57,764           | 46,024           | 0              | 6,243          | 5,497          |                     | 57,764           |
| Tex. Rec. Comm.               | 141,815                      |                 |                      | 5,759            | 0                               |               | 0               | 0                | 0                 |                     | 0                    | 147,574          | 101,787          | 11,000         | 0              | 34,787         |                     | 147,574          |
| Texada Airport                | 69,325                       |                 |                      | 4,500            |                                 | 1,011         |                 | 0                |                   | 14,521              | 2,500                | 91,857           | 70,799           | 20,000         |                |                | 1,058               | 91,857           |
| Texada Marine                 | 37,000                       |                 |                      |                  |                                 | 2,072         |                 | 0                |                   | 0                   | 0                    | 39,072           | 26,583           | 0              |                |                | 12,489              | 39,072           |
| Texada Heritage               | 23,349                       |                 |                      |                  |                                 | 18            |                 |                  |                   |                     | 0                    | 23,367           | 23,367           | 0              |                |                | 0                   | 23,367           |
| Savary Marine                 |                              | 135,000         |                      | 0                | 0                               | 1,497         | 0               | 0                |                   | 0                   | 0                    | 136,497          | 66,556           | 0              |                |                | 69,942              | 136,497          |
| Lasqueti Marine               | 11,250                       |                 |                      |                  | 0                               | 1,034         | 0               | 0                |                   |                     | 1,500                | 13,784           | 7,299            | 0              | 0              | 0              | 6,485               | 13,784           |
| Economic Dev.                 | 37,818                       |                 |                      |                  |                                 |               |                 | 0                |                   |                     | 0                    | 37,818           | 37,818           |                |                |                |                     | 37,818           |
| Reg Emerg Prepare             | 262,068                      |                 |                      |                  | 0                               | 231           | 0               | 0                |                   | 0                   | 15,000               | 277,299          | 265,593          | 0              | 6,706          |                | 5,000               | 277,299          |
| <b>Total Cap. &amp; Oper.</b> | <b>4,427,114</b>             | <b>235,295</b>  | <b>39,118</b>        | <b>1,368,558</b> | <b>175,000</b>                  | <b>40,716</b> | <b>561,312</b>  | <b>703,861</b>   | <b>100,000</b>    | <b>58,211</b>       | <b>151,000</b>       | <b>7,860,184</b> | <b>6,425,339</b> | <b>395,750</b> | <b>209,456</b> | <b>516,735</b> | <b>312,905</b>      | <b>7,860,186</b> |
| Municipal Debt.               |                              |                 |                      |                  |                                 |               |                 | 738,813          |                   |                     |                      | 738,813          |                  |                | 738,813        |                |                     | 738,813          |
| <b>TOTAL</b>                  | <b>4,427,114</b>             | <b>235,295</b>  | <b>39,118</b>        | <b>1,368,558</b> | <b>175,000</b>                  | <b>40,716</b> | <b>561,312</b>  | <b>1,442,674</b> | <b>100,000</b>    | <b>58,211</b>       | <b>151,000</b>       | <b>8,598,997</b> | <b>6,425,339</b> | <b>395,750</b> | <b>948,269</b> | <b>516,735</b> | <b>312,905</b>      | <b>8,598,999</b> |

**POWELL RIVER REGIONAL DISTRICT  
2015-2019 FINANCIAL PLAN BYLAW NO. 498**

**SCHEDULE 'E' - BUDGET  
2019 FINANCIAL PLAN**

| SERVICE              | REVENUE          | Current Year Funding |                   |           |                           |          |              |           | REVENUE Transfers |                  |                   | TOTAL     | EXPENDITURES |         |          | Transfer To |                  | TOTAL     |
|----------------------|------------------|----------------------|-------------------|-----------|---------------------------|----------|--------------|-----------|-------------------|------------------|-------------------|-----------|--------------|---------|----------|-------------|------------------|-----------|
|                      | Prop. Val. Taxes | Parcel Taxes         | Sales of Services | Fees      | Borrowing/ Lease Proceeds | Interest | Gov't Grants | Other     | Reserve Funds     | Non-Stat Reserve | Prior Yr. Surplus | REVENUE   | Operating    | Capital | Debt P+I | Reserves    | Non-Stat Reserve | EXPEND.   |
| General Admin.       | 730,267          |                      |                   |           | 0                         | 8,359    | 561,498      | 377,396   | 0                 | 0                | 15,000            | 1,692,520 | 1,308,380    | 0       | 2,661    | 372,010     | 9,468            | 1,692,520 |
| EA Admin.            | 72,000           |                      |                   |           |                           | 134      |              | 18,348    |                   | 0                | 0                 | 90,482    | 85,019       |         |          |             | 5,463            | 90,482    |
| EA Feas. Studies     | 25,000           |                      |                   |           |                           | 2,089    | 0            | 0         | 0                 | 30,000           | 0                 | 57,089    | 32,500       |         |          |             | 24,589           | 57,089    |
| Grants-In-Aid        | 59,500           |                      |                   |           |                           |          |              |           |                   |                  | 0                 | 59,500    | 59,500       |         |          |             |                  | 59,500    |
| Planning             | 379,376          |                      | 445               |           |                           | 2,949    | 0            | 530       | 0                 | 6,880            | 15,000            | 405,180   | 390,197      | 6,880   |          | 0           | 8,103            | 405,180   |
| Regional Parks       | 340,310          |                      |                   | 123,114   |                           | 5,208    | 0            | 21,192    | 0                 | 0                | 18,000            | 507,824   | 458,232      | 10,000  |          |             | 39,592           | 507,824   |
| Cemeteries           | 161,173          |                      | 40,578            |           |                           | 11,713   |              | 63,177    |                   | 3,000            | 2,500             | 282,141   | 215,891      | 6,250   |          | 0           | 60,000           | 282,141   |
| Reg Animal Shelter   | 84,305           |                      |                   |           |                           | 55       |              | 0         |                   |                  | 0                 | 84,360    | 84,305       |         |          |             | 55               | 84,360    |
| Emerg. Prog. EA 'D'  | 15,000           |                      |                   |           |                           | 0        |              | 0         |                   |                  | 0                 | 15,000    | 15,000       | 0       |          | 0           |                  | 15,000    |
| Emerg. Preparedness  |                  |                      |                   |           |                           |          |              |           |                   |                  |                   | 0         |              |         |          |             |                  | 0         |
| Library              | 266,013          |                      |                   |           |                           |          |              | 3,800     |                   |                  | 0                 | 269,813   | 269,813      |         |          |             |                  | 269,813   |
| Emerg. (911)         | 141,925          |                      |                   | 78,801    |                           |          |              | 1,164     |                   |                  | 5,000             | 226,890   | 226,890      |         |          |             |                  | 226,890   |
| Waste Mgmt           | 392,672          |                      |                   | 1,048,120 | 0                         | 457      | 0            | 146,180   |                   | 0                | 15,000            | 1,602,429 | 1,556,519    | 0       | 35,911   |             | 10,000           | 1,602,430 |
| Waste Mgmt - Lasq.   | 106,350          |                      |                   |           |                           | 3,065    |              | 0         | 0                 | 2,804            | 8,000             | 120,219   | 102,219      | 0       |          |             | 18,000           | 120,219   |
| House Numbering      | 4,465            |                      |                   |           |                           |          |              | 0         |                   |                  | 0                 | 4,465     | 4,465        |         |          |             |                  | 4,465     |
| Comm. Recreation     | 63,903           |                      |                   |           |                           |          |              |           | 0                 |                  | 0                 | 63,903    | 63,903       |         |          |             |                  | 63,903    |
| Rural Paratransit    | 86,944           |                      |                   |           |                           |          |              | 33,243    |                   |                  | 0                 | 120,187   | 120,187      |         |          |             |                  | 120,187   |
| Lasq. Library        | 32,339           |                      |                   |           |                           |          |              |           |                   |                  |                   | 32,339    | 32,339       |         |          |             |                  | 32,339    |
| Northside Rec.       | 54,000           |                      |                   |           | 0                         | 1,568    | 0            | 0         | 0                 | 0                | 1,000             | 56,568    | 33,032       | 0       | 5,967    |             | 17,569           | 56,568    |
| Malaspina Fire Prot. | 394,529          |                      |                   |           |                           |          |              | 0         | 0                 |                  | 20,000            | 414,529   | 339,624      | 20,000  | 34,976   | 19,929      |                  | 414,529   |
| Lasqueti Fire Prot.  | 58,858           | 30,000               |                   |           |                           |          |              | 0         | 0                 |                  | 3,000             | 91,858    | 51,145       | 0       | 20,713   | 20,000      |                  | 91,858    |
| Savary Fire Prot.    | 145,000          |                      |                   |           | 0                         |          | 0            | 2,000     | 0                 |                  | 10,000            | 157,000   | 120,298      | 20,000  | 16,702   | 0           |                  | 157,000   |
| Northside Fire Prot. | 235,745          |                      |                   |           | 0                         |          | 0            | 32,000    | 0                 |                  | 1,500             | 269,245   | 142,420      | 30,000  | 67,333   | 29,492      |                  | 269,245   |
| Myrtle Pond Water    |                  | 24,236               |                   | 52,055    | 0                         | 662      | 0            | 0         | 0                 |                  | 6,000             | 82,953    | 56,986       | 0       | 6,432    | 15,000      | 4,535            | 82,953    |
| Septage Disposal     | 36,479           |                      |                   |           | 0                         | 2,205    | 0            | 637       |                   | 0                | 0                 | 39,321    | 13,716       |         | 0        | 0           | 25,605           | 39,321    |
| Lund Sewer           |                  | 46,739               |                   | 61,715    | 0                         |          | 0            | 0         | 0                 |                  | 10,000            | 118,454   | 80,914       | 0       | 7,540    | 30,000      |                  | 118,454   |
| Tex. Health Cen.     | 56,908           |                      |                   |           | 0                         |          | 0            | 0         | 0                 |                  | 2,000             | 58,908    | 47,317       | 0       | 6,243    | 5,348       |                  | 58,908    |
| Tex. Rec. Comm.      | 143,113          |                      |                   | 5,875     | 0                         |          | 0            | 0         | 0                 |                  | 0                 | 148,988   | 104,025      | 11,000  | 0        | 33,963      |                  | 148,988   |
| Texada Airport       | 71,181           |                      |                   | 4,500     |                           | 782      |              | 0         |                   | 0                | 2,500             | 78,963    | 72,291       | 0       |          |             | 6,671            | 78,962    |
| Texada Marine        | 37,000           |                      |                   |           |                           | 2,284    |              | 0         |                   | 0                | 0                 | 39,284    | 26,924       | 0       |          |             | 12,360           | 39,284    |
| Texada Heritage      | 24,050           |                      |                   |           |                           | 18       |              |           |                   |                  | 0                 | 24,068    | 24,068       | 0       |          |             | 0                | 24,068    |
| Savary Marine        |                  | 135,000              |                   | 0         | 0                         | 2,686    | 0            | 0         |                   | 0                | 0                 | 137,686   | 68,094       | 0       |          |             | 69,593           | 137,686   |
| Lasqueti Marine      | 11,250           |                      |                   |           | 0                         | 1,144    | 0            | 0         |                   |                  | 1,500             | 13,894    | 7,414        | 0       | 0        | 0           | 6,480            | 13,894    |
| Economic Dev.        | 37,818           |                      |                   |           |                           |          |              | 0         |                   |                  | 0                 | 37,818    | 37,818       |         |          |             |                  | 37,818    |
| Reg Emerg Prepare    | 268,662          |                      |                   |           | 0                         | 316      | 0            | 0         |                   | 0                | 15,000            | 283,978   | 272,272      | 0       | 6,706    |             | 5,000            | 283,978   |
| Total Cap. & Oper.   | 4,536,135        | 235,975              | 41,023            | 1,374,180 | 0                         | 45,694   | 561,498      | 699,666   | 0                 | 42,685           | 151,000           | 7,687,856 | 6,523,717    | 104,130 | 211,184  | 525,742     | 323,082          | 7,687,856 |
| Municipal Debt.      |                  |                      |                   |           |                           |          |              | 556,001   |                   |                  |                   | 556,001   |              |         | 556,001  |             |                  | 556,001   |
| TOTAL                | 4,536,135        | 235,975              | 41,023            | 1,374,180 | 0                         | 45,694   | 561,498      | 1,255,667 | 0                 | 42,685           | 151,000           | 8,243,857 | 6,523,717    | 104,130 | 767,185  | 525,742     | 323,082          | 8,243,857 |

# POWELL RIVER REGIONAL DISTRICT

## 2015 – 2019 FINANCIAL PLAN

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**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

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**2015 BUDGET**

|                             | <b>2015</b> | <b>2014</b>  | <b>VARIANCE</b> |
|-----------------------------|-------------|--------------|-----------------|
| <b>TOTAL BUDGET (1)</b>     | \$9,798,365 | \$10,535,150 | (\$736,785)     |
| <b>OPERATING BUDGET (2)</b> | \$6,941,088 | \$ 6,740,279 | \$ 200,809      |
| <b>CAPITAL BUDGET</b>       | \$1,480,358 | \$ 2,831,497 | (\$1,351,139)   |

1 Total Budget includes capital and operating costs for all Regional District services. City of Powell River debt payments to the Municipal Finance Authority, which flow through the Regional District budget, are not included in this total.

2 Excluding transfers to reserve and municipal and electoral area debt payments.

## 2015 BUDGET HIGHLIGHTS

The 2015 budget covers the regular day-to-day operations of the 34 services provided in individual electoral areas and across the Powell River region. Listed below are some of the key initiatives planned in 2015 to enhance some of these services. The cost of these initiatives will be borne solely by the taxpayers or customers benefitting from these improvements.

- Continue to develop and maintain the waterfront access sites as per the Regional Parks and Greenspace Plan.
- Complete the Marine Avenue ash-fill closure plan as per the Solid Waste Management Plan.
- Finalize the Official Community Plan for Electoral Area A.
- Amend the zoning for the Lund Watershed in Electoral Area A.
- Conduct a geotechnical hazards study to identify high-risk terrain and drainages in Electoral Areas B and C.
- Initiate review and update of the Official Community Plan for Electoral Area D.
- An Emergency Preparedness Fair will take place on May 2, 2015 at the Powell River Recreation Complex.
- Myrtle Pond Water user fees have increased by approximately \$137 per year per average residential user to pay for the full cost of operations. An average household can expect to pay an annual user fee of \$558 in 2015. The parcel tax did not change in 2015 but an increase will be needed in 2016 to set further funds aside for future capital upgrades.
- Lund Sewer user fees have increased by approximately \$14 per year to pay for greater operating and maintenance costs. A standard household can expect to pay approximately \$364 per year in 2015.
- Fee changes for the Cemeteries and the Regional Parks will be considered in the spring.
- The board will enter into an agreement with the Powell River Outdoor Recreation Trails Society to provide \$10,000 to the group to assist them in carrying out maintenance and upgrade initiatives on the region's recreational trails in 2015.
- Taxation as a percentage of current year revenue (i.e., excluding funds from reserve and prior year surplus) is approximately 45%.
- Bill Dawson at BC Assessment reports that in 2015 most homes in the Powell River region remained stable in value compared to last year's assessment roll, and that most home owners in Powell River and Powell River Regional District will see modest changes in the -10% to +10% range.

## 2015 CAPITAL EXPENDITURES      \$1,480,358

Approximately 54% of the capital expenditures will occur in services financed by only one electoral area and, therefore, will not impact all of the taxpayers in the City and Electoral Areas A-E. Of the total capital budget, \$53,794 will be financed from the current year requisition. Funding for the balance will come from grants, prior year surpluses, reserve funds, borrowing, and other revenue.

Capital at the Regional Parks include: Replacement of a play structure at Craig Park; covered extension to the Shelter Point Park office building; development of 6 new campsites at Haywire Bay Park; replacement of the swing set at Palm Beach Park.

Implementation of the Cemeteries Development Plan will continue at both the Powell River Regional and Woodland cemeteries.

Purchase of a mobile generator for Regional Emergency Preparedness.

Waste management work includes: Construction of a storage building at the Texada Island Transfer Station; improvements to the recycling depot on Lasqueti Island.



Fire protection capital expenditures include: Replacement of the concrete apron at the Savary Island Fire Hall; purchase of a used water tender for the Northside fire protection area; two water tenders for the Malaspina fire protection area.

Completion of the Myrtle Pond Water system treatment facility upgrades.

Upgrades to the Texada Health Centre are planned to take place in 2015.

A new swing set will be installed at the Van Anda Park Ball Field.

A complete list of the capital expenditures included in the 2015 budget is provided on **Pages 9 & 10**.

Community Works funds in the amount of \$561,020 will offset capital projects related to water, waste management, building energy efficiency retrofits, and bike lanes to reduce vehicular traffic. A complete list of projects is provided on **Pages 11 & 12**.

## **GRANTS**

Regional grants include: \$900 for the Hospital Auxiliary; \$38,423 for the Powell River Historical Museum; \$2,500 for Wildsafe BC; and \$1,000 to the Third Crossing Society.

A complete list of regional and electoral area grants in aid included in the 2015 budget are provided on **Pages 13 & 14**.

## **RESERVE FUNDS**

In 2015, contributions to reserve, including interest earnings, total \$963,367. This includes a \$324,994 federal contribution of Community Works funds. In contrast, reserve fund expenditures total \$1,566,228, some of which comes from Community Works.

The total reserve fund balance at the end of 2019 is projected at \$1,021,628 greater than in January, 2015. Planned reserve spending includes \$814,071 from Community Works for projects that meet the funding criteria; \$63,833 from the waste management reserve to fund the balance of the Marine Avenue Transfer Site closure plan; \$50,000 from the waste management reserve to fund a consultant to plan development of the resource recovery centre; \$30,890 to help fund the Texada Island Health Centre upgrades; \$30,000 to replace playground equipment at the Lund Community Centre. Projected interest earnings during the period are \$74,367.

A summary of projected statutory and non-statutory reserve balances and some explanation of their purposes are provided on **Pages 15 & 16**.

## **ASSET MANAGEMENT**

A capital asset management plan was developed in 2012 and is being used to provide direction on appropriate reserves for various services. A plan for the fire departments is in progress. In 2015 staff will work to improve the asset details and will gather condition assessment of those assets. The asset management plan will need to be continually updated to provide future direction for appropriate reserves and to plan annual maintenance of the Regional District's assets.

## **COMMUNITY WORKS FUNDS**

The Regional District expects to receive \$324,994 in Community Works funding in 2015 and will receive funds annually through 2019. The financial plan proposes to use \$814,071 from accumulated Community Works to offset costs for various projects related to Community Works objectives. \$127,598 remains uncommitted at the end of 2015. It is anticipated that new projects will undoubtedly arise during the term.

Proposed and past Community Works fund expenditures are shown on **Pages 11 & 12**.

**2015 STUDIES****\$388,604**

Regional District study costs of \$388,604 are to provide for: Completion of the Marine Avenue Transfer Site closure plan (50% from an FCM grant); completion of the Solid Waste Management sub-plan for Lasqueti Island; a Regional Recreation service; a Regional Museum service; and Haslam Lake Water Shed water quality study.

Funds are budgeted for a Regional Water Master Plan grant application; transfer of Community Works to Tourism Powell River for signage renewal; completion of the transfer of Community Works funds to Lund Waterworks' Improvement District for water system upgrades.

The Regional District has resubmitted two water study planning grant applications for Van Anda Improvement District and Pete's Lake Improvement District. If the grant funding is approved, the funds will flow through the EA Feasibility Studies service.

A full list of studies (excluding Planning) budgeted for 2015 is provided on **Page 17**.

**DEBT/LEASE PAYMENTS**

Equipment purchases were traditionally financed through the Municipal Finance Authority's (MFA) capital leasing program. The MFA is phasing out the leasing program and now offers an equipment financing program. Therefore, debt payments for new vehicle and equipment purchases will be shown as debt payments rather than lease payments.

The 2015 budget includes proposed 20 year borrowing to upgrade the Texada Island Health Centre. The debt payments will impact Area D residents only.

Short term borrowing is proposed for a new copier purchase and to purchase a mobile generator for Regional Emergency Preparedness. The debt payments will be paid for by tax payers in the City and all of the Electoral Areas.

Short term borrowing of \$40,000 is proposed to upgrade the apron at the main fire hall on Savary Island. The debt payments will impact Savary Island residents only.

All of the short term borrowing will be repaid within five years.

Existing and proposed debt and lease payments are summarized on **Pages 18, 19 & 20**.

**TAX REQUISITION****\$4,251,831**

The total requisition increase is \$397,881 (10%). The increase does not apply equitably across the region as all services are not financed by all taxpayers.

**Regional Services Requisition**

The net total 2015 requisition increase for all regional services is \$138,507. \$41,344 of the increase is for general administration to fund: \$20,000 for a Regional Recreation Service establishment; \$15,000 transfer to non-stat reserve to help fund a public works yard; \$6,000 for electronic devices for electoral area directors. \$12,105 increase to fund a full year of the Regional Animal Shelter operations. \$70,888 in Waste Management largely to fund a projected increase in costs to dispose of the waste in the United States based on a lower Canadian dollar. The City will pay approximately 49% of the increase. The electoral areas and Sechelt Indian Government District will pay the balance.

### Electoral Area Services Requisition Increase

- **Shared EA Services:** The combined requisition for these services has increased by a net of \$47,802. \$25,000 of the increase is to rebuild the EA Feasibilities reserve fund; \$6,303 increase to the Library services to fund a possible referendum; and \$9,455 to fund annual operations based on the budget provided by BC Transit.
- **Individual Service Areas:** Total requisitions for individual area services have increased by about \$258,777; however, only select areas will be impacted. Increases of note are in the following services: Northside Fire protection - \$44,361 for a contribution to the capital reserve, the purchase of turnout gear, and an assessment of the Lund Hall property and for drawings of a new Lund fire hall. Malaspina Fire protection - \$43,082 as the prior year surplus was \$41,603 less than the surplus of 2014. Texada Island Recreation Commission - \$22,801 to fund culvert maintenance, public engagement costs, handi-capped parking stalls, consultant's cost toward further improvements to the Community Hall and the farmer's market areas. Lasqueti Island Fire protection - \$36,310 for the purchase of pagers, public engagement costs, and surveys and drawings in preparation for a fire hall upgrade.
- A summary of the requisition for each service for 2015 – 2019 is provided on **Page 21**.

Total requisitions are projected to increase by 3% in 2016, and a further 2% in 2017. These requisitions will be impacted by the amount of surplus that may be available to carry forward each year, changes in operational requirements, reserve fund requirements and future required capital expenditures which have not been fully identified at this time.

### TAX IMPACTS

The requisition increases appear substantial on a percentage basis. Because most services operate on fairly small budgets these increases do not necessarily translate into significant tax increases.

In 2015, residential taxes for regional services will be approximately \$45.74 per \$100,000 of residential assessment an increase of \$2.30 over 2014 for these same services. In 2015, taxpayers in Electoral Areas A-D will see an additional increase of approximately \$0.16 per \$100,000 of assessment for services paid for by most electoral areas. Actual taxes levied on individual properties may vary based on changes in the assessed property value.

Savary Island residential taxpayers will see an additional increase of \$30.84 per parcel in 2015 and 2016. The increase is to pay for dock upgrades and dredging in 2016. The parcel tax is projected to be reduced back to the 2014 level after the upgrades are completed. The two year increase coupled with the existing reserve funds in the service will allow for the planned upgrades without the need for debt financing.

EA "A" taxpayers will see an increase of approximately \$24.64 per \$100,000 of residential assessment for services to Area "A" only for the Northside Fire protection service.

EA "B" and "C" taxpayers will see an increase of approximately \$8.46 per \$100,000 of residential assessment to fund 2015 operations and a \$15,000 reserve fund contribution to the Malaspina Fire Protection service.

EA "D" (Texada) taxpayers will see a total increase of approximately \$18 per \$100,000 of residential assessment to fund the Texada Health Centre upgrades; Texada Recreation Commission operations and a \$16,000 contribution to the capital reserve; and for the 2015 operations and capital projects of the Texada Island Airport.

EA "E" (Lasqueti) tax rates will increase by approximately \$18 per \$100,000 of residential assessment to fund improvements to the Lasqueti Island recycling depot and to fund the Lasqueti Island Fire Protection service.

## REGIONAL HOSPITAL DISTRICT

The requisition for the Regional Hospital District decreased from \$1,934,200 in 2014 to \$950,000 in 2015. The requisition decrease means a residential tax rate decrease of approximately \$24 per \$100,000 of residential assessment.

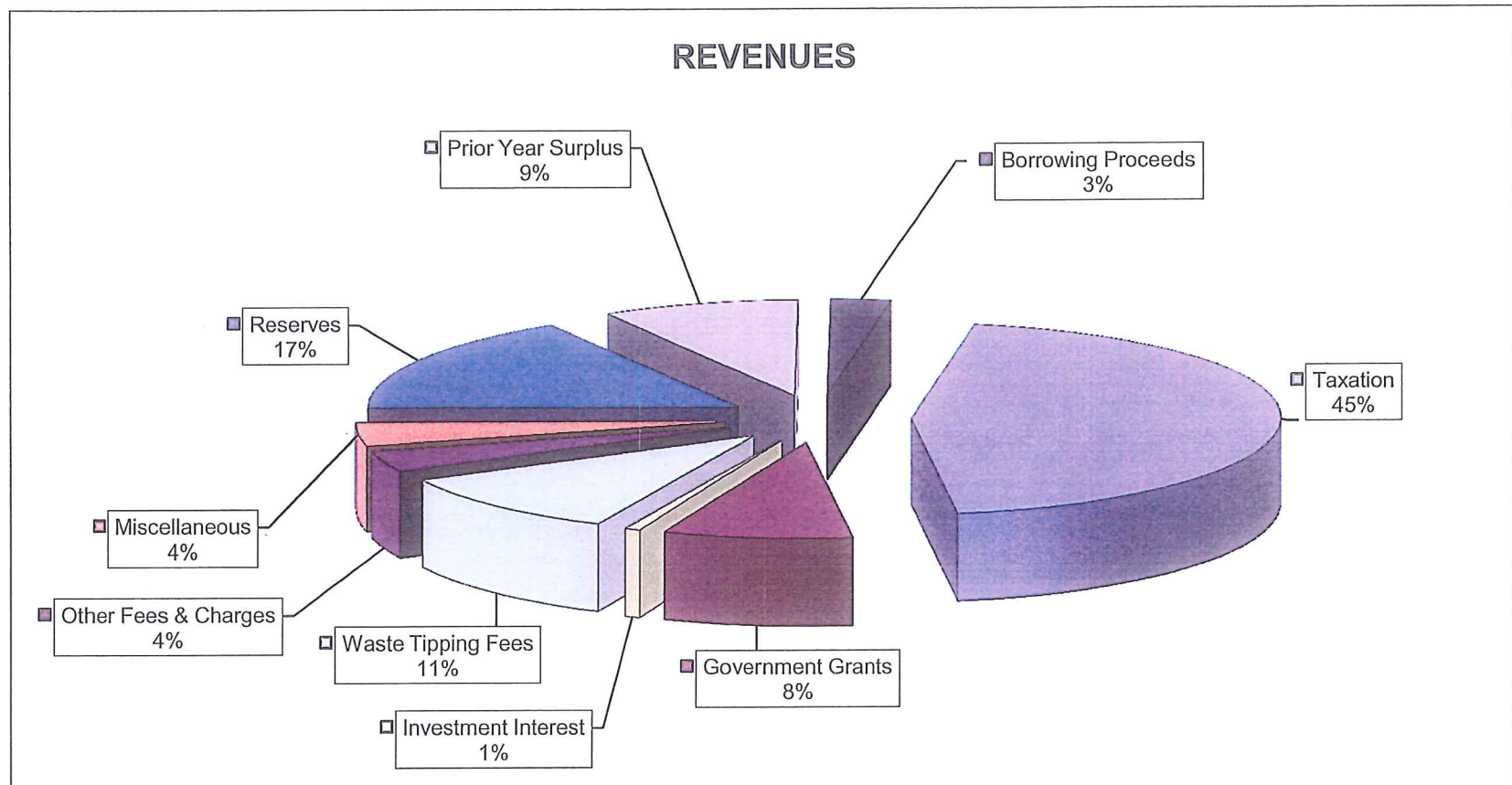
Residents in the City and within Electoral Areas A-D should expect to see an overall residential tax rate decrease from the combined taxes collected for the Regional District services and the decrease attributable to the Regional Hospital District.

Summaries of the total amount of taxes and the residential taxes for the individual areas (City and electoral areas) for all years covered by this plan are shown on **Pages 22 through 29**.

|                                                                                                                                                                                                                                                             |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| NOTE: Tax rates referenced in this overview are based on BC Assessment Authority 2015 Revised Roll Values. Actual taxes will be based on the Revised Roll plus the first Supplementary Roll; therefore taxes may vary slightly from figures presented here. |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

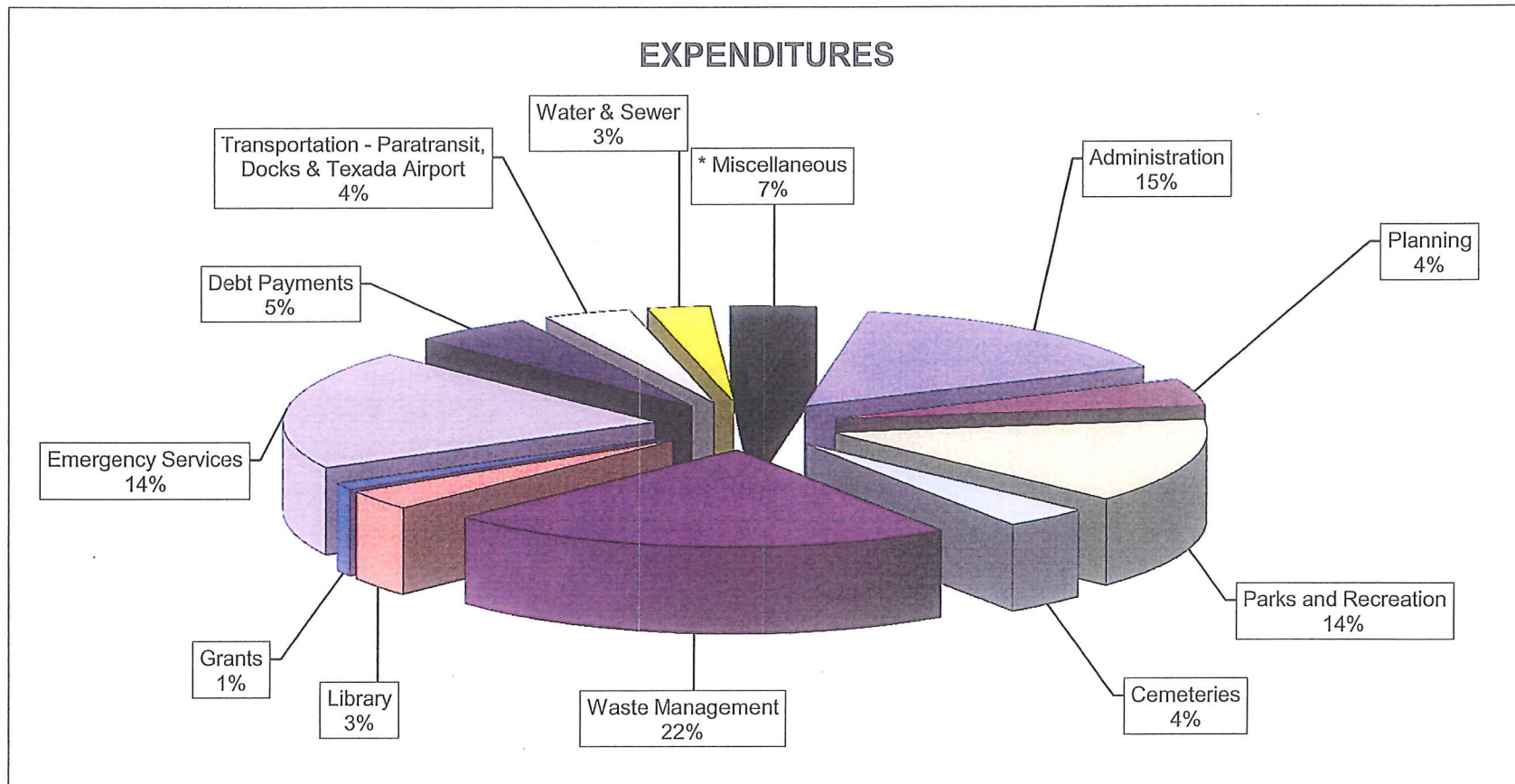
# POWELL RIVER REGIONAL DISTRICT 2015 - 2019 FINANCIAL PLAN

## 2015 BUDGET



## POWELL RIVER REGIONAL DISTRICT 2015 - 2019 FINANCIAL PLAN

### 2015 BUDGET





**2015 CAPITAL EXPENDITURE SUMMARY  
2015-2019 FINANCIAL PLAN**

| SERVICE                          |                                                            |                                                       |   | CATEGORY |         | DESCRIPTION |  | TOTAL COST          |        | SOURCE OF REVENUE |                     |           |           |        |                  |       |         |
|----------------------------------|------------------------------------------------------------|-------------------------------------------------------|---|----------|---------|-------------|--|---------------------|--------|-------------------|---------------------|-----------|-----------|--------|------------------|-------|---------|
| REGIONAL SERVICES                |                                                            |                                                       |   |          |         |             |  | 2015<br>incl. admin |        | TAX REQUIS.       | PRIOR YR<br>SURPLUS | RESERVE * | RESERVE * | GRANT  | LEASE/<br>BORROW | OTHER | TOTAL   |
|                                  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     | *         | CW        |        |                  |       |         |
| REGIONAL PARKS                   |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| Gillies Bay Bike Path            | Land - Development                                         | Gillies Bay Bike Path                                 | N |          | 157,500 |             |  |                     |        |                   | 7,500               |           | 150,000   |        |                  |       | 157,500 |
| Padgett Road Bike Path           | Land - Development                                         | Padgett Road Bike Path Phase 2                        | N |          | 157,500 |             |  |                     |        |                   | 7,500               |           | 150,000   |        |                  |       | 157,500 |
|                                  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
| Shelter Point                    | Land - Improvements                                        | Replace swing sets                                    | N |          | 4,500   |             |  |                     |        |                   | 4,500               |           |           |        |                  |       | 4,500   |
|                                  |                                                            | Structures                                            |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
|                                  | Infrastructure                                             | New outhouse for Bella Maria (on concrete well rings) | U |          | 5,000   |             |  |                     |        |                   | 5,000               |           |           |        |                  |       | 5,000   |
|                                  |                                                            | Barrier logs with posts and SS cable                  | R |          | 10,000  |             |  |                     |        |                   | 5,000               | 5,000     |           |        |                  |       | 10,000  |
|                                  |                                                            | Water system improvements                             | N |          | 10,000  |             |  |                     |        |                   | 10,000              |           |           |        |                  |       | 10,000  |
|                                  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  | -     |         |
| Haywire Bay                      | Land - Development                                         | Construction of 6 new campsites (gravel, outhouse)    | N |          | 7,500   |             |  |                     |        |                   | 7,500               |           |           |        |                  |       | 7,500   |
|                                  |                                                            | Land - Improvements                                   |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
|                                  | Buildings                                                  | Playground equipment                                  | R |          | 9,000   |             |  |                     |        |                   | 9,000               |           |           |        |                  |       | 9,000   |
|                                  |                                                            | Phase 2 residence renovations                         | U |          | 20,000  |             |  |                     |        |                   | 20,000              |           |           |        |                  |       | 20,000  |
|                                  | Structures                                                 | Outhouse for new sites                                | N |          | 5,000   |             |  |                     |        |                   | 5,000               |           |           |        |                  |       | 5,000   |
|                                  |                                                            | Single concrete block outhouse on well ring base      | N |          | 3,990   |             |  |                     |        |                   | 3,990               |           |           |        |                  |       | 3,990   |
|                                  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| Palm Beach Park                  | Land - Improvements                                        | Resurface tennis court (cost TBD)                     | U |          | 70,000  |             |  |                     |        |                   | 17,500              |           |           | 52,500 |                  |       | 70,000  |
|                                  |                                                            | Swing sets                                            | R |          | 4,000   |             |  |                     |        |                   | 4,000               |           |           |        |                  |       | 4,000   |
| Craig Park                       | Land - Improvements                                        | Play structure                                        | R |          | 25,000  |             |  |                     |        | 16,400            | 8,600               |           |           |        |                  |       | 25,000  |
| Subtotal Regional Parks          |                                                            |                                                       |   |          | 488,990 |             |  |                     |        | 16,400            | 115,090             | 5,000     | 300,000   | 52,500 | -                | -     | 488,990 |
| CEMETERIES                       |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| POWELL RIVER & WOODLAND          | Development Plan Implementation - PR Cemetery              | Continue with section survey and mapping              | U |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
|                                  |                                                            | Plant next phase of trees, shrubs, plants             | U |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
|                                  |                                                            | Fabricate and install entrance gates                  | U |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
|                                  |                                                            | Install signage                                       | N |          | 73,500  |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
|                                  |                                                            | Development Plan Implementation - Woodland            |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
|                                  | To be determined                                           | U                                                     |   | 35,700   |         |             |  |                     |        |                   |                     |           |           |        |                  |       | -       |
|                                  |                                                            | Subtotal Cemeteries                                   |   |          | 109,200 |             |  |                     |        |                   | 11,425              | 97,775    | -         | -      | -                | -     | 109,200 |
|                                  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| Regional Emergency Preparedness  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| Equipment                        | Mobile generator and trailer including electrical upgrades | N                                                     |   | 50,000   |         |             |  |                     | 9,000  | 16,000            | 25,000              |           |           |        |                  |       | 50,000  |
|                                  | Subtotal Emergency Preparedness                            |                                                       |   | 50,000   |         |             |  |                     | 9,000  | 16,000            | 25,000              |           |           |        |                  |       | 50,000  |
|                                  |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| Waste Management Mainland/Texada |                                                            |                                                       |   |          |         |             |  |                     |        |                   |                     |           |           |        |                  |       |         |
| Structures                       | Texada Transfer Station Storage Buildings                  | N                                                     |   | 30,000   |         |             |  |                     |        |                   |                     | 30,000    |           |        |                  |       | 30,000  |
|                                  | Subtotal WM Mainland/Texada                                |                                                       |   | 30,000   |         |             |  |                     | -      | -                 | 30,000              | -         | -         | -      | -                | -     | 30,000  |
| SUB-TOTAL REGIONAL SERVICES      |                                                            |                                                       |   |          | 678,190 |             |  |                     | 25,400 | 142,515           | 157,775             | 300,000   | 52,500    | -      | -                | -     | 678,190 |

**2015 CAPITAL EXPENDITURE SUMMARY  
2015-2019 FINANCIAL PLAN**

| SERVICE                      | CATEGORY            | DESCRIPTION                                  | * | TOTAL COST          | SOURCE OF REVENUE |                     |           |                 |         |                  |         |           |
|------------------------------|---------------------|----------------------------------------------|---|---------------------|-------------------|---------------------|-----------|-----------------|---------|------------------|---------|-----------|
| ELECTORAL AREA SERVICES      |                     |                                              |   | 2015<br>incl. admin | TAX REQUIS.       | PRIOR YR<br>SURPLUS | RESERVE * | RESERVE *<br>CW | GRANT   | LEASE/<br>BORROW | OTHER   | TOTAL     |
|                              |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
| WASTE MANAGEMENT - LASQUETI  |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
|                              | Buildings           | Recycling depot improvements                 | U | 210,000             |                   |                     | 10,000    | 200,000         |         |                  |         | 210,000   |
|                              |                     | Subtotal WM Lasqueti                         |   | 210,000             |                   | -                   | 10,000    | 200,000         |         |                  |         | 210,000   |
| NORTHSIDE RECREATION         |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
|                              | Land - Improvements | Playground equipment                         | R | 31,500              |                   | 1,500               | 30,000    |                 |         |                  |         | 31,500    |
|                              | Equipment           | Boiler Replacement                           | R | 10,500              |                   | 500                 | 10,000    |                 |         |                  |         | 10,500    |
|                              |                     | Subtotal Northside Recreation                |   | 42,000              | -                 | 2,000               | 30,000    | 10,000          | -       | -                | -       | 42,000    |
| VOLUNTEER FIRE DEPARTMENTS   |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
| MVFD                         | Buildings           | Railing and anchor point on roof #1 hall     | N | 3,500               |                   | 3,500               |           |                 |         |                  |         | 3,500     |
|                              | Equipment - Fire    | Brew Bay fill station (pump and installatic  | N | 13,000              |                   | 13,000              |           |                 |         |                  |         | 13,000    |
|                              |                     | Subtotal MVFD                                |   | 16,500              |                   | 16,500              |           |                 |         |                  |         | 16,500    |
| LIVFD                        | Buildings           | Truckport addition #2 hall                   | N | 6,000               |                   |                     | 6,000     |                 |         |                  |         | 6,000     |
|                              |                     | Subtotal LIVFD                               |   | 6,000               |                   | -                   | 6,000     |                 |         |                  |         | 6,000     |
| SIVFD                        | Land - Improvements | Main hall - replace pad to road              |   | 40,800              |                   | 800                 |           |                 |         | 40,000           |         | 40,800    |
|                              | Building            | Main hall - new truck bay doors              |   | 7,000               |                   | 7,000               |           |                 |         |                  |         | 7,000     |
|                              |                     | Shelving in FR Bay                           |   | 3,500               |                   | 3,500               |           |                 |         |                  |         | 3,500     |
|                              | Equipment - Fire    | Water tanks X 2 black                        |   | 10,000              |                   | 10,000              |           |                 |         |                  |         | 10,000    |
|                              | Vehicle             | First responder vehicle purchase from SIVFDA |   | 35,053              |                   | 1,130               | 2,626     |                 |         |                  | 31,297  | 35,053    |
|                              |                     | F-550 truck donation                         |   | 99,691              |                   |                     | 10,681    |                 |         |                  | 89,010  | 99,691    |
|                              |                     | Subtotal SIVFD                               |   | 196,044             | -                 | 22,430              | 13,307    | -               | -       | 40,000           | 120,307 | 196,044   |
| NVFD                         | Land - Development  | Retaining wall Craig Road hall               |   | 10,000              |                   | 10,000              |           |                 |         |                  |         | 10,000    |
|                              | Equipment - Fire    | 1,000 gallon deisel storage tank             | N | 5,500               |                   | 5,500               |           |                 |         |                  |         | 5,500     |
|                              |                     | Air bags                                     | R | 3,000               | 3,000             |                     |           |                 |         |                  |         | 3,000     |
|                              | Vehicle             | Water tender (5 year borrowing)              | R | 125,000             | 24,940            |                     |           |                 | 100,060 |                  |         | 125,000   |
|                              |                     | Subtotal NVFD                                |   | 143,500             | 27,940            | 15,500              | -         | -               | -       | 100,060          | -       | 143,500   |
| MYRTLE POND WATER            |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
|                              | Infrastructure      | Treatment System Competion                   | U | 50,946              |                   |                     | 2,426     | 48,520          |         |                  |         | 50,946    |
|                              |                     | Subtotal Myrtle Pond Water                   |   | 50,946              | -                 | -                   | 2,426     | 48,520          | -       | -                | -       | 50,946    |
| TEXADA HEALTH CENTRE         |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
|                              | Buildings           | Upgrades per inspection                      | U | 122,178             | 54                | 5,900               | 30,890    | 2,500           |         | 82,834           |         | 122,178   |
|                              |                     | Subtotal Tex Health Centre                   |   | 122,178             | 54                | 5,900               | 30,890    | 2,500           | -       | 82,834           | -       | 122,178   |
| TEXADA RECREATION COMMISSION |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
|                              | Land - Improvements | Van Anda Park Ball Field Swing Set           | R | 5,000               | 400               | 4,600               |           |                 |         |                  |         | 5,000     |
|                              |                     | Subtotal Tex Rec Comm                        |   | 5,000               | 400               | 4,600               | -         | -               | -       | -                | -       | 5,000     |
| TEXADA ISLAND AIRPORT        |                     |                                              |   |                     |                   |                     |           |                 |         |                  |         |           |
|                              | Buildings           | 10 x 16 addition on back of utility building | N | 10,000              |                   |                     | 10,000    |                 |         |                  |         | 10,000    |
|                              |                     | Subtotal Tex Airport                         |   | 10,000              | -                 | -                   | 10,000    | -               | -       | -                | -       | 10,000    |
| SUB-TOTAL EA SERVICES        |                     |                                              |   | 802,168             | 28,394            | 66,930              | 102,623   | 261,020         | -       | 222,894          | 120,307 | 802,168   |
| TOTAL 2015 CAPITAL           |                     |                                              |   | 1,480,358           | 53,794            | 209,445             | 260,398   | 561,020         | 52,500  | 222,894          | 120,307 | 1,480,358 |

\* R - Replace U - Upgrade N - New

**COMMUNITY WORKS FUND REVENUE & EXPENDITURES**

| SERVICE                               | ITEM                                                       | 2012      | 2013      | 2014      | 2015    | 2016    | 2017    | 2018    | 2019      |
|---------------------------------------|------------------------------------------------------------|-----------|-----------|-----------|---------|---------|---------|---------|-----------|
| REVENUE                               | Balance Forward                                            | 763,559   | 846,786   | 898,122   | 505,817 | 127,598 | 317,286 | 510,199 | 873,875   |
|                                       | Annual Allocation                                          | 317,066   | 316,941   | 324,994   | 324,994 | 335,939 | 335,939 | 352,010 | 352,010   |
|                                       | Estimated Interest                                         | 17,542    | 15,798    | 15,759    | 5,339   | 3,750   | 6,974   | 11,665  | 17,848    |
|                                       | Funds Available                                            | 1,098,167 | 1,179,525 | 1,238,876 | 836,150 | 467,286 | 660,199 | 873,875 | 1,243,733 |
| <b>EXPENDITURES &amp; COMMITMENTS</b> |                                                            |           |           |           |         |         |         |         |           |
| General Administration                | GHG Report and Reduction Strategy                          |           | 2,750     | -         |         |         |         |         |           |
| EA Feasibility Studies                | Regional Transportation Study                              |           | 110,962   | 3,549     |         |         |         |         |           |
|                                       | Haslam Lake Water Shed Water Quality                       |           | 6,096     |           | 93,904  |         |         |         |           |
|                                       | Regional Trails Plan                                       |           |           |           | 30,000  |         |         |         |           |
| Planning                              | Regional Sustainability Planning                           |           | 4,701     | 5,000     |         |         |         |         |           |
|                                       | Area A - Geotechnical Hazard Land Survey                   |           | 8,000     |           | 45,000  |         |         |         |           |
| Regional Parks                        | Padgett Road Bike Path                                     |           | 164,285   | 69,279    | 150,000 | 150,000 | 150,000 |         |           |
|                                       | Gillies Bay Bike Path                                      |           |           | 184,912   | 150,000 |         |         |         |           |
| Waste Management Lasqueti             | Waste Management Plan                                      |           |           |           | 3,367   |         |         |         |           |
|                                       | Lasqueti Recycling Depot Upgrades                          |           |           | 2,388     | 200,000 |         |         |         |           |
| Community Recreation                  | Lasqueti Recreation Development                            |           | 775       | 34,455    |         |         |         |         |           |
| Northside Recreation                  | Energy Efficiency Upgrades - New Heater                    |           |           |           | 10,000  |         |         |         |           |
| Malaspina VFD                         | Green Technology - Exhaust Removal System                  | 9,726     | 3,021     |           |         |         |         |         |           |
| Savary Island VFD                     | Fire Hall Energy Efficiency Upgrades                       |           | 140,387   |           |         |         |         |         |           |
| Northside VFD                         | Craig Road Fire Hall - Eligible Items                      | 51,601    |           |           |         |         |         |         |           |
| Myrtle Pond Water                     | Water System Upgrades                                      |           | 3,203     | 145,442   | 48,250  |         |         |         |           |
| Lund Sewer                            | New Treatment Plant                                        | 9,165     |           |           |         |         |         |         |           |
| Texada Health Centre                  | Supply and Install Automatic Taps                          |           |           | -         | 2,500   |         |         |         |           |
| Texada Recreation Commission          | Community Hall Energy Efficiency Upgrades                  | -         |           | 110,000   | -       | -       | -       |         |           |
| Lund Waterworks Improvement           | Water System Upgrades                                      |           |           | 93,150    | 31,050  |         |         |         |           |
| Tourism Powell River                  | Signage Renewal                                            |           |           |           | 50,000  |         |         |         |           |
|                                       | Total Expenditures / Commitments                           | 70,492    | 444,180   | 648,175   | 814,071 | 150,000 | 150,000 |         |           |
|                                       | Lending for General Admin Capital                          | 180,889   |           |           |         |         |         |         |           |
|                                       | Repayment from General Admin (Includes Estimated Interest) |           | 162,777   | 20,635    |         |         |         |         |           |
|                                       | Lending for Myrtle Pond Capital                            |           |           | 105,519   |         |         |         |         |           |
|                                       | Repayment from Myrtle Pond                                 |           |           |           | 105,519 |         |         |         |           |
|                                       | Reserve Fund Balance                                       | 846,786   | 898,122   | 505,817   | 127,598 | 317,286 | 510,199 | 873,875 | 1,243,733 |

**COMMUNITY WORKS FUND EXPENDITURES TO DECEMBER 31, 2014**

| SERVICE                      | ITEM                                                                             | 2007-2014        |
|------------------------------|----------------------------------------------------------------------------------|------------------|
| General Administration       | Green House Gas Reduction Strategy                                               | 2,750            |
| EA Feasibility Studies       | Regional Transportation Study                                                    | 114,511          |
|                              | Haslam Lake Water Shed Water Quality                                             | 6,096            |
|                              | <b>Subtotal - EA Feasibility Studies</b>                                         | <b>120,607</b>   |
| Planning                     | Southern Region OCP Review Sustainability Focus                                  | 72,624           |
|                              | Riparian Areas Regulation - Public Education re Stream Protection                | 13,000           |
|                              | Regional Sustainability Planning                                                 | 17,640           |
|                              | Area A - Geotechnical Hazard Land Survey                                         | 8,000            |
|                              | <b>Subtotal - Planning</b>                                                       | <b>111,264</b>   |
| Regional Parks               | Parks and Open Space Plan                                                        | 41,818           |
|                              | Padgett Road Bike Path                                                           | 233,564          |
|                              | Gillies Bay Bike Path                                                            | 184,912          |
|                              | <b>Subtotal - Regional Parks</b>                                                 | <b>460,294</b>   |
| Waste Management Lasqueti    | Waste Management Plan                                                            | 19,770           |
|                              | Lasqueti Recycling Depot Upgrades                                                | 2,388            |
| Community Recreation         | Lasqueti Recreation Development                                                  | 35,230           |
| Northside Recreation         | Energy Efficiency Upgrades - Windows                                             | 30,776           |
| Malaspina VFD                | Energy Efficiency Upgrades - Heating                                             | 12,169           |
|                              | Energy Efficiency Upgrades - Bay Door                                            | 5,477            |
|                              | Green Technology - Exhaust Removal                                               | 12,747           |
|                              | <b>Subtotal - Malaspina VFD</b>                                                  | <b>30,393</b>    |
| Savary Island VFD            | Energy Efficiency Upgrades                                                       | 140,387          |
| Northside VFD                | Craig Road Fire Hall - Water Cistern                                             | 33,201           |
|                              | Craig Road Fire Hall - Green Tech Exhaust Removal                                | 18,400           |
|                              | <b>Subtotal - Northside VFD</b>                                                  | <b>51,601</b>    |
| Myrtle Pond Water            | Water Metering                                                                   | 95,956           |
|                              | Water System Upgrades                                                            | 304,265          |
|                              | <b>Subtotal - Myrtle Pond Water</b>                                              | <b>400,221</b>   |
| Lund Sewer                   | Treatment System Upgrades                                                        | 95,025           |
|                              | Pump Replacement                                                                 | 6,005            |
|                              | New Treatment Plant                                                              | 81,004           |
|                              | <b>Subtotal - Lund Sewer</b>                                                     | <b>182,034</b>   |
| Texada Recreation Commission | Gillies Bay School - Heating System Upgrade                                      | 20,935           |
|                              | Gillies Bay School - Energy Efficiency Upgrades                                  | 30,227           |
|                              | Community Hall - Energy Efficiency Upgrades                                      | 120,560          |
|                              | <b>Subtotal - Texada Recreation Commission</b>                                   | <b>171,722</b>   |
| EA Feasibility Studies       | MP & Surrounds Alternate Water Source Study                                      | 50,250           |
|                              | Water Conservation Plan                                                          | 10,764           |
|                              | Southern Region Water Study                                                      | 5,369            |
|                              | Lund Waterworks Improvement - Water System Upgrades                              | 93,150           |
|                              | <b>Subtotal - EA Feasibility Studies</b>                                         | <b>159,533</b>   |
| Other Organizations          | Powell River Salmon Society - Lang Creek/ Haslam Lake Water Monitoring Equipment | 18,966           |
|                              | <b>Subtotal - Other Organizations</b>                                            | <b>18,966</b>    |
|                              | <b>Total Expenditures</b>                                                        | <b>1,937,936</b> |

## 2015 ELECTORAL AREA GRANTS BY AREA

| AREA A                                   |               |
|------------------------------------------|---------------|
| Acct# 11550                              | 2015          |
| Coastal Invasive Species Committee       | 625           |
| PR Festival of Performing Arts           | 150           |
| PR Earth Week - "Bee the Change"         | 221           |
| Savary Island Land Trust Society         | 2500          |
| PR Community Radio Society - Replace and | 750           |
| Powell River Sea Fair Society            | 375           |
| PR Community Foundation - Vital Signs    | 250           |
|                                          |               |
|                                          |               |
|                                          |               |
|                                          |               |
| Uncommitted                              | 17,355        |
| <b>Totals</b>                            | <b>22,226</b> |
| <b>2014 Surplus Fwd</b>                  | <b>6,226</b>  |
| <b>2015 Requisition</b>                  | <b>16,000</b> |

| AREA B                                 |              |
|----------------------------------------|--------------|
| Acct# 11551                            | 2015         |
| Coastal Invasive Species Committee     | 500          |
| PR Festival of Performing Arts         | 150          |
| Economic Development (Est)             | 5,182        |
| Royal Cdn Legion                       | 33           |
| PR Earth Week - "Bee the Change"       | 221          |
| PR Community Radio Society - Replace a | 750          |
| Powell River Sea Fair Society          | 375          |
| PR Community Foundation - Vital Signs  | 250          |
|                                        |              |
| Uncommitted                            | 39           |
| <b>Total</b>                           | <b>7,500</b> |
| <b>2014 Surplus Fwd</b>                | <b>-</b>     |
| <b>2015 Requisition</b>                | <b>7,500</b> |

| AREA C                                 |              |
|----------------------------------------|--------------|
| Acct# 11552                            | 2015         |
| Coastal Invasive Species Committee     | 500          |
| PR Festival of Performing Arts         | 150          |
| Christmas Cheer Committee              | 250          |
| Crime Stoppers Program                 | 125          |
| Lang Bay Hall Society                  | 500          |
| Myrtle Creek Stewards Society          | 100          |
| PR Food Bank                           | 750          |
| Royal Cdn Legion - Wreath              | 33           |
| Sunshine Music Festival                | 500          |
| Success by Six Orca Bus                | 500          |
| Victim Services                        | 100          |
| PR Earth Week - "Bee the Change"       | 221          |
| PR Community Radio Society - Replace a | 750          |
| Powell River Sea Fair Society          | 375          |
| PR Community Foundation - Vital Signs  | 250          |
| Uncommitted                            | 975          |
|                                        |              |
| <b>Total</b>                           | <b>6,079</b> |
| <b>2014 Surplus Fwd</b>                | <b>1,150</b> |
| <b>2015 Requisition</b>                | <b>4,929</b> |

| AREA D                                     |               |
|--------------------------------------------|---------------|
| Acct# 11553                                | 2015          |
| PR Festival of Performing Arts             | 150           |
| Coastal Invasive Species Com (Texada Init) | 1,500         |
| PR Earth Week - "Bee the Change"           | 221           |
| PR Community Radio Society - Replace and   | 750           |
| Texada Arts, Culture and Tourism Society   | 9,000         |
| Powell River Sea Fair Society              | 375           |
| PR Community Foundation - Vital Signs      | 250           |
|                                            |               |
|                                            |               |
|                                            |               |
|                                            |               |
| Uncommitted                                | 891           |
| <b>Total</b>                               | <b>13,137</b> |
| <b>2014 Surplus Fwd</b>                    | <b>3,137</b>  |
| <b>2015 Requisition</b>                    | <b>10,000</b> |

| AREA E                             |              |
|------------------------------------|--------------|
| Acct# 11554                        | 2015         |
| Coastal Invasive Species Committee | 625          |
| PR Festival of Performing Arts     | 150          |
| Lasqueti Community Association     | 1,500        |
| Lasqueti Fish/Forest Renew Cmte.   | 500          |
| Lasqueti Last Resort Society       | 1,000        |
| False Bay School - PAC             | 1,000        |
| Wednesday Night Socials            | 1,000        |
| Lasqueti Island Food Bank          | 500          |
|                                    |              |
| Uncommitted                        | 500          |
| <b>Total</b>                       | <b>6,775</b> |
| <b>2014 Surplus Fwd</b>            | <b>876</b>   |
| <b>2015 Requisition</b>            | <b>5,899</b> |

## 2015 GENERAL GRANTS IN AID

| GENERAL                           |               |
|-----------------------------------|---------------|
| Acct# 11500                       | 2015          |
| Hospital Auxiliary                | 900           |
| Third Crossing Society            | 1,000         |
| PR Historical Museum and Archives | 38,423        |
| Wildsafe BC                       | 2,500         |
|                                   |               |
|                                   |               |
|                                   |               |
|                                   |               |
|                                   |               |
| <b>Totals</b>                     | <b>42,823</b> |
| 2014 Surplus Fwd                  |               |
| 2015 Requisition                  | 42,823        |

### RESERVE FUNDS SUMMARY

| SERVICE/YEAR                   | 2015    |         |          |          |         | 2016    | 2017    | 2018    | 2019      |
|--------------------------------|---------|---------|----------|----------|---------|---------|---------|---------|-----------|
|                                | OPENING | CONTRIB | INTEREST | EXPEND   | DEC 31  |         |         |         |           |
| General Administration         | 120     | -       | 2        | 0        | 122     | 124     | 126     | 128     | 131       |
| Malaspina VFD                  | 74,497  | 15,000  | 1,266    | 0        | 90,763  | 117,306 | 144,300 | 66,682  | 87,745    |
| Lasqueti VFD                   | 75,616  | -       | 1,285    | -6,000   | 70,901  | 99,840  | 17,734  | 38,035  | 58,682    |
| Northside VFD                  | 20,172  | 16,000  | 343      | -7,582   | 28,933  | 37,226  | 46,711  | 67,017  | 97,648    |
| Savary VFD                     | 26,300  | -       | 447      | -13,307  | 13,440  | 13,669  | 13,901  | 14,137  | 14,378    |
| Texada Health Centre           | 30,875  | -       | 525      | -30,890  | 510     | 5,113   | 10,838  | 16,520  | 22,149    |
| Texada Recreation Commission   | 51,927  | 16,000  | 883      | 0        | 68,809  | 111,979 | 125,883 | 162,810 | 199,541   |
| Myrtle Pond Water              | 41,197  | 10,000  | 765      | -2,426   | 49,536  | 22,140  | 37,644  | 53,411  | 69,447    |
| Lund Sewer                     | 71,628  | 34,088  | 1,218    | 0        | 106,934 | 10,508  | 40,687  | 71,379  | 102,592   |
| Lund Sewer DCC                 | 4,019   | -       | 68       | 0        | 4,088   | 4,157   | 4,228   | 4,300   | 4,373     |
| Regional Feasibility           | 993     | -       | 17       | 0        | 1,010   | 21,027  | 41,385  | 62,088  | 83,144    |
| Community Parks (Cash in Lieu) | 360,486 | -       | 6,128    | 0        | 366,614 | 372,846 | 379,185 | 385,631 | 392,187   |
| Community Works                | 505,818 | 430,513 | 5,339    | -814,071 | 127,598 | 317,287 | 510,200 | 873,876 | 1,243,734 |
| Cemetery Care Fund             | 336,264 | 7,649   | 5,716    | -5,716   | 343,913 | 351,791 | 359,906 | 368,264 | 376,873   |

### NON-STATUTORY RESERVE FUNDS SUMMARY

| YEAR / SERVICE                  | 2015             |                |               |                   |                  | 2016             | 2017             | 2018             | 2019             |
|---------------------------------|------------------|----------------|---------------|-------------------|------------------|------------------|------------------|------------------|------------------|
|                                 | OPENING          | CONTRIB        | INTEREST      | EXPEND            | DEC 31           |                  |                  |                  |                  |
| General Administration          | 80,630           | 23,629         | 1,371         | -                 | 105,630          | 121,248          | 129,479          | 138,753          | 148,221          |
| Cemetery                        | 207,748          | 70,249         | 3,532         | - 97,775          | 183,753          | 214,753          | 263,753          | 320,754          | 377,754          |
| Regional Parks                  | 280,265          | 4,451          | 4,765         | - 21,490          | 267,991          | 234,270          | 266,336          | 306,333          | 346,605          |
| Waste Mgmt Mainland/Texada      | 1,239,176        | 89             | 21,066        | - 140,833         | 1,119,498        | 989,367          | 16,900           | 26,900           | 36,900           |
| Regional Animal Shelter         | 3,075            | -              | 52            | -                 | 3,128            | 3,181            | 3,235            | 3,290            | 3,345            |
| Waste Mgmt Lasqueti Island      | 153,268          | 5,394          | 2,606         | - 12,041          | 149,227          | 157,501          | 164,964          | 180,286          | 195,482          |
| Savary Island Marine            | 162,026          | 121,004        | 2,754         | -                 | 285,784          | 17,835           | 88,076           | 158,018          | 227,611          |
| Texada Marine                   | 113,706          | 26,848         | 1,933         | -                 | 142,487          | 155,983          | 121,885          | 134,374          | 146,734          |
| Texada Airport                  | 54,118           | 848            | 920           | - 10,000          | 45,886           | 52,042           | 59,447           | 45,984           | 52,655           |
| Northside Recreation            | 64,816           | 3,502          | 1,102         | - 32,000          | 37,419           | 56,247           | 74,536           | 92,250           | 109,819          |
| Septage Disposal                | 350,775          | -              | 5,963         | - 304,097         | 52,641           | 78,536           | 104,126          | 129,724          | 155,329          |
| Lasqueti Island Marine          | 39,553           | 7,580          | 672           | -                 | 47,805           | 54,295           | 60,795           | 67,280           | 73,760           |
| Electoral Area Administration   | 10,524           | 1,633          | 179           | -                 | 12,336           | 15,531           | 20,803           | 13,224           | 18,687           |
| Planning                        | 87,091           | 60,311         | 1,481         | -                 | 148,883          | 150,499          | 65,300           | 173,446          | 174,669          |
| Myrtle Pond Water               | 20,867           | 4,145          | 355           | -                 | 25,367           | 29,867           | 34,386           | 38,921           | 43,456           |
| EA Feasibility                  | 68,882           | 24,500         | 1,171         | - 43,000          | 51,553           | 74,929           | 98,703           | 122,881          | 92,470           |
| Regional Emergency Preparedness | 25,588           | 4,565          | 435           | - 25,000          | 5,588            | 8,588            | 13,588           | 18,588           | 23,588           |
| Emergency Area D                | -                | -              | -             | -                 | -                | -                | -                | -                | -                |
| Texada Heritage                 | -                | 1,000          | 9             | -                 | 1,009            | 1,026            | 1,043            | 1,061            | 1,079            |
| <b>TOTAL STATUTORY RESERVES</b> | <b>1,599,911</b> | <b>529,250</b> | <b>24,003</b> | <b>-879,992</b>   | <b>1,273,171</b> | <b>1,485,014</b> | <b>1,732,728</b> | <b>2,184,279</b> | <b>2,752,622</b> |
| <b>TOTAL NON-STAT RESERVES</b>  | <b>2,962,109</b> | <b>359,750</b> | <b>50,364</b> | <b>-686,236</b>   | <b>2,685,987</b> | <b>2,415,699</b> | <b>1,587,356</b> | <b>1,972,068</b> | <b>2,228,164</b> |
| <b>TOTAL RESERVES</b>           | <b>4,562,020</b> | <b>889,000</b> | <b>74,367</b> | <b>-1,566,228</b> | <b>3,959,158</b> | <b>3,900,713</b> | <b>3,320,084</b> | <b>4,156,347</b> | <b>4,980,786</b> |



## RESERVE FUNDS SUMMARY

Statutory reserves are established by bylaw to fund capital works.

Non-statutory reserves are established as a provision for future expenditures.

Following is information on the purposes for which some of the reserve funds will be used.

| RESERVE                | PURPOSE                                                                                                                         |
|------------------------|---------------------------------------------------------------------------------------------------------------------------------|
| Malaspina VFD          | Hall renovations and fleet replacement                                                                                          |
| Community Works        | For projects that meet the eligibility criteria under the Community Works Fund Agreement.                                       |
| Cemetery Care Fund     | Perpetual care of the cemetery per legislative requirements                                                                     |
| Myrtle Pond Water      | Reserve for future water system upgrades.                                                                                       |
| Community Parks        | Contributions are from subdivision cash contributions in lieu of parkland. Funds are to be used for property acquisitions only. |
| General Administration | For building relocation, major maintenance work on the existing office or technology upgrades etc.                              |
| Texada Marine          | To finance future dock upgrades, dredging, and major maintenance.                                                               |
| Septage Disposal       | To finance the debt payout in 2015. Future contributions towards possible facility upgrades.                                    |
| Electoral Area Admin   | To offset the quadrennial election costs.                                                                                       |

The reserve fund balances shown are preliminary as future years capital plans have not been fully developed.

## 2015 STUDIES

| EXPENDITURE                     |                                                             |         |                | SOURCE OF REVENUE |          |                |               |                |                |
|---------------------------------|-------------------------------------------------------------|---------|----------------|-------------------|----------|----------------|---------------|----------------|----------------|
| SERVICE                         | DESCRIPTION                                                 | ITEM    | TOTAL          | CURRENT YEAR      |          | RESERVE *      | GRANT         | CWF            | TOTAL          |
|                                 |                                                             |         |                | REQUIS.           | 14 SURP. | *              |               | GRANT          |                |
| <b>GENERAL ADMINISTRATION</b>   |                                                             |         |                |                   |          |                |               |                |                |
|                                 | Regional Recreation Service Referendum                      | 20,000  | 20,000         | 20,000            |          |                |               |                | 20,000         |
| <b>WASTE MANAGEMENT</b>         |                                                             |         |                |                   |          |                |               |                |                |
|                                 | Mainland P.R. Completion of Marine Avenue Site Closure Plan | 114,283 | 114,283        |                   |          | 60,833         | 53,450        |                | 114,283        |
|                                 | Lasqueti Is. SWMP Review Completion                         | 3,367   | 3,367          |                   |          |                |               | 3,367          | 3,367          |
| <b>E.A. FEASIBILITY STUDIES</b> |                                                             |         |                |                   |          |                |               |                |                |
|                                 | <b>REGIONAL DISTRICT STUDIES</b>                            |         | 230,954        |                   |          |                |               |                |                |
|                                 | Regional Museum Service                                     | 20,000  |                | 5,000             |          | 15,000         |               |                | 20,000         |
|                                 | Lund Waterworks ID - Transfer balance of CWF                | 31,050  |                |                   |          |                |               | 31,050         | 31,050         |
|                                 | Squitty Back Dock Service                                   | 15,000  |                |                   |          | 15,000         |               |                | 15,000         |
|                                 | SPP/Gillies Bay Water Services Study                        | 13,000  |                |                   |          | 13,000         |               |                | 13,000         |
|                                 | Regional Water Master Plan Grant Application                | 8,000   |                | 8,000             |          |                |               |                | 8,000          |
|                                 | Tourism PR Signage - Transfer of CWF                        | 50,000  |                |                   |          |                |               | 50,000         | 50,000         |
|                                 | Haslam Lake Water Shed Water Quality                        | 93,904  |                |                   |          |                |               | 93,904         | 93,904         |
|                                 | <b>OTHER AGENCIES</b>                                       |         | 20,000         |                   |          |                |               |                |                |
|                                 | Van Anda Improvement District - Planning Grant              | 10,000  |                |                   |          |                | 10,000        |                | 10,000         |
|                                 | Pete's Lake Improvement District - Planning Grant           | 10,000  |                |                   |          |                | 10,000        |                | 10,000         |
| <b>TOTAL STUDIES</b>            |                                                             |         | <b>388,604</b> | <b>33,000</b>     | <b>0</b> | <b>103,833</b> | <b>73,450</b> | <b>178,321</b> | <b>388,604</b> |

| ANNUAL DEBT/LEASE PAYMENTS                   |          |                |                |                |                |                |
|----------------------------------------------|----------|----------------|----------------|----------------|----------------|----------------|
| PURPOSE / SERVICE                            | DUE DATE | 2015           | 2016           | 2017           | 2018           | 2019           |
| <b>DEBT - CITY OF POWELL RIVER</b>           |          |                |                |                |                |                |
| Sewer                                        | 2018     | 168,834        | 168,834        | 168,834        | 168,834        |                |
| Water                                        | 2019     | 64,979         | 64,979         | 64,979         | 64,979         | 52,379         |
| Rec Complex Rehab                            | 2030     | 34,756         | 34,756         | 34,756         | 34,756         | 34,756         |
| Roads Rehabilitation                         | 2025     | 78,798         | 77,520         | 76,209         | 74,866         | 73,488         |
| Millennium Parkland                          | 2034     | 93,396         | 93,396         | 93,396         | 93,396         | 93,396         |
| North Harbour Upgrades                       | 2041     | 301,981        | 301,981        | 301,981        | 301,981        | 301,981        |
| <b>Subtotal</b>                              |          | <b>742,744</b> | <b>741,466</b> | <b>740,156</b> | <b>738,813</b> | <b>556,001</b> |
| <b>DEBT - REGIONAL DISTRICT</b>              |          |                |                |                |                |                |
| <b>EXISTING AND PROPOSED</b>                 |          |                |                |                |                |                |
| <b>General Administration</b>                |          |                |                |                |                |                |
| Truck Purchase (Short Term)                  | 2017     | 5,400          | 5,400          | 5,442          |                |                |
| Copier Purchase (Short Term) proposed        |          | 2,662          | 2,662          | 2,662          | 2,662          | 2,662          |
| <b>Total Regional Debt</b>                   |          | <b>8,062</b>   | <b>8,062</b>   | <b>8,104</b>   | <b>2,662</b>   | <b>2,662</b>   |
| <b>Regional Emergency Preparedness</b>       |          |                |                |                |                |                |
| Mobile Generator (Short Term) proposed       |          | 1,801          | 6,706          | 6,706          | 6,706          | 6,706          |
| <b>Waste Management Mainland/Texada</b>      |          |                |                |                |                |                |
| Resource Recovery Center (30 years) proposed |          |                |                | 21,170         | 35,911         | 35,911         |
| <b>Northside Recreation</b>                  |          |                |                |                |                |                |
| School Purchase                              | 2024     | 5,967          | 5,967          | 5,967          | 5,967          | 5,967          |
| <b>Malaspina VFD</b>                         |          |                |                |                |                |                |
| Fire Truck (Replace E53) proposed            |          |                |                | 10,227         | 20,454         | 20,454         |
| Fire Truck (Replace T54) proposed            |          |                |                |                | 7,261          | 14,522         |
| <b>Subtotal Malaspina VFD</b>                |          | <b>-</b>       | <b>-</b>       | <b>10,227</b>  | <b>27,715</b>  | <b>34,976</b>  |
| <b>Lasqueti VFD</b>                          |          |                |                |                |                |                |
| Fire Department - proposed (30 years)        |          |                |                | 11,909         | 20,713         | 20,713         |
| <b>Savary Island VFD</b>                     |          |                |                |                |                |                |
| Main Hall Upgrade (Short Term)               | 2018     | 44,555         | 25,925         | 22,137         | 4,123          |                |
| Apron Upgrade (Short Term) proposed          | 2020     | 400            | 900            | 1,000          | 18,111         | 16,702         |
| <b>Subtotal Savary VFD</b>                   |          | <b>44,955</b>  | <b>26,825</b>  | <b>23,137</b>  | <b>22,234</b>  | <b>16,702</b>  |
| <b>Northside VFD</b>                         |          |                |                |                |                |                |
| Fire Department                              | 2042     | 25,476         | 25,476         | 25,476         | 25,476         | 25,476         |
| Fire Department                              | 2043     | 3,101          | 3,101          | 3,101          | 3,101          | 3,101          |
| Fire Department                              | 2044     | 2,172          | 2,172          | 2,172          | 2,172          | 2,172          |
| Water Tender (Short term) proposed           | 2019     | 1,479          | 21,500         | 21,500         | 21,500         | 21,500         |
| Lund Hall (30 years) proposed                | 2046     |                | 7,581          | 15,084         | 15,084         | 15,084         |
| <b>Subtotal Northside VFD</b>                |          | <b>32,228</b>  | <b>59,830</b>  | <b>67,333</b>  | <b>67,333</b>  | <b>67,333</b>  |

| ANNUAL DEBT/LEASE PAYMENTS            |          |                |                |                |                |                |
|---------------------------------------|----------|----------------|----------------|----------------|----------------|----------------|
| PURPOSE / SERVICE                     | DUE DATE | 2015           | 2016           | 2017           | 2018           | 2019           |
| <b>DEBT - REGIONAL DISTRICT</b>       |          |                |                |                |                |                |
| <b>EXISTING AND PROPOSED</b>          |          |                |                |                |                |                |
| <b>Myrtle Pond Water System</b>       |          |                |                |                |                |                |
| Water System Upgrade                  | 2030     | 5,663          | 5,663          | 5,663          | 5,663          | 5,663          |
| Water System Upgrade                  | 2032     | 598            | 598            | 598            | 598            | 598            |
| Water System Upgrade                  | 2033     | 171            | 171            | 171            | 171            | 171            |
| <b>Subtotal Myrtle Pond</b>           |          | <b>6,432</b>   | <b>6,432</b>   | <b>6,432</b>   | <b>6,432</b>   | <b>6,432</b>   |
| <b>Septage Disposal</b>               |          |                |                |                |                |                |
| Disposal Facility Upgrade             | 2025     | 342,096        |                |                |                |                |
| <b>Lund Sewer System</b>              |          |                |                |                |                |                |
| Treatment Plant Upgrade               | 2026     | 2,299          | 2,299          | 2,299          | 2,299          | 2,299          |
| System Upgrade (25 years) proposed    |          |                | 1,600          | 5,241          | 5,241          | 5,241          |
| <b>Subtotal Lund Sewer</b>            |          | <b>2,299</b>   | <b>3,899</b>   | <b>7,540</b>   | <b>7,540</b>   | <b>7,540</b>   |
| <b>Texada Health Center</b>           |          |                |                |                |                |                |
| Building Upgrades (20 years) proposed |          | 2,472          | 6,243          | 6,243          | 6,243          | 6,243          |
| <b>Total Debt Payments</b>            |          | <b>446,312</b> | <b>123,964</b> | <b>174,768</b> | <b>209,456</b> | <b>211,185</b> |

| ANNUAL DEBT/LEASE PAYMENTS                  |          |        |        |        |        |        |
|---------------------------------------------|----------|--------|--------|--------|--------|--------|
| PURPOSE / SERVICE                           | DUE DATE | 2015   | 2016   | 2017   | 2018   | 2019   |
| <b>LEASE PAYMENTS</b>                       |          |        |        |        |        |        |
| <b>REGIONAL SERVICES</b>                    |          |        |        |        |        |        |
| <b>EXISTING AND PROPOSED LEASES</b>         |          |        |        |        |        |        |
| Cemeteries - Parks and Properties Equipment |          |        |        |        |        |        |
| Dump Truck                                  |          | 10,530 | 10,530 | 5,306  |        |        |
| Equipment Trailer                           |          | 1,251  | 1,251  | 420    |        |        |
| Towable Wood Chipper                        |          | 2,328  | 2,328  | 982    |        |        |
| Subtotal Parks and Properties Equipment     |          | 14,109 | 14,109 | 6,708  | -      | -      |
| General Administration                      |          |        |        |        |        |        |
| Light Truck (Community Services)            |          | 6,152  | 6,152  | 6,152  | 3,631  |        |
| Subtotal General Administration             |          | 6,152  | 6,152  | 6,152  | 3,631  | -      |
| Regional Parks                              |          |        |        |        |        |        |
| Shelter Point Park - Tractor Mower          |          | 1,665  |        |        |        |        |
| Haywire Bay Park - Utility Vehicle          |          | 1,351  |        |        |        |        |
| Subtotal Regional Parks                     |          | 3,016  | -      | -      | -      | -      |
| Regional Emergency Preparedness             |          |        |        |        |        |        |
| Light Truck                                 |          | 6,607  | 6,607  | 2,802  |        |        |
| Total Regional Lease Payments               |          | 29,884 | 26,868 | 15,662 | 3,631  | -      |
| <b>ELECTORAL AREAS</b>                      |          |        |        |        |        |        |
| Lasqueti Island VFD                         |          |        |        |        |        |        |
| Fire Truck (2003)                           |          | 15,664 | 13,053 |        |        |        |
| Subtotal Lasqueti VFD                       |          | 15,664 | 13,053 |        |        |        |
| Malaspina VFD                               |          |        |        |        |        |        |
| Fire Truck T55                              |          | 23,420 | 23,420 | 23,420 | 23,420 | 23,420 |
| Fire Truck T57                              |          | 20,384 | 20,384 | 20,384 | 20,384 | 20,384 |
| Subtotal Malaspina VFD                      |          | 43,804 | 43,804 | 43,804 | 43,804 | 43,804 |
| Northside VFD                               |          |        |        |        |        |        |
| Fire Truck (2007)                           |          | 22,544 | 22,544 | 15,029 |        |        |
| Fire Truck (2000)                           |          | 3,781  | 3,781  | 3,781  | 1,575  |        |
| Fire Truck (2007 Renewal) Proposed          |          |        |        | 7,064  | 10,597 |        |
| Subtotal Northside VFD                      |          | 26,325 | 26,325 | 25,874 | 12,172 | -      |
| Total Electoral Area Lease Payments         |          | 85,793 | 83,182 | 69,678 | 55,976 | 43,804 |

**POWELL RIVER REGIONAL DISTRICT**

**2015 – 2019 FINANCIAL PLAN**

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**TAX REQUISITION INFORMATION**

**ANNUAL REQUISITION COMPARISON BY SERVICE AND YEAR**

|                                                                                   | 2012             | 2013             | 2014             | 2015             | Variance<br>2015-2014 | %         | Impact on<br>Residential<br>Tax Rate/<br>\$1,000 NTV | 2016             | 2017             | 2018             | 2019             |
|-----------------------------------------------------------------------------------|------------------|------------------|------------------|------------------|-----------------------|-----------|------------------------------------------------------|------------------|------------------|------------------|------------------|
| <b>REGIONAL SERVICES</b>                                                          |                  |                  |                  |                  |                       |           |                                                      |                  |                  |                  |                  |
| General Administration                                                            | 411,352          | 485,169          | 580,156          | 621,500          | 41,344                | 7         | 0.0105                                               | 654,809          | 673,680          | 712,348          | 730,267          |
| Feasibility Study                                                                 |                  |                  |                  |                  | -                     |           |                                                      |                  |                  |                  |                  |
| Grant-in-Aid - General                                                            | 9,900            | 55,563           | 66,231           | 42,823           | (23,408)              | (35)      | (0.0059)                                             | 15,000           | 15,000           | 15,000           | 15,000           |
| Regional Parks Summary                                                            | 289,519          | 293,660          | 289,824          | 291,494          | 1,670                 | 1         | 0.0004                                               | 322,296          | 329,192          | 336,144          | 340,310          |
| Emergency Telephone 911                                                           | 102,284          | 109,173          | 114,259          | 130,368          | 16,109                | 14        | 0.0041                                               | 129,634          | 133,650          | 137,746          | 141,925          |
| Cemeteries                                                                        | 116,527          | 121,000          | 141,275          | 142,692          | 1,417                 | 1         | 0.0004                                               | 146,674          | 158,473          | 160,647          | 161,173          |
| Regional Animal Shelter                                                           | 0                | 35,763           | 64,022           | 76,127           | 12,105                | 19        | 0.0032                                               | 79,756           | 82,104           | 84,305           | 84,305           |
| Waste Management (Mainland/Texada)                                                | 173,469          | 151,079          | 174,393          | 245,281          | 70,888                | 41        | 0.0180                                               | 283,909          | 307,575          | 365,231          | 392,672          |
| Regional Emergency Preparedness                                                   | 205,318          | 211,596          | 218,467          | 236,849          | 18,382                | 8         | 0.0047                                               | 254,964          | 258,448          | 262,068          | 268,662          |
| <b>Sub-Total Regional Services</b>                                                | <b>1,308,369</b> | <b>1,463,003</b> | <b>1,648,627</b> | <b>1,787,134</b> | <b>138,507</b>        | <b>9</b>  | <b>0.0352</b>                                        | <b>1,887,042</b> | <b>1,958,122</b> | <b>2,073,489</b> | <b>2,134,314</b> |
| <b>Requisition Apportionment</b>                                                  |                  |                  |                  |                  |                       |           |                                                      |                  |                  |                  |                  |
| POWELL RIVER [City]                                                               | 666,082          | 743,279          | 834,026          | 887,801          | 53,774                |           |                                                      | 937,717          | 973,235          | 1,031,148        | 1,061,648        |
| SECHELT IGD                                                                       | 1,439            | 4,027            | 4,294            | 3,987            | (308)                 |           |                                                      | 4,143            | 4,319            | 4,557            | 4,701            |
| ELECTORAL AREAS                                                                   | 640,847          | 715,697          | 810,306          | 895,347          | 85,040                |           |                                                      | 945,182          | 980,588          | 1,037,784        | 1,067,965        |
| <b>ELECTORAL AREA SERVICES</b>                                                    |                  |                  |                  |                  |                       |           |                                                      |                  |                  |                  |                  |
| <b>SHARED SERVICES</b>                                                            |                  |                  |                  |                  |                       |           |                                                      |                  |                  |                  |                  |
| EA Administration                                                                 | 32,626           | 42,788           | 50,815           | 53,990           | 3,175                 | 7         | 0.0016                                               | 64,419           | 68,484           | 71,244           | 72,000           |
| EA Feasibility Studies                                                            | 20,000           | 25,000           | 25,000           | 50,000           | 25,000                | 100       | 0.0125                                               | 25,000           | 25,000           | 25,000           | 25,000           |
| Planning **                                                                       | 329,914          | 340,691          | 340,637          | 340,637          | -                     | 0         | -                                                    | 346,662          | 356,583          | 367,369          | 379,376          |
| Paratransit **                                                                    | 49,227           | 49,000           | 49,000           | 58,455           | 9,455                 | 19        | 0.0051                                               | 64,661           | 76,826           | 84,352           | 86,944           |
| House No. **                                                                      | 3,765            | 7,949            | 2,506            | 6,372            | 3,866                 | 49        | 0.0021                                               | 4,465            | 4,465            | 4,465            | 4,465            |
| Emergency Preparedness Planning                                                   | 0                | -14,993          | 0                | 0                | -                     | 0         | -                                                    | 0                | 0                | 0                | 0                |
| Powell River Library **                                                           | 233,883          | 230,011          | 239,138          | 245,441          | 6,303                 | 3         | 0.0034                                               | 245,498          | 250,782          | 258,285          | 266,013          |
| Septage Disposal **                                                               | 42,802           | 42,802           | 44,765           | 43,270           | (1,495)               | -3        | (0.0008)                                             | 36,195           | 36,065           | 36,569           | 36,479           |
| Economic Development **                                                           | 24,597           | 36,177           | 36,039           | 37,817           | 1,778                 | 5         | 0.0009                                               | 37,818           | 37,818           | 37,818           | 37,818           |
| Area B Economic Development Grant **                                              | 3,703            | 5,323            | 5,462            | 5,182            | (280)                 | -5        | (0.0001)                                             | 5,323            | 5,323            | 5,323            | 5,323            |
| <b>Sub-Total Shared E.A. Services</b>                                             | <b>740,517</b>   | <b>764,748</b>   | <b>793,362</b>   | <b>841,164</b>   | <b>47,802</b>         | <b>6</b>  | <b>0.0246</b>                                        | <b>830,041</b>   | <b>861,946</b>   | <b>890,425</b>   | <b>913,418</b>   |
| <b>INDIVIDUAL AREA SERVICES</b>                                                   |                  |                  |                  |                  |                       |           |                                                      |                  |                  |                  |                  |
| Grant-in-Aid - Individual                                                         | 32,822           | 35,007           | 46,874           | 39,396           | (7,478)               | (16)      | (0.0037)                                             | 39,177           | 39,177           | 39,177           | 39,177           |
| Community Recreation Area C                                                       | 43,756           | 45,031           | 46,345           | 47,696           | 1,352                 | 3         | 0.0035                                               | 49,090           | 50,525           | 52,003           | 53,525           |
| Community Recreation - Area E                                                     | 8,484            | 8,731            | 8,985            | 9,248            | 262                   | 3         | 0.0019                                               | 9,518            | 9,796            | 10,083           | 10,378           |
| Northside Recreation                                                              | 50,000           | 50,000           | 50,000           | 52,000           | 2,000                 | 4         | 0.0032                                               | 54,000           | 54,000           | 54,000           | 54,000           |
| Northside VFD                                                                     | 200,344          | 203,468          | 189,237          | 233,598          | 44,361                | 23        | 0.2639                                               | 223,623          | 226,740          | 234,800          | 235,745          |
| Savary Island VFD                                                                 | 75,000           | 107,681          | 141,091          | 144,507          | 3,416                 | 2         | 0.0132                                               | 145,000          | 145,000          | 145,000          | 145,000          |
| Lund Sewer (parcel tax)                                                           | 29,058           | 29,058           | 31,717           | 34,642           | 2,925                 | 9         | 0.0792                                               | 37,772           | 45,001           | 46,059           | 46,739           |
| Savary Island Marine (Dock) parcel tax                                            | 110,000          | 130,000          | 135,000          | 179,500          | 44,500                | 33        | 0.1721                                               | 179,500          | 135,000          | 135,000          | 135,000          |
| Malaspina VFD *                                                                   | 278,893          | 290,288          | 298,484          | 341,566          | 43,082                | 14        | 0.0813                                               | 345,300          | 361,848          | 380,777          | 394,529          |
| Myrtle Pond Water (parcel tax)                                                    | 21,075           | 21,075           | 21,075           | 21,075           | -                     | -         | -                                                    | 24,236           | 24,236           | 24,236           | 24,236           |
| Emergency Program Area D                                                          | 7,000            | 7,000            | 15,000           | 15,000           | -                     | -         | -                                                    | 15,000           | 15,000           | 15,000           | 15,000           |
| Texada Island Marine (Dock)                                                       | 21,000           | 39,000           | 37,000           | 37,000           | -                     | -         | -                                                    | 37,000           | 37,000           | 37,000           | 37,000           |
| Texada Health Centre                                                              | 40,910           | 42,554           | 43,500           | 51,626           | 8,026                 | 18        | 0.0322                                               | 52,480           | 54,656           | 55,764           | 56,908           |
| Texada Recreation Comm                                                            | 85,933           | 93,000           | 87,785           | 110,586          | 22,801                | 26        | 0.0916                                               | 133,933          | 140,456          | 141,815          | 143,113          |
| Texada Airport                                                                    | 46,000           | 47,595           | 45,000           | 62,430           | 17,430                | 39        | 0.0700                                               | 68,690           | 69,497           | 69,325           | 71,181           |
| Texada Heritage                                                                   | 18,115           | 10,155           | 17,918           | 14,011           | (3,907)               | (22)      | (0.0156)                                             | 22,009           | 22,669           | 23,349           | 24,050           |
| Lasqueti Waste Management                                                         | 67,270           | 73,737           | 94,448           | 88,763           | (5,685)               | (6)       | (0.0415)                                             | 105,773          | 106,735          | 105,156          | 106,350          |
| Lasqueti Island Library (VIRL)                                                    | 23,728           | 25,288           | 26,184           | 27,764           | 1,580                 | 6         | 0.0115                                               | 28,840           | 29,960           | 31,125           | 32,339           |
| Lasqueti Island VFD                                                               | 54,989           | 60,747           | 65,665           | 101,975          | 36,310                | 55        | 0.3001                                               | 92,199           | 86,333           | 87,577           | 88,858           |
| Lasqueti Marine Ramp                                                              | 11,250           | 11,250           | 11,250           | 11,250           | -                     | -         | -                                                    | 11,250           | 11,250           | 11,250           | 11,250           |
| <b>Total Electoral Area Services</b>                                              | <b>1,966,144</b> | <b>2,095,413</b> | <b>2,205,920</b> | <b>2,464,697</b> | <b>258,777</b>        | <b>12</b> |                                                      | <b>2,504,430</b> | <b>2,526,825</b> | <b>2,588,920</b> | <b>2,637,796</b> |
| <b>Total Electoral Area Requisition</b><br>(Regional and Electoral Area Services) | <b>2,606,991</b> | <b>2,811,111</b> | <b>3,016,226</b> | <b>3,360,044</b> | <b>343,817</b>        | <b>12</b> |                                                      | <b>3,449,613</b> | <b>3,507,393</b> | <b>3,626,705</b> | <b>3,705,761</b> |
| <b>TOTAL REQUISITION</b>                                                          | <b>3,274,513</b> | <b>3,558,416</b> | <b>3,854,547</b> | <b>4,251,831</b> | <b>397,284</b>        | <b>11</b> |                                                      | <b>4,391,472</b> | <b>4,484,947</b> | <b>4,662,409</b> | <b>4,772,110</b> |

\* SIGD Contributes to this service

\*\* Area E does not participate in all Shared Services.

The impact on residential tax rates are based on 2015 Revised RolI Values.

**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**POWELL RIVER [CITY]**

**REQUISITION ESTIMATES**

|                                    | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018             | 2019             |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|
| <b>Regional Services</b>           |                |                |                |                |                |                |                  |                  |
| General Administration             | 207,306        | 244,616        | 291,227        | 305,851        | 322,242        | 331,529        | 350,558          | 359,377          |
| Grants-in-Aid - General            | 4,989          | 28,014         | 33,247         | 21,074         | 7,382          | 7,382          | 7,382            | 7,382            |
| Regional Parks                     | 145,907        | 148,059        | 145,187        | 143,449        | 158,607        | 162,001        | 165,422          | 167,472          |
| Emergency Telephone - 911          | 53,541         | 57,113         | 59,533         | 66,563         | 66,189         | 68,239         | 70,330           | 72,464           |
| Cemeteries                         | 58,725         | 61,007         | 70,917         | 70,221         | 72,181         | 77,987         | 79,057           | 79,316           |
| Regional Animal Shelter            | -              | 18,709         | 33,358         | 38,869         | 40,722         | 41,921         | 43,044           | 43,044           |
| Waste Management [Mainland/Texada] | 90,638         | 78,902         | 90,711         | 125,045        | 144,738        | 156,803        | 186,196          | 200,185          |
| Regional Emergency Preparedness    | 103,655        | 106,859        | 109,847        | 116,729        | 125,657        | 127,374        | 129,158          | 132,408          |
| <b>TOTAL</b>                       | <b>664,760</b> | <b>743,279</b> | <b>834,026</b> | <b>887,801</b> | <b>937,717</b> | <b>973,235</b> | <b>1,031,148</b> | <b>1,061,648</b> |

**RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE**

|                                     | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2019         |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Regional Services                   | 32.86        | 37.92        | 43.44        | 45.74        | 48.31        | 50.14        | 53.12        | 54.69        |
| Regional Hospital District          | 48.19        | 49.75        | 50.57        | 24.08        | 24.08        | 24.08        | 24.08        | 24.08        |
| <b>TOTAL WITH HOSPITAL DISTRICT</b> | <b>81.05</b> | <b>87.67</b> | <b>94.01</b> | <b>69.82</b> | <b>72.39</b> | <b>74.22</b> | <b>77.20</b> | <b>78.77</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

City residential tax rates are provided only for comparison with electoral area rates. The City has the option to adjust the apportionment of its share of costs for Regional District services among its tax



**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND**

|                                                        | REQUISITION ESTIMATES |         |         |         |         |           |           |           |  |
|--------------------------------------------------------|-----------------------|---------|---------|---------|---------|-----------|-----------|-----------|--|
|                                                        | 2012                  | 2013    | 2014    | 2015    | 2016    | 2017      | 2018      | 2019      |  |
| <b>Regional Services</b>                               |                       |         |         |         |         |           |           |           |  |
| General Administration                                 | 66,420                | 80,007  | 96,121  | 114,358 | 120,487 | 123,959   | 131,074   | 134,371   |  |
| Grants-in-Aid - General                                | 1,599                 | 9,163   | 10,973  | 7,880   | 2,760   | 2,760     | 2,760     | 2,760     |  |
| Regional Parks                                         | 46,748                | 48,426  | 47,920  | 53,636  | 59,303  | 60,572    | 61,851    | 62,618    |  |
| Emergency Telephone - 911                              | 17,154                | 18,680  | 19,649  | 24,888  | 24,748  | 25,515    | 26,297    | 27,094    |  |
| Cemeteries                                             | 18,815                | 19,954  | 23,407  | 26,256  | 26,988  | 29,159    | 29,559    | 29,656    |  |
| Regional Animal Shelter                                | -                     | 6,119   | 11,010  | 14,533  | 15,226  | 15,674    | 16,094    | 16,094    |  |
| Waste Management (Mainland-Texada)                     | 29,040                | 25,807  | 29,940  | 46,754  | 54,118  | 58,629    | 69,619    | 74,849    |  |
| Regional Emergency Preparedness                        | 33,211                | 34,951  | 36,256  | 43,645  | 46,983  | 47,625    | 48,292    | 49,507    |  |
| <b>Electoral Area Shared Services</b>                  |                       |         |         |         |         |           |           |           |  |
| EA Administration                                      | 10,847                | 14,458  | 17,298  | 19,724  | 22,937  | 24,414    | 25,417    | 25,691    |  |
| EA Feasibility Studies                                 | 6,533                 | 8,343   | 8,345   | 18,167  | 9,084   | 9,084     | 9,084     | 9,084     |  |
| Planning                                               | 115,665               | 121,812 | 121,872 | 132,458 | 134,801 | 138,659   | 142,853   | 147,522   |  |
| Para-transit                                           | 17,259                | 17,520  | 17,531  | 22,731  | 25,144  | 29,874    | 32,801    | 33,809    |  |
| House Numbering                                        | 1,325                 | 2,852   | 900     | 2,485   | 1,742   | 1,742     | 1,742     | 1,742     |  |
| Emergency Preparedness                                 | -                     | 5,003   | -       | -       | -       | -         | -         | -         |  |
| Powell River Library                                   | 81,997                | 82,239  | 85,558  | 95,441  | 95,463  | 97,518    | 100,435   | 103,441   |  |
| Septage Disposal                                       | 15,064                | 15,358  | 16,073  | 16,878  | 14,118  | 14,302    | 14,264    | 14,229    |  |
| Economic Development                                   | 10,018                | 14,973  | 14,989  | 16,940  | 16,940  | 16,940    | 16,940    | 16,940    |  |
| <b>Electoral Area Local Services / Specified Areas</b> |                       |         |         |         |         |           |           |           |  |
| Grants-in-Aid - Individual Areas                       | 7,100                 | 4,199   | 15,906  | 11,742  | 2,752   | 2,752     | 2,752     | 2,752     |  |
| Northside Recreation [part of mainland Area A]         | 50,000                | 50,000  | 50,000  | 52,000  | 54,000  | 54,000    | 54,000    | 54,000    |  |
| Northside Fire Protection [part of mainland Area A]    | 200,344               | 203,468 | 189,237 | 233,598 | 223,623 | 226,740   | 234,800   | 235,745   |  |
| TOTAL                                                  | 729,140               | 773,326 | 812,984 | 954,113 | 951,217 | 979,917   | 1,020,635 | 1,041,905 |  |
| Lund Sewer                                             | 29,058                | 29,058  | 31,717  | 34,642  | 37,772  | 45,001    | 46,059    | 46,739    |  |
| TOTAL WITH SEWER                                       | 758,198               | 802,384 | 844,701 | 988,755 | 988,989 | 1,024,918 | 1,066,694 | 1,088,644 |  |

**RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE**

|                                                     | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          |
|-----------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Regional Services (Note #4)                         | 32.86         | 37.92         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
| EA Shared Services                                  | 39.92         | 42.51         | 44.59         | 44.75         | 44.12         | 45.82         | 47.33         | 48.56         |
| Grants-In-Aid                                       | 1.10          | 0.65          | 2.51          | 1.62          | 0.38          | 0.38          | 0.38          | 0.38          |
| Northside Recreation [part of mainland Area A]      | 7.72          | 7.80          | 7.90          | 7.17          | 7.44          | 7.44          | 7.44          | 7.44          |
| Northside Fire Protection [part of mainland Area A] | 116.57        | 124.02        | 112.57        | 137.21        | 131.35        | 133.18        | 137.92        | 138.47        |
| <b>TOTAL</b>                                        | <b>198.17</b> | <b>212.91</b> | <b>210.99</b> | <b>236.49</b> | <b>231.61</b> | <b>236.96</b> | <b>246.20</b> | <b>249.55</b> |
| Lund Sewer (parcel tax)                             | 290.58        | 290.58        | 317.17        | 346.42        | 377.72        | 450.01        | 460.59        | 467.39        |
| <b>TOTAL WITH SEWER</b>                             | <b>488.75</b> | <b>503.49</b> | <b>528.16</b> | <b>582.91</b> | <b>609.33</b> | <b>686.97</b> | <b>706.79</b> | <b>716.94</b> |
|                                                     |               |               |               |               |               |               |               |               |
| Regional Hospital District                          | 48.19         | 49.75         | 50.57         | 24.08         | 24.08         | 24.08         | 24.08         | 24.08         |
| <b>TOTAL WITH HOSPITAL DISTRICT</b>                 | <b>536.94</b> | <b>553.24</b> | <b>578.73</b> | <b>606.99</b> | <b>633.41</b> | <b>711.05</b> | <b>730.87</b> | <b>741.02</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**PART ELECTORAL AREA A - SAVARY ISLAND**

|                                                        | REQUISITION ESTIMATES |                |                |                |                |                |                |                |
|--------------------------------------------------------|-----------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|                                                        | 2012                  | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           |
| <b>Regional Services</b>                               |                       |                |                |                |                |                |                |                |
| General Administration                                 | 27,485                | 32,890         | 39,210         | 41,474         | 43,697         | 44,956         | 47,537         | 48,733         |
| Grants-in-Aid - General                                | 661                   | 3,767          | 4,476          | 2,858          | 1,001          | 1,001          | 1,001          | 1,001          |
| Regional Parks                                         | 19,345                | 19,908         | 19,548         | 19,452         | 21,508         | 21,968         | 22,432         | 22,710         |
| Emergency Telephone - 911                              | 7,099                 | 7,679          | 8,015          | 9,026          | 8,975          | 9,253          | 9,537          | 9,826          |
| Cemeteries                                             | 7,786                 | 8,203          | 9,548          | 9,522          | 9,788          | 10,575         | 10,720         | 10,755         |
| Regional Animal Shelter                                | -                     | 2,516          | 4,491          | 5,271          | 5,522          | 5,685          | 5,837          | 5,837          |
| Waste Management (Mainland/Texada)                     | 12,017                | 10,609         | 12,213         | 16,956         | 19,627         | 21,263         | 25,249         | 27,146         |
| Regional Emergency Preparedness                        | 13,743                | 14,368         | 14,789         | 15,829         | 17,039         | 17,272         | 17,514         | 17,955         |
| <b>Electoral Area Shared Services</b>                  |                       |                |                |                |                |                |                |                |
| EA Administration                                      | 4,443                 | 5,944          | 7,056          | 7,153          | 8,319          | 8,854          | 9,218          | 9,317          |
| EA Feasibility Studies                                 | 2,704                 | 3,430          | 3,404          | 6,589          | 3,294          | 3,294          | 3,294          | 3,294          |
| Planning                                               | 47,863                | 50,076         | 49,714         | 48,039         | 48,889         | 50,288         | 51,809         | 53,502         |
| Para-transit                                           | 7,142                 | 7,202          | 7,151          | 8,244          | 9,119          | 10,835         | 11,896         | 12,261         |
| House Numbering                                        | 548                   | 1,173          | 367            | 901            | 632            | 632            | 632            | 632            |
| Emergency Preparedness                                 | -                     | 2,057          | -              | -              | -              | -              | -              | -              |
| Powell River Library                                   | 33,931                | 33,808         | 34,901         | 34,614         | 34,622         | 35,367         | 36,425         | 37,515         |
| Septage Disposal                                       | 6,233                 | 6,314          | 6,556          | 6,121          | 5,120          | 5,187          | 5,173          | 5,161          |
| Economic Development                                   | 4,145                 | 6,155          | 6,114          | 6,144          | 6,144          | 6,144          | 6,144          | 6,144          |
| <b>Electoral Area Local Services / Specified Areas</b> |                       |                |                |                |                |                |                |                |
| Grants-in-Aid - Individual Areas                       | 2,938                 | 1,726          | 6,488          | 4,258          | 998            | 998            | 998            | 998            |
| Savary Island Fire Protection                          | 75,000                | 107,681        | 141,091        | 144,507        | 145,000        | 145,000        | 145,000        | 145,000        |
| Savary Island Marine (Dock) parcel tax                 | 110,000               | 130,000        | 135,000        | 179,500        | 179,500        | 135,000        | 135,000        | 135,000        |
| <b>TOTAL</b>                                           | <b>383,083</b>        | <b>451,389</b> | <b>510,135</b> | <b>566,458</b> | <b>568,793</b> | <b>533,571</b> | <b>545,415</b> | <b>552,787</b> |

**RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE**

|                                     | Change        |               |               |               |               |               |               |               |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                     | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          |
| Regional Services                   | 32.86         | 37.92         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
| EA Shared Services                  | 39.90         | 42.51         | 44.59         | 44.75         | 44.12         | 45.82         | 47.33         | 48.56         |
| Grants-In-Aid                       | 1.10          | 0.65          | 2.51          | 1.62          | 0.38          | 0.38          | 0.38          | 0.38          |
| Savary Island Fire Protection       | 27.96         | 40.86         | 54.58         | 54.90         | 55.09         | 55.09         | 55.09         | 55.09         |
| <b>TOTAL</b>                        | <b>101.82</b> | <b>121.95</b> | <b>145.11</b> | <b>147.01</b> | <b>147.89</b> | <b>151.42</b> | <b>155.92</b> | <b>158.72</b> |
| Savary Marine (Dock) parcel tax     | 81.54         | 96.87         | 93.56         | 124.40        | 124.40        | 93.56         | 93.56         | 93.56         |
| <b>TOTAL WITH SAVARY MARINE</b>     | <b>183.36</b> | <b>218.82</b> | <b>238.67</b> | <b>271.41</b> | <b>272.29</b> | <b>244.98</b> | <b>249.48</b> | <b>252.28</b> |
| Regional Hospital District          | 48.19         | 49.75         | 50.57         | 24.08         | 24.08         | 24.08         | 24.08         | 24.08         |
| <b>TOTAL WITH HOSPITAL DISTRICT</b> | <b>231.55</b> | <b>268.57</b> | <b>289.24</b> | <b>295.49</b> | <b>296.37</b> | <b>269.06</b> | <b>273.56</b> | <b>276.36</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD**

**REQUISITION ESTIMATES**

|                                                        | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           |
|--------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Regional Services</b>                               |                |                |                |                |                |                |                |                |
| General Administration                                 | 25,644         | 29,662         | 36,604         | 37,878         | 39,908         | 41,058         | 43,414         | 44,506         |
| Grants-in-Aid - General                                | 617            | 3,397          | 4,179          | 2,610          | 914            | 914            | 914            | 914            |
| Regional Parks                                         | 18,049         | 17,954         | 18,248         | 17,765         | 19,642         | 20,063         | 20,486         | 20,740         |
| Emergency Telephone - 911                              | 6,623          | 6,926          | 7,483          | 8,243          | 8,197          | 8,451          | 8,710          | 8,974          |
| Cemeteries                                             | 7,264          | 7,398          | 8,913          | 8,696          | 8,939          | 9,658          | 9,791          | 9,823          |
| Reginal Animal Shelter                                 | -              | 2,269          | 4,193          | 4,814          | 5,043          | 5,192          | 5,331          | 5,331          |
| Waste Management (Mainland/Texada)                     | 11,212         | 9,568          | 11,401         | 15,486         | 17,925         | 19,419         | 23,059         | 24,792         |
| Regional Emergency Preparedness                        | 12,822         | 12,958         | 13,806         | 14,456         | 15,562         | 15,774         | 15,995         | 16,398         |
| <b>Electoral Area Shared Services</b>                  |                |                |                |                |                |                |                |                |
| EA Administration                                      | 4,036          | 5,234          | 6,345          | 6,463          | 7,900          | 8,389          | 8,721          | 8,812          |
| EA Feasibility Studies                                 | 2,523          | 3,093          | 3,178          | 6,017          | 3,009          | 3,009          | 3,009          | 3,009          |
| Planning                                               | 44,657         | 45,161         | 46,410         | 43,873         | 44,649         | 45,927         | 47,316         | 48,862         |
| Para-transit                                           | 6,663          | 6,495          | 6,676          | 7,529          | 8,328          | 9,895          | 10,864         | 11,198         |
| House Numbering                                        | 512            | 1,057          | 343            | 823            | 577            | 577            | 577            | 577            |
| Emergency Preparedness                                 | -              | 1,855          | -              | -              | -              | -              | -              | -              |
| Powell River Library                                   | 31,658         | 30,490         | 32,581         | 31,612         | 31,619         | 32,300         | 33,266         | 34,262         |
| Septage Disposal                                       | 5,816          | 5,694          | 6,121          | 5,590          | 4,676          | 4,737          | 4,725          | 4,713          |
| <b>Electoral Area Local Services / Specified Areas</b> |                |                |                |                |                |                |                |                |
| Grants-in-Aid - Individual Areas                       | 1,400          | 1,250          | 2,117          | 2,318          | 3,750          | 3,750          | 3,750          | 3,750          |
| Economic Development - Grant                           | 3,703          | 5,323          | 5,462          | 5,182          | 5,000          | 5,000          | 5,000          | 5,000          |
| Malaspina Fire Protection                              | 106,091        | 109,234        | 114,201        | 130,657        | 131,973        | 138,298        | 145,533        | 150,789        |
| Myrtle Pond Water (parcel tax)                         | 21,075         | 21,075         | 21,075         | 21,075         | 24,236         | 24,236         | 24,236         | 24,236         |
| <b>TOTAL</b>                                           | <b>310,367</b> | <b>322,383</b> | <b>349,336</b> | <b>371,087</b> | <b>381,847</b> | <b>396,646</b> | <b>414,697</b> | <b>426,685</b> |

**RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE**

|                                         | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          |
|-----------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Regional Services                       | 32.86         | 37.92         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
| EA Shared Services                      | 38.31         | 40.13         | 42.12         | 42.39         | 41.91         | 43.61         | 45.12         | 46.35         |
| Grants-In-Aid                           | 0.56          | 0.53          | 0.88          | 0.96          | 1.56          | 1.56          | 1.56          | 1.56          |
| Economic Development - Grant            | 1.48          | 2.24          | 2.26          | 2.16          | 2.08          | 2.08          | 2.08          | 2.08          |
| Malaspina Fire Protection               | 49.67         | 53.96         | 55.68         | 64.14         | 64.78         | 67.89         | 71.44         | 74.02         |
| <b>TOTAL</b>                            | <b>122.88</b> | <b>134.78</b> | <b>144.38</b> | <b>155.39</b> | <b>158.65</b> | <b>165.27</b> | <b>173.33</b> | <b>178.71</b> |
| Myrtle Pond Water (parcel tax)          | 182.50        | 182.50        | 180.30        | 180.30        | 224.97        | 224.97        | 224.97        | 224.97        |
| Myrtle Pond Water (parcel tax for debt) | 117.50        | 117.50        | 117.50        | 117.50        | 117.50        | 117.50        | 117.50        | 117.50        |
| <b>TOTAL WITH WATER</b>                 | <b>422.88</b> | <b>434.78</b> | <b>442.18</b> | <b>453.19</b> | <b>501.11</b> | <b>507.74</b> | <b>515.79</b> | <b>521.17</b> |
| Regional Hospital District              | 48.19         | 49.75         | 50.57         | 24.42         | 24.42         | 24.42         | 24.42         | 24.42         |
| <b>TOTAL WITH HOSPITAL DISTRICT</b>     | <b>471.07</b> | <b>484.53</b> | <b>492.75</b> | <b>477.61</b> | <b>525.53</b> | <b>532.16</b> | <b>540.21</b> | <b>545.59</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET**

**REQUISITION ESTIMATES**

|                                                        | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           |
|--------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Regional Services</b>                               |                |                |                |                |                |                |                |                |
| General Administration                                 | 40,921         | 48,231         | 57,946         | 60,066         | 63,285         | 65,109         | 68,846         | 70,578         |
| Grants-in-Aid - General                                | 985            | 5,524          | 6,615          | 4,139          | 1,450          | 1,450          | 1,450          | 1,450          |
| Regional Parks                                         | 28,801         | 29,193         | 28,888         | 28,172         | 31,149         | 31,815         | 32,487         | 32,890         |
| Emergency Telephone - 911                              | 10,569         | 11,261         | 11,845         | 13,072         | 12,999         | 13,401         | 13,812         | 14,231         |
| Cemeteries                                             | 11,592         | 12,029         | 14,111         | 13,791         | 14,175         | 15,316         | 15,526         | 15,577         |
| Regional Animal Shelter                                | -              | 3,689          | 6,637          | 7,633          | 7,997          | 8,233          | 8,453          | 8,453          |
| Waste Management (Mainland/Texada)                     | 17,891         | 15,557         | 18,049         | 24,557         | 28,425         | 30,794         | 36,567         | 39,314         |
| Regional Emergency Preparedness                        | 20,461         | 21,069         | 21,856         | 22,924         | 24,678         | 25,015         | 25,365         | 26,003         |
| <b>Electoral Area Shared Services</b>                  |                |                |                |                |                |                |                |                |
| EA Administration                                      | 6,441          | 8,511          | 10,045         | 10,249         | 12,293         | 13,069         | 13,596         | 13,740         |
| EA Feasibility Studies                                 | 4,025          | 5,029          | 5,030          | 9,542          | 4,771          | 4,771          | 4,771          | 4,771          |
| Planning                                               | 71,261         | 73,432         | 73,470         | 69,573         | 70,803         | 72,830         | 75,033         | 77,485         |
| Para-transit                                           | 10,633         | 10,561         | 10,569         | 11,939         | 13,207         | 15,691         | 17,228         | 17,758         |
| House Numbering                                        | 816            | 1,719          | 542            | 1,305          | 915            | 915            | 915            | 915            |
| Emergency Preparedness                                 | -              | 3,016          | -              | -              | -              | -              | -              | -              |
| Powell River Library                                   | 50,518         | 49,576         | 51,578         | 50,130         | 50,141         | 51,221         | 52,753         | 54,331         |
| Septage Disposal                                       | 9,281          | 9,258          | 9,689          | 8,865          | 7,416          | 7,512          | 7,492          | 7,474          |
| Economic Development                                   | 6,172          | 9,026          | 9,036          | 8,897          | 8,898          | 8,898          | 8,898          | 8,898          |
| <b>Electoral Area Local Services / Specified Areas</b> |                |                |                |                |                |                |                |                |
| Grants-in-Aid - Individual Areas                       | 5,084          | 9,432          | 5,425          | 5,179          | 4,000          | 4,000          | 4,000          | 4,000          |
| Community Recreation - KC Community School grant       | 43,756         | 45,031         | 46,345         | 47,696         | 49,090         | 50,525         | 52,003         | 53,525         |
| Malaspina Fire Protection                              | 169,292        | 177,614        | 180,786        | 207,194        | 209,281        | 219,311        | 230,783        | 239,118        |
| <b>TOTAL</b>                                           | <b>508,499</b> | <b>542,727</b> | <b>568,465</b> | <b>604,924</b> | <b>614,972</b> | <b>639,874</b> | <b>669,978</b> | <b>690,511</b> |

**RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE**

|                                     | 2012          | 2013          | 2014          | Change | 2015          | 2016          | 2017          | 2018          | 2019          |
|-------------------------------------|---------------|---------------|---------------|--------|---------------|---------------|---------------|---------------|---------------|
| Regional Services                   | 32.86         | 37.92         | 43.44         |        | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
| EA Shared Services                  | 39.86         | 42.46         | 44.49         |        | 44.73         | 44.19         | 45.88         | 47.40         | 48.63         |
| Grants-In-Aid                       | 1.27          | 2.44          | 1.42          |        | 1.36          | 1.05          | 1.05          | 1.05          | 1.05          |
| Malaspina VFD                       | 49.67         | 53.96         | 55.68         |        | 64.14         | 64.78         | 67.89         | 71.44         | 74.02         |
| Community Recreation                | 10.96         | 11.65         | 12.13         |        | 12.51         | 12.88         | 13.25         | 13.64         | 14.04         |
| <b>TOTAL</b>                        | <b>134.62</b> | <b>148.44</b> | <b>167.15</b> |        | <b>168.47</b> | <b>171.20</b> | <b>178.21</b> | <b>186.65</b> | <b>192.43</b> |
| Regional Hospital District          | 48.19         | 49.75         | 50.57         |        | 24.08         | 24.08         | 24.08         | 24.08         | 24.08         |
| <b>TOTAL WITH HOSPITAL DISTRICT</b> | <b>182.81</b> | <b>198.19</b> | <b>207.72</b> |        | <b>192.55</b> | <b>195.28</b> | <b>202.29</b> | <b>210.73</b> | <b>216.51</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**ELECTORAL AREA D - TEXADA ISLAND**

**REQUISITION ESTIMATES**

|                                                        | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           |
|--------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Regional Services</b>                               |                |                |                |                |                |                |                |                |
| General Administration                                 | 28,257         | 32,182         | 37,828         | 39,400         | 41,512         | 42,708         | 45,160         | 46,296         |
| Grants-in-Aid - General                                | 680            | 3,686          | 4,318          | 2,715          | 951            | 951            | 951            | 951            |
| Regional Parks                                         | 19,888         | 19,479         | 18,859         | 18,479         | 20,432         | 20,869         | 21,310         | 21,574         |
| Emergency Telephone - 911                              | 7,298          | 7,514          | 7,733          | 8,575          | 8,527          | 8,791          | 9,060          | 9,335          |
| Cemeteries                                             | 8,005          | 8,026          | 9,212          | 9,046          | 9,298          | 10,046         | 10,184         | 10,218         |
| Regional Animal Shelter                                | -              | 2,461          | 4,333          | 5,007          | 5,246          | 5,400          | 5,545          | 5,545          |
| Waste Management [Mainland-Texada]                     | 12,354         | 10,380         | 11,783         | 16,109         | 18,645         | 20,200         | 23,986         | 25,788         |
| Regional Emergency Preparedness                        | 14,129         | 14,059         | 14,268         | 15,037         | 16,187         | 16,409         | 16,638         | 17,057         |
| <b>Electoral Area Shared Services</b>                  |                |                |                |                |                |                |                |                |
| EA Administration                                      | 4,447          | 5,679          | 6,558          | 6,723          | 8,201          | 8,710          | 9,056          | 9,150          |
| EA Feasibility Studies                                 | 2,780          | 3,356          | 3,284          | 6,259          | 3,130          | 3,130          | 3,130          | 3,130          |
| Planning                                               | 49,207         | 48,998         | 47,962         | 45,637         | 46,444         | 47,773         | 49,218         | 50,827         |
| Para-transit                                           | 7,342          | 7,047          | 6,899          | 7,831          | 8,663          | 10,293         | 11,301         | 11,648         |
| House Numbering                                        | 564            | 1,147          | 354            | 856            | 600            | 600            | 600            | 600            |
| Emergency Preparedness                                 | -              | 2,012          | -              | -              | -              | -              | -              | -              |
| Powell River Library                                   | 34,884         | 33,080         | 33,671         | 32,883         | 32,890         | 33,598         | 34,604         | 35,639         |
| Septage Disposal                                       | 6,408          | 6,178          | 6,325          | 5,815          | 4,864          | 4,927          | 4,915          | 4,902          |
| Economic Development                                   | 4,262          | 6,023          | 5,899          | 5,836          | 5,836          | 5,836          | 5,836          | 5,836          |
| <b>Electoral Area Local Services / Specified Areas</b> |                |                |                |                |                |                |                |                |
| Grants-in-Aid - Individual Areas                       | 12,100         | 12,000         | 10,000         | 10,000         | 18,750         | 18,750         | 18,750         | 18,750         |
| Emergency Program Area D                               | 7,000          | 7,000          | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         |
| Texada Health Centre                                   | 40,910         | 42,554         | 43,500         | 51,526         | 52,480         | 54,656         | 55,764         | 56,908         |
| Texada Recreation Commission                           | 85,933         | 93,000         | 87,785         | 110,586        | 133,933        | 140,456        | 141,815        | 143,113        |
| Texada Airport                                         | 46,000         | 47,595         | 45,000         | 62,430         | 68,690         | 69,497         | 69,325         | 71,181         |
| Texada Marine [Van Anda Dock]                          | 21,000         | 39,000         | 37,000         | 37,000         | 37,000         | 37,000         | 37,000         | 37,000         |
| Texada Herilage                                        | 18,115         | 10,155         | 17,918         | 14,011         | 22,009         | 22,669         | 23,349         | 24,050         |
| <b>TOTAL</b>                                           | <b>431,563</b> | <b>458,587</b> | <b>475,488</b> | <b>526,762</b> | <b>579,290</b> | <b>598,270</b> | <b>612,497</b> | <b>624,499</b> |

**RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE**

|                                     | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Regional Services                   | 32.86         | 37.92         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
| EA Shared Services                  | 39.86         | 42.46         | 44.49         | 44.73         | 44.24         | 45.94         | 47.45         | 48.68         |
| Grants-In-Aid                       | 4.39          | 4.65          | 4.01          | 4.00          | 7.50          | 7.50          | 7.50          | 7.50          |
| Emergency Program Area D            | 2.54          | 2.72          | 6.02          | 6.01          | 6.01          | 6.01          | 6.01          | 6.01          |
| Texada Health Centre                | 14.86         | 16.53         | 17.47         | 20.64         | 21.02         | 21.90         | 22.34         | 22.80         |
| Texada Recreation Commission        | 31.22         | 36.13         | 35.26         | 44.30         | 53.65         | 56.27         | 56.81         | 57.33         |
| Texada Airport                      | 16.71         | 18.49         | 18.07         | 25.01         | 27.52         | 27.84         | 27.77         | 28.52         |
| Texada Marine [Van Anda Dock]       | 7.62          | 15.12         | 14.84         | 14.80         | 14.80         | 14.80         | 14.80         | 14.80         |
| Texada Herilage                     | 6.57          | 3.94          | 7.18          | 5.60          | 8.80          | 9.07          | 9.34          | 9.62          |
| <b>Total</b>                        | <b>156.63</b> | <b>177.96</b> | <b>190.79</b> | <b>210.82</b> | <b>231.85</b> | <b>239.45</b> | <b>245.14</b> | <b>249.94</b> |
| Regional Hospital District          | 48.19         | 49.75         | 50.57         | 24.08         | 24.08         | 24.08         | 24.08         | 24.08         |
| <b>TOTAL WITH HOSPITAL DISTRICT</b> | <b>204.82</b> | <b>227.71</b> | <b>241.36</b> | <b>234.90</b> | <b>255.93</b> | <b>263.53</b> | <b>269.22</b> | <b>274.02</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

**POWELL RIVER REGIONAL DISTRICT  
2015 - 2019 FINANCIAL PLAN**

**TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA**

**ELECTORAL AREA E - LASQUETI ISLAND**

REQUISITION ESTIMATES

|                                                        | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           |
|--------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Regional Services</b>                               |                |                |                |                |                |                |                |                |
| General Administration                                 | 14,594         | 16,785         | 20,267         | 21,561         | 22,717         | 23,372         | 24,713         | 25,335         |
| Grants-in-Aid - General                                | 351            | 1,922          | 2,314          | 1,486          | 520            | 520            | 520            | 520            |
| Regional Parks                                         | 10,272         | 10,159         | 10,104         | 10,113         | 11,181         | 11,420         | 11,662         | 11,806         |
| Cemeteries                                             | 4,134          | 4,186          | 4,935          | 4,950          | 5,088          | 5,498          | 5,573          | 5,591          |
| Regional Emergency Preparedness                        | 7,297          | 7,332          | 7,644          | 8,229          | 8,858          | 8,979          | 9,105          | 9,334          |
| <b>Electoral Area Shared Services</b>                  |                |                |                |                |                |                |                |                |
| EA Administration                                      | 2,366          | 2,962          | 3,513          | 3,679          | 4,769          | 5,048          | 5,237          | 5,289          |
| EA Feasibility Studies                                 | 1,436          | 1,750          | 1,759          | 3,425          | 1,713          | 1,713          | 1,713          | 1,713          |
| Emergency Preparedness                                 | -              | 1,050          | -              | -              | -              | -              | -              | -              |
| <b>Electoral Area Local Services / Specified Areas</b> |                |                |                |                |                |                |                |                |
| Grants-in-Aid - Individual Areas                       | 4,200          | 6,400          | 7,400          | 5,899          | 9,250          | 9,250          | 9,250          | 9,250          |
| Community Recreation - LCA grant                       | 8,484          | 8,731          | 8,985          | 9,248          | 9,518          | 9,796          | 10,083         | 10,378         |
| Lasqueti Waste Management                              | 67,270         | 73,737         | 94,448         | 88,763         | 105,773        | 106,735        | 105,156        | 106,350        |
| Lasqueti Library - VIRL                                | 23,728         | 25,288         | 26,184         | 27,764         | 28,840         | 29,960         | 31,125         | 32,339         |
| Lasqueti Marine Ramp                                   | 11,250         | 11,250         | 11,250         | 11,250         | 11,250         | 11,250         | 11,250         | 11,250         |
| Lasqueti Island Fire Protection                        | 29,989         | 35,747         | 40,665         | 71,975         | 62,199         | 56,333         | 57,577         | 58,858         |
| Lasqueti Island Fire Protection (parcel tax)           | 25,000         | 25,000         | 25,000         | 30,000         | 30,000         | 30,000         | 30,000         | 30,000         |
| <b>TOTAL</b>                                           | <b>210,371</b> | <b>230,200</b> | <b>264,469</b> | <b>298,342</b> | <b>311,677</b> | <b>309,874</b> | <b>312,963</b> | <b>318,013</b> |

RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE

|                                            | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          |
|--------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Regional Services                          | 25.73         | 30.03         | 33.87         | 33.86         | 35.34         | 36.38         | 37.69         | 38.43         |
| Electoral Area Shared Services             | 2.67          | 2.72          | 3.95          | 5.19          | 4.74          | 4.94          | 5.08          | 5.12          |
| Grants-In-Aid                              | 2.95          | 4.76          | 5.54          | 4.31          | 6.76          | 6.76          | 6.76          | 6.76          |
| Community Recreation                       | 5.96          | 6.49          | 6.72          | 6.76          | 6.96          | 7.16          | 7.37          | 7.58          |
| Lasqueti Waste Management                  | 47.24         | 54.83         | 70.68         | 64.86         | 77.30         | 78.00         | 76.84         | 77.72         |
| Lasqueti Library - VIRL                    | 16.66         | 18.80         | 19.60         | 20.29         | 21.08         | 21.89         | 22.75         | 23.63         |
| Lasqueti Ramp                              | 7.90          | 8.36          | 8.42          | 8.22          | 8.22          | 8.22          | 8.22          | 8.22          |
| Lasqueti Island Fire Protection            | 23.25         | 29.35         | 33.61         | 57.87         | 50.01         | 45.29         | 46.29         | 47.32         |
| <b>TOTAL</b>                               | <b>132.36</b> | <b>155.34</b> | <b>182.40</b> | <b>201.36</b> | <b>210.39</b> | <b>208.65</b> | <b>211.00</b> | <b>214.78</b> |
| Lasqueti Island Fire Protection Parcel Tax | 65.10         | 65.10         | 65.10         | 78.13         | 78.13         | 78.13         | 78.13         | 78.13         |
| <b>TOTAL WITH PARCEL TAX</b>               | <b>197.46</b> | <b>220.45</b> | <b>247.50</b> | <b>279.49</b> | <b>288.52</b> | <b>286.77</b> | <b>289.12</b> | <b>292.90</b> |
| Regional Hospital District                 | 48.19         | 49.75         | 50.57         | 24.08         | 24.08         | 24.08         | 24.08         | 24.08         |
| <b>TOTAL WITH HOSPITAL DISTRICT</b>        | <b>245.65</b> | <b>270.20</b> | <b>298.07</b> | <b>303.57</b> | <b>312.60</b> | <b>310.85</b> | <b>313.20</b> | <b>316.98</b> |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2015 Revised Assessment Roll values.

Parcel tax does not vary according to property value.

**SUMMARY OF RESIDENTIAL TAX ESTIMATES PER \$100,000 VALUE BY AREA**

**BASED ON 2015 REVISED ASSESSMENT ROLL VALUES**

|                   | SERVICES                       | 2011          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          |
|-------------------|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>PR CITY</b>    | Regional Services              | 25.60         | 32.88         | 37.87         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
| <b>AREA A</b>     | Regional Services              | 25.60         | 32.88         | 37.87         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
|                   | EA Shared Services             | 43.09         | 40.02         | 42.47         | 44.59         | 44.75         | 44.12         | 45.82         | 47.33         | 48.56         |
|                   | Grants-In-Aid                  | 0.37          | 1.10          | 0.65          | 2.51          | 1.62          | 0.38          | 0.38          | 0.38          | 0.38          |
|                   | Northside VFD                  | 86.46         | 116.24        | 124.04        | 112.57        | 137.21        | 131.35        | 133.18        | 137.92        | 138.47        |
|                   | Northside Recreation           | 7.52          | 7.71          | 7.80          | 7.90          | 7.17          | 7.44          | 7.44          | 7.44          | 7.44          |
|                   | <b>TOTAL</b>                   | <b>163.03</b> | <b>197.95</b> | <b>212.84</b> | <b>210.99</b> | <b>236.49</b> | <b>231.61</b> | <b>236.96</b> | <b>246.20</b> | <b>249.55</b> |
|                   | Lund Sewer (parcel tax)        | 287.27        | 290.58        | 290.58        | 317.17        | 346.42        | 377.72        | 450.01        | 460.59        | 467.39        |
|                   | <b>Total with Sewer</b>        | <b>450.30</b> | <b>488.53</b> | <b>503.42</b> | <b>528.16</b> | <b>582.91</b> | <b>609.33</b> | <b>686.97</b> | <b>706.79</b> | <b>716.94</b> |
| <b>Sub Area A</b> | Regional Services              | 25.60         | 32.88         | 37.87         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
|                   | EA Shared Services             | 43.09         | 40.02         | 42.47         | 44.59         | 44.75         | 44.12         | 45.82         | 47.33         | 48.56         |
|                   | Grants-In-Aid                  | 0.37          | 1.10          | 0.65          | 2.51          | 1.62          | 0.38          | 0.38          | 0.38          | 0.38          |
|                   | Savary Island VFD              | 29.27         | 28.55         | 40.83         | 54.58         | 54.90         | 55.09         | 55.09         | 55.09         | 55.09         |
|                   | Savary Marine (Dock) parcel ta | 81.00         | 81.54         | 96.87         | 93.56         | 124.40        | 124.40        | 93.56         | 93.56         | 93.56         |
|                   | <b>TOTAL</b>                   | <b>179.33</b> | <b>184.09</b> | <b>218.69</b> | <b>238.67</b> | <b>271.41</b> | <b>272.29</b> | <b>244.98</b> | <b>249.48</b> | <b>252.28</b> |
| <b>AREA B</b>     | Regional Services              | 25.60         | 32.88         | 37.87         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
|                   | EA Shared Services             | 40.89         | 38.41         | 40.08         | 42.12         | 42.39         | 41.91         | 43.61         | 45.12         | 46.35         |
|                   | Grants-In-Aid                  | 0.55          | 0.56          | 0.66          | 0.88          | 0.96          | 1.56          | 1.56          | 1.56          | 1.56          |
|                   | Economic Development - Grant   | 1.84          | 1.48          | 2.10          | 2.07          | 2.16          | 2.08          | 2.08          | 2.08          | 2.08          |
|                   | Malaspina VFD                  | 47.96         | 49.68         | 53.91         | 55.68         | 64.14         | 64.78         | 67.89         | 71.44         | 74.02         |
|                   | <b>TOTAL</b>                   | <b>116.83</b> | <b>123.01</b> | <b>134.63</b> | <b>144.19</b> | <b>155.39</b> | <b>158.65</b> | <b>165.27</b> | <b>173.33</b> | <b>178.71</b> |
|                   | Myrtle Pond (parcel tax)       | 259.90        | 300.00        | 300.00        | 300.00        | 297.80        | 342.47        | 342.47        | 342.47        | 342.47        |
|                   | <b>Total with water</b>        | <b>376.73</b> | <b>423.01</b> | <b>434.63</b> | <b>441.99</b> | <b>453.19</b> | <b>501.11</b> | <b>507.74</b> | <b>515.79</b> | <b>521.17</b> |
| <b>AREA C</b>     | Regional Services              | 25.60         | 32.88         | 37.92         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
|                   | EA Shared Services             | 43.05         | 39.96         | 42.46         | 44.49         | 44.73         | 44.19         | 45.88         | 47.40         | 48.63         |
|                   | Grants-In-Aid                  | 0.97          | 1.27          | 2.44          | 1.42          | 1.36          | 1.05          | 1.05          | 1.05          | 1.05          |
|                   | Malaspina VFD                  | 47.96         | 49.68         | 53.96         | 55.68         | 64.14         | 64.78         | 67.89         | 71.44         | 74.02         |
|                   | Community Recreation           | 10.33         | 10.95         | 11.65         | 12.13         | 12.51         | 12.88         | 13.25         | 13.64         | 14.04         |
|                   | <b>TOTAL</b>                   | <b>127.90</b> | <b>134.75</b> | <b>148.44</b> | <b>157.15</b> | <b>168.47</b> | <b>171.20</b> | <b>178.21</b> | <b>186.65</b> | <b>192.43</b> |
| <b>AREA D</b>     | Regional Services              | 25.60         | 32.88         | 37.87         | 43.44         | 45.74         | 48.31         | 50.14         | 53.12         | 54.69         |
|                   | EA Shared Services             | 43.05         | 39.96         | 42.41         | 44.49         | 44.73         | 44.24         | 45.94         | 47.45         | 48.68         |
|                   | Grants-In-Aid                  | 5.24          | 4.38          | 4.65          | 4.01          | 4.00          | 7.50          | 7.50          | 7.50          | 7.50          |
|                   | Texada Health Centre           | 11.37         | 14.85         | 16.51         | 17.47         | 20.64         | 21.02         | 21.90         | 22.34         | 22.80         |
|                   | Texada Recreation Commissio    | 26.97         | 31.20         | 36.09         | 35.26         | 44.30         | 53.65         | 56.27         | 56.81         | 57.33         |
|                   | Texada Airport                 | 15.67         | 16.70         | 18.47         | 18.07         | 25.01         | 27.52         | 27.84         | 27.77         | 28.52         |
|                   | Tex Marine (Van Anda Dock)     | 15.38         | 7.61          | 15.11         | 14.84         | 14.80         | 14.80         | 14.80         | 14.80         | 14.80         |
|                   | Texada Heritage                | 6.06          | 6.56          | 3.93          | 7.18          | 5.60          | 8.80          | 9.07          | 9.34          | 9.62          |
|                   | Emergency Program Area D       | 2.34          | 2.54          | 2.71          | 6.02          | 6.01          | 6.01          | 6.01          | 6.01          | 6.01          |
|                   | <b>TOTAL</b>                   | <b>151.67</b> | <b>156.68</b> | <b>177.77</b> | <b>190.79</b> | <b>210.82</b> | <b>231.85</b> | <b>239.45</b> | <b>245.14</b> | <b>249.94</b> |
|                   | Regional Services              | 21.65         | 25.75         | 29.99         | 33.87         | 33.86         | 35.34         | 36.38         | 37.69         | 38.43         |
| <b>AREA E</b>     | EA Shared Services             | 5.44          | 2.68          | 2.72          | 3.95          | 5.19          | 4.74          | 4.94          | 5.08          | 5.12          |
|                   | Grants-In-Aid                  | 4.62          | 2.95          | 4.74          | 5.54          | 4.31          | 6.76          | 6.76          | 6.76          | 6.76          |
|                   | Waste Mgmt Lasqueti            | 33.69         | 47.19         | 54.64         | 70.68         | 64.86         | 77.30         | 78.00         | 76.84         | 77.72         |
|                   | Lasqueti Library               | 15.03         | 16.65         | 18.74         | 19.60         | 20.29         | 21.08         | 21.89         | 22.75         | 23.63         |
|                   | Community Recreation           | 5.30          | 5.95          | 6.47          | 6.72          | 6.76          | 6.96          | 7.16          | 7.37          | 7.58          |
|                   | Lasqueti Ramp                  | 7.35          | 7.89          | 8.34          | 8.42          | 8.22          | 8.22          | 8.22          | 8.22          | 8.22          |
|                   | Lasqueti Island VFD            | 81.46         | 88.33         | 94.39         | 98.72         | 135.99        | 128.13        | 123.42        | 124.42        | 125.45        |
|                   | <b>TOTAL</b>                   | <b>174.53</b> | <b>197.38</b> | <b>220.02</b> | <b>247.50</b> | <b>279.49</b> | <b>288.52</b> | <b>286.77</b> | <b>289.12</b> | <b>292.90</b> |

**EXAMPLES OF ESTIMATED 2015 RESIDENTIAL TAXES BASED ON 2015 REVISED ASSESSMENT  
ROLL AND ASSUMING ASSESSMENT INCREASES OF 0% - 30%**

|                                 |                                               |               | BASED ON 2015 FINANCIAL PLAN |               |               |               |
|---------------------------------|-----------------------------------------------|---------------|------------------------------|---------------|---------------|---------------|
|                                 |                                               |               | No Incr.                     | 10% Incr      | 20% Incr      | 30% Incr      |
| 2015                            |                                               |               | 100000                       | 110000        | 120000        | 130000        |
|                                 |                                               |               | 100000                       | 110000        | 120000        | 130000        |
| AREA A                          | Regional Services (Note #4                    | 45.74         | 45.74                        | 50.31         | 54.88         | 59.46         |
|                                 | EA Shared Services                            | 44.75         | 44.75                        | 49.23         | 53.71         | 58.18         |
|                                 | Grants-In-Aid                                 | 1.62          | 1.62                         | 1.78          | 1.94          | 2.10          |
|                                 | Northside VFD                                 | 137.21        | 137.21                       | 150.93        | 164.66        | 178.38        |
|                                 | Northside Recreation                          | 7.17          | 7.17                         | 7.89          | 8.60          | 9.32          |
|                                 | <b>TOTAL</b>                                  | <b>236.49</b> | <b>236.49</b>                | <b>260.14</b> | <b>283.79</b> | <b>307.44</b> |
|                                 | Lund Sewer (parcel tax)                       | 346.42        | 346.42                       | 346.42        | 346.42        | 346.42        |
|                                 | <b>Total with Sewer</b>                       | <b>582.91</b> | <b>582.91</b>                | <b>606.56</b> | <b>630.21</b> | <b>653.86</b> |
| Sub Area A<br><br>Savary Island | Regional Services (Note #4                    | 45.74         | 45.74                        | 50.31         | 54.88         | 59.46         |
|                                 | EA Shared Services                            | 44.75         | 44.75                        | 49.23         | 53.71         | 58.18         |
|                                 | Grants-In-Aid                                 | 1.62          | 1.62                         | 1.78          | 1.94          | 2.10          |
|                                 | Savary Island VFD                             | 54.90         | 54.90                        | 60.39         | 65.88         | 71.37         |
|                                 | Savary Marine (Dock) parce                    | 124.40        | 124.40                       | 124.40        | 124.40        | 124.40        |
|                                 | <b>TOTAL</b>                                  | <b>271.41</b> | <b>271.41</b>                | <b>286.11</b> | <b>300.81</b> | <b>315.51</b> |
|                                 | Regional Services (Note #4                    | 45.74         | 45.74                        | 50.31         | 54.88         | 59.46         |
|                                 | EA Shared Services                            | 42.39         | 42.39                        | 46.63         | 50.87         | 55.11         |
| AREA B                          | Grants-In-Aid                                 | 0.96          | 0.96                         | 1.06          | 1.16          | 1.25          |
|                                 | Economic Devl - Grant                         | 2.16          | 2.16                         | 2.37          | 2.59          | 2.80          |
|                                 | Malaspina VFD                                 | 64.14         | 64.14                        | 70.55         | 76.97         | 83.38         |
|                                 | <b>TOTAL</b>                                  | <b>155.39</b> | <b>155.39</b>                | <b>170.92</b> | <b>186.46</b> | <b>202.00</b> |
|                                 | Myrtle Pond (parcel tax)                      | 297.80        | 297.80                       | 297.80        | 297.80        | 297.80        |
|                                 | <b>Total with water</b>                       | <b>453.19</b> | <b>453.19</b>                | <b>468.72</b> | <b>484.26</b> | <b>499.80</b> |
|                                 | Regional Services (Note #4                    | 45.74         | 45.74                        | 50.31         | 54.88         | 59.46         |
|                                 | EA Shared Services                            | 44.73         | 44.73                        | 49.20         | 53.67         | 58.14         |
| AREA C                          | Grants-In-Aid                                 | 1.36          | 1.36                         | 1.49          | 1.63          | 1.77          |
|                                 | Malaspina VFD                                 | 64.14         | 64.14                        | 70.55         | 76.97         | 83.38         |
|                                 | Community Recreation                          | 12.51         | 12.51                        | 13.76         | 15.01         | 16.27         |
|                                 | <b>TOTAL</b>                                  | <b>168.47</b> | <b>168.47</b>                | <b>185.32</b> | <b>202.16</b> | <b>219.01</b> |
|                                 | Regional Services (Note #4                    | 45.74         | 45.74                        | 50.31         | 54.88         | 59.46         |
|                                 | EA Shared Services                            | 44.73         | 44.73                        | 49.20         | 53.67         | 58.14         |
|                                 | Grants-In-Aid                                 | 4.00          | 4.00                         | 4.40          | 4.80          | 5.20          |
|                                 | Texada Health Centre                          | 20.64         | 20.64                        | 22.71         | 24.77         | 26.83         |
| AREA D                          | Texada Recreation Commis                      | 44.30         | 44.30                        | 48.73         | 53.16         | 57.59         |
|                                 | Texada Airport                                | 25.01         | 25.01                        | 27.51         | 30.01         | 32.51         |
|                                 | Tex Marine (Van Anda Dock                     | 14.80         | 14.80                        | 16.28         | 17.76         | 19.24         |
|                                 | Texada Heritage                               | 5.60          | 5.60                         | 6.16          | 6.72          | 7.28          |
|                                 | Emergency Program Area D                      | 6.01          | 6.01                         | 6.61          | 7.21          | 7.81          |
|                                 | <b>TOTAL</b>                                  | <b>210.82</b> | <b>210.82</b>                | <b>231.90</b> | <b>252.99</b> | <b>274.07</b> |
|                                 | Regional Services (Note #4                    | 33.86         | 33.86                        | 37.25         | 40.64         | 44.02         |
|                                 | EA Shared Services                            | 5.19          | 5.19                         | 5.71          | 6.23          | 6.75          |
| AREA E                          | Grants-In-Aid                                 | 4.31          | 4.31                         | 4.74          | 5.17          | 5.60          |
|                                 | Waste Mgmt Lasqueti                           | 64.86         | 64.86                        | 71.35         | 77.84         | 84.32         |
|                                 | Lasqueti Library                              | 20.29         | 20.29                        | 22.32         | 24.35         | 26.38         |
|                                 | Community Recreation                          | 6.76          | 6.76                         | 7.43          | 8.11          | 8.79          |
|                                 | Lasqueti Ramp                                 | 8.22          | 8.22                         | 9.04          | 9.87          | 10.69         |
|                                 | Lasqueti Island VFD                           | 135.99        | 135.99                       | 149.59        | 163.19        | 176.79        |
|                                 | <b>TOTAL</b>                                  | <b>279.49</b> | <b>279.49</b>                | <b>307.44</b> | <b>335.39</b> | <b>363.34</b> |
|                                 | <b>Regional Hospital District - all areas</b> | <b>24.42</b>  | <b>24.42</b>                 | <b>26.86</b>  | <b>29.30</b>  | <b>31.75</b>  |



**POWELL RIVER REGIONAL DISTRICT**

**2015 – 2019 FINANCIAL PLAN**

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**SECTION III – INDIVIDUAL SERVICE AREA EXHIBITS**

POWELL RIVER REGIONAL DISTRICT  
GENERAL ADMINISTRATION

|                                                 | BUDGET           | ACTUAL           | BUDGET           | ACTUAL           | FIVE YEAR FINANCIAL PLAN |                  |                  |                  |                  |
|-------------------------------------------------|------------------|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
|                                                 | 2013             | 2013             | 2014             | 2014             | 2015                     | 2016             | 2017             | 2018             | 2019             |
| <b>OPERATING</b>                                |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| <b>REVENUE</b>                                  |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10000 Requis. - Property Value Tax              | 485,169          | 485,170          | 580,156          | 580,156          | 621,500                  | 654,809          | 673,680          | 712,348          | 730,267          |
| 10010 Prov. of B.C. - Ann. Grants               | 132,358          | 132,358          | 132,358          | 132,358          | 200,000                  | 200,000          | 200,000          | 200,000          | 200,000          |
| 10011 Grants - Other [Community Works]          | 317,066          | 316,941          | 324,994          | 324,994          | 324,994                  | 335,939          | 335,939          | 352,010          | 352,010          |
| 10100 Grant-In-Lieu                             | 8,594            | 9,838            | 8,766            | 8,962            | 8,766                    | 8,941            | 9,120            | 9,302            | 9,488            |
| 10220 Recoveries - Operating                    | 319,594          | 319,594          | 322,215          | 322,334          | 342,746                  | 333,060          | 331,758          | 330,777          | 343,896          |
| 10230 Recoveries - Capital                      | 34,276           | 41,264           | 30,000           | 61,144           | 30,000                   | 50,000           | 50,000           | 35,000           | 30,000           |
| 10270 Investment Revenue                        | 8,209            | 8,411            | 7,126            | 10,117           | 7,371                    | 7,796            | 8,061            | 8,201            | 8,359            |
| 10275 Transfer from Reserve (Comm Works)        | 3,750            | 2,750            | 0                | 0                |                          |                  |                  |                  |                  |
| 10276 Transfer from Non-Stat Reserve            | 95,356           | 95,356           | 38,000           |                  |                          |                  |                  |                  |                  |
| 10277 Transfer from Regional Feasibilities Resr | 20,000           | 16,723           | 5,575            | 5,575            |                          |                  |                  |                  |                  |
| 10279 Transfer from Capital to Operations       | 105,176          | 105,176          |                  |                  |                          |                  |                  |                  |                  |
| 10280 Gain on Sale of Asset                     | 197,374          | 197,374          |                  |                  |                          |                  |                  |                  |                  |
| 10280 Other Revenue                             | 82,700           | 78,576           | 3,500            | 5,954            | 3,500                    | 3,500            | 3,500            | 3,500            | 3,500            |
| 10290 Prior Year Surplus - Operating            | 42,788           | 42,788           | 106,450          | 106,450          | 84,529                   | 15,000           | 15,000           | 15,000           | 15,000           |
| <b>TOTAL OPERATING REVENUE</b>                  | <b>1,852,410</b> | <b>1,852,319</b> | <b>1,559,140</b> | <b>1,558,044</b> | <b>1,623,405</b>         | <b>1,609,045</b> | <b>1,627,058</b> | <b>1,666,138</b> | <b>1,692,520</b> |
| 10430 Treaty Negotiations                       |                  | 119              |                  |                  |                          |                  |                  |                  |                  |
| <b>DIRECTOR COSTS</b>                           |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10450 Director Remuneration                     | 81,713           | 75,271           | 82,407           | 73,884           | 93,622                   | 95,494           | 97,404           | 99,352           | 101,339          |
| 10451 Director Expense                          | 22,278           | 16,759           | 22,724           | 20,112           | 20,715                   | 21,130           | 21,553           | 21,984           | 22,424           |
|                                                 | <b>103,991</b>   | <b>92,030</b>    | <b>105,131</b>   | <b>93,996</b>    | <b>114,337</b>           | <b>116,624</b>   | <b>118,957</b>   | <b>121,336</b>   | <b>123,763</b>   |
| <b>EMPLOYEE COSTS</b>                           |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10510 Salaries & Wages                          | 553,928          | 528,296          | 584,773          | 563,251          | 622,093                  | 634,538          | 647,232          | 660,180          | 673,387          |
| 10515 Employee Benefits                         | 131,623          | 112,983          | 140,346          | 126,854          | 143,081                  | 145,944          | 148,863          | 151,841          | 154,879          |
| 10516 Employee Travel Exp.                      | 22,459           | 21,249           | 21,250           | 18,969           | 21,675                   | 22,109           | 22,551           | 23,002           | 23,462           |
| 10517 Employee Training / Develop.              | 14,887           | 13,384           | 14,887           | 12,232           | 15,185                   | 15,489           | 15,799           | 16,115           | 16,437           |
|                                                 | <b>722,897</b>   | <b>675,912</b>   | <b>761,256</b>   | <b>721,306</b>   | <b>802,034</b>           | <b>818,080</b>   | <b>834,445</b>   | <b>851,138</b>   | <b>868,165</b>   |
| <b>OFFICE PURCHASES / OVERHEAD</b>              |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10526 Vehicle Insurance/O&M                     | 7,818            | 6,026            | 8,475            | 7,814            | 8,475                    | 8,729            | 8,991            | 9,261            | 9,539            |
| 10530 Equipment Rental / Repairs                | 2,600            | 2,749            | 2,652            | 1,002            | 2,705                    | 2,759            | 2,814            | 2,870            | 2,927            |
| 10535 Equipment Purchases                       | 54,000           | 50,557           | 49,798           | 51,683           | 35,000                   | 35,700           | 41,414           | 47,242           | 53,187           |
| 10536 Equipment Lease Payments                  | 2,630            | 2,630            | 2,840            | 2,873            |                          |                  |                  |                  |                  |
| 10540 Utilities                                 | 10,550           | 13,085           | 10,867           | 7,974            | 8,500                    | 8,668            | 8,839            | 9,014            | 9,192            |
| 10546 Phone / Postage                           | 13,776           | 12,119           | 14,633           | 12,281           | 14,926                   | 15,225           | 15,530           | 15,841           | 16,158           |
| 10550 Stationary & Supplies                     | 13,778           | 14,538           | 13,819           | 18,688           | 17,550                   | 17,666           | 17,784           | 17,905           | 18,028           |
| 10552 Strata / Rental Fees                      | 14,995           | 14,450           | 16,010           | 16,209           | 17,271                   | 17,789           | 18,323           | 18,872           | 19,439           |
| 10555 Building & Grounds Maintenance            | 8,785            | 6,126            | 8,160            | 8,092            | 20,392                   | 20,805           | 21,227           | 21,657           | 22,096           |
| 10600 Bank Charges                              | 2,715            | 2,075            | 2,769            | 2,011            | 2,825                    | 2,882            | 2,940            | 2,999            | 3,059            |
| 10610 Legal / Consultant Fees                   | 53,750           | 35,573           | 77,500           | 61,972           | 110,000                  | 87,885           | 89,618           | 91,386           | 93,192           |
| 10620 Audit Fees                                | 32,065           | 29,108           | 34,567           | 30,916           | 31,570                   | 32,318           | 33,440           | 34,144           | 34,144           |
| 10670 Other                                     | 27,514           | 20,992           | 23,414           | 23,831           | 43,414                   | 23,880           | 24,356           | 24,841           | 25,336           |
| 10680 Insurance                                 | 7,399            | 6,415            | 7,365            | 7,372            | 8,047                    | 8,208            | 8,374            | 8,543            | 8,715            |
| 10695 Contingency                               |                  | -                | 14,392           | -                | 22,149                   | 1,647            | 1,579            | 1,510            | 1,440            |
| 10699 Studies/Professional Fees                 | 23,750           | 19,473           | 5,575            | 5,575            |                          |                  |                  |                  |                  |
| 10760 Operating Reserve                         |                  |                  |                  |                  |                          |                  |                  |                  |                  |
|                                                 | <b>276,125</b>   | <b>235,916</b>   | <b>292,836</b>   | <b>258,293</b>   | <b>342,824</b>           | <b>284,162</b>   | <b>295,230</b>   | <b>306,086</b>   | <b>316,452</b>   |
| <b>SUBTOTAL O &amp; M</b>                       | <b>1,103,013</b> | <b>1,003,977</b> | <b>1,159,222</b> | <b>1,073,595</b> | <b>1,259,196</b>         | <b>1,218,866</b> | <b>1,248,632</b> | <b>1,278,561</b> | <b>1,308,380</b> |

POWELL RIVER REGIONAL DISTRICT  
GENERAL ADMINISTRATION

|                                                | BUDGET           | ACTUAL           | BUDGET           | ACTUAL           | FIVE YEAR FINANCIAL PLAN |                  |                  |                  |                  |
|------------------------------------------------|------------------|------------------|------------------|------------------|--------------------------|------------------|------------------|------------------|------------------|
|                                                | 2013             | 2013             | 2014             | 2014             | 2015                     | 2016             | 2017             | 2018             | 2019             |
| <b>OPERATING</b>                               |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10765 Lease Payments                           | 3,816            | 2,563            | 6,152            | 6,152            | 6,152                    | 6,152            | 6,152            | 3,631            |                  |
| 10770 Transfer to Non-Stat Reserve             | 9,577            | 9,577            | 37,296           | 37,296           | 25,000                   | 20,026           | 8,231            | 9,275            | 9,468            |
| 10772 Transfer to Statutory Reserve (CW)       | 480,974          | 479,717          | 345,629          | 345,629          | 324,994                  | 335,939          | 335,939          | 352,010          | 352,010          |
| 10774 Transfer to Regional Feasibility Reserve |                  |                  |                  |                  |                          | 20,000           | 20,000           | 20,000           | 20,000           |
| 10775 Transfer to Statutory Reserve            |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10776 Debt Payment                             | 93,905           | 88,910           | 10,841           | 10,843           | 8,063                    | 8,062            | 8,104            | 2,662            | 2,661            |
| 10780 Transfer to Capital                      | 161,125          | 161,125          |                  |                  |                          |                  |                  |                  |                  |
| <b>TOTAL OPERATING EXPENDITURES</b>            | <b>1,852,410</b> | <b>1,745,869</b> | <b>1,559,140</b> | <b>1,473,515</b> | <b>1,623,405</b>         | <b>1,609,045</b> | <b>1,627,058</b> | <b>1,666,138</b> | <b>1,692,520</b> |
| NET REV / (EXP)                                | - 0              | 106,450 -        | 0                | 84,529           | 0.00 -                   | 0.00             | 0.00             | 0.00             | 0.00             |
| <b>CAPITAL</b>                                 |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| <b>REVENUE</b>                                 |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10800 Transfer from Statutory Reserve          | 17,339           | 17,339           |                  |                  |                          |                  |                  |                  |                  |
| 10805 Transfer from Non-Stat Reserve           | 17,573           | 17,128           |                  |                  |                          | 4,408            |                  |                  |                  |
| 10810 Transfer from Operating                  | 161,125          | 161,125          |                  |                  |                          |                  |                  |                  |                  |
| 10815 Borrowing                                | 140,040          | 140,040          |                  |                  |                          |                  |                  |                  |                  |
| 10820 Other Revenue                            | 1,360            | 1,360            |                  |                  |                          |                  |                  |                  |                  |
| <b>TOTAL CAPITAL REVENUE</b>                   | <b>337,437</b>   | <b>336,992</b>   |                  |                  |                          | <b>4,408</b>     |                  |                  |                  |
| <b>EXPENDITURE</b>                             |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10830 Land - Acquisition                       | 119,584          | 119,584          |                  |                  |                          |                  |                  |                  |                  |
| 10838 Land-Development                         |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10840 Buildings                                | 155,000          | 154,555          |                  |                  |                          |                  |                  |                  |                  |
| 10855 Equipment - General                      | 10,813           | 10,813           |                  |                  |                          | 4,408            |                  |                  |                  |
| 10860 Equipment - Computer                     |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10868 Furnishings                              |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10870 Vehicles                                 | 52,040           | 52,040           |                  |                  |                          |                  |                  |                  |                  |
| <b>TOTAL CAPITAL EXPENDITURES</b>              | <b>337,437</b>   | <b>336,992</b>   |                  |                  |                          | <b>4,408</b>     |                  |                  |                  |
| NET REV / (EXP)                                |                  | 0                |                  |                  |                          |                  |                  |                  |                  |
| <b>MUNICIPAL DEBT SERVICING</b>                |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| <b>REVENUE</b>                                 |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10200 City L.T. Debt Recovery                  | 757,804          | 757,803          | 756,589          | 750,289          | 742,744                  | 741,466          | 740,146          | 738,813          | 556,001          |
| <b>TOTAL DEBT RECOVERIES</b>                   | <b>757,804</b>   | <b>757,803</b>   | <b>756,589</b>   | <b>750,289</b>   | <b>742,744</b>           | <b>741,466</b>   | <b>740,146</b>   | <b>738,813</b>   | <b>556,001</b>   |
| <b>EXPENDITURE</b>                             |                  |                  |                  |                  |                          |                  |                  |                  |                  |
| 10750 City Debt Payments                       | 757,804          | 757,803          | 756,589          | 750,289          | 742,744                  | 741,466          | 740,146          | 738,813          | 556,001          |
| <b>TOTAL DEBT PAYMENTS</b>                     | <b>757,804</b>   | <b>757,803</b>   | <b>756,589</b>   | <b>750,289</b>   | <b>742,744</b>           | <b>741,466</b>   | <b>740,146</b>   | <b>738,813</b>   | <b>556,001</b>   |
| NET REV / (EXP)                                |                  |                  |                  |                  |                          |                  |                  |                  |                  |

POWELL RIVER REGIONAL DISTRICT  
ELECTORAL AREA ADMINISTRATION

|                          |                                           | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |                |               |
|--------------------------|-------------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|----------------|---------------|
|                          |                                           | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018           | 2019          |
| <b>OPERATING</b>         |                                           |               |               |               |               |                          |               |               |                |               |
| <b>REVENUE</b>           |                                           |               |               |               |               |                          |               |               |                |               |
| 90000                    | Requisition - Property Value Tax          | 42,309        | 42,309        | 49,921        | 49,921        | 53,702                   | 62,319        | 66,384        | 69,144         | 69,900        |
| 90001                    | Requisition - Property Value Tax - EA 'A' | 479           | 479           | 894           | 894           | 288                      | 400           | 400           | 400            | 400           |
| 90002                    | Requisition - Property Value Tax - EA 'B' |               |               |               |               |                          | 400           | 400           | 400            | 400           |
| 90003                    | Requisition - Property Value Tax - EA 'C' |               |               |               |               |                          | 400           | 400           | 400            | 400           |
| 90004                    | Requisition - Property Value Tax - EA 'D' |               |               |               |               |                          | 400           | 400           | 400            | 400           |
| 90005                    | Requisition - Property Value Tax - EA 'E' |               |               |               |               |                          | 500           | 500           | 500            | 500           |
| 90220                    | Recoveries (EA Share)                     | 13,778        | 13,854        | 22,026        | 22,026        | 18,357                   | 17,583        | 17,510        | 24,307         | 18,348        |
| 90270                    | Investment Revenue                        | 130           | 142           | 175           | 182           | 23                       | 86            | 160           | 266            | 134           |
| 90276                    | Transfer from Non-Stat Reserve            |               |               | 9,000         |               |                          |               |               | 8,012          |               |
| 90280                    | Other                                     |               |               | 10,000        | 16,097        |                          |               |               | 12,000         |               |
| 90285                    | Prior Year Surplus - Reserve              |               |               |               |               |                          |               |               |                |               |
| 90290                    | Prior Year Surplus - Operating            | 6,927         | 6,927         | 7,693         | 7,693         | 11,600                   |               |               |                |               |
|                          | <b>TOTAL OPERATING REVENUE</b>            | <b>63,623</b> | <b>63,711</b> | <b>99,709</b> | <b>96,813</b> | <b>83,970</b>            | <b>82,088</b> | <b>86,154</b> | <b>115,829</b> | <b>90,482</b> |
| <b>EXPENDITURES</b>      |                                           |               |               |               |               |                          |               |               |                |               |
| <b>GENERAL</b>           |                                           |               |               |               |               |                          |               |               |                |               |
| 90400                    | Enumeration & Election                    |               |               | 30,000        | 25,611        | 5,000                    |               |               | 32,473         |               |
| 90410                    | Convention/Delegates Dues                 | 30,242        | 27,682        | 39,128        | 31,603        | 43,980                   | 45,298        | 46,656        | 48,055         | 49,496        |
| 90450                    | Directors Remuneration                    | 27,400        | 23,869        | 28,221        | 27,469        | 30,878                   | 31,496        | 32,125        | 32,768         | 33,423        |
|                          | <b>SUBTOTAL GENERAL</b>                   | <b>57,642</b> | <b>51,551</b> | <b>97,349</b> | <b>84,683</b> | <b>79,858</b>            | <b>76,794</b> | <b>78,781</b> | <b>113,296</b> | <b>82,919</b> |
| <b>BY ELECTORAL AREA</b> |                                           |               |               |               |               |                          |               |               |                |               |
| 90900                    | Electoral Area A                          | 450           | 574           | 660           | 348           | 600                      | 400           | 400           | 400            | 400           |
| 90910                    | Electoral Area B                          | 400           |               | 400           |               | 400                      | 400           | 400           | 400            | 400           |
| 90920                    | Electoral Area C                          | 400           |               | 400           |               | 400                      | 400           | 400           | 400            | 400           |
| 90930                    | Electoral Area D                          | 400           |               | 400           |               | 400                      | 400           | 400           | 400            | 400           |
| 90940                    | Electoral Area E                          | 500           | 50            | 500           |               | 500                      | 500           | 500           | 500            | 500           |
|                          | <b>SUBTOTAL ELECTORAL AREA</b>            | <b>2,150</b>  | <b>624</b>    | <b>2,360</b>  | <b>348</b>    | <b>2,300</b>             | <b>2,100</b>  | <b>2,100</b>  | <b>2,100</b>   | <b>2,100</b>  |
|                          | <b>SUBTOTAL O&amp;M</b>                   | <b>59,792</b> | <b>52,175</b> | <b>99,709</b> | <b>85,031</b> | <b>82,158</b>            | <b>78,894</b> | <b>80,881</b> | <b>115,396</b> | <b>85,019</b> |
| 90770                    | Transfer to Non-Stat Reserve              | 3,831         | 3,843         |               | 182           | 1,812                    | 3,195         | 5,272         | 433            | 5,463         |
|                          | <b>TOTAL OPERATING EXPENDITURES</b>       | <b>63,623</b> | <b>56,018</b> | <b>99,709</b> | <b>85,213</b> | <b>83,970</b>            | <b>82,088</b> | <b>86,154</b> | <b>115,829</b> | <b>90,482</b> |
|                          | NET REV / (EXP)                           | 0             | 7,693 -       | 0.01          | 11,600        | 0.00                     | 0.00 -        | 0.00          | 0.08 -         | 0.00          |

**POWELL RIVER REGIONAL DISTRICT  
ELECTORAL AREA FEASIBILITY STUDIES**

|                     |                                            | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|--------------------------------------------|----------------|----------------|----------------|----------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                            | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                            |                |                |                |                |                          |               |               |               |               |
| <b>REVENUE</b>      |                                            |                |                |                |                |                          |               |               |               |               |
| 93000               | Requisition - Property Value Tax           | 25,000         | 25,000         | 25,000         | 25,000         | 50,000                   | 25,000        | 25,000        | 25,000        | 25,000        |
| 93010               | Grant                                      | 36,450         | 9,500          | 10,000         |                | 20,000                   |               |               |               |               |
| 93270               | Investment Revenue                         | 2,046          | 1,945          | 2,031          | 2,147          | 1,171                    | 876           | 1,274         | 1,678         | 2,089         |
| 93275               | Transfer from Grant (CW)                   | 220,000        | 117,058        | 196,092        | 96,699         | 174,954                  |               |               |               |               |
| 93276               | Transfer from Non-Stat Reserve             | 57,500         | 4,781          | 96,904         | 72,731         | 43,000                   | 30,000        | 30,000        | 30,000        | 30,000        |
| 93280               | Other Revenue                              |                |                |                |                |                          |               |               |               |               |
| 93290               | Prior Year Surplus - Operating             | 22,500         | 22,500         | 0              | 0              | 0                        |               |               |               |               |
|                     | <b>TOTAL OPERATING REVENUE</b>             | <b>363,496</b> | <b>180,784</b> | <b>330,027</b> | <b>196,577</b> | <b>289,125</b>           | <b>55,876</b> | <b>56,274</b> | <b>56,678</b> | <b>57,089</b> |
| <b>EXPENDITURES</b> |                                            |                |                |                |                |                          |               |               |               |               |
| 93504               | Studies - Lund Water Conversion            |                |                |                |                |                          |               |               |               |               |
| 93506               | Studies - Southern Region Water Source     |                |                |                |                |                          |               |               |               |               |
| 93507               | Studies - Savary Island Servicing          |                |                |                |                |                          |               |               |               |               |
| 93508               | Studies - Savary Island Hydrogeological    |                |                |                |                |                          |               |               |               |               |
| 93510               | SPCA Shelter Service                       |                |                |                |                |                          |               |               |               |               |
| 93511               | Savary Island Community Recreation Service | 20,000         | 0              | 20,000         |                |                          | 20,000        |               |               |               |
| 93512               | Regional Transportation Study              | 120,000        | 110,963        | 9,038          | 3,549          |                          |               |               |               |               |
| 93513               | Texada Fire Services Study                 | 30,000         | 15,827         | 14,173         |                |                          |               |               |               |               |
| 93514               | SPP/Gillies Bay Water Service Study        | 30,000         | 11,454         | 72,731         | 72,731         | 13,000                   |               |               |               |               |
| 93515               | Haslam Lake Water Shed Water Quality       | 100,000        | 6,096          | 93,904         |                | 93,904                   |               |               |               |               |
| 93516               | Lund Water Works Improvement District      |                |                | 93,150         | 93,150         | 31,050                   |               |               |               |               |
| 93517               | Squitty Bay Dock Service Study             |                |                |                |                | 15,000                   |               |               |               |               |
| 93518               | Regional Water Master Plan                 |                |                |                |                | 8,000                    |               |               |               |               |
| 93519               | Tourism Powell River Signage Renewal       |                |                |                |                | 50,000                   |               |               |               |               |
| 93520               | Regional Museum Service                    |                |                |                |                | 20,000                   |               |               |               |               |
| 93550               | Studies - Other Agencies                   | 36,450         | 9,500          |                |                | 20,000                   |               |               |               |               |
| 93690               | Administration                             | 5,000          | 5,000          | 5,000          | 5,000          | 2,500                    | 2,500         | 2,500         | 2,500         | 2,500         |
| 93695               | Contingency                                |                |                |                |                | 10,000                   | 10,000        | 30,000        | 30,000        | 30,000        |
|                     | <b>SUBTOTAL O&amp;M</b>                    | <b>341,450</b> | <b>158,840</b> | <b>307,996</b> | <b>174,430</b> | <b>263,454</b>           | <b>32,500</b> | <b>32,500</b> | <b>32,500</b> | <b>32,500</b> |
| 93770               | Transfer to Non-Stat Reserve               | 22,046         | 21,945         | 22,031         | 22,147         | 25,671                   | 23,376        | 23,774        | 24,178        | 24,589        |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>        | <b>363,496</b> | <b>180,784</b> | <b>330,027</b> | <b>196,577</b> | <b>289,125</b>           | <b>55,876</b> | <b>56,274</b> | <b>56,678</b> | <b>57,089</b> |
|                     | NET REV / (EXP)                            | 0              | 0              | 0              | 0              | 0                        | 0             | 0             | 0             | 0             |

POWELL RIVER REGIONAL DISTRICT  
GRANTS-IN-AID

|                                     |                                           | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|-------------------------------------|-------------------------------------------|----------------|----------------|----------------|----------------|--------------------------|---------------|---------------|---------------|---------------|
|                                     |                                           | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>                    |                                           |                |                |                |                |                          |               |               |               |               |
| <b>REVENUE</b>                      |                                           |                |                |                |                |                          |               |               |               |               |
| 11000                               | Requisition - Property Value Tax - All    | 55,563         | 55,563         | 66,231         | 66,231         | 42,823                   | 15,000        | 15,000        | 15,000        | 15,000        |
| 11001                               | Requisition - Property Value Tax - EA 'A' | 5,925          | 5,925          | 22,394         | 22,394         | 16,000                   | 3,750         | 3,750         | 3,750         | 3,750         |
| 11002                               | Requisition - Property Value Tax - EA 'B' | 6,573          | 6,573          | 7,117          | 7,117          | 7,500                    | 8,750         | 8,750         | 8,750         | 8,750         |
| 11003                               | Requisition - Property Value Tax - EA 'C' | 9,432          | 9,432          | 5,425          | 5,425          | 5,179                    | 4,000         | 4,000         | 4,000         | 4,000         |
| 11004                               | Requisition - Property Value Tax - EA 'D' | 12,000         | 12,000         | 10,000         | 10,000         | 10,000                   | 18,750        | 18,750        | 18,750        | 18,750        |
| 11005                               | Requisition - Property Value Tax - EA 'E' | 6,400          | 6,400          | 7,400          | 7,400          | 5,899                    | 9,250         | 9,250         | 9,250         | 9,250         |
| 11290                               | Prior Year Surplus                        | 20,108         | 20,108         | 11,534         | 11,534         | 11,389                   |               |               |               |               |
| <b>TOTAL OPERATING REVENUE</b>      |                                           | <b>116,001</b> | <b>116,001</b> | <b>130,101</b> | <b>130,101</b> | <b>98,790</b>            | <b>59,500</b> | <b>59,500</b> | <b>59,500</b> | <b>59,500</b> |
| <b>EXPENDITURES</b>                 |                                           |                |                |                |                |                          |               |               |               |               |
| 11500                               | General Grants                            | 55,563         | 55,563         | 66,231         | 66,231         | 42,823                   | 15,000        | 15,000        | 15,000        | 15,000        |
| 11550                               | Electoral Area A                          | 16,750         | 11,071         | 28,073         | 21,847         | 22,226                   | 3,750         | 3,750         | 3,750         | 3,750         |
| 11551                               | Electoral Area B                          | 7,117          | 7,117          | 7,117          | 7,117          | 7,500                    | 8,750         | 8,750         | 8,750         | 8,750         |
| 11552                               | Electoral Area C                          | 10,000         | 9,582          | 5,843          | 4,693          | 6,329                    | 4,000         | 4,000         | 4,000         | 4,000         |
| 11553                               | Electoral Area D                          | 19,171         | 13,734         | 15,437         | 12,300         | 13,137                   | 18,750        | 18,750        | 18,750        | 18,750        |
| 11554                               | Electoral Area E                          | 7,400          | 7,400          | 7,400          | 6,524          | 6,775                    | 9,250         | 9,250         | 9,250         | 9,250         |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                           | <b>116,001</b> | <b>104,467</b> | <b>130,101</b> | <b>118,712</b> | <b>98,790</b>            | <b>59,500</b> | <b>59,500</b> | <b>59,500</b> | <b>59,500</b> |
| NET REV / (EXP)                     |                                           | 0              | 11,534         | 0              | 11,389         | 0                        | 0             | 0             | 0             | 0             |

POWELL RIVER REGIONAL DISTRICT  
REGIONAL PLANNING

|                                         |                                      | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|-----------------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                                         |                                      | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>                        |                                      |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                          |                                      |                |                |                |                |                          |                |                |                |                |
| 12000                                   | Requisition - Property Value Tax     | 340,691        | 340,691        | 340,637        | 340,637        | 340,637                  | 346,662        | 356,583        | 367,369        | 379,376        |
| 12010                                   | BC Planning Grants                   |                |                |                |                |                          |                |                |                |                |
| 12020                                   | Grants                               |                |                |                |                |                          |                |                |                |                |
| 12170                                   | Map/Information Sales                | 373            | 780            | 384            | 2,579          | 396                      | 407            | 420            | 432            | 445            |
| 12275                                   | Transfer from Reserve (CW)           | 15,000         | 12,701         | 5,000          | 5,000          | 45,000                   |                |                |                |                |
| 12270                                   | Investment Revenue                   | 301            | 250            | 324            | 634            | 1,481                    | 2,531          | 2,671          | 2,810          | 2,949          |
| 12280                                   | Other Revenue                        | 530            | 2,311          | 18,780         | 19,302         | 530                      | 530            | 530            | 530            | 530            |
| 12290                                   | Prior Year Surplus - Operating       | 28,792         | 28,792         | 73,981         | 73,981         | 61,095                   | 15,000         | 15,000         | 15,000         | 15,000         |
|                                         | <b>TOTAL OPERATING REVENUE</b>       | <b>385,687</b> | <b>385,525</b> | <b>439,106</b> | <b>442,133</b> | <b>449,138</b>           | <b>365,130</b> | <b>375,204</b> | <b>386,141</b> | <b>398,300</b> |
| <b>EXPENDITURES - GENERAL</b>           |                                      |                |                |                |                |                          |                |                |                |                |
| 12510                                   | Salaries                             | 174,459        | 163,673        | 179,191        | 170,602        | 192,732                  | 199,371        | 205,352        | 211,513        | 217,858        |
| 12515                                   | Employee Benefits                    | 40,126         | 38,580         | 43,006         | 42,730         | 45,816                   | 45,856         | 47,231         | 48,648         | 50,108         |
| 12516                                   | Employee Travel/Seminars             | 4,171          | 3,239          | 3,296          | 3,234          | 3,395                    | 3,497          | 3,602          | 3,710          | 3,821          |
| 12517                                   | Employee Training/Development        | 5,047          | 3,387          | 6,000          | 4,427          | 6,000                    | 6,180          | 6,365          | 6,556          | 6,753          |
| 12518                                   | Meeting Expenses                     | 10,992         | 6,052          | 11,097         | 5,180          | 7,000                    | 7,210          | 7,426          | 7,649          | 7,879          |
| 12520                                   | Material/Supplies                    | 2,500          | 1,990          | 2,575          | 1,194          | 1,200                    | 1,236          | 1,272          | 1,310          | 1,349          |
| 12525                                   | Communications/Advertising           | 3,300          | 2,100          | 3,300          | 1,662          | 2,500                    | 2,575          | 2,652          | 2,732          | 2,814          |
| 12530                                   | Legal                                | 7,500          | 6,902          | 7,725          | 1,152          | 5,000                    | 5,150          | 5,305          | 5,464          | 5,628          |
| 12535                                   | General Expenditures & Mapping       | 2,100          | 1,260          | 2,163          | 829            | 1,500                    | 2,000          | 2,364          | 2,435          | 2,435          |
| 12680                                   | Insurance                            | 1,559          | 1,559          | 1,576          | 1,578          | 1,864                    | 1,920          | 1,977          | 2,037          | 2,098          |
| 12690                                   | Administration                       | 44,740         | 44,740         | 45,190         | 45,190         | 47,039                   | 45,108         | 47,114         | 49,209         | 51,420         |
|                                         | <b>SUBTOTAL GENERAL</b>              | <b>296,494</b> | <b>273,482</b> | <b>305,119</b> | <b>277,778</b> | <b>314,046</b>           | <b>320,102</b> | <b>330,661</b> | <b>341,262</b> | <b>352,161</b> |
| <b>EXPENDITURES - PLANNING PROJECTS</b> |                                      |                |                |                |                |                          |                |                |                |                |
| 12701                                   | Communication/Advertising            | 7,500          | 1,721          | 7,000          | 4,802          | 7,800                    | 8,034          | 8,275          | 8,523          | 8,779          |
| 12705                                   | Reproduction & Mapping               | 3,750          | 6              | 1,000          | 150            |                          | 0              | 0              | 0              | 0              |
| 12710                                   | Consultants & Other Labour           | 37,500         | 12,701         | 15,000         | 2,775          | 55,500                   | 17,165         | 17,680         | 18,210         | 18,757         |
| 12730                                   | General Project Expenditures         | 3,000          | 1,394          | 2,500          | 511            |                          |                |                |                |                |
| 12770                                   | Other Planning Projects              | 22,500         | 12,347         | 15,000         | 8,747          | 5,000                    | 5,000          | 5,000          | 5,000          | 5,000          |
| 12695                                   | Contingency                          | 5,000          | 0              | 7,523          | 0              | 5,000                    | 6,600          | 5,400          | 5,000          | 5,500          |
|                                         | <b>SUBTOTAL PROJECTS</b>             | <b>79,250</b>  | <b>28,169</b>  | <b>48,023</b>  | <b>16,985</b>  | <b>73,300</b>            | <b>36,799</b>  | <b>36,355</b>  | <b>36,734</b>  | <b>38,036</b>  |
|                                         | <b>SUBTOTAL O &amp; M</b>            | <b>375,744</b> | <b>301,651</b> | <b>353,142</b> | <b>294,763</b> | <b>387,346</b>           | <b>356,901</b> | <b>367,016</b> | <b>377,995</b> | <b>390,197</b> |
| 12772                                   | Transfer to Reserve (Parks Planning) |                |                | 18,250         | 18,250         |                          |                |                |                |                |
| 12773                                   | Transfer to Non-Stat Reserve         | 9,944          | 9,893          | 67,715         | 68,025         | 61,792                   | 8,229          | 8,188          | 8,146          | 8,103          |
| 12780                                   | Transfer to Capital                  |                |                |                |                |                          |                |                |                |                |
|                                         | <b>TOTAL OPERATING EXPENDITURES</b>  | <b>385,688</b> | <b>311,544</b> | <b>439,107</b> | <b>381,038</b> | <b>449,138</b>           | <b>365,130</b> | <b>375,204</b> | <b>386,141</b> | <b>398,300</b> |
|                                         | NET REV / (EXP)                      | 0              | 73,981 -       | 0              | 61,095         | 0                        | 0 -            | 0 -            | 0 -            | 0              |
| <b>CAPITAL</b>                          |                                      |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                          |                                      |                |                |                |                |                          |                |                |                |                |
| 12805                                   | Transfer from Non-Stat Reserve       | 5,861          | 5,861          |                |                |                          | 6,613          | 100,000        |                | 6880           |
| 12810                                   | Transfer from Operating              |                |                |                |                |                          |                |                |                |                |
|                                         | <b>TOTAL CAPITAL REVENUE</b>         | <b>5,861</b>   | <b>5,861</b>   |                |                |                          | <b>6,613</b>   | <b>100,000</b> |                | <b>6,880</b>   |
| <b>EXPENDITURES</b>                     |                                      |                |                |                |                |                          |                |                |                |                |
| 12855                                   | Equipment - General                  | 5,861          | 5,861          |                |                |                          | 6,613          | 100,000        |                | 6880           |
|                                         | <b>TOTAL CAPITAL EXPENDITURES</b>    | <b>5,861</b>   | <b>5,861</b>   |                |                |                          | <b>6,613</b>   | <b>100,000</b> |                | <b>6,880</b>   |
|                                         | NET REV / (EXP)                      | 0              | 0              |                |                |                          | 0              | 0              |                | 0              |

POWELL RIVER REGIONAL DISTRICT  
REGIONAL PARKS - SUMMARY

| REGIONAL PARKS SUMMARY                  |   | BUDGET  | ACTUAL  | BUDGET  | ACTUAL  | FIVE YEAR FINANCIAL PLAN |         |         |         |         |      |   |      |
|-----------------------------------------|---|---------|---------|---------|---------|--------------------------|---------|---------|---------|---------|------|---|------|
|                                         |   | 2013    | 2013    | 2014    | 2014    | 2015                     | 2016    | 2017    | 2018    | 2019    |      |   |      |
| OPERATING                               |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| REVENUE                                 |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| Requisition - Property Value Tax        |   | 293,660 | 293,660 | 289,824 | 289,227 | 291,494                  | 322,296 | 329,192 | 336,144 | 340,310 |      |   |      |
| Grant                                   |   | 0       |         | 2,735   | 1,674   |                          |         |         |         |         |      |   |      |
| Camper Fees                             |   | 96,762  | 95,544  | 95,536  | 107,385 | 106,478                  | 109,065 | 111,718 | 114,438 | 117,227 |      |   |      |
| Other Fees                              |   | 5,985   | 4,009   | 5,164   | 4,520   | 5,301                    | 5,442   | 5,586   | 5,734   | 5,887   |      |   |      |
| Investment Revenue                      |   | 4,516   | 4,524   | 7,975   | 8,034   | 4,765                    | 4,556   | 3,983   | 4,528   | 5,208   |      |   |      |
| Transfer from Reserve (Community Works) |   |         |         |         |         | 30,000                   | 0       | 0       | 0       | 0       |      |   |      |
| Transfer from Non-Stat Reserve          |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| Other Revenue                           |   | 31,120  | 32,246  | 55,694  | 37,620  | 20,955                   | 21,012  | 21,070  | 21,130  | 21,192  |      |   |      |
| Prior Year Surplus - Operating          |   | 134,021 | 134,021 | 156,268 | 156,268 | 134,166                  | 18,000  | 18,000  | 18,000  | 18,000  |      |   |      |
| TOTAL OPERATING REVENUE                 |   | 566,064 | 564,004 | 613,196 | 604,728 | 593,159                  | 480,371 | 489,549 | 499,974 | 507,824 |      |   |      |
| EXPENDITURES                            |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| Wages & Benefits                        |   | 183,401 | 159,550 | 215,645 | 198,201 | 215,668                  | 213,828 | 220,241 | 226,847 | 233,652 |      |   |      |
| Services                                |   | 18,270  | 16,116  | 18,362  | 15,861  | 19,414                   | 19,996  | 20,595  | 21,212  | 21,847  |      |   |      |
| Minor Assets                            |   | 5,500   | 6,609   | 39,308  | 16,737  | 2,000                    | -       | -       | -       | -       |      |   |      |
| Maintenance/Repairs                     |   | 49,548  | 38,535  | 43,700  | 45,714  | 87,200                   | 88,983  | 90,817  | 92,706  | 94,650  |      |   |      |
| General Operating                       |   | 115,745 | 47,033  | 106,585 | 67,719  | 56,650                   | 55,704  | 56,925  | 58,183  | 59,479  |      |   |      |
| Insurance                               |   | 6,771   | 6,771   | 7,801   | 7,802   | 9,239                    | 9,515   | 9,183   | 9,456   | 9,660   |      |   |      |
| Administration                          |   | 28,857  | 28,857  | 31,763  | 31,763  | 32,134                   | 31,441  | 32,221  | 33,072  | 33,944  |      |   |      |
| Operating Reserves & Contingencies      |   | 51,123  | -       | 8,000   | -       | 11,500                   | 5,000   | 5,000   | 5,000   | 5,000   |      |   |      |
| Studies                                 |   | 30,000  | 30,082  |         |         | 32,121                   | -       | -       | -       | -       |      |   |      |
| Operating Reserves                      |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| SUBTOTAL O & M                          |   | 489,215 | 333,552 | 471,164 | 383,797 | 465,927                  | 424,467 | 434,983 | 446,476 | 458,232 |      |   |      |
| Lease Payments                          |   | 5,483   | 5,483   | 5,574   | 5,575   | 3,016                    | -       | -       | -       | -       |      |   |      |
| Transfer to Non-Stat Reserve            |   | 37,000  | 37,008  | 20,219  | 20,278  | 9,216                    | 33,404  | 32,066  | 39,997  | 39,592  |      |   |      |
| Transfer to Capital                     |   | 34,367  | 31,693  | 116,240 | 60,912  | 115,000                  | 22,500  | 22,500  | 13,500  | 10,000  |      |   |      |
| TOTAL OPERATING EXPENDITURES            |   | 566,065 | 407,736 | 613,197 | 470,562 | 593,159                  | 480,371 | 489,548 | 499,973 | 507,824 |      |   |      |
| NET REV / (EXP)                         | - | 0       | 156,268 | -       | 0.38    | 134,166.00               | -       | 0.29    | 0.02    | 0.35    | 0.63 | - | 0.48 |
| CAPITAL                                 |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| REVENUE                                 |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| Transfer from Reserve (CW)              |   | 245,500 | 164,285 | 310,000 | 254,190 | 300,000                  | 150,000 | 150,000 | 0       | 0       |      |   |      |
| Transfer from Non-Stat Reserve          |   | 0       | 0       | 299,511 | 209,159 | 21,490                   | 67,125  | 0       | 0       | 0       |      |   |      |
| Transfer from Operating                 |   | 34,367  | 31,693  | 116,240 | 60,912  | 115,000                  | 22,500  | 22,500  | 13,500  | 10,000  |      |   |      |
| Grant                                   |   |         |         | 3,000   | 4,061   | 52,500                   | 0       | 0       | 0       | 0       |      |   |      |
| Other Revenue                           |   | 230,769 | 221,063 | 122,557 | 174,499 | 0                        | 0       | 0       | 0       | 0       |      |   |      |
| TOTAL CAPITAL REVENUE                   |   | 510,636 | 417,041 | 851,308 | 702,821 | 488,990                  | 239,625 | 172,500 | 13,500  | 10,000  |      |   |      |
| EXPENDITURES                            |   |         |         |         |         |                          |         |         |         |         |      |   |      |
| Land - Development                      |   | 270,500 | 188,974 | 333,000 | 266,900 | 322,500                  | 157,500 | 162,500 | 0       | 0       |      |   |      |
| Land - Improvements                     |   | 6,590   | 6,590   | 10,000  | 0       | 112,500                  | 0       | 0       | 0       | 0       |      |   |      |
| Buildings                               |   | 32,000  | 19,933  | 441,558 | 411,860 | 20,000                   | 0       | 0       | 0       | 0       |      |   |      |
| Structures                              |   | 0       | 0       | 10,000  | 0       | 23,990                   | 31,500  | 0       | 0       | 0       |      |   |      |
| Infrastructure                          |   | -8,520  | -8,520  | 44,750  | 14,303  | 10,000                   | 50,625  | 10,000  | 13,500  | 10,000  |      |   |      |
| Equipment - General                     |   | 3,745   | 3,745   | 12,000  | 9,757   | 0                        | 0       | 0       | 0       | 0       |      |   |      |
| Transfer to Non-Stat Reserve            |   | 206,321 | 206,321 |         |         |                          |         |         |         |         |      |   |      |
| TOTAL CAPITAL EXPENDITURES              |   | 510,636 | 417,043 | 851,308 | 702,820 | 488,990                  | 239,625 | 172,500 | 13,500  | 10,000  |      |   |      |
| NET REV / (EXP)                         |   | 0       | -2      | -       | 1       | 0                        | 0       | 0       | 0       | 0       |      |   |      |



**POWELL RIVER REGIONAL DISTRICT  
REGIONAL PARKS GENERAL**

|                                     |                                       | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|-------------------------------------|---------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                                     |                                       | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>                    |                                       |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                      |                                       |                |                |                |                |                          |                |                |                |                |
| 13000                               | Requisition - Property Value Tax      | 81,669         | 81,669         | 101,659        | 101,062        | 57,615                   | 100,503        | 100,576        | 101,326        | 101,131        |
| 13010                               | Grant                                 |                |                | 2,735          | 1,674          |                          |                |                |                |                |
| 13270                               | Investment Revenue                    | 4,516          | 4,524          | 7,975          | 8,034          | 4,765                    | 4,556          | 3,983          | 4,528          | 5,208          |
| 13275                               | Transfer from Reserve (CW)            |                |                |                |                | 30,000                   |                |                |                |                |
| 13276                               | Transfer from Non-Stat Reserve        |                |                |                |                |                          |                |                |                |                |
| 13280                               | Other Revenue                         |                | 588            | 600            | 778            | 2,000                    | 2,000          | 2,000          | 2,000          | 2,000          |
| 13290                               | Prior Year Surplus/Defic - Operations | 60,348         | 60,348         | 53,332         | 53,332         | 38,545                   | 5,000          | 5,000          | 5,000          | 5,000          |
| <b>TOTAL OPERATING REVENUE</b>      |                                       | <b>146,533</b> | <b>147,129</b> | <b>166,301</b> | <b>164,880</b> | <b>132,925</b>           | <b>112,059</b> | <b>111,559</b> | <b>112,854</b> | <b>113,339</b> |
| <b>EXPENDITURES</b>                 |                                       |                |                |                |                |                          |                |                |                |                |
| 13510                               | Wages                                 | 7,644          | 9,685          | 32,414         | 34,654         | 26,947                   | 20,874         | 21,500         | 22,145         | 22,809         |
| 13515                               | Benefits                              | 1,834          | 1,847          | 7,455          | 7,593          | 6,467                    | 5,010          | 5,160          | 5,315          | 5,474          |
| 13547                               | Beach Access Opening/Maintenance      |                |                |                |                | 25,000                   | 25,000         | 25,000         | 25,000         | 25,000         |
| 13670                               | Other Expenses                        | 68,645         | 14,159         | 67,235         | 36,597         | 12,500                   | 15,000         | 15,000         | 15,000         | 15,000         |
| 13690                               | Administration                        | 6,410          | 6,410          | 8,728          | 8,728          | 5,673                    | 5,271          | 5,333          | 5,397          | 5,463          |
| 13695                               | Contingency                           |                |                | 2,000          | -              |                          |                |                |                |                |
| 13699                               | Studies                               |                |                |                |                | 32,121                   |                |                |                |                |
| <b>SUBTOTAL O &amp; M</b>           |                                       | <b>84,533</b>  | <b>32,101</b>  | <b>117,832</b> | <b>87,572</b>  | <b>108,708</b>           | <b>71,155</b>  | <b>71,993</b>  | <b>72,857</b>  | <b>73,747</b>  |
| 13775                               | Transfer to Non-Stat Reserve          | 37,000         | 37,008         | 20,219         | 20,278         | 9,216                    | 33,404         | 32,066         | 39,997         | 39,592         |
| 13780                               | Transfer to Capital                   | 25,000         | 24,688         | 28,250         | 18,485         | 15,000                   | 7,500          | 7,500          |                |                |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                       | <b>146,533</b> | <b>93,797</b>  | <b>166,301</b> | <b>126,335</b> | <b>132,924</b>           | <b>112,059</b> | <b>111,559</b> | <b>112,854</b> | <b>113,339</b> |
| NET REV / (EXP)                     |                                       | - 0            | 53,332 -       | 0              | 38,545         | 0                        | 0.00 -         | 0.00 -         | 0              | 0              |
| <b>CAPITAL</b>                      |                                       |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                      |                                       |                |                |                |                |                          |                |                |                |                |
| 13801                               | Transfer from Reserve (CW)            | 245,500        | 164,285        | 310,000        | 254,190        | 300,000                  | 150,000        | 150,000        |                |                |
| 13805                               | Transfer from Non-Stat Reserve        |                |                |                |                |                          |                |                |                |                |
| 13810                               | Transfer from Operating               | 25,000         | 24,688         | 28,250         | 18,485         | 15,000                   | 7,500          | 7,500          |                |                |
| 13820                               | Grant                                 |                |                | 3,000          | 4,061          |                          |                |                |                |                |
| 13825                               | Other Revenue                         |                |                |                |                |                          |                |                |                |                |
| <b>TOTAL CAPITAL REVENUE</b>        |                                       | <b>270,500</b> | <b>188,973</b> | <b>341,250</b> | <b>276,736</b> | <b>315,000</b>           | <b>157,500</b> | <b>157,500</b> | -              | -              |
| <b>EXPENDITURES</b>                 |                                       |                |                |                |                |                          |                |                |                |                |
| 13835                               | Land - Development                    | 270,500        | 188,974        | 325,500        | 266,900        | 315,000                  | 157,500        | 157,500        |                |                |
| 13836                               | Land - Improvements                   |                |                |                |                |                          |                |                |                |                |
| 13840                               | Buildings                             |                |                |                |                |                          |                |                |                |                |
| 13845                               | Structures                            |                |                |                |                |                          |                |                |                |                |
| 13850                               | Infrastructure                        |                |                | 15,750         | 9,836          |                          |                |                |                |                |
| 13855                               | Equipment - General                   |                |                |                |                |                          |                |                |                |                |
| <b>TOTAL CAPITAL EXPENDITURES</b>   |                                       | <b>270,500</b> | <b>188,974</b> | <b>341,250</b> | <b>276,736</b> | <b>315,000</b>           | <b>157,500</b> | <b>157,500</b> | -              | -              |
| NET REV / (EXP)                     |                                       | - -            | 1              | -              | -              | -                        | -              | -              | -              | -              |

**POWELL RIVER REGIONAL DISTRICT  
SHELTER POINT PARK**

|                                     |                                  | <b>BUDGET</b>  | <b>ACTUAL</b>  | <b>BUDGET</b>  | <b>ACTUAL</b>  | <b>FIVE YEAR FINANCIAL PLAN</b> |                |                |                |                |
|-------------------------------------|----------------------------------|----------------|----------------|----------------|----------------|---------------------------------|----------------|----------------|----------------|----------------|
|                                     |                                  | <b>2013</b>    | <b>2013</b>    | <b>2014</b>    | <b>2014</b>    | <b>2015</b>                     | <b>2016</b>    | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    |
| <b>OPERATING</b>                    |                                  |                |                |                |                |                                 |                |                |                |                |
| <b>REVENUE</b>                      |                                  |                |                |                |                |                                 |                |                |                |                |
| 14000                               | Requisition - Property Value Tax | 104,698        | 104,698        | 84,091         | 84,091         | 83,465                          | 88,421         | 90,942         | 92,036         | 91,207         |
| 14020                               | Grant                            |                |                |                |                |                                 |                |                |                |                |
| 14050                               | Camper Fees                      | 40,170         | 40,708         | 40,536         | 46,690         | 45,783                          | 47,156         | 48,571         | 50,028         | 51,529         |
| 14080                               | Concession                       | 3,570          | 2,381          | 2,381          | 1,905          | 3,570                           | 3,570          | 3,570          | 3,570          | 3,570          |
| 14180                               | Shower & Firewood                | 3,266          | 2,210          | 3,364          | 3,233          | 3,465                           | 3,569          | 3,676          | 3,786          | 3,900          |
| 14270                               | Investment Revenue               |                |                |                |                |                                 |                |                |                |                |
| 14280                               | Other                            | 13,927         | 15,017         | 39,138         | 20,351         | 1,885                           | 1,942          | 2,000          | 2,060          | 2,122          |
| 14290                               | Prior Year Surplus - Operating   | 40,911         | 40,911         | 34,450         | 34,450         | 28,672                          |                |                |                |                |
| <b>TOTAL OPERATING REVENUE</b>      |                                  | <b>206,542</b> | <b>205,925</b> | <b>203,960</b> | <b>190,720</b> | <b>166,840</b>                  | <b>144,658</b> | <b>148,759</b> | <b>151,480</b> | <b>152,328</b> |
| <b>EXPENDITURES</b>                 |                                  |                |                |                |                |                                 |                |                |                |                |
| 14510                               | Wages                            | 68,021         | 60,498         | 66,882         | 52,422         | 62,195                          | 64,061         | 65,983         | 67,962         | 70,001         |
| 14515                               | Benefits                         | 16,325         | 13,212         | 16,052         | 12,163         | 14,927                          | 15,375         | 15,836         | 16,311         | 16,800         |
| 14525                               | Transportation                   | 2,500          | 3,282          | 3,500          | 3,708          | 3,500                           | 3,605          | 3,713          | 3,824          | 3,939          |
| 14530                               | Minor Assets                     | 3,000          | 5,346          | 37,308         | 16,737         |                                 |                |                |                |                |
| 14540                               | Utilities                        | 11,280         | 10,134         | 11,280         | 10,047         | 11,280                          | 11,618         | 11,967         | 12,326         | 12,696         |
| 14545                               | Facility Repairs/Maintenance     | 8,200          | 6,852          | 8,200          | 10,993         | 8,200                           | 8,364          | 8,531          | 8,702          | 8,876          |
| 14550                               | O & M Purchase                   | 7,000          | 5,722          | 7,000          | 7,080          | 7,000                           | 7,210          | 7,426          | 7,649          | 7,878          |
| 14555                               | Equipment O&M                    | 1,000          | 1,151          | 1,000          | 1,032          | 1,000                           | 1,030          | 1,061          | 1,093          | 1,126          |
| 14557                               | Concession Maintenance           | 2,500          | 691            | 2,500          | 537            | 2,500                           | 2,575          | 2,652          | 2,732          | 2,814          |
| 14560                               | Material & Equipment Purchases   | 700            | 1,323          | 700            | 125            | 6,000                           | 6,180          | 6,366          | 6,557          | 6,754          |
| 14567                               | Firewood                         | 3,600          | 281            | 3,600          | 440            | 1,800                           | 1,854          | 1,910          | 1,967          | 2,026          |
| 14670                               | Other Expenses                   | 14,650         | 12,390         | 4,500          | 5,325          | 3,000                           | 3,090          | 3,183          | 3,279          | 3,378          |
| 14680                               | Insurance                        | 3,469          | 3,469          | 3,689          | 3,690          | 4,223                           | 4,351          | 4,481          | 4,616          | 4,755          |
| 14690                               | Administration                   | 10,408         | 10,408         | 10,312         | 10,312         | 10,050                          | 10,345         | 10,649         | 10,961         | 11,284         |
| 14695                               | Contingency                      | 14,893         |                | -              | -              |                                 |                |                |                |                |
| 14699                               | Studies/Professional Fees        | 30,000         | 30,082         |                |                |                                 |                |                |                |                |
| <b>SUBTOTAL O &amp; M</b>           |                                  | <b>197,546</b> | <b>164,841</b> | <b>176,523</b> | <b>134,611</b> | <b>135,675</b>                  | <b>139,658</b> | <b>143,759</b> | <b>147,980</b> | <b>152,328</b> |
| 14750                               | Lease Payments                   | 2,889          | 2,889          | 2,937          | 2,937          | 1,665                           |                |                |                |                |
| 14775                               | Transfer to Non-Stat Reserve     |                |                |                |                |                                 |                |                |                |                |
| 14780                               | Transfer to Capital              | 6,107          | 3,745          | 24,500         | 24,500         | 29,500                          | 5,000          | 5,000          | 3,500          |                |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                  | <b>206,542</b> | <b>171,475</b> | <b>203,960</b> | <b>162,048</b> | <b>166,840</b>                  | <b>144,658</b> | <b>148,759</b> | <b>151,480</b> | <b>152,328</b> |
| <b>NET REV / (EXP)</b>              |                                  | <b>-</b>       | <b>0</b>       | <b>34,450</b>  | <b>0</b>       | <b>28,672</b>                   | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

**CAPITAL****REVENUE**

|       |                                |                |                |                |                |               |               |              |              |          |
|-------|--------------------------------|----------------|----------------|----------------|----------------|---------------|---------------|--------------|--------------|----------|
| 14805 | Transfer from Non-Stat Reserve |                |                | 299,511        | 209,159        |               | 67,125        |              |              |          |
| 14806 | Transfer from Reserve (CW)     |                | 0              |                |                |               |               |              |              |          |
| 14810 | Transfer from Operating        | 6,107          | 3,745          | 24,500         | 24,500         | 29,500        | 5,000         | 5,000        | 3,500        |          |
| 14825 | Other Revenue                  | 230,769        | 221,063        | 122,557        | 174,499        |               |               |              |              |          |
|       | <b>TOTAL CAPITAL REVENUE</b>   | <b>236,876</b> | <b>224,808</b> | <b>446,568</b> | <b>408,158</b> | <b>29,500</b> | <b>72,125</b> | <b>5,000</b> | <b>3,500</b> | <b>0</b> |

**EXPENDITURES**

|       |                                   |                |                |                |                |               |               |              |              |          |
|-------|-----------------------------------|----------------|----------------|----------------|----------------|---------------|---------------|--------------|--------------|----------|
| 14835 | Land - Development                |                |                |                |                |               |               | 5,000        |              |          |
| 14836 | Land - Improvements               | 3,330          | 3,330          | 5,000          |                | 4,500         |               |              |              |          |
| 14840 | Buildings                         | 32,000         | 19,933         | 422,568        | 403,690        |               |               |              |              |          |
| 14845 | Structures                        |                | 0              | 5,000          |                | 15,000        | 31,500        |              |              |          |
| 14850 | Infrastructure                    | -8,520         | -8,520         | 14,000         | 4,467          | 10,000        | 40,625        |              | 3,500        |          |
| 14855 | Equipment - General               | 3,745          | 3,745          |                |                |               |               |              |              |          |
| 14875 | Transfer to Non-Stat Reserve      | 206,321        | 206,321        |                |                |               |               |              |              |          |
|       | <b>TOTAL CAPITAL EXPENDITURES</b> | <b>236,876</b> | <b>224,809</b> | <b>446,568</b> | <b>408,157</b> | <b>29,500</b> | <b>72,125</b> | <b>5,000</b> | <b>3,500</b> | <b>0</b> |
|       | NET REV / (EXP)                   | 0              | -1             | 0              | 1              | 0             | 0             | 0            | 0            | 0        |

POWELL RIVER REGIONAL DISTRICT  
HAYWIRE BAY PARK

|                     |                                     | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 15000               | Requisition - Property Value Tax    | 73,384         | 73,384         | 56,684         | 56,684         | 65,976                   | 74,888         | 77,209         | 80,275         | 83,361         |
| 15050               | Camper Fees                         | 56,592         | 54,836         | 55,000         | 60,695         | 60,695                   | 61,909         | 63,147         | 64,410         | 65,698         |
| 15060               | Shower & Firewood Revenue           | 2,719          | 1,799          | 1,800          | 1,287          | 1,836                    | 1,873          | 1,910          | 1,948          | 1,987          |
| 15280               | Other Revenue                       | 13,623         | 13,864         | 13,500         | 14,121         | 13,500                   | 13,500         | 13,500         | 13,500         | 13,500         |
| 15290               | Prior Year Surplus - Operating      | 9,547          | 9,547          | 42,609         | 42,609         | 30,540                   | 2,000          | 2,000          | 2,000          | 2,000          |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>155,865</b> | <b>153,430</b> | <b>169,593</b> | <b>175,396</b> | <b>172,547</b>           | <b>154,170</b> | <b>157,766</b> | <b>162,133</b> | <b>166,546</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 15510               | Wages                               | 50,713         | 46,978         | 55,433         | 58,199         | 60,499                   | 62,314         | 64,183         | 66,108         | 68,091         |
| 15515               | Employee Benefits                   | 12,171         | 8,312          | 11,769         | 10,404         | 14,520                   | 14,955         | 15,404         | 15,866         | 16,342         |
| 15525               | Transportation                      | 1,400          | 148            | 1,400          | 480            | 1,500                    | 1,545          | 1,591          | 1,639          | 1,688          |
| 15530               | Minor Assets                        | 2,500          | 1,263          | 2,000          | 0              | 2,000                    |                |                |                |                |
| 15540               | Phone, Water, Propane               | 5,500          | 4,446          | 5,500          | 4,164          | 6,505                    | 6,700          | 6,901          | 7,108          | 7,321          |
| 15545               | Facility Repairs/Maintenance        | 7,000          | 7,697          | 7,000          | 10,675         | 7,000                    | 7,210          | 7,426          | 7,649          | 7,878          |
| 15550               | O & M Purchases                     | 5,300          | 3,576          | 5,300          | 4,501          | 5,300                    | 5,458          | 5,621          | 5,789          | 5,962          |
| 15555               | Equipment O & M                     | 1,000          | 941            | 1,000          | 1,129          | 1,000                    | 1,030          | 1,061          | 1,093          | 1,126          |
| 15560               | Road Maintenance                    | 22,948         | 17,506         | 15,100         | 17,688         | 20,000                   | 20,600         | 21,218         | 21,855         | 22,511         |
| 15565               | Material & Equipment Purchases      | 2,100          | 1,995          | 3,500          | 3,752          | 9,000                    | 4,500          | 4,635          | 4,774          | 4,917          |
| 15630               | Promotion & Signage                 | -              | -              | 0              | 0              | 0                        | -              | 0              | 0              | 0              |
| 15670               | Other Expenses, Including Firewood  | 4,000          | 1,957          | 4,000          | 1,835          | 4,000                    | 4,120          | 4,244          | 4,371          | 4,502          |
| 15680               | Insurance                           | 1,754          | 1,754          | 2,318          | 2,318          | 2,969                    | 3,059          | 2,536          | 2,612          | 2,612          |
| 15690               | Administration                      | 8,395          | 8,395          | 9,146          | 9,146          | 10,903                   | 10,679         | 10,946         | 11,269         | 11,596         |
| 15695               | Contingency                         | 25,230         | -              | 0              |                | 2,000                    | 2,000          | 2,000          | 2,000          | 2,000          |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>150,011</b> | <b>104,967</b> | <b>123,466</b> | <b>124,291</b> | <b>147,196</b>           | <b>144,170</b> | <b>147,766</b> | <b>152,133</b> | <b>156,546</b> |
| 15750               | Lease Payments                      | 2,594          | 2,594          | 2,637          | 2,638          | 1,351                    |                |                |                |                |
| 15770               | Transfer to Non-Stat Reserve        |                |                |                |                |                          |                |                |                |                |
| 15780               | Transfer to Capital                 | 3,260          | 3,260          | 43,490         | 17,927         | 24,000                   | 10,000         | 10,000         | 10,000         | 10,000         |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>155,865</b> | <b>110,821</b> | <b>169,593</b> | <b>144,856</b> | <b>172,547</b>           | <b>154,170</b> | <b>157,766</b> | <b>162,133</b> | <b>166,546</b> |
|                     | NET REV / (EXP)                     | -              | 42,609         | -              | 30,540 -       | 0.12                     | 0              | 0.28 -         | 0.04           | 0.04           |
| <b>CAPITAL</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 15805               | Transfer from Non-Stat Reserve      |                |                |                |                | 21,490                   |                |                |                |                |
| 15810               | Transfer from Operating             | 3,260          | 3,260          | 43,490         | 17,927         | 24,000                   | 10,000         | 10,000         | 10,000         | 10,000         |
| 15825               | Other Revenue                       |                |                |                |                |                          |                |                |                |                |
|                     | <b>TOTAL CAPITAL REVENUE</b>        | <b>3,260</b>   | <b>3,260</b>   | <b>43,490</b>  | <b>17,927</b>  | <b>45,490</b>            | <b>10,000</b>  | <b>10,000</b>  | <b>10,000</b>  | <b>10,000</b>  |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 15835               | Land - Development                  |                |                | 7,500          |                | 7,500                    |                |                |                |                |
| 15836               | Land - Improvements                 | 3,260          | 3,260          | 5,000          |                | 9,000                    |                |                |                |                |
| 15840               | Buildings                           |                |                | 18,990         | 8,170          | 20,000                   |                |                |                |                |
| 15845               | Structures                          |                |                |                |                | 8,990                    |                |                |                |                |
| 15850               | Infrastructure                      |                |                |                |                |                          | 10,000         | 10,000         | 10,000         | 10,000         |
| 15855               | Equipment - General                 |                |                | 12,000         | 9,757          |                          |                |                |                |                |
| 15868               | Furnishings                         |                |                |                |                |                          |                |                |                |                |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   | <b>3,260</b>   | <b>3,260</b>   | <b>43,490</b>  | <b>17,927</b>  | <b>45,490</b>            | <b>10,000</b>  | <b>10,000</b>  | <b>10,000</b>  | <b>10,000</b>  |
|                     | NET REV / (EXP)                     | 0              | 0              | 0              | 0              | 0                        | 0              | 0              | 0              | 0              |

POWELL RIVER REGIONAL DISTRICT  
PALM BEACH PARK

|                     |                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 16000               | Requisition - Property Value Tax    | 23,290        | 23,290        | 35,934        | 35,934        | 24,492                   | 25,759        | 26,527        | 27,320        | 28,136        |
| 16280               | Other                               |               | 226           |               | 324           |                          |               |               |               |               |
| 16290               | Prior Year Surplus - Operating      | 4,895         | 4,895         | 9,374         | 9,374         | 25,487                   | 1,000         | 1,000         | 1,000         | 1,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>28,185</b> | <b>28,411</b> | <b>45,308</b> | <b>45,632</b> | <b>49,979</b>            | <b>26,759</b> | <b>27,527</b> | <b>28,320</b> | <b>29,136</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 16510               | Wages                               | 10,226        | 9,986         | 10,187        | 10,503        | 11,274                   | 11,612        | 11,960        | 12,319        | 12,689        |
| 16515               | Employee Benefits                   | 1,813         | 1,824         | 1,803         | 1,904         | 1,814                    | 2,091         | 2,153         | 2,218         | 2,285         |
| 16530               | Minor Assets                        |               |               |               |               |                          |               |               |               |               |
| 16540               | Utilities                           | 1,088         | 992           | 1,120         | 1,072         | 1,154                    | 1,189         | 1,224         | 1,260         | 1,297         |
| 16545               | Facility Repair/Maintenance         | 3,700         | 3,087         | 5,700         | 3,548         | 4,000                    | 4,119         | 4,241         | 4,367         | 4,497         |
| 16550               | O & M Purchases                     | 1,550         | 841           | 1,550         | 670           | 1,550                    | 1,597         | 1,645         | 1,694         | 1,745         |
| 16560               | Materials & Equipment               | 1,500         | -             | 1,500         |               | 2,000                    | 2,060         | 2,122         | 2,186         | 2,252         |
| 16680               | Insurance                           | 808           | 808           | 948           | 948           | 1,077                    | 1,109         | 1,143         | 1,178         | 1,214         |
| 16690               | Administration                      | 1,500         | 1,500         | 1,500         | 1,500         | 2,110                    | 1,982         | 2,039         | 2,098         | 2,158         |
| 16695               | Contingency                         | 6,000         | -             | 1,000         |               | 3,500                    | 1,000         | 1,000         | 1,000         | 1,000         |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>28,185</b> | <b>19,037</b> | <b>25,308</b> | <b>20,145</b> | <b>28,479</b>            | <b>26,759</b> | <b>27,527</b> | <b>28,320</b> | <b>29,136</b> |
| 16775               | Transfer to Non-Stat Reserve        |               |               |               |               |                          |               |               |               |               |
| 16780               | Transfer to Capital                 |               | -             | 20,000        |               | 21,500                   |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>28,185</b> | <b>19,037</b> | <b>45,308</b> | <b>20,145</b> | <b>49,979</b>            | <b>26,759</b> | <b>27,527</b> | <b>28,320</b> | <b>29,136</b> |
|                     | NET REV / (EXP)                     | -             | 9,374         | 0.01          | 25,487 -      | 0.26                     | 0 -           | 0             | 0 -           | 0             |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 16805               | Transfer from Non-Stat Reserve      |               |               |               |               |                          |               |               |               |               |
| 16810               | Transfer from Operating             |               |               | 20,000        |               | 21,500                   |               |               |               |               |
| 16820               | Grant                               |               |               |               |               | 52,500                   |               |               |               |               |
| 16825               | Other Revenue                       |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        |               |               | <b>20,000</b> | <b>0</b>      | <b>74,000</b>            |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 16835               | Land - Development                  |               |               |               |               |                          |               |               |               |               |
| 16836               | Land - Improvement                  |               |               |               |               | 74,000                   |               |               |               |               |
| 16840               | Buildings                           |               |               |               |               |                          |               |               |               |               |
| 16845               | Structures                          |               |               | 5,000         |               |                          |               |               |               |               |
| 16850               | Infrastructure                      |               |               | 15,000        |               |                          |               |               |               |               |
| 16855               | Equipment - General                 |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   |               |               | <b>20,000</b> | <b>0</b>      | <b>74,000</b>            |               |               |               |               |
|                     | NET REV / (EXP)                     |               |               | -             | -             | -                        |               |               |               |               |

POWELL RIVER REGIONAL DISTRICT  
CRAIG PARK

|                     |                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 17000               | Requisition - Property Value Tax    | 10,619        | 10,619        | 11,456        | 11,456        | 37,460                   | 19,049        | 19,736        | 20,444        | 21,173        |
| 17280               | Other Revenue                       |               | 170           | 75            | 141           |                          |               |               |               |               |
| 17290               | Prior Year Surplus - Operating      | 18,320        | 18,320        | 16,503        | 16,503        | 10,922                   | 5,000         | 5,000         | 5,000         | 5,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>28,939</b> | <b>29,109</b> | <b>28,034</b> | <b>28,100</b> | <b>48,382</b>            | <b>24,049</b> | <b>24,736</b> | <b>25,444</b> | <b>26,173</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 17510               | Wages                               | 11,817        | 5,979         | 10,730        | 8,698         | 10,730                   | 11,052        | 11,383        | 11,725        | 12,077        |
| 17515               | Employee Benefits                   | 2,836         | 1,232         | 2,920         | 1,661         | 2,575                    | 2,653         | 2,732         | 2,814         | 2,898         |
| 17530               | Minor Assets                        |               |               |               |               |                          |               |               |               |               |
| 17540               | Hydro, Garbage                      | 402           | 544           | 461           | 578           | 475                      | 489           | 504           | 519           | 534           |
| 17545               | Facility Repairs/Maintenance        | 4,500         | 1,379         | 4,500         | 2,148         | 4,500                    | 4,635         | 4,774         | 4,917         | 5,065         |
| 17550               | O & M Purchases                     | 1,500         | 590           | 1,500         | 1,170         | 1,500                    | 1,545         | 1,591         | 1,639         | 1,688         |
| 17680               | Insurance                           | 740           | 740           | 846           | 846           | 870                      | 894           | 919           | 945           | 972           |
| 17690               | Administration                      | 2,144         | 2,144         | 2,077         | 2,077         | 1,732                    | 1,781         | 1,832         | 1,885         | 1,939         |
| 17695               | Contingency                         | 5,000         | -             | 5,000         |               | 1,000                    | 1,000         | 1,000         | 1,000         | 1,000         |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>28,939</b> | <b>12,606</b> | <b>28,034</b> | <b>17,178</b> | <b>23,382</b>            | <b>24,049</b> | <b>24,736</b> | <b>25,444</b> | <b>26,173</b> |
| 17775               | Transfer to Non-Stat Reserve        |               |               |               |               |                          |               |               |               |               |
| 17780               | Transfer to Capital                 |               |               |               |               | 25,000                   |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>28,939</b> | <b>12,606</b> | <b>28,034</b> | <b>17,178</b> | <b>48,382</b>            | <b>24,049</b> | <b>24,736</b> | <b>25,444</b> | <b>26,173</b> |
|                     | NET REV / (EXP)                     | -             | 16,503        | 0             | 10,922        | 0                        | 0             | 0             | 0             | 0             |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 17805               | Transfer from Non-Stat Reserve      |               |               |               |               |                          |               |               |               |               |
| 17810               | Transfer from Operating             |               |               |               |               | 25,000                   |               |               |               |               |
| 17825               | Other Revenue                       |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        |               |               |               |               | <b>25,000</b>            |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 17835               | Land - Development                  |               |               |               |               |                          |               |               |               |               |
| 17836               | Land - Improvements                 |               |               |               |               | 25,000                   |               |               |               |               |
| 17840               | Buildings                           |               |               |               |               |                          |               |               |               |               |
| 17845               | Structures                          |               |               |               |               |                          |               |               |               |               |
| 17850               | Infrastructure                      |               |               |               |               |                          |               |               |               |               |
| 17855               | Equipment - General                 |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   |               |               |               |               | <b>25,000</b>            |               |               |               |               |
|                     | NET REV / (EXP)                     |               |               |               |               |                          |               |               |               |               |

POWELL RIVER REGIONAL DISTRICT  
PARADISE VALLEY EXHIBITION PARK

|                                     |                                      | BUDGET | ACTUAL | BUDGET | ACTUAL | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|-------------------------------------|--------------------------------------|--------|--------|--------|--------|--------------------------|---------------|---------------|---------------|---------------|
|                                     |                                      | 2013   | 2013   | 2014   | 2014   | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>                    |                                      |        |        |        |        |                          |               |               |               |               |
| <b>REVENUE</b>                      |                                      |        |        |        |        |                          |               |               |               |               |
| 18000                               | Requisition - Property Value Tax     |        |        |        |        | 22,486                   | 13,676        | 14,202        | 14,743        | 15,302        |
| 18280                               | Other Revenue                        |        |        |        |        |                          |               |               |               |               |
| 18290                               | Prior Year Surplus - Operating       |        |        |        |        | 0                        | 5,000         | 5,000         | 5,000         | 5,000         |
| <b>TOTAL OPERATING REVENUE</b>      |                                      |        |        |        |        | <b>22,486</b>            | <b>18,676</b> | <b>19,202</b> | <b>19,743</b> | <b>20,302</b> |
| <b>EXPENDITURES</b>                 |                                      |        |        |        |        |                          |               |               |               |               |
| 18510                               | Wages                                |        |        |        |        | 3,000                    | 3,090         | 3,183         | 3,278         | 3,377         |
| 18515                               | Employee Benefits                    |        |        |        |        | 720                      | 742           | 764           | 786           | 810           |
| 18545                               | Facility/Grounds Repairs/Maintenance |        |        |        |        | 10,000                   | 10,300        | 10,609        | 10,927        | 11,255        |
| 18550                               | O & M Purchases                      |        |        |        |        | 2,000                    | 2,060         | 2,122         | 2,186         | 2,252         |
| 18680                               | Insurance                            |        |        |        |        | 100                      | 101           | 102           | 103           | 105           |
| 18690                               | Administration                       |        |        |        |        | 1,666                    | 1,383         | 1,422         | 1,462         | 1,504         |
| 18695                               | Contingency                          |        |        |        |        | 5,000                    | 1,000         | 1,000         | 1,000         | 1,000         |
| <b>SUBTOTAL O &amp; M</b>           |                                      |        |        |        |        | <b>22,486</b>            | <b>18,676</b> | <b>19,202</b> | <b>19,743</b> | <b>20,303</b> |
| 18780                               | Transfer to Capital                  |        |        |        |        |                          |               |               |               |               |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                      |        |        |        |        | <b>22,486</b>            | <b>18,676</b> | <b>19,202</b> | <b>19,743</b> | <b>20,303</b> |
| NET REV / (EXP)                     |                                      |        |        |        |        | - -                      | 0 -           | 0 -           | 0 -           | 1             |

**POWELL RIVER REGIONAL DISTRICT  
CEMETERIES**

|                     |                                       | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|---------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                       | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                       |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                       |                |                |                |                |                          |                |                |                |                |
| 20000               | Requisition - Property Value Tax      | 121,000        | 121,000        | 141,275        | 141,275        | 142,692                  | 146,674        | 158,473        | 160,647        | 161,173        |
| 20150               | Sales-Services-Cranberry              | 19,200         | 24,330         | 20,160         | 19,760         | 21,168                   | 22,226         | 23,338         | 24,505         | 25,730         |
| 20152               | Sales-Services-Woodland               | 600            | 1,400          | 618            | 700            | 637                      | 656            | 675            | 696            | 716            |
| 20160               | Sales-Plots-Cranberry                 | 13,765         | 20,010         | 14,453         | 15,231         | 15,176                   | 15,935         | 16,731         | 17,568         | 18,446         |
| 20162               | Sales-Plots-Woodland                  | 390            | 390            | 402            | 326            | 414                      | 426            | 439            | 452            | 466            |
| 20180               | Sales-Memorial Installation           | 7,955          | 8,540          | 8,353          | 7,360          | 8,770                    | 9,209          | 9,669          | 10,153         | 10,660         |
| 20190               | Vase Sales                            | 720            | 400            | 756            | 400            | 794                      | 833            | 875            | 919            | 965            |
| 20200               | Investment Revenue                    | 9,003          | 8,211          | 9,040          | 9,473          | 9,248                    | 8,970          | 9,631          | 10,602         | 11,713         |
| 20220               | Truck/Equipment Recoveries            | 23,140         | 14,946         | 15,000         | 20,080         | 15,300                   | 15,606         | 15,918         | 16,236         | 16,561         |
| 20250               | Mausoleum Crypt/Niche Sales           | 3,405          | 1,250          | 1,500          | 20,388         | 1,575                    | 1,654          | 1,736          | 1,823          | 1,914          |
| 20260               | Services-Mausoleum                    | 3,665          | 1,565          | 1,600          | 2,364          | 1,680                    | 1,764          | 1,852          | 1,945          | 2,042          |
| 20262               | Columbaria Niche Sales                | 3,949          | 4,788          | 4,067          | 4,536          | 4,189                    | 4,315          | 4,445          | 4,578          | 4,715          |
| 20263               | Services - Columbaria                 | 1,197          | 1,365          | 1,233          | 880            | 1,270                    | 1,308          | 1,347          | 1,388          | 1,429          |
| 20270               | Taxable Sales-Liners/Inscriptions     | 13,170         | 11,707         | 13,829         | 11,708         | 14,520                   | 15,246         | 16,008         | 16,809         | 17,649         |
| 20276               | Transfer from Non-Stat Reserve        |                |                |                |                |                          |                |                |                |                |
| 20280               | Other Revenue                         | 2,060          | 2,102          | 2,122          | 2,406          | 2,185                    | 2,251          | 2,319          | 2,388          | 2,460          |
| 20290               | Prior Year Surplus - Operating        | 57,869         | 57,869         | 9,405          | 9,405          | 52,294                   | 2,500          | 2,500          | 2,500          | 2,500          |
|                     | <b>TOTAL REVENUE</b>                  | <b>281,088</b> | <b>279,873</b> | <b>243,812</b> | <b>266,292</b> | <b>291,912</b>           | <b>249,573</b> | <b>265,958</b> | <b>273,208</b> | <b>279,141</b> |
| <b>EXPENDITURES</b> |                                       |                |                |                |                |                          |                |                |                |                |
| 20510               | Labour                                | 77,784         | 82,741         | 93,344         | 68,484         | 95,678                   | 98,548         | 101,504        | 104,549        | 107,686        |
| 20515               | Employee Benefits                     | 18,668         | 18,640         | 22,403         | 17,054         | 23,075                   | 23,767         | 24,481         | 25,216         | 25,972         |
| 20516               | Employee Travel/Training              | 700            | 100            | 700            | 17             | 1,000                    | 1,030          | 1,061          | 1,093          | 1,126          |
| 20530               | Equipment Purchases & Rentals         | 3,250          | 2,984          | 2,150          | 2,123          | 6,000                    | 6,180          | 6,365          | 6,556          | 6,753          |
| 20532               | Minor Assets                          | 9,330          | 6,850          | 2,850          | 3,429          |                          |                |                |                |                |
| 20535               | Equipment Maintenance/Insurance       | 8,500          | 11,562         | 7,004          | 7,833          | 6,000                    | 6,180          | 6,365          | 6,556          | 6,753          |
| 20536               | Equipment Maintenance - Pooled Assets |                |                | 6,690          | 4,468          | 5,000                    | 5,150          | 5,305          | 5,464          | 5,628          |
| 20540               | Utilities                             | 5,431          | 5,039          | 5,594          | 5,636          | 5,762                    | 5,935          | 6,113          | 6,296          | 6,296          |
| 20545               | Grounds Maintenance                   | 5,000          | 2,411          | 5,000          | 2,857          | 5,000                    | 5,150          | 5,305          | 5,464          | 5,628          |
| 20550               | Supplies & Materials                  | 4,500          | 4,024          | 4,500          | 5,645          | 4,500                    | 4,635          | 4,774          | 4,917          | 5,065          |
| 20555               | Purchases for Re-sale                 | 6,500          | 7,731          | 6,500          | 6,857          | 6,500                    | 6,695          | 6,896          | 7,103          | 7,316          |
| 20560               | Mausoleum O & M                       | 5,200          | 5,280          | 2,992          | 3,871          | 5,200                    | 5,357          | 5,519          | 5,685          | 5,857          |
| 20562               | Woodlands O & M                       | 4,000          | 886            | 4,000          | 10,215         | 4,000                    | 4,120          | 4,244          | 4,371          | 4,502          |
| 20671               | Asset Transfer from MVFD              |                |                | 6,000          | 6,000          |                          |                |                |                |                |
| 20680               | Insurance                             | 5,093          | 5,093          | 5,442          | 5,439          | 5,617                    | 5,785          | 5,958          | 6,136          | 6,319          |
| 20690               | Administration                        | 12,516         | 12,516         | 13,533         | 13,534         | 14,266                   | 14,683         | 15,111         | 15,552         | 15,992         |
| 20695               | Contingency                           | 2,500          | 0              | 0              | 0              | 5,000                    | 5,000          | 5,000          | 5,000          | 5,000          |
| 20699               | Studies/Professional Fees             |                |                |                |                |                          |                |                |                |                |
|                     | <b>SUBTOTAL O &amp; M</b>             | <b>168,972</b> | <b>165,857</b> | <b>188,702</b> | <b>163,462</b> | <b>192,598</b>           | <b>198,215</b> | <b>204,000</b> | <b>209,958</b> | <b>215,891</b> |
| 20750               | Lease Payments                        | 25,591         | 25,591         | 14,109         | 14,110         | 14,109                   | 14,109         | 6,708          |                |                |
| 20772               | Transfer to Reserve - Care Fund       |                |                |                |                |                          |                |                |                |                |
| 20775               | Transfer to Non-Stat Reserve          | 80,525         | 73,811         |                | 3,601          | 73,781                   | 34,000         | 52,000         | 60,000         | 60,000         |
| 20780               | Transfer to Capital                   | 6,000          | 5,209          | 41,000         | 32,825         | 11,425                   | 3,250          | 3,250          | 3,250          | 3,250          |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>   | <b>281,088</b> | <b>270,468</b> | <b>243,811</b> | <b>213,998</b> | <b>291,912</b>           | <b>249,573</b> | <b>265,958</b> | <b>273,208</b> | <b>279,141</b> |
|                     | NET REV / (EXP)                       | -              | 9,405          | 1              | 52294          | 0.00                     | 0.00           | 0.00 -         | 0.00 -         | 0.02           |



**POWELL RIVER REGIONAL DISTRICT  
CEMETERIES**

|                            |                                | BUDGET | ACTUAL | BUDGET  | ACTUAL | FIVE YEAR FINANCIAL PLAN |       |       |       |       |
|----------------------------|--------------------------------|--------|--------|---------|--------|--------------------------|-------|-------|-------|-------|
|                            |                                | 2013   | 2013   | 2014    | 2014   | 2015                     | 2016  | 2017  | 2018  | 2019  |
| CAPITAL                    |                                |        |        |         |        |                          |       |       |       |       |
| REVENUE                    |                                |        |        |         |        |                          |       |       |       |       |
| 20805                      | Transfer from Non-Stat Reserve | -      | -      | 90,928  |        | 97,775                   | 3,000 | 3,000 | 3,000 | 3,000 |
| 20810                      | Transfer from Operating        | 6,000  | 5,209  | 41,000  | 32,825 | 11,425                   | 3,250 | 3,250 | 3,250 | 3,250 |
| TOTAL CAPITAL REVENUE      |                                | 6,000  | 5,209  | 131,928 | 32,825 | 109,200                  | 6,250 | 6,250 | 6,250 | 6,250 |
| EXPENDITURES               |                                |        |        |         |        |                          |       |       |       |       |
| 20830                      | Land - Acquisition             |        |        |         |        |                          |       |       |       |       |
| 20835                      | Land - Development             | 6,000  | 5,209  | 20,213  |        | 73,500                   |       |       |       |       |
| 20836                      | Land - Improvement             |        | -      | 39,270  | 1,109  | 35,700                   |       |       |       |       |
| 20840                      | Buildings                      |        |        |         |        |                          | 3,250 | 3,250 | 3,250 | 3,250 |
| 20845                      | Structures                     |        | -      | 31,500  | 1,595  |                          | 3,000 | 3,000 | 3,000 | 3,000 |
| 20850                      | Infrastructure                 |        | -      | 2,625   | 0      |                          |       |       |       |       |
| 20855                      | Equipment - General            |        |        | 38,320  | 30,121 |                          |       |       |       |       |
| 20870                      | Vehicles                       |        |        |         |        |                          |       |       |       |       |
| TOTAL CAPITAL EXPENDITURES |                                | 6,000  | 5,209  | 131,928 | 32,825 | 109,200                  | 6,250 | 6,250 | 6,250 | 6,250 |
| NET REV / (EXP)            |                                | -      | -      | 0       | 0      | 0                        | 0     | 0     | 0     | 0     |

POWELL RIVER REGIONAL DISTRICT  
REGIONAL ANIMAL SHELTER SERVICE

|                                     |                                   | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|-------------------------------------|-----------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                                     |                                   | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>                    |                                   |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>                      |                                   |               |               |               |               |                          |               |               |               |               |
| 21000                               | Requisition - Property Value Tax  | 35,763        | 35,763        | 64,022        | 64,022        | 76,127                   | 79,756        | 82,104        | 84,305        | 84,305        |
| 21270                               | Investment Revenue                | 30            | 22            | 51            | 51            | 52                       | 53            | 54            | 55            | 55            |
| 21280                               | Other                             |               |               |               |               |                          |               |               |               |               |
| 21290                               | Prior Year Surplus - Operating    | 45,237        | 45,237        | 13,978        | 13,978        | 1,350                    |               |               |               |               |
| <b>TOTAL OPERATING REVENUE</b>      |                                   | <b>81,030</b> | <b>81,022</b> | <b>78,051</b> | <b>78,051</b> | <b>77,529</b>            | <b>79,809</b> | <b>82,158</b> | <b>84,360</b> | <b>84,360</b> |
| <b>EXPENDITURES</b>                 |                                   |               |               |               |               |                          |               |               |               |               |
| 21500                               | Operating Grant                   | 62,500        | 62,500        | 76,500        | 75,150        | 75,977                   | 78,256        | 80,604        | 82,805        | 82,805        |
| 21610                               | Legal                             |               |               |               |               |                          |               |               |               |               |
| 21680                               | Insurance                         |               |               |               |               |                          |               |               |               |               |
| 21690                               | Administration                    | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,500         | 1,500         | 1,500         |
| 21695                               | Contingency                       | 14,000        | 0             |               |               |                          |               |               |               |               |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                   | <b>78,000</b> | <b>64,000</b> | <b>78,000</b> | <b>76,650</b> | <b>77,477</b>            | <b>79,756</b> | <b>82,104</b> | <b>84,305</b> | <b>84,305</b> |
| 21770                               | Transfer to Reserve [Feasibility] |               | 22            |               |               |                          |               |               |               |               |
| 21775                               | Transfer to Non-Stat Reserve      | 3,030         | 3,022         | 51            | 51            | 52                       | 53            | 54            | 55            | 55            |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                   | <b>81,030</b> | <b>67,044</b> | <b>78,051</b> | <b>76,701</b> | <b>77,529</b>            | <b>79,809</b> | <b>82,158</b> | <b>84,360</b> | <b>84,360</b> |
| NET REV / (EXP)                     |                                   | 0             | 13,978        | 0             | 1,350         | -                        | 0.00          | 0.00          | -             | -             |

**POWELL RIVER REGIONAL DISTRICT  
EMERGENCY PROGRAM - AREA 'D'**

|                     |                                     | <b>BUDGET</b> | <b>ACTUAL</b> | <b>BUDGET</b> | <b>ACTUAL</b> | <b>FIVE YEAR FINANCIAL PLAN</b> |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|---------------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | <b>2013</b>   | <b>2013</b>   | <b>2014</b>   | <b>2014</b>   | <b>2015</b>                     | <b>2016</b>   | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   |
| <b>OPERATING</b>    |                                     |               |               |               |               |                                 |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                                 |               |               |               |               |
| 25000               | Requisition - Property Value Tax    | 7,000         | 7,000         | 15,000        | 15,000        | 15,000                          | 15,000        | 15,000        | 15,000        | 15,000        |
| 25270               | Investment Revenue                  |               |               | 37            | 0             |                                 | 0             | 0             | 0             | 0             |
| 25276               | Transfer from Non-Stat Reserve      |               |               |               |               |                                 |               |               |               |               |
| 25280               | Other                               |               | 2             |               | 3             |                                 |               |               |               |               |
| 25290               | Prior Year Surplus - Operating      | 2,037         | 2,037         | 96            | 96            | 10,811                          |               |               |               |               |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>9,037</b>  | <b>9,039</b>  | <b>15,133</b> | <b>15,099</b> | <b>25,811</b>                   | <b>15,000</b> | <b>15,000</b> | <b>15,000</b> | <b>15,000</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                                 |               |               |               |               |
| 25513               | Accident Insurance                  |               |               | 744           | 744           | 558                             | 575           | 592           | 610           | 628           |
| 25550               | Road Rescue Operating Grant         | 6,795         | 6,700         | 7,504         | 2,758         | 23,648                          | 12,817        | 12,797        | 12,776        | 12,754        |
| 25680               | Insurance                           | 21            | 21            | 37            | 36            | 105                             | 108           | 111           | 115           | 118           |
| 25690               | Administration                      | 750           | 750           | 750           | 750           | 1,500                           | 1,500         | 1,500         | 1,500         | 1,500         |
| 25699               | Studies/Professional Fees           |               |               |               |               |                                 |               |               |               |               |
| 25760               | Operating Reserve                   |               |               |               |               |                                 |               |               |               |               |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>7,566</b>  | <b>7,471</b>  | <b>9,035</b>  | <b>4,288</b>  | <b>25,811</b>                   | <b>15,000</b> | <b>15,000</b> | <b>15,000</b> | <b>15,000</b> |
| 25775               | Transfer to Non-Stat Reserve        |               |               | 3,598         |               |                                 |               |               |               |               |
| 25780               | Transfer to Capital                 | 1,471         | 1,472         | 2,500         |               |                                 |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>9,037</b>  | <b>8,943</b>  | <b>15,133</b> | <b>4,288</b>  | <b>25,811</b>                   | <b>15,000</b> | <b>15,000</b> | <b>15,000</b> | <b>15,000</b> |
|                     | NET REV / (EXP)                     | 0             | 96            | 0             | 10,811        | 0                               | 0             | 0             | 0             | 0             |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                                 |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                                 |               |               |               |               |
| 25810               | Transfer from Operating             | 1,471         | 1,472         | 2,500         |               |                                 |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        | <b>1,471</b>  | <b>1,472</b>  | <b>2,500</b>  |               |                                 |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                                 |               |               |               |               |
| 25855               | Equipment - General                 | 1,471         | 1,472         | 2,500         |               |                                 |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   | <b>1,471</b>  | <b>1,472</b>  | <b>2,500</b>  |               |                                 |               |               |               |               |
|                     | NET REV / (EXP)                     | 0             | 0             | 0             |               |                                 |               |               |               |               |

POWELL RIVER REGIONAL DISTRICT  
REGIONAL EMERGENCY PREPAREDNESS PROGRAM

|                     |                                     | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 28000               | Requisition - Property Value Tax    | 211,596        | 211,596        | 218,467        | 218,467        | 236,849                  | 254,964        | 258,448        | 262,068        | 268,662        |
| 28010               | Grant                               |                |                | 38,000         | 30,240         | 7,760                    |                |                |                |                |
| 28270               | Investment Revenue                  |                |                | 34             | 70             | 435                      | 95             | 146            | 231            | 316            |
| 28280               | Other                               |                | 282            |                | 6,050          | 3,000                    |                |                |                |                |
| 28290               | Surplus/Deficit                     | 39,050         | 39,050         | 50,454         | 50,454         | 24,123                   | 15,000         | 15,000         | 15,000         | 15,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>250,646</b> | <b>250,928</b> | <b>306,955</b> | <b>305,281</b> | <b>272,167</b>           | <b>270,059</b> | <b>273,594</b> | <b>277,299</b> | <b>283,978</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 28319               | Public Information                  | 5,100          | 2,856          | 6,100          | 5,601          | 14,350                   | 14,781         | 15,224         | 15,681         | 16,151         |
| 28517               | Memberships                         | 225            | 50             | 400            | 50             | 450                      | 464            | 477            | 492            | 506            |
| 28525               | Travel                              | 6,000          | 4,071          | 6,000          | 6,319          | 6,000                    | 6,180          | 6,365          | 6,556          | 6,753          |
| 28526               | Vehicle Costs                       | 3,600          | 2,993          | 3,600          | 1,906          | 3,600                    | 3,708          | 3,819          | 3,934          | 4,052          |
| 28555               | EOC Facility O & M                  | 9,213          | 1,719          | 6,000          | 5,256          | 6,000                    | 6,180          | 6,365          | 6,556          | 6,753          |
| 28556               | Community Alerting System O & M     | 11,238         | 10,775         | 11,238         | 11,323         | 15,000                   | 15,450         | 15,914         | 16,392         | 16,884         |
| 28557               | Mobile Hospital O & M               | 949            | -              | 949            |                | 949                      | 977            | 1,007          | 1,037          | 1,068          |
| 28560               | Materials & Supplies                | 5,500          | 5,136          | 5,500          | 3,919          | 7,500                    | 7,725          | 7,957          | 8,195          | 8,441          |
| 28600               | Emergency Plan Preparations         | -              | -              | 39,000         | 30,751         | 8,760                    |                | -              | -              | -              |
| 28610               | Salaries/Wages                      | 90,500         | 73,297         | 93,300         | 88,490         | 95,166                   | 97,069         | 99,011         | 100,991        | 103,011        |
| 28615               | Empl's Costs/Benefits               | 18,578         | 17,384         | 19,222         | 18,836         | 19,213                   | 19,597         | 19,989         | 20,389         | 20,796         |
| 28616               | PSLV Assistance                     | 15,550         | 16,361         | 20,500         | 17,408         | 22,000                   | 22,660         | 23,340         | 24,040         | 24,761         |
| 28620               | Training                            | 29,000         | 28,017         | 29,000         | 22,932         | 21,250                   | 21,888         | 22,544         | 23,220         | 23,917         |
| 28670               | Other                               | 1,000          | 3,189          | 3,000          | 6,921          | 3,000                    | 3,090          | 3,183          | 3,278          | 3,377          |
| 28680               | Insurance                           | 952            | 952            | 1,213          | 1,218          | 1,181                    | 1,287          | 1,324          | 1,364          | 1,404          |
| 28690               | Administration                      | 25,162         | 25,162         | 30,019         | 30,019         | 28,340                   | 29,191         | 30,066         | 30,968         | 31,897         |
| 28699               | Studies                             | -              | -              | -              | -              | -                        | -              | -              | -              | -              |
| 28695               | Contingency                         | 3,000          | -              | 1,757          |                | 6,000                    | 3,500          | 2,500          | 2,500          | 2,500          |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>225,567</b> | <b>191,962</b> | <b>276,798</b> | <b>250,949</b> | <b>258,759</b>           | <b>253,746</b> | <b>259,086</b> | <b>265,593</b> | <b>272,272</b> |
| 28750               | Lease Payments                      | 8,079          | 6,526          | 6,607          | 6,607          | 6,607                    | 6,607          | 2,802          |                |                |
| 28775               | Transfer to Non-Stat Reserve        | 2,000          | 1,986          | 23,550         | 23,602         | 5,000                    | 3,000          | 5,000          | 5,000          | 5,000          |
| 28776               | Debt Payments                       |                |                |                |                | 1,801                    | 6,706          | 6,706          | 6,706          | 6,706          |
| 28780               | Transfer to Capital                 | 15,000         | -              |                |                |                          |                |                |                |                |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>250,646</b> | <b>200,474</b> | <b>306,955</b> | <b>281,158</b> | <b>272,167</b>           | <b>270,059</b> | <b>273,594</b> | <b>277,299</b> | <b>283,978</b> |
|                     | NET REV / (EXP)                     | -              | 0              | 50,454         | 0              | 24,123                   | 0.20           | 0              | 0 -            | 0 -            |
| <b>CAPITAL</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 28805               | Transfer from Non-Stat Reserve      |                |                |                |                | 25,000                   |                |                |                |                |
| 28810               | Transfer from Operating             | 15,000         | -              |                |                |                          |                |                |                |                |
| 28815               | Borrowing                           |                |                |                |                | 25,000                   |                |                |                |                |
| 28816               | Lease                               |                |                |                |                |                          |                |                |                |                |
| 28820               | Grant                               |                |                |                |                |                          |                |                |                |                |
|                     | <b>TOTAL CAPITAL REVENUE</b>        | <b>15,000</b>  | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>50,000</b>            |                |                |                |                |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 28855               | Equipment                           | 15,000         | -              |                |                | 50,000                   |                |                |                |                |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   | <b>15,000</b>  | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>50,000</b>            |                |                |                |                |
|                     | NET REV / (EXP)                     | -              | -              |                | -              |                          |                |                |                |                |

POWELL RIVER REGIONAL DISTRICT  
LIBRARY SERVICES (A,B,C,D)

|                     |                                     | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 31000               | Requisition - Property Value Tax    | 230,011        | 230,011        | 239,138        | 239,138        | 245,441                  | 245,498        | 250,782        | 258,285        | 266,013        |
| 31250               | Contribution from Sllammon          | 3,920          | 3,590          | 3,958          | 3,958          | 3,864                    | 3,800          | 3,800          | 3,800          | 3,800          |
| 31280               | Other                               |                |                |                |                |                          |                |                |                |                |
| 31290               | Prior Year Surplus                  | 3,000          | 3,000          | 2,999          | 2,999          | 5,500                    |                |                |                |                |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>236,931</b> | <b>236,601</b> | <b>246,095</b> | <b>246,095</b> | <b>254,805</b>           | <b>249,298</b> | <b>254,582</b> | <b>262,085</b> | <b>269,813</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 31500               | Library Services                    | 232,431        | 232,102        | 239,095        | 239,095        | 242,805                  | 242,798        | 250,082        | 257,585        | 265,313        |
| 31650               | Referendum                          |                |                |                |                | 5,000                    |                |                |                |                |
| 31610               | Consultants - Legal                 |                |                |                |                |                          |                |                |                |                |
| 31670               | Other Expenses                      |                |                |                |                |                          |                |                |                |                |
| 31690               | Administration                      | 1,500          | 1,500          | 1,500          | 1,500          | 1,500                    | 1,500          | 1,500          | 1,500          | 1,500          |
| 31695               | Contingency                         | 3,000          | 0              | 5,500          |                | 5,500                    | 5,000          | 3,000          | 3,000          | 3,000          |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>236,931</b> | <b>233,602</b> | <b>246,095</b> | <b>240,595</b> | <b>254,805</b>           | <b>249,298</b> | <b>254,582</b> | <b>262,085</b> | <b>269,813</b> |
|                     | NET REV / (EXP)                     | 0              | 2,999          | 0              | 5,500          | -                        | - -            | 0 -            | 0 -            | 0              |

**POWELL RIVER REGIONAL DISTRICT  
EMERGENCY TELEPHONE (911) SERVICES**

|                     |                                     | <b>BUDGET</b>  | <b>ACTUAL</b>  | <b>BUDGET</b>  | <b>ACTUAL</b>  | <b>FIVE YEAR FINANCIAL PLAN</b> |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|---------------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | <b>2013</b>    | <b>2013</b>    | <b>2014</b>    | <b>2014</b>    | <b>2015</b>                     | <b>2016</b>    | <b>2017</b>    | <b>2018</b>    | <b>2019</b>    |
| <b>OPERATING</b>    |                                     |                |                |                |                |                                 |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                                 |                |                |                |                |
| 32000               | Requisition - Property Value Tax    | 109,173        | 109,173        | 114,259        | 114,259        | 130,368                         | 129,634        | 133,650        | 137,746        | 141,925        |
| 32001               | Requisition - Area E                |                |                |                |                |                                 |                |                |                |                |
| 32050               | Fees                                | 83,462         | 83,273         | 83,777         | 78,801         | 78,801                          | 78,801         | 78,801         | 78,801         | 78,801         |
| 32280               | Other Revenue                       | 1,097          | 966            | 1,016          | 1,049          | 1,046                           | 1,164          | 1,164          | 1,164          | 1,164          |
| 32290               | Prior Year Surplus                  | 2,754          | 2,754          | 4,920          | 4,811          | 481                             | 5,000          | 5,000          | 5,000          | 5,000          |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>196,486</b> | <b>196,166</b> | <b>203,972</b> | <b>198,920</b> | <b>210,697</b>                  | <b>214,599</b> | <b>218,615</b> | <b>222,711</b> | <b>226,890</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                                 |                |                |                |                |
| 32500               | NI 911 Costs                        | 167,470        | 167,470        | 174,438        | 174,438        | 180,201                         | 183,805        | 187,481        | 191,231        | 195,055        |
| 32540               | Telus Handling Charge               | 8,616          | 8,485          | 8,499          | 7,994          | 7,994                           | 8,467          | 8,467          | 8,467          | 8,467          |
| 32550               | Other                               |                |                |                |                |                                 |                |                |                |                |
| 32680               | Insurance                           | 846            | 846            | 926            | 898            | 1,390                           | 1,431          | 1,473          | 1,516          | 1,561          |
| 32690               | Administration                      | 14,554         | 14,554         | 15,109         | 15,109         | 15,607                          | 15,896         | 16,194         | 16,497         | 16,807         |
| 32695               | Contingency                         | 5,000          | 0              | 5,000          |                | 5,505                           | 5,000          | 5,000          | 5,000          | 5,000          |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>196,486</b> | <b>191,355</b> | <b>203,972</b> | <b>198,439</b> | <b>210,697</b>                  | <b>214,599</b> | <b>218,615</b> | <b>222,711</b> | <b>226,890</b> |
| 32780               | Transfer to Capital                 |                |                |                |                |                                 |                |                |                |                |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>196,486</b> | <b>191,355</b> | <b>203,972</b> | <b>198,439</b> | <b>210,697</b>                  | <b>214,599</b> | <b>218,615</b> | <b>222,711</b> | <b>226,890</b> |
|                     | <b>NET REV / (EXP)</b>              | <b>0</b>       | <b>4811</b>    | <b>0</b>       | <b>481</b>     | <b>0</b>                        | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |

**POWELL RIVER REGIONAL DISTRICT  
WASTE MANAGEMENT-LASQUETI ISLAND**

|                                        | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|----------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                                        | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>                       |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                         |                |                |                |                |                          |                |                |                |                |
| 33000 Requisition - Property Value Tax | 73,737         | 73,737         | 94,448         | 94,448         | 88,763                   | 105,773        | 106,735        | 105,156        | 106,350        |
| 33270 Investment Revenue               | 2,111          | 1,954          | 2,041          | 2,302          | 2,606                    | 2,537          | 2,678          | 2,804          | 3,065          |
| 33275 Transfer from Reserve (CW)       | 4,142          | 0              | 3,367          |                |                          |                |                |                |                |
| 33276 Transfer from Non-Stat Reserve   | 2,444          | 2,444          | 2,111          | 2,111          | 2,041                    | 2,606          | 2,537          | 2,678          | 2,804          |
| 33280 Other Revenue                    |                | 92             | 18,032         | 18,174         |                          |                |                |                |                |
| 33285 Prior Year Surplus - Reserve     |                |                |                |                |                          |                |                |                |                |
| 33290 Prior Year Surplus - Operating   | 42,322         | 42,322         | 29,640         | 29,640         | 18,396                   | 8,000          | 8,000          | 8,000          | 8,000          |
| <b>TOTAL OPERATING REVENUE</b>         | <b>124,756</b> | <b>120,549</b> | <b>149,639</b> | <b>146,675</b> | <b>111,806</b>           | <b>118,915</b> | <b>119,949</b> | <b>118,638</b> | <b>120,219</b> |
| <b>EXPENDITURES</b>                    |                |                |                |                |                          |                |                |                |                |
| 33550 Site Maintenance & Monitoring    |                | 4,463          | 12,418         | 0              | 19,300                   | 19,300         | 19,300         | 19,300         | 19,300         |
| 33600 Recycling Centre Operation       | 22,261         | 13,918         | 22,659         | 15,822         | 23,080                   | 23,491         | 23,926         | 23,926         | 23,926         |
| 33610 Services Coordination            | 29,346         | 28,865         | 37,466         | 37,535         | 43,825                   | 45,140         | 46,494         | 47,889         | 49,326         |
| 33620 Public Education                 | 2,000          | 0              | 500            | 1,320          | 1,242                    | 500            | 500            | 500            | 500            |
| 33670 Other                            | 8,800          | 774            | 12,300         | 12,410         | 3,500                    | 300            | 300            | 300            | 300            |
| 33680 Insurance                        | 622            | 622            | 1,997          | 1,999          | 857                      | 883            | 909            | 936            | 964            |
| 33690 Administration                   | 5,374          | 5,374          | 6,268          | 6,268          | 7,615                    | 7,969          | 8,114          | 7,428          | 7,545          |
| 33699 Studies/Professional Fees        | 4,142          | 1,908          | 3,367          |                | 3,387                    | 10,000         | 10,000         |                |                |
| 33760 Operating Reserve                | 4,000          | 0              | 0              |                | 1,000                    | 454            | 407            | 359            | 359            |
| <b>SUBTOTAL O &amp; M</b>              | <b>76,545</b>  | <b>55,924</b>  | <b>96,975</b>  | <b>75,354</b>  | <b>103,806</b>           | <b>108,037</b> | <b>109,949</b> | <b>100,638</b> | <b>102,219</b> |
| 33775 Transfer to Non-Stat Reserve     | 17,111         | 16,954         | 35,064         | 35,325         | 8,000                    | 10,879         | 10,000         | 18,000         | 18,000         |
| 33780 Transfer to Capital              | 31,100         | 18,032         | 17,600         | 17,600         |                          |                |                |                |                |
| <b>TOTAL OPERATING EXPENDITURES</b>    | <b>124,756</b> | <b>90,910</b>  | <b>149,639</b> | <b>128,279</b> | <b>111,806</b>           | <b>118,915</b> | <b>119,949</b> | <b>118,638</b> | <b>120,219</b> |
| NET REV / (EXP)                        | 0              | 29,640         | 0              | 18,396         | 0.00                     | 0.00           | 0.00           | 0.00 -         | 0.00           |
| <b>CAPITAL</b>                         |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                         |                |                |                |                |                          |                |                |                |                |
| 33801 Transfer from Reserve (CW)       | 162,000        | 0              | 162,000        | 2,388          | 200,000                  |                |                |                |                |
| 33805 Transfer from Non-Stat Reserve   |                |                |                |                | 10,000                   |                |                |                |                |
| 33810 Transfer from Operating          | 31,100         | 18,032         | 17,600         | 17,600         |                          |                |                |                |                |
| <b>TOTAL CAPITAL REVENUE</b>           | <b>193,100</b> | <b>18,032</b>  | <b>179,600</b> | <b>19,988</b>  | <b>210,000</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>EXPENDITURES</b>                    |                |                |                |                |                          |                |                |                |                |
| 33835 Land - Development               | 126,000        | 0              | 126,000        |                |                          |                |                |                |                |
| 33840 Buildings                        | 44,100         |                | 44,100         | 10,488         | 210,000                  |                |                |                |                |
| 33850 Infrastructure                   |                |                |                |                |                          |                |                |                |                |
| 33855 Equipment                        | 23,000         | 18,032         | 9,500          | 9,500          |                          |                |                |                |                |
| <b>TOTAL CAPITAL EXPENDITURES</b>      | <b>193,100</b> | <b>18,032</b>  | <b>179,600</b> | <b>19,988</b>  | <b>210,000</b>           | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| NET REV / (EXP)                        | 0              | 0              | 0              | 0              |                          |                |                |                |                |

**POWELL RIVER REGIONAL DISTRICT  
WASTE MANAGEMENT**

| WASTE MANAGEMENT             |                                       | AMENDED   |           | FIVE YEAR FINANCIAL PLAN |           |           |           |           |           |           |
|------------------------------|---------------------------------------|-----------|-----------|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
|                              |                                       | BUDGET    | ACTUAL    | BUDGET                   | ACTUAL    |           |           |           |           |           |
|                              |                                       | 2013      | 2013      | 2014                     | 2014      | 2015      | 2016      | 2017      | 2018      | 2019      |
| OPERATING                    |                                       |           |           |                          |           |           |           |           |           |           |
| REVENUE                      |                                       |           |           |                          |           |           |           |           |           |           |
| 35000                        | Requisition - Property Value Tax      | 151,079   | 151,079   | 174,393                  | 174,393   | 245,281   | 283,909   | 307,575   | 365,231   | 392,672   |
| 35020                        | Grant                                 |           |           | 116,392                  | 62,942    | 53,450    |           |           |           |           |
| 35270                        | Investment Revenue                    | 27,288    | 24,003    | 22,892                   | 23,523    | 21,066    | 19,031    | 16,819    | 287       | 457       |
| 35276                        | Transfer from Non-Stat Reserve        | 70,000    | 41,794    | 243,807                  | 70,000    | 110,833   | 160,000   | 125,000   |           |           |
| 35281                        | Tipping Fees                          | 1,018,164 | 964,460   | 977,897                  | 1,009,365 | 1,006,448 | 1,048,120 | 1,048,120 | 1,048,120 | 1,048,120 |
| 35282                        | Recycling Sales                       | 25,000    | 18,645    | 6,250                    | 6,540     |           |           |           |           |           |
| 35283                        | MMBC Incentives/Fees                  |           |           | 28,213                   | 21,576    | 44,524    | 48,684    | 48,684    | 48,684    | 48,684    |
| 35280                        | Other                                 | 515       | 10,391    | 10,385                   | 4,982     | 43,500    | 69,805    | 91,899    | 94,656    | 97,496    |
| 35290                        | Surplus/Deficit                       | 149,999   | 149,999   | 50,539                   | 50,539    | 66,273    | 15,000    | 15,000    | 15,000    | 15,000    |
| TOTAL OPERATING REVENUE      |                                       | 1,442,045 | 1,360,371 | 1,630,768                | 1,423,860 | 1,591,375 | 1,644,549 | 1,653,097 | 1,571,978 | 1,602,429 |
| EXPENDITURES                 |                                       |           |           |                          |           |           |           |           |           |           |
| 35310                        | Waste Handling                        | 146,911   | 133,081   | 137,965                  | 138,424   | 146,003   | 155,791   | 162,565   | 165,816   | 169,133   |
| 35312                        | Waste Transport                       | 278,409   | 251,114   | 256,921                  | 257,178   | 280,422   | 295,220   | 308,055   | 314,216   | 320,501   |
| 35313                        | Waste Disposal                        | 340,449   | 296,715   | 335,670                  | 328,726   | 399,002   | 450,327   | 459,333   | 468,520   | 477,890   |
| 35317                        | Legal                                 | 3,500     | -         | 3,500                    | 412       | 10,000    | 3,500     | 3,500     | 3,500     | 3,500     |
| 35318                        | Consulting Fees                       | -         | -         | -                        | -         | 62,000    |           | -         | -         | -         |
| 35319                        | Public Information                    | 95,147    | 79,917    | 102,960                  | 105,786   | 116,405   | 116,183   | 119,669   | 123,259   | 126,956   |
| 35320                        | Training, Conferences and Memberships |           |           |                          |           | 16,010    | 10,000    | 10,000    | 5,000     | 5,000     |
| 35325                        | Recycling Facility                    | 237,528   | 219,906   | 110,371                  | 101,099   |           |           |           |           |           |
| 35326                        | Texada Transfer Station               | 13,000    | 6,472     | 13,260                   | 7,436     | 13,597    | 13,869    | 14,146    | 14,429    | 14,717    |
| 35327                        | Rural Depot Operation                 | 130,830   | 129,243   | 248,725                  | 221,747   | 319,829   | 326,226   | 332,750   | 339,405   | 346,193   |
| 35328                        | Other                                 | 13,999    | 80,785    | 14,000                   | 18,390    | 18,200    | 18,564    | 18,935    | 19,314    | 19,700    |
| 35400                        | Depot Maintenance                     |           |           |                          |           | 16,200    | 5,000     | 5,000     | 5,000     | 5,000     |
| 35510                        | Wages and Fees                        |           |           |                          |           | 5,000     | 5,000     | 5,000     | 5,000     | 5,000     |
| 35680                        | Insurance                             | 6,622     | 6,622     | 6,373                    | 6,379     | 8,269     | 10,000    | 10,300    | 10,609    | 10,927    |
| 35690                        | Administration                        | 40,000    | 40,000    | 40,000                   | 40,000    | 40,000    | 40,000    | 40,000    | 40,000    | 40,000    |
| 35695                        | Contingency                           | 5,000     | -         | -                        | -         | 5,000     | 5,000     | 12,000    | 12,000    | 12,000    |
| 35699                        | Studies/Professional Fees             | 70,000    | 41,974    | 321,200                  | 91,555    | 114,283   | 160,000   | 125,000   |           |           |
| SUBTOTAL O & M               |                                       | 1,381,395 | 1,285,829 | 1,590,945                | 1,317,133 | 1,570,220 | 1,614,680 | 1,626,253 | 1,526,068 | 1,556,519 |
| 35775                        | Transfer to Non-Stat Reserve          | 27,288    | 24,003    | 39,823                   | 40,454    | 21,155    | 29,869    | 2,533     | 10,000    | 10,000    |
| 35776                        | Debt Payments                         |           |           |                          |           |           |           | 21,170    | 35,911    | 35,911    |
| 35780                        | Transfer to Capital                   | 33,362    | 0         |                          |           |           |           | 3,141     |           |           |
| TOTAL OPERATING EXPENDITURES |                                       | 1,442,045 | 1,309,832 | 1,630,768                | 1,357,587 | 1,591,375 | 1,644,549 | 1,653,097 | 1,571,979 | 1,602,430 |
| NET REV / (EXP)              |                                       | 0         | 50,539 -  | 0.05                     | 66,273    | 0.19      | 0         | 0         | 0         | 0         |
| CAPITAL                      |                                       |           |           |                          |           |           |           |           |           |           |
| REVENUE                      |                                       |           |           |                          |           |           |           |           |           |           |
| 35805                        | Transfer from Non-Stat Reserve        | 29,638    |           | 78,000                   | 77,868    | 30,000    |           | 850,000   |           |           |
| 35810                        | Transfer from Operating               | 33,362    |           |                          |           |           |           | 3,141     |           |           |
| 35815                        | Borrowing                             |           |           |                          |           |           |           | 604,857   |           |           |
| 35820                        | Other Revenue                         |           |           |                          |           |           | 1,532,838 |           |           |           |
| 35825                        | Grant                                 |           |           |                          |           |           | 2,846,100 | 2,877,144 |           |           |
| TOTAL CAPITAL REVENUE        |                                       | 63,000    |           | 78,000                   | 77,868    | 30,000    | 4,378,938 | 4,335,142 |           |           |
| EXPENDITURES                 |                                       |           |           |                          |           |           |           |           |           |           |
| 35836                        | Land - Improvements                   |           |           |                          |           |           | 4,378,938 | 4,335,142 |           |           |
| 35845                        | Structures                            | 63,000    |           | 78000                    | 77868     | 30,000    |           |           |           |           |
| 35855                        | Equipment - General                   |           |           |                          |           |           |           |           |           |           |
| TOTAL CAPITAL EXPENDITURES   |                                       | 63,000    |           | 78,000                   | 77,868    | 30,000    | 4,378,938 | 4,335,142 |           |           |
| NET REV / (EXP)              |                                       |           |           |                          |           |           |           |           |           |           |



POWELL RIVER REGIONAL DISTRICT  
HOUSE NUMBERING

|                                     |                                         | BUDGET       | ACTUAL       | BUDGET       | ACTUAL       | FIVE YEAR FINANCIAL PLAN |              |              |              |              |
|-------------------------------------|-----------------------------------------|--------------|--------------|--------------|--------------|--------------------------|--------------|--------------|--------------|--------------|
|                                     |                                         | 2013         | 2013         | 2014         | 2014         | 2015                     | 2016         | 2017         | 2018         | 2019         |
| <b>OPERATING</b>                    |                                         |              |              |              |              |                          |              |              |              |              |
| <b>REVENUE</b>                      |                                         |              |              |              |              |                          |              |              |              |              |
| 36000                               | Requisition - Property Value Tax        | 7,949        | 7,949        | 2,506        | 2,506        | 6,372                    | 4,465        | 4,465        | 4,465        | 4,465        |
| 36001                               | Requisition - Property Value Tax EA 'D' |              |              |              |              |                          |              |              |              |              |
| 36002                               | Requisition - Property Value Tax EA 'E' |              |              |              |              |                          |              |              |              |              |
| 36020                               | Grants                                  |              |              | 1,500        |              | 1,500                    |              |              |              |              |
| 36280                               | Other                                   |              | 126          |              | 46           |                          |              |              |              |              |
| 36290                               | Prior Year Surplus                      | 413          | 413          | 5,159        | 5,159        | 2,446                    |              |              |              |              |
| <b>TOTAL OPERATING REVENUE</b>      |                                         | <b>8,362</b> | <b>8,488</b> | <b>9,165</b> | <b>7,711</b> | <b>10,318</b>            | <b>4,465</b> | <b>4,465</b> | <b>4,465</b> | <b>4,465</b> |
| <b>EXPENDITURES</b>                 |                                         |              |              |              |              |                          |              |              |              |              |
| 36340                               | Map Updating & Reproduction             | 7,590        | 2,557        | 8,389        | 4,489        | 8,736                    | 3,700        | 3,700        | 3,700        | 3,700        |
| 36680                               | Insurance                               | 22           | 22           | 26           | 26           | 82                       | 15           | 15           | 15           | 15           |
| 36690                               | Administration                          | 750          | 750          | 750          | 750          | 1,500                    | 750          | 750          | 750          | 750          |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                         | <b>8,362</b> | <b>3,329</b> | <b>9,165</b> | <b>5,265</b> | <b>10,318</b>            | <b>4,465</b> | <b>4,465</b> | <b>4,465</b> | <b>4,465</b> |
| NET REV / (EXP)                     |                                         | 0            | 5,159        | 0            | 2,446        | 0                        | 0            | 0            | 0            | 0            |

**POWELL RIVER REGIONAL DISTRICT  
COMMUNITY RECREATION AREAS (C & E)**

|                     |                                           | <b>BUDGET</b> | <b>ACTUAL</b> | <b>BUDGET</b> | <b>ACTUAL</b> | <b>FIVE YEAR FINANCIAL PLAN</b> |               |               |               |               |
|---------------------|-------------------------------------------|---------------|---------------|---------------|---------------|---------------------------------|---------------|---------------|---------------|---------------|
|                     |                                           | <b>2013</b>   | <b>2013</b>   | <b>2014</b>   | <b>2014</b>   | <b>2015</b>                     | <b>2016</b>   | <b>2017</b>   | <b>2018</b>   | <b>2019</b>   |
| <b>OPERATING</b>    |                                           |               |               |               |               |                                 |               |               |               |               |
| <b>REVENUE</b>      |                                           |               |               |               |               |                                 |               |               |               |               |
| 37000               | Requisition - Property Value Tax - EA 'C' | 45,031        | 45,031        | 46,345        | 46,345        | 47,696                          | 49,090        | 50,525        | 52,003        | 53,525        |
| 37001               | Requisition - Property Value Tax - EA 'E' | 8,731         | 8,731         | 8,985         | 8,985         | 9,248                           | 9,518         | 9,796         | 10,083        | 10,378        |
| 37002               | Requisition - Property Value Tax - EA 'A' |               |               |               |               |                                 |               |               |               |               |
| 37276               | Transfer in from Reserve (CW)             | 45,000        | 775           | 40,910        | 34,455        |                                 |               |               |               |               |
| 37280               | Other Revenue                             |               |               | 3,315         | 3,315         |                                 |               |               |               |               |
| 37290               | Prior Year Surplus - Operating            |               |               |               |               |                                 |               |               |               |               |
|                     | <b>TOTAL OPERATING REVENUE</b>            | <b>98,762</b> | <b>54,537</b> | <b>99,555</b> | <b>93,100</b> | <b>56,944</b>                   | <b>58,607</b> | <b>60,321</b> | <b>62,085</b> | <b>63,903</b> |
| <b>EXPENDITURES</b> |                                           |               |               |               |               |                                 |               |               |               |               |
| 37670               | Area C - Kelly Creek Community School     | 43,775        | 43,775        | 45,088        | 45,088        | 46,440                          | 47,833        | 49,268        | 50,746        | 52,269        |
| 37675               | Area E - Lasqueti Community Association   | 8,487         | 8,487         | 8,742         | 8,742         | 9,004                           | 9,274         | 9,552         | 9,839         | 10,134        |
| 37676               | Area E - Lasqueti Recreation Development  | 45,000        | 775           | 44,225        | 37,770        |                                 |               |               |               |               |
| 37685               | Area A                                    |               |               |               |               |                                 |               |               |               |               |
| 37690               | Administration                            | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                           | 1,500         | 1,500         | 1,500         | 1,500         |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>       | <b>98,762</b> | <b>54,537</b> | <b>99,555</b> | <b>93,100</b> | <b>56,944</b>                   | <b>58,607</b> | <b>60,321</b> | <b>62,085</b> | <b>63,903</b> |
|                     | NET REV / (EXP)                           | 0             | 0             | 0             | 0             | 0                               | 0             | 0             | 0             | 0             |

POWELL RIVER REGIONAL DISTRICT  
RURAL PARATRANSIT

|                     |                                     | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 38000               | Requisition - Property Value Tax    | 49,000         | 49,000         | 49,000         | 49,000         | 58,455                   | 64,661         | 76,826         | 84,352         | 86,944         |
| 38050               | Fare                                | 31,630         | 33,144         | 31,630         | 30,908         | 33,670                   | 32,265         | 32,588         | 32,914         | 33,243         |
| 38060               | Expansion Fares                     |                |                |                |                |                          |                |                |                |                |
| 38280               | Other                               |                | 75             |                | 1,722          |                          |                |                |                |                |
| 38290               | Prior Year Surplus - Operating      | 39,972         | 39,972         | 50,438         | 50,438         | 52,995                   | 34,250         | 5,000          | 0              | 0              |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>120,602</b> | <b>122,191</b> | <b>131,068</b> | <b>132,068</b> | <b>145,120</b>           | <b>131,176</b> | <b>114,414</b> | <b>117,266</b> | <b>120,187</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 38550               | General Operating Expenses          | 58,250         | 37,753         | 59,500         | 46,041         | 72,848                   | 77,738         | 80,070         | 82,472         | 84,946         |
| 38650               | Distribution of Fare Revenue - CITY | 22,141         | 23,068         | 22,141         | 21,635         | 22,805                   | 22,586         | 22,812         | 23,040         | 23,270         |
| 38670               | Other                               | 6,500          | 1,550          | 2,500          | 1,162          | 2,500                    | 2,500          | 2,500          | 2,500          | 2,500          |
| 38680               | Insurance                           | 449            | 449            | 525            | 526            | 614                      | 547            | 557            | 568            | 568            |
| 38690               | Administration                      | 8,933          | 8,933          | 9,709          | 9,709          | 10,622                   | 9,717          | 8,475          | 8,686          | 8,903          |
| 38695               | Contingency                         | 24,329         | 0              | 36,693         |                | 35,731                   | 18,089         |                |                |                |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>120,602</b> | <b>71,753</b>  | <b>131,068</b> | <b>79,073</b>  | <b>145,120</b>           | <b>131,176</b> | <b>114,414</b> | <b>117,266</b> | <b>120,187</b> |
|                     | NET REV / (EXP)                     | 0              | 50,438         | 0              | 52,995         | 0                        | -              | -              | - -            | 0              |

POWELL RIVER REGIONAL DISTRICT  
LASQUETI ISLAND LIBRARY SERVICES

|                     |                                            | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|--------------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                            | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                            |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                            |               |               |               |               |                          |               |               |               |               |
| 39000               | Requisition - Property Value Tax           | 25,288        | 25,288        | 26,184        | 26,184        | 27,764                   | 28,840        | 29,960        | 31,125        | 32,339        |
|                     | <b>TOTAL OPERATING REVENUE</b>             | <b>25,288</b> | <b>25,288</b> | <b>26,184</b> | <b>26,184</b> | <b>27,764</b>            | <b>28,840</b> | <b>29,960</b> | <b>31,125</b> | <b>32,339</b> |
| <b>EXPENDITURES</b> |                                            |               |               |               |               |                          |               |               |               |               |
| 39550               | Grant to Vancouver Island Regional Library | 23,788        | 23,788        | 24,684        | 24,684        | 26,264                   | 27,340        | 28,460        | 29,625        | 30,839        |
| 39690               | Administration                             | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,500         | 1,500         | 1,500         |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>        | <b>25,288</b> | <b>25,288</b> | <b>26,184</b> | <b>26,184</b> | <b>27,764</b>            | <b>28,840</b> | <b>29,960</b> | <b>31,125</b> | <b>32,339</b> |
|                     | NET REV / (EXP)                            | 0             | 0             | 0             | 0             | 0                        | 0             | 0             | 0             | 0             |

POWELL RIVER REGIONAL DISTRICT  
SEPTAGE DISPOSAL

|                                     |                                   | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|-------------------------------------|-----------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                                     |                                   | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>                    |                                   |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>                      |                                   |               |               |               |               |                          |               |               |               |               |
| 40000                               | Annual Requisition                | 42,802        | 42,802        | 44,765        | 44,765        | 43,270                   | 36,195        | 36,665        | 36,569        | 36,479        |
| 40010                               | Grant                             |               |               |               |               |                          |               |               |               |               |
| 40270                               | Interest                          | 6,990         | 6,166         | 5,951         | 6,175         | 5,963                    | 895           | 1,335         | 1,770         | 2,205         |
| 40276                               | Transfer from Non-Stat Reserve    |               |               |               |               | 304,097                  |               |               |               |               |
| 40280                               | Other (SFN Contr.)                | 850           | 681           | 671           | 753           | 735                      | 600           | 612           | 624           | 637           |
| 40281                               | Borrowing                         |               |               |               |               |                          |               |               |               |               |
| 40290                               | Prior Year Surplus - Operating    | 1,335         | 1,335         | 0             |               | 506                      |               |               |               |               |
| <b>TOTAL OPERATING REVENUE</b>      |                                   | <b>51,977</b> | <b>50,984</b> | <b>51,387</b> | <b>51,693</b> | <b>354,571</b>           | <b>37,690</b> | <b>38,612</b> | <b>38,963</b> | <b>39,321</b> |
| <b>EXPENDITURES</b>                 |                                   |               |               |               |               |                          |               |               |               |               |
| 40540                               | Payment to City - Capital         |               |               |               |               |                          |               |               |               |               |
| 40550                               | Payment to City - Operations      | 5,684         | 5,645         | 5,656         | 5,656         | 5,719                    | 5,890         | 6,067         | 6,249         | 6,436         |
| 40555                               | Payment to City - Desludging Res. | 4,955         | 4,921         | 4,931         | 4,931         | 4,985                    | 5,135         | 5,289         | 5,447         | 5,611         |
| 40670                               | Other/Miscellaneous               |               |               |               |               |                          |               |               |               |               |
| 40680                               | Insurance                         | 59            | 59            | 62            | 62            | 71                       | 65            | 67            | 69            | 69            |
| 40690                               | Administration                    | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,500         | 1,500         | 1,500         |
| 40695                               | Contingency                       | 200           | 0             | 200           |               | 200                      | 100           | 100           | 100           | 100           |
| <b>SUBTOTAL O &amp; M</b>           |                                   | <b>12,398</b> | <b>12,125</b> | <b>12,349</b> | <b>12,149</b> | <b>12,474</b>            | <b>12,690</b> | <b>13,022</b> | <b>13,365</b> | <b>13,716</b> |
| 40770                               | Transfer to Reserve [Feasibility] |               |               |               |               |                          |               |               |               |               |
| 40772                               | Transfer to Non-Stat Reserve      | 1,261         | 541           | 720           | 720           |                          | 25,000        | 25,590        | 25,598        | 25,605        |
| 40775                               | Debt Payment                      | 38,318        | 38,318        | 38,318        | 38,318        | 342,097                  |               |               |               |               |
| <b>TOTAL OPERATING EXPENDITURES</b> |                                   | <b>51,977</b> | <b>50,984</b> | <b>51,387</b> | <b>51,187</b> | <b>354,571</b>           | <b>37,690</b> | <b>38,612</b> | <b>38,963</b> | <b>39,321</b> |
| <b>NET REV / (EXP)</b>              |                                   | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>506 -</b>  | <b>0.00 -</b>            | <b>0.00 -</b> | <b>0.00</b>   | <b>0.00</b>   | <b>0.00</b>   |

POWELL RIVER REGIONAL DISTRICT  
ECONOMIC DEVELOPMENT SERVICE

|                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>                    |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>                      |               |               |               |               |                          |               |               |               |               |
| 45000 Requisition - EAs             | 36,177        | 36,177        | 36,039        | 36,039        | 37,817                   | 37,818        | 37,818        | 37,818        | 37,818        |
| 45280 Other                         |               |               |               |               |                          |               |               |               |               |
| 45290 Surplus/Deficit               |               |               |               |               | 1                        |               |               |               |               |
| <b>TOTAL OPERATING REVENUE</b>      | <b>36,177</b> | <b>36,177</b> | <b>36,039</b> | <b>36,039</b> | <b>37,818</b>            | <b>37,818</b> | <b>37,818</b> | <b>37,818</b> | <b>37,818</b> |
| <b>EXPENDITURES</b>                 |               |               |               |               |                          |               |               |               |               |
| 45550 Contribution to PRREDS        | 15,171        | 15,171        | 34,539        | 34,538        |                          |               |               |               |               |
| 45555 Contribution to Others        | 19,506        | 19,506        |               |               | 36,318                   | 36,318        | 36,318        | 36,318        | 36,318        |
| 45690 Administration                | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,500         | 1,500         | 1,500         |
| 45695 Contingency                   |               |               |               |               |                          |               |               |               |               |
| <b>TOTAL OPERATING EXPENDITURES</b> | <b>36,177</b> | <b>36,177</b> | <b>36,039</b> | <b>36,038</b> | <b>37,818</b>            | <b>37,818</b> | <b>37,818</b> | <b>37,818</b> | <b>37,818</b> |
| NET REV / (EXP)                     | 0             | 0             | 0             | 1             | 0                        | 0             | 0             | 0             | 0             |

POWELL RIVER REGIONAL DISTRICT  
NORTHSIDE RECREATION

|                     |                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 50000               | Annual Requisition                  | 50,000        | 50,000        | 50,000        | 50,000        | 52,000                   | 54,000        | 54,000        | 54,000        | 54,000        |
| 50270               | Investment Revenue                  | 646           | 593           | 614           | 883           | 1,102                    | 636           | 956           | 1,267         | 1,568         |
| 50276               | Transfer from Reserve (NS)          |               |               |               |               |                          |               |               |               |               |
| 50280               | Other                               |               | 343           |               | 1,649         |                          |               |               |               |               |
| 50290               | Prior Year Surplus - Operating      | 16,211        | 16,211        | 24,518        | 24,518        | 8,267                    | 1,000         | 1,000         | 1,000         | 1,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>66,857</b> | <b>67,147</b> | <b>75,132</b> | <b>77,050</b> | <b>61,369</b>            | <b>55,636</b> | <b>55,956</b> | <b>56,267</b> | <b>56,568</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 50530               | Minor Assets                        |               |               |               |               |                          |               |               |               |               |
| 50535               | Building & Ground Maintenance       | 26,200        | 12,743        | 10,700        | 13,589        | 28,000                   | 11,000        | 11,300        | 11,609        | 11,927        |
| 50540               | Services                            | 12,417        | 8,199         | 12,790        | 9,961         | 10,634                   | 13,569        | 13,975        | 14,394        | 14,394        |
| 50680               | Insurance                           | 2,703         | 2,703         | 2,733         | 2,733         | 2,901                    | 2,988         | 3,078         | 3,170         | 3,265         |
| 50690               | Administration                      | 3,386         | 3,386         | 2,178         | 2,178         | 3,402                    | 2,284         | 2,347         | 2,413         | 2,446         |
| 50695               | Contingency                         | 1,000         | 0             | 1,000         |               | 1,000                    | 1,000         | 1,000         | 1,000         | 1,000         |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>45,706</b> | <b>27,031</b> | <b>29,401</b> | <b>28,461</b> | <b>45,937</b>            | <b>30,841</b> | <b>31,700</b> | <b>32,586</b> | <b>33,032</b> |
| 50775               | Debt Payment                        | 11,785        | 11,785        | 11,785        | 11,607        | 5,967                    | 5,967         | 5,967         | 5,967         | 5,967         |
| 50776               | Transfer to Non-Stat Reserve        | 3,866         | 3,813         | 28,446        | 28,715        | 9,465                    | 18,828        | 18,289        | 17,714        | 17,569        |
| 50780               | Transfer to Capital                 | 5,500         | 0             | 5,500         |               |                          |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>66,857</b> | <b>42,629</b> | <b>75,132</b> | <b>68,783</b> | <b>61,369</b>            | <b>55,636</b> | <b>55,956</b> | <b>56,267</b> | <b>56,568</b> |
|                     | NET REV / (EXP)                     | 0             | 24518         | 0             | 8267          | 0.00 -                   | 0.00          | 0.00          | 0.00 -        | 0.00          |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 50801               | Transfer from Reserve (CW)          | 5,000         |               | 5,000         |               | 10,000                   |               |               |               |               |
| 50805               | Transfer from Non-Stat Reserve      |               |               |               |               | 32,000                   |               |               |               |               |
| 50810               | Transfer from Operating             | 5,500         |               | 5,500         |               |                          |               |               |               |               |
| 50815               | From Borrowing                      |               |               |               |               |                          |               |               |               |               |
| 50820               | Grant                               |               |               |               |               |                          |               |               |               |               |
| 50825               | Other                               |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        | <b>10,500</b> |               | <b>10,500</b> |               | <b>42,000</b>            |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 50830               | Land                                |               |               |               |               |                          |               |               |               |               |
| 50835               | Land Development                    |               |               |               |               |                          |               |               |               |               |
| 50836               | Land - Improvements                 |               |               |               |               | 31,500                   |               |               |               |               |
| 50840               | Buildings                           |               |               |               |               |                          |               |               |               |               |
| 50845               | Structures                          | 5,250         |               | 5,250         |               |                          |               |               |               |               |
| 50855               | Equipment                           | 5,250         |               | 5,250         |               | 10,500                   |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   | <b>10,500</b> |               | <b>10,500</b> |               | <b>42,000</b>            |               |               |               |               |
|                     | NET REV / (EXP)                     | 0             |               | 0             |               | 0                        |               |               |               |               |

**POWELL RIVER REGIONAL DISTRICT  
MALASPINA FIRE DEPARTMENT**

|                     |                                     | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 60000               | Requisition - Property Value Tax    | 290,288        | 290,288        | 298,484        | 298,484        | 341,566                  | 345,300        | 361,848        | 380,777        | 394,529        |
| 60280               | Other Revenue                       |                | 1,224          | 25,000         | 25,276         |                          |                |                |                |                |
| 60275               | Transfer from Reserve (CW)          |                |                |                |                |                          |                |                |                |                |
| 60276               | Transfer from Reserve               |                |                |                |                |                          |                |                |                |                |
| 60290               | Prior Year Surplus - Operating      | 22,681         | 22,681         | 63,081         | 63,081         | 21,478                   | 20,000         | 20,000         | 20,000         | 20,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>312,969</b> | <b>314,193</b> | <b>386,565</b> | <b>386,841</b> | <b>363,044</b>           | <b>365,300</b> | <b>381,848</b> | <b>400,777</b> | <b>414,529</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 60400               | Hall Repairs                        | 12,000         | 9,921          | 7,000          | 6,792          | 13,100                   | 12,360         | 12,731         | 13,113         | 13,506         |
| 60410               | Communication O & M                 | 4,800          | 2,823          | 4,800          | 3,411          | 4,800                    | 4,944          | 5,092          | 5,245          | 5,402          |
| 60420               | First Responder                     | 6,100          | 3,113          | 6,100          | 3,537          | 6,400                    | 6,592          | 6,790          | 6,994          | 7,204          |
| 60430               | Equipment & Apparatus O & M         | 10,000         | 8,534          | 12,000         | 8,345          | 12,010                   | 12,370         | 12,741         | 13,123         | 13,517         |
| 60435               | Equipment & Apparatus Purchases     | 35,005         | 40,200         | 35,889         | 48,496         | 47,700                   | 40,000         | 41,200         | 42,436         | 43,709         |
| 60509               | Volunteer Honorariums               | 44,630         | 44,553         | 50,050         | 49,608         | 56,280                   | 56,280         | 56,280         | 56,280         | 56,280         |
| 60510               | Wages and Fees                      | 20,068         | 3,234          | 2,568          | 5,204          | 5,514                    | 5,679          | 5,849          | 6,024          | 6,205          |
| 60513               | Firefighter Insurance               | 1,213          | 1,213          | 2,631          | 2,631          | 2,791                    | 2,875          | 2,961          | 3,050          | 3,142          |
| 60515               | WCB                                 | 274            | 268            | 282            | 310            | 290                      | 299            | 308            | 317            | 327            |
| 60516               | Seminar & Convention                | 9,413          | 10,454         | 10,500         | 8,361          | 10,815                   | 11,139         | 11,473         | 11,817         | 12,172         |
| 60520               | Training Expense                    | 36,000         | 21,836         | 36,000         | 33,825         | 36,000                   | 36,000         | 37,080         | 38,192         | 39,338         |
| 60521               | Other Training/Membership           | 900            | 596            | 900            | 689            | 900                      | 927            | 955            | 984            | 1,014          |
| 60525               | Vehicle Maintenance                 | 17,000         | 13,690         | 11,577         | 11,106         | 17,500                   | 18,025         | 18,566         | 19,123         | 19,697         |
| 60526               | Vehicle Operation - Gas & Oil       | 5,250          | 4,225          | 5,400          | 6,790          | 5,500                    | 5,666          | 5,837          | 6,013          | 6,194          |
| 60527               | Vehicle Insurance & Inspection      | 5,666          | 5,940          | 5,666          | 7,026          | 6,168                    | 6,353          | 6,544          | 6,740          | 6,942          |
| 60530               | Minor Assets                        |                |                |                |                |                          |                |                |                |                |
| 60541               | Utilities                           | 13,022         | 11,354         | 13,022         | 12,154         | 18,416                   | 13,942         | 14,360         | 14,791         | 15,235         |
| 60545               | Postage/Freight/Stationery          | 1,273          | 914            | 1,200          | 1,168          | 1,200                    | 1,236          | 1,273          | 1,311          | 1,350          |
| 60550               | Office Purchases & Supplies         | 7,100          | 706            | 7,100          | 3,477          | 3,400                    | 3,502          | 3,607          | 3,715          | 3,826          |
| 60670               | Other                               | 5,500          | 9,034          | 13,665         | 12,708         | 6,665                    | 6,865          | 7,071          | 7,283          | 7,501          |
| 60671               | Loss on Donation of Asset           |                |                |                | -500           |                          |                |                |                |                |
| 60672               | Transfer from Capital to Operations |                |                |                | 500            |                          |                |                |                |                |
| 60680               | Insurance                           | 5,710          | 5,710          | 6,031          | 6,032          | 6,345                    | 6,329          | 6,519          | 6,715          | 6,715          |
| 60690               | Administration                      | 19,276         | 19,276         | 19,424         | 19,424         | 20,946                   | 20,113         | 20,581         | 21,063         | 21,544         |
| 60760               | Operating Reserve                   | 10,000         | 0              |                |                | 5,000                    | 5,000          | 5,000          | 5,000          | 5,000          |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>270,200</b> | <b>217,594</b> | <b>251,805</b> | <b>251,094</b> | <b>287,740</b>           | <b>276,496</b> | <b>282,817</b> | <b>289,329</b> | <b>295,820</b> |
| 60750               | Lease Payments                      | 42,769         | 33,518         | 52,401         | 45,236         | 43,804                   | 43,804         | 43,804         | 43,804         | 43,804         |
| 60770               | Transfer to Reserve                 |                |                | 22,636         | 22,636         | 15,000                   | 25,000         | 25,000         | 19,929         | 19,929         |
| 60775               | Debt Payments                       |                |                |                |                |                          |                | 10,227         | 27,715         | 34,976         |
| 60780               | Transfer to Capital                 |                |                | 59,723         | 46,397         | 16,500                   | 20,000         | 20,000         | 20,000         | 20,000         |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>312,969</b> | <b>251,112</b> | <b>386,565</b> | <b>365,363</b> | <b>363,044</b>           | <b>365,300</b> | <b>381,848</b> | <b>400,777</b> | <b>414,529</b> |
|                     | NET REV / (EXP)                     | 0              | 63,081         | -              | 21,478         | 0.05                     | 0 -            | 0              | 0              | 0              |



## MALASPINA FIRE DEPARTMENT

|                     |                                   | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |               |                |                |               |
|---------------------|-----------------------------------|----------------|----------------|----------------|----------------|--------------------------|---------------|----------------|----------------|---------------|
|                     |                                   | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016          | 2017           | 2018           | 2019          |
| <b>CAPITAL</b>      |                                   |                |                |                |                |                          |               |                |                |               |
| <b>REVENUE</b>      |                                   |                |                |                |                |                          |               |                |                |               |
| 60800               | Transfer from Reserve             | 189,741        | 188,071        |                |                |                          |               |                | 100,000        |               |
| 60801               | Transfer from Reserve (CW)        | 3,021          | 3,021          |                |                |                          |               |                |                |               |
| 60810               | Transfer from Operating           |                |                | 59,723         | 46,397         | 16,500                   | 20,000        | 20,000         | 20,000         | 20,000        |
| 60816               | Lease                             |                |                | 521,335        | 521,335        |                          |               | 250,000        | 175,000        |               |
| 60820               | Grant Revenue                     |                |                |                |                |                          |               |                |                |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>      | <b>192,762</b> | <b>191,092</b> | <b>581,058</b> | <b>567,732</b> | <b>16,500</b>            | <b>20,000</b> | <b>270,000</b> | <b>295,000</b> | <b>20,000</b> |
| <b>EXPENDITURES</b> |                                   |                |                |                |                |                          |               |                |                |               |
| 60835               | Land - Development                |                |                |                |                |                          |               |                |                |               |
| 60840               | Buildings                         | 3,021          | 3,021          | 8,500          | 3,974          | 3,500                    |               |                |                |               |
| 60855               | Equipment - General               | 6,159          | 5,782          | 32,423         | 32,423         |                          |               |                |                |               |
| 60865               | Equipment - Fire                  | 23,841         | 22,548         | 8,800          |                | 13,000                   | 20,000        | 20,000         | 20,000         | 20,000        |
| 60870               | Vehicles                          | 159,741        | 159,741        | 531,335        | 531,335        |                          |               | 250,000        | 275,000        |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b> | <b>192,762</b> | <b>191,092</b> | <b>581,058</b> | <b>567,732</b> | <b>16,500</b>            | <b>20,000</b> | <b>270,000</b> | <b>295,000</b> | <b>20,000</b> |
|                     | NET REV / (EXP)                   | 0              | 0              | 0              | 0              | 0                        | 0             | 0              | 0              | 0             |

POWELL RIVER REGIONAL DISTRICT  
LASQUETI ISLAND FIRE DEPARTMENT

|                     |                                          | BUDGET        | ACTUAL        | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|------------------------------------------|---------------|---------------|----------------|----------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                          | 2013          | 2013          | 2014           | 2014           | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                          |               |               |                |                |                          |               |               |               |               |
| <b>REVENUE</b>      |                                          |               |               |                |                |                          |               |               |               |               |
| 61000               | Requisition - Property Value Tax         | 35,747        | 35,747        | 40,665         | 40,665         | 71,975                   | 62,199        | 56,333        | 57,577        | 58,858        |
| 61005               | Requisition - Parcel Tax                 | 25,000        | 25,000        | 25,000         | 25,000         | 30,000                   | 30,000        | 30,000        | 30,000        | 30,000        |
| 61275               | Transfer from Reserve for Asset Transfer |               |               | 22,174         | 22,174         |                          |               |               |               |               |
| 61280               | Other                                    |               | 114           |                | 62             |                          |               |               |               |               |
| 61290               | Prior Year Surplus - Operating           | 8,292         | 8,292         | 12,474         | 12,474         | 8,576                    | 3,000         | 3,000         | 3,000         | 3,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>           | <b>69,039</b> | <b>69,153</b> | <b>100,313</b> | <b>100,375</b> | <b>110,551</b>           | <b>95,199</b> | <b>89,333</b> | <b>90,577</b> | <b>91,858</b> |
| <b>EXPENDITURES</b> |                                          |               |               |                |                |                          |               |               |               |               |
| 61410               | Communication O & M                      | 703           | 1,332         | 1,332          | 1,255          | 1,500                    | 1,545         | 1,591         | 1,639         | 1,688         |
| 61435               | Equipment & Apparatus Purchases          | 10,000        | 12,796        | 10,000         | 7,829          | 23,500                   | 9,205         | 9,471         | 9,745         | 10,027        |
| 61440               | Equipment & Apparatus O & M              | 515           | 420           | 1,000          |                | 1,000                    | 1,030         | 1,061         | 1,093         | 1,126         |
| 61509               | Honorarium                               | 1,800         | 1,800         | 1,800          | 1,800          | 1,800                    | 1,800         | 1,800         | 1,800         | 1,800         |
| 61513               | Firefighter Insurance                    | 1,718         | 1,718         | 3,726          | 3,726          | 3,757                    | 3,870         | 3,986         | 4,106         | 4,229         |
| 61515               | WCB                                      | 412           | 349           | 424            | 363            | 437                      | 450           | 464           | 478           | 492           |
| 61516               | Seminar & Convention                     |               |               |                |                |                          |               |               |               |               |
| 61520               | Training Expense                         | 2,300         | 0             | 5,000          | 9,300          | 10,000                   | 3,000         | 3,000         | 3,000         | 3,000         |
| 61525               | Vehicle Maintenance & Operation          | 2,111         | 875           | 2,000          | 204            | 2,000                    | 2,060         | 2,122         | 2,186         | 2,252         |
| 61526               | Vehicle - Gas & Oil                      | 1,500         | 2,190         | 1,500          | 952            | 1,500                    | 1,545         | 1,591         | 1,639         | 1,688         |
| 61527               | Vehicle Insurance/Inspection             | 3,310         | 2,659         | 3,000          | 3,413          | 3,806                    | 3,920         | 4,038         | 4,159         | 4,284         |
| 61530               | Minor Assets                             | 1,500         | 0             | 1,500          |                | 1,500                    |               |               |               |               |
| 61535               | Hall Maintenance                         | 3,500         | 1,000         | 3,500          | 598            | 3,500                    | 3,605         | 3,713         | 3,824         | 3,939         |
| 61540               | Services - Communications System         | 1,115         | 1,118         | 6,500          | 9,291          | 2,540                    | 2,616         | 2,694         | 2,775         | 2,858         |
| 62560               | Public Education                         |               |               | 400            |                |                          | 0             | 0             | 0             | 0             |
| 61610               | Legal Fees                               |               |               |                |                | 7,000                    |               |               |               |               |
| 61670               | Other Expenditures                       | 8,000         | 2,251         | 30,674         | 27,516         | 7,000                    | 2,165         | 2,230         | 2,297         | 2,366         |
| 61675               | First Responder Expenditures             | 7,588         | 7,268         | 2,000          | 1,594          | 3,000                    | 3,090         | 3,183         | 3,278         | 3,376         |
| 61680               | Insurance                                | 1,431         | 1,431         | 1,576          | 1,577          | 1,834                    | 2,500         | 2,575         | 2,652         | 2,732         |
| 61690               | Administration                           | 3,959         | 3,959         | 4,460          | 4,460          | 6,213                    | 3,511         | 3,601         | 3,693         | 3,788         |
| 61695               | Contingency                              | 2,000         | 0             | 2,000          |                | 2,000                    | 1,500         | 1,500         | 1,500         | 1,500         |
| 61699               | Professional Fees                        |               |               |                |                | 11,000                   | 7,000         |               |               |               |
|                     | <b>SUBTOTAL O &amp; M</b>                | <b>53,462</b> | <b>41,166</b> | <b>82,392</b>  | <b>73,878</b>  | <b>94,887</b>            | <b>54,412</b> | <b>48,620</b> | <b>49,864</b> | <b>51,145</b> |
| 61750               | Lease Payments                           | 15,577        | 15,513        | 15,664         | 15,664         | 15,664                   | 13,053        |               |               |               |
| 61770               | Transfer to Reserve                      |               |               | 2,257          | 2,257          |                          | 27,734        |               | 20,000        | 20,000        |
| 61775               | Debt Payment                             |               |               |                |                |                          |               | 11,909        | 20,713        | 20,713        |
| 61780               | Transfer to Capital                      |               |               |                |                |                          |               | 28,804        |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>      | <b>69,039</b> | <b>56,679</b> | <b>100,313</b> | <b>91,799</b>  | <b>110,551</b>           | <b>95,199</b> | <b>89,333</b> | <b>90,577</b> | <b>91,858</b> |
|                     | NET REV / (EXP)                          | 0             | 12,474        | -              | 8,576          | -                        | 0             | 0             | 0             | 0             |

|                                   |                         | BUDGET        | ACTUAL       | BUDGET        | ACTUAL   | FIVE YEAR FINANCIAL PLAN |      |                  |      |      |
|-----------------------------------|-------------------------|---------------|--------------|---------------|----------|--------------------------|------|------------------|------|------|
|                                   |                         | 2013          | 2013         | 2014          | 2014     | 2015                     | 2016 | 2017             | 2018 | 2019 |
| <b>CAPITAL</b>                    |                         |               |              |               |          |                          |      |                  |      |      |
| <b>REVENUE</b>                    |                         |               |              |               |          |                          |      |                  |      |      |
| 61800                             | Transfer from Reserve   | 42,500        | 3,542        | 31,500        | 0        | 6,000                    |      | 83,804           |      |      |
| 61810                             | Transfer from Operating | 0             | 0            |               |          |                          |      | 28,804           |      |      |
| 61815                             | Borrowing Proceeds      |               |              |               |          |                          |      | 303,353          |      |      |
| 66820                             | Grant                   |               |              |               |          |                          |      | 784,039          |      |      |
| <b>TOTAL CAPITAL REVENUE</b>      |                         | <b>42,500</b> | <b>3,542</b> | <b>31,500</b> | <b>0</b> | <b>6,000</b>             |      | <b>1,200,000</b> |      |      |
| <b>EXPENDITURES</b>               |                         |               |              |               |          |                          |      |                  |      |      |
| 61840                             | Buildings               | 21,000        | 0            | 21,000        |          | 6,000                    |      | 1,200,000        |      |      |
| 61845                             | Structures              |               |              |               |          |                          |      |                  |      |      |
| 61855                             | Equipment - General     | 21,500        | 3,542        | 10,500        |          |                          |      |                  |      |      |
| 61865                             | Equipment - Fire        |               |              |               |          |                          |      |                  |      |      |
| 61870                             | Vehicles                |               |              |               | 0        |                          |      |                  |      |      |
| <b>TOTAL CAPITAL EXPENDITURES</b> |                         | <b>42,500</b> | <b>3,542</b> | <b>31,500</b> | <b>0</b> | <b>6,000</b>             |      | <b>1,200,000</b> |      |      |
|                                   |                         | 0             | 0            | 0             | 0        |                          |      |                  |      |      |

POWELL RIVER REGIONAL DISTRICT  
SAVARY ISLAND FIRE DEPARTMENT

|                                    |                                      | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|------------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                                    |                                      | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>                   |                                      |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                     |                                      |                |                |                |                |                          |                |                |                |                |
| 62000                              | Requisition - Property Value Tax     | 107,681        | 107,681        | 141,091        | 141,091        | 144,507                  | 145,000        | 145,000        | 145,000        | 145,000        |
| 62010                              | Grant                                |                |                |                |                |                          |                |                |                |                |
| 62280                              | Other                                | 2,132          | 3,119          | 2,000          | 11,714         | 6,900                    | 2,000          | 2,000          | 2,000          | 2,000          |
| 62290                              | Prior Year Surplus - Operating       | 19,743         | 19,743         | 27,436         | 27,436         | 94,354                   | 10,000         | 10,000         | 10,000         | 10,000         |
| <b>TOTAL OPERATING REVENUE</b>     |                                      | <b>129,556</b> | <b>130,543</b> | <b>170,527</b> | <b>180,241</b> | <b>245,761</b>           | <b>157,000</b> | <b>157,000</b> | <b>157,000</b> | <b>157,000</b> |
| <b>OPERATION &amp; MAINTENANCE</b> |                                      |                |                |                |                |                          |                |                |                |                |
| 62410                              | Communication O&M                    | 10,100         | 10,032         | 5,000          | 779            | 5,000                    | 5,150          | 5,305          | 5,464          | 5,628          |
| 62420                              | First Responder Equipment & Supplies | 3,400          | 2,748          | 3,400          | 2,276          | 7,500                    | 7,725          | 7,957          | 8,195          | 8,441          |
| 62430                              | Equipment & Apparatus O & M          | 3,000          | 495            | 5,229          | 2,645          | 5,229                    | 5,547          | 5,714          | 5,885          | 5,885          |
| 62435                              | Equipment & Apparatus Purchases      | 11,200         | 2,973          | 5,400          | 993            | 65,220                   | 7,000          | 7,800          | 5,761          | 8,467          |
| 62509                              | Honorariums                          |                |                |                |                | 8,000                    | 8,000          | 8,000          | 8,000          | 8,000          |
| 62513                              | Firefighter Insurance                | 1,415          | 1,415          | 3,069          | 3,069          | 3,435                    | 3,539          | 3,645          | 3,755          | 3,868          |
| 62515                              | WCB                                  | 369            | 341            | 379            | 286            | 391                      | 403            | 414            | 426            | 438            |
| 62520                              | Training                             | 15,000         | 8,462          | 18,000         | 1,531          | 19,500                   | 15,000         | 15,450         | 16,095         | 16,390         |
| 62525                              | Vehicle Maintenance                  | 8,000          | 3,734          | 17,000         | 4,679          | 13,000                   | 13,390         | 13,792         | 14,205         | 14,632         |
| 62526                              | Vehicle - Gas & Oil                  | 2,500          | 2,672          | 2,575          | 1,810          | 2,575                    | 2,652          | 2,732          | 2,814          | 2,898          |
| 62527                              | Vehicle Insurance/Inspection         | 4,570          | 4,604          | 5,079          | 4,568          | 5,200                    | 5,356          | 5,517          | 5,682          | 5,853          |
| 62530                              | Minor Assets                         |                |                | 2,500          | 3,323          |                          |                |                |                |                |
| 62535                              | Hall Maintenance Repairs             | 7,600          | 11,849         | 6,000          | 3,959          | 9,000                    | 9,273          | 9,555          | 9,845          | 10,144         |
| 62540                              | Hall Operating - Heat/Cell Phone     | 2,882          | 1,440          | 6,241          | 3,212          | 6,021                    | 6,202          | 6,388          | 6,579          | 6,777          |
| 62560                              | Fire Prevention Education            | 0              | 0              | 2,000          |                | -                        | 2,000          | 2,060          | 2,122          | 2,185          |
| 62670                              | Other Expenditures                   | 12,290         | 5,112          | 9,500          | 3,867          | 6,000                    | 6,181          | 6,368          | 6,560          | 6,758          |
| 62680                              | Insurance Main Hall                  | 2,135          | 2,135          | 3,129          | 3,129          | 3,223                    | 3,320          | 3,419          | 3,522          | 3,628          |
| 62681                              | Insurance Other                      | 931            | 931            | 1,216          | 1,216          | 1,338                    | 1,378          | 1,420          | 1,462          | 1,506          |
| 62690                              | Administration                       | 7,046          | 7,046          | 7,560          | 7,560          | 12,744                   | 8,059          | 8,329          | 8,393          | 8,799          |
| 62699                              | Studies                              |                |                | 0              | 0              |                          |                |                |                |                |
| 62760                              | Operating Reserve                    | 0              | 0              | 3,254          |                | 5,000                    |                |                |                |                |
| <b>SUBTOTAL O &amp; M</b>          |                                      | <b>92,438</b>  | <b>65,989</b>  | <b>106,531</b> | <b>48,902</b>  | <b>178,376</b>           | <b>110,175</b> | <b>113,863</b> | <b>114,766</b> | <b>120,298</b> |
| 62750                              | Lease Payments                       |                |                |                |                |                          |                |                |                |                |
| 62770                              | Transfer to Reserve                  |                |                |                |                |                          |                |                |                |                |
| 62775                              | Debt Payments                        |                |                | 26,746         | 26,875         | 44,955                   | 26,825         | 23,137         | 22,234         | 16,702         |
| 62780                              | Transfer to Capital                  | 37,118         | 37,118         | 37,250         | 10,110         | 22,430                   | 20,000         | 20,000         | 20,000         | 20,000         |
| <b>TOTAL O&amp;M EXPENDITURES</b>  |                                      | <b>129,556</b> | <b>103,107</b> | <b>170,527</b> | <b>85,887</b>  | <b>245,761</b>           | <b>157,000</b> | <b>157,000</b> | <b>157,000</b> | <b>157,000</b> |
| NET REV / (EXP)                    |                                      | 0              | 27,436         | 0.00           | 94,354         | 0.00                     | 0 -            | 0              | 0              | 0              |

|                                   | BUDGET         | ACTUAL         | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|-----------------------------------|----------------|----------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                                   |                |                |               |               | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>CAPITAL</b>                    |                |                |               |               |                          |               |               |               |               |
| <b>REVENUE</b>                    |                |                |               |               |                          |               |               |               |               |
| 62800 Transfer from Reserve       | 62,874         | 37,392         |               |               | 13,307                   |               |               |               |               |
| 62801 Transfer from Reserve (CW)  | 140,387        | 140,387        |               |               |                          |               |               |               |               |
| 62810 Transfer from Operating     | 37,118         | 37,118         | 37,250        | 10,110        | 22,430                   | 20,000        | 20,000        | 20,000        | 20,000        |
| 62815 Borrowing                   | 118,000        | 118,000        |               |               | 40,000                   |               |               |               |               |
| 62816 Lease                       |                |                |               |               |                          |               |               |               |               |
| 62820 Other Revenue               | 1,031          | 1,031          | 20,000        | 18,352        | 120,307                  |               |               |               |               |
| <b>TOTAL CAPITAL REVENUE</b>      | <b>359,410</b> | <b>333,928</b> | <b>57,250</b> | <b>28,462</b> | <b>196,044</b>           | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| <b>EXPENDITURES</b>               |                |                |               |               |                          |               |               |               |               |
| 62830 Land Acquisition            |                |                |               |               |                          |               |               |               |               |
| 62835 Land Development            |                |                |               |               |                          |               |               |               |               |
| 62836 Land Improvements           |                |                | 5,250         | 3,478         | 40,800                   |               |               |               |               |
| 62840 Buildings                   | 327,160        | 324,140        |               |               | 10,500                   |               |               |               |               |
| 62855 Equipment - General         | 10,000         | 0              | 25,000        | 8,612         |                          |               |               |               |               |
| 62865 Equipment - Fire            | 22,250         | 9,789          | 27,000        | 16,371        | 10,000                   | 20,000        | 20,000        | 20,000        | 20,000        |
| 62870 Vehicles                    |                |                |               |               | 134,744                  |               |               |               |               |
| <b>TOTAL CAPITAL EXPENDITURES</b> | <b>359,410</b> | <b>333,929</b> | <b>57,250</b> | <b>28,461</b> | <b>196,044</b>           | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> | <b>20,000</b> |
| NET REV / (EXP)                   | 0              | -1             | 0             | 1             | 0                        | 0             | 0             | 0             | 0             |

**POWELL RIVER REGIONAL DISTRICT  
NORTHSIDE FIRE DEPARTMENT**

|                                     |                                       | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|-------------------------------------|---------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                                     |                                       | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>                    |                                       |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>                      |                                       |                |                |                |                |                          |                |                |                |                |
| 63000                               | Requisition - Property Value Tax      | 203,468        | 203,468        | 189,237        | 189,237        | 233,598                  | 223,623        | 226,740        | 234,800        | 235,745        |
| 63279                               | Transfer from Capital to Operations   |                |                | 2,700          | 2,700          |                          |                |                |                |                |
| 63280                               | Other Revenue                         | 28,800         | 32,059         | 48,773         | 48,773         | 32,000                   | 32,000         | 32,000         | 32,000         | 32,000         |
| 63281                               | Gain on Sale of Asset                 |                |                | -2,700         | -2,700         |                          |                |                |                |                |
| 63285                               | Prior Year Surplus - Reserve          | 1,500          | 1,500          | 1,500          | 1,500          | 1,500                    | 1,500          | 1,500          | 1,500          | 1,500          |
| 63290                               | Prior Year Surplus - Operating        | 19,854         | 19,854         | 30,079         | 30,079         | 7,664                    |                |                |                |                |
|                                     | <b>TOTAL OPERATING REVENUE</b>        | <b>253,622</b> | <b>256,881</b> | <b>269,589</b> | <b>269,589</b> | <b>274,762</b>           | <b>257,123</b> | <b>260,240</b> | <b>268,300</b> | <b>269,245</b> |
| <b>OPERATIONS &amp; MAINTENANCE</b> |                                       |                |                |                |                |                          |                |                |                |                |
| 63410                               | Communication O&M                     | 2,300          | 1,675          | 2,300          | 6,358          | 4,000                    | 4,120          | 4,244          | 4,371          | 4,502          |
| 63420                               | First Responder Supplies              | 7,300          | 4,003          | 7,300          | 7,281          | 4,750                    | 4,893          | 5,039          | 5,190          | 5,346          |
| 63430                               | Equipment & Apparatus O & M           | 3,500          | 5,798          | 3,500          | 5,803          | 3,500                    | 3,605          | 3,713          | 3,824          | 3,939          |
| 63435                               | Equipment & Apparatus Purchases       | 27,350         | 14,288         | 47,078         | 38,764         | 36,250                   | 25,493         | 26,258         | 27,046         | 27,857         |
| 63509                               | Honorarium                            | 12,500         | 12,500         | 12,500         | 12,500         | 12,500                   | 13,000         | 13,000         | 13,000         | 13,000         |
| 63510                               | Wages and Fees                        | 2,958          | 4,424          | 2,548          | 4,133          | 5,514                    | 2,652          | 2,705          | 2,758          | 2,758          |
| 63513                               | Group Insurance                       | 959            | 959            | 2,079          | 2,079          | 2,576                    | 2,653          | 2,733          | 2,815          | 2,899          |
| 63515                               | WCB                                   | 340            | 211            | 350            | 251            | 361                      | 372            | 383            | 394            | 406            |
| 63516                               | Conventions & Seminars                |                |                | 7,700          | 4,414          | 8,000                    | 8,240          | 8,487          | 8,742          | 9,004          |
| 63520                               | Training                              | 15,000         | 18,562         | 13,000         | 10,465         | 18,000                   | 12,500         | 12,500         | 12,500         | 12,500         |
| 63525                               | Vehicle Maintenance                   | 10,300         | 7,139          | 10,300         | 11,314         | 10,300                   | 10,609         | 10,927         | 11,255         | 11,593         |
| 63526                               | Vehicle Operating Gas & Oil           | 3,605          | 2,844          | 3,605          | 2,151          | 3,605                    | 3,713          | 3,824          | 3,939          | 4,057          |
| 63527                               | Vehicle Insurance & Inspection        | 5,746          | 6,491          | 6,686          | 5,612          | 6,886                    | 7,093          | 7,306          | 7,525          | 7,751          |
| 63530                               | Minor Assets                          | 1,600          | 1,576          | 2,000          | 0              | 3,000                    | 3,090          | 3,183          | 3,278          | 3,376          |
| 63535                               | Hall Maintenance & Repairs            | 2,000          | 2,721          | 2,060          | 4,546          | 2,500                    | 2,575          | 2,652          | 2,732          | 2,814          |
| 63540                               | Services - Hydro, Internet, Telephone | 11,646         | 13,471         | 9,146          | 9,281          | 9,146                    | 9,420          | 9,703          | 9,994          | 10,294         |
| 63670                               | Miscellaneous                         | 13,151         | 3,111          | 4,000          | 5,709          | 6,800                    | 2,500          | 2,500          | 2,500          | 2,500          |
| 63671                               | Loss on disposal of asset             |                |                | 9,091          | 9,091          |                          |                |                |                |                |
| 63672                               | Transfer from Capital to Operations   |                |                | -9,091         | -9,091         |                          |                |                |                |                |
| 63680                               | Insurance                             | 4,684          | 4,684          | 4,957          | 4,957          | 5,230                    | 5,387          | 5,548          | 5,714          | 5,885          |
| 63690                               | Administration                        | 10,423         | 10,423         | 10,211         | 10,211         | 11,433                   | 9,753          | 9,976          | 10,206         | 10,439         |
| 63699                               | Professional Fees                     |                |                |                |                | 7,000                    |                |                |                |                |
| 63760                               | Operating Reserve                     |                | 0              | 0              | 0              | 3,000                    | 1,500          | 1,500          | 1,500          | 1,500          |
|                                     | <b>SUBTOTAL O &amp; M</b>             | <b>135,362</b> | <b>114,880</b> | <b>151,320</b> | <b>145,829</b> | <b>164,351</b>           | <b>133,167</b> | <b>136,181</b> | <b>139,283</b> | <b>142,420</b> |
| 63750                               | Lease Payments                        | 29,858         | 29,966         | 30,279         | 26,325         | 26,325                   | 26,325         | 25,874         | 12,172         |                |
| 63770                               | Transfer to Reserve                   | 28,000         | 28,000         |                |                | 16,000                   | 7,801          | 8,852          | 19,512         | 29,492         |
| 63775                               | Debt Payment                          | 27,552         | 26,911         | 30,206         | 30,487         | 32,228                   | 59,830         | 67,333         | 67,333         | 67,333         |
| 63780                               | Transfer to Capital                   | 32,849         | 25,545         | 57,784         | 57,784         | 35,858                   | 30,000         | 22,000         | 30,000         | 30,000         |
|                                     | <b>TOTAL O&amp;M EXPENDITURES</b>     | <b>253,621</b> | <b>225,302</b> | <b>269,589</b> | <b>260,425</b> | <b>274,762</b>           | <b>257,123</b> | <b>260,240</b> | <b>268,300</b> | <b>269,245</b> |
|                                     | NET REV / (EXP)                       | 1              | 31579          | 0              | 9164           | 0                        | 0              | 0              | 0              | 0              |

**NORTHSIDE FIRE DEPARTMENT**

|                                   |                            | BUDGET        | ACTUAL        | BUDGET         | ACTUAL        | FIVE YEAR FINANCIAL PLAN |                |               |               |               |
|-----------------------------------|----------------------------|---------------|---------------|----------------|---------------|--------------------------|----------------|---------------|---------------|---------------|
|                                   |                            | 2013          | 2013          | 2014           | 2014          | 2015                     | 2016           | 2017          | 2018          | 2019          |
| <b>CAPITAL</b>                    |                            |               |               |                |               |                          |                |               |               |               |
| <b>REVENUE</b>                    |                            |               |               |                |               |                          |                |               |               |               |
| 63800                             | Transfer from Reserve      |               |               | 56,016         | 40,886        | 7,582                    |                |               |               |               |
| 63801                             | Transfer from Reserve (CW) | -62,860       | -62,860       |                |               |                          |                |               |               |               |
| 63810                             | Transfer from Operating    | 32,849        | 25,545        | 57,784         | 57,784        | 35,858                   | 30,000         | 22,000        | 30,000        | 30,000        |
| 63815                             | Borrowing                  | 105,591       | 105,592       |                |               | 100,060                  | 250,000        |               |               |               |
| 63816                             | Lease                      |               |               | 0              | 0             |                          |                |               |               |               |
| 63819                             | Grant                      |               |               |                |               |                          |                |               |               |               |
| 63820                             | Other Revenue              |               |               |                |               |                          |                |               |               |               |
| <b>TOTAL CAPITAL REVENUE</b>      |                            | <b>75,580</b> | <b>68,277</b> | <b>113,800</b> | <b>98,670</b> | <b>143,500</b>           | <b>280,000</b> | <b>22,000</b> | <b>30,000</b> | <b>30,000</b> |
| <b>EXPENDITURES</b>               |                            |               |               |                |               |                          |                |               |               |               |
| 63830                             | Land - Acquisition         |               |               |                |               |                          | 30,000         |               |               |               |
| 63835                             | Land - Development         |               |               |                |               | 10,000                   |                |               |               |               |
| 63840                             | Buildings                  | 48,731        | 39,834        |                |               |                          | 250,000        |               |               |               |
| 63855                             | Equipment - General        | 7,000         | 8,595         | 5,000          |               |                          |                |               |               |               |
| 63865                             | Equipment - Fire           | 19,848        | 19,848        | 19,800         | 8,192         | 8,500                    |                | 22,000        | 30,000        | 30,000        |
| 63870                             | Vehicles                   |               |               | 89,000         | 90,477        | 125,000                  |                |               |               |               |
| <b>TOTAL CAPITAL EXPENDITURES</b> |                            | <b>75,579</b> | <b>68,277</b> | <b>113,800</b> | <b>98,669</b> | <b>143,500</b>           | <b>280,000</b> | <b>22,000</b> | <b>30,000</b> | <b>30,000</b> |
| NET REV / (EXP)                   |                            | 1             | 0             | 0              | 1             | 0                        | 0              | 0             | 0             | 0             |

POWELL RIVER REGIONAL DISTRICT  
MYRTLE POND WATER SYSTEM

|                     |                                      | BUDGET        | ACTUAL        | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|--------------------------------------|---------------|---------------|----------------|----------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                      | 2013          | 2013          | 2014           | 2014           | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                      |               |               |                |                |                          |               |               |               |               |
| <b>REVENUE</b>      |                                      |               |               |                |                |                          |               |               |               |               |
| 66000               | Requisition - Parcel Tax             | 21,075        | 21,075        | 21,075         | 21,075         | 21,075                   | 24,236        | 24,236        | 24,236        | 24,236        |
| 66010               | Grant                                |               |               |                |                |                          |               |               |               |               |
| 66050               | User Fees                            | 26,478        | 28,759        | 32,682         | 34,171         | 44,663                   | 47,999        | 49,349        | 50,699        | 52,055        |
| 66270               | Investment Revenue                   | 243           | 247           | 288            | 325            | 355                      | 431           | 508           | 585           | 662           |
| 66280               | Other                                |               | 31            | 8,966          | 8,995          |                          |               |               |               |               |
| 66285               | Prior Year Surplus - Reserve         | 2,000         | 2,000         | 2,600          | 2,600          | 2,000                    | 2,000         | 2,000         | 2,000         | 2,000         |
| 66290               | Prior Year Surplus - Operating       | 7,461         | 7,461         | 6,939          | 6,939          | 5,917                    | 4,000         | 4,000         | 4,000         | 4,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>       | <b>57,257</b> | <b>59,573</b> | <b>72,550</b>  | <b>74,105</b>  | <b>74,010</b>            | <b>78,666</b> | <b>80,093</b> | <b>81,520</b> | <b>82,953</b> |
| <b>EXPENDITURES</b> |                                      |               |               |                |                |                          |               |               |               |               |
| 66510               | Labour/Fees                          | 19,600        | 19,143        | 23,348         | 16,861         | 22,212                   | 22,878        | 23,564        | 24,271        | 24,999        |
| 66515               | WCB/Benefits                         | 1,166         | 171           | 1,200          | 241            | 1,237                    | 1,273         | 1,312         | 1,351         | 1,351         |
| 66517               | Training                             |               |               |                |                | 2,500                    |               |               |               |               |
| 66540               | Services                             | 2,603         | 4,168         | 4,293          | 4,800          | 6,493                    | 6,688         | 6,889         | 7,096         | 7,309         |
| 66545               | Meter Maintenance                    | 305           | 212           | 311            |                | 317                      | 324           | 330           | 337           | 343           |
| 66550               | Other O&M Expenditures               | 7,583         | 5,733         | 11,505         | 13,457         | 9,900                    | 10,197        | 10,503        | 10,818        | 11,143        |
| 66600               | Sampling                             | 600           | 0             | 600            | 199            | 600                      | 600           | 600           | 600           | 600           |
| 66670               | Other                                | 161           | 313           | 383            | 1,683          | 450                      | 464           | 479           | 495           | 511           |
| 66680               | Insurance                            | 1,980         | 1,980         | 2,130          | 2,131          | 2,301                    | 2,370         | 2,441         | 2,514         | 2,589         |
| 66690               | Administration                       | 2,720         | 2,720         | 3,502          | 3,502          | 3,680                    | 3,583         | 3,688         | 3,798         | 3,907         |
| 66699               | Studies/Professional Fees            | 2,000         |               |                |                |                          |               |               |               |               |
| 66760               | Operating Reserve                    | 2,600         |               | 2,000          |                | 1,163                    | 5,357         | 4,336         | 4,273         | 4,233         |
| 66980               | Allowance for Doubtful Accounts      |               |               |                |                | 2,225                    |               |               |               |               |
|                     | <b>SUBTOTAL O&amp;M</b>              | <b>41,318</b> | <b>34,440</b> | <b>49,273</b>  | <b>42,874</b>  | <b>53,078</b>            | <b>53,734</b> | <b>54,142</b> | <b>55,553</b> | <b>56,986</b> |
| 66775               | Debt Payment                         | 6,670         | 6,321         | 6,432          | 6,432          | 6,432                    | 6,432         | 6,432         | 6,432         | 6,432         |
| 66770               | Transfer to Reserve (S)              | 4,489         | 4,489         | 12,929         | 12,929         | 10,000                   | 14,000        | 15,000        | 15,000        | 15,000        |
| 66772               | Transfer to Reserve (NS)             | 4,780         | 4,784         | 3,916          | 3,953          | 4,500                    | 4,500         | 4,519         | 4,535         | 4,535         |
| 66780               | Transfer to Capital                  |               |               |                |                |                          |               |               |               |               |
|                     | <b>TOTAL O&amp;M EXPENDITURES</b>    | <b>57,257</b> | <b>50,034</b> | <b>72,550</b>  | <b>66,188</b>  | <b>74,010</b>            | <b>78,666</b> | <b>80,093</b> | <b>81,520</b> | <b>82,953</b> |
|                     | NET REV / (EXP)                      | -             | 9,539         | 0              | 7,917          | 0.00 -                   | 0.00 -        | 0.00 -        | 0.00          | 0.00          |
| <b>CAPITAL</b>      |                                      |               |               |                |                |                          |               |               |               |               |
| <b>REVENUE</b>      |                                      |               |               |                |                |                          |               |               |               |               |
| 66800               | Transfer from Reserve (Grant)        | 27,993        | 6,410         | 106,577        | 106,577        |                          |               |               |               |               |
| 66801               | Transfer from Reserve (CW)           | 13,995        | 3,203         | 193,962        | 145,442        | 48,520                   |               |               |               |               |
| 66801               | Transfer from Reserve (CW Borrowing) |               |               | 105,519        | 105,519        |                          |               |               |               |               |
| 66802               | Transfer from Reserve                | -400          | -1,700        | 15,588         | 15,588         | 2,426                    | 42,000        |               |               |               |
| 66810               | Transfer from Operating              |               |               |                |                |                          |               |               |               |               |
| 66815               | Borrowing Proceeds                   | 2,149         | 2,149         |                |                |                          |               |               |               |               |
| 66820               | Grant                                |               |               | 0              |                | 105,519                  |               |               |               |               |
| 66825               | Other Revenue                        |               |               |                |                |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>         | <b>43,737</b> | <b>10,062</b> | <b>421,646</b> | <b>373,126</b> | <b>156,465</b>           |               |               |               |               |
| <b>EXPENDITURES</b> |                                      |               |               |                |                |                          |               |               |               |               |
| 66850               | Infrastructure                       | 43,737        | 10,062        | 421,646        | 373,126        | 50,946                   | 42,000        |               |               |               |
| 66876               | Transfer to Community Works          |               |               |                |                | 105,519                  |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>    | <b>43,737</b> | <b>10,062</b> | <b>421,646</b> | <b>373,126</b> | <b>156,465</b>           | <b>42,000</b> |               |               |               |
|                     | NET REV / (EXP)                      | 0             | 0             | 0              | 0              | 0                        |               |               |               |               |



POWELL RIVER REGIONAL DISTRICT  
LUND SEWER

|                     |                                        | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|----------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                        | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                        |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                        |                |                |                |                |                          |                |                |                |                |
| 69005               | Requisition - Parcel Tax               | 29,058         | 29,058         | 31,717         | 31,717         | 34,642                   | 37,772         | 45,001         | 46,059         | 46,739         |
| 69010               | Grant                                  |                |                |                |                |                          |                |                |                |                |
| 69050               | User Fees                              | 52,572         | 57,944         | 55,150         | 55,786         | 57,738                   | 58,163         | 59,323         | 60,507         | 61,715         |
| 69280               | Other                                  |                | 60             |                | 52             |                          |                |                |                |                |
| 69285               | Prior Year Surplus - Operating Reserve | 10,000         | 10,000         | 10,000         | 10,000         | 43,712                   | 18,500         | 10,000         | 10,000         | 10,000         |
| 69290               | Prior Year Surplus - Operating         | 9,669          | 9,669          | 23,533         | 23,533         | 18,219                   |                |                |                |                |
|                     | <b>TOTAL OPERATING REVENUE</b>         | <b>101,299</b> | <b>106,731</b> | <b>120,400</b> | <b>121,088</b> | <b>154,311</b>           | <b>114,435</b> | <b>114,324</b> | <b>116,566</b> | <b>118,454</b> |
| <b>EXPENDITURES</b> |                                        |                |                |                |                |                          |                |                |                |                |
| 69510               | Labour/Fees                            | 19,986         | 19,940         | 23,198         | 18,916         | 25,408                   | 26,170         | 26,955         | 27,764         | 28,597         |
| 69540               | Services - Hydro                       | 5,895          | 5,937          | 5,731          | 4,138          | 5,903                    | 6,080          | 6,262          | 6,450          | 6,643          |
| 69545               | General O&M                            | 26,000         | 11,439         | 7,388          | 1,197          | 7,610                    | 7,744          | 8,025          | 8,266          | 8,514          |
| 69546               | Equipment Repair                       | 700            | 3,490          | 721            | 300            | 743                      | 765            | 788            | 812            | 836            |
| 69550               | Monitoring                             | 680            | 1,054          | 1,146          | 1,797          | 1,181                    | 1,216          | 1,252          | 1,290          | 1,329          |
| 69555               | Desludging                             | 12,000         | 4,290          | 12,000         | 8,647          | 12,000                   | 12,360         | 13,113         | 13,507         | 13,507         |
| 69670               | Other Miscellaneous (Fees)             | 869            | 1,879          | 894            | 1,157          | 2,421                    | 991            | 1,019          | 1,048          | 1,077          |
| 69680               | Insurance                              | 3,334          | 3,334          | 3,541          | 3,542          | 3,794                    | 4,097          | 4,423          | 4,776          | 5,157          |
| 69690               | Administration                         | 5,557          | 5,557          | 4,770          | 4,770          | 7,365                    | 4,856          | 4,948          | 5,114          | 5,254          |
| 69699               | Studies/Professional Fees              |                |                | 15,000         | 12,394         | 33,000                   | 1,258          |                |                |                |
| 69760               | Operating Reserve                      | 10,000         | 0              | 43,712         |                | 18,500                   | 10,000         | 10,000         | 10,000         | 10,000         |
| 69980               | Bad Debt Expenditures                  |                |                |                |                |                          |                |                |                |                |
|                     | <b>SUBTOTAL O&amp;M</b>                | <b>85,021</b>  | <b>56,920</b>  | <b>118,101</b> | <b>56,858</b>  | <b>117,924</b>           | <b>75,536</b>  | <b>76,784</b>  | <b>79,026</b>  | <b>80,914</b>  |
| 69755               | Debt Payment                           | 2,299          | 2,299          | 2,299          | 2,299          | 2,299                    | 3,899          | 7,540          | 7,540          | 7,540          |
| 69770               | Transfer to Reserve                    | 13,979         | 13,979         |                |                | 34,088                   |                | 30,000         | 30,000         | 30,000         |
| 69775               | Transfer to Reserve (DCC)              |                |                |                |                |                          |                |                |                |                |
| 69780               | Transfer to Capital                    |                | 0              |                |                |                          | 35,000         |                |                |                |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>    | <b>101,299</b> | <b>73,198</b>  | <b>120,400</b> | <b>59,157</b>  | <b>154,311</b>           | <b>114,435</b> | <b>114,324</b> | <b>116,566</b> | <b>118,454</b> |
|                     | NET REV / (EXP)                        | 0              | 33,533         | -              | 61,931         | -                        | 0.00           | 0.00           | 0.00           | 0.00           |
| <b>CAPITAL</b>      |                                        |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                        |                |                |                |                |                          |                |                |                |                |
| 69800               | Transfer from Reserve                  |                |                |                |                |                          | 98,243         |                |                |                |
| 69801               | Transfer from Reserve (CW)             |                |                |                |                |                          |                |                |                |                |
| 69802               | Contribution from Septage Disposal     |                |                |                |                |                          |                |                |                |                |
| 69810               | Transfer from Operating                |                |                |                |                |                          | 35,000         |                |                |                |
| 69815               | Borrowing                              |                |                |                |                |                          | 78,431         |                |                |                |
| 69820               | Grant Revenue                          |                |                |                |                |                          | 323,826        |                |                |                |
|                     | <b>TOTAL CAPITAL REVENUE</b>           |                |                |                |                |                          | <b>535,500</b> |                |                |                |
| <b>EXPENDITURES</b> |                                        |                |                |                |                |                          |                |                |                |                |
| 69835               | Land - Development                     |                |                |                |                |                          |                |                |                |                |
| 69840               | Buildings                              |                |                |                |                |                          |                |                |                |                |
| 69845               | Structures                             |                |                |                |                |                          |                |                |                |                |
| 69850               | Infrastructure                         |                |                |                |                |                          | 535,500        |                |                |                |
| 69855               | Equipment - General                    |                |                |                |                |                          |                |                |                |                |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>      |                |                |                |                |                          | <b>535,500</b> |                | <b>0</b>       | <b>0</b>       |
|                     | NET REV / (EXP)                        |                |                |                |                |                          | 0              | 0              | 0              | 0              |

POWELL RIVER REGIONAL DISTRICT  
TEXADA HEALTH CENTRE

|                     |                                         | BUDGET        | PROJECTED     | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-----------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                         | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                         |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                         |               |               |               |               |                          |               |               |               |               |
| 70000               | Requisition - Property Value Tax        | 42,554        | 42,554        | 43,500        | 43,500        | 51,526                   | 52,480        | 54,656        | 55,764        | 56,908        |
| 70270               | Investment Revenue                      |               |               |               |               |                          |               |               |               |               |
| 70280               | Other                                   |               | 65            |               | 62            |                          |               |               |               |               |
| 70290               | Prior Year Surplus - Operating          | 10,661        | 10,661        | 12,754        | 12,754        | 5,900                    | 2,000         | 2,000         | 2,000         | 2,000         |
|                     | <b>TOTAL OPERATING REVENUE</b>          | <b>53,215</b> | <b>53,280</b> | <b>56,254</b> | <b>56,316</b> | <b>57,426</b>            | <b>54,480</b> | <b>56,656</b> | <b>57,764</b> | <b>58,908</b> |
| <b>EXPENDITURES</b> |                                         |               |               |               |               |                          |               |               |               |               |
| 70430               | Purchase - Supplies                     | 807           | 846           | 831           | 586           | 856                      | 882           | 908           | 935           | 963           |
| 70510               | Housekeeping & Laundry                  | 13,061        | 11,664        | 13,553        | 11,438        | 13,553                   | 13,960        | 14,379        | 14,810        | 15,254        |
| 70511               | Labour                                  | 3,948         | 758           | 3,948         | 948           | 2,433                    | 2,482         | 2,532         | 2,583         | 2,635         |
| 70515               | WCB/Benefits                            | 948           | 240           | 948           | 188           | 633                      | 652           | 672           | 692           | 713           |
| 70535               | Building & Ground Maintenance           | 7,000         | 2,028         | 4,200         | 6,698         | 9,940                    | 8,000         | 8,160         | 8,405         | 8,658         |
| 70550               | Other O&M Purchases                     | 1,272         | 1,553         | 1,051         | 1,129         | 5,192                    | 1,348         | 1,388         | 1,430         | 1,473         |
| 70600               | Contribution to CHC                     | 7,623         | 6,881         | 7,717         | 7,335         | 7,555                    | 7,782         | 8,015         | 8,255         | 8,503         |
| 70680               | Insurance                               | 2,993         | 2,993         | 3,171         | 3,171         | 3,299                    | 3,398         | 3,500         | 3,605         | 3,713         |
| 70690               | Administration                          | 3,172         | 3,172         | 2,986         | 2,986         | 3,630                    | 3,233         | 3,317         | 3,409         | 3,505         |
| 70695               | Contingency                             | 2,000         | 0             | 1,912         |               | 1,909                    | 1,906         | 1,903         | 1,900         | 1,900         |
|                     | <b>SUBTOTAL O&amp;M</b>                 | <b>42,824</b> | <b>30,135</b> | <b>40,317</b> | <b>34,479</b> | <b>49,000</b>            | <b>43,643</b> | <b>44,774</b> | <b>46,024</b> | <b>47,317</b> |
| 70770               | Transfer to Capital Reserve             | 10,391        | 10,391        |               |               | 0                        | 4,594         | 5,639         | 5,497         | 5,348         |
| 70775               | Debt Payments                           |               |               |               |               | 2,472                    | 6,243         | 6,243         | 6,243         | 6,243         |
| 70780               | Transfer to Capital                     |               |               | 15,937        | 15,937        | 5,954                    |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b>     | <b>53,215</b> | <b>40,526</b> | <b>56,254</b> | <b>50,416</b> | <b>57,426</b>            | <b>54,480</b> | <b>56,656</b> | <b>57,764</b> | <b>58,908</b> |
|                     | NET REV / (EXP)                         | 0             | 12,754        | 0             | 5,900         | 0.01                     | -             | -             | 0             | 0             |
| <b>CAPITAL</b>      |                                         |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                         |               |               |               |               |                          |               |               |               |               |
| 70800               | Transfer from Reserve                   |               |               | 34,000        | 5,956         | 30,890                   |               |               |               |               |
| 70801               | Transfer from Reserve (Community Works) |               |               | 2,400         |               | 2,500                    |               |               |               |               |
| 70810               | Transfer from Operating                 |               |               | 15,937        | 15,937        | 5,954                    |               |               |               |               |
| 70815               | Borrowing Proceeds                      |               |               | 21,058        |               | 82,834                   |               |               |               |               |
| 70820               | Grant                                   |               |               |               |               |                          |               |               |               |               |
| 70825               | Other                                   |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>            |               |               | <b>73,395</b> | <b>21,893</b> | <b>122,178</b>           |               |               |               |               |
| <b>EXPENDITURES</b> |                                         |               |               |               |               |                          |               |               |               |               |
| 70835               | Land Development                        |               |               |               |               |                          |               |               |               |               |
| 70840               | Buildings                               |               |               | 40,845        | 299           | 122,178                  |               |               |               |               |
| 70850               | Infrastructure                          |               |               |               |               |                          |               |               |               |               |
| 70855               | Equipment                               |               |               | 32,550        | 21,594        |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>       |               |               | <b>73,395</b> | <b>21,893</b> | <b>122,178</b>           |               |               |               |               |
|                     | NET REV / (EXP)                         |               |               | 0             | 0             | 0                        |               |               |               |               |

POWELL RIVER REGIONAL DISTRICT  
TEXADA ISLAND RECREATION COMMISSION

|                                            | BUDGET<br>2013 | ACTUAL<br>2013 | BUDGET<br>2014 | ACTUAL<br>2014 | 2015           | FIVE YEAR FINANCIAL PLAN |                |                |                |
|--------------------------------------------|----------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|
|                                            |                |                |                |                | 2016           | 2017                     | 2018           | 2019           |                |
| <b>OPERATING</b>                           |                |                |                |                |                |                          |                |                |                |
| <b>REVENUE</b>                             |                |                |                |                |                |                          |                |                |                |
| 71000 Requisition - Property Value Tax     | 93,000         | 93,000         | 87,785         | 87,785         | 110,586        | 133,933                  | 140,456        | 141,815        | 143,113        |
| 71020 Grant Revenue                        |                |                |                |                |                |                          |                |                |                |
| 71180 Other Revenue                        |                | 1,040          |                | 152            |                |                          |                |                |                |
| 71280 Community Hall Rental                | 3,200          | 1,881          | 1,700          | 1,442          | 1,734          | 1,769                    | 1,804          | 1,840          | 1,877          |
| 71281 Gillies Bay School Rental            | 3,150          | 3,150          | 3,213          | 3,150          | 3,277          | 3,343                    | 3,410          | 3,478          | 3,548          |
| 71282 Gillies Bay Field Rental             | 400            | 619            | 408            | 558            | 416            | 424                      | 432            | 441            | 450            |
| 71290 Prior Year Surplus - Operating       | 55,620         | 55,620         | 18,775         | 18,775         | 5,408          |                          |                |                |                |
| <b>TOTAL OPERATING REVENUE</b>             | <b>155,370</b> | <b>155,310</b> | <b>111,881</b> | <b>111,862</b> | <b>121,421</b> | <b>139,469</b>           | <b>146,102</b> | <b>147,574</b> | <b>148,988</b> |
| <b>EXPENDITURES</b>                        |                |                |                |                |                |                          |                |                |                |
| 71510 Labour                               | 26,278         | 19,788         | 23,000         | 21,936         | 26,524         | 27,054                   | 27,595         | 28,147         | 28,710         |
| 71515 Employee Benefit                     | 6,307          | 4,200          | 5,520          | 4,500          | 6,366          | 6,493                    | 6,623          | 6,756          | 6,891          |
| 71530 Maintenance - Community Hall         | 2,000          | 3,834          | 5,000          | 4,244          | 10,053         | 10,355                   | 10,665         | 10,985         | 11,315         |
| 71531 Maintenance - Gillies Bay School     | 10,000         | 8,004          | 12,000         | 10,510         | 16,976         | 17,485                   | 18,010         | 18,550         | 19,107         |
| 71532 Maintenance - Gillies Bay Ball Field | 2,500          | 1,223          | 2,600          | 5,213          | 6,069          | 6,190                    | 6,314          | 6,440          | 6,569          |
| 71533 Maintenance - Van Anda Ball Field    | 1,000          | 212            | 1,000          | 1,286          | 2,058          | 2,099                    | 2,141          | 2,184          | 2,228          |
| 71550 Other Facilities Maintenance         |                |                | 0              | 0              | 0              | 0                        | 0              | 0              | 0              |
| 71600 Grants In Aid                        | 2,500          | 1,850          | 2,500          | 1,450          | 2,500          | 2,500                    | 2,500          | 2,500          | 2,500          |
| 71670 Other Expense                        | 4,500          | 3,408          | 4,000          | 6,054          | 15,471         | 10,000                   | 10,199         | 10,402         | 10,609         |
| 71680 Insurance                            | 4,824          | 4,824          | 4,831          | 4,831          | 5,114          | 5,216                    | 5,320          | 5,426          | 5,534          |
| 71690 Administration                       | 4,793          | 4,793          | 4,836          | 4,836          | 7,290          | 6,991                    | 7,149          | 7,311          | 7,477          |
| 71699 Studies/Professional Fees            |                |                |                |                |                |                          |                |                |                |
| 71760 Operating Reserve                    | 3,100          | 0              | 5,000          |                | 2,000          | 3,086                    | 3,086          | 3,086          | 3,086          |
| <b>SUBTOTAL O &amp; M</b>                  | <b>67,802</b>  | <b>52,136</b>  | <b>70,287</b>  | <b>64,860</b>  | <b>100,421</b> | <b>97,469</b>            | <b>99,602</b>  | <b>101,787</b> | <b>104,025</b> |
| 71770 Transfer to Reserve                  | 58,818         | 58,818         | 23,904         | 23,904         | 16,000         | 42,000                   | 42,000         | 34,787         | 33,963         |
| 71775 Debt Payments                        |                |                |                |                |                |                          |                |                |                |
| 71780 Transfer to Capital                  | 28,750         | 25,581         | 17,690         | 17,690         | 5,000          | 0                        | 4,500          | 11,000         | 11,000         |
| <b>TOTAL OPERATING EXPENDITURES</b>        | <b>155,370</b> | <b>136,535</b> | <b>111,881</b> | <b>106,454</b> | <b>121,421</b> | <b>139,469</b>           | <b>146,102</b> | <b>147,574</b> | <b>148,988</b> |
| NET REV / (EXP)                            | -              | 0              | 18,775         | -              | 5,408          | -                        | 0              | 0              | 0              |
| <b>CAPITAL</b>                             |                |                |                |                |                |                          |                |                |                |
| <b>REVENUE</b>                             |                |                |                |                |                |                          |                |                |                |
| 71800 Transfer from Reserve                |                | 0              | 124,572        | 96,546         |                |                          | 30,000         |                |                |
| 71801 Transfer from Reserve (CW)           |                | 0              | 110,000        | 110,000        |                |                          |                |                |                |
| 71810 Transfer from Operating              | 28,750         | 25,582         | 17,690         | 17,690         | 5,000          |                          | 4,500          | 11,000         | 11,000         |
| 71815 From Borrowing                       |                |                |                |                |                |                          |                |                |                |
| 71820 Grant Revenue                        |                |                |                |                |                |                          |                |                |                |
| <b>TOTAL CAPITAL REVENUE</b>               | <b>28,750</b>  | <b>25,582</b>  | <b>252,262</b> | <b>224,236</b> | <b>5,000</b>   |                          | <b>34,500</b>  | <b>11,000</b>  | <b>11,000</b>  |
| <b>EXPENDITURES</b>                        |                |                |                |                |                |                          |                |                |                |
| 71830 Land - Acquisition                   |                |                |                |                |                |                          |                |                |                |
| 71835 Land - Development                   |                |                |                |                |                |                          |                |                |                |
| 71836 Land - Improvements                  | 18,500         | 18,250         | 35,851         | 33,228         | 5,000          |                          |                |                |                |
| 71840 Buildings                            | 5,000          | 3,247          | 216,411        | 191,008        |                |                          |                |                |                |
| 71845 Structures                           | 5,250          | 4,085          |                |                |                |                          | 11,000         | 11,000         | 11,000         |
| 71855 Equipment / Infrastructure           |                |                |                |                |                |                          | 23,500         |                |                |
| <b>TOTAL CAPITAL EXPENDITURES</b>          | <b>28,750</b>  | <b>25,582</b>  | <b>252,262</b> | <b>224,236</b> | <b>5,000</b>   |                          | <b>34,500</b>  | <b>11,000</b>  | <b>11,000</b>  |
| NET REV / (EXP)                            | 0              | 0              | 0              | 0              | 0              |                          | 0              | 0              | 0              |

**POWELL RIVER REGIONAL DISTRICT  
TEXADA AIRPORT**

|              |                                  | BUDGET | ACTUAL | BUDGET | ACTUAL | FIVE YEAR FINANCIAL PLAN |        |        |        |        |      |
|--------------|----------------------------------|--------|--------|--------|--------|--------------------------|--------|--------|--------|--------|------|
|              |                                  | 2013   | 2013   | 2014   | 2014   | 2015                     | 2016   | 2017   | 2018   | 2019   |      |
| OPERATING    |                                  |        |        |        |        |                          |        |        |        |        |      |
| REVENUE      |                                  |        |        |        |        |                          |        |        |        |        |      |
| 72000        | Requisition - Property Value Tax | 47,595 | 47,595 | 45,000 | 45,000 | 62,430                   | 68,690 | 69,497 | 69,325 | 71,181 |      |
| 72010        | Investment Revenue               | 1,143  | 1,022  | 1,142  | 1,142  | 920                      | 780    | 885    | 1,011  | 782    |      |
| 72276        | Transfer from Non-Stat Reserve   |        |        | 6,197  | 6,197  |                          |        |        |        |        |      |
| 72280        | Other Revenue                    | 810    | 0      | 608    | 210    |                          |        |        |        |        |      |
| 72283        | Revenue: Parking                 | 1,300  | 1,573  | 2,234  | 2,245  | 3,250                    | 3,000  | 3,750  | 4,500  | 4,500  |      |
| 72285        | Prior Year Surplus - Op. Reserve |        |        |        |        |                          |        |        |        |        |      |
| 72290        | Prior Year Surplus - Operating   | 27,642 | 27,642 | 18,089 | 18,089 | -3,685                   | 2,500  | 2,500  | 2,500  | 2,500  |      |
|              | TOTAL OPERATING REVENUE          | 78,490 | 77,832 | 73,270 | 72,883 | 62,915                   | 74,970 | 76,632 | 77,336 | 78,963 |      |
| EXPENDITURES |                                  |        |        |        |        |                          |        |        |        |        |      |
| 72510        | O&M Labour                       | 3,929  | 9,641  | 22,620 | 18,794 | 17,277                   | 17,795 | 18,329 | 18,879 | 19,445 |      |
| 72512        | Mowing                           | 0      | 0      | 0      | 0      | 0                        | 0      | 0      | 0      | 0      |      |
| 72515        | WCB & Benefits                   | 943    | 188    | 2,400  | 1,334  | 3,974                    | 4,292  | 4,421  | 4,554  | 4,690  |      |
| 72517        | Training                         | 4,500  | 1,811  | 600    | 611    | 1,000                    | 1,323  |        |        |        |      |
| 72540        | Services                         | 3,362  | 3,430  | 4,811  | 5,791  | 4,811                    | 4,955  | 5,104  | 5,257  | 5,415  |      |
| 72550        | O&M Purchase                     | 3,996  | 5,704  | 4,100  | 5,316  | 3,000                    | 3,090  | 3,183  | 3,278  | 3,376  |      |
| 72552        | Airport Operations               | 16,956 | 4,535  | 14,752 | 16,822 | 13,950                   | 12,240 | 12,607 | 12,985 | 13,375 |      |
| 72555        | Facility & Grounds Maintenance   | 17,840 | 12,691 | 11,197 | 15,317 | 3,500                    | 9,776  | 10,068 | 10,069 | 10,089 |      |
| 72680        | Insurance - Transport Canada     | 3,212  | 3,112  | 3,436  | 3,112  | 3,539                    | 3,648  | 3,758  | 3,873  | 3,873  |      |
| 72681        | Building Insurance               | 1,046  | 1,046  | 1,058  | 1,058  | 1,067                    | 1,098  | 1,129  | 1,161  | 1,194  |      |
| 72685        | Payment to TIFR                  | 2,500  | 2,500  | 2,500  | 2,500  | 2,500                    | 2,500  | 2,500  | 2,500  | 2,500  |      |
| 72690        | Administration                   | 5,063  | 5,063  | 4,771  | 4,771  | 4,529                    | 5,097  | 5,128  | 5,244  | 5,355  |      |
| 72695        | Contingency                      | 5,000  | 0      | 0      |        | 2,000                    | 3,000  | 3,000  | 3,000  | 3,000  |      |
| 72699        | Studies/Professional Fees        |        |        |        |        |                          |        |        |        |        |      |
| 72760        | Operating Reserve                |        |        |        |        |                          |        |        |        |        |      |
|              | SUBTOTAL O&M                     | 68,347 | 49,721 | 72,245 | 75,426 | 61,147                   | 68,814 | 69,227 | 70,799 | 72,291 |      |
| 72775        | Transfer to Non-Stat Reserve     | 10,143 | 10,022 | 1,025  | 1,142  | 1,768                    | 6,156  | 7,405  | 1,058  | 6,671  |      |
| 72780        | Transfer to Capital              |        | 0      |        |        |                          |        |        | 5,479  |        |      |
|              | TOTAL OPERATING EXPENDITURES     | 78,490 | 59,743 | 73,270 | 76,568 | 62,915                   | 74,970 | 76,632 | 77,336 | 78,962 |      |
|              | NET REV / (EXP)                  | -      | 0      | 18,089 | -      | 3,685                    | 0      | 0.38   | -      | 0.33   | 0.26 |
| CAPITAL      |                                  |        |        |        |        |                          |        |        |        |        |      |
| REVENUE      |                                  |        |        |        |        |                          |        |        |        |        |      |
| 72805        | Transfer from Non-Stat Reserve   |        | 0      | 46,750 | 7,996  | 10,000                   |        |        | 14,521 |        |      |
| 72810        | Transfer from Operating          |        | 0      |        |        |                          |        |        | 5,479  |        |      |
|              | TOTAL CAPITAL REVENUE            | 0      | 0      | 46,750 | 7,996  | 10,000                   |        |        | 20,000 |        |      |
| EXPENDITURES |                                  |        |        |        |        |                          |        |        |        |        |      |
| 72836        | Land - Improvements              |        |        | 10,000 |        |                          |        |        |        |        |      |
| 72855        | Infrastructure                   |        | 0      | 36,750 | 7,996  | 10,000                   |        |        | 20,000 |        |      |
|              | TOTAL CAPITAL EXPENDITURES       | 0      | 0      | 46,750 | 7,996  | 10,000                   |        |        | 20,000 |        |      |
|              | NET REV / (EXP)                  |        |        |        |        |                          |        |        |        |        |      |

**POWELL RIVER REGIONAL DISTRICT  
TEXADA ISLAND MARINE FACILITIES**

|                     |                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 73000               | Requisition - Property Value Tax    | 39,000        | 39,000        | 37,000        | 37,000        | 37,000                   | 37,000        | 37,000        | 37,000        | 37,000        |
| 73270               | Investment Revenue                  | 1,838         | 1,621         | 1,590         | 1,785         | 1,933                    | 2,422         | 2,652         | 2,072         | 2,284         |
| 73276               | Transfer from Non-Stat Reserve      | 8,500         | 0             |               |               |                          |               | 37,000        |               |               |
| 73280               | Other                               |               | 34            |               | 71            |                          |               |               |               |               |
| 73290               | Prior Year Surplus - Operating      | 7,675         | 7,675         | 6,837         | 6,837         | 15,459                   |               |               |               |               |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>57,013</b> | <b>48,330</b> | <b>45,427</b> | <b>45,693</b> | <b>54,392</b>            | <b>39,422</b> | <b>76,652</b> | <b>39,072</b> | <b>39,284</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 73400               | Management Services/ Wages          | 3,081         | 424           | 3,143         | 597           | 3,205                    | 3,270         | 3,335         | 3,402         | 3,470         |
| 73450               | Repairs & Maintenance               | 34,700        | 29,877        | 8,000         | 157           | 8,000                    | 8,000         | 48,000        | 8,000         | 8,000         |
| 73515               | Benefits & WCB                      | 739           |               | 754           | 5             | 769                      | 785           | 800           | 816           | 833           |
| 73600               | Annual Inspections                  | 2,500         | 0             | 2,500         |               | 2,500                    | 2,500         | 10,000        | 2,500         | 2,500         |
| 73670               | Miscellaneous & Contingency         | 1,750         | 489           | 1,750         |               | 1,749                    | 1,750         | 1,749         | 1,750         | 1,750         |
| 73680               | Insurance                           | 7,582         | 7,582         | 7,776         | 7,776         | 7,887                    | 8,122         | 8,365         | 8,615         | 8,872         |
| 73690               | Administration                      | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,500         | 1,500         | 1,500         |
| 73760               | Operating Reserve                   | 3,323         | 0             |               |               |                          |               |               |               |               |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>55,175</b> | <b>39,872</b> | <b>25,423</b> | <b>10,035</b> | <b>25,611</b>            | <b>25,926</b> | <b>73,750</b> | <b>26,583</b> | <b>26,924</b> |
| 73775               | Transfer to Non-Stat Reserve        | 1,838         | 1,621         | 20,004        | 20,199        | 28,781                   | 13,496        | 2,902         | 12,489        | 12,360        |
| 73780               | Transfer to Capital                 |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>57,013</b> | <b>41,493</b> | <b>45,427</b> | <b>30,234</b> | <b>54,392</b>            | <b>39,422</b> | <b>76,652</b> | <b>39,072</b> | <b>39,284</b> |
|                     | NET REV / (EXP)                     | -             | 0             | 6,837         | 0             | 15,459                   | 0.00          | 0.00          | 0.00          | 0.00          |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 73805               | Transfer from Non-Stat Reserve      |               |               |               |               |                          |               |               |               |               |
| 73810               | Transfer from Operating             |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        |               |               |               |               |                          |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 73885               | Structures                          |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   |               |               |               |               |                          |               |               |               |               |
|                     | NET REV / (EXP)                     |               |               |               |               |                          |               |               |               |               |

**POWELL RIVER REGIONAL DISTRICT  
TEXADA HERITAGE COMMISSION**

|                     |                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 74000               | Requisition - Property Value Tax    | 10,155        | 10,155        | 17,918        | 17,918        | 14,011                   | 22,009        | 22,669        | 23,349        | 24,050        |
| 74270               | Investment Revenue                  |               |               |               |               | 9                        | 17            | 17            | 18            | 18            |
| 74280               | Other Revenue                       |               | 13            |               | 11            |                          |               |               |               |               |
| 74290               | Prior Year Surplus - Operating      | 15,844        | 15,844        | 11,403        | 11,403        | 8,408                    | 0             | 0             | 0             | 0             |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>25,999</b> | <b>26,012</b> | <b>29,321</b> | <b>29,332</b> | <b>22,428</b>            | <b>22,026</b> | <b>22,686</b> | <b>23,367</b> | <b>24,068</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 74510               | Wages                               | 628           | 0             |               |               | 0                        | -             | -             | -             | -             |
| 74515               | Benefits                            | 151           | 0             |               | -             | 0                        | -             | -             | -             | -             |
| 74520               | Training                            | 2,060         | 0             | -             |               | 100                      | 103           | 106           | 109           | 113           |
| 74535               | Building Costs                      | 4,000         | 419           | 23,987        | 15,274        | 9,520                    | 9,806         | 10,100        | 10,403        | 10,715        |
| 74550               | General Expenses                    | 4,300         | 4,253         | -             | 2,934         | 1,000                    | 1,030         | 1,061         | 1,093         | 1,126         |
| 74555               | Heritage Preservation               | 2,500         | 0             | -             |               | 200                      | 206           | 212           | 219           | 225           |
| 74600               | Contribution to Heritage Society    | 3,539         | 8,367         | 3,000         | 1,132         | 6,047                    | 6,228         | 6,415         | 6,608         | 6,806         |
| 74620               | Public Education                    | 515           | 0             | 750           |               | 1,000                    | 1,030         | 1,061         | 1,093         | 1,126         |
| 74680               | Insurance                           | 69            | 69            | 84            | 84            | 61                       | 63            | 65            | 67            | 69            |
| 74690               | Administration                      | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,545         | 1,591         | 1,639         |
| 74695               | Contingency                         | 6,737         | 0             | -             |               | 2,000                    | 2,060         | 2,122         | 2,185         | 2,251         |
|                     | <b>SUBTOTAL O &amp; M</b>           | <b>25,999</b> | <b>14,609</b> | <b>29,321</b> | <b>20,924</b> | <b>21,428</b>            | <b>22,026</b> | <b>22,687</b> | <b>23,367</b> | <b>24,068</b> |
| 74775               | Transfer to Non-Stat Reserve        |               |               |               |               | 1,000                    |               |               |               |               |
| 74780               | Transfer to Capital                 |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>25,999</b> | <b>14,609</b> | <b>29,321</b> | <b>20,924</b> | <b>22,428</b>            | <b>22,026</b> | <b>22,687</b> | <b>23,367</b> | <b>24,068</b> |
|                     | NET REV / (EXP)                     | 0             | 11,403        | -             | 8,408         | 0                        | 0 -           | 0 -           | 0 -           | 0             |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 74810               | Transfer from Operating             |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        |               |               |               |               |                          |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 74840               | Buildings                           |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   |               |               |               |               |                          |               |               |               |               |
|                     | NET REV / (EXP)                     |               |               |               |               |                          |               |               |               |               |

**POWELL RIVER REGIONAL DISTRICT  
SAVARY ISLAND MARINE FACILITIES**

|                     |                                     | BUDGET         | ACTUAL         | BUDGET         | ACTUAL         | FIVE YEAR FINANCIAL PLAN |                |                |                |                |
|---------------------|-------------------------------------|----------------|----------------|----------------|----------------|--------------------------|----------------|----------------|----------------|----------------|
|                     |                                     | 2013           | 2013           | 2014           | 2014           | 2015                     | 2016           | 2017           | 2018           | 2019           |
| <b>OPERATING</b>    |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 80005               | Requisition - Parcel Tax            | 130,000        | 130,000        | 135,000        | 135,000        | 179,500                  | 179,500        | 135,000        | 135,000        | 135,000        |
| 80010               | User Fees                           |                |                |                |                |                          |                |                |                |                |
| 80270               | Investment Revenue                  | 2,942          | 3,781          | 1,079          | 1,831          | 2,754                    | 2,561          | 303            | 1,497          | 2,686          |
| 80276               | Transfer from Non-Stat Reserve      |                |                |                |                |                          |                |                |                |                |
| 80280               | Other                               |                | 53             |                | 43             |                          |                |                |                |                |
| 80290               | Prior Year Surplus - Operating      | 7,808          | 7,808          | 8,187          | 8,187          | 15,081                   |                |                |                |                |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>140,750</b> | <b>141,642</b> | <b>144,266</b> | <b>145,061</b> | <b>197,335</b>           | <b>182,061</b> | <b>135,303</b> | <b>136,497</b> | <b>137,686</b> |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 80400               | Management Services                 | 9,500          | 9,000          | 9,785          | 9,000          | 22,500                   | 28,325         | 29,175         | 30,050         | 30,951         |
| 80430               | Site Maintenance                    |                |                |                |                |                          | 80,000         |                |                |                |
| 80450               | Repairs & Maintenance               | 10,000         | 4,616          | 10,000         | 1,136          | 10,000                   | 10,000         | 10,000         | 10,000         | 10,000         |
| 80530               | Barge Fac. R&M/Miscellaneous        | 500            | 377            | 1,000          | 734            | 1,000                    | 1,000          | 1,000          | 1,000          | 1,000          |
| 80600               | Annual Inspections                  | 1,750          | 0              | 1,750          | 1,641          | 10,000                   | 1,750          | 1,750          | 1,750          | 1,750          |
| 80670               | Miscellaneous & Contingency         | 2,746          | 3,869          | 3,058          | 2,341          | 10,050                   | 2,852          | 2,937          | 3,025          | 3,116          |
| 80680               | Insurance                           | 11,967         | 11,967         | 12,779         | 12,780         | 13,188                   | 13,584         | 13,992         | 14,411         | 14,844         |
| 80690               | Administration                      | 2,917          | 2,917          | 3,070          | 3,070          | 5,339                    | 11,001         | 4,708          | 4,819          | 4,933          |
| 80699               | Studies/Professional Fees           | 1,500          | 0              | 5,000          | 702            | 1,500                    | 1,500          | 1,500          | 1,500          | 1,500          |
|                     | <b>SUBTOTAL O&amp;M</b>             | <b>40,880</b>  | <b>32,746</b>  | <b>46,442</b>  | <b>31,404</b>  | <b>73,577</b>            | <b>150,011</b> | <b>65,062</b>  | <b>66,556</b>  | <b>68,094</b>  |
| 80775               | Transfer to Non-Stat Reserve        | 2,942          | 3,781          | 97,824         | 98,576         | 123,758                  | 2,291          | 70,241         | 69,942         | 69,593         |
| 80776               | Debt Payments                       |                |                |                |                |                          |                |                |                |                |
| 80780               | Transfer to Capital                 | 96,928         | 96,928         |                |                |                          | 29,759         |                |                |                |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>140,750</b> | <b>133,455</b> | <b>144,266</b> | <b>129,980</b> | <b>197,335</b>           | <b>182,061</b> | <b>135,303</b> | <b>136,497</b> | <b>137,686</b> |
|                     | NET REV / (EXP)                     | 0              | 8,187          | 0.35           | 15,081         | 0.00 -                   | 0.00           | 0.00 -         | 0.00           | 0.00           |
| <b>CAPITAL</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| <b>REVENUE</b>      |                                     |                |                |                |                |                          |                |                |                |                |
| 80805               | Transfer from Non-Stat Reserve      | 288,072        | 231,462        |                |                |                          | 270,241        |                |                |                |
| 80810               | Transfer from Operating             | 96,928         | 96,928         |                |                |                          | 29,759         |                |                |                |
| 80815               | Grant Revenue                       |                |                |                |                |                          |                |                |                |                |
| 80816               | Borrowing                           |                |                |                |                |                          |                |                |                |                |
|                     | <b>TOTAL CAPITAL REVENUE</b>        | <b>385,000</b> | <b>328,390</b> |                |                |                          | <b>300,000</b> |                |                |                |
| <b>EXPENDITURES</b> |                                     |                |                |                |                |                          |                |                |                |                |
| 80840               | Buildings                           |                |                |                |                |                          |                |                |                |                |
| 80845               | Structures                          | 385,000        | 328,390        |                |                |                          | 300,000        |                |                |                |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   | <b>385,000</b> | <b>328,390</b> |                |                |                          | <b>300,000</b> |                |                |                |
|                     | NET REV / (EXP)                     | 0              | 0              |                |                |                          | 0              |                |                |                |

POWELL RIVER REGIONAL DISTRICT  
LASQUETI ISLAND MARINE RAMP

|                     |                                     | BUDGET        | ACTUAL        | BUDGET        | ACTUAL        | FIVE YEAR FINANCIAL PLAN |               |               |               |               |
|---------------------|-------------------------------------|---------------|---------------|---------------|---------------|--------------------------|---------------|---------------|---------------|---------------|
|                     |                                     | 2013          | 2013          | 2014          | 2014          | 2015                     | 2016          | 2017          | 2018          | 2019          |
| <b>OPERATING</b>    |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 86000               | Requisition - Property Value Tax    | 11,250        | 11,250        | 11,250        | 11,250        | 11,250                   | 11,250        | 11,250        | 11,250        | 11,250        |
| 86270               | Investment Revenue                  | 415           | 391           | 503           | 591           | 672                      | 813           | 923           | 1,034         | 1,144         |
| 86280               | Other Revenue                       |               | 28            |               | 27            |                          |               |               |               |               |
| 86290               | Prior Year Surplus - Operating      | 7,613         | 7,613         | 8,528         | 8,528         | 6,784                    | 1,500         | 1,500         | 1,500         | 1,500         |
|                     | <b>TOTAL OPERATING REVENUE</b>      | <b>19,278</b> | <b>19,282</b> | <b>20,281</b> | <b>20,396</b> | <b>18,706</b>            | <b>13,563</b> | <b>13,673</b> | <b>13,784</b> | <b>13,894</b> |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 86545               | Repairs & Maintenance               | 3,500         | 0             | 3,500         | 1,742         | 3,500                    | 3,605         | 3,714         | 3,825         | 3,940         |
| 86670               | Other                               | 0             | 0             | 0             | 0             | 0                        | -             | 0             | 0             | 0             |
| 86680               | Insurance                           | 389           | 389           | 421           | 422           | 454                      | 468           | 460           | 474           | 474           |
| 86690               | Administration                      | 1,500         | 1,500         | 1,500         | 1,500         | 1,500                    | 1,500         | 1,500         | 1,500         | 1,500         |
| 86695               | Contingency                         | 5,000         | 0             | 5,000         |               | 5,000                    | 1,500         | 1,500         | 1,500         | 1,500         |
|                     | <b>SUBTOTAL O&amp;M</b>             | <b>10,389</b> | <b>1,889</b>  | <b>10,421</b> | <b>3,664</b>  | <b>10,454</b>            | <b>7,073</b>  | <b>7,173</b>  | <b>7,299</b>  | <b>7,414</b>  |
| 86755               | Debt Payment                        |               |               |               |               |                          |               |               |               |               |
| 86770               | Transfer to Reserve (Feasibility)   |               |               |               |               |                          |               |               |               |               |
| 86775               | Transfer to Non-Stat Reserve        | 8,889         | 8,865         | 9,860         | 9,948         | 8,252                    | 6,490         | 6,500         | 6,485         | 6,480         |
| 86780               | Transfer to Capital                 |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL OPERATING EXPENDITURES</b> | <b>19,278</b> | <b>10,754</b> | <b>20,281</b> | <b>13,612</b> | <b>18,706</b>            | <b>13,563</b> | <b>13,673</b> | <b>13,784</b> | <b>13,894</b> |
|                     | NET REV / (EXP)                     | 0             | 8,528         | -             | 6,784 -       | 0.00 -                   | 0 -           | 0 -           | 0             | 0             |
| <b>CAPITAL</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| <b>REVENUE</b>      |                                     |               |               |               |               |                          |               |               |               |               |
| 86810               | Transfer from Operating             |               |               |               |               |                          |               |               |               |               |
| 86815               | Borrowing Proceeds                  |               |               |               |               |                          |               |               |               |               |
| 86820               | Grant                               |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL REVENUE</b>        |               |               |               |               |                          |               |               |               |               |
| <b>EXPENDITURES</b> |                                     |               |               |               |               |                          |               |               |               |               |
| 86830               | Land - Acquisition                  |               |               |               |               |                          |               |               |               |               |
| 86850               | Infrastructure                      |               |               |               |               |                          |               |               |               |               |
|                     | <b>TOTAL CAPITAL EXPENDITURES</b>   |               |               |               |               |                          |               |               |               |               |
|                     | NET REV / (EXP)                     |               |               |               |               |                          |               |               |               |               |