qathet
REGIONAL DISTRICT

2019-2023 Financial Plan

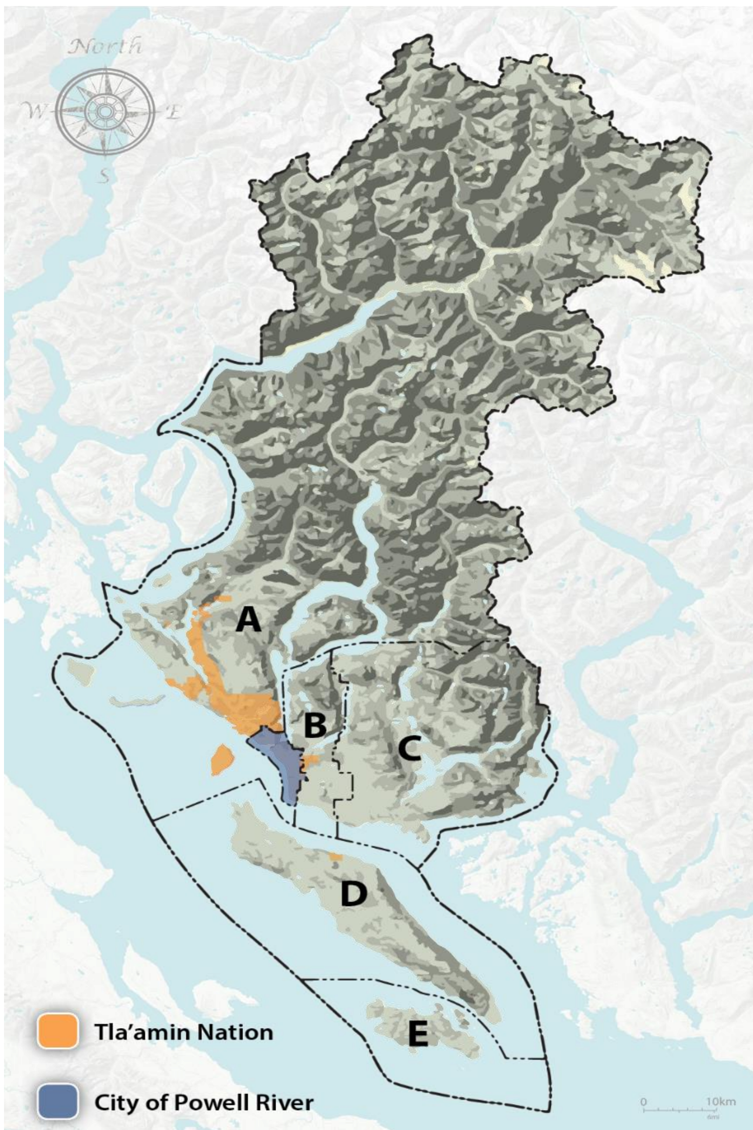
qathet Regional District 2019-2023 Financial Plan

History and Purpose

The qathet Regional District (qRD) is a British Columbian local government authority incorporating five electoral areas and one municipality (the City of Powell River). We provide services such as land use planning, emergency preparedness and 911, solid waste management, regional parks and fire protection to our residents.

The qRD covers an area of approximately 5,000 sq km located on the west coast of British Columbia about 175 km north of Vancouver within the traditional territory of the Tla'amin Nation. We serve a population of just over 20,000 (2016 census).

qathet's tranquil lakes, meandering coastlines and diverse mountain ranges offer unforgettable year-round recreation opportunities. Located within the boundaries of the qRD are Texada, Savary and Lasqueti Islands, each with its own diverse communities and unique environmental and cultural flavours.



Message from the Chief Financial Officer

I am pleased to present the 2019-2023 Financial Plan for the qathet Regional District. The financial planning process starts in August each year with input from advisory committees and the qRD's Board and staff and through community engagement processes.

Each area in the region is very diverse in its priorities and services, whether it be a new fire truck, website update or improvements to the regional parks. The goal in building the financial planning package was to provide a document that any of our community members, board members or staff can read to understand their region's service levels, what they are paying for and what the Board and staff are doing to sustain or improve services in each area.

The financial plan is organized by participating community area to assist those interested in learning more about their area or services to easily find the information as follows:

Regional Services – Functions that serve all areas, or most areas, within the region including the City of Powell River, a portion of the Sechelt Indian Government District and the electoral areas. Not all electoral areas participate in each service. The Summary of qRD Services and Participating Areas outlines which areas participate in a particular service.

Electoral Area Shared Services – Functions that serve the electoral areas and a portion of the Sechelt Indian Government District. Individual Area Services – Functions that serve one electoral area or a portion of a service area.

Section eight of the of the Financial Plan provides an in depth look at the budget for each service and includes the projected tax requisition for the previous year and for the next five years. Capital projects, sources of capital funding and service reserves are also provided to complete the picture of all components of servicing the community members.

I look forward to continuing to serve this region and its community members and would be happy to answer any questions that you may have.

Linda Greenan

Linda Greenan, CPA, CMA
Manager of Financial Services

Service Summary

Summary of qRD Services and Participating Areas

Service	Participating Areas							2018	2019	
	City	SIGD	EA A	EA B	EA C	EA D	EA E	Tax Requisition	Tax Requisition	Change
Regional Services										
General Administration	X	X	X	X	X	X	X	1,162,370	1,425,894	263,524
Regional Feasibility Study	X	X	X	X	X	X	X	-	-	-
Grant-in-Aid - General	X	X	X	X	X	X	X	60,268	26,507	(33,762)
Regional Parks Summary	X	X	X	X	X	X	X	473,976	572,895	98,919
Cemeteries	X	X	X	X	X	X		99,451	177,467	78,016
Regional Animal Shelter	X	X	X	X	X	X		82,045	84,235	2,191
Regional Emergency Preparedness	X	X	X	X	X	X	X	229,017	251,971	22,954
Heritage Conservation	X	X	X	X	X			0	162,398	162,398
Emergency Telephone 911	X		X	X	X	X		152,144	157,092	4,947
Waste Management	X	X	X	X	X	X	X	498,832	716,034	217,202
Total Regional Services								**2,758,103**	**3,574,493**	**816,390**
Requisition Apportionment										
Municipality of Powell River								1,401,389	1,834,827	-
Sechelt Indian Government District								7,353	8,327	-
Electoral Areas								1,349,360	1,731,339	-
Totals								2,758,103	3,574,493	-
Electoral Area Services										
Shared Services										
Electoral Area Administration			X	X	X	X	X	81,699	143,264	61,566
Area B Economic Development Grant				X				8,239	8,239	-
EA Feasibility Studies			X	X	X	X	X	25,000	25,000	-
Planning		X	X	X	X	X		347,305	355,298	7,994
Development (Referrals)		X	X	X	X	X		13,936	21,299	7,362
Powell River Library		X	X	X	X	X		491,303	367,430	(123,873)
House No.			X	X	X	X		-	4,721	4,721
Paratransit		X	X	X	X	X		91,653	129,234	37,581
Septage Disposal			X	X	X	X		37,167	38,491	1,324
Economic Development			X		X	X		61,499	83,644	22,145
Social Planning		X	X	X	X	X	X	-	106,772	106,772
Sub-Regional Recreation		X	/	X	X			-	178,500	178,500
Sub-Total Shared E.A. Services								**1,157,801**	**1,461,893**	**304,093**
Electoral Area Services										
Individual Area Services										
Grant-in-Aid - Individual			X	X	X	X	X	72,841	36,584	(36,257)
Emergency Program Area D						X		15,000	15,000	-
Lasqueti Waste Management							X	-	-	-
Community Recreation - Area C					X			50,226	51,704	1,478
Community Recreation - Area E							X	25,320	14,398	(10,922)
Lasqueti Island Library (VIRL)							X	28,391	27,658	(733)
Northside Recreation			/					135,936	134,457	(1,479)
Malaspina VFD		/		/	/			560,357	702,075	141,718
Lasqueti Island VFD (parcel and value tax)							X	142,040	187,074	45,034
Savary Island VFD			/					158,813	201,372	42,559
Northside VFD			/					331,956	410,416	78,461
Myrtle Pond Water (parcel tax)				/				44,195	46,405	2,210
Lund Sewer (parcel tax)			/					44,100	52,500	8,400
Texada Health Centre						X		79,625	79,975	350
Texada Recreation Commission						X		112,975	101,963	(11,012)
Texada Airport						X		93,890	108,133	14,243
Texada Island Marine (Dock)						X		37,000	37,000	-
Texada Heritage						X		21,000	21,000	-
Savary Island Marine (Dock) parcel tax			/					150,000	190,000	40,000
Lasqueti Marine Ramp							X	11,147	7,035	(4,112)
Lasqueti Health Center							X	-	45,000	45,000
Sub-Total Individual Area Services								**2,114,812**	**2,469,748**	**354,936**
Total Electoral Area Services								**3,272,613**	**3,931,642**	**659,029**

	2018	2019
Total Elecotral Area Requisition (Regional and EA Services)	**4,621,973**	**5,662,981**
Total Requisition	**6,030,715**	**7,506,135**

X Entrire area particpates
/ Partial area participation

qRD Budget and Requisition by Service - Prior Year Comparison

Service	2018 Budget	2018 Tax Requisition	2019 Budget	2019 Tax Requisition	Requisition Change ($)	Requisition Change (%)
Regional Services						
General Administration	2,567,081	1,162,370	2,777,186	1,425,894	263,524	22.7%
Regional Feasibility Study	-	-	-	-	-	0.0%
Grant-in-Aid - General	65,268	60,268	26,507	26,507	(33,762)	-56.0%
Regional Parks Summary	818,121	473,976	844,236	572,895	98,919.22	20.9%
Cemeteries	301,010	99,451	352,043	177,467	78,016	78.4%
Regional Animal Shelter	82,089	82,045	84,281	84,235	2,190.81	2.7%
Regional Emergency Preparedness	1,025,397	229,017	2,283,967	251,971	22,954	10.0%
Heritage Conservation	-	-	162,398	162,398	162,398.46	100.0%
Emergency Telephone 911	221,516	152,144	224,631	157,092	4,947	3.3%
Waste Management	2,384,913	498,832	2,394,040	716,034	217,201.52	43.5%
Total Regional Services	**7,465,396**	**2,758,103**	**9,149,289**	**3,574,493**	**816,390**	
Requisition Apportionment						
Municipality of Powell River		1,401,389		1,834,827		
Sechelt Indian Government District		7,353		8,327		
Electoral Areas		1,349,360		1,731,339		
Totals		2,758,103		3,574,493		
Electoral Area Services						
Shared Services						
Electoral Area Administration	294,447	81,699	228,410	143,264	61,566	75.4%
Area B Economic Development Grant	8,239	8,239	8,239	8,239	-	0.0%
EA Feasibility Studies	174,536	25,000	179,700	25,000	-	0.0%
Planning	447,700	347,305	476,227	355,298	7,993.55	2.3%
Development (Referrals)	13,937	13,936	18,502	21,299	7,362	52.8%
Powell River Library	518,710	491,303	374,725	367,430	- 123,872.87	-25.2%
House No.	8,869	-	18,771	4,721	4,721	100.0%
Paratransit	151,650	91,653	188,953	129,234	37,580.98	41.0%
Septage Disposal	39,516	37,167	41,276	38,491	1,324	3.6%
Economic Development	61,500	61,499	83,643	83,644	22,145.45	36.0%
Social Planning	-	-	106,772	106,772	106,772	100.0%
Sub-Regional Recreation	-	-	178,500	178,500	178,500.00	100.0%
Sub-Total Shared E.A. Services	**1,719,104**	**1,157,801**	**1,903,718**	**1,461,893**	**304,093**	
Electoral Area Services						
Individual Area Services						
Grant-in-Aid - Individual	147,798	72,841	69,791	36,584	(36,257)	-49.8%
Emergency Program Area D	15,621	15,000	15,036	15,000	-	0.0%
Lasqueti Waste Management	58,852	-	75,750	-	-	0.0%
Community Recreation - Area C	50,226	50,226	51,704	51,704	1,478.31	2.9%
Community Recreation - Area E	27,320	25,320	28,098	14,398	(10,922)	-43.1%
Lasqueti Island Library (VIRL)	28,389	28,391	27,656	27,658	- 733.00	-2.6%
Northside Recreation	142,227	135,936	149,871	134,457	(1,479)	-1.1%
Malaspina VFD	649,713	560,357	702,074	702,075	141,717.55	25.3%
Lasqueti Island VFD (parcel and value tax)	144,517	142,040	190,074	187,074	45,034	31.7%
Savary Island VFD	195,596	158,813	203,372	201,372	42,558.94	26.8%
Northside VFD	433,021	331,956	488,417	410,416	78,461	23.6%
Myrtle Pond Water (parcel tax)	17,500	44,195	20,000	46,405	2,209.77	5.0%
Lund Sewer (parcel tax)	159,575	44,100	153,765	52,500	8,400	19.0%
Texada Health Centre	109,998	79,625	82,009	79,975	349.81	0.4%
Texada Recreation Commission	118,905	112,975	112,838	101,963	(11,012)	-9.7%
Texada Airport	133,299	93,890	130,090	108,133	14,242.68	15.2%
Texada Island Marine (Dock)	70,214	37,000	73,735	37,000	-	0.0%
Texada Heritage	22,181	21,000	21,171	21,000	-	0.0%
Savary Island Marine (Dock) parcel tax	172,489	150,000	203,042	190,000	40,000	26.7%
Lasqueti Marine Ramp	15,492	11,147	11,489	7,035	- 4,112.00	-36.9%
Lasqueti Health Center	-	-	45,000	45,000	45,000	100.0%
Sub-Total Individual Area Services	**2,712,932**	**2,114,812**	**2,854,982**	**2,469,748**	**354,936**	
Total Electoral Area Services	**4,432,036**	**3,272,613**	**4,758,701**	**3,931,642**	**659,029**	

Total Elecotral Area Requisition (Regional and EA Services)		**4,621,973**		**5,662,981**
Total Requisition		**6,030,715**		**7,506,135**

qRD Requisition by Service - Projection

	2018	2019	2020	2021	2022	2023
	Tax Requisition	**Tax Requisition**	**Projected Requisition**	**Projected Requisition**	**Projected Requisition**	**Projected Requisition**
Regional Services						
General Administration	1,162,370	1,425,894	1,665,074	1,599,310	1,766,603	1,723,055
Regional Feasibility Study	-	-	-	-	-	-
Grant-in-Aid - General	60,268	26,507	26,507	26,507	26,507	26,507
Regional Parks Summary	473,976	572,895	664,261	684,071	696,061	708,165
Cemeteries	99,451	177,467	236,215	240,056	243,424	246,834
Regional Animal Shelter	82,045	84,235	86,486	88,797	91,172	93,611
Regional Emergency Preparedness	229,017	251,971	299,771	302,216	306,815	313,709
Heritage Conservation	-	162,398	163,259	166,494	169,794	173,160
Emergency Telephone 911	152,144	157,092	201,401	207,449	195,366	183,027
Waste Management	498,832	716,034	888,942	1,143,726	1,443,414	1,548,765
Total Regional Services	**2,758,103**	**3,574,493**	**4,231,916**	**4,458,627**	**4,939,156**	**5,016,831**
	-	**-**	**-**	**-**	**-**	**-**
Requisition Apportionment	-	-	-	-	-	-
Municipality of Powell River	1,401,389	1,834,827	2,198,382	2,315,904	2,564,465	2,604,128
Sechelt Indian Government District	7,353	8,327	9,674	10,091	10,907	11,119
Electoral Areas	1,349,360	1,731,339	2,023,860	2,132,633	2,363,783	2,401,584
Totals	2,758,103	3,574,493	4,231,916	4,458,627	4,939,156	5,016,831
	-	-	-	-	-	-
Electoral Area Services						
Shared Services						
Electoral Area Administration	81,699	143,264	177,224	180,750	181,298	191,835
Area B Economic Development Grant	8,239	8,239	8,239	8,239	8,239	8,239
EA Feasibility Studies	25,000	25,000	25,000	25,000	25,000	25,000
Planning	347,305	355,298	458,354	471,403	481,632	492,046
Development (Referrals)	13,936	21,299	18,842	19,189	19,543	19,904
Powell River Library	491,303	367,430	376,025	383,515	391,156	398,949
House No.	-	4,721	14,132	14,499	14,500	14,500
Paratransit	91,653	129,234	126,745	129,280	131,866	134,503
Septage Disposal	37,167	38,491	39,126	39,513	39,901	40,289
Economic Development	61,499	83,644	61,500	61,500	61,500	61,500
Social Planning	-	106,772	107,355	109,502	111,692	113,926
Sub-Regional Recreation	-	178,500	178,500	178,500	178,500	178,500
Sub-Total Shared E.A. Services	**1,157,801**	**1,461,893**	**1,591,042**	**1,620,891**	**1,644,826**	**1,679,191**
Electoral Area Services						
Individual Area Services						
Grant-in-Aid - Individual	72,841	36,584	43,284	76,761	76,761	76,761
Emergency Program Area D	15,000	15,000	15,000	15,000	15,000	15,000
Lasqueti Waste Management	-	-	-	-	-	-
Community Recreation - Area C	50,226	51,704	52,718	53,753	54,809	55,886
Community Recreation - Area E	25,320	14,398	28,650	29,212	29,786	30,371
Lasqueti Island Library (VIRL)	28,391	27,658	28,179	28,713	29,257	29,812
Northside Recreation	135,936	134,457	129,704	129,082	128,474	128,312
Malaspina VFD	560,357	702,075	717,910	742,846	757,980	778,318
Lasqueti Island VFD (parcel and value tax)	142,040	187,074	155,016	158,016	161,076	164,198
Savary Island VFD	158,813	201,372	201,172	201,835	201,552	201,323
Northside VFD	331,956	410,416	423,283	431,504	439,676	441,950
Myrtle Pond Water (parcel tax)	44,195	46,405	48,465	52,411	57,582	57,712
Lund Sewer (parcel tax)	44,100	52,500	52,500	52,467	52,573	53,213
Texada Health Centre	79,625	79,975	84,968	85,981	87,017	88,074
Texada Recreation Commission	112,975	101,963	101,602	103,274	104,980	106,719
Texada Airport	93,890	108,133	108,245	109,324	110,289	113,277
Texada Island Marine (Dock)	37,000	37,000	37,000	37,000	37,000	37,000
Texada Heritage	21,000	21,000	21,000	21,000	21,000	21,000
Savary Island Marine (Dock) parcel tax	150,000	190,000	190,000	190,000	190,000	190,000
Lasqueti Marine Ramp	11,147	7,035	7,158	7,277	7,387	7,512
Lasqueti Health Center	-	45,000	45,000	45,000	45,000	45,000
Sub-Total Individual Area Services	**2,114,812**	**2,469,748**	**2,490,854**	**2,570,458**	**2,607,198**	**2,641,438**
Total Electoral Area Services	**3,272,613**	**3,931,642**	**4,081,897**	**4,191,348**	**4,252,024**	**4,320,629**
Total Elecotral Area Requisition (Regional and EA Services)	**4,621,973**	**5,662,981**	**6,105,757**	**6,323,981**	**6,615,808**	**6,722,213**
Total Requisition	**6,030,715**	**7,506,135**	**8,313,813**	**8,649,976**	**9,191,181**	**9,337,460**

Bylaw 548

qathet Regional District

BYLAW NO. 548

****

Being a bylaw to adopt the Financial Plan for the years 2019-2023

****

The Board of Directors of the qathet Regional District, in open meeting assembled, enacts as follows:

1. The following schedules attached hereto and made part of this bylaw are the Financial Plan for the qathet Regional District for the years 2019-2023:

   Schedule 'A' – Consolidated 2019-2023 Financial Plan
   Schedule 'B' – 2019 Financial Plan
   Schedule 'C' – 2020 Financial Plan
   Schedule 'D' – 2021 Financial Plan
   Schedule 'E' – 2022 Financial Plan
   Schedule 'F' – 2023 Financial Plan

2. This bylaw may be cited for all purposes as the "2019-2023 Financial Plan Bylaw No. 548, 2019".

READ A FIRST TIME	this 25th day of March, 2019.
READ A SECOND TIME	this 25th day of March, 2019.
READ A THIRD TIME	this 25th day of March, 2019.
ADOPTED	this 25th day of March, 2019.

Chair

Corporate Officer

qathet Regional District
2019-2023 Financial Plan Bylaw No. 548

SCHEDULE 'A'
Consolidated Summary by Year

	FIVE YEAR FINANCIAL PLAN				
	2019	**2020**	**2021**	**2022**	**2023**
TOTAL REVENUE SUMMARY					
REQUISITION - PROPERTY VALUE TAX	(7,187,230)	(7,992,848)	(8,325,096)	(8,861,026)	(9,006,536)
REQUISITION - PARCEL TAX	(318,904)	(320,965)	(324,878)	(330,155)	(330,925)
TOTAL REQUISITION	(7,506,134)	(8,313,813)	(8,649,974)	(9,191,181)	(9,337,461)
GOVERNMENT GRANTS	(7,058,785)	(2,203,556)	(560,776)	(560,776)	(560,776)
INTEREST REVENUE	(51,861)	(40,499)	(34,062)	(35,367)	(38,506)
WASTE TIPPING FEES	(1,284,500)	(1,489,570)	(1,709,445)	(1,761,320)	(1,786,820)
UTILITY USER FEES	(131,374)	(145,566)	(152,189)	(157,776)	(164,087)
CAMPING FEES	(129,156)	(132,396)	(135,720)	(139,131)	(142,632)
SALES OF SERVICES - CEMETERY & MISC.	(87,529)	(90,154)	(92,861)	(95,647)	(98,513)
OTHER FEES	(92,070)	(85,606)	(84,986)	(84,408)	(83,870)
OTHER REVENUE	(369,459)	(233,327)	(236,256)	(254,243)	(241,555)
BORROWING/LEASE FINANCING	(773,711)	(381,582)	(5,266,023)	-	-
INTERDEPARTMENTAL RECOVERIES	(568,158)	(609,509)	(668,916)	(550,366)	(538,656)
MEMBER MUNICIPALITY DEBT	(699,800)	(1,082,487)	(1,654,444)	(1,652,958)	(1,651,434)
TRANSFER FROM LIABILITY	(46,922)	(109,451)	(12,634)	(4,888)	-
TRANSFERS FROM RESERVE	(1,078,432)	(270,040)	-	(250,000)	(450,000)
TRANSFERS FROM NON-STAT RESERVE	(783,900)	(770,649)	(318,274)	(215,759)	(31,176)
TRANSFERS FROM PRIOR YEAR SURPLUS	(937,592)	(42,999)	(43,000)	(43,000)	(43,000)
TOTAL REVENUES	**(21,599,383)**	**(16,001,204)**	**(19,619,560)**	**(14,996,820)**	**(15,168,486)**
TOTAL EXPENDITURE SUMMARY					
OPERATING	12,421,193	10,359,381	10,591,351	11,150,370	11,325,067
CAPITAL	6,891,326	3,065,051	5,584,297	418,014	480,626
DEBT PAYMENT	451,187	511,118	657,384	603,858	500,871
TRANSFERS TO RESERVE	761,953	678,378	726,883	738,023	757,007
TRANSFERS TO NON-STAT RESERVE	373,923	304,789	405,201	433,597	453,481
TRANSFER TO LIABILITY	-	-	-	-	-
MEMBER MUNICIPALITY DEBT	699,800	1,082,487	1,654,444	1,652,958	1,651,434
TOTAL EXPENDITURES	**21,599,382**	**16,001,204**	**19,619,560**	**14,996,820**	**15,168,486**
RESERVE FUND INTEREST	35,048	35,836	41,981	52,685	60,193

qathet Regional District
2019-2023 Financial Plan Bylaw No. 548

SCHEDULE 'B' - BUDGET
2019 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES			Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,425,894				-	7,000	569,526	539,766	23,500	179,975		211,500	**2,957,161**	2,196,836	179,975	158,340	357,010	65,000		**2,957,161**
EA Admin.	143,264					796		38,142		-		46,207	**228,410**	218,410				10,000		**228,410**
Grants-In-Aid	71,330											6,701	**78,030**	78,030						**78,030**
EA Feas. Studies	25,000					2,400	20,000	-	57,500	63,872		10,928	**179,700**	156,700			-	23,000		**179,700**
Planning	355,298					1,602	5,300	975	5,000	8,426		108,051	**484,653**	464,625	8,426			11,602		**484,653**
Development	21,299											- 2,797	**18,502**	18,502						**18,502**
Regional Parks	572,895			140,265		2,777	8,097	19,808	47,619	154,106		100,395	**1,045,961**	791,459	201,725			52,777		**1,045,961**
Cemeteries	177,467		87,529			7,295	4,000	3,760	22,500	99,000		53,492	**455,043**	333,238	103,000		4,504	14,301		**455,043**
Reg Animal Shelter	84,235					46							**84,281**	84,235				46		**84,281**
Emerg. Prog. EA 'D'	15,000											36	**15,036**	15,036				-		**15,036**
Reg Emerg Preparedness	251,971				-	271	2,014,987	-		15,750		42,988	**2,325,967**	2,268,217	42,000	-		15,750		**2,325,967**
Heritage Conservation	162,398												**162,398**	160,087			2,311			**162,398**
Library	367,430							7,044				251	**374,725**	374,725						**374,725**
Emerg. (911)	157,092			61,980				1,164				4,396	**224,631**	224,631						**224,631**
Waste Mgmt - Lasq.	-					911		-	89,166	56,810	46,922	27,916	**221,726**	75,750	145,976					**221,726**
Waste Mgmt	716,034			1,341,380	-	15,648	4,416,665	5,000	20,700	204,015		173,878	**6,893,320**	2,382,540	4,499,280	-		11,500		**6,893,320**
House Numbering	4,721							5,000				9,050	**18,771**	18,771						**18,771**
Comm. Recreation	66,102							-	-			13,700	**79,802**	79,802						**79,802**
Rural Paratransit	129,234							127,093	-			22,626	**278,953**	161,353	117,600					**278,953**
Lasq. Library	27,658											- 2	**27,656**	27,656						**27,656**
Septage Disposal	38,491					1,919		618		-		247	**41,276**	13,276				28,000		**41,276**
Economic Dev.	83,644											- 1	**83,643**	83,643						**83,643**
Social Planning	106,772												**106,772**	106,772				-		**106,772**
Northside Rec.	134,457					4,114	10,000	1,300	-	-		- 0	**149,871**	55,904	-	5,967		88,000		**149,871**
Sub-Regional Recreation	178,500												**178,500**	170,844			7,656			**178,500**
Malaspina Fire Prot.	702,075				402,140				246,935			- 1	**1,351,149**	508,258	649,074	91,122	102,694			**1,351,149**
Lasqueti Fire Prot.	157,074	30,000						-	127,250			3,000	**317,324**	147,074	127,250		43,000			**317,324**
Savary Fire Prot.	201,372				-			-	33,400			2,000	**236,772**	130,561	33,400	17,811	55,000			**236,772**
Northside Fire Prot.	410,416				371,571			131,000	98,325			0	**1,011,313**	329,563	472,896	69,854	139,000			**1,011,313**
Myrtle Pond Water		46,405		57,374		528	-	67	11,350			20,000	**135,724**	107,412	11,350	6,432	6,030	4,500		**135,724**
Lund Sewer		52,500		74,000	-		5,137	-	141,987			27,265	**300,889**	139,218	147,124	13,799	748			**300,889**
Tex. Health Cen.	79,975				-	34	-	-	-			2,000	**82,009**	48,764	-	14,045	18,000	1,200		**82,009**
Tex. Rec. Comm.	101,963			5,875				-	99,750			5,000	**212,588**	87,838	99,750	-	25,000			**212,588**
Texada Airport	108,133			5,300		1,657	10,000	-	-	-		5,000	**130,090**	95,090	-			35,000		**130,090**
Texada Marine	37,000					2,504		-	-	2,896		31,335	**73,735**	71,232				2,504		**73,736**
Texada Heritage	21,000					171		-				-	**21,171**	20,878				293		**21,171**
Savary Marine		190,000		2,000	-	1,042		-	-	52,500		10,000	**255,542**	122,335	52,500	73,817		6,890		**255,542**
Lasqueti Marine	7,035					1,145			-			3,309	**11,489**	7,929		-		3,560		**11,489**
Lasqueti Health	45,000					-						-	**45,000**	44,000			1,000			**45,000**
Total Cap. & Oper.	7,187,230	318,904	87,529	1,688,173	773,711	51,861	7,063,713	880,737	1,024,982	837,350	46,922	938,471	20,899,583	12,421,193	6,891,327	451,187	761,954	373,923	-	20,899,584
Municipal Debt.								699,800					**699,800**			699,800				**699,800**
TOTAL	7,187,230	318,904	87,529	1,688,173	773,711	51,861	7,063,713	1,580,537	1,024,982	837,350	46,922	938,471	**21,599,383**	12,421,193	6,891,327	1,150,987	761,954	373,923	-	**21,599,383**

qathet Regional District
2019-2023 Financial Plan Bylaw No. 548

SCHEDULE 'C' - BUDGET
2020 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES			Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,665,074				-	747	560,776	574,892	-	40,000		-	2,841,490	2,232,773	40,000	146,707	357,010	65,000		2,841,490
EA Admin.	177,224					936		39,418		-		-	217,578	212,578				5,000		217,578
Grants-In-Aid	78,030											-	78,030	78,030						78,030
EA Feas. Studies	25,000					1,828	-	-	-	-		-	26,828	25,000			-	1,828		26,828
Planning	458,354					1,647	-	995	-	-		-	460,996	459,349	-			1,647		460,996
Development	18,842											-	18,842	18,842						18,842
Regional Parks	664,261			143,809		1,358	-	20,217	202,381	49,179		-	1,081,204	807,144	251,560			22,500		1,081,204
Cemeteries	236,215		90,155			5,857	-	3,834	-	36,750		-	372,811	317,763	36,750		4,252	14,046		372,811
Reg Animal Shelter	86,486					47							86,532	86,486				47		86,532
Emerg. Prog. EA 'D'	15,000											-	15,000	15,000				-		15,000
Reg Emerg Preparedness	299,771				-	271	-	-		-		-	300,042	290,042	-	-		10,000		300,042
Heritage Conservation	163,259												163,259	163,259			-			163,259
Library	376,025							6,044				-	382,069	382,069						382,069
Emerg. (911)	201,401			60,740				1,164				-	263,305	263,305						263,305
Waste Mgmt - Lasq.	-					116		-	-	-	109,451	-	109,567	109,567	-					109,567
Waste Mgmt	888,942			1,546,450	-	12,952	1,642,780	15,000	-	634,720		-	4,740,845	2,403,307	2,277,500	58,538		1,500		4,740,845
House Numbering	14,132							5,000				-	19,132	19,132						19,132
Comm. Recreation	81,368							-	-			-	81,368	81,368						81,368
Rural Paratransit	126,745							37,834	-			-	164,580	164,580	-					164,580
Lasq. Library	28,179											-	28,179	28,179						28,179
Septage Disposal	39,126					2,311		630		-		-	42,067	13,567				28,500		42,067
Economic Dev.	61,500											-	61,500	61,500						61,500
Social Planning	107,355												107,355	107,355				-		107,355
Northside Rec.	129,704					5,346	-	1,300	-	-		-	136,351	35,384	-	5,967		95,000		136,351
Sub-Regional Recreation	178,500												178,500	178,500			-			178,500
Malaspina Fire Prot.	717,910				-				-			-	717,910	496,788	-	91,122	130,000			717,910
Lasqueti Fire Prot.	125,016	30,000						-	-			-	155,016	150,016	-		5,000			155,016
Savary Fire Prot.	201,172				-			-	-			-	201,172	133,172	-	-	68,000			201,172
Northside Fire Prot.	423,283				381,582			79,560	20,409			3,000	907,834	336,305	401,991	109,538	60,000			907,834
Myrtle Pond Water		48,465		59,669		591	-	69	-			20,000	128,794	106,746	-	6,432	11,116	4,500		128,794
Lund Sewer		52,500		85,897	-		-	-	26,250			20,000	184,647	140,598	26,250	13,799	4,000			184,647
Tex. Health Cen.	84,968				-	51	-	-	-			-	85,019	49,774	-	14,045	20,000	1,200		85,019
Tex. Rec. Comm.	101,602			5,993				-	21,000			-	128,595	89,595	21,000		18,000			128,595
Texada Airport	108,245			5,459		2,167	-	-	-	10,000		-	125,871	80,871	10,000	-		35,000		125,871
Texada Marine	37,000					2,499		-	-	-		- 0	39,498	28,592				10,906		39,498
Texada Heritage	21,000					176		-				0	21,176	21,007				169		21,176
Savary Marine		190,000		2,000	-	403		-	-	-		- 0	192,403	119,781	-	64,970		7,651		192,402
Lasqueti Marine	7,158					1,195			-			-	8,353	8,057		-		296		8,353
Lasqueti Health	45,000					-						-	45,000	44,000			1,000			45,000
Total Cap. & Oper.	7,992,848	320,965	90,155	1,910,016	381,582	40,498	2,203,556	785,957	270,040	770,649	109,451	42,999	14,918,716	10,359,380	3,065,051	511,118	678,378	304,789	-	14,918,716
Municipal Debt.								1,082,487					1,082,487			1,082,487				1,082,487
TOTAL	7,992,848	320,965	90,155	1,910,016	381,582	40,498	2,203,556	1,868,444	270,040	770,649	109,451	42,999	16,001,204	10,359,380	3,065,051	1,593,606	678,378	304,789	-	16,001,204

qathet Regional District
2019-2023 Financial Plan Bylaw No. 548

SCHEDULE 'D' - BUDGET
2021 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES			Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,599,310				-	1,097	560,776	633,695	-	-		-	**2,794,878**	2,277,428	-	95,440	357,010	65,000		**2,794,878**
EA Admin.	180,750					1,006		40,074		-		-	**221,830**	216,830				5,000		**221,830**
Grants-In-Aid	111,507											-	**111,507**	111,507						**111,507**
EA Feas. Studies	25,000					1,853	-	-	-	-		-	**26,853**	25,000			-	1,853		**26,853**
Planning	471,403					1,670	-	1,015	-	-		-	**474,087**	468,417	-			5,670		**474,087**
Development	19,189											-	**19,189**	19,189						**19,189**
Regional Parks	684,071			147,446		984	-	20,636	-	18,274		-	**871,412**	823,138	18,274			30,000		**871,412**
Cemeteries	240,056		92,860			5,599	-	3,910	-	-		-	**342,425**	324,010	-		4,312	14,103		**342,425**
Reg Animal Shelter	88,797					47							**88,844**	88,797				47		**88,844**
Emerg. Prog. EA 'D'	15,000											-	**15,000**	15,000				-		**15,000**
Reg Emerg Preparedness	302,216				-	411	-	-		-		-	**302,627**	295,627	-	-		7,000		**302,627**
Heritage Conservation	166,494												**166,494**	166,494			-			**166,494**
Library	383,515							6,044				-	**389,559**	389,559						**389,559**
Emerg. (911)	207,449			59,525				1,164				-	**268,138**	268,138						**268,138**
Waste Mgmt - Lasq.	-					116		-	-	-	12,634	-	**12,750**	12,750	-					**12,750**
Waste Mgmt	1,143,726			1,766,325	5,266,023	4,087	-	15,000	-	300,000		-	**8,495,162**	2,550,822	5,566,023	298,317		80,000		**8,495,162**
House Numbering	14,499							5,000				-	**19,499**	19,499						**19,499**
Comm. Recreation	82,965							-	-			-	**82,965**	82,965						**82,965**
Rural Paratransit	129,280							38,591	-			-	**167,871**	167,871	-					**167,871**
Lasq. Library	28,713											-	**28,713**	28,713						**28,713**
Septage Disposal	39,513					2,710		643		-		-	**42,866**	13,866				29,000		**42,866**
Economic Dev.	61,500											-	**61,500**	61,500						**61,500**
Social Planning	109,502												**109,502**	109,502				-		**109,502**
Northside Rec.	129,082					6,676	-	1,300	-	-		-	**137,058**	36,091	-	5,967		95,000		**137,058**
Sub-Regional Recreation	178,500												**178,500**	178,500			-			**178,500**
Malaspina Fire Prot.	742,846				-				-			-	**742,846**	506,723	-	91,122	145,000			**742,846**
Lasqueti Fire Prot.	128,016	30,000						-	-			-	**158,016**	153,016	-		5,000			**158,016**
Savary Fire Prot.	201,835				-			-	-			-	**201,835**	135,835	-	-	66,000			**201,835**
Northside Fire Prot.	431,504				-			81,151	-			3,000	**515,655**	342,966	-	82,689	90,000			**515,655**
Myrtle Pond Water		52,411		62,056		654	-	70	-			20,000	**135,191**	108,521	-	6,432	15,738	4,500		**135,191**
Lund Sewer		52,467		90,133	-		-	-	-			20,000	**162,600**	142,978	-	13,799	5,823			**162,600**
Tex. Health Cen.	85,981				-	68	-	-	-			-	**86,049**	50,804	-	14,045	20,000	1,200		**86,049**
Tex. Rec. Comm.	103,274			6,112				-	-			-	**109,387**	91,387	-	-	18,000			**109,387**
Texada Airport	109,324			5,623		2,542	-	-	-	-		-	**117,489**	82,489	-			35,000		**117,489**
Texada Marine	37,000					2,651		-	-	-		-	**39,651**	29,164				10,487		**39,651**
Texada Heritage	21,000					178		-				- 0	**21,178**	20,886				292		**21,178**
Savary Marine		190,000		2,000	-	510		-	-	-		0	**192,511**	122,177	-	49,573		20,761		**192,511**
Lasqueti Marine	7,277					1,199			-			-	**8,476**	8,189		-		288		**8,476**
Lasqueti Health	45,000					-						-	**45,000**	45,000			-			**45,000**
Total Cap. & Oper.	8,325,097	324,878	92,860	2,139,220	5,266,023	34,060	560,776	848,293	-	318,274	12,634	43,000	17,965,115	10,591,350	5,584,297	657,384	726,883	405,201	-	17,965,116
Municipal Debt.								1,654,444					**1,654,444**			1,654,444				**1,654,444**
TOTAL	8,325,097	324,878	92,860	2,139,220	5,266,023	34,060	560,776	2,502,737	-	318,274	12,634	43,000	**19,619,559**	10,591,350	5,584,297	2,311,828	726,883	405,201	-	**19,619,560**

qathet Regional District
2019-2023 Financial Plan Bylaw No. 548

SCHEDULE 'E' - BUDGET
2022 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES			Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,766,603				-	2,007	560,776	506,480	-	-		-	**2,835,867**	2,322,977	-	90,880	357,010	65,000		**2,835,867**
EA Admin.	181,298					1,076		63,792		40,000		-	**286,166**	281,166				5,000		**286,166**
Grants-In-Aid	111,507											-	**111,507**	111,507						**111,507**
EA Feas. Studies	25,000					1,879	-	-	-	-		-	**26,879**	25,000			-	1,879		**26,879**
Planning	481,632					1,749	-	1,035	-	126,000		-	**610,416**	477,667	126,000			6,749		**610,416**
Development	19,543											-	**19,543**	19,543						**19,543**
Regional Parks	696,061			151,179		1,149	-	21,067	-	11,143		-	**880,598**	839,455	11,143			30,000		**880,598**
Cemeteries	243,424		95,646			5,857	-	3,988	-	-		-	**348,915**	330,382	-		4,372	14,160		**348,915**
Reg Animal Shelter	91,172					48							**91,220**	91,172				48		**91,220**
Emerg. Prog. EA 'D'	15,000											-	**15,000**	15,000				-		**15,000**
Reg Emerg Preparedness	306,815				-	509	-	-		-		-	**307,323**	301,323	-	-		6,000		**307,323**
Heritage Conservation	169,794												**169,794**	169,794			-			**169,794**
Library	391,156							6,044				-	**397,200**	397,200						**397,200**
Emerg. (911)	195,366			58,335				1,164				-	**254,865**	254,865						**254,865**
Waste Mgmt - Lasq.	-					116		-	-	7,746	4,888	-	**12,750**	12,750	-					**12,750**
Waste Mgmt	1,443,414			1,818,200	-	1,007	-	15,000	-	-		-	**3,277,621**	2,899,304	-	298,317		80,000		**3,277,621**
House Numbering	14,500							5,000				-	**19,500**	19,500						**19,500**
Comm. Recreation	84,595							-	-			-	**84,595**	84,595						**84,595**
Rural Paratransit	131,866							39,363	-			-	**171,229**	171,229	-					**171,229**
Lasq. Library	29,257											-	**29,257**	29,257						**29,257**
Septage Disposal	39,901					3,116		656		-		-	**43,673**	14,173				29,500		**43,673**
Economic Dev.	61,500											-	**61,500**	61,500						**61,500**
Social Planning	111,692												**111,692**	111,692				-		**111,692**
Northside Rec.	128,474					8,006	-	1,300	-	30,871		-	**168,651**	36,813	30,871	5,967		95,000		**168,651**
Sub-Regional Recreation	178,500												**178,500**	178,500			-			**178,500**
Malaspina Fire Prot.	757,980				-				-			-	**757,980**	516,858	-	91,122	150,000			**757,980**
Lasqueti Fire Prot.	131,076	30,000						-	-			-	**161,076**	156,076	-		5,000			**161,076**
Savary Fire Prot.	201,552				-			-	250,000			-	**451,552**	138,552	250,000	-	63,000			**451,552**
Northside Fire Prot.	439,676				-			82,774	-			3,000	**525,450**	349,761	-	82,689	93,000			**525,450**
Myrtle Pond Water		57,582		64,538		717	-	71	-			20,000	**142,908**	110,335	-	6,432	21,641	4,500		**142,908**
Lund Sewer		52,573		93,238	-		-	-	-			20,000	**165,811**	145,405	-	14,406	6,000			**165,811**
Tex. Health Cen.	87,017				-	85	-	-	-			-	**87,101**	51,856	-	14,045	20,000	1,200		**87,101**
Tex. Rec. Comm.	104,980			6,235				-	-			-	**111,214**	93,214	-	-	18,000			**111,214**
Texada Airport	110,289			5,791		3,058	-	-	-	-		-	**119,139**	84,139	-			35,000		**119,139**
Texada Marine	37,000					2,798		-	-	-		-	**39,798**	29,747				10,051		**39,798**
Texada Heritage	21,000					182		-				- 0	**21,182**	20,767				415		**21,182**
Savary Marine		190,000		2,000	-	801		-	-	-		- 0	**192,800**	143,973	-	-		48,827		**192,800**
Lasqueti Marine	7,387					1,203			-			-	**8,590**	8,322		-		268		**8,590**
Lasqueti Health	45,000					-						-	**45,000**	45,000			-			**45,000**
Total Cap. & Oper.	8,861,026	330,155	95,646	2,199,515	-	35,364	560,776	747,734	250,000	215,760	4,888	42,999	13,343,862	11,150,369	418,013	603,858	738,023	433,597	-	13,343,862
Municipal Debt.								1,652,958					**1,652,958**			1,652,958				**1,652,958**
TOTAL	8,861,026	330,155	95,646	2,199,515	-	35,364	560,776	2,400,692	250,000	215,760	4,888	42,999	**14,996,820**	11,150,369	418,013	2,256,816	738,023	433,597	-	**14,996,819**

qathet Regional District
2019-2023 Financial Plan Bylaw No. 548

SCHEDULE 'F' - BUDGET
2023 Financial Plan

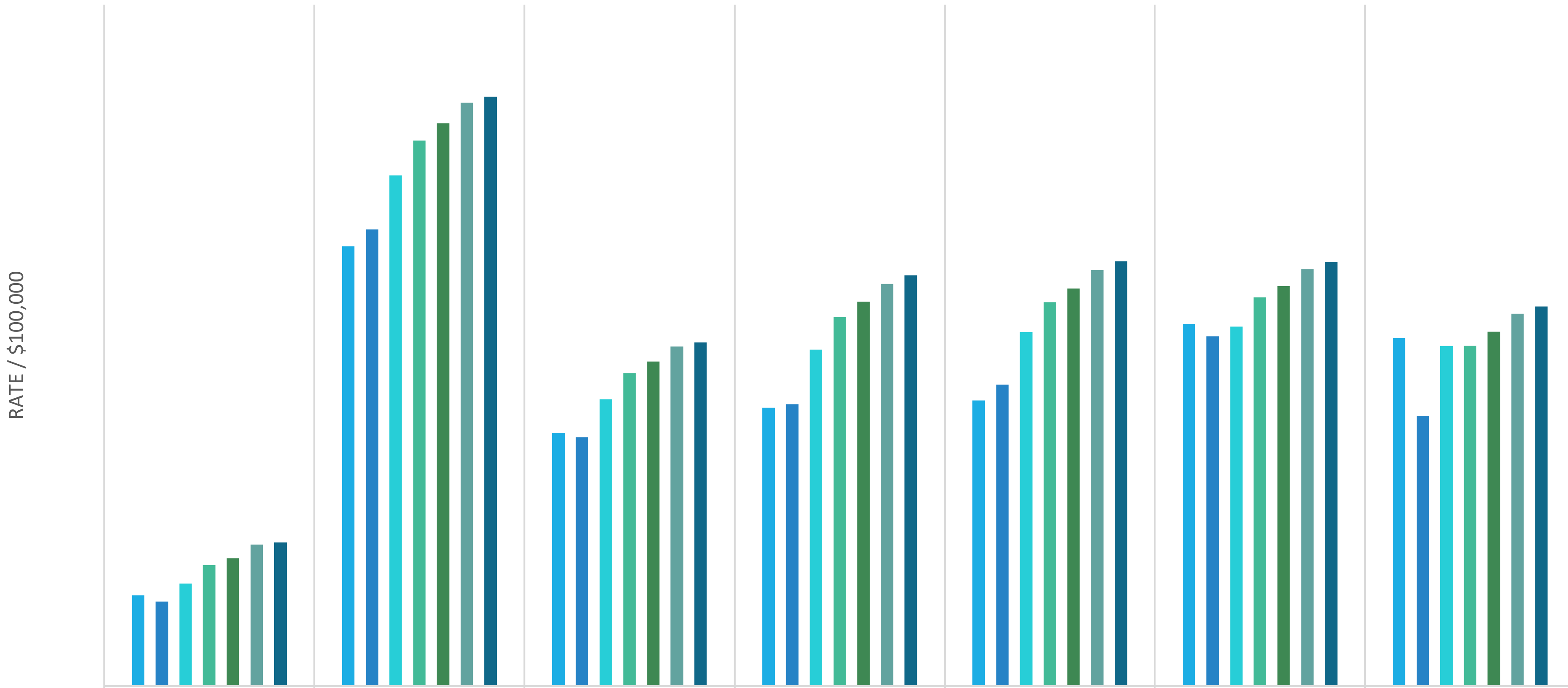
SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES			Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Landfill Liability	EXPEND.
General Admin.	1,723,055				-	2,917	560,776	504,698	-	-		-	**2,791,446**	2,369,436	-	-	357,010	65,000		**2,791,446**
EA Admin.	191,835					586		38,168		-		-	**230,590**	225,590				5,000		**230,590**
Grants-In-Aid	111,507											-	**111,507**	111,507						**111,507**
EA Feas. Studies	25,000					1,906	-	-	-	-		-	**26,906**	25,000			-	1,906		**26,906**
Planning	492,046					80	-	1,056	-	-		-	**493,181**	487,101	-			6,080		**493,181**
Development	19,904											-	**19,904**	19,904						**19,904**
Regional Parks	708,165			155,010		1,413	-	21,509	-	11,366		-	**897,462**	856,096	11,366			30,000		**897,462**
Cemeteries	246,834		98,515			6,116	-	4,068	-	19,260		-	**374,793**	336,882	19,260		4,434	14,218		**374,793**
Reg Animal Shelter	93,611					48							**93,659**	93,611				48		**93,659**
Emerg. Prog. EA 'D'	15,000											-	**15,000**	15,000				-		**15,000**
Reg Emerg Preparedness	313,709				-	593	-	-		-		-	**314,302**	307,134	-	-		7,168		**314,302**
Heritage Conservation	173,160												**173,160**	173,160			-			**173,160**
Library	398,949							6,044				-	**404,993**	404,993						**404,993**
Emerg. (911)	183,027			57,168				1,164				-	**241,359**	241,359						**241,359**
Waste Mgmt - Lasq.	-					8		-	-	550	-	-	**558**	558	-					**558**
Waste Mgmt	1,548,765			1,843,700	-	2,127	-	15,000	-	-		-	**3,409,592**	3,031,275	-	298,317		80,000		**3,409,592**
House Numbering	14,500							5,000				-	**19,500**	19,500						**19,500**
Comm. Recreation	86,257							-	-			-	**86,257**	86,257						**86,257**
Rural Paratransit	134,503							40,150	-			-	**174,653**	174,653	-					**174,653**
Lasq. Library	29,812											-	**29,812**	29,812						**29,812**
Septage Disposal	40,289					3,529		669		-		-	**44,487**	14,487				30,000		**44,487**
Economic Dev.	61,500											-	**61,500**	61,500						**61,500**
Social Planning	113,926												**113,926**	113,926				-		**113,926**
Northside Rec.	128,312					8,904	-	1,300	-	-		-	**138,516**	37,549	-	5,967		95,000		**138,516**
Sub-Regional Recreation	178,500												**178,500**	178,500			-			**178,500**
Malaspina Fire Prot.	778,318				-				450,000			-	**1,228,318**	527,195	450,000	91,122	160,000			**1,228,318**
Lasqueti Fire Prot.	134,198	30,000						-	-			-	**164,198**	159,198	-		5,000			**164,198**
Savary Fire Prot.	201,323				-			-	-			-	**201,323**	141,323	-	-	60,000			**201,323**
Northside Fire Prot.	441,950				-			84,430	-			3,000	**529,380**	356,691	-	82,689	90,000			**529,380**
Myrtle Pond Water		57,712		67,119		780	-	73	-			20,000	**145,684**	112,189	-	6,432	22,563	4,500		**145,684**
Lund Sewer		53,213		96,968	-		-	-	-			20,000	**170,181**	147,882	-	2,299	20,000			**170,181**
Tex. Health Cen.	88,074				-	101	-	-	-			-	**88,176**	52,931	-	14,045	20,000	1,200		**88,176**
Tex. Rec. Comm.	106,719			6,359				-	-			-	**113,079**	95,079	-	-	18,000			**113,079**
Texada Airport	113,277			5,965		3,579	-	-	-	-		-	**122,821**	85,821	-			37,000		**122,821**
Texada Marine	37,000					2,939		-	-	-		-	**39,939**	30,342				9,597		**39,939**
Texada Heritage	21,000					188		-				0	**21,188**	20,646				541		**21,187**
Savary Marine		190,000		2,000	-	1,484		-	-	-		0	**193,485**	127,521	-	-		65,964		**193,485**
Lasqueti Marine	7,512					1,207			-			-	**8,719**	8,459		-		260		**8,719**
Lasqueti Health	45,000					-						-	**45,000**	45,000			-			**45,000**
Total Cap. & Oper.	9,006,536	330,925	98,515	2,234,289	-	38,506	560,776	723,329	450,000	31,176	-	43,000	13,517,052	11,325,066	480,626	500,871	757,007	453,481	-	13,517,051
Municipal Debt.								1,651,434					**1,651,434**			1,651,434				**1,651,434**
TOTAL	9,006,536	330,925	98,515	2,234,289	-	38,506	560,776	2,374,763	450,000	31,176	-	43,000	**15,168,486**	11,325,066	480,626	2,152,305	757,007	453,481	-	**15,168,485**

Following are the estimated residential tax rates per $100,000 of net taxable value by area and based on BC Assessment Authority's Revised Assessment Roll Values. The taxes shown do not include BC Assessment Authority's 5.25% tax collection fee. Actual tax rates will be based on the revised assessment roll values plus the first supplement.

Property taxes for the rural areas are collected by the Surveyor of Taxes (SOT). The SOT can provide information on provincial taxation and your property tax notice.

Tax Requisition

2017-2023
TAX RATE TREND BY AREA



	Municipality	Area A	Area A - Savary	Area B	Area C	Area D	Area E
2017	$59.88	$290.31	$166.98	$183.80	$188.70	$239.06	$229.95
2018	$55.87	$301.57	$164.36	$186.18	$199.19	$231.10	$178.55
2019	$67.61	$337.21	$189.14	$222.03	$233.63	$237.46	$224.58
2020	$80.01	$360.34	$206.70	$243.68	$253.62	$256.78	$224.88
2021	$84.27	$371.50	$214.33	$253.72	$262.58	$264.12	$233.99
2022	$93.29	$385.24	$224.24	$265.70	$274.76	$275.26	$245.83
2023	$94.75	$389.13	$227.02	$271.22	$280.47	$279.92	$250.57

qathet Regional District
2019 - 2023 FINANCIAL PLAN

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES PER $100,000 BY SERVICE & AREA

POWELL RIVER MUNICIPALITY

	2018	Tax Rate	2019	Tax Rate	Variance 2019-2018	Change	2020	Tax Rate	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	588,219	23.45	737,892	26.74	149,673	3.29	861,666	31.23	827,633	29.99	914,207	33.13	891,671	32.32
Grants-in-Aid - General	30,499	1.22	13,717	0.50	(16,782)	- 0.72	13,717	0.50	13,717	0.50	13,717	0.50	13,717	0.50
Regional Parks	239,856	9.56	296,470	10.74	56,614	1.18	343,751	12.46	354,003	12.83	360,208	13.05	366,471	13.28
Emergency Telephone - 911	79,638	3.18	84,150	3.05	4,512	- 0.13	107,886	3.91	111,126	4.03	104,653	3.79	98,043	3.55
Cemeteries	51,972	2.07	94,917	3.44	42,946	1.37	126,338	4.58	128,393	4.65	130,194	4.72	132,018	4.78
Regional Animal Shelter	42,875	1.71	45,053	1.63	2,178	- 0.08	46,256	1.68	47,493	1.72	48,763	1.77	50,067	1.81
Waste Management	252,435	10.06	370,543	13.43	118,108	3.36	460,023	16.67	591,872	21.45	746,958	27.07	801,477	29.05
Regional Emergency Preparedness	115,894	4.62	130,393	4.73	14,499	0.11	155,130	5.62	156,395	5.67	158,775	5.75	162,343	5.88
Heritage Conservation		-	92,374	3.35	92,374	3.35	92,863	3.37	94,703	3.43	96,580	3.50	98,495	3.57
TOTAL PROPERTY VALUE TAXES*	**1,401,389**	**55.87**	**1,865,510**	**67.61**	464,121	11.74	**2,207,631**	**80.01**	**2,325,335**	**84.27**	**2,574,055**	**93.29**	**2,614,302**	**94.75**

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2019 Revised Assessment Roll Values.
*City residential tax rates are provided only for comparison with electoral area rates. The City has the option to adjust the apportionment of its share of costs for Regional District services among its tax classes and these adjustments may generate different tax rates than those shown here.

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND

	2018	Tax Rate	2019	Tax Rate	Variance 19-18	Change	2020	Tax Rate	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	205,672	23.45	241,306	26.74	35,633	3.29	281,782	31.23	270,653	29.99	298,964	33.13	291,594	32.32
Grants-in-Aid - General	10,664	1.22	4,486	0.50	(6,178)	- 0.72	4,486	0.50	4,486	0.50	4,486	0.50	4,486	0.50
Regional Parks	83,866	9.56	96,952	10.74	13,085	1.18	112,414	12.46	115,766	12.83	117,795	13.05	119,844	13.28
Emergency Telephone - 911	27,846	3.18	27,519	3.05	(327)	- 0.13	35,281	3.91	36,340	4.03	34,224	3.79	32,062	3.55
Cemeteries	18,172	2.07	31,040	3.44	12,868	1.37	41,315	4.58	41,987	4.65	42,576	4.72	43,172	4.78
Regional Animal Shelter	14,991	1.71	14,733	1.63	(258)	- 0.08	15,127	1.68	15,531	1.72	15,946	1.77	16,373	1.81
Waste Management	88,265	10.06	121,175	13.43	32,911	3.36	150,437	16.67	193,554	21.45	244,271	27.07	262,099	29.05
Regional Emergency Preparedness	40,523	4.62	42,641	4.73	2,119	0.11	50,731	5.62	51,144	5.67	51,923	5.75	53,089	5.88
Heritage Conservation			30,208	3.35	30,208	3.35	30,368	3.37	30,970	3.43	31,584	3.50	32,210	3.57
Subtotal Regional Services	**489,999**	**55.87**	**610,060**	**67.61**	120,060	11.74	**721,940**	**80.01**	**760,432**	**84.27**	**841,768**	**93.29**	**854,930**	**94.75**
Electoral Area Shared Services					-	-								
EA Administration	31,377	3.58	50,453	5.59	19,076	2.01	61,982	6.87	63,215	7.01	63,401	7.03	67,101	7.44
EA Feasibility Studies	8,984	1.02	8,796	0.97	(189)	- 0.05	8,796	0.97	8,796	0.97	8,796	0.97	8,796	0.97
Planning	132,926	15.16	133,598	14.81	671	- 0.35	172,348	19.10	177,255	19.64	181,101	20.07	185,017	20.50
Development Services	5,334	0.61	8,009	0.89	2,675	0.28	7,085	0.79	7,215	0.80	7,348	0.81	7,484	0.83
Para-transit	35,079	4.00	48,594	5.39	13,515	1.39	47,658	5.28	48,611	5.39	49,584	5.50	50,575	5.60
House Numbering	-	-	1,781	0.20	1,781	0.20	5,332	0.59	5,470	0.61	5,470	0.61	5,471	0.61
Powell River Library	188,040	21.44	138,159	15.31	(49,880)	- 6.13	141,391	15.67	144,208	15.98	147,081	16.30	150,011	16.62
Septage Disposal	14,274	1.63	14,522	1.61	248	- 0.02	14,761	1.64	14,907	1.65	15,054	1.67	15,200	1.68
Economic Development	27,463	3.13	36,816	4.08	9,353	0.95	27,069	3.00	27,069	3.00	27,069	3.00	27,069	3.00
Social Planning			37,449	4.15	37,449	4.15	37,653	4.17	38,406	4.26	39,174	4.34	39,958	4.43
Sub-Regional Recreation			89,795	9.95	89,795	9.95	90,197	10.00	90,197	10.00	90,197	10.00	90,197	10.00
Subtotal EA Shared Services	**443,477**	**50.57**	**567,971**	**62.94**	124,494	12.38	**614,273**	**68.08**	**625,350**	**69.30**	**634,275**	**70.29**	**646,878**	**71.69**
Electoral Area Local Services / Specified Areas					-	-								
Grants-in-Aid - Individual Areas	23,472	2.68	7,783	0.86	(15,688)	- 1.81	9,069	1.01	26,321	2.92	26,321	2.92	26,321	2.92
Northside Recreation [part of mainland Area A]	135,936	15.51	134,457	14.91	(1,479)	- 0.60	129,704	14.38	129,082	14.31	128,474	14.24	128,312	14.23
Northside Fire Protection [part of mainland Area A]	331,956	176.94	410,416	190.89	78,461	13.95	423,283	196.87	431,504	200.70	439,676	204.50	441,950	205.55
Subtotal Local Services	**491,364**	**195.13**	**552,657**	**206.66**	61,293	11.53	**562,056**	**212.26**	**586,906**	**217.92**	**594,470**	**221.66**	**596,583**	**222.70**
TOTAL PROPERTY VALUE TAXES	**1,424,840**	**301.57**	**1,730,687**	**337.21**	305,847	35.65	**1,898,269**	**360.34**	**1,972,689**	**371.50**	**2,070,513**	**385.24**	**2,098,391**	**389.13**
Lund Sewer - Parcel Tax	44,100	441.00	46,405	464.05	2,305	23.05	52,500	525.00	52,467	524.67	52,573	525.73	53,213	532.13
TOTAL WITH LUND SEWER	**1,468,940**		**1,777,092**		308,152		**1,950,769**		**2,025,156**		**2,123,086**		**2,151,603**	

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2019 Revised Assessment Roll values.
Parcel tax does not vary according to property value.

qathet Regional District
2019 - 2023 FINANCIAL PLAN

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

PART ELECTORAL AREA A - SAVARY ISLAND

	2018	Tax Rate	2019	Tax Rate	Variance 19-18	Change	2020	Tax Rate	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	67,421	23.45	79,573	26.74	12,152	3.29	92,920	31.23	89,250	29.99	98,586	33.13	96,156	32.32
Grants-in-Aid - General	3,496	1.22	1,479	0.50	(2,016)	- 0.72	1,479	0.50	1,479	0.50	1,479	0.50	1,479	0.50
Regional Parks	27,492	9.56	31,971	10.74	4,479	1.18	37,069	12.46	38,175	12.83	38,844	13.05	39,519	13.28
Emergency Telephone - 911	9,128	3.18	9,075	3.05	(53)	- 0.13	11,634	3.91	11,984	4.03	11,286	3.79	10,573	3.55
Cemeteries	5,957	2.07	10,236	3.44	4,279	1.37	13,624	4.58	13,846	4.65	14,040	4.72	14,236	4.78
Regional Animal Shelter	4,914	1.71	4,858	1.63	(56)	- 0.08	4,988	1.68	5,122	1.72	5,258	1.77	5,399	1.81
Waste Management	28,934	10.06	39,959	13.43	11,025	3.36	49,608	16.67	63,826	21.45	80,550	27.07	86,429	29.05
Regional Emergency Preparedness	13,284	4.62	14,061	4.73	778	0.11	16,729	5.62	16,865	5.67	17,122	5.75	17,507	5.88
Heritage Conservation			9,961	3.35	9,961	3.35	10,014	3.37	10,213	3.43	10,415	3.50	10,621	3.57
Subtotal Regional Services	**160,625**	**55.87**	**201,172**	**67.61**	40,548	11.74	**238,066**	**80.01**	**250,759**	**84.27**	**277,580**	**93.29**	**281,920**	**94.75**
Electoral Area Shared Services					-	-								
EA Administration	10,286	3.58	16,637	5.59	6,352	2.01	20,439	6.87	20,846	7.01	20,907	7.03	22,127	7.44
EA Feasibility Studies	2,945	1.02	2,900	0.97	(45)	- 0.05	2,900	0.97	2,900	0.97	2,900	0.97	2,900	0.97
Planning	43,574	15.16	44,055	14.81	481	- 0.35	56,833	19.10	58,451	19.64	59,720	20.07	61,011	20.50
Development Services	1,749	0.61	2,641	0.89	892	0.28	2,336	0.79	2,379	0.80	2,423	0.81	2,468	0.83
Para-transit	11,499	4.00	16,024	5.39	4,525	1.39	15,716	5.28	16,030	5.39	16,351	5.50	16,678	5.60
House Numbering	-	-	587	0.20	587	0.20	1,758	0.59	1,804	0.61	1,804	0.61	1,804	0.61
Powell River Library	61,640	21.44	45,559	15.31	(16,081)	- 6.13	46,625	15.67	47,554	15.98	48,501	16.30	49,467	16.62
Septage Disposal	4,679	1.63	4,789	1.61	110	- 0.02	4,868	1.64	4,916	1.65	4,964	1.67	5,012	1.68
Economic Development	9,002	3.13	12,140	4.08	3,138	0.95	8,926	3.00	8,926	3.00	8,926	3.00	8,926	3.00
Social Planning			12,349	4.15	12,349	4.15	12,416	4.17	12,665	4.26	12,918	4.34	13,176	4.43
Subtotal EA Shared Services	**145,374**	**50.57**	**157,683**	**52.99**	12,308	2.43	**172,818**	**58.08**	**176,471**	**59.31**	**179,414**	**60.30**	**183,570**	**61.69**
Electoral Area Local Services / Specified Areas					-	-								
Grants-in-Aid - Individual Areas	7,694	2.68	2,567	0.86	(5,128)	- 1.81	2,990	1.01	8,679	2.92	8,679	2.92	8,679	2.92
Savary Island Fire Protection	158,813	55.24	201,372	67.68	42,559	12.43	201,172	67.61	201,835	67.83	201,552	67.74	201,323	67.66
Subtotal Local Services	**166,507**	**57.92**	**203,938**	**68.54**	37,431	10.62	**204,162**	**68.61**	**210,515**	**70.75**	**210,232**	**70.65**	**210,003**	**70.58**
TOTAL PROPERTY VALUE TAXES	**472,505**	**164.36**	**562,793**	**189.14**	90,288	24.78	**615,047**	**206.70**	**637,745**	**214.33**	**667,226**	**224.24**	**675,493**	**227.02**
Savary Island Marine (Dock) parcel tax	150,000	104.90	30,000	75.95	(120,000)	- 28.95	190,000	481.01	190,000	481.01	190,000	481.01	190,000	481.01
TOTAL WITH SAVARY MARINE	**622,505**		**592,793**		- 29,712		**805,047**		**827,745**		**857,226**		**865,493**	

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qathet Regional District
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TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD

	2018	Tax Rate	2019	Tax Rate	Variance 19-18	Change	2020	Tax Change	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	74,964	23.45	91,368	26.74	16,404	3.29	106,694	31.23	102,480	29.99	113,199	33.13	110,409	32.32
Grants-in-Aid - General	3,887	1.22	1,698	0.50	(2,188)	- 0.72	1,698	0.50	1,698	0.50	1,698	0.50	1,698	0.50
Regional Parks	30,568	9.56	36,710	10.74	6,142	1.18	42,564	12.46	43,833	12.83	44,602	13.05	45,377	13.28
Emergency Telephone - 911	10,149	3.18	10,420	3.05	270	- 0.13	13,359	3.91	13,760	4.03	12,958	3.79	12,140	3.55
Cemeteries	6,623	2.07	11,753	3.44	5,130	1.37	15,644	4.58	15,898	4.65	16,121	4.72	16,347	4.78
Reginal Animal Shelter	5,464	1.71	5,579	1.63	114	- 0.08	5,728	1.68	5,881	1.72	6,038	1.77	6,199	1.81
Waste Management	32,171	10.06	45,882	13.43	13,711	3.36	56,961	16.67	73,287	21.45	92,490	27.07	99,241	29.05
Regional Emergency Preparedness	14,770	4.62	16,146	4.73	1,376	0.11	19,209	5.62	19,365	5.67	19,660	5.75	20,102	5.88
Heritage Conservation			11,438	3.35	11,438	3.35	11,499	3.37	11,726	3.43	11,959	3.50	12,196	3.57
Subtotal Regional Services	**178,595**	**55.87**	**230,992**	**67.61**	52,397	11.74	**273,354**	**80.01**	**287,929**	**84.27**	**318,726**	**93.29**	**323,709**	**94.75**
Electoral Area Shared Services					-	-								
EA Administration	5,381	1.68	19,089	5.59	13,707	3.90	23,732	6.95	24,204	7.08	24,279	7.11	25,686	7.52
EA Feasibility Studies	3,275	1.02	3,330	0.97	56	- 0.05	3,330	0.97	3,330	0.97	3,330	0.97	3,330	0.97
Planning	48,449	15.16	50,585	14.81	2,136	- 0.35	65,258	19.10	67,115	19.64	68,572	20.07	70,054	20.50
Development Services	1,944	0.61	3,032	0.89	1,088	0.28	2,683	0.79	2,732	0.80	2,782	0.81	2,834	0.83
Para-transit	12,786	4.00	18,400	5.39	5,614	1.39	18,045	5.28	18,406	5.39	18,774	5.50	19,150	5.60
House Numbering	-	-	674	0.20	674	0.20	2,019	0.59	2,071	0.61	2,071	0.61	2,071	0.61
Powell River Library	68,537	21.44	52,312	15.31	(16,224)	- 6.13	53,536	15.67	54,603	15.98	55,690	16.30	56,800	16.62
Septage Disposal	5,203	1.63	5,498	1.61	296	- 0.02	5,589	1.64	5,644	1.65	5,700	1.67	5,755	1.68
Social Planning			14,179	4.15	14,179	4.15	14,257	4.17	14,542	4.26	14,833	4.34	15,130	4.43
Sub-Regional Recreation			34,000	9.95	34,000	9.95	34,152	10.00	34,152	10.00	34,152	10.00	34,152	10.00
Subtotal EA Shared Services	**145,574**	**45.54**	**201,101**	**58.86**	55,527	13.32	**222,601**	**65.15**	**226,800**	**66.38**	**230,185**	**67.37**	**234,962**	**68.77**
Electoral Area Local Services / Specified Areas					-	-								
Grants-in-Aid - Individual Areas	10,666	3.34	4,368	1.28	(6,298)	- 2.06	10,626	3.11	15,000	4.39	15,000	4.39	15,000	4.39
Economic Development - Grant	8,239	2.58	8,239	2.41	-	- 0.17	5,000	1.46	5,000	1.46	5,000	1.46	5,000	1.46
Malaspina Fire Protection	213,658	78.85	268,565	91.87	54,907	13.03	274,623	93.94	284,161	97.21	289,951	99.19	297,730	101.85
Subtotal Local Services	**232,563**	**84.76**	**281,172**	**95.56**	48,609	10.80	**290,249**	**98.52**	**304,161**	**103.06**	**309,951**	**105.04**	**317,730**	**107.70**
TOTAL PROPERTY VALUE TAXES	**556,732**	**186.18**	**713,264**	**222.03**	156,532	35.86	**786,204**	**243.68**	**818,890**	**253.72**	**858,861**	**265.70**	**876,402**	**271.22**
Myrtle Pond Water (parcel tax)	44,195	532.47	46,405	559.09	2,210	26.62	48,465	583.92	52,411	631.46	57,582	693.75	57,712	695.32
TOTAL WITH MYRTLE POND WATER	**600,927**		**759,669**		158,742		**834,669**		**871,301**		**916,443**		**934,113**	

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TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET

	2018	Tax Rate	2019	Tax Rate	Variance 19-18	Change	2020	Tax Change	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	119,476	23.45	144,979	26.74	25,503	3.29	169,298	31.23	162,611	29.99	179,621	33.13	175,193	32.32
Grants-in-Aid - General	6,195	1.22	2,695	0.50	(3,500)	- 0.72	2,695	0.50	2,695	0.50	2,695	0.50	2,695	0.50
Regional Parks	48,718	9.56	58,250	10.74	9,531	1.18	67,539	12.46	69,554	12.83	70,773	13.05	72,003	13.28
Emergency Telephone - 911	16,176	3.18	16,534	3.05	358	- 0.13	21,197	3.91	21,834	4.03	20,562	3.79	19,263	3.55
Cemeteries	10,556	2.07	18,649	3.44	8,093	1.37	24,823	4.58	25,226	4.65	25,580	4.72	25,938	4.78
Regional Animal Shelter	8,709	1.71	8,852	1.63	143	- 0.08	9,088	1.68	9,331	1.72	9,581	1.77	9,837	1.81
Waste Management	51,273	10.06	72,803	13.43	21,530	3.36	90,384	16.67	116,289	21.45	146,760	27.07	157,472	29.05
Regional Emergency Preparedness	23,540	4.62	25,619	4.73	2,079	0.11	30,479	5.62	30,728	5.67	31,196	5.75	31,897	5.88
Heritage Conservation			18,149	3.35	18,149	3.35	18,245	3.37	18,607	3.43	18,976	3.50	19,352	3.57
Subtotal Regional Services	**284,643**	**55.87**	**366,530**	**67.61**	81,887	11.74	**433,749**	**80.01**	**456,876**	**84.27**	**505,743**	**93.29**	**513,651**	**94.75**
Electoral Area Shared Services					-	-								
EA Administration	27,076	5.31	30,205	5.57	3,129	0.26	37,417	6.90	38,162	7.04	38,277	7.06	40,503	7.47
EA Feasibility Studies	5,219	1.02	5,285	0.97	66	- 0.05	5,285	0.97	5,285	0.97	5,285	0.97	5,285	0.97
Planning	77,218	15.16	80,267	14.81	3,049	- 0.35	103,549	19.10	106,496	19.64	108,807	20.07	111,160	20.50
Development Services	3,099	0.61	4,812	0.89	1,713	0.28	4,257	0.79	4,335	0.80	4,415	0.81	4,497	0.83
Para-transit	20,377	4.00	29,196	5.39	8,818	1.39	28,634	5.28	29,206	5.39	29,790	5.50	30,386	5.60
House Numbering	-	-	1,070	0.20	1,070	0.20	3,203	0.59	3,287	0.61	3,287	0.61	3,287	0.61
Emergency Preparedness	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Powell River Library	109,233	21.44	83,008	15.31	(26,226)	- 6.13	84,949	15.67	86,642	15.98	88,368	16.30	90,128	16.62
Septage Disposal	8,292	1.63	8,725	1.61	433	- 0.02	8,869	1.64	8,956	1.65	9,044	1.67	9,132	1.68
Economic Development	15,953	3.13	22,120	4.08	6,166	0.95	16,263	3.00	16,263	3.00	16,263	3.00	16,263	3.00
Social Planning			22,499	4.15	22,499	4.15	22,622	4.17	23,075	4.26	23,536	4.34	24,007	4.43
Sub-Regional Recreation			53,950	9.95	53,950	9.95	54,192	10.00	54,192	10.00	54,192	10.00	54,192	10.00
Subtotal EA Shared Services	**266,467**	**52.31**	**341,135**	**62.93**	74,668	10.62	**369,239**	**68.11**	**375,898**	**69.34**	**381,264**	**70.33**	**388,840**	**71.72**
Electoral Area Local Services / Specified Areas					-	-								
Grants-in-Aid - Individual Areas	11,760	2.31	9,159	1.69	(2,601)	- 0.62	9,960	1.84	10,000	1.84	10,000	1.84	10,000	1.84
Community Recreation - KC Community School gr	50,226	9.86	51,704	9.54	1,478	- 0.32	52,718	9.72	53,753	9.92	54,809	10.11	55,886	10.31
Malaspina Fire Protection	340,526	78.85	426,150	91.87	85,624	13.03	435,762	93.94	450,898	97.21	460,084	99.19	472,429	101.85
Subtotal Local Services	**402,511**	**91.01**	**487,013**	**103.10**	84,501	12.08	**498,440**	**105.51**	**514,651**	**108.97**	**524,893**	**111.14**	**538,314**	**114.00**
TOTAL PROPERTY VALUE TAXES	**953,622**	**199.19**	**1,194,678**	**233.63**	241,056	34.44	**1,301,429**	**253.62**	**1,347,425**	**262.58**	**1,411,901**	**274.76**	**1,440,805**	**280.47**

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TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA D - TEXADA ISLAND

	2018	Tax Rate	2019	Tax Rate	Variance 19-18	Variance Change	2020	Tax Rate	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	68,004	23.45	82,377	26.74	14,373	3.29	96,195	31.23	92,396	29.99	102,061	33.13	99,545	32.32
Grants-in-Aid - General	3,526	1.22	1,531	0.50	(1,995)	- 0.72	1,531	0.50	1,531	0.50	1,531	0.50	1,531	0.50
Regional Parks	27,730	9.56	33,098	10.74	5,368	1.18	38,376	12.46	39,520	12.83	40,213	13.05	40,912	13.28
Emergency Telephone - 911	9,207	3.18	9,394	3.05	187	- 0.13	12,044	3.91	12,406	4.03	11,683	3.79	10,945	3.55
Cemeteries	6,008	2.07	10,596	3.44	4,588	1.37	14,104	4.58	14,334	4.65	14,535	4.72	14,738	4.78
Regional Animal Shelter	4,957	1.71	5,030	1.63	73	- 0.08	5,164	1.68	5,302	1.72	5,444	1.77	5,589	1.81
Waste Management	29,184	10.06	41,367	13.43	12,183	3.36	51,356	16.67	66,076	21.45	83,390	27.07	89,476	29.05
Regional Emergency Preparedness	13,399	4.62	14,557	4.73	1,158	0.11	17,319	5.62	17,460	5.67	17,725	5.75	18,124	5.88
Subtotal Regional Services	**162,015**	**55.87**	**197,951**	**64.26**	35,936	8.39	**236,090**	**76.64**	**249,025**	**80.84**	**276,582**	**89.79**	**280,862**	**91.18**
Electoral Area Shared Services					-	-								
EA Administration	2,515	0.87	17,226	5.59	14,711	4.72	21,437	6.96	21,863	7.10	21,932	7.12	23,201	7.53
EA Feasibility Studies	2,971	1.02	3,003	0.97	32	- 0.05	3,003	0.97	3,003	0.97	3,003	0.97	3,003	0.97
Planning	43,951	15.16	45,608	14.81	1,657	- 0.35	58,837	19.10	60,511	19.64	61,825	20.07	63,161	20.50
Development Services	1,764	0.61	2,734	0.89	970	0.28	2,419	0.79	2,463	0.80	2,509	0.81	2,555	0.83
Para-transit	11,599	4.00	16,589	5.39	4,991	1.39	16,270	5.28	16,595	5.39	16,927	5.50	17,265	5.60
House Numbering	-	-	608	0.20	608	0.20	1,820	0.59	1,867	0.61	1,868	0.61	1,868	0.61
Powell River Library	62,174	21.44	47,165	15.31	(15,009)	- 6.13	48,268	15.67	49,230	15.98	50,211	16.30	51,211	16.62
Septage Disposal	4,720	1.63	4,957	1.61	238	- 0.02	5,039	1.64	5,089	1.65	5,139	1.67	5,189	1.68
Economic Development	9,080	3.13	12,568	4.08	3,488	0.95	9,241	3.00	9,241	3.00	9,241	3.00	9,241	3.00
Social Planning			12,784	4.15	12,784	4.15	12,854	4.17	13,111	4.26	13,373	4.34	13,641	4.43
Subtotal EA Shared Services	**138,773**	**47.86**	**163,243**	**52.99**	24,470	5.14	**179,187**	**58.17**	**182,974**	**59.40**	**186,026**	**60.39**	**190,335**	**61.79**
Electoral Area Local Services / Specified Areas					-	-								
Grants-in-Aid - Individual Areas	9,831	3.39	7,208	2.34	(2,623)	- 1.05	7,878	2.56	10,000	3.25	10,000	3.25	10,000	3.25
Emergency Program Area D	15,000	5.17	15,000	4.87	-	- 0.30	15,000	4.87	15,000	4.87	15,000	4.87	15,000	4.87
Texada Health Centre	79,625	27.46	79,975	25.96	350	- 1.50	84,968	27.58	85,981	27.91	87,017	28.25	88,074	28.59
Texada Recreation Commission	112,975	38.96	101,963	33.10	(11,012)	- 5.86	101,602	32.98	103,274	33.53	104,980	34.08	106,719	34.64
Texada Airport	93,890	32.38	108,133	35.10	14,243	2.72	108,245	35.14	109,324	35.49	110,289	35.80	113,277	36.77
Texada Marine [Van Anda Dock]	37,000	12.76	37,000	12.01	-	- 0.75	37,000	12.01	37,000	12.01	37,000	12.01	37,000	12.01
Texada Heritage	21,000	7.24	21,000	6.82	-	- 0.42	21,000	6.82	21,000	6.82	21,000	6.82	21,000	6.82
Subtotal Local Services	**369,322**	**127.37**	**370,279**	**120.21**	957	- 7.16	**375,693**	**121.96**	**381,580**	**123.87**	**385,286**	**125.08**	**391,071**	**126.95**
TOTAL PROPERTY VALUE TAXES	**670,109**	**231.10**	**731,472**	**237.46**	61,363	6.36	**790,970**	**256.78**	**813,579**	**264.12**	**847,894**	**275.26**	**862,267**	**279.92**

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TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA E - LASQUETI ISLAND

	2018	Tax Rate	2019	Tax Rate	Variance 19-18	Variance Change	2020	Tax Rate	2021	Tax Rate	2022	Tax Rate	2023	Tax Rate
Regional Services														
General Administration	36,778	23.45	46,258	26.74	9,480	3.29	54,017	31.23	51,884	29.99	57,311	33.13	55,898	32.32
Grants-in-Aid - General	1,907	1.22	860	0.50	(1,047)	- 0.72	860	0.50	860	0.50	860	0.50	860	0.50
Regional Parks	14,997	9.56	18,585	10.74	3,589	1.18	21,550	12.46	22,192	12.83	22,581	13.05	22,974	13.28
Emergency Telephone - 911	-	-	-	-	-	-	-	-		-		-		-
Cemeteries	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regional Emergency Preparedness	7,246	4.62	8,174	4.73	928	0.11	9,725	5.62	9,804	5.67	9,953	5.75	10,177	5.88
Waste Management	15,783	10.06	23,229	13.43	7,446	3.36	28,839	16.67	37,104	21.45	46,826	27.07	50,244	29.05
Subtotal Regional Services	**76,711**	**48.92**	**97,107**	**56.14**	20,396	7.22	**114,990**	**66.48**	**121,844**	**70.44**	**137,532**	**79.51**	**140,153**	**81.02**
Electoral Area Shared Services					-	-								
EA Administration	5,064	3.23	9,654	5.58	4,590	2.35	12,216	7.06	12,459	7.20	12,502	7.23	13,218	7.64
EA Feasibility Studies	1,607	1.02	1,686	0.97	80	- 0.05	1,686	0.97	1,686	0.97	1,686	0.97	1,686	0.97
House Numbering	-	-	-	-	-	-	-	-		-		-		-
Social Planning			7,179	4.15	7,179	4.15	7,218	4.17	7,362	4.26	7,510	4.34	7,660	4.43
Subtotal EA Shared Services	**6,670**	**4.25**	**18,519**	**10.71**	11,849	6.45	**21,121**	**12.21**	**21,508**	**12.43**	**21,698**	**12.54**	**22,564**	**13.04**
Electoral Area Local Services / Specified Areas					-	-								
Grants-in-Aid - Individual Areas	9,418	6.01	5,500	3.18	(3,918)	- 2.83	6,000	3.47	10,000	5.78	10,000	5.78	10,000	5.78
Community Recreation - LCA grant	25,320	16.15	14,398	8.32	(10,922)	- 7.82	28,650	16.56	29,212	16.89	29,786	17.22	30,371	17.56
Lasqueti Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lasqueti Library - VIRL	28,391	18.10	27,658	15.99	(733)	- 2.11	28,179	16.29	28,713	16.60	29,257	16.91	29,812	17.23
Lasqueti Marine Ramp	11,147	7.11	7,035	4.07	(4,112)	- 3.04	7,158	4.14	7,277	4.21	7,387	4.27	7,512	4.34
Lasqueti Island Fire Protection	112,040	78.02	157,074	100.15	45,034	22.14	125,016	79.71	128,016	81.63	131,076	83.58	134,198	85.57
Lasqueti Health Centre			45,000	26.02	45,000	26.02	45,000	26.02	45,000	26.02	45,000	26.02	45,000	26.02
Subtotal Local Services	**186,316**	**125.38**	**256,665**	**157.73**	70,349	32.35	**240,002**	**146.19**	**248,218**	**151.12**	**252,506**	**153.78**	**256,893**	**156.50**
TOTAL PROPERTY VALUE TAXES	**269,697**	**178.55**	**372,291**	**224.58**	102,594	46.03	**376,113**	**224.88**	**391,570**	**233.99**	**411,735**	**245.83**	**419,610**	**250.57**
Lasqueti Island Fire Protection (parcel tax)	30,000	76.14	52,500	519.80	22,500	443.66	30,000	297.03	30,000	297.03	30,000	297.03	30,000	297.03
TOTAL WITH PARCEL TAX	**299,697**		**424,790**		125,094	489.68	**406,113**		**421,570**		**441,735**		**449,610**	

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Requisition and tax estimates are based on BCAA 2019 Revised Assessment Roll values.
Parcel tax does not vary according to property value.

Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Reserves cannot be shifted from one service to the other with the exception of the Community Works Fund Reserve which can be used for costs that meet the eligibility criteria as outlined in the Gas Tax Agreement.

Statutory reserves are established by bylaw and can only be used for capital works. Non-statutory reserves are established as a provision for future expenditures

Reserves

2019 Reserve Fund Summary

Statutory Reserves	2019 Open	2019 Contribution	2019 Interest	2019 Capital	2019 Operating	2019 Close	2020 Close	2021 Close	2022 Close	2023 Close
General Administration	127	-	2	-	-	129	131	133	135	137
Regional Feasibility	21,221	5,000	297	-	-	26,518	31,889	37,335	42,858	48,458
Cemetery Care Fund	321,741	-	4,504	(22,500)	-	303,745	307,998	312,310	316,682	321,116
Malaspina VFD	368,040	102,694	5,153	(246,935)	-	228,952	362,157	512,227	669,398	388,770
Lasqueti VFD	144,060	43,000	2,017	(127,250)	-	61,827	67,692	73,640	79,671	85,786
Savary VFD	75,456	55,000	1,056	(33,400)	-	98,112	167,486	235,831	52,132	112,862
Northside VFD	44,442	89,000	622	(98,325)	-	35,739	126,531	218,302	314,358	408,759
Myrtle Pond Water	95,909	6,030	1,343	(11,350)	-	91,931	104,334	121,533	144,875	169,467
Lund Sewer	90,299	748	1,264	(22,136)	-	70,175	48,907	55,415	62,191	83,062
Lund Sewer DCC	8,814	-	123	-	-	8,937	9,063	9,189	9,318	9,448
Texada Health Centre	35,833	18,000	502	-	-	54,335	75,095	96,147	117,493	139,138
Texada Recreation Commission	109,502	25,000	1,533	(29,750)	-	106,285	104,773	124,240	143,979	163,995
Community Parks (Cash in Lieu)	381,959	-	5,347	-	-	387,306	392,728	398,226	403,802	409,455
Community Works	814,861	352,010	11,408	(47,619)	(86,000)	1,044,660	1,208,914	1,577,849	1,951,949	2,331,286
Total Statutory Reserves	**2,512,262**	**696,482**	**35,172**	**(639,265)**	**(86,000)**	**2,518,651**	**3,007,699**	**3,772,378**	**4,308,842**	**4,671,739**

Non-Statutory Reserves	2019 Open	2019 Contribution	2019 Interest	2019 Capital	2019 Operating	2019 Close	2020 Close	2021 Close	2022 Close	2023 Close
General Administration	168,357	62,643	2,357	(179,975)	-	53,382	78,382	143,382	208,382	273,382
Electoral Area Administration	56,878	9,204	796	-	-	66,878	71,878	76,878	41,878	46,878
EA Feasibility	171,425	20,600	2,400	-	(63,872)	130,553	132,380	134,234	136,113	138,019
Planning	114,439	10,000	1,602	(8,426)	-	117,615	119,261	124,931	5,680	11,759
Regional Parks	198,322	50,000	2,777	(154,106)	-	96,993	70,314	82,039	100,897	119,531
Cemetery	199,338	11,510	2,791	(99,000)	-	114,639	91,935	106,038	120,198	115,156
Regional Animal Shelter	3,276	-	46	-	-	3,322	3,368	3,415	3,463	3,512
Regional Emergency Preparedness	19,342	15,479	271	(15,750)	-	19,342	29,342	36,342	42,342	49,510
Waste Mgmt Lasqueti Island	65,107	(911)	911	(56,810)	-	8,297	8,297	8,297	551	-
Lasqueti Island Landfill Liability	169,465	-	2,373	-	(46,922)	124,915	17,213	4,820	-	-
Waste Mgmt Mainland/Texada	1,114,643	(5,605)	15,605	(150,565)	(53,450)	920,628	285,908	64,408	142,908	221,408
Waste Mgmt Shoreline Cleanup	3,037	1,457	43	-	-	4,537	6,037	7,537	9,037	10,537
Septage Disposal	137,082	26,081	1,919	-	-	165,082	193,582	222,582	252,082	282,082
Northside Recreation	293,884	83,886	4,114	-	-	381,884	476,884	571,884	636,014	731,014
Myrtle Pond Water	37,709	3,972	528	-	-	42,209	46,709	51,209	55,709	60,209
Texada Health Centre	2,439	1,166	34	-	-	3,639	4,839	6,039	7,239	8,439
Texada Airport	103,234	20,000	1,445	-	-	124,679	136,424	158,334	180,551	205,079
Texada Airport - Runway	10,081	9,859	141	-	-	20,081	30,081	40,081	50,081	60,081
Texada Airport - Fencing	5,041	4,929	71	-	-	10,041	15,041	20,041	25,041	30,041
Texada Marine	178,870	-	2,504	-	(2,896)	178,478	189,384	199,871	209,922	219,519
Texada Heritage	12,247	122	171	-	-	12,540	12,709	13,001	13,416	13,957
Savary Island Marine	72,383	5,877	1,013	(52,500)	-	26,773	34,424	55,185	104,012	169,976
Savary Island Marine Barge Reserve	2,016	(28)	28	-	-	2,016	2,016	2,016	2,016	2,016
Lasqueti Island Marine	81,798	2,415	1,145	-	-	85,358	85,654	85,942	86,209	86,470
Total Non-Statutory Reserves	**3,220,412**	**332,655**	**45,086**	**(717,132)**	**(167,140)**	**2,713,880**	**2,142,063**	**2,218,507**	**2,433,741**	**2,858,574**
Total Reserves	**5,732,674**	**1,029,137**	**80,257**	**(1,356,397)**	**(253,140)**	**5,232,531**	**5,149,761**	**5,990,884**	**6,742,583**	**7,530,312**

Community Works Funds (CWF) are made available to eligible local governments by the Government of Canada pursuant to the Agreement on the Transfer of Federal Gas Tax Revenues (Gas Tax Agreement) between the Union of BC Municipalities and the governments of Canada and British Columbia. Funding under the program is intended to be directed to local priorities that fall within one of the eligible project categories and that are in keeping with the Agreement's intended outcomes of reduced greenhouse gas emissions, cleaner air and cleaner water.

The qRD Board's Community Works Fund Allocation policy provides direction on who will be entrusted with allocating the CWF funding.

Community Works

Community Works Reserve Detail		Budget 2018	Actual 2018	2019	2020	2021	2022	2023
Balance Forward		451,985	451,985	433,347	358,088	512,731	871,919	1,236,136
Annual Allocation		352,010	352,010	352,010	352,010	352,010	352,010	352,010
Interest		4,201	9,788	6,067	5,013	7,178	12,207	17,306
Funds Available		**808,196**	**813,783**	**791,424**	**715,111**	**871,919**	**1,236,136**	**1,605,452**
Expenditures								
General Administration	GHG Report and Reduction Strategy	13,905	-	23,500	-	-	-	-
EA Feasibility Studies	Drainage Control and Stormwater Mgmt Study	40,000	-	40,000				
	Lasqueti Community Association - Hall Revitalization	5,000	-	5,000				
	Tourism Powell River - Signage Renewal	12,500	-	12,500				
Planning	Population Projections			5,000				
Regional Parks	Padgett Road Bike Path			47,619	202,381			
Waste Management Mainland/Texada	Emission Reduction Quantification	20,700	-	20,700				
Waste Management Lasqueti	Waste Management Plan	8,854						
	Lasquet Recycling Depot Upgrades	200,000	110,834	89,166				
Lund Sewer	Renew outfall			100,000				
	Purchase and Installtion of two generators	54,370	62,373					
	Emil Lake sewer extension	157,613	132,307	19,851				
				-				
Texada Health Centre	Supply and Install Automatic Taps	26,000	26000	-				
Texada Recreation Commission	Community Hall Energy Efficiency Upgrades	10,000		10,000				
	Gillies Bay Old School parking lot upgrade	60,000		60,000				
Savary Island Marine	Bike racks/active transportation	50,000	50000	-				
Lund Waterworks Improvement District	Water System Upgrades	-	1,078					
Total Expenditures / Commitments		**658,942**	**380,436**	**433,336**	**202,381**	**-**	**-**	**-**
Reserve Fund Balance		**149,254**	**433,347**	**358,088**	**512,731**	**871,919**	**1,236,136**	**1,605,452**

Community Works Fund Expenditures to December 31, 2018

Service	Item	2007-2018
General Administration	Green House Gas Reduction Strategy	8,663
	Asset Mapping and GIS Upgrade	35,603
	Building Condition Assessment	31,800
EA Feasibility Studies	Regional Transportation Study	114,511
	Haslam Lake Water Shed Water Quality	6,096
	MP & Surrounds Alternate Water Source Study	50,250
	Water Conservation Plan	10,764
	Southern Region Water Study	5,369
Planning	Southern Region OCP Review Sustainability Focus	72,624
	Riparian Areas Regulation - Public Education	13,000
	Regional Sustainability Planning	27,640
	Area A - Geotechnical Hazard Land Survey	53,000
Regional Parks	Parks and Open Space Plan	41,818
	Padgett Road Bike Path	829,232
	Gillies Bay Bike Path	184,912
	Palm Beach Park - Tennis Court Upgrade	87,356
	Craig Park - Tennis Court Upgrade	78,161
	Regional Trails Plan	30,000
Waste Management Lasqueti	Waste Management Plan	45,099
	Lasqueti Reycling Depot Upgrades	113,222
Community Recreation	Lasqueti Recreation Development	35,230
Northside Recreation	Energy Efficiency Upgrades - Windows	30,776
	Energy Efficiency Upgrades - Heating	7,336
Malaspina VFD	Energy Efficiency Upgrades - Heating	12,169
	Energy Efficiency Upgrades - Bay Door	5,477
	Green Technology - Exhaust Removal	12,747
Savary Island VFD	Energy Efficiency Upgrades	140,387
Northside VFD	Craig Road Fire Hall - Water Cistern	33,201
	Craig Road Fire Hall - Green Tech Exhaust Removal	18,400
Myrtle Pond Water	Water Metering	95,956
	Water System Upgrades	345,990
Lund Sewer	Treatment System Upgrades	95,025
	Pump Replacement	6,005
	Purchase and Installtion of two generators	68,004
	Emil Lake sewer extension	149,694
	New Treatment Plant	81,004
Texada Recreation Commission	Gillies Bay School - Heating System Upgrade	20,935
	Gillies Bay School - Energy Efficiency Upgrades	30,227
	Emily Lake Park bridge replacement	15,000
	Community Hall - Energy Efficiency Upgrades	120,560
Texada Health Centre	Supply and Install Automatic Taps	26,000
Savary Island Marine	Active Transportation Infrastucture	50,000
Other Organizations	Powell River Salmon Society	44,442
	Tourism Powell River	87,500
	Lasqueti Community Association - Hall Revitalization	15,000
	Lund Waterworks Improvement	123,122
Total Expenditures		**3,509,306**

The annual debt payments shown on the following pages are included the respective individual service budgets. Long term debt for the City of Powell River flows through the Regional District.

Debt

ANNUAL DEBT/LEASE PAYMENTS

PURPOSE / SERVICE	DUE	2019	2020	2021	2022	2023
DEBT - CITY OF POWELL RIVER						
City of Powell River						
Water	2019	52,379				
Rec Complex Rehab	2030	19,756	19,756	19,756	19,756	19,756
Roads Rehabilitation	2025	73,488	72,075	70,626	69,140	67,616
Millennium Parkland	2034	93,396	93,396	93,396	93,396	93,396
North Harbour Upgrades	2041	301,981	301,981	301,981	301,981	301,981
New Library	2036	158,800	158,800	158,800	158,800	158,800
Proposed			436,480	1,009,885	1,009,885	1,009,885
Subtotal City of Powell River		699,800	1,082,487	1,654,444	1,652,958	1,651,434
Total City of Powell River Debt Payments		**699,800**	**1,082,487**	**1,654,444**	**1,652,958**	**1,651,434**
DEBT - qathet REGIONAL DISTRICT						
EXISTING AND PROPOSED						
General Administration						
Public Works Yard (Short Term)	2020	63,000	51,367			
Vadim Software (Short Term)	2022	22,040	22,040	22,040	18,840	
Electric Car (Short Term)	2021	5,800	5,800	5,900		
Office Space - Unit 105 - 4675 Marine Avenue		67,500	67,500	67,500	72,040	
Subtotal General Administration		158,340	146,707	95,440	90,880	-
Waste Management Mainland/Texada						
Resource Recovery Center (30 years) proposed	2048		58,538	298,317	298,317	298,317
Northside Recreation						
School Purchase	2024	5,967	5,967	5,967	5,967	5,967
Malaspina VFD						
Fire Truck (Replace E53 & T54) proposed 20 years EF	2038	45,600	45,600	45,600	45,600	45,600
Fire Truck T55 & T57 Equipment Financing	2028	45,522	45,522	45,522	45,522	45,522
Subtotal Malaspina VFD		91,122	91,122	91,122	91,122	91,122
Savary Island VFD						
Apron Upgrade (Short Term)	2019	17,811				
Engine 21 Proposed (25 years)	2047					
Subtotal Savary VFD		17,811	-	-	-	-
Northside VFD						
Fire Department	2042	25,476	25,476	25,476	25,476	25,476
Fire Department	2043	3,101	3,101	3,101	3,101	3,101
Fire Department	2044	2,172	2,172	2,172	2,172	2,172
Water Tender (Short term)	2020	21,526	32,841			
Lund Hall (30 years) proposed	2049	17,579	45,948	51,940	51,940	51,940
Subtotal Northside VFD		69,854	109,538	82,689	82,689	82,689
Myrtle Pond Water System						
Water System Upgrade	2030	5,663	5,663	5,663	5,663	5,663
Water System Upgrade	2032	598	598	598	598	598
Water System Upgrade	2033	171	171	171	171	171
Subtotal Myrtle Pond		6,432	6,432	6,432	6,432	6,432
Lund Sewer System						
Treatment Plant Upgrade	2026	2,299	2,299	2,299	2,299	2,299
Treatment Plant Upgrades (Short Term)	2022	11,500	11,500	11,500	12,107	
Subtotal Lund Sewer		13,799	13,799	13,799	14,406	2,299
Texada Health Center						
Building Upgrades (20 years)	2038	14,045	14,045	14,045	14,045	14,045
Savary Island Marine						
Dock and Breakwater Upgrades (Short Term)	2021	73,817	64,970	49,573		
Total qRD Debt Payments		**451,187**	**511,118**	**657,384**	**603,858**	**500,871**
Total City and qRD Debt Payments		**1,150,987**	**1,593,606**	**2,311,828**	**2,256,816**	**2,152,305**

Capital Plan

2019-2023 Capital Plan

Project #	TCA Category	Expense GL	Description	Start Year	2019	2020	2021	2022	2023	Funding Source	Funding GL
Regional Services											
General Administration											
C0114	Infrastructure	01-6-1000-1474	Well and septic field at Maintenance Facility	2020		40,000				Reserve (NS)	01-5-1000-1142
C0066	Equipment	01-6-1000-1475	New plotter 40% Admin 60% Planning	2019	5,000					Reserve (NS)	01-5-1000-1142
C0003	Equipment-Computer	01-6-1000-1473	Vadim	2017	34,975					Reserve (NS)	01-5-1000-1142
C0119	Equipment	01-6-1000-1475	Trailer for Generator	2019	10,000					Reserve (NS)	01-5-1000-1142
C0120	Equipment-Computer	01-6-1000-1473	Website Update	2019	50,000					Reserve (NS)	01-5-1000-1142
C0121	Vehicles	01-6-1000-1478	Service Truck	2019	60,000					Reserve (NS)	01-5-1000-1142
C0122	Equipment	01-6-1000-1475	Copier for main office	2019	20,000					Reserve (NS)	01-5-1000-1142
Subtotal General Administration					179,975	40,000	-	-	-		
Regional Parks											
Regional Parks General											
C0005	Land	01-6-1300-1469	Padgett Road Bike Path	2019	47,619	202,381				Community Works	01-5-1300-1140
C0005	Land	01-6-1300-1469	Padgett Road Bike Path - Admin	2019	2,381	10,119				Reserve (NS)	01-5-1300-1142
Shelter Point											
C0068	Land Improvements	01-6-1400-1470	New Site Development	2020		21,000				Reserve (NS)	01-5-1400-1142
C0123	Buildings	01-6-1400-1471	Gazebo at Group Site	2019	21,000					Reserve (NS)	01-5-1400-1142
C0124	Buildings	01-6-1400-1471	Redo Showers and Washrooms	2019	21,000					Reserve (NS)	01-5-1400-1142
C0069	Buildings	01-6-1400-1471	1 hiker/biker sleeping cabin	2020		7,350				Reserve (NS)	01-5-1400-1142
C0070	Buildings	01-6-1400-1471	1 hiker/biker sleeping cabin	2021			7,350			Reserve (NS)	01-5-1400-1142
C0006	Infrastructure	01-6-1400-1474	Upper water reservoir water main line replacemer	2019	10,500	10,710	10,924	11,143	11,366	Reserve (NS)	01-5-1400-1142
Haywire Bay											
C0071	Land Improvements	01-6-1500-1470	Playground (to replace non-compliant system)	2019	21,000					Reserve (NS)	01-5-1500-1142
C0143	Buildings	01-6-1500-1471	1 hiker/biker sleeping cabin	2019	7,350					Reserve (NS)	01-5-1500-1142
Palm Beach Park											
C0120	Infrastructure	01-6-1600-1474	Install new septic field		42,000					Reserve (NS)	01-5-1600-1142
C0125	Land Improvements	01-6-1600-1470	Playground Equipment		21,000					Reserve (NS)	01-5-1600-1142
Craig Park											
C0073	Land Improvements	01-6-1700-1470	9 additional disc golf baskets (total of 18)	2019	7,875					Reserve (NS)	01-5-1700-1142
Subtotal Regional Parks					201,725	251,560	18,274	11,143	11,366		
Cemeteries											
Cranberry Cemetery											
C0080	Vehicles	01-6-2000-1478	Replace RTV	2018					19,260	Reserve (NS)	01-5-2000-1142
C0126	Land Improvements	01-6-2000-1470	Landscaping (trees)	2019	8,500					Reserve (NS)	01-5-2000-1142
C0126	Land Improvements	01-6-2000-1470	Landscaping (trees)	2019	2,000					Grant	01-5-2000-1023
C0127	Buildings	01-6-2000-1471	Mausoleum Roof	2020		21,000				Reserve (NS)	01-5-2000-1142
C0128	Buildings	01-6-2000-1471	Roof on Maintenance Office	2020		15,750				Reserve (NS)	01-5-2000-1142
C0129	Equipment	01-6-2000-1475	Mower	2019	40,000					Reserve (NS)	01-5-2000-1142
C0130	Land Improvements	01-6-2000-1470	Seal Coat on Driveway	2019	42,000					Reserve (NS)	01-5-2000-1142

2019-2023 Capital Plan

Project #	TCA Category	Expense GL	Description	Start Year	2019	2020	2021	2022	2023	Funding Source	Funding GL
Woodland Cemetery											
C0081	Land Improvements	01-6-2000-1470	Landscaping	2019	8,500					Reserve (NS)	01-5-2000-1142
C0081	Land Improvements	01-6-2000-1470	Landscaping	2019	2,000					Grant	01-5-2000-1023
Subtotal Cemeteries					103,000	36,750	-	-	19,260		
Emergency Preparedness											
C0131	Equipment	01-6-2300-1475	20' container with evacuation support supplies	2019	26,250					Grant	01-5-2300-1023
C0084	Buildings	01-6-2300-1471	Electrical work for for Maintenance Facility genera	2018	15,750					Reserve (NS)	01-5-2300-1142
Subtotal Emergency Preparedness					42,000	-	-	-	-		
Waste Management											
C0027	Land Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases A	2017	4,348,715					Grant	01-5-3500-1023
C0027	Land Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases A	2017	132,715					Reserve (NS)	01-5-3500-1142
C0132	Buildings	01-6-3500-1471	Van Anda Recycling Depot	2019	17,850					Reserve (NS)	01-5-3500-1142
C0027	Land Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2020		1,642,780				Grant	01-5-3500-1023
C0027	Land Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2020		634,720				Reserve (NS)	01-5-3500-1142
C0027	Land Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2021			1,977,500			Debt	01-5-3500-1143
C0027	Land Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2021			300,000			Reserve (NS)	01-5-3500-1142
C0086	Buildings	01-6-3500-1471	Reuse/Recover/Recycle Facility Transfer Station	2021			3,288,523			Debt	01-5-3500-1143
Subtotal Waste Management					4,499,280	2,277,500	5,566,023	-	-	-	
Sub-total Regional Services					**5,025,980**	**2,605,810**	**5,584,297**	**11,143**	**30,626**		

2019-2023 Capital Plan

Project #	TCA Category	Expense GL	Description	Start Year	2019	2020	2021	2022	2023	Funding Source	Funding GL
Electoral Area Services											
Planning											
C0066	Equipment	01-6-1200-1475	Plotter (60% Planning 40% Admin)	2019	8,426					Reserve (NS)	01-5-1200-1142
C0087	Equipment	01-6-1200-1475	Ortho Photos	2022				126,000		Reserve (NS)	01-5-1200-1142
Subtotal Planning					8,426	-	-	126,000	-		
Waste Management - Lasqueti											
C0057	Buildings	01-6-3300-1471	Recycling centre extension	2017	89,166					Community Works	01-5-3300-1140
C0057	Buildings	01-6-3300-1471	Recycling centre extension	2017	36,810					Reserve (NS)	01-5-3300-1142
C0058	Equipment	01-6-3300-1475	Generator to run bailer	2019	20,000					Reserve (NS)	01-5-3300-1142
Subtotal Waste Management - Lasqueti					145,976	-	-	-	-		
Rural Paratransit											
C0113	Buildings	01-6-3800-1471	Construct 4 Bus Shelters	2019	90,000					Other	01-5-3800-1128
C0113	Buildings	01-6-3800-1471	Construct 4 Bus Shelters	2019	27,600					Taxation	01-5-3800-1152
Subtotal Rural Paratransit					117,600	-	-	-	-		
Northside Recreation											
C0029	Land Improvements	01-6-5000-1470	Playground Equipment	2018				25,621		Reserve (NS)	01-5-5000-1142
C0088	Buildings	01-6-5000-1471	Storage Building Addition	2022				5,250		Reserve (NS)	01-5-5000-1142
Subtotal Northside Recreation					-	-	-	30,871	-		
VOLUNTEER FIRE DEPARTMENTS											
Malaspina Volunteer Fire Department											
C0090	Equipment	01-6-6000-1475	Install Generator at No.2 Hall	2018	6,730					Reserve (S)	01-5-6000-1141
C0091	Equipment	01-6-6000-1475	Install 2nd washing machine and move existing or	2018	500					Reserve (S)	01-5-6000-1141
C0092	Buildings	01-6-6000-1471	Install shower where old washing machine was	2018	6,100					Reserve (S)	01-5-6000-1141
C0133	Vehicles	01-6-6000-1475	Upgrade SCBA and Fill Station	2019	99,000					Reserve (S)	01-5-6000-1141
C0093	Vehicles	01-6-6000-1478	Engine 53 replacement	2018	219,913					Borrowing	01-5-6000-1143
C0093	Vehicles	01-6-6000-1478	Engine 53 replacement	2018	67,302					Reserve (S)	01-5-6000-1141
C0094	Vehicles	01-6-6000-1478	Tender 54 replacement	2018	182,226					Borrowing	01-5-6000-1143
C0094	Vehicles	01-6-6000-1478	Tender 54 replacement	2018	67,302					Reserve (S)	01-5-6000-1141
C0134	Vehicles	01-6-6000-1478	Engine 52 replacement	2023					450,000	Reserve (S)	01-5-6000-1141
Subtotal MVFD					649,074	-	-	-	450,000		
Lasqueti Volunteer Fire Department											
C0095	Buildings	01-6-6100-1471	Electrical for North Fire Hall	2019	21,000					Reserve (S)	01-5-6100-1141
C0135	Buildings	01-6-6100-1471	Mezanine for South Hall	2019	15,750					Reserve (S)	01-5-6100-1141
C0034	Equipment	01-6-6100-1475	Hardware to complete 10,000 gallon water tank ir	2019	2,000					Reserve (S)	01-5-6100-1141
C0136	Equipment	01-6-6100-1475	SCBA and packs	2019	2,500					Reserve (S)	01-5-6100-1141
C0137	Equipment	01-6-6100-1475	SCBA Fill Station	2019	41,000					Reserve (S)	01-5-6100-1141
C0138	Equipment	01-6-6100-1475	Propane heater for north fire hall	2019	6,000					Reserve (S)	01-5-6100-1141
C0139	Vehicles	01-6-6100-1478	Truck / transport unit for SCBA	2019	39,000					Reserve (S)	01-5-6100-1141
Subtotal LVFD					127,250	-	-	-	-		

2019-2023 Capital Plan

Project #	TCA Category	Expense GL	Description	Start Year	2019	2020	2021	2022	2023	Funding Source	Funding GL
Savary Volunteer Fire Department											
C0096	Buildings	01-6-6200-1471	Rebuild stairwell ramp to main fire hall front door	2019	29,400					Reserve (S)	01-5-6200-1141
C0099	Equipment	01-6-6200-1475	Wajax Pump	2019	4,000					Reserve (S)	01-5-6200-1141
C0100	Vehicles	01-6-6200-1478	Engine 21 Replacement	2022				250,000		Reserve (S)	01-5-6200-1141
C0100	Vehicles	01-6-6200-1478	Engine 21 Replacement	2022						Reserve (S)	01-5-6200-1141
Subtotal SVFD					33,400	-	-	250,000	-		
Northside Volunteer Fire Department											
C0101	Land	01-6-6300-1469	Legal and professional costs to secure land for ne	2018	12,325					Reserve (S)	01-5-6300-1141
C0101	Land	01-6-6300-1469	Legal and professional costs to secure land for ne	2018						Reserve (S)	01-5-6300-1141
C0102	Land	01-6-6300-1469	Land clearing	2018	3,000					Timber Sale	01-5-6300-1128
C0102	Land	01-6-6300-1469	Land clearing	2019	44,000					Reserve (S)	01-5-6300-1141
C0104	Equipment	01-6-6300-1475	Water Tanks	2019	12,000					Reserve (S)	01-5-6300-1141
C0105	Buildings	01-6-6300-1471	New Lund sattelite hall	2019	371,571	331,582				Borrowing	01-5-6300-1143
C0105	Buildings	01-6-6300-1471	New Lund sattelite hall	2019		50,000				Borrowing	01-5-6300-1143
C0105	Buildings	01-6-6300-1471	New Lund sattelite hall	2019		20,409				Reserve (S)	01-5-6300-1141
C0141	Equipment	01-6-6300-1475	SCBA	2019	30,000					Reserve (S)	01-5-6300-1141
Subtotal NVFD					472,896	401,991	-	-	-		
Myrtle Pond Water											
C0109	Equipment	02-6-6600-1475	Water Sample Stations	2018	7,350					Reserve (S)	02-5-6600-1141
C0142	Equipment	02-6-6600-1475	Backup Analyzer	2019	4,000					Reserve (S)	02-5-6600-1141
Subtotal Myrtle Pond Water					11,350	-	-	-	-		
LUND SEWER											
C0043	Infrastructure	03-6-6900-1474	Lund Sewer Upgrade	2017	5,137					Grant	03-5-6900-1023
C0043	Infrastructure	03-6-6900-1474	Lund Sewer Upgrade	2017						Borrowing	03-5-6900-1143
C0043	Infrastructure	03-6-6900-1474	Lund Sewer Upgrade	2017	17,136					Reserve (S)	03-5-6900-1141
C0043	Infrastructure	03-6-6900-1474	Lund Sewer Upgrade	2017						Deferred Revenue	03-5-6900-1145
C0043	Infrastructure	03-6-6900-1474	Lund Sewer Upgrade	2017						Taxation	03-5-6900-1152
C0044	Infrastructure	03-6-6900-1474	Emil Road extension	2017	19,851					Community Works	03-5-6900-1140
C0106	Equipment	03-6-6900-1475	Install SCADA system	2019		26,250				Reserve (S)	03-5-6900-1141
C0117	Infrastructure	03-6-6900-1474	Lund Sewer Outfall Renewal/Upgrade	2019	100,000					Community Works	03-5-6900-1140
C0117	Infrastructure	03-6-6900-1474	Lund Sewer Outfall Renewal/Upgrade	2019	5,000					Reserve (S)	03-5-6900-1141
Subtotal Lund Sewer					147,124	26,250	-	-	-		
TEXADA RECREATION COMMISSION											
C0110	Land Improvements	01-6-7100-1470	Refinish Seniors Centre Car park	2019	60,000					Community Works	01-5-7100-1140
C0110	Land Improvements	01-6-7100-1470	Refinish Seniors Centre Car park	2019	3,000					Reserve (S)	01-5-7100-1141
C0115	Buildings	01-6-7100-1471	Farmer's Market Addition	2019	26,250					Reserve (S)	01-5-7100-1141
C0116	Buildings	01-6-7100-1471	Community Hall Lighting Upgrade	2018	10,000					Community Works	01-5-7100-1140
C0116	Buildings	01-6-7100-1471	Community Hall Lighting Upgrade	2018	500					Reserve (S)	01-5-7100-1141
C0111	Land Improvements	01-6-7100-1470	Emily Lake Trail	2020		21,000				Reserve (S)	01-5-7100-1141
Subtotal Tex Rec Comm					99,750	21,000	-	-	-		

2019-2023 Capital Plan

Project #	TCA Category	Expense GL	Description	Start Year	2019	2020	2021	2022	2023	Funding Source	Funding GL
TEXADA AIRPORT											
C0112	Land Improvements	01-6-7200-1470	Crack Sealing	2020		10,000				Reserve (NS)	01-5-7200-1142
Subtotal Texada Airport					-	10,000	-	-	-		
Savary Marine											
C0119	Land Improvements	01-6-8000-1470	Sheet Metal Pile Breakwater Corrosion Protectior	2019	52,500					Reserve (NS)	01-5-8000-1142
Subtotal Savary Marine					52,500	-	-	-	-		
			SUB-TOTAL EA SERVICES		**1,865,347**	**459,241**	**-**	**406,871**	**450,000**		
			Sub-Total Regional Services		5,025,980	2,605,810	5,584,297	11,143	30,626		
			Sub-Total Electoral Area Services		1,865,347	459,241	-	406,871	450,000		
			Total Capital		**6,891,327**	**3,065,051**	**5,584,297**	**418,013**	**480,626**		

Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Revenues and costs cannot be shifted to other services and no service is permitted to budget an operating deficit. Each service has its own participating areas (electoral areas, municipalities) and only those participants pay for the particular service.

The main revenue source for Regional District services is property value taxes (i.e. taxes based on the assessed value of land and improvements). Parcel taxes (i.e. a flat rate for each lot in the service area) and fees are other sources of revenue for a few services.

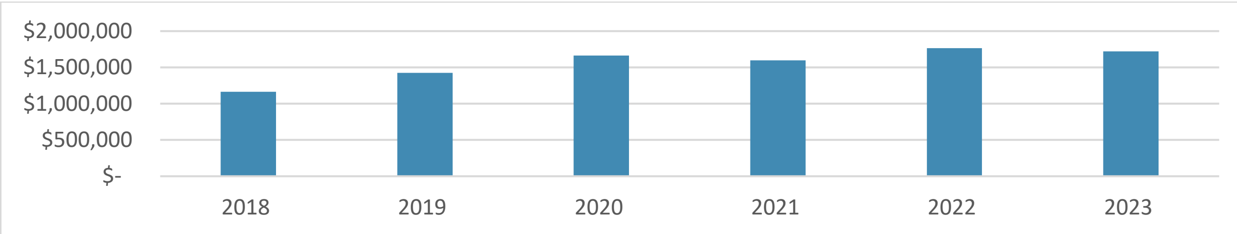
Service Budgets

2019 General Administration

This function is funded by taxpayers within all of the membership areas and provides general administration to all Regional District services through the Local Government Act section 338 (2) (a). There is no requisition limit for this service

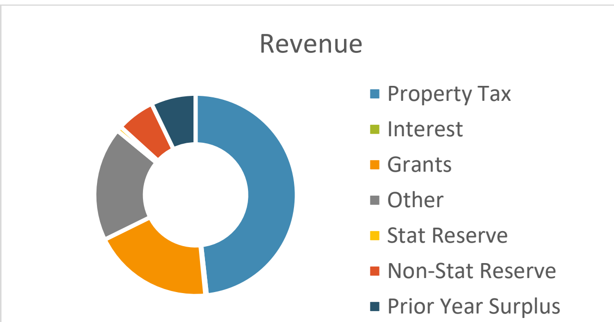
Tax Requisition Trend

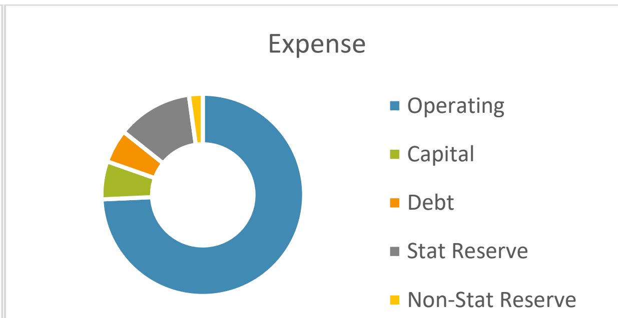
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

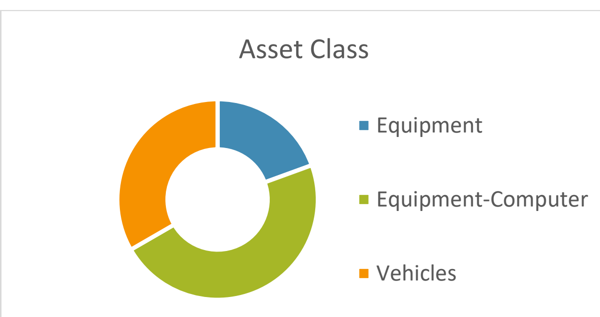


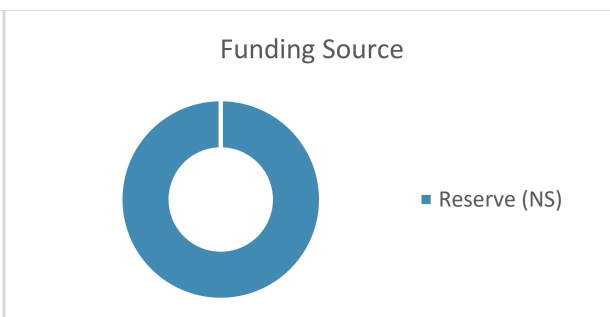


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0066	Equipment	New plotter 40% Admin 60% Planning	5,000	Reserve (NS)
C0003	Equipment-Computer	Vadim	34,975	Reserve (NS)
C0119	Equipment	Trailer for Generator	10,000	Reserve (NS)
C0120	Equipment-Computer	Website Update	50,000	Reserve (NS)
C0121	Vehicles	Service Truck	60,000	Reserve (NS)
C0122	Equipment	Copier for main office	20,000	Reserve (NS)





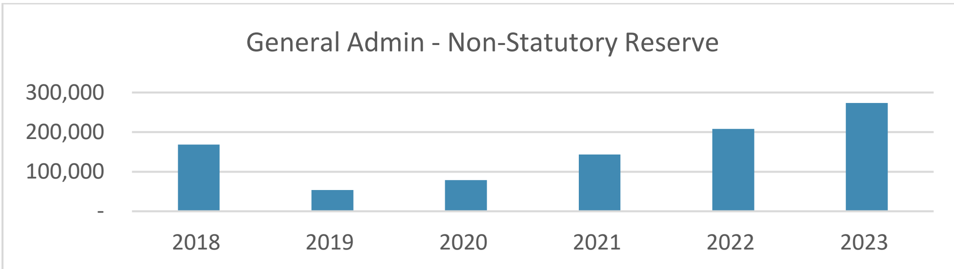
2019 General Administration

2019 Reserves

Projected closing balances

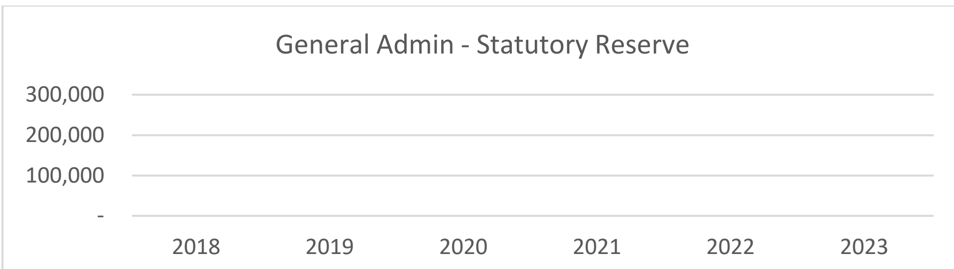
Non-Statutory Reserves

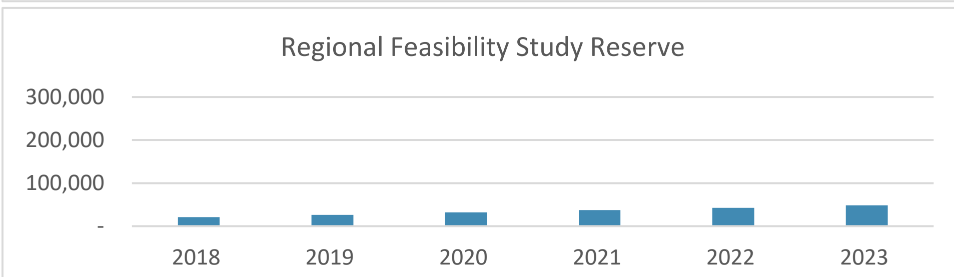
General purpose reserves used to fund operational expenses, capital projects, and stabilize annual tax requisitions.



Statutory Reserves

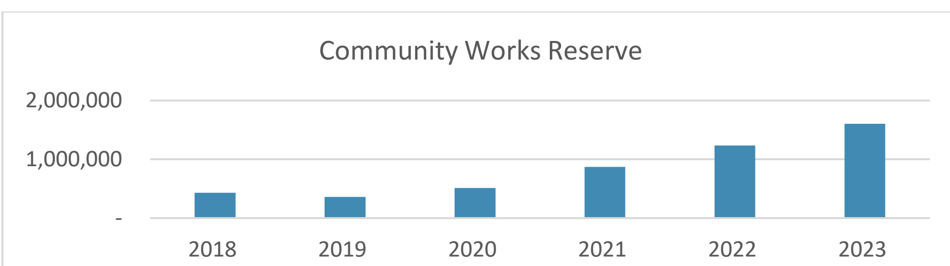
Special purpose reserves used to fund capital projects or other eligible project expenses.





Other Statutory Reserves

Statutory reserves available to multiple services.



GENERAL ADMINISTRATION		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.06	1.06	1.23	1.17	0.96	1.10	0.98
01-1-1000-1001	Requis. - Property Value Tax	1,162,370	1,162,370	1,425,894	1,665,074	1,599,310	1,766,603	1,723,055
01-1-1000-1010	Grant-In-Lieu	8,766	13,991	8,766	8,766	8,766	8,766	8,766
01-1-1000-1020	Grant - Prov. of B.C.	200,000	200,000	200,000	200,000	200,000	200,000	200,000
01-1-1000-1021	Grant - Community Works	352,010	352,010	352,010	352,010	352,010	352,010	352,010
01-1-1000-1023	Grant - Other	10,920	-	8,750				
01-1-1000-1040	Maintenance Facility Revenue	2,963	2,500	2,550	2,601	2,653	2,706	2,760
01-1-1000-1120	Investment Revenue	7,689	14,859	7,000	747	1,097	2,007	2,917
01-1-1000-1128	Other Revenue	3,500	8,899	8,500	3,500	3,500	3,500	3,500
01-1-1000-1130	Recoveries - Operating	407,064	407,064	448,646	479,020	485,907	468,113	465,889
01-1-1000-1131	Recoveries - Other	-	398					
01-1-1000-1132	Recoveries - Capital	50,000	54,506	50,000	59,100	110,350	250	-
01-1-1000-1133	Recoveries - Pooled Equipment	29,480	33,900	30,070	30,671	31,285	31,911	32,549
01-1-1000-1140	Transfer from Reserve (CW)	13,905	-	23,500		-	-	-
01-1-1000-1142	Transfer from Reserve (NS)	15,000	-	-	-	-	-	-
01-1-1000-1150	Prior Year Surplus - Operating	303,414	303,414	211,500	-	-	-	-
	TOTAL OPERATING REVENUE	**2,567,081**	**2,553,910**	**2,777,186**	**2,801,490**	**2,794,878**	**2,835,867**	**2,791,446**
	DIRECTOR COSTS							
01-2-1000-1230	Director Remuneration	101,468	93,658	120,955	123,374	125,841	128,358	130,925
01-2-1000-1232	Director Expense	32,856	16,241	17,680	18,034	18,394	18,762	19,137
	SUBTOTAL DIRECTOR COSTS	**134,324**	**109,899**	**138,635**	**141,407**	**144,235**	**147,120**	**150,062**
	EMPLOYEE COSTS							
01-2-1000-1220	Salary & Wages	819,069	819,668	991,168	1,010,991	1,031,211	1,051,835	1,072,872
01-2-1000-1221	Payroll Benefits & Overhead	188,386	187,662	263,092	268,354	273,721	279,195	284,779
01-2-1000-1222	Travel	34,000	21,043	42,435	43,284	44,149	45,032	45,933
01-2-1000-1223	Training	35,000	28,183	32,072	32,713	33,367	34,035	34,715
01-2-1000-1224	Health & Safety	-	-	5,241	5,346	5,453	5,562	5,673
	SUBTOTAL EMPLOYEE COSTS	**1,076,455**	**1,056,555**	**1,334,008**	**1,360,688**	**1,387,901**	**1,415,660**	**1,443,973**
	SHARED ADMIN COSTS							
01-2-1000-1243	Equipment Rental / Repairs	24,140	24,411	24,140	24,623	25,115	25,618	26,130
01-2-1000-1244	Equipment Purchases	47,850	14,818	34,940	35,639	36,352	37,079	37,820
01-2-1000-1245	Software and Licences	65,570	59,408	56,484	57,614	58,766	59,941	61,140
01-2-1000-1246	Service - Other	-	-	1,140	1,163	1,186	1,210	1,234
01-2-1000-1247	Services - Telephone/Internet	12,000	12,041	14,746	15,041	15,341	15,648	15,961
01-2-1000-1248	Services - Heat	1,545	666	1,545	1,576	1,607	1,640	1,672
01-2-1000-1249	Services - Hydro	8,200	7,596	8,186	8,349	8,516	8,687	8,860
01-2-1000-1250	Services - Garbage	1,200	1,134	1,758	1,793	1,829	1,865	1,903
01-2-1000-1251	Stationary & Supplies	25,503	27,508	25,503	26,013	26,533	27,064	27,605
01-2-1000-1252	Strata / Rental Fees	18,000	12,851	19,573	19,964	20,363	20,771	21,186
01-2-1000-1259	Taxes	-	-	-	-	-	-	-
01-2-1000-1260	Water	2,000	966	1,941	1,979	2,019	2,059	2,100

GENERAL ADMINISTRATION		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
01-2-1000-1261	Sewer	1,200	1,154	1,134	1,157	1,180	1,203	1,228
01-2-1000-1262	Postage	6,600	4,153	6,283	6,409	6,537	6,668	6,801
01-2-1000-1404	Facility/Grounds Repairs/Maintenance	14,000	10,422	30,125	30,728	31,342	31,969	32,608
	SUBTOTAL SHARED ADMIN	**227,808**	**177,127**	**227,496**	**232,046**	**236,687**	**241,421**	**246,249**
	GENERAL ADMIN COSTS							
01-2-1000-1237	Bank Charges	3,000	3,002	3,100	3,162	3,225	3,290	3,356
01-2-1000-1240	Vehicle Insurance/O&M	6,300	11,433	9,250	9,435	9,624	9,816	10,012
01-2-1000-1255	Consultants	124,725	97,846	93,590	95,462	97,371	99,318	101,305
01-2-1000-1268	Advertising/Communications	48,900	31,900	62,826	64,083	65,365	66,672	68,005
01-2-1000-1270	Other	39,000	5,338	9,000	9,180	9,364	9,551	9,742
01-2-1000-1271	Insurance	12,874	10,297	10,503	10,713	10,927	11,146	11,369
01-2-1000-1274	Studies/Professional Fees	43,905	-	70,000	71,400	72,828	74,285	75,770
01-2-1000-1299	Contingency	27,150	-	20,000	20,400	20,808	21,224	21,649
01-2-1000-1360	Audit Fees	35,000	35,732	34,144	34,827	35,523	36,234	36,959
01-2-1000-1362	Legal	40,000	68,941	55,000	56,100	57,222	58,366	59,534
01-2-1000-1430	Computer system services	54,500	41,752	39,430	40,219	41,023	41,843	42,680
	SUBTOTAL GENERAL ADMIN	**435,354**	**306,241**	**406,843**	**414,980**	**423,280**	**431,745**	**440,380**
	POOLED OPERATIONS COSTS							
01-2-1005-1220	Salary & Wages	500	133	3,703	3,777	3,852	3,929	4,008
01-2-1005-1221	Employee Benefits	115	24	1,037	1,057	1,079	1,100	1,122
01-2-1005-1223	Training	-	-	1,200	1,224	1,248	1,273	1,299
01-2-1005-1247	Services - Telephone/Internet	-	1,168	5,804	5,920	6,039	6,160	6,283
01-2-1005-1249	Services - Hydro	-	1,863	3,090	3,152	3,215	3,279	3,345
01-2-1005-1250	Services - Garbage	-	303	1,080	1,102	1,124	1,146	1,169
01-2-1005-1403	Maintenance Facility - O & M	16,453	16,956	35,298	28,004	28,564	29,135	29,718
01-2-1005-1407	Pooled Equipment - O & M	24,575	23,741	29,893	30,490	31,100	31,722	32,357
01-2-1005-1408	Pooled Equipment Purchases	8,750	3,933	8,750	8,925	9,104	9,286	9,471
	SUBTOTAL POOLED OPERATIONS	**50,393**	**48,120**	**89,854**	**83,651**	**85,324**	**87,031**	**88,772**
	SUBTOTAL WAGES, ADMIN & OPS	**1,924,333**	**1,697,942**	**2,196,836**	**2,232,773**	**2,277,428**	**2,322,977**	**2,369,436**
	TRANSFERS AND DEBT							
01-2-1000-1500	Transfer to Reserve (NS)	65,000	67,812	65,000	65,000	65,000	65,000	65,000
01-2-1000-1501	Transfer to Reserve (S)	-	-	-	-	-	-	-
01-2-1000-1504	Transfer to Reserve (CW)	352,010	352,010	352,010	352,010	352,010	352,010	352,010
01-2-1000-1505	Transfer to Regional Feasibility Reserve (S)	20,000	20,000	5,000	5,000	5,000	5,000	5,000
01-2-1000-1506	Transfer to Capital	43,325	43,325	-	-	-	-	-
01-2-1000-1557	Debt Payment	162,413	161,321	158,340	146,707	95,440	90,880	-
	SUBTOTAL TRANSFERS AND DEBT	**642,748**	**644,468**	**580,350**	**568,717**	**517,450**	**512,890**	**422,010**
	TOTAL OPERATING EXPENDITURES	**2,567,081**	**2,342,410**	**2,777,186**	**2,801,490**	**2,794,878**	**2,835,867**	**2,791,446**
	NET REV / (EXP)	0	211,500	-	-	-	-	-

GENERAL ADMINISTRATION		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-1000-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1000-1141	Transfer from Reserve (S)	-	-	-	-	-	-	-
01-5-1000-1142	Transfer from Reserve (NS)	53,881	20,093	179,975	40,000	-	-	-
01-5-1000-1143	Borrowing	-	-	-	-	-	-	-
01-5-1000-1152	Transfer from Operating	43,325	43,325	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**97,206**	**63,418**	**179,975**	**40,000**	**-**	**-**	**-**
	EXPENDITURE							
01-6-1000-1220	Salary & Wages	-	425	-	-	-	-	-
01-6-1000-1221	Employee Benefits	-	5,760	-	-	-	-	-
01-6-1000-1469	Land - Acquisition	-	-	-	-	-	-	-
01-6-1000-1471	Buildings	20,101	15,522	-	-	-	-	-
01-6-1000-1473	Equipment - Computer	37,255	2,280	84,975	-	-	-	-
01-6-1000-1474	Infrastructure	-	-	-	40,000	-	-	-
01-6-1000-1475	Equipment - General	7,850	8,021	35,000	-	-	-	-
01-6-1000-1476	Furnishings	32,000	31,410	-	-	-	-	-
01-6-1000-1478	Vehicles	-	-	60,000	-	-	-	-
01-6-1000-1500	Transfer to non-stat reserve	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**97,206**	**63,418**	**179,975**	**40,000**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
MUNICIPAL DEBT SERVICING								
	REVENUE							
01-1-1000-1024	City L.T. Debt Recovery	882,612	882,612	699,800	1,082,487	1,654,444	1,652,958	1,651,434
	TOTAL DEBT RECOVERIES	**882,612**	**882,612**	**699,800**	**1,082,487**	**1,654,444**	**1,652,958**	**1,651,434**
	EXPENDITURE							
01-2-1000-1551	City Debt Payments	882,612	882,611	699,800	1,082,487	1,654,444	1,652,958	1,651,434
	TOTAL DEBT PAYMENTS	**882,612**	**882,611**	**699,800**	**1,082,487**	**1,654,444**	**1,652,958**	**1,651,434**
	NET REV / (EXP)	-	1	-	-	-	-	-
STATUTORY RESERVE - Land								
	Opening Balance	125	125	127	129	131	133	135
	Interest Earned	2	2	2	2	2	2	2
	Transfers from Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	127	127	129	131	133	135	137

GENERAL ADMINISTRATION

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
REGIONAL FEASIBILITY FUND							
Opening Balance	1,038	1,038	21,221	26,518	31,889	37,335	42,858
Interest Earned	15	183	297	371	446	523	600
Transfers from Operating	20,000	20,000	5,000	5,000	5,000	5,000	5,000
Transfer to Operating - Gen Admin	-	-	-	-	-	-	-
Transfer to Operating - Other Services							
Transfer to Capital - Other Services							
Closing Balance	21,053	21,221	26,518	31,889	37,335	42,858	48,458
NON-STATUTORY RESERVE							
Opening Balance	120,638	120,638	168,357	53,382	78,382	143,382	208,382
Interest Earned	1,689	14,859	2,357	747	1,097	2,007	2,917
Transfers from Operating	63,311	52,953	62,643	64,253	63,903	62,993	62,083
Transfer to Operating	-15,000	-	-	-	-	-	-
Transfer to Capital	-53,881	-20,093	-179,975	-40,000	-	-	-
Closing Balance	116,757	168,357	53,382	78,382	143,382	208,382	273,382

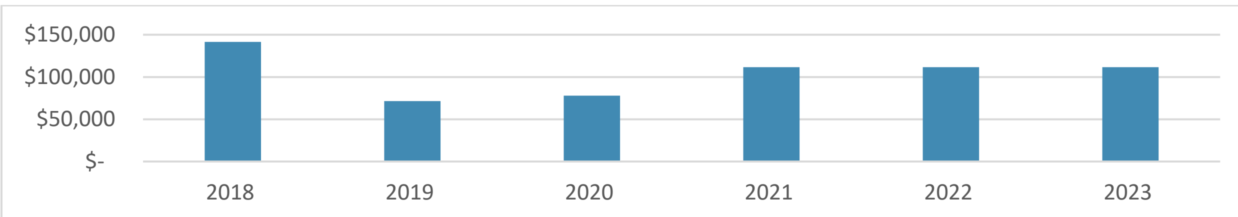
2019 Grants-in-Aid

The qathet Regional District supports the enhancement of a positive quality of life for all of its residents and one means of helping to achieve this goal is through an annual grants-in-aid program. Building on the four pillars of sustainability: economic, environmental, cultural, and social, applications will be considered for initiatives that offer programs and facilities that are utilized, frequented or patronized by residents of the qathet Regional District inclusive of electoral areas A, B, C, D, E, City of Powell River and Tla'amin.

The funding from the qRD may be used to kick start initiatives with seed funding, support capital projects to construct new, or to upgrade, repair, renovate or otherwise improve existing community indoor or outdoor public-use facilities. Funding can be used to promote or foster economic activity or provide for social well-being of the residents of the Powell River region district. It can also help to match funding obtained through Provincial and/or Federal programs.

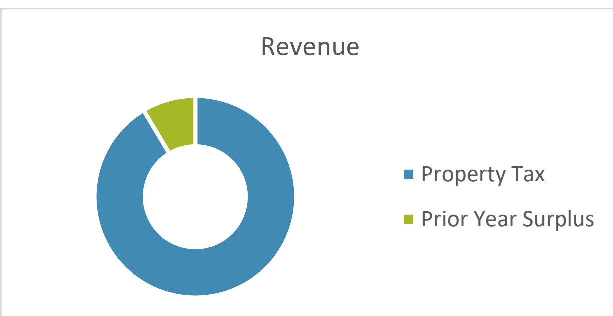
Tax Requisition Trend

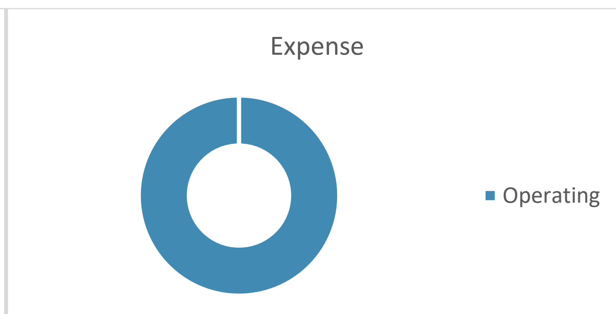
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





2019 Grants-in-Aid

Electoral Area A

Electoral Area A	
01-2-1131-1205	
PR Festival of Performing Arts	375
Savary Island Land Trust	2,500
Royal Canadian Legion (Wreath)	37
Powell River Cycling Association	350
Uncommitted	8,796
Total	**12,059**
2018 Requisition	31,166
2018 Surplus Fwd	1,709
2019 Requisition	**10,350**

Electoral Area B

Electoral Area B	
01-2-1132-1205	
Towniste Jazz Festival Society	714
PR Festival of Performing Arts	107
PR Film Festival	500
Powell River Academy of Music	428
Sunshine Coast Tourism - 2018	1,714
Sunshine Coast Tourism - 2019	1,714
Peter Kenyon Presentation	714
Royal Canadian Legion (Wreath)	11
Powell River Logger Sports	357
Powell River Tourism	2,142
Texada Arts, Culture and Tourism	1,714
PRISMA	2,856
Sunshine Music Festival	200
Powell River Cycling Association	100
Powell River Agriculture Association	1,000
BC Provincial Nominee Progam's Regional Pilot	357
Uncommitted	1,000
Total	**15,626**
2018 Requisition	18,905
2018 Surplus Fwd	3,020
2019 Requisition	**12,607**

Electoral Area C

Electoral Area C	
01-2-1133-1205	
PR Festival of Performing Arts	171
Lang Bay Hall Society	1,000
Royal Canadian Legion (Wreath)	17
Sunshine Music Festival	500
Powell River Cycling Association	160
Uncommitted	8,112
Total	**9,960**
2018 Requisition	11,760
2018 Surplus Fwd	801
2019 Requisition	**9,159**

Electoral Area D

Electoral Area D	
01-2-1134-1205	
PR Festival of Performing Arts	96
Texada Seniors Housing	1,200
Texada Library	250
TICS - Sandcastle Event	1,000
Texada Agricultural Group	2,500
Texada Dragon Boat Club	342
Texada Legion - Capital	2,000
Texada Legion - Poppy Fund	75
Texada Youth Sports & Cultural Assistance	125
Powell River Cycling Association	90
Uncommitted	200
Total	**7,878**
2018 Requisition	9,831
2018 Surplus Fwd	670
2019 Requisition	**7,208**

Electoral Area E

Electoral Area E	
01-2-1135-1205	
False Bay School - PAC	1,000
Lasqueti Islsnd Nature Land Conservancy	1,000
Lasqueti Island Ratepayers Association	1,000
Lasqueti Island Internet Access Society	1,000
Uncommitted	2,000
Total	**6,000**
2018 Requisition	9,418
2018 Surplus Fwd	500
2019 Requisition	**5,500**

General

General	
01-2-1130-1205	
PR Outdoor Recreation Users Group	23,007
PR Therapeutic Riding Association	3,500
Uncommitted	-
Total	**26,507**
2018 Requisition	60,268
2018 Surplus Fwd	1
2019 Requisition	**26,507**

GRANTS-IN-AID		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE			0.44	1.00	1.00	1.00	1.00
01-1-1130-1001	Requisition - Property Value Tax - All	60,268	60,268	26,507	26,507	26,507	26,507	26,507
01-1-1131-1001	Requisition - Property Value Tax - EA 'A'	31,166	31,166	10,350	12,059	35,000	35,000	35,000
01-1-1132-1001	Requisition - Property Value Tax - EA 'B'	18,905	18,905	12,607	15,626	20,000	20,000	20,000
01-1-1133-1001	Requisition - Property Value Tax - EA 'C'	11,760	11,760	9,159	9,960	10,000	10,000	10,000
01-1-1134-1001	Requisition - Property Value Tax - EA 'D'	9,831	9,831	7,208	7,878	10,000	10,000	10,000
01-1-1135-1001	Requisition - Property Value Tax - EA 'E'	9,418	9,418	5,500	6,000	10,000	10,000	10,000
01-1-1130-1150	Prior Year Surplus - General	5,000	5,000	1	-	-	-	-
01-1-1131-1150	Prior Year Surplus - EA A	4,936	4,936	1,709	-	-	-	-
01-1-1132-1150	Prior Year Surplus - EA B	2,325	2,325	3,020	-	-	-	-
01-1-1133-1150	Prior Year Surplus - EA C	259	259	801	-	-	-	-
01-1-1134-1150	Prior Year Surplus - EA D	169	169	670	-	-	-	-
01-1-1135-1150	Prior Year Surplus - EA E	2,000	2,000	500	-	-	-	-
	TOTAL OPERATING REVENUE	**156,037**	**156,037**	**78,030**	**78,030**	**111,507**	**111,507**	**111,507**
	EXPENDITURES							
01-2-1130-1205	General Grants	65,268	65,268	26,507	26,507	26,507	26,507	26,507
01-2-1131-1205	Electoral Area A	36,102	34,393	12,059	12,059	35,000	35,000	35,000
01-2-1132-1205	Electoral Area B	21,230	18,210	15,626	15,626	20,000	20,000	20,000
01-2-1133-1205	Electoral Area C	12,019	11,218	9,960	9,960	10,000	10,000	10,000
01-2-1134-1205	Electoral Area D	10,000	9,330	7,878	7,878	10,000	10,000	10,000
01-2-1135-1205	Electoral Area E	11,418	10,918	6,000	6,000	10,000	10,000	10,000
	TOTAL OPERATING EXPENDITURES	**156,037**	**149,337**	**78,030**	**78,030**	**111,507**	**111,507**	**111,507**
	NET REV / (EXP)	-	6,701	-	-	-	-	-

2019 Regional Parks

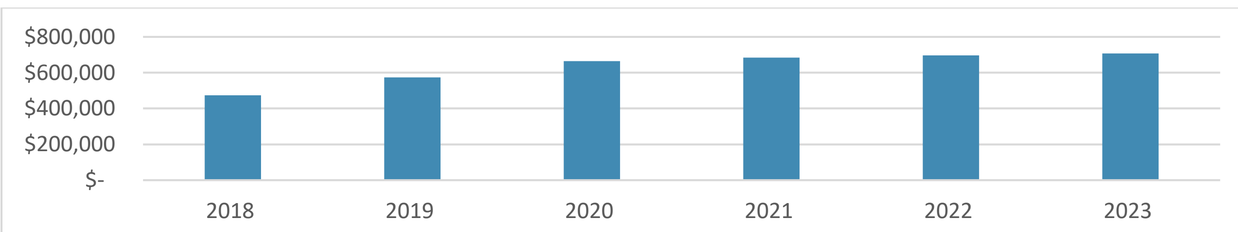
The function is funded by taxpayers within all Electoral Areas and the Municipality of Powell River. The service was converted and established as the Powell River Regional District Regional Parks Service under bylaw 439 and provides for:

- the acquisition, development, operation and maintenance of land, buildings and other facilities for regional park and associated recreational purposes;
- the operation of recreational programs and facilities of a regional nature by the Regional District and others;
- the operation of community programs, activities and services that are compatible with regional park or recreation purposes by the Regional District and others;
- commercial activities that are compatible with regional park or recreation purposes; and
- carrying out any function that is ancillary or incidental to the foregoing activities.

The requisition limit for the service is $0.215 per $1,000 of net taxable value of land and improvements in the service area.

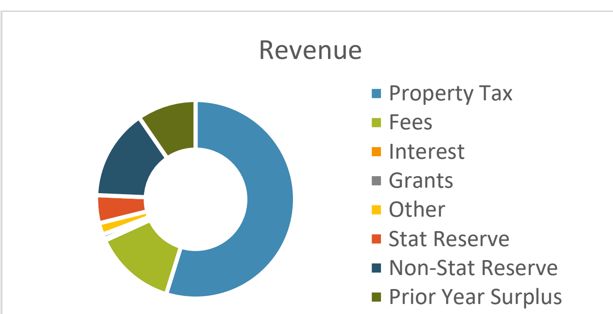
Tax Requisition Trend

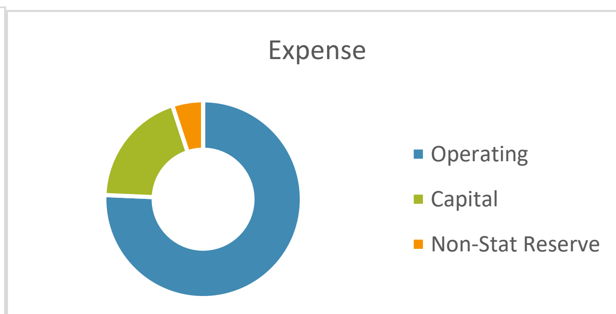
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



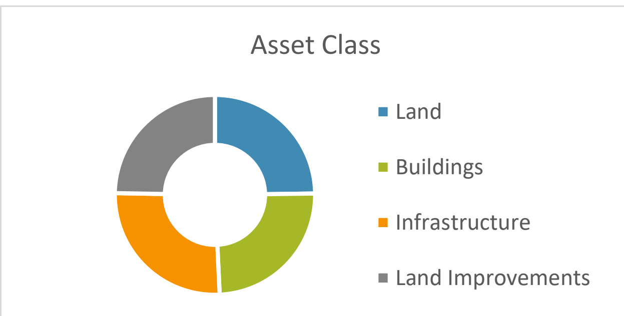


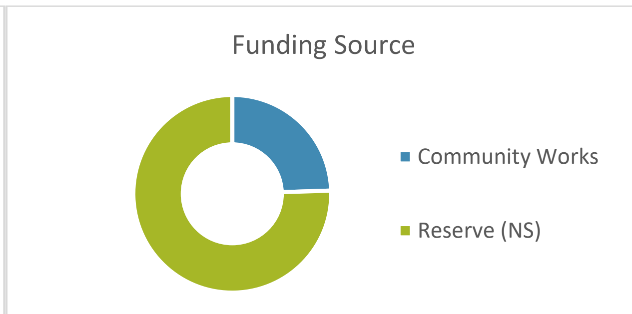
2019 Regional Parks

2019 Capital Plan

Planned capital projects

Area	Project	Asset Type	Description	Budget	Funding Source
Regional Parks					
	C0005	Land	Padgett Road Bike Path	47,619	Community Works
	C0005	Land	Padgett Road Bike Path - Admin	2,381	Reserve (NS)
Shelter Point Park					
	C0123	Buildings	Gazebo at Group Site	21,000	Reserve (NS)
	C0124	Buildings	Redo Showers and Washrooms	21,000	Reserve (NS)
	C0006	Infrastructure	Upper water reservoir water main line replacement	10,500	Reserve (NS)
Haywire Bay Park					
	C0071	Land - Improvements	Playground (to replace non-compliant system)	21,000	Reserve (NS)
	C0143	Buildings	1 hiker/biker sleeping cabin	7,350	Reserve (NS)
Palm Beach Park					
	C0120	Infrastructure	Install new septic field	42,000	Reserve (NS)
	C0125	Land - Improvements	Playground Equipment	21,000	Reserve (NS)
Craig Park					
	C0073	Land - Improvements	9 additional disc golf baskets (total of 18)	7,875	Reserve (NS)



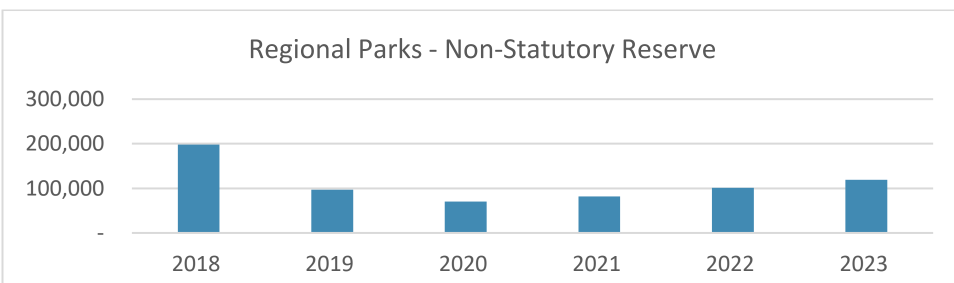


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



REGIONAL PARKS		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.41	1.40	1.21	1.16	1.03	1.02	1.02
1001	Requisition - Property Value Tax	473,976	473,976	572,895	664,261	684,071	696,061	708,165
1023	Grant	8,097	-	8,097	-	-	-	-
1040	Rental Revenue	8,568	7,700	8,568	8,825	9,090	9,362	9,643
1050	Camper Fees	125,999	158,994	129,156	132,396	135,720	139,131	142,632
1051	Shower & Firewood	6,976	7,671	7,157	7,343	7,533	7,729	7,930
1052	Concession	3,952	3,500	3,952	4,071	4,193	4,318	4,448
1120	Investment Revenue	2,389	3,298	2,777	1,358	984	1,149	1,413
1128	Other	11,240	15,750	11,240	11,392	11,547	11,705	11,866
1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
1150	Prior Year Surplus	176,925	176,925	100,395	-	-	-	-
1498	Gain on Disposal of Asset	-	-	-	-	-	-	-
1499	Transfer from Capital to Operations	-	-	-	-	-	-	-
	TOTAL OPERATING REVENUE	**818,121**	**847,815**	**844,236**	**829,644**	**853,138**	**869,455**	**886,096**
	EXPENDITURES							
1220	Salary & Wages	311,251	276,465	293,313	299,179	305,163	311,266	317,491
1221	Payroll Benefits & Overhead	71,588	65,425	82,125	83,768	85,443	87,152	88,895
1222	Travel	3,550	6,290	7,740	7,895	8,053	8,214	8,378
1223	Training	7,400	1,212	8,920	9,098	9,280	9,466	9,655
1224	Health and Safety	-	-	116	119	121	124	126
1228	Contractor Wages	72,883	72,883	80,857	82,474	84,124	85,806	87,522
1229	Contractor Overhead	1,593	13	1,783	1,819	1,855	1,892	1,930
1246	Services - Other	20,532	3,738	7,560	7,711	7,865	8,023	8,183
1247	Services - Phone/Internet	-	1,949	2,440	2,489	2,539	2,589	2,641
1248	Services - Heat	-	1,698	1,950	1,989	2,029	2,069	2,111
1249	Services - Hydro	-	5,320	6,656	6,789	6,925	7,063	7,204
1250	Services - Garbage	-	9,378	10,862	11,079	11,301	11,527	11,757
1264	Concession Maintenance	13,500	10,503	7,500	7,650	7,803	7,959	8,118
1268	Advertising/Communications	1,000	751	3,000	3,060	3,121	3,184	3,247
1270	Other Expenses	12,600	7,831	11,300	11,526	11,757	11,992	12,231
1271	Insurance	10,937	11,964	12,265	12,510	12,760	13,016	13,276
1274	Studies / Professional Fees	18,700	5,000	54,480	55,570	56,681	57,815	58,971
1280	Firewood	3,654	774	2,000	2,040	2,081	2,122	2,165
1285	Road Maintenance	15,000	5,227	17,000	17,340	17,687	18,041	18,401
1286	Outdoor Learning Centre	1,030	-	1,030	1,051	1,072	1,093	1,115
1299	Contingencies	4,000	-	4,000	4,000	4,000	4,000	4,000
1362	Legal Fees	-	5,964	-	-	-	-	-
1347	Beach Access Opening/Maintenance	8,500	5,276	8,500	8,670	8,843	9,020	9,201
1404	Facility/Grounds Repairs/Maintenance	101,645	80,527	102,200	104,244	106,329	108,455	110,625
1468	Minor Assets	3,500	-	3,500	3,570	3,641	3,714	3,789
1485	Administration	55,258	55,258	60,361	61,504	62,665	63,853	65,062
1496	Loss on Disposal of Asset	-	-	-	-	-	-	-
1497	Transfer from Capital to Operations	-	-	-	-	-	-	-
	SUBTOTAL O & M	**738,121**	**633,445**	**791,459**	**807,144**	**823,138**	**839,455**	**856,096**

REGIONAL PARKS		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
1500	Transfer to Reserve (NS)	-	38,000	52,777	22,500	30,000	30,000	30,000
1506	Transfer to Capital	80,000	75,975	-	-	-	-	-
	TOTAL OPERATING EXPENDITURES	**818,121**	**747,420**	**844,236**	**829,644**	**853,138**	**869,455**	**886,096**
	NET REV / (EXP)	- 0	100,395	-	-	-	-	-
CAPITAL								
	REVENUE							
1023	Grant	19,100	11,975	-	-	-	-	-
1128	Other Revenue	-	- 4,580	-	-	-	-	-
1140	Transfer from Reserve (CW)	-	-	47,619	202,381	-	-	-
1142	Transfer from Reserve (NS)	22,800	10,290	154,106	49,179	18,274	11,143	11,366
1152	Transfer from Operating	80,000	75,975	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**121,900**	**93,660**	**201,725**	**251,560**	**18,274**	**11,143**	**11,366**
	EXPENDITURES							
1220	Salary & Wages	-	3,050	-	-	-	-	-
1221	Employee Benefits	-	640	-	-	-	-	-
1469	Land	-	- 4,580	50,000	212,500	-	-	-
1470	Land Improvements	36,650	10,875	49,875	21,000	-	-	-
1471	Buildings & Structures	-	-	49,350	7,350	7,350	-	-
1474	Infrastructure	85,250	71,699	52,500	10,710	10,924	11,143	11,366
1475	Equipment - General	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**121,900**	**77,994**	**201,725**	**251,560**	**18,274**	**11,143**	**11,366**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	170,612	170,612	198,322	96,993	70,314	82,039	100,897
	Interest Earned	2,389	3,298	2,777	1,358	984	1,149	1,413
	Transfers from Operating	- 2,389	34,702	50,000	21,142	29,016	28,851	28,587
	Transfer to Operating							
	Transfer to Capital	- 22,800	- 10,290	- 154,106	- 49,179	- 18,274	- 11,143	- 11,366
	Closing Balance	147,812	198,322	96,993	70,314	82,039	100,897	119,531

REGIONAL PARKS GENERAL		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	2.16	2.16	1.67	0.98	1.05	1.02	1.02
01-1-1300-1001	Requisition - Property Value Tax	170,045	170,045	284,790	278,538	291,631	296,793	301,960
01-1-1300-1023	Grant	-	-					
01-1-1300-1120	Investment Revenue	2,389	3,298	2,777	1,358	984	1,149	1,413
01-1-1300-1128	Other Revenue	3,650	8,050	3,650	3,650	3,650	3,650	3,650
01-1-1300-1140	Transfer from Reserve (CW)	-	-					
01-1-1300-1150	Prior Year Surplus	67,589	67,589	17,487	-	-	-	-
	TOTAL OPERATING REVENUE	**243,673**	**248,983**	**308,704**	**283,546**	**296,266**	**301,592**	**307,023**
	EXPENDITURES							
01-2-1300-1220	Salary & Wages	163,596	129,109	136,411	139,140	141,922	144,761	147,656
01-2-1300-1221	Payroll Benefits & Overhead	37,627	31,261	38,193	38,957	39,736	40,531	41,341
01-2-1300-1222	Travel	1,000	1,248	4,865	4,962	5,062	5,163	5,266
01-2-1300-1223	Training	7,400	1,008	8,720	8,894	9,072	9,254	9,439
01-2-1300-1270	Other Expenses	5,000	3,879	5,700	5,814	5,930	6,049	6,170
01-2-1300-1271	Insurance	-	3,665	3,800	3,876	3,954	4,033	4,113
01-2-1300-1274	Studies/Professional Fees	-	-	28,280	28,846	29,423	30,011	30,611
01-2-1300-1299	Contingency	-	-	-	-	-	-	-
01-2-1300-1347	Beach Access Opening/Maintenance	8,500	5,276	8,500	8,670	8,843	9,020	9,201
01-2-1300-1468	Minor Assets	2,500	-	2,500	2,550	2,601	2,653	2,706
01-2-1300-1485	Administration	18,050	18,050	18,958	19,337	19,723	20,118	20,520
	SUBTOTAL O & M	**243,673**	**193,496**	**255,927**	**261,046**	**266,266**	**271,592**	**277,023**
01-2-1300-1500	Transfer to Reserve (NS)	-	38,000	52,777	22,500	30,000	30,000	30,000
01-2-1300-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**243,673**	**231,496**	**308,704**	**283,546**	**296,266**	**301,592**	**307,023**
	NET REV / (EXP)	-	17,487	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-1300-1023	Grant	-	-	-	-	-	-	-
01-5-1300-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1300-1140	Transfer from Reserve (CW)	-	-	47,619	202,381	-	-	-
01-5-1300-1142	Transfer from Reserve (NS)	-	-	2,381	10,119	-	-	-
01-5-1300-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**-**	**-**	**50,000**	**212,500**	**-**	**-**	**-**
	EXPENDITURES							
01-6-1300-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-1300-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-1300-1469	Land - Development	-	-	50,000	212,500	-	-	-
01-6-1300-1470	Land - Improvements	-	-	-	-	-	-	-
01-6-1300-1474	Infrastructure	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**-**	**-**	**50,000**	**212,500**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-

SHELTER POINT PARK		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	1.12	1.12	2.06	1.09	1.01	1.01	1.01
01-1-1400-1001	Requisition - Property Value Tax	72,113	72,113	148,676	161,794	164,180	166,589	169,019
01-1-1400-1040	Rental	8,568	7,700	8,568	8,825	9,090	9,362	9,643
01-1-1400-1050	Camper Fees	63,779	73,286	65,692	67,662	69,692	71,783	73,936
01-1-1400-1051	Shower & Firewood	4,120	5,606	4,244	4,371	4,502	4,638	4,777
01-1-1400-1052	Concession	3,952	3,500	3,952	4,071	4,193	4,318	4,448
01-1-1400-1128	Other	-	15	-	-	-	-	-
01-1-1400-1140	Transfer from Reserve (CW)	-	-					
01-1-1400-1150	Prior Year Surplus	52,705	52,705	10,753	-	-	-	-
	TOTAL OPERATING REVENUE	**205,236**	**214,925**	**241,884**	**246,723**	**251,657**	**256,690**	**261,824**
	EXPENDITURES							
01-2-1400-1220	Salary & Wages	28,528	40,935	43,214	44,078	44,960	45,859	46,776
01-2-1400-1221	Payroll Benefits & Overhead	6,561	9,030	12,100	12,342	12,589	12,841	13,097
01-2-1400-1222	Travel	2,000	4,464	2,000	2,040	2,081	2,122	2,165
01-2-1400-1224	Health & Safety	-	-	-	-	-	-	-
01-2-1400-1228	Contractor Wages	72,883	72,883	80,857	82,474	84,124	85,806	87,522
01-2-1400-1229	Contractor Overhead	1,593	13	1,783	1,819	1,855	1,892	1,930
01-2-1400-1246	Services - Other	13,300	1,016	4,950	5,049	5,150	5,253	5,358
01-2-1400-1247	Telephone/Internet	-	1,400	1,380	1,408	1,436	1,464	1,494
01-2-1400-1248	Heat	-	1,028	1,200	1,224	1,248	1,273	1,299
01-2-1400-1249	Hydro	-	4,528	4,120	4,203	4,287	4,373	4,460
01-2-1400-1250	Garbage	-	5,629	6,000	6,120	6,242	6,367	6,495
01-2-1400-1264	Concession Maintenance	13,500	10,503	7,500	7,650	7,803	7,959	8,118
01-2-1400-1270	Other Expenses	3,100	3,051	4,100	4,182	4,266	4,351	4,438
01-2-1400-1271	Insurance	4,938	2,218	2,262	2,308	2,354	2,401	2,449
01-2-1400-1274	Studies/Professional Fees	15,000	2,500	25,000	25,500	26,010	26,530	27,061
01-2-1400-1280	Firewood	1,854	677	2,000	2,040	2,081	2,122	2,165
01-2-1400-1299	Contingency	-	-	-	-	-	-	-
01-2-1400-1404	Facility/Grounds Repairs/Maintenance	25,775	29,094	24,500	24,990	25,490	26,000	26,520
01-2-1400-1468	Minor Assets	1,000	-	1,000	1,020	1,040	1,061	1,082
01-2-1400-1485	Administration	15,203	15,203	17,917	18,276	18,641	19,014	19,394
01-2-1400-1496	Loss on Disposal of Asset	-	-					
01-2-1400-1497	Transfer from Capital to Operations	-	-					
	SUBTOTAL O & M	**205,236**	**204,172**	**241,884**	**246,723**	**251,657**	**256,690**	**261,824**
01-2-1400-1500	Transfer to Reserve (NS)	-	-					
01-2-1400-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**205,236**	**204,172**	**241,884**	**246,723**	**251,657**	**256,690**	**261,824**
	NET REV / (EXP)	-	10,753	-	-	-	-	-

SHELTER POINT PARK		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-1400-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1400-1142	Transfer from Reserve (NS)	8,400	-	52,500	39,060	18,274	11,143	11,366
01-5-1400-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**8,400**	**-**	**52,500**	**39,060**	**18,274**	**11,143**	**11,366**
	EXPENDITURES							
01-6-1400-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-1400-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-1400-1469	Land - Development	-	-	-	-	-	-	-
01-6-1400-1470	Land - Improvements	3,150	-	-	21,000	-	-	-
01-6-1400-1471	Buildings & Structures	-	-	42,000	7,350	7,350	-	-
01-6-1400-1474	Infrastructure	5,250	-	10,500	10,710	10,924	11,143	11,366
01-6-1400-1475	Equipment - General	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**8,400**	**-**	**52,500**	**39,060**	**18,274**	**11,143**	**11,366**
	NET REV / (EXP)	-	-	-	-	-	-	-

HAYWIRE BAY PARK		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	0.81	0.81	0.14	4.77	1.02	1.02	1.02
01-1-1500-1001	Requisition - Property Value Tax	126,712	126,712	17,167	81,921	83,516	85,143	86,802
01-1-1500-1050	Camper Fees	62,220	85,709	63,464	64,733	66,028	67,349	68,695
01-1-1500-1051	Shower & Firewood Revenue	2,856	2,065	2,913	2,971	3,031	3,091	3,153
01-1-1500-1128	Other Revenue	7,590	7,570	7,590	7,742	7,897	8,055	8,216
01-1-1500-1140	Transfer from Reserve (CW)	-	-					
01-1-1500-1150	Prior Year Surplus - Operating	37,855	37,855	63,190	-	-	-	-
	TOTAL OPERATING REVENUE	**237,232**	**259,910**	**154,323**	**157,367**	**160,471**	**163,637**	**166,866**
	EXPENDITURES							
01-2-1500-1220	Salary & Wages	69,546	57,279	59,163	60,347	61,554	62,785	64,040
01-2-1500-1221	Payroll Benefits & Overhead	15,996	12,359	16,566	16,897	17,235	17,580	17,931
01-2-1500-1222	Transportation	550	453	550	561	572	584	595
01-2-1500-1223	Training	-	204	200	204	208	212	216
01-2-1500-1224	Health & Safety	-	-	116	119	121	124	126
01-2-1500-1246	Services-Other	4,034	-	750	765	780	796	812
01-2-1500-1247	Telephone/Internet	-	549	1,060	1,081	1,103	1,125	1,147
01-2-1500-1248	Heat	-	670	750	765	780	796	812
01-2-1500-1249	Hydro	-	-	-	-	-	-	-
01-2-1500-1250	Garbage	-	3,671	3,750	3,825	3,902	3,980	4,059
01-2-1500-1268	Advertising/Communications	-	155	3,000	3,060	3,121	3,184	3,247
01-2-1500-1270	Other Expenses	4,500	888	1,500	1,530	1,561	1,592	1,624
01-2-1500-1271	Insurance	3,130	3,879	3,957	4,036	4,116	4,199	4,283
01-2-1500-1274	Studies/Professional Fees	2,500	2,500	-	-	-	-	-
01-2-1500-1280	Firewood	1,800	98	-	-	-	-	-
01-2-1500-1285	Road Maintenance	15,000	5,227	17,000	17,340	17,687	18,041	18,401
01-2-1500-1286	Outdoor Learning Centre	1,030	-	1,030	1,051	1,072	1,093	1,115
01-2-1500-1299	Contingency	2,000	-	2,000	2,000	2,000	2,000	2,000
01-2-1500-1404	Facility/Grounds Repairs/Maintenance	25,500	21,165	31,500	32,130	32,773	33,428	34,097
01-2-1500-1468	Minor Assets	-	-	-	-	-	-	-
01-2-1500-1485	Administration	11,647	11,647	11,431	11,657	11,887	12,121	12,360
	SUBTOTAL O & M	**157,232**	**120,745**	**154,323**	**157,367**	**160,471**	**163,637**	**166,866**
01-2-1500-1500	Transfer to Reserve (NS)	-	-					
01-2-1500-1506	Transfer to Capital	80,000	75,975					
	TOTAL OPERATING EXPENDITURES	**237,232**	**196,720**	**154,323**	**157,367**	**160,471**	**163,637**	**166,866**
	NET REV / (EXP)	-	63,190	-	-	-	-	-

HAYWIRE BAY PARK		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-1500-1142	Transfer from Reserve (NS)	1,000	-	28,350	-	-	-	-
01-5-1500-1152	Transfer from Operating	80,000	75,975					
	TOTAL CAPITAL REVENUE	**81,000**	**75,975**	**28,350**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-1500-1220	Salary & Wages	-	3,050	-	-	-	-	-
01-6-1500-1221	Employee Benefits	-	640	-	-	-	-	-
01-6-1500-1469	Land - Development	-	-	-	-	-	-	-
01-6-1500-1470	Land - Improvements	1,000	585	21,000	-	-	-	-
01-6-1500-1471	Buildings & Structures	-	-	7,350	-	-	-	-
01-6-1500-1474	Infrastructure	80,000	71,699	-	-	-	-	-
01-6-1500-1475	Equipment - General	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**81,000**	**75,975**	**28,350**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-

PALM BEACH PARK		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	1.66	1.66	1.27	0.91	1.02	1.02	1.02
01-1-1600-1001	Requisition - Property Value Tax	45,685	45,685	57,842	52,672	53,703	54,755	55,828
01-1-1600-1128	Other	-	115					
01-1-1600-1140	Transfer from Reserve (CW)	-	-					
01-1-1600-1150	Prior Year Surplus - Operating	- 3,455	- 3,455	- 6,182	-	-	-	-
01-1-1600-1498	Gain on Sale of Asset	-	-					
01-1-1600-1499	Transfer from Capital to Operations	-	-					
	TOTAL OPERATING REVENUE	**42,230**	**42,345**	**51,660**	**52,672**	**53,703**	**54,755**	**55,828**
	EXPENDITURES							
01-2-1600-1220	Salary & Wages	19,566	22,531	24,571	25,063	25,564	26,075	26,597
01-2-1600-1221	Payroll Benefits & Overhead	4,500	5,678	6,880	7,018	7,158	7,301	7,447
01-2-1600-1222	Travel	-	44	75	77	78	80	81
01-2-1600-1246	Services-Other	1,352	2,016	720	734	749	764	779
01-2-1600-1249	Hydro	-	508	1,476	1,506	1,536	1,566	1,598
01-2-1600-1250	Garbage	-	78	852	869	886	904	922
01-2-1600-1271	Insurance	1,134	1,528	1,559	1,590	1,622	1,654	1,687
01-2-1600-1274	Studies and Professional Fees	1,200	-	1,200	1,224	1,248	1,273	1,299
01-2-1600-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
01-2-1600-1404	Facility/Grounds Repairs/Maintenance	10,350	13,017	9,500	9,690	9,884	10,081	10,283
01-2-1600-1468	Minor Assets	-	-	-	-	-	-	-
01-2-1600-1485	Administration	3,128	3,128	3,827	3,902	3,978	4,056	4,135
	SUBTOTAL O & M	**42,230**	**48,527**	**51,660**	**52,672**	**53,703**	**54,755**	**55,828**
01-2-1600-1500	Transfer to Reserve (NS)	-	-					
01-2-1600-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**42,230**	**48,527**	**51,660**	**52,672**	**53,703**	**54,755**	**55,828**
	NET REV / (EXP)	-	- 6,182	-	-	-	-	-

PALM BEACH PARK		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-1600-1023	Grant	19,100	11,975	-	-	-	-	-
01-5-1600-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1600-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-1600-1142	Transfer from Reserve (NS)	13,400	10,290	63,000	-	-	-	-
01-5-1600-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**32,500**	**22,265**	**63,000**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-1600-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-1600-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-1600-1469	Land - Development	-	-	-	-	-	-	-
01-6-1600-1470	Land - Improvement	32,500	10,290	21,000	-	-	-	-
01-6-1600-1471	Buildings & Structures	-	-	-	-	-	-	-
01-6-1600-1474	Infrastructure	-	-	42,000	-	-	-	-
01-6-1600-1475	Equipment - General	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**32,500**	**10,290**	**63,000**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	11,975	-	-	-	-	-

CRAIG PARK

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.32	1.32	1.58	1.14	1.02	1.02	1.02
01-1-1700-1001	Requisition - Property Value Tax	24,082	24,082	38,163	43,317	44,161	45,023	45,902
01-1-1700-1140	Transfer from Reserve (CW)	-	-					
01-1-1700-1128	Other Revenue	-	-					
01-1-1700-1150	Prior Year Surplus - Operating	18,649	18,649	4,326	-	-	-	-
	TOTAL OPERATING REVENUE	**42,731**	**42,731**	**42,488**	**43,317**	**44,161**	**45,023**	**45,902**
	EXPENDITURES							
01-2-1700-1220	Salary & Wages	22,362	21,077	22,820	23,277	23,742	24,217	24,702
01-2-1700-1221	Payroll Benefits & Overhead	5,143	5,711	6,390	6,518	6,648	6,781	6,916
01-2-1700-1222	Travel	-	56	50	51	52	53	54
01-2-1700-1246	Services - Other	1,345	585	520	530	541	552	563
01-2-1700-1249	Services - Hydro	-	235	878	896	913	932	950
01-2-1700-1250	Services - Garbage	-	-	60	61	62	64	65
01-2-1700-1271	Insurance	1,365	317	323	330	336	343	350
01-2-1700-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-1700-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
01-2-1700-1404	Facility/Grounds Repairs/Maintenance	8,350	7,258	7,300	7,446	7,595	7,747	7,902
01-2-1700-1468	Minor Assets	-	-	-	-	-	-	-
01-2-1700-1485	Administration	3,165	3,165	3,147	3,209	3,271	3,335	3,400
	SUBTOTAL O & M	**42,731**	**38,405**	**42,488**	**43,317**	**44,161**	**45,023**	**45,902**
01-2-1700-1500	Transfer to Reserve (NS)	-	-					
01-2-1700-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**42,731**	**38,405**	**42,488**	**43,317**	**44,161**	**45,023**	**45,902**
	NET REV / (EXP)	-	4,326	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-1700-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-1700-1142	Transfer from Non-Stat Reserve	-	-	7,875	-	-	-	-
01-5-1700-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**-**	**-**	**7,875**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-1700-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-1700-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-1700-1470	Land - Improvements	-	-	7,875	-	-	-	-
01-6-1700-1471	Buildings	-	-	-	-	-	-	-
01-6-1700-1475	Equipment - General	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**-**	**-**	**7,875**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-			

PARADISE VALLEY EXHIBITION PARK

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	0.20	0.20	6.39	0.64	1.02	1.02	1.02
01-1-1800-1001	Requisition - Property Value Tax	1,278	1,278	8,168	5,237	5,327	5,419	5,512
01-1-1800-1128	Other Revenue	-	-					
01-1-1800-1140	Transfer from Reserve (CW)	-	-					
01-1-1800-1150	Prior Year Surplus - Operating	3,582	3,582	- 3,019	-	-	-	-
	TOTAL OPERATING REVENUE	**4,860**	**4,860**	**5,149**	**5,237**	**5,327**	**5,419**	**5,512**
	EXPENDITURES							
01-2-1800-1220	Salary & Wages	1,398	650	1,127	1,150	1,173	1,196	1,220
01-2-1800-1221	Payroll Benefits & Overhead	322	174	316	322	328	335	342
01-2-1800-1222	Travel	-	-	50	51	52	53	54
01-2-1800-1246	Services - Other	-	-	620	632	645	658	671
01-2-1800-1249	Services - Hydro	-	-	-	-	-	-	-
01-2-1800-1250	Services - Garbage	-	-	100	102	104	106	108
01-2-1800-1271	Insurance	120	36	37	37	38	39	40
01-2-1800-1274	Studies and Professional Fees	-	-	-	-	-	-	-
01-2-1800-1299	Contingency	-	-	-	-	-	-	-
01-2-1800-1362	Legal Fees	-	5,964	-	-	-	-	-
01-2-1800-1404	Facility/Grounds Repairs/Maintenance	2,270	305	2,150	2,193	2,237	2,282	2,327
01-2-1800-1485	Administration	750	750	750	750	750	750	750
	SUBTOTAL O & M	**4,860**	**7,878**	**5,149**	**5,237**	**5,327**	**5,419**	**5,512**
	TOTAL OPERATING EXPENDITURES	**4,860**	**7,878**	**5,149**	**5,237**	**5,327**	**5,419**	**5,512**
	NET REV / (EXP)	- 0	- 3,019	-	-	-	-	-

DIVER'S ROCK PARK		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE				-4.44	1.02	1.02	1.02
01-1-1810-1001	Requisition - Property Value Tax	5,655	5,655 -	1,522	6,765	6,870	6,977	7,087
01-1-1810-1023	Grant	6,000	-	6,000				
01-1-1810-1128	Other Revenue	-	-					
01-1-1810-1140	Transfer from Reserve (CW)	-	-					
01-1-1810-1150	Prior Year Surplus - Operating	-	-	2,184	-	-	-	-
	TOTAL OPERATING REVENUE	**11,655**	**5,655**	**6,661**	**6,765**	**6,870**	**6,977**	**7,087**
	EXPENDITURES							
01-2-1810-1220	Salary & Wages	3,500	1,378	1,501	1,531	1,562	1,593	1,625
01-2-1810-1221	Payroll Benefits & Overhead	805	357	420	429	437	446	455
01-2-1810-1222	Travel	-	-	50	51	52	53	54
01-2-1810-1246	Services - Other	-	-	-	-	-	-	-
01-2-1810-1249	Services - Hydro	-	-	-	-	-	-	-
01-2-1810-1250	Services - Garbage	-	-	100	102	104	106	108
01-2-1810-1271	Insurance	100	88	90	92	93	95	97
01-2-1810-1274	Studies and Professional Fees	-	-		-	-	-	-
01-2-1810-1299	Contingency	-	-		-	-	-	-
01-2-1810-1404	Facility/Grounds Repairs/Maintenance	6,500	897	3,000	3,060	3,121	3,184	3,247
01-2-1810-1485	Administration	750	750	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	**11,655**	**3,471**	**6,661**	**6,765**	**6,870**	**6,977**	**7,087**
	TOTAL OPERATING EXPENDITURES	**11,655**	**3,471**	**6,661**	**6,765**	**6,870**	**6,977**	**7,087**
	NET REV / (EXP)	-	2,184	-	-	-	-	-

Kla ha men Lund Gazebo Park

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE				1.77	1.02	1.02	1.02
01-1-1820-1001	Requisition - Property Value Tax	24,509	24,509	16,202	28,659	29,232	29,817	30,413
01-1-1820-1140	Transfer from Reserve (CW)	-	-					
01-1-1820-1128	Other Revenue	-	-					
01-1-1820-1150	Prior Year Surplus - Operating	-	-	11,895	-	-	-	-
	TOTAL OPERATING REVENUE	**24,509**	**24,509**	**28,097**	**28,659**	**29,232**	**29,817**	**30,413**
	EXPENDITURES							
01-2-1820-1220	Salary & Wages	1,377	2,558	3,003	3,063	3,124	3,186	3,250
01-2-1820-1221	Payroll Benefits & Overhead	317	622	841	858	875	892	910
01-2-1820-1222	Travel	-	25	50	51	52	53	54
01-2-1820-1246	Services - Other	500	121	-	-	-	-	-
01-2-1820-1249	Services - Hydro	-	48	181	185	189	192	196
01-2-1820-1250	Services - Garbage	-	-	-	-	-	-	-
01-2-1820-1270	Other	-	13	-	-	-	-	-
01-2-1820-1271	Insurance	100	187	191	195	198	202	206
01-2-1820-1274	Studies and Professional Fees	-	-	-	-	-	-	-
01-2-1820-1299	Contingency	-	-	-	-	-	-	-
01-2-1820-1362	Legal Fees	-	-	-	-	-	-	-
01-2-1820-1404	Facility/Grounds Repairs/Maintenance	20,400	7,224	21,750	22,185	22,629	23,081	23,543
01-2-1820-1485	Administration	1,815	1,815	2,081	2,123	2,165	2,209	2,253
	SUBTOTAL O & M	**24,509**	**12,614**	**28,097**	**28,659**	**29,232**	**29,817**	**30,413**
	TOTAL OPERATING EXPENDITURES	**24,509**	**12,614**	**28,097**	**28,659**	**29,232**	**29,817**	**30,413**
	NET REV / (EXP)	-	11,895	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-1820-1128	Other Revenue	- -	4,580	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**- -**	**4,580**	**-**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-1820-1469	Land - Acquisition	- -	4,580	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**- -**	**4,580**	**-**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-

ROSSANDER PARK		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE				1.57	1.02	1.02	1.02
01-1-1830-1001	Requisition - Property Value Tax	3,898	3,898	3,411	5,359	5,451	5,545	5,641
01-1-1830-1023	Grant	2,097	-	2,097				
01-1-1830-1128	Other Revenue	-	-					
01-1-1830-1140	Transfer from Reserve (CW)	-	-					
01-1-1830-1150	Prior Year Surplus - Operating	-	- -	239	-	-	-	-
	TOTAL OPERATING REVENUE	**5,995**	**3,898**	**5,269**	**5,359**	**5,451**	**5,545**	**5,641**
	EXPENDITURES							
01-2-1830-1220	Salary & Wages	1,378	947	1,501	1,531	1,562	1,593	1,625
01-2-1830-1221	Payroll Benefits & Overhead	317	232	420	429	437	446	455
01-2-1830-1222	Travel	-	-	50	51	52	53	54
01-2-1830-1246	Services - Other	-	-	-	-	-	-	-
01-2-1830-1249	Services - Hydro	-	-	-	-	-	-	-
01-2-1830-1250	Services - Garbage	-	-	-	-	-	-	-
01-2-1830-1268	Advertising/Communications	1,000	596	-	-	-	-	-
01-2-1830-1271	Insurance	50	46	47	48	49	50	51
01-2-1830-1274	Studies and Professional Fees	-	-	-	-	-	-	-
01-2-1830-1299	Contingency	-	-	-	-	-	-	-
01-2-1830-1362	Legal Fees	-	-	-	-	-	-	-
01-2-1830-1404	Facility/Grounds Repairs/Maintenance	2,500	1,566	2,500	2,550	2,601	2,653	2,706
01-2-1830-1485	Administration	750	750	750	750	750	750	750
	SUBTOTAL O & M	**5,995**	**4,137**	**5,269**	**5,359**	**5,451**	**5,545**	**5,641**
	TOTAL OPERATING EXPENDITURES	**5,995**	**4,137**	**5,269**	**5,359**	**5,451**	**5,545**	**5,641**
	NET REV / (EXP)	- -	239	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-1830-1128	Other Revenue	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-1830-1469	Land - Acquisition	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-

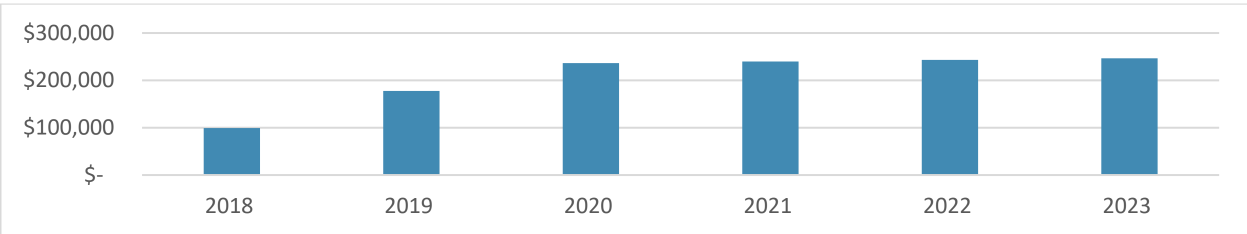
2019 Cemeteries

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D and provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions. Operation and maintenance of the cemeteries is governed by the cemetery bylaw.

The requisition limit for this service is $0.063 per $1,000 of net taxable value of land and improvements in the service area.

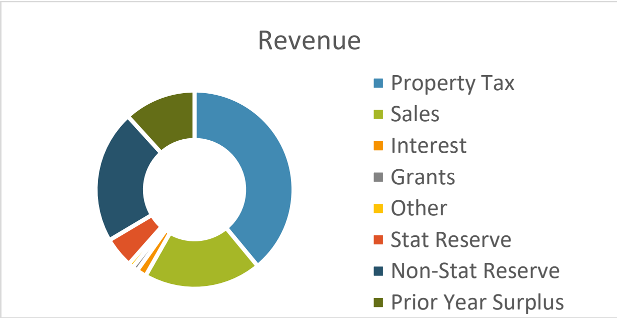
Tax Requisition Trend

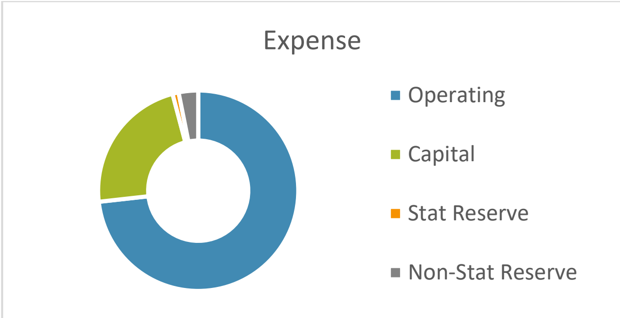
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



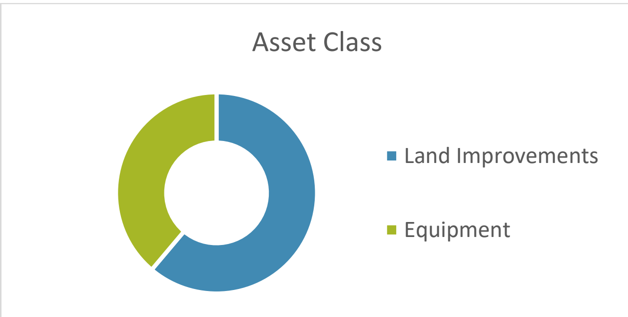


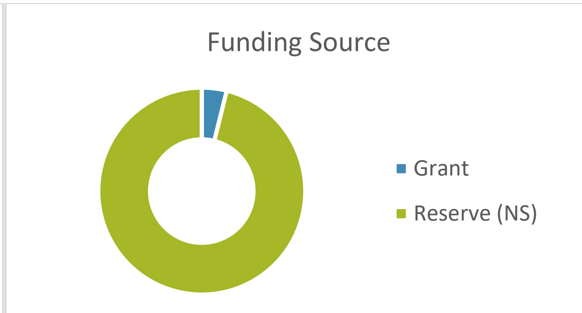
2019 Cemeteries

2019 Capital Plan

Planned capital projects

Area	Project	TCA Category	Description	Budget	Funding Source
Cranberry Cemetery					
	C0126	Land Improvements	Landscaping (trees)	8,500	Reserve (NS)
	C0126	Land Improvements	Landscaping (trees)	2,000	Grant
	C0129	Equipment	Mower	40,000	Reserve (NS)
	C0130	Land Improvements	Seal Coat on Driveway	42,000	Reserve (NS)
Woodland Cemetery					
	C0081	Land Improvements	Landscaping	8,500	Reserve (NS)
	C0081	Land Improvements	Landscaping	2,000	Grant



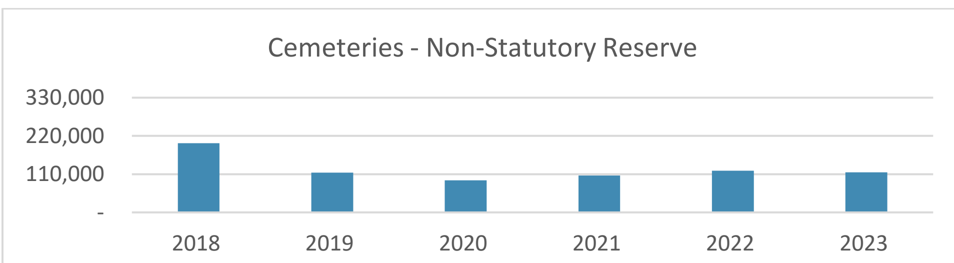


2019 Reserves

Projected closing balances

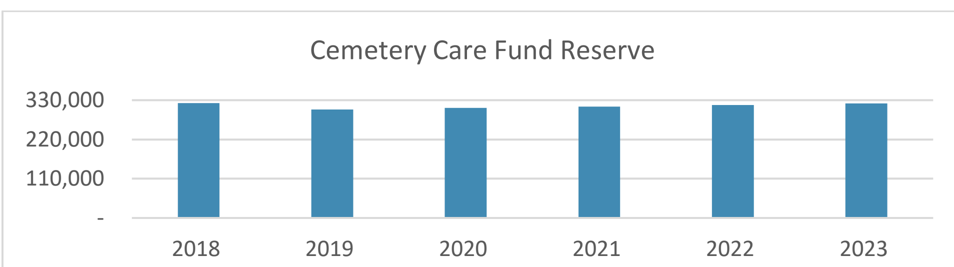
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



CEMETERIES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	0.78	0.78	1.78	1.33	1.02	1.37	1.01
01-1-2000-1001	Requisition - Property Value Tax	99,451	99,451	177,467	236,215	240,056	243,424	246,834
01-1-2000-1060	*Cranberry - Services*	16,945	24,771	*17,453*	*17,977*	*18,516*	*19,072*	*19,644*
01-1-2000-1062	*Cranberry - Plots*	15,935	33,291	*16,413*	*16,905*	*17,413*	*17,935*	*18,473*
01-1-2000-1064	*Cranberry - Memorial installation*	9,399	13,465	*9,681*	*9,971*	*10,271*	*10,579*	*10,896*
01-1-2000-1065	*Cranberry - Vases*	800	420	*824*	*849*	*874*	*900*	*927*
01-1-2000-1066	*Cranberry - Mausoleum Crypt/Niche*	15,654	14,869	*16,124*	*16,607*	*17,106*	*17,619*	*18,147*
01-1-2000-1067	*Cranberry - Mausoleum*	1,764	4,290	*1,817*	*1,871*	*1,928*	*1,985*	*2,045*
01-1-2000-1068	*Cranberry - Columbaria Niche*	4,315	7,794	*4,444*	*4,578*	*4,715*	*4,857*	*5,002*
01-1-2000-1069	*Cranberry - Columbaria Services*	1,308	880	*1,347*	*1,388*	*1,429*	*1,472*	*1,516*
01-1-2000-1070	*Cranberry - Sales*	15,246	-	*15,703*	*16,174*	*16,660*	*17,160*	*17,674*
01-1-2000-1071	*Cranberry - Grave Liner*	-	6,300	-	-	-	-	-
01-1-2000-1072	*Cranberry - Mausoleum Lettering*	-	7,148	-	-	-	-	-
01-1-2000-1073	*Cranberry - Mausoleum Installation*	-	4,386	-	-	-	-	-
01-1-2000-1074	*Cranberry - Mausoleum Photo*	-	3,145	-	-	-	-	-
01-1-2000-1075	*Cranberry - Mausoleum Photo Frame*	-	335	-	-	-	-	-
01-1-2000-1076	*Cranberry - Columbaria Recessed Etching*	-	2,600	-	-	-	-	-
01-1-2000-1077	*Cranberry - Columbaria Installation*	-	650	-	-	-	-	-
01-1-2000-1078	*Cranberry - Columbaria Photo*	-	579	-	-	-	-	-
01-1-2000-1079	*Cranberry - Columbaria Vase*	-	50	-	-	-	-	-
01-1-2000-1080	*Cranberry - Mausoleum Vase*	-	-	-	-	-	-	-
01-1-2000-1083	*Cranberry - Curbing*	-	2,225	-	-	-	-	-
	Cranberry - Sales & Services	81,366	127,198	83,807	86,321	88,911	91,578	94,325
01-1-2010-1061	*Woodland - Services*	2,093	2,045	*2,156*	*2,220*	*2,287*	*2,356*	*2,426*
01-1-2010-1063	*Woodland - Plots*	1,521	1,128	*1,567*	*1,614*	*1,662*	*1,712*	*1,763*
01-1-2010-1064	*Woodland - Memorial installation*	-	605	-	-	-	-	-
01-1-2010-1065	*Woodland - Vases*	-	-	-	-	-	-	-
01-1-2010-1068	*Woodland - Columbaria Niche*	-	-	-	-	-	-	-
01-1-2010-1069	*Woodland - Columbaria Services*	-	-	-	-	-	-	-
01-1-2010-1070	*Woodland - Sales*	-	-	-	-	-	-	-
01-1-2010-1071	*Woodland - Grave Liner*	-	-	-	-	-	-	-
01-1-2010-1076	*Woodland - Columbaria Recessed Etching*	-	-	-	-	-	-	-
01-1-2010-1077	*Woodland - Columbaria Installation*	-	-	-	-	-	-	-
01-1-2010-1078	*Woodland - Columbaria Photo*	-	-	-	-	-	-	-
01-1-2010-1079	*Woodland - Columbaria Vase*	-	-	-	-	-	-	-
	Woodland - Sales & Services	3,614	3,778	3,722	3,834	3,949	4,068	4,190
01-1-2000-1120	Investment Revenue	7,769	10,897	7,295	5,857	5,599	5,857	6,116
01-1-2000-1128	Other Revenue	2,388	2,156	2,460	2,534	2,610	2,688	2,768
01-1-2000-1133	Truck/Equipment Recoveries	1,300	-	1,300	1,300	1,300	1,300	1,300

CEMETERIES		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
01-1-2000-1140	Transfer from Reserve (CW)	-	-					
01-1-2000-1141	Transfer from Reserve (Care Fund)	60,000	57,127	22,500				
01-1-2000-1142	Transfer from Reserve (NS)	-	-					
01-1-2000-1150	Prior Year Surplus - Operating	45,122	45,122	53,492	-	-	-	-
01-1-2000-1498	Transfer from Capital to Operations	-	-					
01-1-2000-1499	Gain on Disposal of Asset	-	-					
	TOTAL REVENUE	**301,010**	**345,729**	**352,043**	**336,061**	**342,425**	**348,915**	**355,533**
	EXPENDITURES							
01-2-2000-1220	Salary & Wages	149,788	149,177	177,864	161,021	164,241	167,526	170,877
01-2-2000-1221	Payroll Benefits & Overhead	32,767	35,612	49,802	50,798	51,814	52,850	53,907
01-2-2000-1222	Travel	1,500	1,683	1,000	1,020	1,040	1,061	1,082
01-2-2000-1223	Training	-	-	500	510	520	531	541
01-2-2000-1224	Health & Safety	-	-	426	435	444	452	462
01-2-2000-1244	Equipment Purchases & Rentals	6,180	4,732	6,180	6,304	6,430	6,558	6,689
01-2-2000-1246	Services - Other	725	373	4,225	4,310	4,396	4,484	4,573
01-2-2000-1247	Services - Phone	2,925	2,710	3,345	3,412	3,480	3,550	3,621
01-2-2000-1248	Services - Heat	1,200	1,065	1,200	1,224	1,248	1,273	1,299
01-2-2000-1249	Services - Hydro	2,200	3,337	2,200	2,244	2,289	2,335	2,381
01-2-2000-1250	Services - Garbage	1,100	1,174	1,100	1,122	1,144	1,167	1,191
01-2-2000-1255	Consulant	-	-	-	-	-	-	-
01-2-2000-1259	Services - Tax	-	-	-	-	-	-	-
01-2-2000-1260	Services - Water	300	298	300	306	312	318	325
01-2-2000-1261	Services - Sewer	650	627	650	663	676	690	704
01-2-2000-1262	Services - Postage / Freight	200	-	200	204	208	212	216
01-2-2000-1265	Equipment Maintenance/Insurance	8,720	6,730	3,708	3,782	3,858	3,935	4,014
01-2-2000-1270	Other	-	7	-	-	-	-	-
01-2-2000-1271	Insurance	6,425	5,681	5,795	5,911	6,029	6,149	6,272
01-2-2000-1274	Studies/Professional Fees	2,500	-	-	-	-	-	-
01-2-2000-1281	Supplies & Materials	9,000	9,936	7,500	7,650	7,803	7,959	8,118
01-2-2000-1294	Purchases for Re-sale	12,750	6,373	12,750	13,005	13,265	13,530	13,801
01-2-2000-1298	Operating Reserve	-	-	-	-	-	-	-
01-2-2000-1299	Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
01-2-2000-1404	Facility/Grounds Repairs/Maintenance	30,800	33,599	9,500	9,690	9,884	10,081	10,283
01-2-2000-1407	Equipment Maintenance - Pooled Assets	-	-	-				
01-2-2000-1415	Mausoleum O & M	-	-	8,209	8,373	8,541	8,712	8,886
01-2-2000-1416	Woodlands O & M	-	6	5,400	5,508	5,618	5,731	5,845
01-2-2000-1468	Minor Assets	650	-	1,700	1,734	1,769	1,804	1,840
01-2-2000-1485	Administration	21,630	21,630	24,684	23,538	24,001	24,473	24,954
01-2-2000-1496	Loss on transfer of vehicles/equipment	-	-					
01-2-2000-1497	Transfer from capital to operations	-	-					
	SUBTOTAL O & M	**297,010**	**284,749**	**333,238**	**317,763**	**324,010**	**330,382**	**336,882**

CEMETERIES		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
01-2-2000-1501	Transfer to Reserve - Care Fund	-	-	4,504	4,252	4,312	4,372	4,434
01-2-2000-1500	Transfer to Reserve (NS)	-	3,813	14,301	14,046	14,103	14,160	14,218
01-2-2000-1506	Transfer to Capital	4,000	3,675					
	TOTAL OPERATING EXPENDITURES	**301,010**	**292,237**	**352,043**	**336,061**	**342,425**	**348,915**	**355,533**
	NET REV / (EXP)	- 0	53,492	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-2000-1023	Grant			4,000	-	-	-	-
01-5-2000-1142	Transfer from Reserve (NS)	71,510	-	99,000	36,750	-	-	19,260
01-5-2000-1152	Transfer from Operating	4,000	3,675	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**75,510**	**3,675**	**103,000**	**36,750**	**-**	**-**	**19,260**
	EXPENDITURES							
01-6-2000-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-2000-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-2000-1469	Land - Acquisition	-	-	-	-	-	-	-
01-6-2000-1470	Land - Improvement	36,250	3,675	63,000	-	-	-	-
01-6-2000-1471	Buildings & Structures	20,000	-	-	36,750	-	-	-
01-6-2000-1474	Infrastructure	-	-	-	-	-	-	-
01-6-2000-1475	Equipment - General	19,260	-	40,000	-	-	-	-
01-6-2000-1478	Vehicles	-	-	-	-	-	-	19,260
	TOTAL CAPITAL EXPENDITURES	**75,510**	**3,675**	**103,000**	**36,750**	**-**	**-**	**19,260**
	NET REV / (EXP)	-	-	-	-	-	-	-
CARE FUND - STATUTORY RESERVE								
	Opening Balance	364,283	364,283	321,741	303,745	307,998	312,310	316,682
	Interest Earned	5,100	7,084	4,504	4,252	4,312	4,372	4,434
	Transfers from Operating	- 5,100	7,501	-	-	-	-	-
	Transfer to Operating	- 60,000	- 57,127	- 22,500	-	-	-	-
	Closing Balance	304,283	321,741	303,745	307,998	312,310	316,682	321,116
NON-STATUTORY RESERVE								
	Opening Balance	195,525	195,525	199,338	114,639	91,935	106,038	120,198
	Interest Earned	2,737	3,813	2,791	1,605	1,287	1,485	1,683
	Transfers from Operating	- 2,737	- 0	11,510	12,441	12,816	12,675	12,535
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	- 71,510	-	- 99,000	- 36,750	-	-	- 19,260
	Closing Balance	124,015	199,338	114,639	91,935	106,038	120,198	115,156

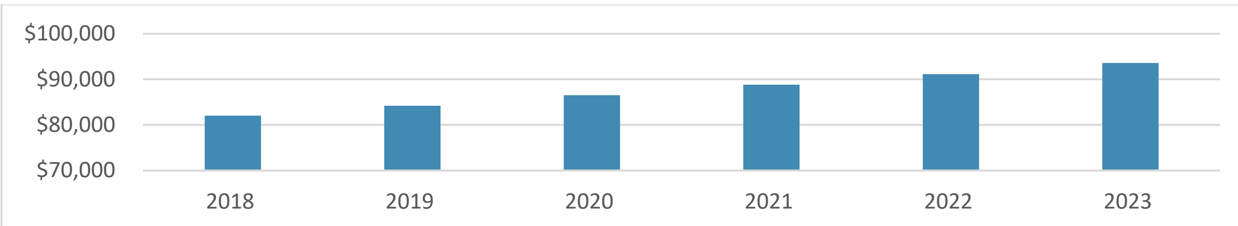
2019 Regional Animal Shelter

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D for the purpose of financing the operation of an animal shelter for the temporary shelter of abused, abandoned or stray animals. The service is currently operated through an agreement with the Society for the Prevention of Cruelty to Animals.

The requisition limit for the service is $103,750.

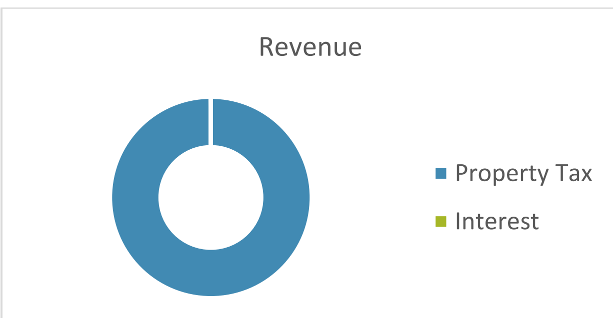
Tax Requisition Trend

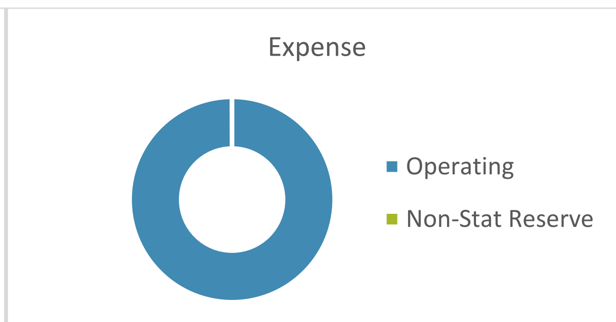
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



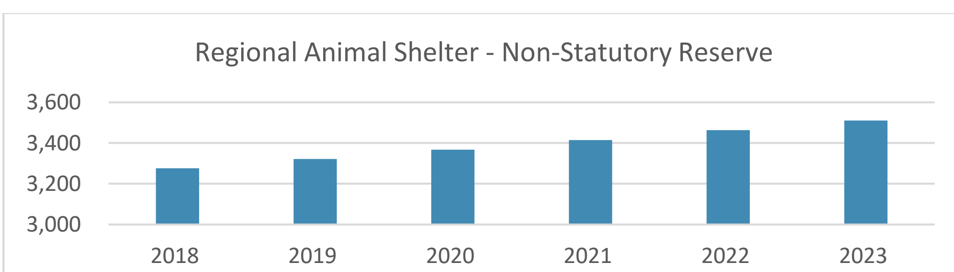


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



REGIONAL ANIMAL SHELTER SERVICE

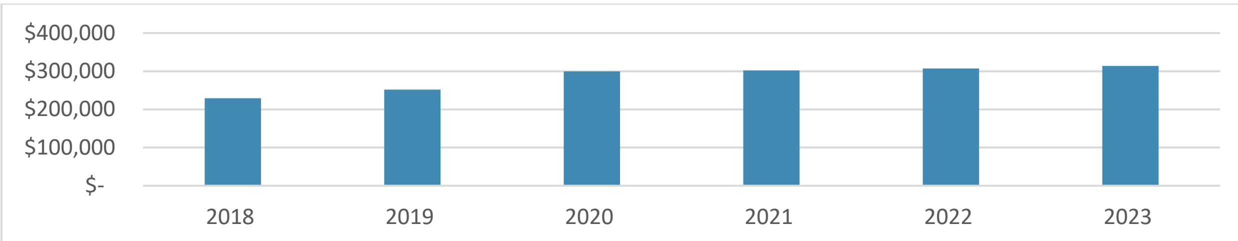
		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.02	1.02	1.03	1.03	1.03	1.03	1.03
01-1-2100-1001	Requisition - Property Value Tax	82,045	82,045	84,235	86,486	88,797	91,172	93,611
01-1-2100-1120	Investment Revenue	45	63	46	47	47	48	48
01-1-2100-1150	Prior Year Surplus - Operating	-	-	-	-	-	-	-
	TOTAL OPERATING REVENUE	**82,089**	**82,107**	**84,281**	**86,532**	**88,844**	**91,220**	**93,659**
	EXPENDITURES							
01-2-2100-1215	Operating Grant to SPCA	80,545	80,545	82,735	84,986	87,297	89,672	92,111
01-2-2100-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	**82,045**	**82,045**	**84,235**	**86,486**	**88,797**	**91,172**	**93,611**
01-2-2100-1500	Transfer to Reserve (NS)	45	63	46	47	47	48	48
01-2-2100-1507	Transfer to Feasibility Reserve (NS)	-	-					
	TOTAL OPERATING EXPENDITURES	**82,089**	**82,107**	**84,281**	**86,532**	**88,844**	**91,220**	**93,659**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	3,213	3,213	3,276	3,322	3,368	3,415	3,463
	Interest Earned	45	63	46	47	47	48	48
	Transfers from Operating	0	-	-	-	-	-	-
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	3,258	3,276	3,322	3,368	3,415	3,463	3,512

2019 Regional Emergency Preparedness

This function is funded by taxpayers within all of the membership areas. The Powell River Regional Emergency Program coordinates emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and the Tla'amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the general public throughout our region.

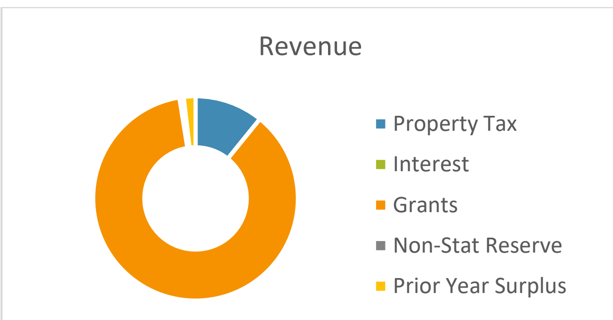
Tax Requisition Trend

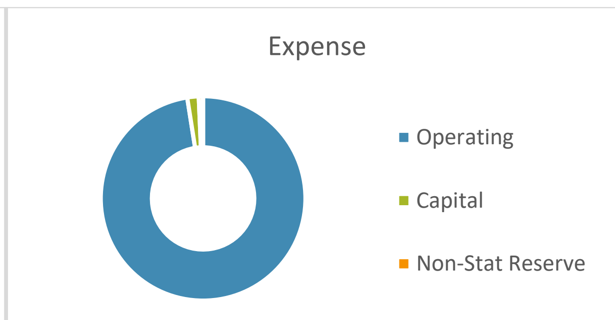
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

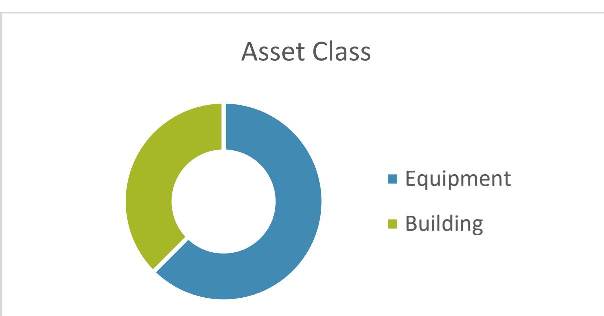


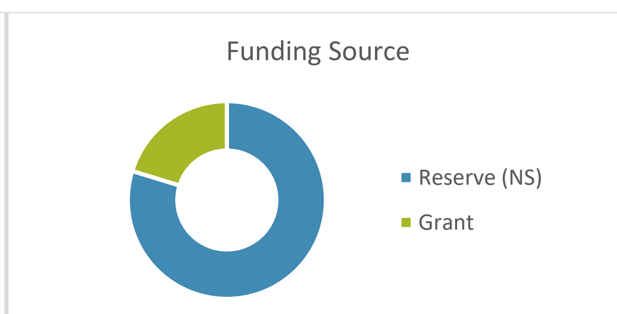


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0131	Equipment	20' container with evacuation support supplies	26,250	Grant
C0084	Building	Electrical work for for Maintenance Facility generator	15,750	Reserve (NS)





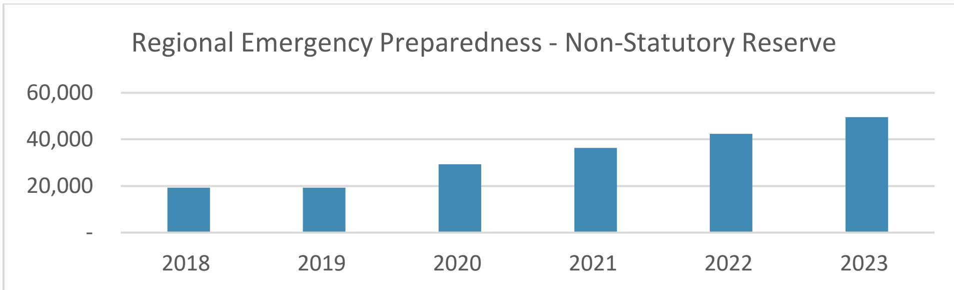
2019 Regional Emergency Preparedness

2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



REGIONAL EMERGENCY PREPAREDNESS PROGRAM		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	0.94	0.94	1.10	1.19	1.01	1.02	1.02
01-1-2300-1001	Requisition - Property Value Tax	229,017	229,017	251,971	299,771	302,216	306,815	313,709
01-1-2300-1023	Grant	761,000	117,198	1,988,737				
01-1-2300-1120	Investment Revenue	211	294	271	271	411	509	593
01-1-2300-1128	Other	-	36					
01-1-2300-1150	Surplus/Deficit	35,170	35,170	42,988	-	-	-	-
	TOTAL OPERATING REVENUE	**1,025,397**	**381,715**	**2,283,967**	**300,042**	**302,627**	**307,323**	**314,302**
	EXPENDITURES							
01-2-2300-1220	Salary & Wages	63,508	58,907	77,085	78,627	80,199	81,803	83,439
01-2-2300-1221	Payroll Benefits & Overhead	14,607	13,145	21,630	22,063	22,504	22,954	23,413
01-2-2300-1222	Travel	6,000	8,497	6,000	6,120	6,242	6,367	6,495
01-2-2300-1223	Training, Conferences & Memberships	17,750	8,794	15,750	16,065	16,386	16,714	17,048
01-2-2300-1224	Health & Safety	-	-	-	-	-	-	-
01-2-2300-1228	Contractor Wages	10,500	36,890	1,993,110	10,710	10,924	11,143	11,366
01-2-2300-1229	Contractor Overhead	315	656	1,301	1,327	1,353	1,381	1,408
01-2-2300-1230	Director's Remuneration	-	298	664	677	691	705	719
01-2-2300-1232	Director's Expenses	-	56	100	102	104	106	108
01-2-2300-1240	Vehicle Costs	4,600	3,114	4,600	4,692	4,786	4,882	4,979
01-2-2300-1246	Services - Other	-	-	1,500	1,530	1,561	1,592	1,624
01-2-2300-1247	Services - Phone / Internet	-	237	2,960	3,019	3,080	3,141	3,204
01-2-2300-1270	Other	13,000	9,461	13,000	13,260	13,525	13,796	14,072
01-2-2300-1271	Insurance	1,277	1,024	1,044	1,065	1,087	1,108	1,131
01-2-2300-1274	Studies/Professional Fees	-	-	15,940	16,259	16,584	16,916	17,254
01-2-2300-1281	Materials & Supplies	17,000	15,906	14,400	14,688	14,982	15,281	15,587
01-2-2300-1299	Contingency	10,000	-	10,000	10,000	10,000	10,000	10,000
01-2-2300-1354	Public Information	10,000	8,580	16,000	16,320	16,646	16,979	17,319
01-2-2300-1367	EOC Equipment Storage	1,000	860	1,000	1,020	1,040	1,061	1,082
01-2-2300-1368	Community Alerting System O & M	13,000	10,593	11,000	11,220	11,444	11,673	11,907
01-2-2300-1369	Mobile Hospital O & M	949	-	949	968	987	1,007	1,027
01-2-2300-1370	Emergency Plan Preparations	761,000	82,707	1,000	-	-	-	-
01-2-2300-1371	Volunteer Assistance	17,000	18,526	17,000	17,340	17,687	18,041	18,401
01-2-2300-1485	Administration	37,236	37,236	42,183	42,970	43,814	44,674	45,551
	SUBTOTAL O & M	**998,742**	**315,485**	**2,268,217**	**290,042**	**295,627**	**301,323**	**307,134**
01-2-2300-1500	Transfer to Reserve (NS)	-	4,294	15,750	10,000	7,000	6,000	7,168
01-2-2300-1506	Transfer to Capital	16,100	8,246					
01-2-2300-1557	Debt Payments	10,555	10,701					
	TOTAL OPERATING EXPENDITURES	**1,025,397**	**338,727**	**2,283,967**	**300,042**	**302,627**	**307,323**	**314,302**
	NET REV / (EXP)	0	42,988	-	-	-	-	-

REGIONAL EMERGENCY PREPAREDNESS PROGRAM

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
CAPITAL								
	REVENUE							
01-5-2300-1142	Transfer from Reserve (NS)	7,000	-	15,750	-	-	-	-
01-5-2300-1152	Transfer from Operating	16,100	8,246	-	-	-	-	-
01-5-2300-1143	Borrowing	-	-	-	-	-	-	-
01-5-2300-1023	Grant	50,000	49,972	26,250	-	-	-	-
	TOTAL CAPITAL REVENUE	**73,100**	**58,218**	**42,000**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-2300-1220	Salary & Wages	-	99	-	-	-	-	-
01-6-2300-1221	Employee Benefits	-	98	-	-	-	-	-
01-6-2300-1471	Buildings	23,100	6,809	15,750	-	-	-	-
01-6-2300-1475	Equipment	50,000	51,212	26,250	-	-	-	-
01-6-2300-1801	Vehicle	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**73,100**	**58,218**	**42,000**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	15,048	15,048	19,342	19,342	29,342	36,342	42,342
	Interest Earned	211	294	271	271	411	509	593
	Transfers from Operating	- 211	4,000	15,479	9,729	6,589	5,491	6,575
	Transfer to Operating							
	Transfer to Capital	- 7,000	-	- 15,750	-	-	-	-
	Closing Balance	8,048	19,342	19,342	29,342	36,342	42,342	49,510

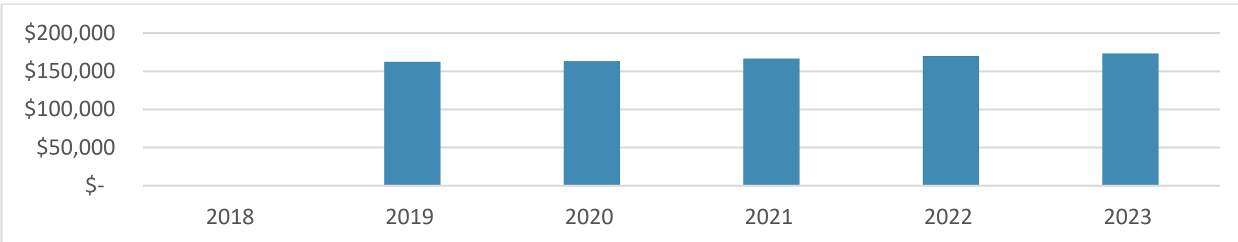
2019 Heritage Conservation

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, and C and provides for a heritage conservation service mainly to support the operation of museums and heritage attractions.

A requisition limit has not been set for the service.

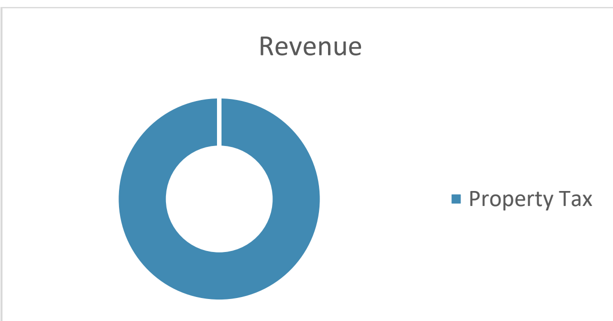
Tax Requisition Trend

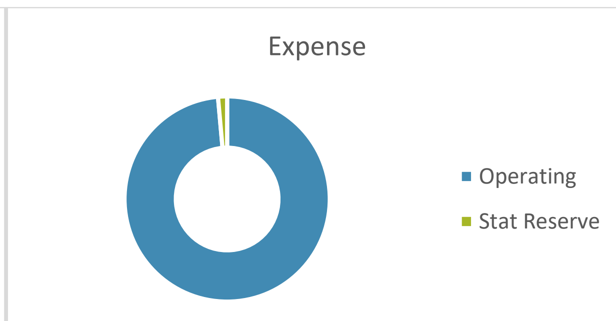
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





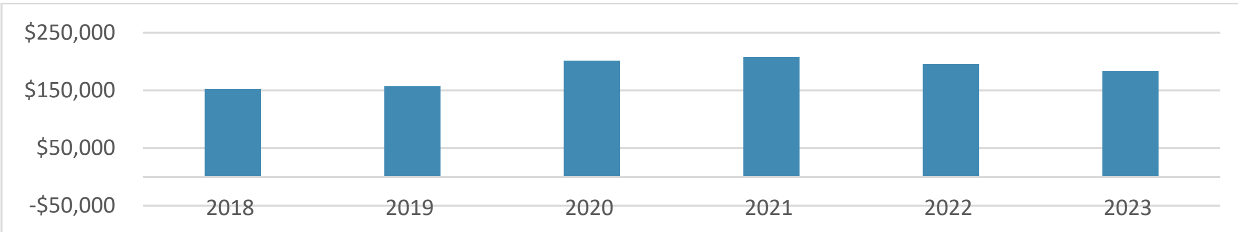
Heritage Conservation		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE				1.01	1.02	1.02	1.02
01-1-3000-1001	Requisition - Property Value Tax	-	-	162,398	163,259	166,494	169,794	173,160
01-1-3000-1120	Investment Revenue	-	-		-	-	-	-
01-1-3000-1150	Prior Year Surplus	-	-		-	-	-	-
	TOTAL OPERATING REVENUE	**-**	**-**	**162,398**	**163,259**	**166,494**	**169,794**	**173,160**
	EXPENDITURES							
01-2-3000-1215	Operating Grant to PR Museum	-	-	158,587	161,759	164,994	168,294	171,660
01-2-3000-1485	Administration	-	-	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	**-**	**-**	**160,087**	**163,259**	**166,494**	**169,794**	**173,160**
01-2-3000-1507	Transfer to Feasibility Reserve (NS)	-	-	2,311				
	TOTAL OPERATING EXPENDITURES	**-**	**-**	**162,398**	**163,259**	**166,494**	**169,794**	**173,160**
	NET REV / (EXP)	-	-	-	-	-	-	-

2019 Emergency Telephone 9-1-1

This function is funded by taxpayers within the municipality, electoral area A, B, C and D and provides for emergency 9-1-1 services.

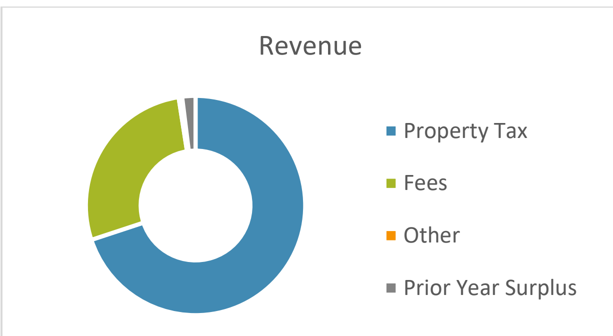
Tax Requisition Trend

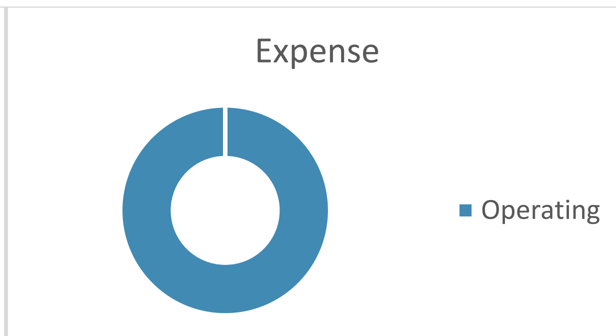
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





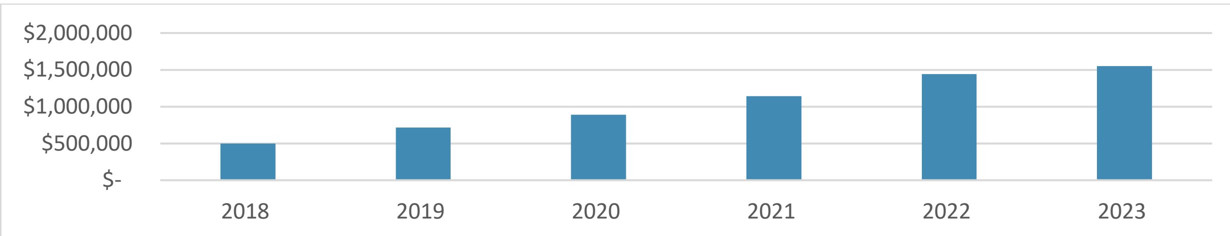
EMERGENCY TELEPHONE (911) SERVICES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.11	1.11	1.03	1.28	1.03	0.94	0.94
01-1-3200-1001	Requisition - Property Value Tax	152,144	152,144	157,092	201,401	207,449	195,366	183,027
01-1-3200-1080	Fees	65,387	64,528	61,980	60,740	59,525	58,335	57,168
01-1-3200-1128	Other Revenue	1,164	1,374	1,164	1,164	1,164	1,164	1,164
01-1-3200-1150	Prior Year Surplus	2,821	2,821	4,396	-	-	-	-
	TOTAL OPERATING REVENUE	**221,516**	**220,867**	**224,631**	**263,305**	**268,138**	**254,865**	**241,359**
	EXPENDITURES							
01-2-3200-1254	NI 911 Costs	192,403	192,403	195,428	199,337	203,323	207,390	211,538
01-2-3200-1256	Telus Handling Charge	6,633	6,704	6,384	6,256	6,131	6,009	5,888
01-2-3200-1270	Other	-	-	-	-	-	-	-
01-2-3200-1271	Insurance	1,072	955	974	994	1,013	1,034	1,054
01-2-3200-1299	Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
01-2-3200-1485	Administration	16,409	16,409	16,845	51,719	52,670	35,433	17,878
	SUBTOTAL O & M	**221,516**	**216,471**	**224,631**	**263,305**	**268,138**	**254,865**	**241,359**
	TOTAL OPERATING EXPENDITURES	**221,516**	**216,471**	**224,631**	**263,305**	**268,138**	**254,865**	**241,359**
	NET REV / (EXP)	- 0	4,396	-	-	-	-	-

2019 Waste Management

This function is funded by taxpayers within all of the membership areas and provides for long term planning and management of solid waste for the entire regional district. “Working Towards Zero Waste” is the philosophy held by the qathet Regional District that informs it’s initiatives and programs. The qathet Regional District recently updated its Solid Waste Management Plan to guide how we will recycle, compost and dispose of the region’s garbage for the next 10-20 years. The Plan was reviewed by the Ministry of Environment and Climate Change Strategy and approved in 2018.

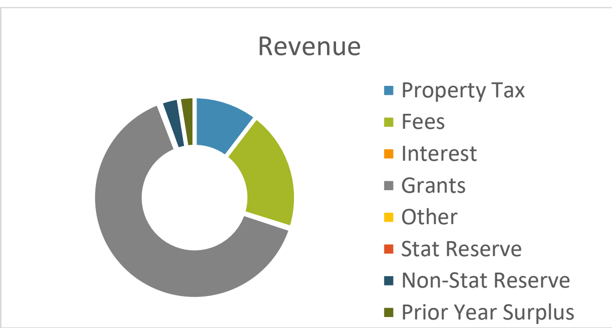
Tax Requisition Trend

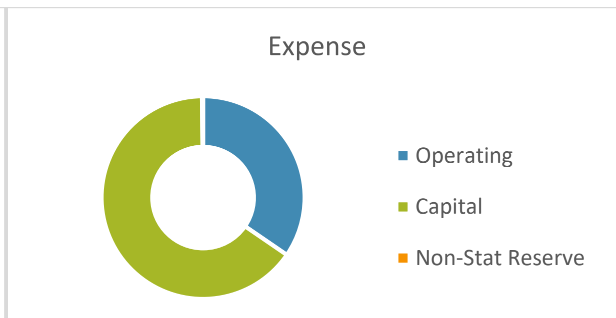
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

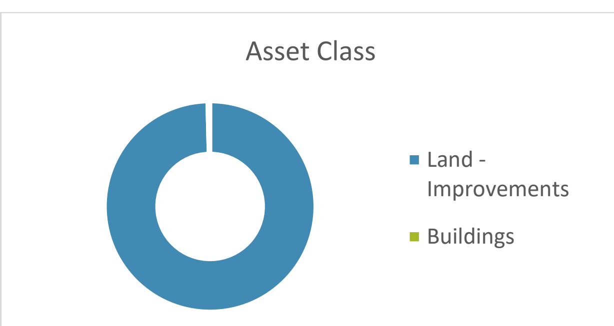


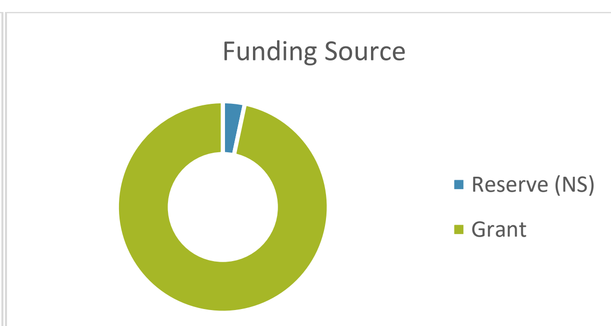


2019 Capital Plan

Planned capital projects

Project	TCA Category	Description	Budget	Funding Source
C0027	Land - Improvements	Reuse/Recover/Recycle Facility Phase A	4,348,715	Grant
C0027	Land - Improvements	Reuse/Recover/Recycle Facility Phase A	132,715	Reserve (NS)
C0132	Buildings	Van Anda Recycling Depot	17,850	Reserve (NS)





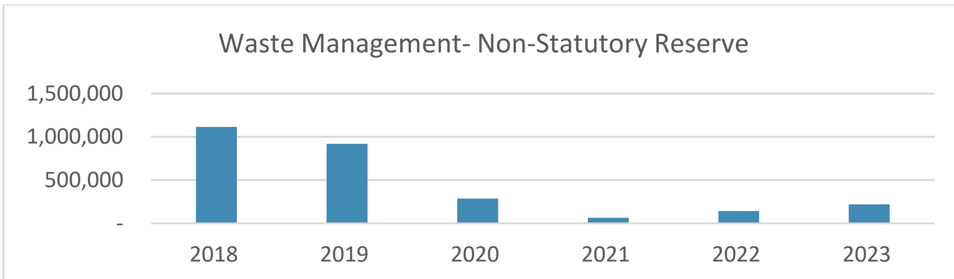
2019 Waste Management

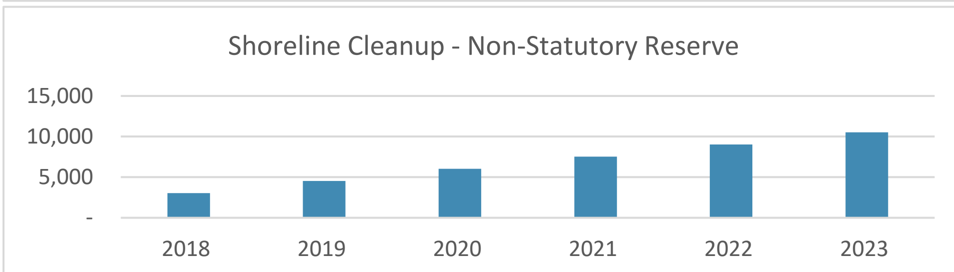
2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.





WASTE MANAGEMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.86	1.86	1.44	1.24	1.29	1.26	1.07
01-1-3500-1001	Requisition - Property Value Tax	498,832	498,832	716,034	888,942	1,143,726	1,443,414	1,548,765
01-1-3500-1023	Grant	53,450	-	67,950				
01-1-3500-1090	Tipping Fees - Mainland/Texada	1,294,418	1,130,089	1,277,500	1,482,570	1,702,445	1,754,320	1,779,820
01-1-3505-1090	Tipping Fees - Lasqueti	-	1,865	7,000	7,000	7,000	7,000	7,000
01-1-3500-1091	Recycling BC Incentives/Fees	56,880	60,552	56,880	56,880	56,880	56,880	56,880
01-1-3500-1092	Trash Bash Contribution	-	-		-	-	-	-
01-1-3500-1093	Sales - Other	14,628	11,630	-				
01-1-3500-1120	Investment Revenue	15,687	21,889	15,648	12,952	4,087	1,007	2,127
01-1-3500-1128	Other	76,480	47,249	5,000	5,000	5,000	5,000	5,000
01-1-3500-1140	Transfer from Reserve (CW)	20,700	-	20,700				
01-1-3500-1141	Transfer from Reserve (NS)	53,450	-	53,450				
01-1-3500-1150	Prior Year Surplus	290,388	290,388	173,878	-	-	-	-
01-1-3500-1194	Invasive species treatment	10,000	-		10,000	10,000	10,000	10,000
	TOTAL OPERATING REVENUE	**2,384,913**	**2,062,494**	**2,394,040**	**2,463,345**	**2,929,139**	**3,277,621**	**3,409,592**
	EXPENDITURES							
	WASTE MANAGEMENT MAINLAND / TEXADA							
01-2-3500-1220	Salary & Wages	75,548	71,192	54,631	55,723	56,838	57,975	59,134
01-2-3500-1221	Payroll Benefits & Overhead	17,376	15,578	15,359	15,666	15,980	16,299	16,625
01-2-3500-1222	Travel	-	2,391	6,300	6,426	6,555	6,686	6,819
01-2-3500-1223	Training, Conferences and Memberships	16,010	1,924	8,310	8,476	8,645	8,818	8,995
01-2-3500-1224	Health & Safety	-	-	-	-	-	-	-
01-2-3500-1228	Contractor Wages	-	6,388	6,388	6,516	6,646	6,779	6,915
01-2-3500-1229	Contractor Overhead	-	2,153	279	285	290	296	302
01-2-3500-1230	Director's Remuneration	-	-	900	918	936	955	974
01-2-3500-1232	Director's Expenses	-	-	120	122	125	127	130
01-2-3500-1240	Burn Boss O&M	2,500	1,400	2,500	2,550	2,601	2,653	2,706
01-2-3500-1255	Consulting Fees	20,700	-	-	-	-	-	-
01-2-3500-1270	Other	9,900	10,808	12,543	12,794	13,050	13,311	13,577
01-2-3500-1271	Insurance	9,625	10,545	11,072	11,626	12,207	12,818	13,458
01-2-3500-1274	Studies/Professional Fees	129,900	29,201	209,775	213,971	218,250	222,615	227,067
01-2-3500-1294	Purchases for resale	14,128	11,932	-	-	-	-	-
01-2-3500-1299	Contingency	43,873	-	5,000	5,000	5,000	5,000	5,000
01-2-3500-1354	Public Information	130,358	128,434	133,000	135,660	138,373	141,141	143,963
01-2-3500-1362	Legal	10,000	28,142	15,000	15,300	15,606	15,918	16,236
01-2-3500-1372	Shoreline Cleanup	6,000	5,123	8,000	8,160	8,323	8,490	8,659
01-2-3500-1376	Waste Handling	219,000	189,353	220,934	225,352	229,859	234,457	239,146
01-2-3500-1377	Waste Transport	414,970	376,090	466,268	475,594	485,105	494,808	504,704
01-2-3500-1378	Waste Disposal	542,813	437,126	552,345	563,392	574,660	586,153	597,876
01-2-3500-1379	Organics Diversion	200,000	117,648	150,000	153,000	156,060	159,181	162,365
01-2-3500-1380	Bin Service	2,000	-	-	-	-	-	-
01-2-3500-1381	ICI Recycling	18,360	12,321	16,000	16,320	16,646	16,979	17,319

WASTE MANAGEMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
01-2-3500-1382	Texada Transfer Station	26,364	2,150	7,000	7,140	7,283	7,428	7,577
01-2-3500-1383	Depot Operation	297,088	293,149	305,872	311,989	318,229	324,594	331,086
01-2-3500-1384	Illegal Dumping	14,900	9,563	10,000	10,200	10,404	10,612	10,824
01-2-3500-1386	Invasive Species	21,000	10,701	-	-	-	-	-
01-2-3500-1387	Depot Maintenance	6,000	-	5,000	5,100	5,202	5,306	5,412
01-2-3500-1388	Exchange Programs	-	-	25,800				
01-2-3500-1389	Resource Recovery Center Operation	-	-	-	-	100,000	400,000	450,000
01-2-3500-1392	Bylaw Enforcement	-	-	-	-	-	-	32,500
01-2-3500-1485	Administration	40,000	40,000	40,000	40,000	40,000	40,000	40,000
	SUBTOTAL MAINLAND / TEXADA	**2,288,413**	**1,813,310**	**2,288,396**	**2,307,280**	**2,452,875**	**2,799,398**	**2,929,371**
	WASTE MANAGEMENT LASQUETI							
01-2-3505-1220	Salary & Wages	-	-	-	-	-	-	-
01-2-3505-1221	Payroll Benefits & Overhead	-	8	-	-	-	-	-
01-2-3505-1222	Travel	-	616	5,460	5,569	5,681	5,794	5,910
01-2-3505-1228	Contractor Wages	45,354	33,091	45,791	46,707	47,641	48,594	49,566
01-2-3505-1229	Contractor Overhead	-	930	1,075	1,096	1,118	1,141	1,164
01-2-3505-1270	Other	4,307	2,329	5,007	5,107	5,209	5,313	5,420
01-2-3505-1271	Insurance	1,089	-	1,111	1,133	1,156	1,179	1,202
01-2-3505-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-3505-1352	Public Education	1,800	525	1,800	1,836	1,873	1,910	1,948
01-2-3505-1372	Shoreline Cleanup	2,000	1,675	-	-	-	-	-
01-2-3505-1373	Site Maintenenance & Monitoring	9,500	-	-	-	-	-	-
01-2-3505-1375	Services Coordination	-	-	500	510	520	531	541
01-2-3505-1383	Depot Operation	30,950	34,602	33,400	34,068	34,749	35,444	36,153
	SUBTOTAL LASQUETI	**95,000**	**73,776**	**94,144**	**96,027**	**97,947**	**99,906**	**101,904**
	SUBTOTAL O & M	**2,383,413**	**1,887,086**	**2,382,540**	**2,403,307**	**2,550,822**	**2,899,304**	**3,031,275**
01-2-3500-1500	Transfer to Reserve (NS)	-		10,000	-	78,500	78,500	78,500
01-2-3500-1506	Transfer to Capital	-	-					
01-2-3500-1510	Tranfer to Shoreline Clean Up Reserve (NS)	1,500	1,529	1,500	1,500	1,500	1,500	1,500
01-2-3500-1557	Debt Payments	-	-	-	58,538	298,317	298,317	298,317
	TOTAL OPERATING EXPENDITURES	**2,384,913**	**1,888,615**	**2,394,040**	**2,463,345**	**2,929,139**	**3,277,621**	**3,409,592**
	NET REV / (EXP)	-	173,878	-	-	-	-	-

WASTE MANAGEMENT

		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-3500-1023	Grant	4,357,220	92,380	4,348,715	1,642,780	-	-	-
01-5-3500-1128	Other Revenue	-	-	-	-	-	-	-
01-5-3500-1142	Transfer from Reserve (NS)	165,935	5,865	150,565	634,720	300,000	-	-
01-5-3500-1143	Borrowing	-	-	-	-	5,266,023	-	-
01-5-3500-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**4,523,155**	**98,245**	**4,499,280**	**2,277,500**	**5,566,023**	**-**	**-**
	EXPENDITURES							
01-6-3500-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-3500-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-3500-1470	Land - Improvements	4,434,935	9,500	4,481,430	2,277,500	2,277,500	-	-
01-6-3500-1471	Structures/Buildings	-	-	17,850	-	3,288,523	-	-
01-6-3500-1475	Equipment - General	88,220	88,746	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**4,523,155**	**98,245**	**4,499,280**	**2,277,500**	**5,566,023**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	1,120,508	1,120,508	1,114,643	920,628	285,908	64,408	142,908
	Interest Earned	15,687	21,889	15,605	12,889	4,003	902	2,001
	Transfers from Operating	- 15,687	- 21,889	- 5,605	- 12,889	74,497	77,598	76,499
	Transfer to Operating	- 53,450	-	- 53,450	-	-	-	-
	Transfer to Capital	- 165,935	- 5,865	- 150,565	- 634,720	- 300,000	-	-
	Closing Balance	901,123	1,114,643	920,628	285,908	64,408	142,908	221,408
SHORELINE CLEANUP NON-STATUTORY RESERVE								
	Opening Balance	1,508	1,508	3,037	4,537	6,037	7,537	9,037
	Interest Earned	21	-	43	64	85	106	127
	Transfers from Operating	1,479	1,529	1,457	1,436	1,415	1,394	1,373
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	3,008	3,037	4,537	6,037	7,537	9,037	10,537

Electoral Area Services

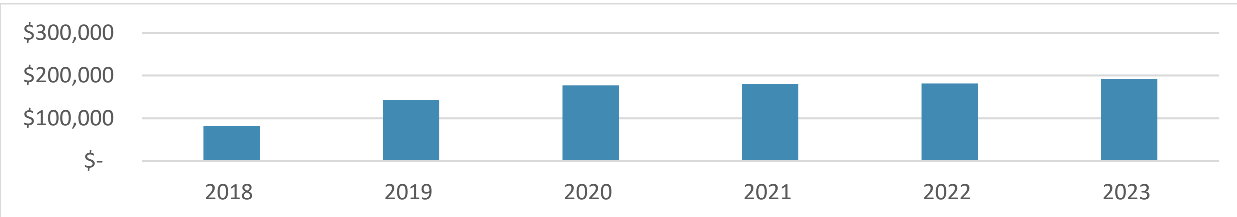
2019 Electoral Area Administration

This function is funded by taxpayers within electoral areas A through E and provides for activities such as the AVICC convention to be held in the qathet Regional District in 2019, directors' remuneration related to electoral area governance and the costs associated with the local government elections.

Funds are set aside annually into a reserve to fund the local government election every four years to avoid the need for a large tax increase in the year of the election

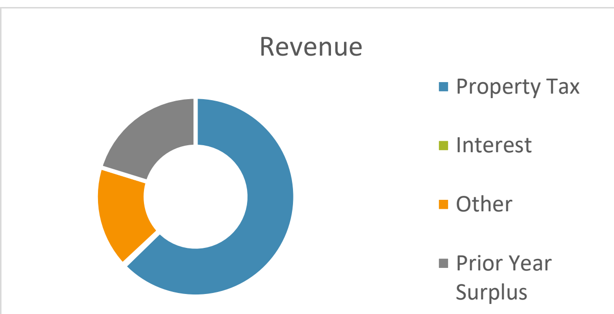
Tax Requisition Trend

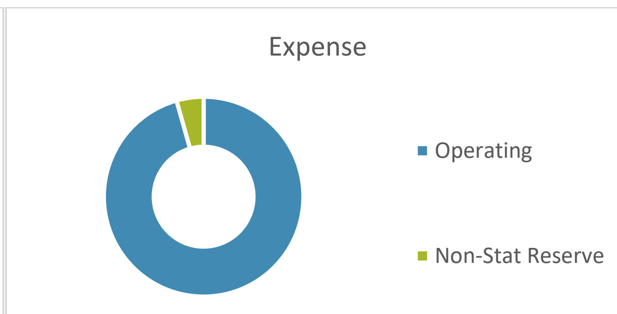
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.

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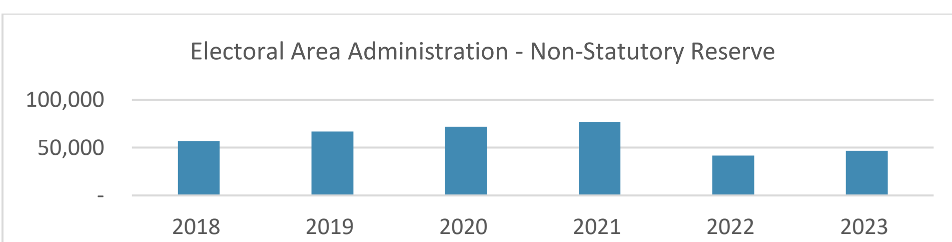


ELECTORAL AREA ADMINISTRATION		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.65	1.65	0.84	1.23	1.02	1.00	1.06
01-1-1120-1001	Requisition - Property Value Tax	170,117	170,117	142,758	175,082	178,565	179,070	189,562
01-1-1121-1001	Requisition - Property Value Tax - EA 'A'	-39,513	-39,513	302	510	520	531	541
01-1-1122-1001	Requisition - Property Value Tax - EA 'B'	-16,901	-16,901	71	408	416	424	433
01-1-1123-1001	Requisition - Property Value Tax - EA 'C'	-8,438	-8,438	28	408	416	424	433
01-1-1124-1001	Requisition - Property Value Tax - EA 'D'	-17,699	-17,699	80	408	416	424	433
01-1-1125-1001	Requisition - Property Value Tax - EA 'E'	-5,868	-5,868	26	408	416	424	433
01-1-1120-1120	Investment Revenue	573	921	796	936	1,006	1,076	586
01-1-1120-1128	Other	12,000	14,206	-			15,000	
01-1-1120-1130	Recoveries (EA Share)	50,692	50,692	38,142	39,418	40,074	48,792	38,168
01-1-1120-1142	Transfer from Reserve (NS)	8,012	-		-	-	40,000	-
01-1-1120-1150	Prior Year Surplus - Operating - Shared	50,953	50,953	44,613				
01-1-1121-1150	Prior Year Surplus - Operating - EA A	40,013	40,013	198				
01-1-1122-1150	Prior Year Surplus - Operating - EA B	17,301	17,301	329				
01-1-1123-1150	Prior Year Surplus - Operating - EA C	8,838	8,838	372				
01-1-1124-1150	Prior Year Surplus - Operating - EA D	18,099	18,099	320				
01-1-1125-1150	Prior Year Surplus - Operating - EA E	6,268	6,268	374				
	TOTAL OPERATING REVENUE	**294,447**	**288,989**	**228,410**	**217,578**	**221,830**	**286,166**	**230,590**
	EXPENDITURES							
	GENERAL							
01-2-1120-1200	Electoral Area Shared Expenses	5,000	8	5,000	5,100	5,202	5,306	5,412
01-2-1120-1220	Electoral Area Shared Wages	126,353	99,584	92,987	94,847	96,744	98,679	100,652
01-2-1120-1221	Electoral Area Shared Benefits	29,061	23,285	28,271	28,836	29,413	30,001	30,601
01-2-1120-1226	Convention Hosting	-	-	10,000		-	-	-
01-2-1120-1230	Directors Remuneration	27,804	19,008	32,102	32,744	33,399	34,067	34,748
01-2-1120-1232	Directors Expenses	500	1,568	2,000	2,040	2,081	2,122	2,165
01-2-1120-1233	Convention/Delegates Dues	48,056	32,729	45,950	46,869	47,806	48,763	49,738
01-2-1120-1234	Enumeration & Election	40,000	55,978	-	-	-	60,000	-
	SUBTOTAL GENERAL	**276,774**	**232,161**	**216,310**	**210,436**	**214,645**	**278,938**	**223,316**

ELECTORAL AREA ADMINISTRATION		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
	BY ELECTORAL AREA							
01-2-1121-1200	Electoral Area A	500	101	500	510	520	531	541
01-2-1121-1220	Electoral Area A Wages	-	2					
01-2-1121-1221	Electoral Area A Benefits	-	198					
01-2-1122-1200	Electoral Area B	400	-	400	408	416	424	433
01-2-1122-1220	Electoral Area B Wages	-	1					
01-2-1122-1221	Electoral Area B Benefits	-	70					
01-2-1123-1200	Electoral Area C	400	-	400	408	416	424	433
01-2-1123-1220	Electoral Area C Wages	- -	2					
01-2-1123-1221	Electoral Area C Benefits	-	30					
01-2-1124-1200	Electoral Area D	400	-	400	408	416	424	433
01-2-1124-1220	Electoral Area D Wages	-	1					
01-2-1124-1221	Electoral Area D Benefits	-	79					
01-2-1125-1200	Electoral Area E	400	-	400	408	416	424	433
01-2-1125-1220	Electoral Area E Wages	-	1					
01-2-1125-1221	Electoral Area E Benefits	-	25					
	SUBTOTAL ELECTORAL AREA	**2,100**	**506**	**2,100**	**2,142**	**2,185**	**2,229**	**2,273**
	SUBTOTAL O&M	**278,874**	**232,667**	**218,410**	**212,578**	**216,830**	**281,166**	**225,590**
01-2-1120-1500	Transfer to Reserve (NS)	15,573	15,921	10,000	5,000	5,000	5,000	5,000
	TOTAL OPERATING EXPENDITURES	**294,447**	**248,588**	**228,410**	**217,578**	**221,830**	**286,166**	**230,590**
	NET REV / (EXP)	-	40,401	-	-	-	-	-

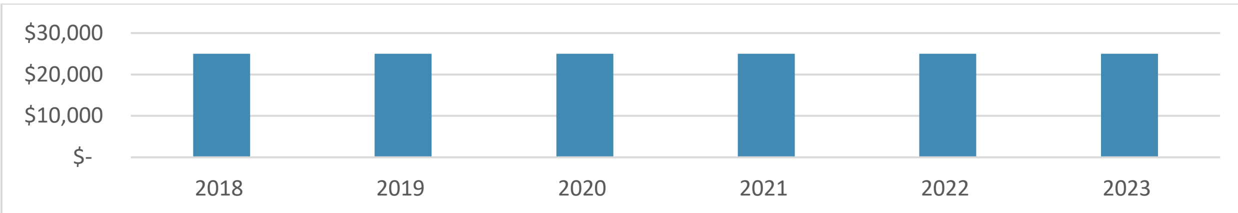
NON-STATUTORY RESERVE								
	Opening Balance	40,957	40,957	56,878	66,878	71,878	76,878	41,878
	Interest Earned	573	921	796	936	1,006	1,076	586
	Transfers from Operating	15,000	15,000	9,204	4,064	3,994	3,924	4,414
	Transfer from Capital							
	Transfer to Operating	- 8,012	-	-	-	- -	40,000	-
	Transfer to Capital							
	Closing Balance	48,518	56,878	66,878	71,878	76,878	41,878	46,878

2019 Electoral Area Feasibility Studies

This function is funded by taxpayers within electoral areas A through E and provides funds for the establishment of new services. This function also provides for other studies that are funded by grants but that do not fit under another service. The costs that are expended to establish a new service become the costs of the new service so are repaid at that time.

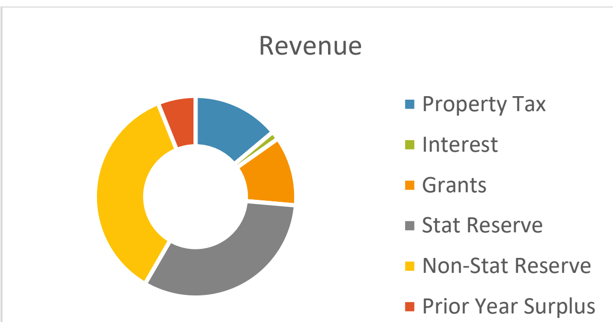
Tax Requisition Trend

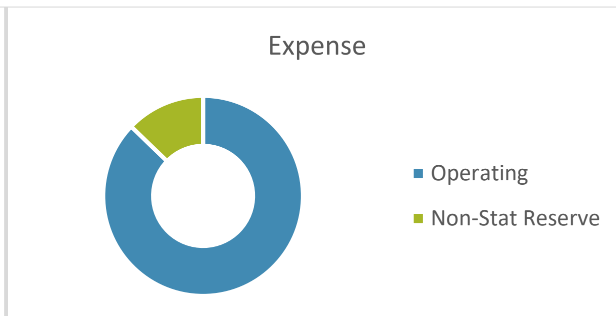
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



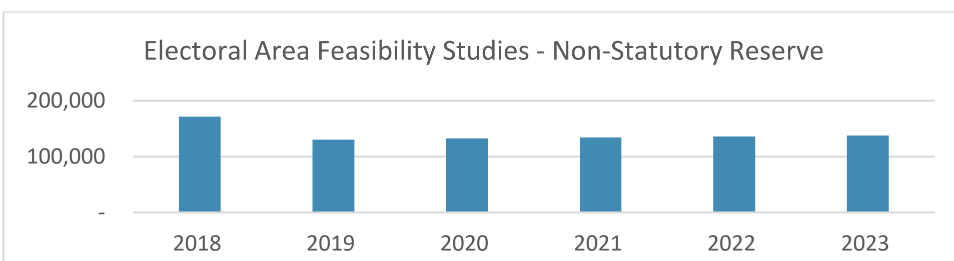


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



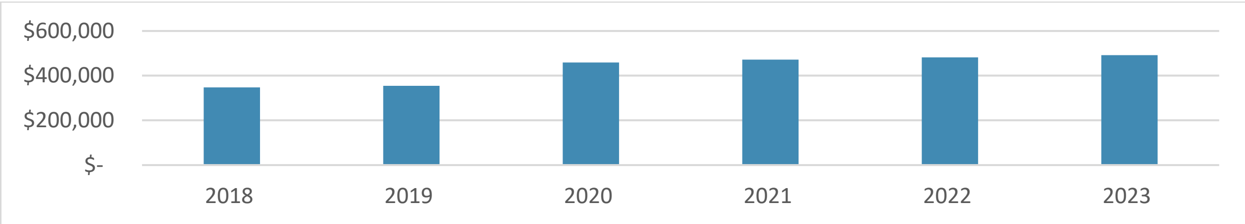
ELECTORAL AREA FEASIBILITY STUDIES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	0.98	0.98	1.00	1.00	1.00	1.00	1.00
01-1-1140-1001	Requisition - Property Value Tax	25,000	25,000	25,000	25,000	25,000	25,000	25,000
01-1-1140-1022	Grant	27,500	14,837	20,000				
01-1-1140-1120	Investment Revenue	2,036	3,026	2,400	1,828	1,853	1,879	1,906
01-1-1140-1128	Other Revenue	-	1,078	-				
01-1-1140-1140	Transfer from Grant (CW)	57,500	-	57,500				
01-1-1140-1142	Transfer from Non-Stat Reserve	43,067	-	63,872				
01-1-1140-1150	Prior Year Surplus - Operating	19,433	19,433	10,928				
	TOTAL OPERATING REVENUE	**174,536**	**63,374**	**179,700**	**26,828**	**26,853**	**26,879**	**26,906**
	EXPENDITURES							
01-2-1140-0001	Savary Island Community Recreation 2017	20,000	309	21,700				
01-2-1140-0002	Squitty Bay Dock Service Study 2017	-	-	-				
01-2-1140-0003	Sub-Regional Museum Service 2017	2,000	1,035	-				
01-2-1140-0004	Economic Development 2018	5,000	-	5,000				
01-2-1140-0005	Sub-Regional Recreation Service 2018	5,000	949	-				
01-2-1140-0006	Regional Potable Water Transmission Line Study 2018	25,000	-	25,000				
01-2-1140-0007	Lasqueti Health Center Service Study 2018	5,000	1,607	-				
01-2-1140-0008	Lund Water System Conversion 2018	-	4,105	40,000				
01-2-1140-0009	Gillies Bay ID Water Conservation Study 2018	10,000	6,507	-				
01-2-1140-0010	Pete's Lake Water Users Society - Water Quality Study 20	7,500	8,330	-				
01-2-1140-0011	Tourism Powell River Signage Renewal 2018	12,500	-	12,500				
01-2-1140-0012	Lasqueti Community Association - Hall Revitalization 2018	5,000	-	5,000				
01-2-1140-0013	Drainage Control and Stormwater Mgmt Study 2018	40,000	-	40,000				
01-2-1140-1299	Contingency	10,000	-	5,000	22,500	22,500	22,500	22,500
01-2-1140-1485	Administration	2,500	2,500	2,500	2,500	2,500	2,500	2,500
	SUBTOTAL O&M	**149,500**	**25,342**	**156,700**	**25,000**	**25,000**	**25,000**	**25,000**
01-2-1140-1500	Transfer to Feasibility Reserve (NS)	25,036	26,026	23,000	1,828	1,853	1,879	1,906
01-2-1140-1504	Transfer to Reserve (CW)	-	1,078					
	TOTAL OPERATING EXPENDITURES	**174,536**	**52,445**	**179,700**	**26,828**	**26,853**	**26,879**	**26,906**
	NET REV / (EXP)	-	10,928	-	-	-	-	-
NON-STATUTORY EA FEASIBILITY RESERVE								
	Opening Balance	145,399	145,399	171,425	130,553	132,380	134,234	136,113
	Interest Earned	2,036	3,026	2,400	1,828	1,853	1,879	1,906
	Transfers from Operating	23,000	23,000	20,600	-	-	-	-
	Transfer to Operating	- 43,067	-	- 63,872	-	-	-	-
	Closing Balance	127,368	171,425	130,553	132,380	134,234	136,113	138,019

2019 Planning

This function is funded by taxpayers within electoral areas A through D. The Planning function provides land use planning services to electoral areas A, B, C and D of the qathet Regional District. The City of Powell River and Tla'amin Nation have their own planning departments and Electoral Area E (Lasqueti Island) receives its planning services from the Islands Trust.

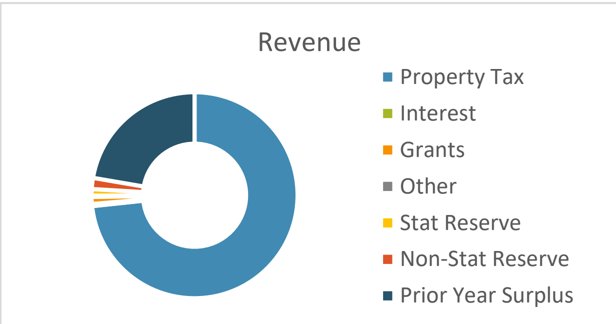
Tax Requisition Trend

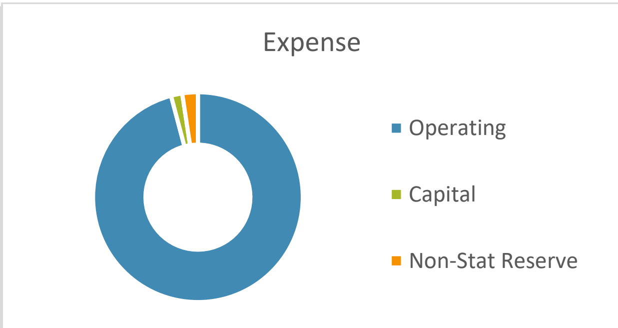
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

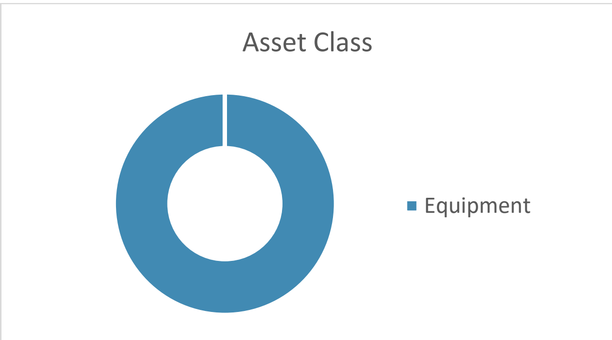


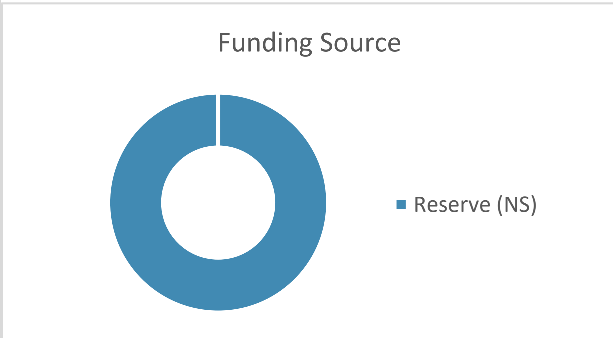


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0066	Equipment	New plotter 40% Admin 60% Planning	5,000	Reserve (NS)





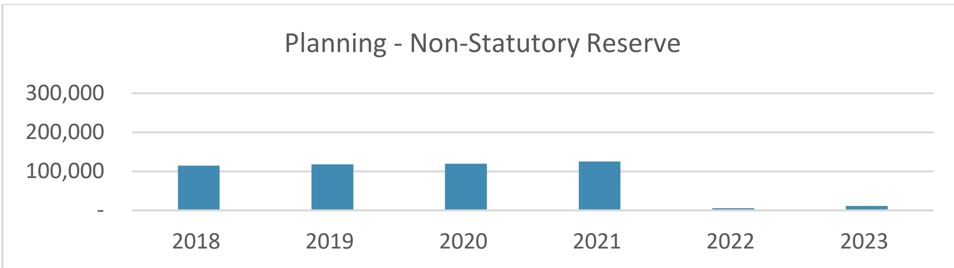
2019 Planning

2019 Reserves

Projected closing balances

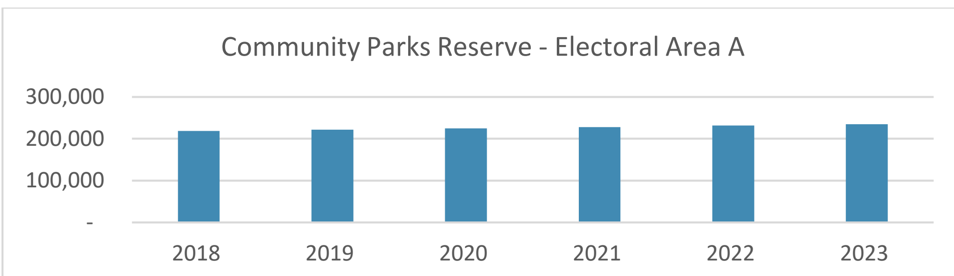
Non-Statutory Reserves

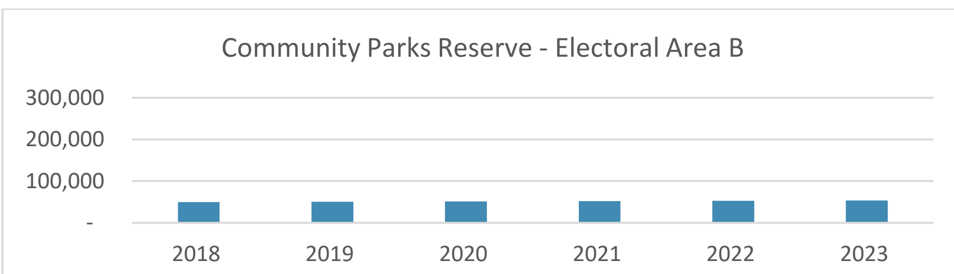
General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.

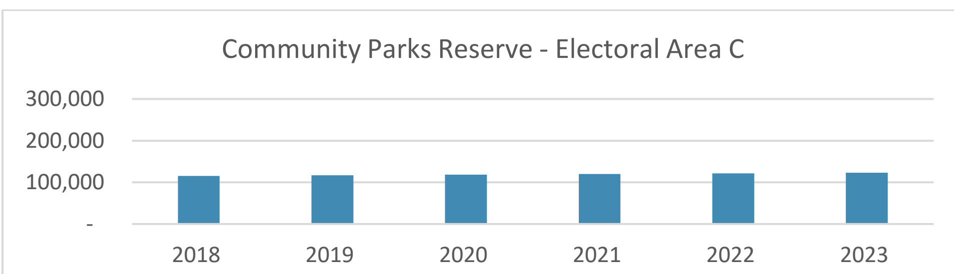


Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.







REGIONAL PLANNING		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	0.82	0.82	1.02	1.29	1.03	1.02	1.02
01-1-1200-1001	Requisition - Property Value Tax	347,305	347,305	355,298	458,354	471,403	481,632	492,046
01-1-1200-1023	Grants	30,600	25,300	5,300				
01-1-1200-1030	Map/Information Sales	432	10	445	454	463	472	482
01-1-1200-1035	Applications, Amendments, Permits	-	600	-	-	-	-	-
01-1-1200-1120	Investment Revenue	1,433	2,080	1,602	1,647	1,670	1,749	80
01-1-1200-1128	Other Revenue	530	1,250	530	541	551	562	574
01-1-1200-1140	Transfer from Reserve (CW)	-	-	5,000				
01-1-1200-1150	Prior Year Surplus - Operating	67,400	67,400	108,051	-	-	-	-
	TOTAL OPERATING REVENUE	**447,700**	**443,944**	**476,227**	**460,996**	**474,087**	**484,416**	**493,181**
	EXPENDITURES - GENERAL							
01-2-1200-1220	Salary & Wages	148,694	149,079	159,130	162,312	165,559	168,870	172,247
01-2-1200-1221	Payroll Benefits & Overhead	37,046	34,111	45,106	46,009	46,929	47,867	48,825
01-2-1200-1222	Travel	5,333	3,674	5,000	5,100	5,202	5,306	5,412
01-2-1200-1223	Training, Conferences & Memberships	2,575	2,113	3,000	3,060	3,121	3,184	3,247
01-2-1200-1230	Director Remuneration	6,926	6,364	8,480	8,650	8,823	8,999	9,179
01-2-1200-1232	Director Expense	500	882	1,000	1,020	1,040	1,061	1,082
01-2-1200-1245	Software & Licenses	-	-	1,500	1,530	1,561	1,592	1,624
01-2-1200-1268	Advertising/Communications	3,605	1,497	3,000	3,060	3,121	3,184	3,247
01-2-1200-1271	Insurance	1,715	1,554	1,585	1,617	1,649	1,682	1,716
01-2-1200-1281	Material/Supplies	1,500	998	2,500	2,550	2,601	2,653	2,706
01-2-1200-1284	Meeting Expenses	-	326	-	-	-	-	-
01-2-1200-1299	Contingency	5,000	-	5,000	5,500	5,500	5,500	5,500
01-2-1200-1323	General Expenditures & Mapping	2,435	1,596	-	-	-	-	-
01-2-1200-1362	Legal	68,000	17,606	65,000	66,300	67,626	68,979	70,358
01-2-1200-1485	Administration (Overhead Allocation)	72,612	72,612	69,523	70,946	72,356	73,794	75,261
	SUBTOTAL GENERAL	**355,942**	**292,410**	**369,825**	**377,653**	**385,087**	**392,670**	**400,405**
	EXPENDITURES - PLANNING PROJECTS							
01-2-1205-1222	Travel	1,225	161	-	-	-	-	-
01-2-1205-1268	Advertising/Communications	21,500	3,435	13,300	- 1,434	- 1,463	- 1,492	- 1,522
01-2-1205-1324	Reproduction & Mapping	-	-	-	-	-	-	-
01-2-1205-1326	Consultants & Other Labour	38,600	27,800	13,000	13,260	13,525	13,796	14,072
01-2-1205-1327	General Project Expenditures	-	7	-	-	-	-	-
01-2-1205-1328	Other Planning Projects	19,000	-	68,500	69,870	71,267	72,693	74,147
	SUBTOTAL PROJECTS	**80,325**	**31,403**	**94,800**	**81,696**	**83,330**	**84,997**	**86,696**
	SUBTOTAL O & M	**436,267**	**323,813**	**464,625**	**459,349**	**468,417**	**477,667**	**487,101**

REGIONAL PLANNING		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
01-2-1200-1500	Transfer to Reserve (NS)	11,433	12,080	11,602	1,647	5,670	6,749	6,080
01-2-1200-1501	Transfer to Reserve (Parks Planning)	-	-					
01-2-1200-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**447,700**	**335,893**	**476,227**	**460,996**	**474,087**	**484,416**	**493,181**
	NET REV / (EXP)	-	108,051	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-1200-1142	Transfer from Reserve (NS)	-	-	8,426	-	-	126,000	-
01-5-1200-1152	Transfer from Operating	-	-					
	TOTAL CAPITAL REVENUE	**-**	**-**	**8,426**	**-**	**-**	**126,000**	**-**
	EXPENDITURES							
01-6-1200-1475	Equipment - General	-	-	8,426	-	-	126,000	-
	TOTAL CAPITAL EXPENDITURES	**-**	**-**	**8,426**	**-**	**-**	**126,000**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	102,359	102,359	114,439	117,615	119,261	124,931	5,680
	Interest Earned	1,433	2,080	1,602	1,647	1,670	1,749	80
	Transfers from Operating	10,000	10,000	10,000	-	4,000	5,000	6,000
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	- -	8,426	-	- -	126,000	-
	Closing Balance	113,792	114,439	117,615	119,261	124,931	5,680	11,759

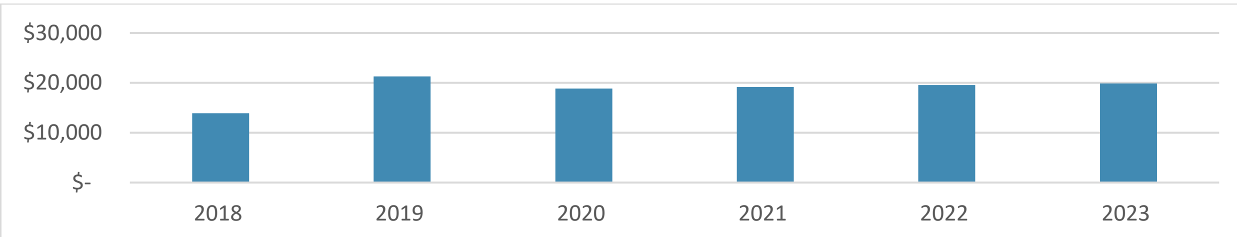
2019 Development (Referral) Services

This function provides processing of provincial land use and development referrals to determine whether proposed applications comply with qathet Regional District bylaws. Development referrals are received from a range of provincial agencies including:

- Ministry of Transportation & Infrastructure (rural subdivisions);
- Agricultural Land Commission (ALR subdivisions, exclusions, inclusions, non-farm use);
- Ministry of Forests, Lands & Natural Resource Operations (crown land tenures, crown foreshore tenures, water licenses, groundwater licenses, trail authorizations); and
- Ministry of Energy and Mines (mining permits).

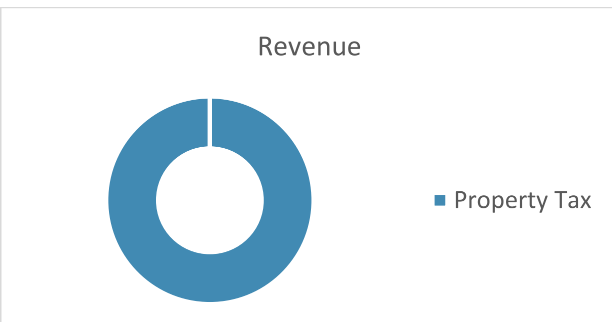
Tax Requisition Trend

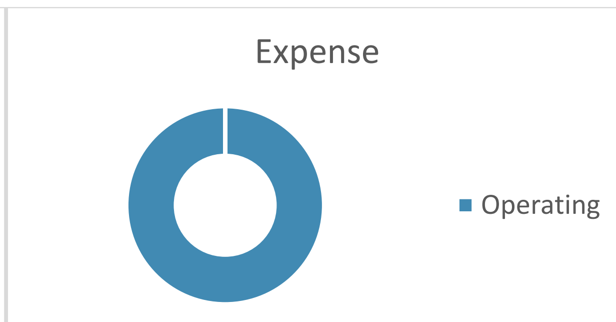
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





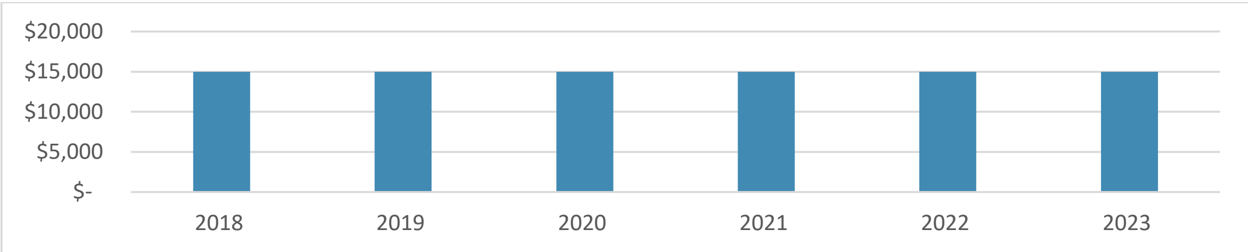
REGIONAL DEVELOPMENT (REFERRAL) SERVICES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	1.03	1.03	1.53	0.88	1.02	1.02	1.02
01-1-1210-1001	Requisition - Property Value Tax	13,936	13,936	21,299	18,842	19,189	19,543	19,904
01-1-1210-1150	Prior Year Surplus - Operating	1	1	- 2,797	-	-	-	-
	TOTAL OPERATING REVENUE	**13,937**	**13,937**	**18,502**	**18,842**	**19,189**	**19,543**	**19,904**
	EXPENDITURES							
01-2-1210-1220	Salary & Wages	12,377	12,409	13,246	13,511	13,781	14,056	14,338
01-2-1210-1221	Payroll Benefits & Overhead	-	2,775	3,705	3,780	3,855	3,932	4,011
01-2-1210-1271	Insurance	60	50	51	52	53	54	55
01-2-1210-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	**13,937**	**16,734**	**18,502**	**18,842**	**19,189**	**19,543**	**19,904**
	NET REV / (EXP)	-	- 2,797	-	-	-	-	-

2019 Emergency Program Electoral Area D

This function is funded by taxpayers within electoral area D only and provides for an annual contribution to the Van Anda Improvement District to support the road rescue service on Texada Island.

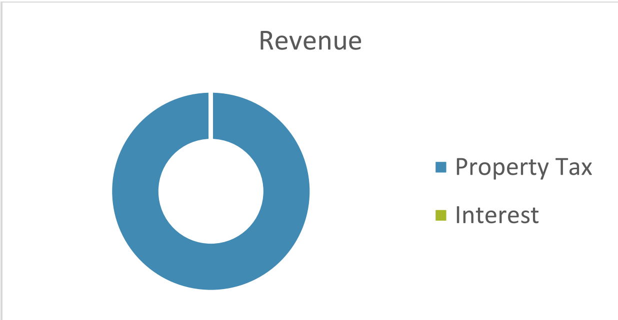
Tax Requisition Trend

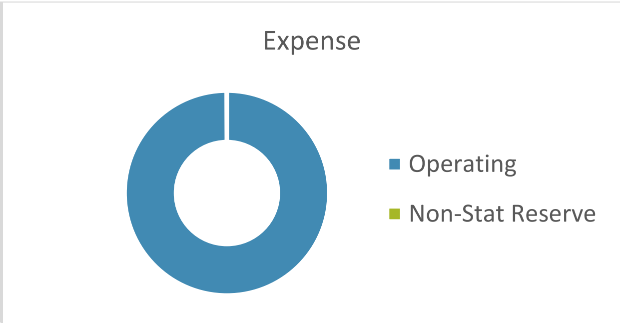
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





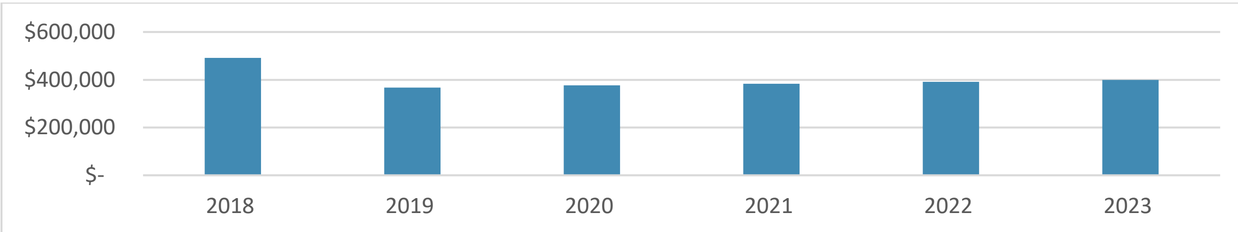
EMERGENCY PROGRAM - AREA 'D'		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-2200-1001	Requisition - Property Value Tax	15,000	15,000	15,000	15,000	15,000	15,000	15,000
01-1-2200-1128	Other	-	-					
01-1-2200-1150	Prior Year Surplus - Operating	621	621	36	-	-	-	-
	TOTAL OPERATING REVENUE	**15,621**	**15,621**	**15,036**	**15,000**	**15,000**	**15,000**	**15,000**
	EXPENDITURES							
01-2-2200-1215	Road Rescue Operating Grant	14,018	14,018	13,467	13,429	13,427	13,425	13,422
01-2-2200-1244	Material & Equipment Purchases	-	-					
01-2-2200-1271	Insurance	103	67	69	71	73	75	78
01-2-2200-1275	Accident Insurance	-	-		-	-	-	-
01-2-2200-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	**15,621**	**15,585**	**15,036**	**15,000**	**15,000**	**15,000**	**15,000**
01-2-2200-1500	Transfer to Non-Stat Reserve	-	-					
	TOTAL OPERATING EXPENDITURES	**15,621**	**15,585**	**15,036**	**15,000**	**15,000**	**15,000**	**15,000**
	NET REV / (EXP)	-	36	-	-	-	-	-

2019 Library Services

This function is funded by taxpayers within electoral areas A through D. The service provides for an annual contribution to the Powell River Library service to support operations and capital related to the library service.

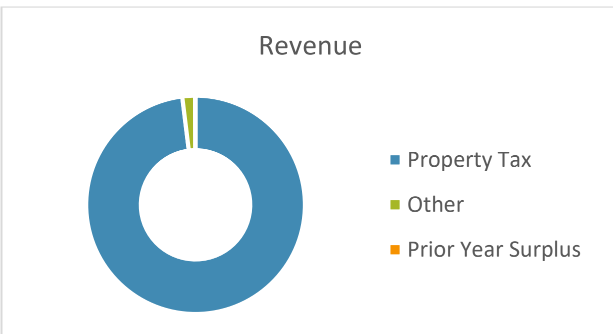
Tax Requisition Trend

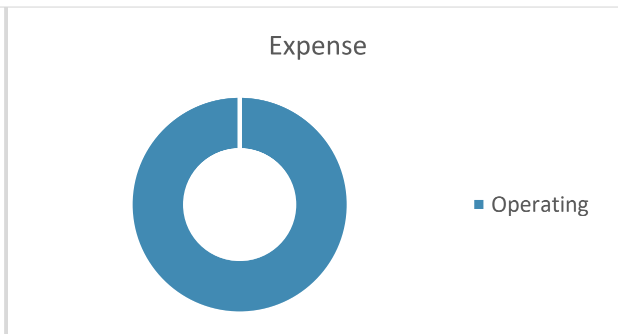
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





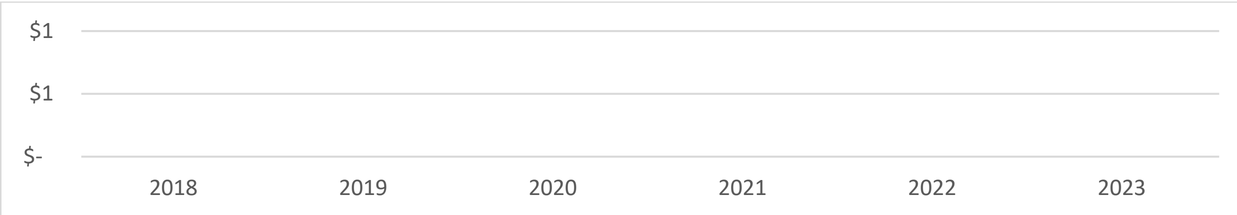
LIBRARY SERVICES (A,B,C,D)		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.04	1.04	0.75	1.02	1.02	1.02	1.02
01-1-3100-1001	Requisition - Property Value Tax	491,303	491,303	367,430	376,025	383,515	391,156	398,949
01-1-3100-1121	Contribution from Sliammon	6,044	8,275	6,044	6,044	6,044	6,044	6,044
01-1-3100-1128	Other	-	-	1,000				
01-1-3100-1150	Prior Year Surplus	21,363	21,363	251	-	-	-	-
	TOTAL OPERATING REVENUE	**518,710**	**520,941**	**374,725**	**382,069**	**389,559**	**397,200**	**404,993**
	EXPENDITURES							
01-2-3100-1253	Library Services	517,210	519,190	373,225	380,568.95	388,059	395,700	403,493
01-2-3100-1299	Contingency	-	-	-	-	-	-	-
01-2-3100-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	**518,710**	**520,690**	**374,725**	**382,069**	**389,559**	**397,200**	**404,993**
	NET REV / (EXP)	-	251	-	-	-	-	-

2019 Waste Management Lasqueti Island

This function was funded by taxpayers within electoral area E only. There is no longer a requisition for this service as the Lasqueti waste management operations are now included as part of the Regional Waste Management service.

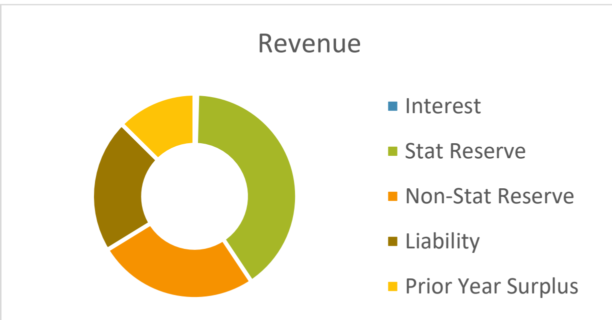
Tax Requisition Trend

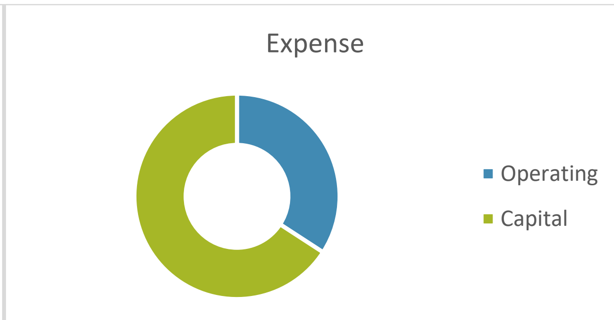
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

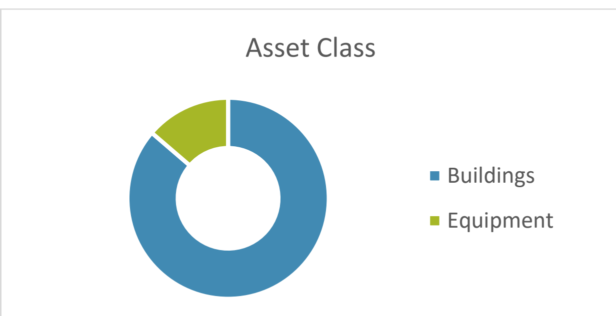


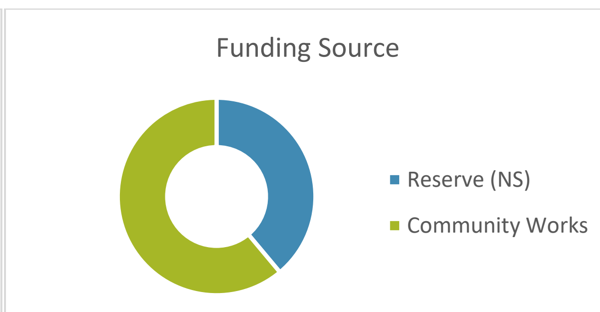


2019 Capital Plan

Planned capital projects

Project	TCA Category	Description	Budget	Funding Source
C0057	Buildings	Recycling centre extension	89,166	Community Works
C0057	Buildings	Recycling centre extension	36,810	Reserve (NS)
C0058	Equipment	Generator to run bailer	20,000	Reserve (NS)





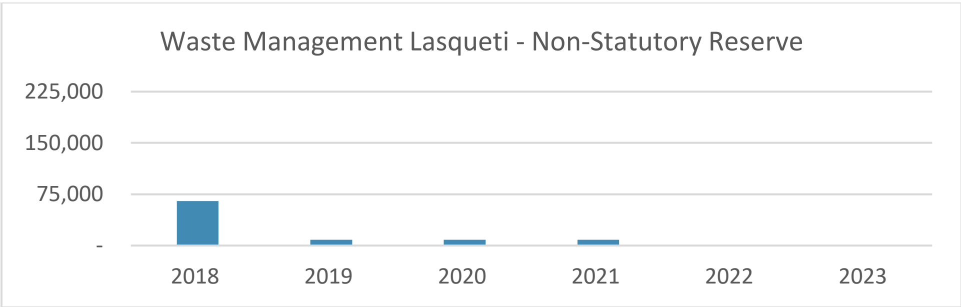
2019 Waste Management Lasqueti Island

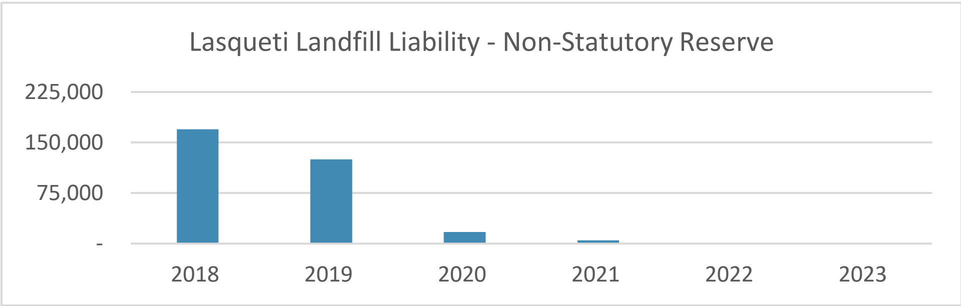
2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.





WASTE MANAGEMENT-LASQUETI ISLAND		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.26	1.26					
01-1-3300-1001	Requisition - Property Value Tax	-	-	-	-	-	-	-
01-1-3300-1120	Investment Revenue	894	1,247	911	116	116	116	8
01-1-3300-1140	Transfer from Reserve (CW)	-	-					
01-1-3300-1142	Transfer from Reserve (NS)	**1,500**	-				7,746	550
01-1-3300-1142	Transfer from Landfill Liability	**13,500**	-	46,922	109,451	12,634	4,888	
01-1-3300-1128	Other Revenue	-	-					
01-1-3300-1150	Prior Year Surplus - Operating	42,958	42,958	27,916	-	-	-	-
	TOTAL OPERATING REVENUE	**58,852**	**44,205**	**75,750**	**109,567**	**12,750**	**12,750**	**558**
	EXPENDITURES							
01-2-3300-1220	Salaries and Wages	-	-	-				
01-2-3300-1228	Contractor Wages	-	-	-				
01-2-3300-1229	Contractor Overhead	-	-	-				
01-2-3300-1270	Other	-	-	-				
01-2-3300-1271	Insurance	-	-	-				
01-2-3300-1274	Studies/Professional Fees	-	-	-				
01-2-3300-1298	Operating Reserve	-	-	-				
01-2-3300-1299	Contingency	-	-	-				
01-2-3300-1352	Public Education	-	-	-				
01-2-3300-1372	Shoreline Cleanup	-	-	-				
01-2-3300-1373	Site Maintenance & Monitoring	-	-	-				
01-2-3300-1374	Recycling Centre Operation	-	-	-				
01-2-3300-1375	Services Coordination	-	-	-				
01-2-3300-1390	Landfill Closure	15,000	8,000	75,000	96,817			
01-2-3300-1391	Landfill Monitoring	-	-	-	12,000	12,000	12,000	558
01-2-3300-1485	Administration	1,500	1,500	750	750	750	750	
	SUBTOTAL O & M	**16,500**	**9,500**	**75,750**	**109,567**	**12,750**	**12,750**	**558**
01-2-3300-1500	Transfer to Reserve (NS)	-	1,247					
01-2-3300-1502	Transfer to Landfill Liability	-	-					
01-2-3300-1506	Transfer to Capital	42,352	5,542					
01-2-3300-1557	Debt Payment	-	-					
	TOTAL OPERATING EXPENDITURES	**58,852**	**16,289**	**75,750**	**109,567**	**12,750**	**12,750**	**558**
	NET REV / (EXP)	-	27,916	-	-	-	-	-

WASTE MANAGEMENT-LASQUETI ISLAND

		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-3300-1140	Transfer from Reserve (CW)	200,000	110,834	89,166	-	-	-	-
01-5-3300-1142	Transfer from Reserve (NS)	20,000	-	56,810	-	-	-	-
01-5-3300-1152	Transfer from Operating	42,352	5,542	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**262,352**	**116,376**	**145,976**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-3300-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-3300-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-3300-1469	Land - Development	-	-	-	-	-	-	-
01-6-3300-1471	Buildings	242,352	116,376	125,976	-	-	-	-
01-6-3300-1475	Equipment	20,000	-	20,000	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**262,352**	**116,376**	**145,976**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	63,860	63,860	65,107	8,297	8,297	8,297	551
	Interest Earned	894	1,247	911	116	116	116	8
	Transfers from Operating	- 894	-	- 911	- 116	- 116	- 116	- 8
	Transfer to Operating	- 1,500	-	-	-	-	- 7,746	- 550
	Transfer to Capital	- 20,000	-	- 56,810	-	-	-	-
	Closing Balance	42,360	65,107	8,297	8,297	8,297	551	0
NON-STATUTORY RESERVE - Landfill Liability								
	Opening Balance	169,465	169,465	169,465	124,915	17,213	4,820	-
	Interest Earned	2,373	-	2,373	1,749	241	67	-
	Transfers from Operating	-	-	-	-	-	-	-
	Transfer to Operating	- 13,500	-	- 46,922	- 109,451	- 12,634	- 4,888	-
	Transfer to Capital							
	Closing Balance	158,338	169,465	124,915	17,213	4,820	-	-

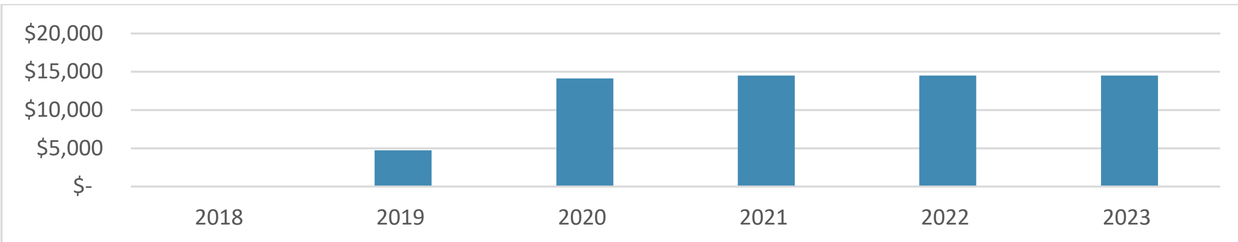
2019 House Numbering

This function is funded by taxpayers within electoral areas A through D. The service supports the issuance of new or revised civic addresses within electoral areas A through D.

The service also supports the issuance of civic addresses to the Tla'amin Nation on a cost for service basis.

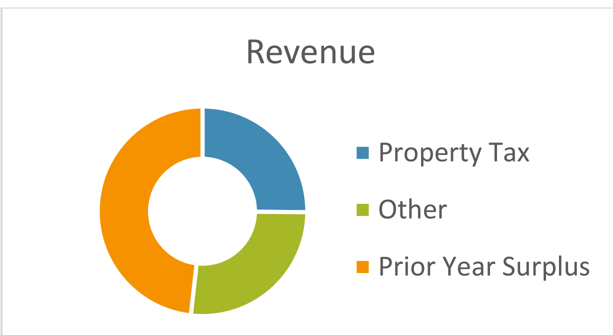
Tax Requisition Trend

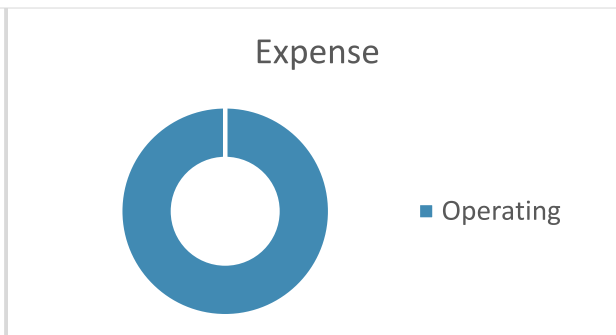
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





HOUSE NUMBERING

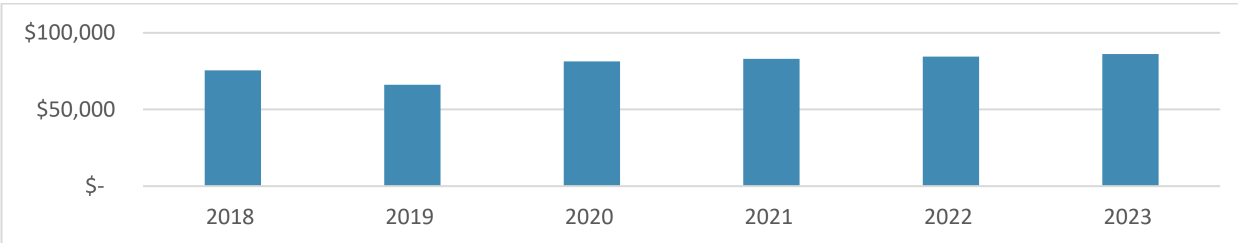
		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE							
01-1-3600-1001	Requisition - Property Value Tax	-	-	4,721	14,132	14,499	14,500	14,500
01-1-3600-1023	Grants	-	1,000					
01-1-3600-1128	Other	-	-	5,000	5,000	5,000	5,000	5,000
01-1-3600-1150	Prior Year Surplus	8,869	8,869	9,050	-	-	-	-
	TOTAL OPERATING REVENUE	**8,869**	**9,869**	**18,771**	**19,132**	**19,499**	**19,500**	**19,500**
	EXPENDITURES							
01-2-3600-1324	Map Updating & Reproduction	8,086	48	18,000	18,360	18,727	18,727	18,727
01-2-3600-1271	Insurance	33	21	21	22	22	23	23
01-2-3600-1485	Administration	750	750	750	750	750	750	750
	TOTAL OPERATING EXPENDITURES	**8,869**	**819**	**18,771**	**19,132**	**19,499**	**19,500**	**19,500**
	NET REV / (EXP)	0	9,050	-	-	-	-	-

2019 Community Recreation Electoral Areas C and E

The cost of each function is funded by taxpayers within electoral areas C and E.

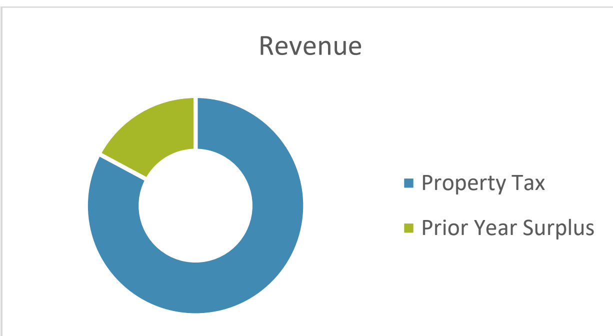
Tax Requisition Trend

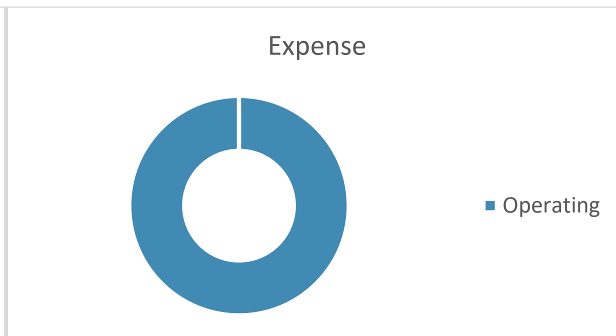
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





COMMUNITY RECREATION AREAS (C & E)		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.03	1.03	1.03	1.02	1.02	1.02	1.02
01-1-3700-1004	Requisition - Property Value Tax - EA 'C'	50,226	50,226	51,704	52,718	53,753	54,809	55,886
01-1-3700-1128	Other Revenue	-	-					
01-1-3700-1140	Transfer in from Reserve (CW)	-	-					
01-1-3700-1150	Prior Year Surplus - Operating	-	-	-	-	-	-	-
01-1-3701-1006	Requisition - Property Value Tax - EA 'E'	25,320	25,320	14,398	28,650	29,212	29,786	30,371
01-1-3701-1140	Transfer in from Reserve (CW)	-	-					
01-1-3701-1150	Prior Year Surplus - Operating	2,000	2,000	13,700	-	-	-	-
	TOTAL OPERATING REVENUE	**77,545**	**77,545**	**79,802**	**81,368**	**82,965**	**84,595**	**86,257**
	EXPENDITURES							
01-2-3700-1202	Area C - Kelly Creek Community School	49,254	49,254	50,732	51,747	52,782	53,837	54,914
01-2-3700-1485	Administration (Area C)	972	972	972	972	972	972	972
01-2-3701-1204	Area E - Lasqueti Community Association	12,791	12,791	13,570	13,841	14,118	14,401	14,689
01-2-3701-1216	Area E - Lasqueti Recreation Development	14,000	300	14,000	14,280	14,566	14,857	15,154
01-2-3701-1485	Administration (Area E)	528	528	528	528	528	528	528
	TOTAL OPERATING EXPENDITURES	**77,545**	**63,845**	**79,802**	**81,368**	**82,965**	**84,595**	**86,257**
	NET REV / (EXP)	-	13,700	-	-	-	-	-

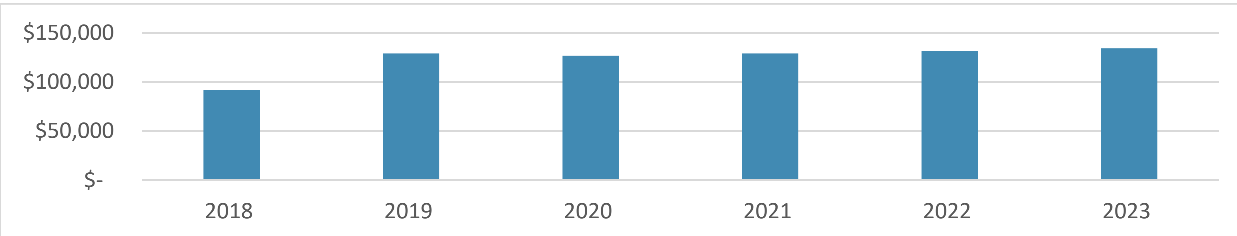
2019 Rural Paratransit

The Paratransit function is funded by taxpayers with electoral areas A through D and provides for a limited rural transit service. Fully accessible bus service is available for regional district residents on the following routes:

- Stillwater to Roberts Road
- Stillwater to Powell River
- Lund to Powell River
- Shelter Point on Texada Island to Powell River

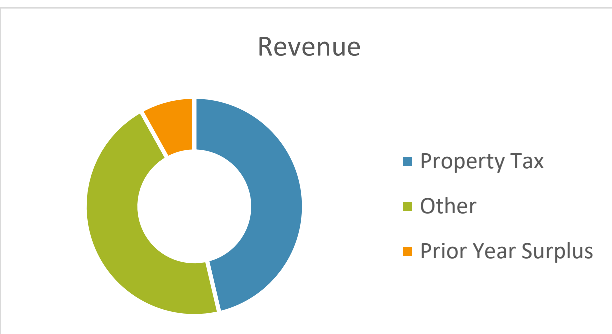
Tax Requisition Trend

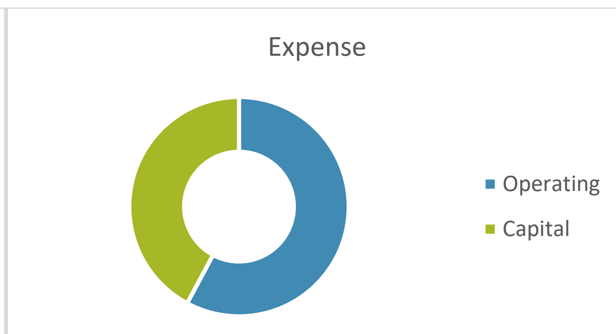
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

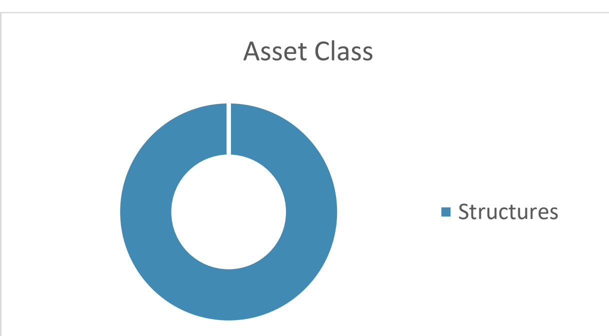


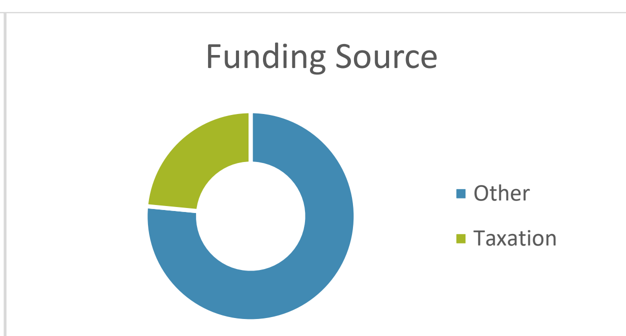


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0113	Structures	Construct 4 Bus Shelters	90,000	Other
C0113	Structures	Construct 4 Bus Shelters	27,600	Taxation





RURAL PARATRANSIT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.22	1.22	1.41	0.98	1.02	1.02	1.02
01-1-3800-1001	Requisition - Property Value Tax	91,653	91,653	129,234	126,745	129,280	131,866	134,503
01-1-3800-1081	Fare	26,953	32,936	37,093	37,834	38,591	39,363	40,150
01-1-3800-1140	Transfer from Reserve (CW)	-	-					
01-1-3800-1150	Prior Year Surplus - Operating	33,044	33,042	22,626	-	-	-	-
	TOTAL OPERATING REVENUE	**151,650**	**157,630**	**188,953**	**164,580**	**167,871**	**171,229**	**174,653**
	EXPENDITURES							
01-2-3800-1217	Distribution of Fare Revenue - CITY	18,867	21,506	25,965	26,484	27,014	27,554	28,105
01-2-3800-1220	Salary & Wages	5,605	5,927	6,346	6,473	6,602	6,734	6,869
01-2-3800-1221	Payroll Benefits & Overhead	1,289	1,435	1,777	1,812	1,849	1,886	1,923
01-2-3800-1222	Travel	-	45	50	51	52	53	54
01-2-3800-1270	Other	2,000	751	2,000	2,040	2,081	2,122	2,165
01-2-3800-1271	Insurance	631	494	504	514	524	535	545
01-2-3800-1272	General Operating Expenses	94,017	95,607	112,759	115,015	117,315	119,661	122,054
01-2-3800-1299	Contingency	-	-	-	-	-	-	-
01-2-3800-1485	Administration	9,241	9,241	11,952	12,191	12,435	12,684	12,937
	SUBTOTAL OPERATING EXPENDITURES	**131,650**	**135,004**	**161,353**	**164,580**	**167,871**	**171,229**	**174,653**
01-2-3800-1506	Transfer to Capital	20,000	-	27,600				
	TOTAL OPERATING EXPENDITURES	**151,650**	**135,004**	**188,953**	**164,580**	**167,871**	**171,229**	**174,653**
	NET REV / (EXP)	0	22,626	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-3800-1128	Other	20,000	-	90,000	-	-	-	-
01-5-3800-1152	Transfer from Operating	20,000	-	27,600	-	-	-	-
	TOTAL CAPITAL REVENUE	**40,000**	**-**	**117,600**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-3800-1471	Structures	40,000	-	117,600	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**40,000**	**-**	**117,600**	**-**	**-**	**-**	**-**
		-	-	-	-	-	-	-

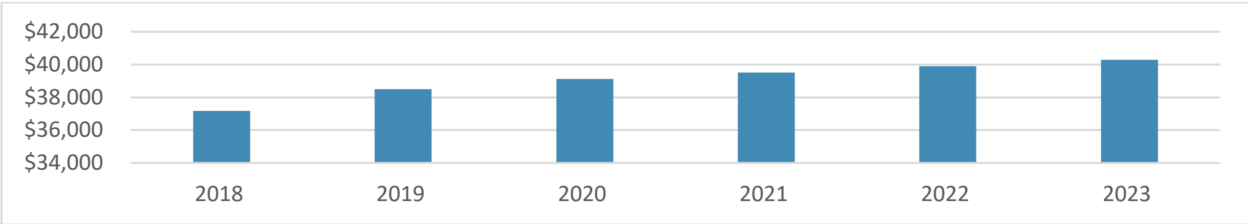
LASQUETI ISLAND LIBRARY SERVICES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.00	1.00	0.97	1.02	1.02	1.02	1.02
01-1-3900-1001	Requisition - Property Value Tax	28,391	28,391	27,658	28,179	28,713	29,257	29,812
01-1-3900-1150	Prior Year Surplus - Operating	- 2	-	- 2	-	-	-	-
	TOTAL OPERATING REVENUE	**28,389**	**28,391**	**27,656**	**28,179**	**28,713**	**29,257**	**29,812**
	EXPENDITURES							
01-2-3900-1000	Grant to Vancouver Island Regional Library	26,889	26,888	26,156	26,679	27,213	27,757	28,312
01-2-3900-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	**28,389**	**28,388**	**27,656**	**28,179**	**28,713**	**29,257**	**29,812**
	NET REV / (EXP)	-	- 2	-	-	-	-	-

2019 Septage Disposal

The Septage Disposal service is funded by taxpayers within electoral areas A through D. The function provides for a contribution to the City of Powell River, through a service agreement, toward the costs associated with the operation and maintenance of the septage facility.

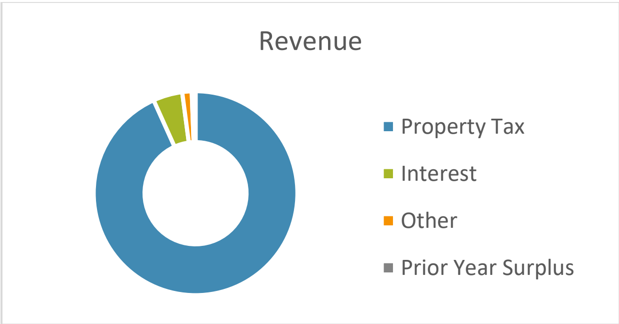
Tax Requisition Trend

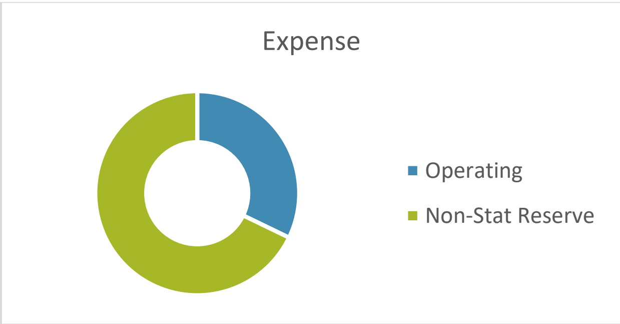
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



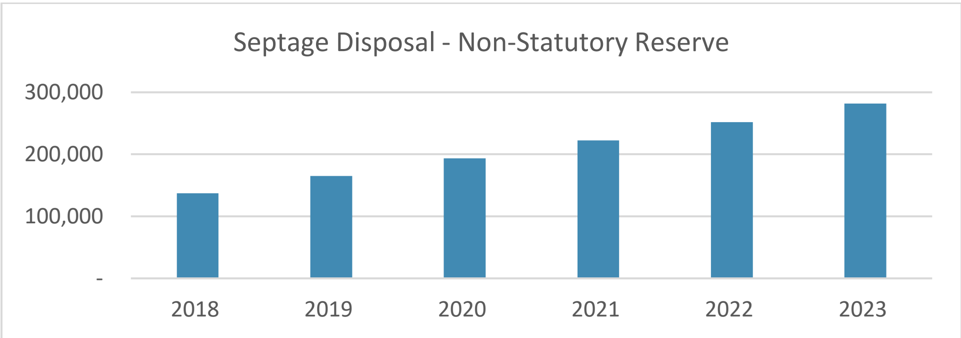


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



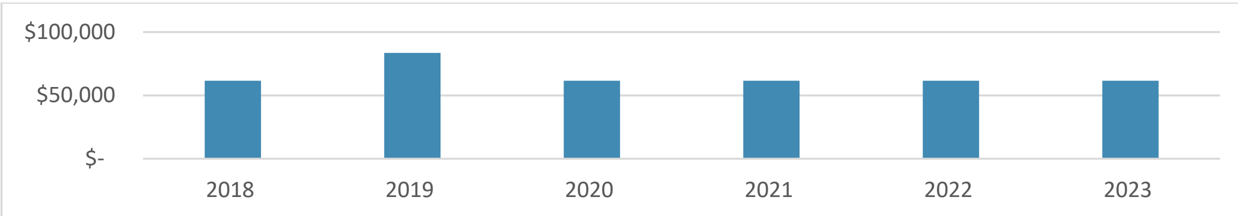
SEPTAGE DISPOSAL		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.02	1.02	1.04	1.02	1.01	1.01	1.01
01-1-4000-1001	Annual Requisition	37,167	37,167	38,491	39,126	39,513	39,901	40,289
01-1-4000-1120	Investment Revenue	1,537	2,346	1,919	2,311	2,710	3,116	3,529
01-1-4000-1128	Other (SFN Contr.)	606	704	618	630	643	656	669
01-1-4000-1142	Transfer from Reserve (NS)	-	-	-				
01-1-4000-1150	Prior Year Surplus - Operating	207	207	247	-	-	-	-
	TOTAL OPERATING REVENUE	**39,516**	**40,424**	**41,276**	**42,067**	**42,866**	**43,673**	**44,487**
	EXPENDITURES							
01-2-4000-1218	Payment to City - Operations	6,062	6,044	6,208	6,364	6,523	6,686	6,853
01-2-4000-1219	Payment to City - Desludging Res.	5,285	5,269	5,412	5,548	5,686	5,828	5,974
01-2-4000-1271	Insurance	69	54	55	56	57	58	60
01-2-4000-1299	Contingency	100	-	100	100	100	100	100
01-2-4000-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	**13,016**	**12,867**	**13,276**	**13,567**	**13,866**	**14,173**	**14,487**
01-2-4000-1500	Transfer to Non-Stat Reserve	26,500	27,309	28,000	28,500	29,000	29,500	30,000
01-2-4000-1557	Debt Payment	-	-					
	TOTAL OPERATING EXPENDITURES	**39,516**	**40,176**	**41,276**	**42,067**	**42,866**	**43,673**	**44,487**
	NET REV / (EXP)	- 0	247	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	109,773	109,773	137,082	165,082	193,582	222,582	252,082
	Interest Earned	1,537	2,346	1,919	2,311	2,710	3,116	3,529
	Transfers from Operating	24,963	24,963	26,081	26,189	26,290	26,384	26,471
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital							
	Closing Balance	136,273	137,082	165,082	193,582	222,582	252,082	282,082

2019 Economic Development

This function is funded by taxpayers within electoral areas A, C and D and supports initiatives that enhance economic development in the region.

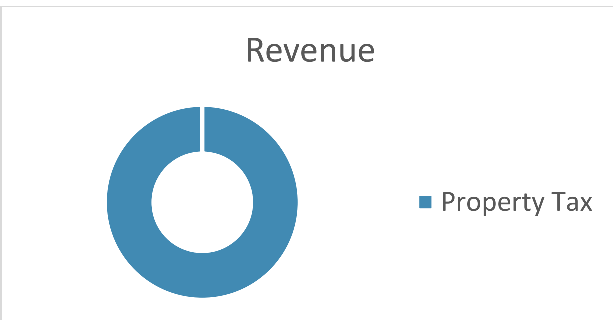
Tax Requisition Trend

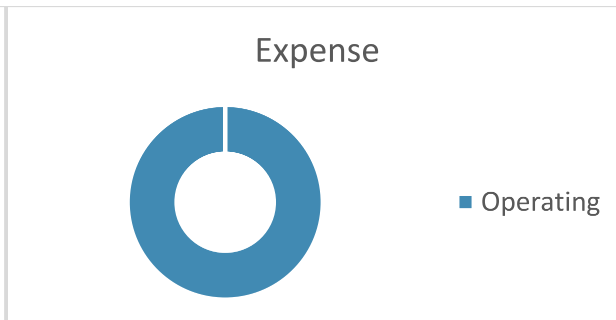
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





2019 Economic Development

Economic Development		
01-2-4500-1214		
Towniste Jazz Festival Society		4,286
PR Film Festival		3,000
Powell River Academy of Music		2,572
Sunshine Coast Tourism - 2018		10,286
Sunshine Coast Tourism - 2019		10,286
Peter Kenyon Presentation		4,286
BC Provincial Nominee Progam's Regional Pilot		2,143
Powell River Logger Sports		2,143
Powell River Tourism		12,858
Texada Arts, Culture and Tourism		10,286
PRISMA		17,144
Uncommitted		2,852
Total		**82,143**
2018 Requisition		61,499
2018 Surplus Fwd	-	1
2019 Requisition		**82,143**

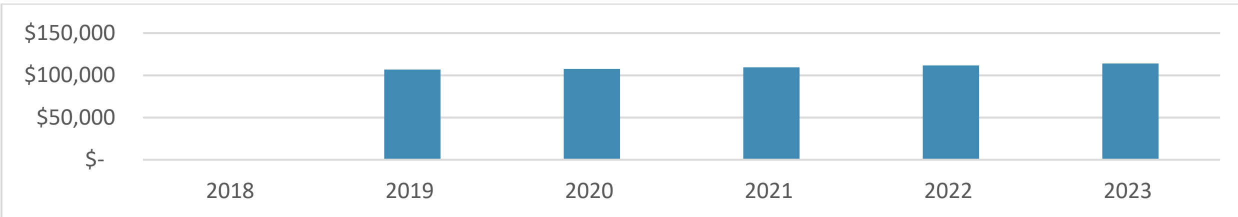
ECONOMIC DEVELOPMENT SERVICE		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	1.00	1.00	1.36	0.74	1.00	1.00	1.00
01-1-4500-1001	Requisition - EAs	61,499	61,499	83,644	61,500	61,500	61,500	61,500
01-1-4500-1150	Surplus/Deficit	1	1 -	1	-	-	-	-
	TOTAL OPERATING REVENUE	**61,500**	**61,500**	**83,643**	**61,500**	**61,500**	**61,500**	**61,500**
	EXPENDITURES							
01-2-4500-1214	Contribution to Others	60,000	60,001	82,143	60,000	60,000	60,000	60,000
01-2-4500-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	**61,500**	**61,501**	**83,643**	**61,500**	**61,500**	**61,500**	**61,500**
	NET REV / (EXP)	- -	1	-	-	-	-	-

2019 Social Planning

The Social Planning function is funded by taxpayers within electoral areas A through E. The service supports the cost of a social planner through a contribution agreement with the City of Powell River.

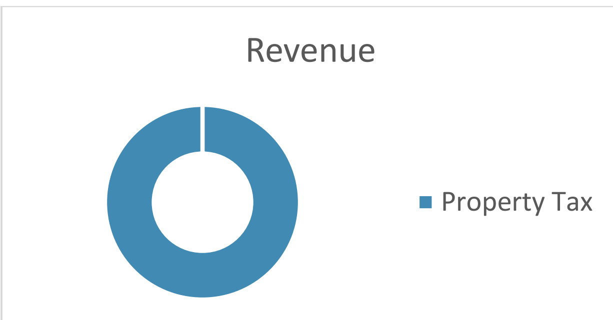
Tax Requisition Trend

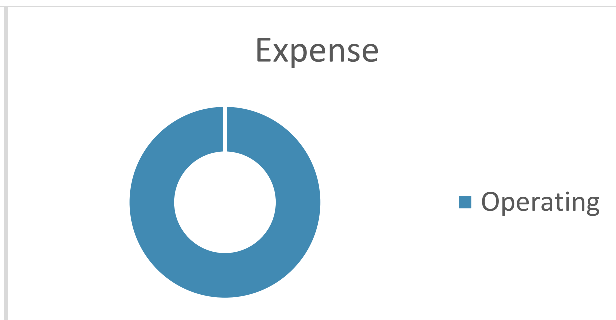
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





2019 Social Planning

Social Planning	
01-2-4600-1214	
Police Based Victim Services	15,000
Texada Food Bank	2,000
Lasqueti Island Food Bank	1,000
Lasqueti Island Winter Wednesdays	1,500
Powell River Food Bank	2,000
PREP Community Resource Centre	50,000
Success by Six Orca Bus	500
Powell River Hospice	3,000
PR Christmas Cheer	750
Coastal Community Social Procurement Initiative	1,522
Uncommitted	250
Total	**77,522**
2018 Requisition	-
2018 Surplus Fwd	-
2019 Requisition	**77,522**

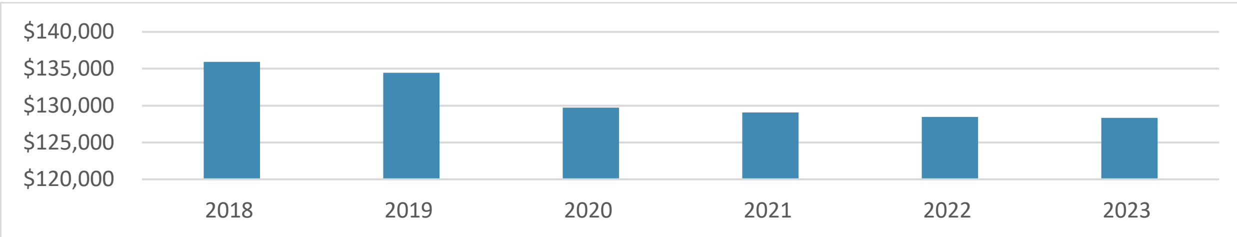
Social Planning Service		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE				1.01	1.02	1.02	1.02
01-1-4600-1001	Requisition - Property Value Tax	-	-	106,772	107,355	109,502	111,692	113,926
01-1-4600-1150	Prior Year Surplus	-	-	-	-	-	-	-
	TOTAL OPERATING REVENUE	**-**	**-**	**106,772**	**107,355**	**109,502**	**111,692**	**113,926**
	EXPENDITURES							
01-2-4600-1214	Contributions to others	-	-	76,522	76,500	78,030	79,591	81,182
01-2-4600-1215	Contribution to City of Powell River	-	-	28,750	29,325	29,912	30,510	31,120
01-2-4600-1485	Administration	-	-	1,500	1,530	1,561	1,592	1,624
	SUBTOTAL O & M	**-**	**-**	**106,772**	**107,355**	**109,502**	**111,692**	**113,926**
01-2-4600-1507	Transfer to Feasibility Reserve (NS)	-	-	-	-	-	-	-
	TOTAL OPERATING EXPENDITURES	**-**	**-**	**106,772**	**107,355**	**109,502**	**111,692**	**113,926**
	NET REV / (EXP)	-	-	-	-	-	-	-

2019 Northside Recreation

This function is funded by taxpayers within the Northside Recreation service only (a subset of Electoral Area A) and supports operation of the Northside Community Recreation Centre as a public facility for community recreation, social and educational purposes.

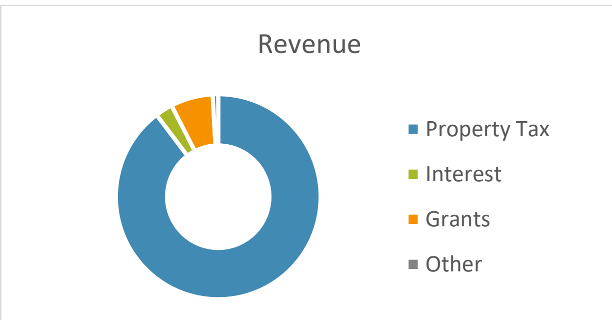
Tax Requisition Trend

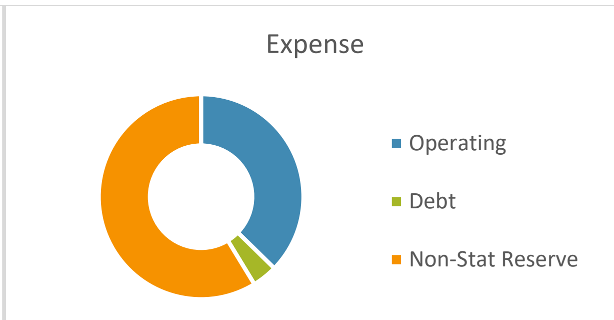
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



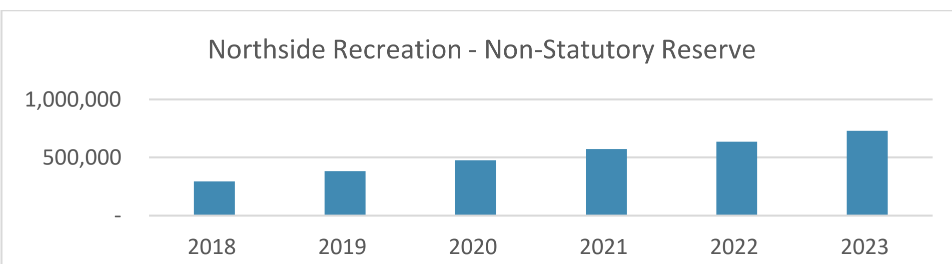


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



NORTHSIDE RECREATION		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.13	1.13	0.99	0.96	1.00	1.00	1.00
01-1-5000-1001	Annual Requisition	135,936	135,936	134,457	129,704	129,082	128,474	128,312
01-1-5000-1023	Grant	-	-	10,000				
01-1-5000-1040	User Fee Revenue	1,300	-	1,300	1,300	1,300	1,300	1,300
01-1-5000-1120	Investment Revenue	2,824	4,497	4,114	5,346	6,676	8,006	8,904
01-1-5000-1140	Transfer from Reserve (CW)	-	-					
01-1-5000-1142	Transfer from Reserve (NS)	-	-					
01-1-5000-1128	Other	-	3,315					
01-1-5000-1150	Prior Year Surplus - Operating	2,167	2,167 -	0	-	-	-	-
	TOTAL OPERATING REVENUE	**142,227**	**145,915**	**149,871**	**136,351**	**137,058**	**137,780**	**138,516**
	EXPENDITURES							
01-2-5000-1220	Salaries & Wages	9,462	7,626	9,093	9,275	9,460	9,649	9,842
01-2-5000-1221	Payroll Benefits & Overhead	2,176	1,911	2,546	2,597	2,649	2,702	2,756
01-2-5000-1222	Travel	-	123	-	-	-	-	-
01-2-5000-1246	Services - Other	10,961	7,399	1,300	1,326	1,353	1,380	1,407
01-2-5000-1247	Services - Phone / Internet	-	466	3,000	3,060	3,121	3,184	3,247
01-2-5000-1248	Services - Heat	-	-	2,876	2,934	2,993	3,053	3,114
01-2-5000-1249	Services - Hydro	-	303	817	834	850	867	885
01-2-5000-1250	Services - Garbage	-	-	200	204	208	212	216
01-2-5000-1271	Insurance	3,235	2,360	2,407	2,455	2,504	2,555	2,606
01-2-5000-1274	Studies/Professional Fees	5,000	464	24,545	5,000	5,100	5,202	5,306
01-2-5000-1299	Contingency	1,000	-	100	102	104	106	108
01-2-5000-1404	Building & Ground Maintenance	25,750	15,130	6,200	6,324	6,450	6,579	6,711
01-2-5000-1485	Administration	3,676	3,676	2,820	1,273	1,299	1,325	1,351
	SUBTOTAL O & M	**61,260**	**39,458**	**55,904**	**35,384**	**36,091**	**36,813**	**37,549**
01-2-5000-1557	Debt Payment	5,967	5,967	5,967	5,967	5,967	5,967	5,967
01-2-5000-1500	Transfer to Reserve (NS)	75,000	100,490	88,000	95,000	95,000	95,000	95,000
	TOTAL OPERATING EXPENDITURES	**142,227**	**145,915**	**149,871**	**136,351**	**137,058**	**137,780**	**138,516**
	NET REV / (EXP)	- -	0	-	-	-	-	-

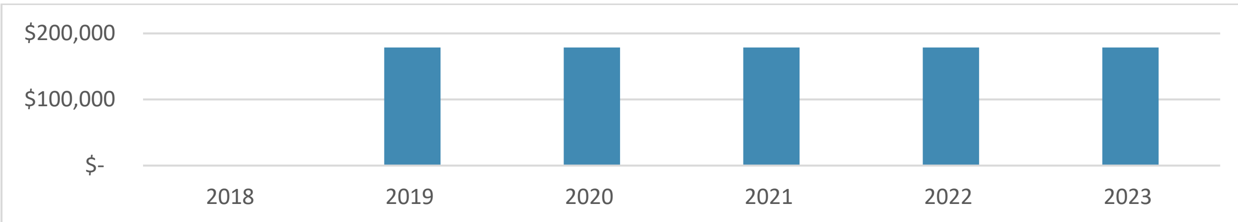
CAPITAL								
	REVENUE							
01-5-5000-1023	Grant	-	-	-	-	-	-	-
01-5-5000-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-5000-1142	Transfer from Reserve (NS)	44,250	8,297	-	-	-	30,871	-
	TOTAL CAPITAL REVENUE	**44,250**	**8,297**	**-**	**-**	**-**	**30,871**	**-**
	EXPENDITURES							
01-6-5000-1220	Salaries & Wages	-	-	-	-	-	-	-
01-6-5000-1221	Benefits/Overhead	-	-	-	-	-	-	-
01-6-5000-1469	Land	-	-	-	-	-	-	-
01-6-5000-1470	Land - Improvements	30,000	4,379	-	-	-	25,621	-
01-6-5000-1471	Buildings	5,250	-	-	-	-	5,250	-
01-6-5000-1475	Equipment	9,000	3,918	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**44,250**	**8,297**	**-**	**-**	**-**	**30,871**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	201,691	201,691	293,884	381,884	476,884	571,884	636,014
	Interest Earned	2,824	4,497	4,114	5,346	6,676	8,006	8,904
	Transfers from Operating	72,176	95,993	83,886	89,654	88,324	86,994	86,096
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	- 44,250	- 8,297	-	-	-	- 30,871	-
	Closing Balance	232,441	293,884	381,884	476,884	571,884	636,014	731,014

2019 Sub-Regional Recreation

This function is funded by taxpayers within electoral area A (exclusive of Savary Island), electoral areas B and C. This is a new service starting in 2019 to provide for a contribution to the operation of the City of Powell River recreation complex.

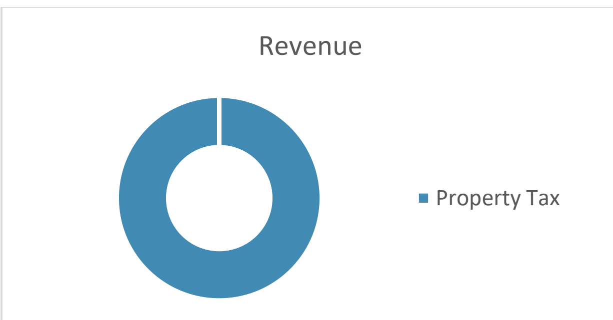
Tax Requisition Trend

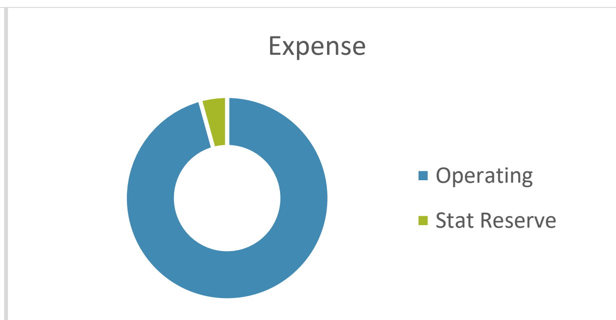
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





Sub-Regional Recreation Service		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE				1.00	1.00	1.00	1.00
01-1-5100-1001	Requisition - Property Value Tax	-	-	178,500	178,500	178,500	178,500	178,500
01-1-5100-1120	Investment Revenue	-	-		-	-	-	-
01-1-5100-1150	Prior Year Surplus	-	-		0	-	-	-
	TOTAL OPERATING REVENUE	**-**	**-**	**178,500**	**178,500**	**178,500**	**178,500**	**178,500**
	EXPENDITURES							
01-2-5100-1215	Operating Grant to City for Complex	-	-	169,344	177,000	177,000	177,000	177,000
01-2-5100-1485	Administration	-	-	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	**-**	**-**	**170,844**	**178,500**	**178,500**	**178,500**	**178,500**
01-2-5100-1507	Transfer to Feasibility Reserve (NS)	-	-	7,656				
	TOTAL OPERATING EXPENDITURES	**-**	**-**	**178,500**	**178,500**	**178,500**	**178,500**	**178,500**
	NET REV / (EXP)	-	-	0	-	-	-	-

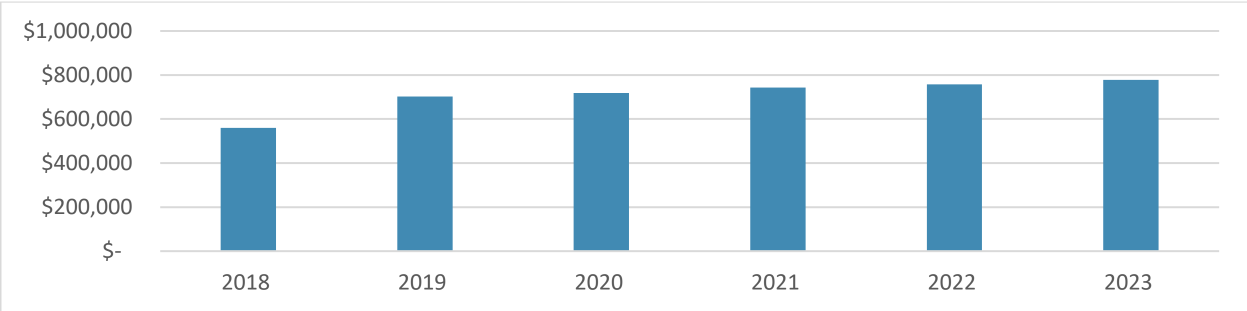
2019 Malaspina Fire Protection

This function is funded by taxpayers within the Malaspina Fire service only (a subset of Electoral Areas A, C and SIGD). The Malaspina Fire Protection service provides protection to all private properties from the City of Powell River's east boundary south to 1.3 km past Roberts Road. Per the qathet Regional District's policy the service currently provides for:

- Full service training
- Medical first responder: B, C, D, E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- 3A volunteer fully protected FUS Insurance Grading to the Myrtle Pond and Brew Bay areas that are services with fire hydrants
- 3B volunteer fire hall protection to everywhere else in the service area up to 8 km from either of the two halls

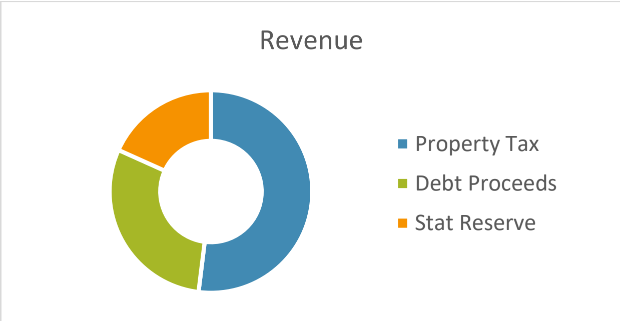
Tax Requisition Trend

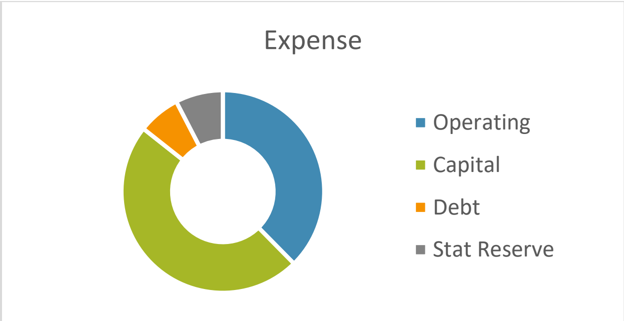
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



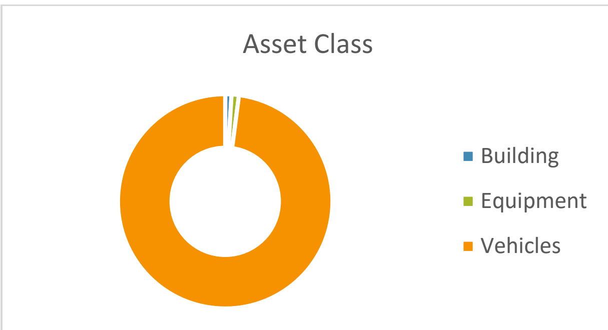


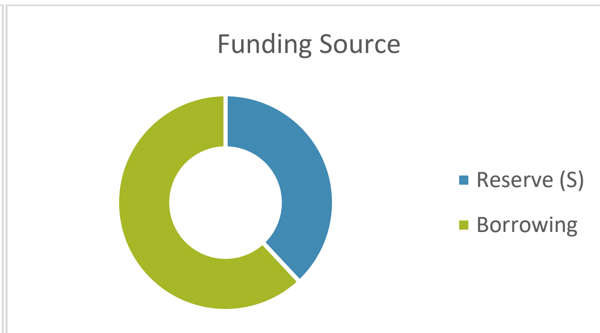
2019 Malaspina Fire Protection

2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0090	Equipment	Install Generator at No.2 Hall	6,730	Reserve (S)
C0091	Equipment	Install 2nd washing machine	500	Reserve (S)
C0092	Building	Install shower where old washing machine was	6,100	Reserve (S)
C0133	Vehicles	Upgrade SCBA and Fill Station	99,000	Reserve (S)
C0093	Vehicles	Engine 53 replacement	219,913	Borrowing
C0093	Vehicles	Engine 53 replacement	67,302	Reserve (S)
C0094	Vehicles	Tender 54 replacement	182,226	Borrowing
C0094	Vehicles	Tender 54 replacement	67,302	Reserve (S)



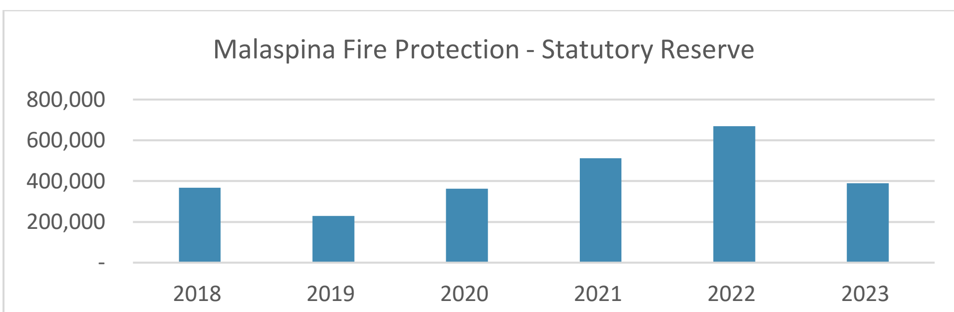


2019 Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



MALASPINA FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.15	1.15	1.25	1.02	1.03	1.02	1.03
01-1-6000-1001	Requisition - Property Value Tax	560,357	560,357	702,075	717,910	742,846	757,980	778,318
01-1-6000-1128	Other Revenue	-	6,542					
01-1-6000-1140	Transfer from Reserve (CW)	-	-					
01-1-6000-1150	Prior Year Surplus - Operating	89,355	89,355	- 1	-	-	-	-
	TOTAL OPERATING REVENUE	**649,713**	**656,255**	**702,074**	**717,910**	**742,846**	**757,980**	**778,318**
	EXPENDITURES							
01-2-6000-1220	Salary & Wages	14,692	16,514	16,285	16,611	16,943	17,282	17,628
01-2-6000-1221	Payroll Benefits & Overhead	34,723	30,476	34,682	35,376	36,083	36,805	37,541
01-2-6000-1222	Travel	-	416	500	510	520	531	541
01-2-6000-1223	Training	62,237	77,127	73,804	75,280	76,786	78,321	79,888
01-2-6000-1224	Health & Safety	-	-	3,167	3,231	3,295	3,361	3,428
01-2-6000-1225	Honorariums	95,970	65,268	105,970	108,089	110,251	112,456	114,705
01-2-6000-1233	Seminar & Convention	11,000	5,856	13,000	13,260	13,525	13,796	14,072
01-2-6000-1240	Vehicle Operation - Gas & Oil	8,000	4,461	8,000	8,160	8,323	8,490	8,659
01-2-6000-1242	Vehicle Maintenance	18,000	15,421	18,000	18,360	18,727	19,102	19,484
01-2-6000-1244	Equipment & Apparatus Purchases	61,644	54,257	75,544	77,055	78,596	80,168	81,771
01-2-6000-1246	Services - Other	20,528	2,692	11,710	11,944	12,183	12,427	12,675
01-2-6000-1247	Services - Phone / Internet	-	6,776	10,623	10,835	11,052	11,273	11,498
01-2-6000-1248	Services - Heat / Propane	-	-	1,460	1,489	1,519	1,549	1,580
01-2-6000-1249	Services - Hydro	-	10,285	10,020	10,220	10,425	10,633	10,846
01-2-6000-1250	Services - Garbage	-	310	739	753	768	784	799
01-2-6000-1251	Office Purchases & Supplies	3,000	1,758	3,000	3,060	3,121	3,184	3,247
01-2-6000-1262	Services - Postage	-	241	500	510	520	531	541
01-2-6000-1265	Equipment & Apparatus O & M	15,810	11,095	18,478	18,848	19,225	19,609	20,001
01-2-6000-1268	Communication O & M	6,000	3,718	6,000	6,120	6,242	6,367	6,495
01-2-6000-1270	Other	1,500	3,224	1,500	1,530	1,561	1,592	1,624
01-2-6000-1271	Insurance	7,200	7,203	7,347	7,494	7,644	7,797	7,953
01-2-6000-1274	Studies/ Professional Fees	15,000	3,336	19,640	-	-	-	-
01-2-6000-1277	Firefighter Insurance	3,000	1,661	3,000	3,060	3,121	3,184	3,247
01-2-6000-1279	First Responder Equip. & Supplies	7,000	7,920	7,000	7,140	7,283	7,428	7,577
01-2-6000-1299	Contingency	3,000	-	3,000	3,060	3,121	3,184	3,247
01-2-6000-1340	Other Training/Membership	1,000	74	2,500	2,550	2,601	2,653	2,706
01-2-6000-1362	Legal	-	1,909	-	-	-	-	-
01-2-6000-1404	Hall Repairs	22,325	8,724	9,000	9,180	9,364	9,551	9,742
01-2-6000-1461	Vehicle Insurance & Inspection	6,353	7,434	6,140	6,263	6,388	6,516	6,646
01-2-6000-1468	Minor Assets	-	-	-	-	-	-	-
01-2-6000-1485	Administration	34,533	34,533	37,649	36,799	37,535	38,286	39,051
	SUBTOTAL O & M	**452,515**	**382,689**	**508,258**	**496,788**	**506,723**	**516,858**	**527,195**

MALASPINA FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
01-2-6000-1444	Lease Payments	-	-					
01-2-6000-1501	Transfer to Reserve (S)	-	216,638	102,694	130,000	145,000	150,000	160,000
01-2-6000-1557	Debt Payments	51,422	45,630	91,122	91,122	91,122	91,122	91,122
01-2-6000-1506	Transfer to Capital	145,776	11,299					
	TOTAL OPERATING EXPENDITURES	**649,713**	**656,255**	**702,074**	**717,910**	**742,846**	**757,980**	**778,318**
	NET REV / (EXP)	- -	1	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-6000-1141	Transfer from Reserve (S)	-	-	246,935	-	-	-	450,000
01-5-6000-1143	Borrowing	682,500	280,362	402,140	-	-	-	-
01-5-6000-1144	Lease Revenue	-	-	-	-	-	-	-
01-5-6000-1152	Transfer from Operating	145,776	11,299	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**828,276**	**291,661**	**649,074**	**-**	**-**	**-**	**450,000**
	EXPENDITURES							
01-6-6000-1220	Salary & Wages	-	1,992	-	-	-	-	-
01-6-6000-1221	Benefits	-	540	-	-	-	-	-
01-6-6000-1469	Land - Development	-	-	-	-	-	-	-
01-6-6000-1471	Buildings	6,175	-	6,100	-	-	-	-
01-6-6000-1475	Equipment	10,500	8,767	106,230	-	-	-	-
01-6-6000-1478	Vehicles	811,601	280,361	536,744	-	-	-	450,000
	TOTAL CAPITAL EXPENDITURES	**828,276**	**291,661**	**649,074**	**-**	**-**	**-**	**450,000**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	148,502	148,502	368,040	228,952	362,157	512,227	669,398
	Interest Earned	2,079	2,900	5,153	3,205	5,070	7,171	9,372
	Transfers from Operating	-	216,638	102,694	130,000	145,000	150,000	160,000
	Transfer to Capital	-	- -	246,935	-	-	- -	450,000
	Closing Balance	150,581	368,040	228,952	362,157	512,227	669,398	388,770

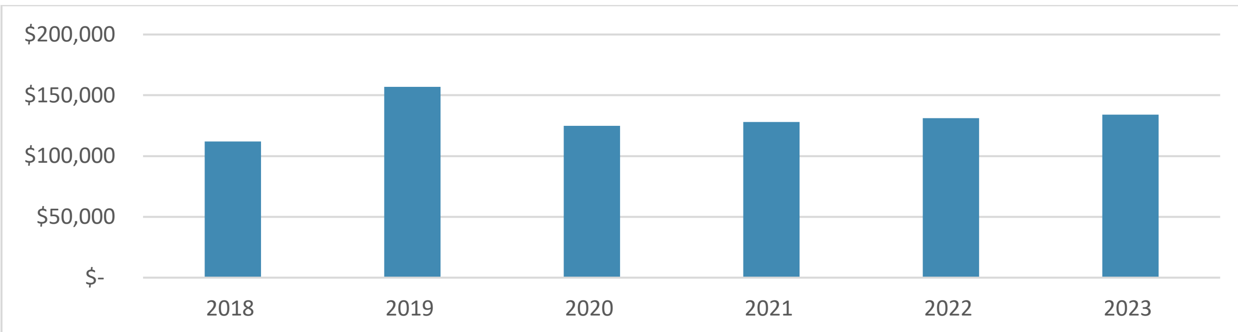
2019 Lasqueti Island Fire Protection

This function is funded by taxpayers within the Lasqueti Fire service only (a subset of Electoral Area E) and provides fire protection to the full service area. Per the qathet Regional District policy the service currently provides for:

- Exterior operations training
- Medical first responder: A, B, C, D, E
- General rescue – no technical training
- Hazmat awareness level
- Grade 5 unprotected FUS insurance Grading

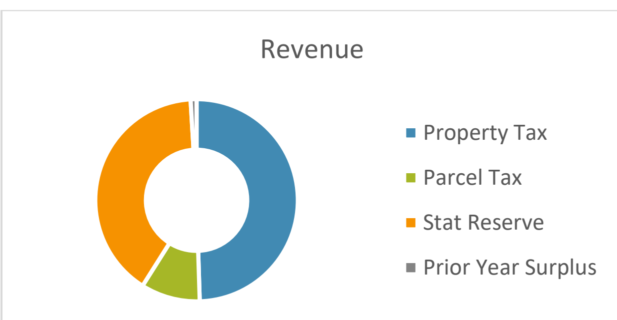
Tax Requisition Trend

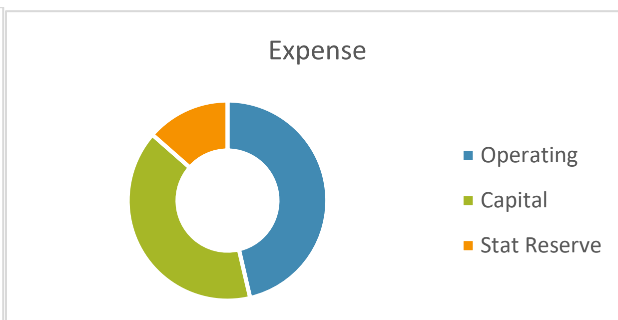
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



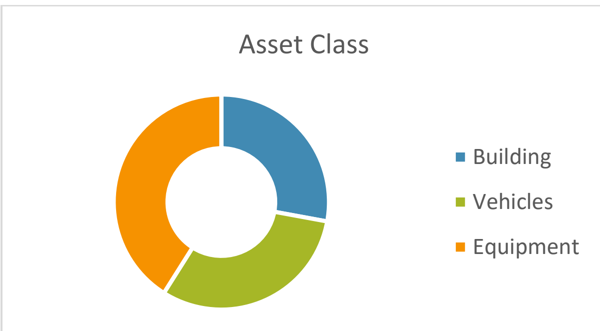


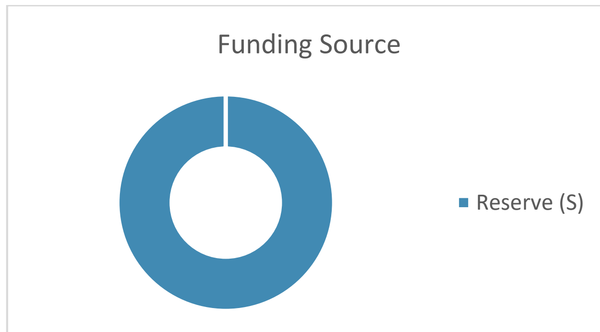
2019 Lasqueti Island Fire Protection

2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0095	Building	Electrical for North Fire Hall	21,000	Reserve (S)
C0135	Building	Mezanine for South Hall	15,750	Reserve (S)
C0034	Equipment	Hardware to complete 10,000 gallon water tank install	2,000	Reserve (S)
C0136	Equipment	SCBA and packs	2,500	Reserve (S)
C0137	Equipment	SCBA Fill Station	41,000	Reserve (S)
C0138	Equipment	Propane heater for north fire hall	6,000	Reserve (S)
C0139	Vehicles	Truck / transport unit for SCBA	39,000	Reserve (S)



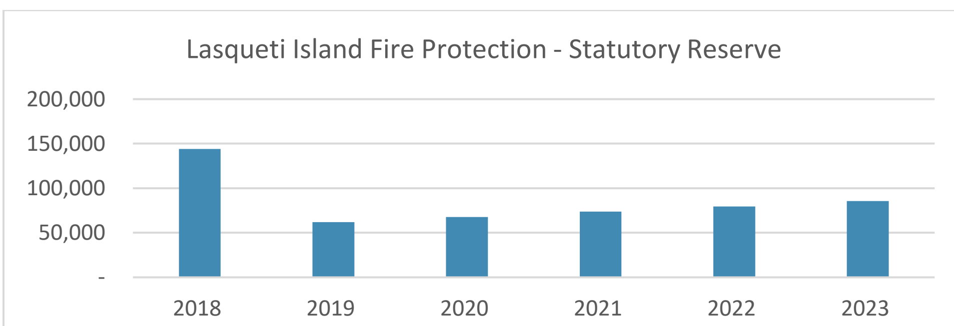


2019 Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



LASQUETI ISLAND FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.02	1.02	1.40	0.80	1.02	1.02	1.02
01-1-6100-1001	Requisition - Property Value Tax	112,040	112,040	157,074	125,016	128,016	131,076	134,198
01-1-6100-1009	Requisition - Parcel Tax	30,000	30,000	30,000	30,000	30,000	30,000	30,000
01-1-6100-1128	Other	-	46					
01-1-6100-1140	Transfer from Reserve (CW)	-	-					
01-1-6100-1150	Prior Year Surplus - Operating	2,477	2,477	3,000	-	-	-	-
01-1-6100-1498	Transfer from Capital to Operations	-	-					
01-1-6100-1499	Gain on Sale of Asset	-	-					
	TOTAL OPERATING REVENUE	**144,517**	**144,563**	**190,074**	**155,016**	**158,016**	**161,076**	**164,198**
	EXPENDITURES							
01-2-6100-1220	Salary & Wages	6,658	7,156	8,784	8,960	9,139	9,322	9,508
01-2-6100-1221	Payroll Benefits & Overhead	1,656	2,201	3,537	3,608	3,680	3,754	3,829
01-2-6100-1222	Travel	-	498	790	806	822	838	855
01-2-6100-1223	Training Expense	20,000	11,447	21,200	21,624	22,056	22,498	22,948
01-2-6100-1224	Health & Safety	-	-	3,537	3,608	3,680	3,754	3,829
01-2-6100-1225	Volunteer Honorariums	1,800	1,859	12,000	12,240	12,485	12,734	12,989
01-2-6100-1240	Vehicle - Gas & Oil	1,500	1,429	2,500	2,550	2,601	2,653	2,706
01-2-6100-1242	Vehicle Maintenance & Operation	4,000	5,825	4,000	4,080	4,162	4,245	4,330
01-2-6100-1244	Equipment & Apparatus Purchases	10,000	7,540	31,200	31,824	32,460	33,110	33,772
01-2-6100-1246	Services - Other	14,640	11,718	6,350	6,477	6,607	6,739	6,873
01-2-6100-1247	Services - Phone / Internet	-	1,736	12,986	13,245	13,510	13,781	14,056
01-2-6100-1248	Services - Heat	-	-	1,085	1,107	1,129	1,151	1,174
01-2-6100-1250	Services - Garbage	-	-	-	-	-	-	-
01-2-6100-1265	Equipment & Apparatus O & M	1,000	1,857	1,000	1,020	1,040	1,061	1,082
01-2-6100-1268	Communication O & M	6,000	5,352	2,000	2,040	2,081	2,122	2,165
01-2-6100-1270	Other	2,000	2,726	3,375	3,443	3,511	3,582	3,653
01-2-6100-1271	Insurance	2,563	2,950	3,009	3,069	3,131	3,193	3,257
01-2-6100-1274	Professional Fees	2,500	7,709	-	-	-	-	-
01-2-6100-1277	Firefighter Insurance	4,326	4,419	4,326	4,413	4,501	4,591	4,683
01-2-6100-1279	First Responder Expenditures	3,000	2,203	3,000	3,060	3,121	3,184	3,247
01-2-6100-1299	Contingency	2,000	-	2,000	2,040	2,081	2,122	2,165
01-2-6100-1362	Legal Fees	2,000	2,908	2,000	2,040	2,081	2,122	2,165
01-2-6100-1404	Hall Maintenance	3,000	3,731	3,000	3,060	3,121	3,184	3,247
01-2-6100-1461	Vehicle Insurance/Inspection	4,000	4,248	4,500	4,590	4,682	4,775	4,871
01-2-6100-1468	Minor Assets	-	-	-	-	-	-	-
01-2-6100-1485	Administration	7,374	7,374	10,894	11,112	11,335	11,561	11,792
	SUBTOTAL O & M	**100,017**	**96,887**	**147,074**	**150,016**	**153,016**	**156,076**	**159,198**

LASQUETI ISLAND FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
01-2-6100-1501	Transfer to Reserve (S)	21,500	44,676	43,000	5,000	5,000	5,000	5,000
01-2-6100-1506	Transfer to Capital	23,000	-					
01-2-6100-1560	Lease Payments	-	-					
	TOTAL OPERATING EXPENDITURES	**144,517**	**141,563**	**190,074**	**155,016**	**158,016**	**161,076**	**164,198**
	NET REV / (EXP)	-	3,000	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-6100-1141	Transfer from Reserve (S)	-	-	127,250	-	-	-	-
01-5-6100-1152	Transfer from Operating	23,000	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**23,000**	**-**	**127,250**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-6100-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-6100-1221	Benefits	-	-	-	-	-	-	-
01-6-6100-1471	Buildings & Structures	21,000	-	36,750	-	-	-	-
01-6-6100-1475	Equipment	2,000	-	51,500	-	-	-	-
01-6-6100-1478	Vehicles	-	-	39,000	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**23,000**	**-**	**127,250**	**-**	**-**	**-**	**-**
		-	-	-				
STATUTORY RESERVE								
	Opening Balance	99,384	99,384	144,060	61,827	67,692	73,640	79,671
	Interest Earned	1,391	-	2,017	866	948	1,031	1,115
	Transfers from Operating	21,500	44,676	43,000	5,000	5,000	5,000	5,000
	Transfer to Capital	-	- -	127,250	-	-	-	-
	Closing Balance	122,275	144,060	61,827	67,692	73,640	79,671	85,786

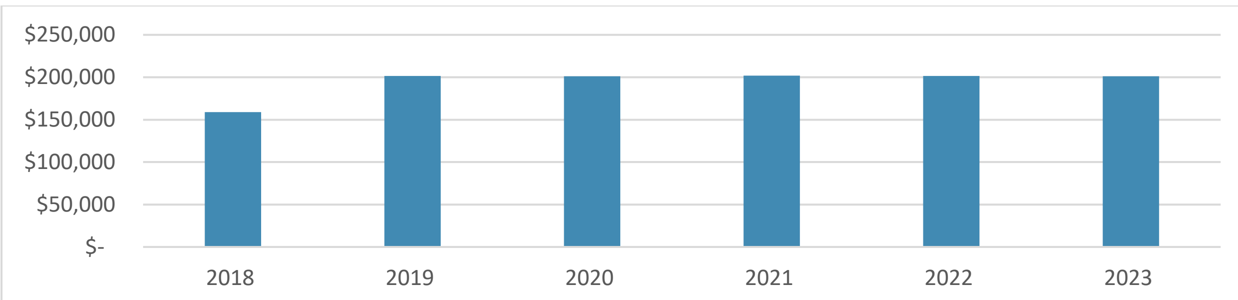
2019 Savary Island Fire Protection

This function is funded by taxpayers within the Savary Fire service only (a subset of Electoral Area A) and provides protection to Savary Island and 200 meters beyond the high water mark. Per the qather Regional District policy the service currently provides for:

- Exterior operations training
- Medical first responder: A, B, C, D, E
- General rescue only
- Hazmat awareness level
- Grade 4 FUS insurance grading which provide limited protection to the island

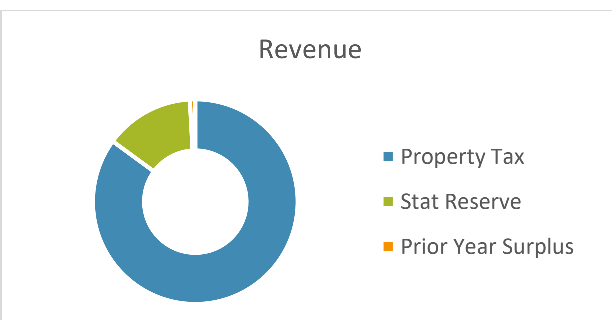
Tax Requisition Trend

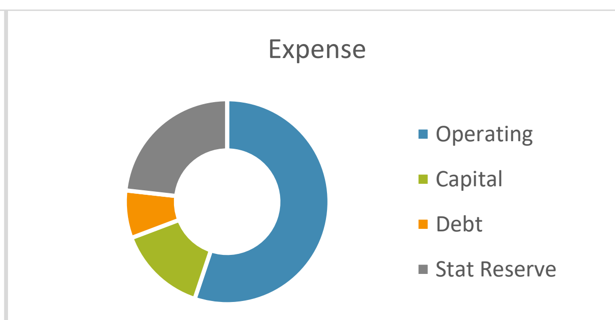
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



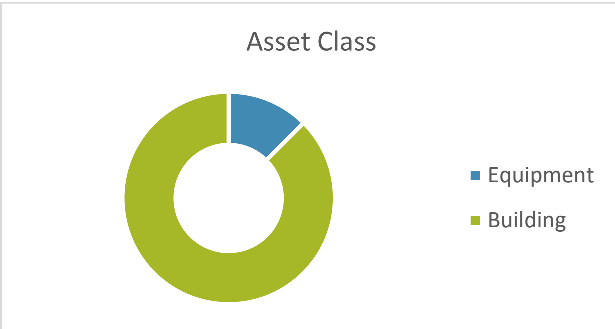


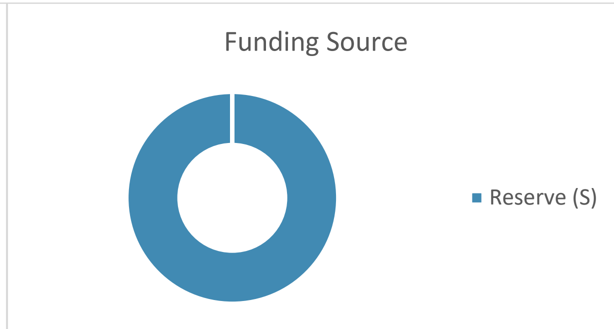
2019 Savary Island Fire Protection

2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0096	Building	Rebuild stairwell ramp to main fire hall	28,000	Reserve (S)
C0099	Equipment	Wajax Pump	4,000	Reserve (S)



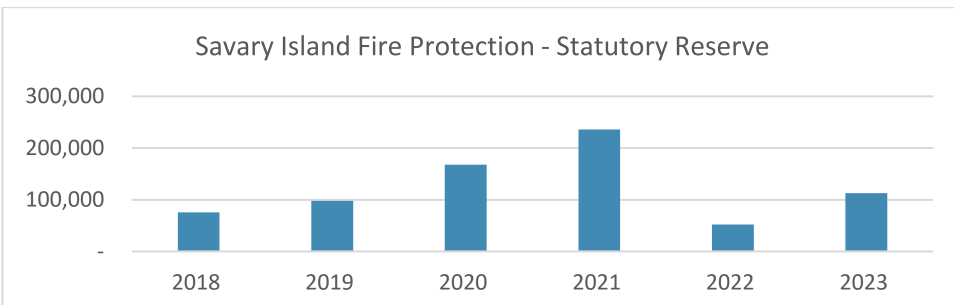


2019 Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



SAVARY ISLAND FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.03	1.03	1.27	1.00	1.00	1.00	1.00
01-1-6200-1001	Requisition - Property Value Tax	158,813	158,813	201,372	201,172	201,835	201,552	201,323
01-1-6200-1128	Other	-	6,227					
01-1-6200-1140	Transfer from Reserve (CW)	-	-					
01-1-6200-1150	Prior Year Surplus - Operating	36,784	36,784	2,000	-	-	-	-
	TOTAL OPERATING REVENUE	**195,596**	**201,824**	**203,372**	**201,172**	**201,835**	**201,552**	**201,323**
	OPERATION & MAINTENANCE							
01-2-6200-1220	Salary & Wages	6,746	7,158	8,172	8,335	8,502	8,672	8,846
01-2-6200-1221	Payroll Benefits & Overhead	14,019	5,358	10,162	10,365	10,572	10,784	10,999
01-2-6200-1222	Travel	-	87	690	704	718	732	747
01-2-6200-1223	Training	15,000	6,953	6,000	6,120	6,242	6,367	6,495
01-2-6200-1224	Health & Safety	-	-	3,537	3,608	3,680	3,754	3,829
01-2-6200-1225	Honorariums	6,750	5,662	7,500	7,650	7,803	7,959	8,118
01-2-6200-1240	Vehicle - Gas & Oil	2,652	4,771	2,500	2,550	2,601	2,653	2,706
01-2-6200-1242	Vehicles - Maintenance	10,000	9,814	8,000	8,160	8,323	8,490	8,659
01-2-6200-1244	Equipment & Apparatus Purchases	15,500	10,141	12,240	12,485	12,734	12,989	13,249
01-2-6200-1246	Services - Other	8,771	3,318	2,450	2,499	2,549	2,600	2,652
01-2-6200-1247	Services - Phone / Internet	-	447	2,541	2,592	2,644	2,697	2,750
01-2-6200-1248	Services - Heat	-	-	2,080	2,122	2,164	2,207	2,251
01-2-6200-1250	Services - Garbage	-	-	500	510	520	531	541
01-2-6200-1265	Equipment & Apparatus O & M	5,500	6,700	7,500	7,650	7,803	7,959	8,118
01-2-6200-1268	Communication O&M	5,150	1,329	4,150	4,233	4,318	4,404	4,492
01-2-6200-1270	Other	2,000	3,566	2,000	2,040	2,081	2,122	2,165
01-2-6200-1271	Insurance	5,553	4,184	4,268	4,353	4,440	4,529	4,619
01-2-6200-1274	Studies	-	-	-	-	-	-	-
01-2-6200-1277	Firefighter Insurance	3,600	3,762	3,600	3,672	3,745	3,820	3,897
01-2-6200-1279	First Responder Equipment & Supplies	6,500	7,034	5,000	5,100	5,202	5,306	5,412
01-2-6200-1299	Contingency	5,000	-	10,000	10,200	10,404	10,612	10,824
01-2-6200-1352	Fire Prevention Education	5,000	700	500	510	520	531	541
01-2-6200-1362	Legal Fees	-	-	500	510	520	531	541
01-2-6200-1404	Hall Maintenance Repairs	6,000	7,345	11,000	11,220	11,444	11,673	11,907
01-2-6200-1461	Vehicle Insurance/Inspection	6,000	4,796	6,000	6,120	6,242	6,367	6,495
01-2-6200-1468	Minor Assets	-	-	-	-	-	-	-
01-2-6200-1485	Administration	10,379	10,379	9,671	9,865	10,062	10,263	10,468
	SUBTOTAL O & M	**140,120**	**103,504**	**130,561**	**133,172**	**135,835**	**138,552**	**141,323**

SAVARY ISLAND FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
01-2-6200-1560	Lease Payments	-	-					
01-2-6200-1501	Transfer to Reserve (S)	22,000	63,577	55,000	68,000	66,000	63,000	60,000
01-2-6200-1557	Debt Payments	20,476	20,311	17,811	-	-	-	-
01-2-6200-1506	Transfer to Capital	13,000	12,431					
	TOTAL OPERATING EXPENDITURES	**195,596**	**199,823**	**203,372**	**201,172**	**201,835**	**201,552**	**201,323**
	NET REV / (EXP)	-	2,000	-	-	-	-	-
CAPITAL								
	REVENUE							
01-5-6200-1128	Other Revenue	25,000	24,720	-	-	-	-	-
01-5-6200-1141	Transfer from Reserve (S)	-	-	33,400	-	-	250,000	-
01-5-6200-1143	Borrowing	-	-	-	-	-	-	-
01-5-6200-1152	Transfer from Operating	13,000	12,431	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**38,000**	**37,151**	**33,400**	**-**	**-**	**250,000**	**-**
	EXPENDITURES							
01-6-6200-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-6200-1221	Benefits	-	-	-	-	-	-	-
01-6-6200-1469	Land	-	-	-	-	-	-	-
01-6-6200-1470	Land Improvements	-	-	-	-	-	-	-
01-6-6200-1471	Buildings	-	-	29,400	-	-	-	-
01-6-6200-1475	Equipment	38,000	37,151	4,000	-	-	-	-
01-6-6200-1478	Vehicles	-	-	-	-	-	250,000	-
	TOTAL CAPITAL EXPENDITURES	**38,000**	**37,151**	**33,400**	**-**	**-**	**250,000**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	11,879	11,879	75,456	98,112	167,486	235,831	52,132
	Interest Earned	166	-	1,056	1,374	2,345	3,302	730
	Transfers from Operating	22,000	63,577	55,000	68,000	66,000	63,000	60,000
	Transfer to Capital	-	- -	33,400	-	- -	250,000	-
	Closing Balance	34,045	75,456	98,112	167,486	235,831	52,132	112,862

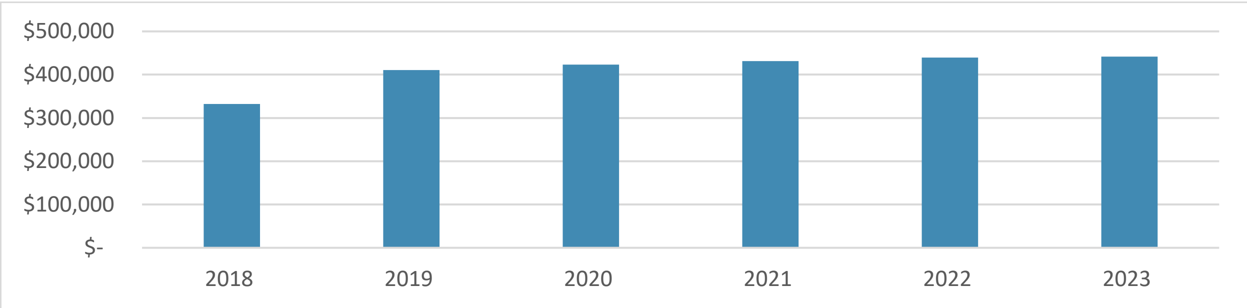
2019 Northside Fire Protection

This function is funded by taxpayers within the Northside Fire service only (a subset of Electoral Area A) and provides fire protection from the area just north of Lund south to Tla'amin Nation former reserve boundary. Per the qathet Regional District policy the service currently provides for:

- Full service training
- Medical first responder: B, C, D, E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- Superior Tanker Shuttle service to most of the service area
- 3A volunteer fully protected service to the Lund and Tla'amin areas serviced with fire hydrants
- 3B volunteer fire hall protection to the rest of the service area up to 8 km from either of the two halls

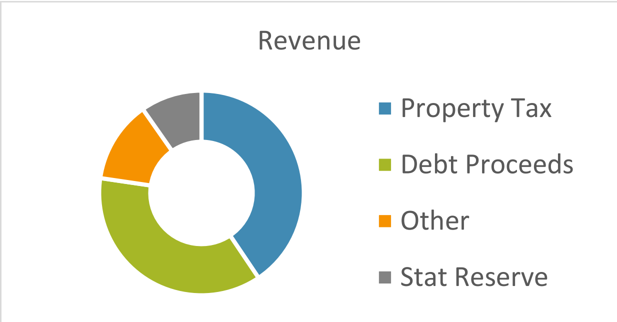
Tax Requisition Trend

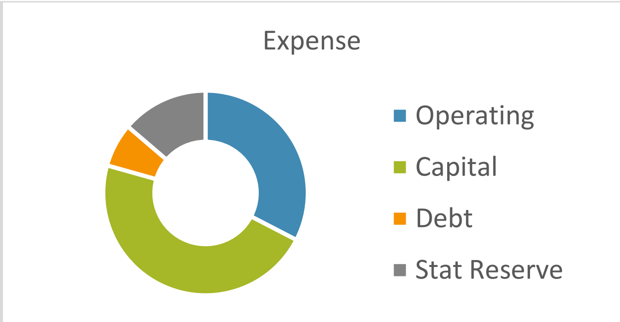
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



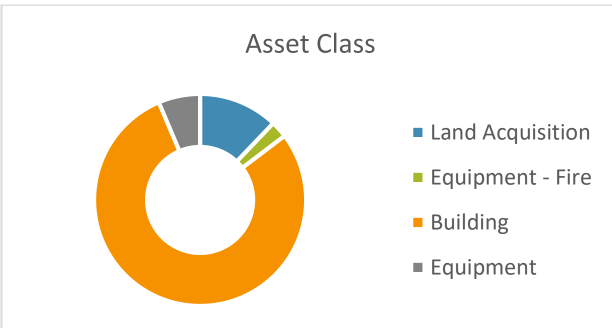


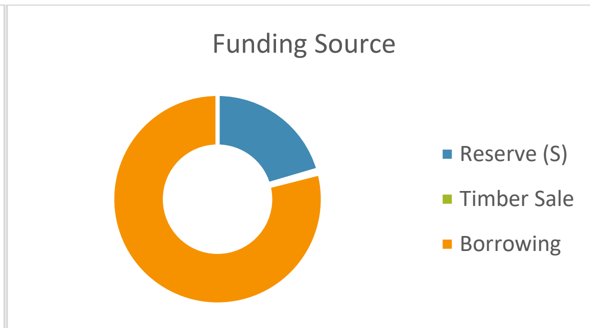
2019 Northside Fire Protection

2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0101	Land Acquisition	Secure land for new Lund satellite hall	12,325	Reserve (S)
C0102	Land Acquisition	Land clearing	3,000	Timber Sale
C0102	Land Acquisition	Land clearing	44,000	Reserve (S)
C0104	Equipment - Fire	Water Tanks	12,000	Reserve (S)
C0105	Building	New Lund sattelite hall	371,571	Borrowing
C0141	Equipment	SCBA	30,000	Reserve (S)



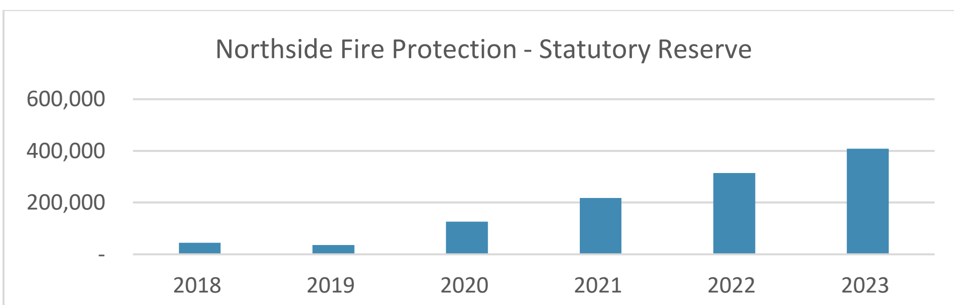


2019 Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



NORTHSIDE FIRE DEPARTMENT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.15	1.15	1.24	1.03	1.02	1.02	1.01
01-1-6300-1001	Requisition - Property Value Tax	331,956	331,956	410,416	423,283	431,504	439,676	441,950
01-1-6300-1128	Other Revenue	73,000	77,063	78,000	79,560	81,151	82,774	84,430
01-1-6300-1140	Transfer from Reserve (CW)	-	-					
01-1-6300-1150	Prior Year Surplus - Operating	25,065	25,065	0	-	-	-	-
01-1-6300-1151	Prior Year Surplus - Reserve	3,000	3,000	-	3,000	3,000	3,000	3,000
01-1-6300-1499	Gain on Sale of Asset	-	-					
	TOTAL OPERATING REVENUE	**433,021**	**437,084**	**488,417**	**505,843**	**515,655**	**525,450**	**529,380**
	OPERATIONS & MAINTENANCE							
01-2-6300-1220	Salary & Wages	15,393	15,878	18,203	18,568	18,939	19,318	19,704
01-2-6300-1221	Payroll Benefits & Overhead	43,041	37,386	29,938	30,537	31,148	31,771	32,406
01-2-6300-1222	Travel	-	242	840	857	874	891	909
01-2-6300-1223	Training	41,200	45,045	41,200	42,024	42,864	43,722	44,596
01-2-6300-1224	Health & Safety	-	-	3,537	3,608	3,680	3,754	3,829
01-2-6300-1225	Volunteer Honorariums	50,510	42,290	51,720	52,754	53,809	54,886	55,983
01-2-6300-1233	Conventions & Seminars	9,000	8,191	9,000	9,180	9,364	9,551	9,742
01-2-6300-1240	Vehicle Operating Gas & Oil	5,000	980	5,000	5,100	5,202	5,306	5,412
01-2-6300-1242	Vehicle Maintenance	10,609	3,909	10,609	10,821	11,038	11,258	11,484
01-2-6300-1244	Equipment & Apparatus Purchases	46,530	39,223	39,950	40,749	41,564	42,395	43,243
01-2-6300-1246	Services - Other	12,744	1,782	6,000	6,120	6,242	6,367	6,495
01-2-6300-1247	Services - Phone / Internet	-	1,995	3,960	4,039	4,120	4,202	4,286
01-2-6300-1248	Services - Heat	-	488	4,080	4,162	4,245	4,330	4,416
01-2-6300-1249	Services - Hydro	-	6,653	6,000	6,120	6,242	6,367	6,495
01-2-6300-1250	Services - Garbage	-	-	-	-	-	-	-
01-2-6300-1265	Equipment & Apparatus O & M	3,000	17,659	3,000	3,060	3,121	3,184	3,247
01-2-6300-1268	Communication O&M	4,000	3,444	4,000	4,080	4,162	4,245	4,330
01-2-6300-1270	Other	5,000	3,974	5,000	5,100	5,202	5,306	5,412
01-2-6300-1271	Insurance	6,468	6,322	6,448	6,777	6,913	7,051	7,192
01-2-6300-1274	Professional Fees	1,000	13,665	19,640	20,033	20,433	20,842	21,259
01-2-6300-1277	Firefighter Insurance	4,000	1,724	4,000	4,080	4,162	4,245	4,330
01-2-6300-1279	First Responder Supplies	7,300	2,775	7,175	7,319	7,465	7,614	7,766
01-2-6300-1298	Operating Reserve	-	-	3,000	3,000	3,000	3,000	3,000
01-2-6300-1299	Contingency	-	-	-	-	-	-	-
01-2-6300-1404	Hall Maintenance & Repairs	10,500	3,420	10,000	10,200	10,404	10,612	10,824
01-2-6300-1461	Vehicle Insurance & Inspection	12,849	6,330	12,849	13,106	13,368	13,635	13,908
01-2-6300-1485	Administration	23,291	23,291	24,412	24,911	25,405	25,908	26,422
01-2-6300-1496	Transfer from Capital to Operations	- -	5,565					
	SUBTOTAL O & M	**311,435**	**281,101**	**329,563**	**336,305**	**342,966**	**349,761**	**356,691**
01-2-6300-1501	Transfer to Reserve (S)	1,100	24,709	89,000	60,000	90,000	93,000	90,000
01-2-6300-1506	Transfer to Capital	55,000	65,895					
01-2-6300-1557	Debt Payment	65,486	65,379	69,854	109,538	82,689	82,689	82,689
	TOTAL OPERATING EXPENDITURES	**433,021**	**437,084**	**488,417**	**505,843**	**515,655**	**525,450**	**529,380**
	NET REV / (EXP)	-	0	-	-	-	-	-

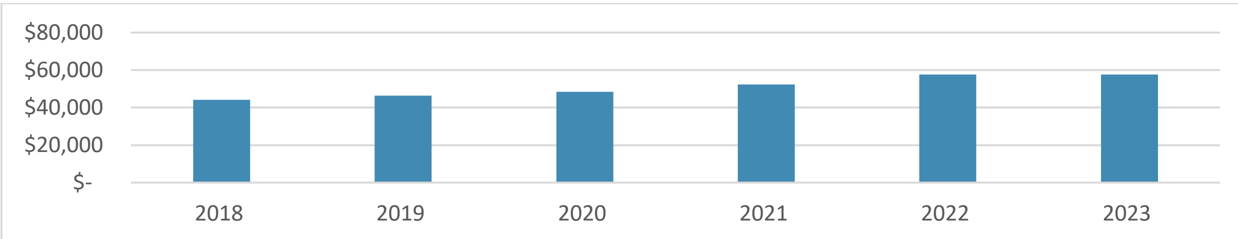
NORTHSIDE FIRE DEPARTMENT		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-6300-1128	Other Revenue	-	142,000	53,000	-	-	-	-
01-5-6300-1141	Transfer from Reserve (S)	10,000	-	98,325	20,409	-	-	-
01-5-6300-1143	Borrowing	-	-	371,571	381,582	-	-	-
01-5-6300-1152	Transfer from Operating	55,000	65,895	-	-	-	-	-
01-5-6300-1498	Transfer from Capital to Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**65,000**	**207,895**	**522,896**	**401,991**	**-**	**-**	**-**
	EXPENDITURES							
01-6-6300-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-6300-1221	Benefits	-	-	-	-	-	-	-
01-6-6300-1469	Land	20,000	170,726	59,325	-	-	-	-
01-6-6300-1470	Land Improvements	25,000	15,768	-	-	-	-	-
01-6-6300-1471	Buildings	-	-	371,571	401,991	-	-	-
01-6-6300-1475	Equipment	20,000	21,400	42,000	-	-	-	-
01-6-6300-1478	Vehicles	-	-	-	-	-	-	-
01-6-6300-1501	Transfer to Reserve (S)	-	-	50,000				
	TOTAL CAPITAL EXPENDITURES	**65,000**	**207,895**	**522,896**	**401,991**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	19,733	19,733	44,442	85,739	126,531	218,302	314,358
	Interest Earned	276	-	622	1,200	1,771	3,056	4,401
	Transfers from Operating	1,100	24,709	89,000	60,000	90,000	93,000	90,000
	Transfer from Capital	-	-	50,000	-	-	-	-
	Transfer to Capital	- 10,000	-	- 98,325	- 20,409	-	-	-
	Closing Balance	11,109	44,442	85,739	126,531	218,302	314,358	408,759

2019 Myrtle Pond Water

This function is funded by taxpayers within the Myrtle Pond Water service area only (83 parcels within Electoral Area B).

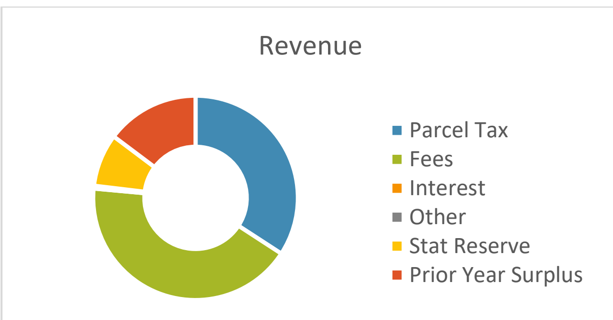
Tax Requisition Trend

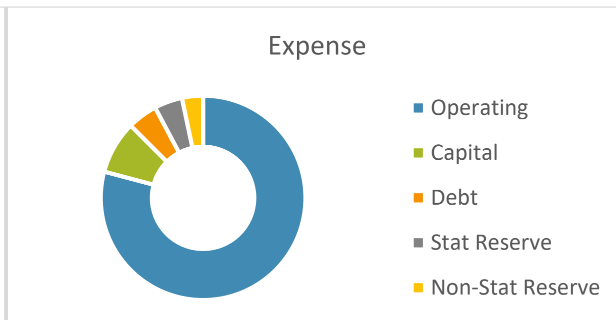
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

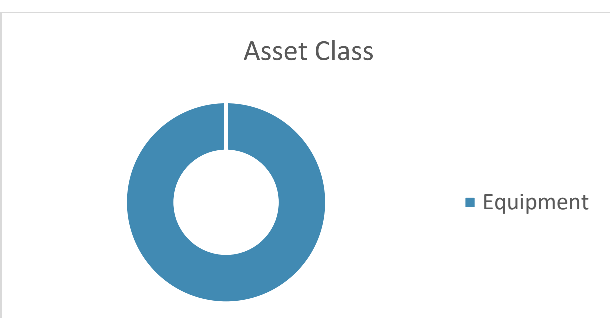


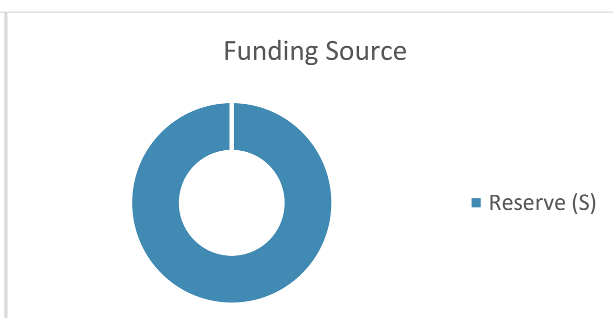


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0109	Equipment	Water Sample Stations	7,350	Reserve (S)
C0142	Equipment	Backup Analyzer	4,000	Reserve (S)





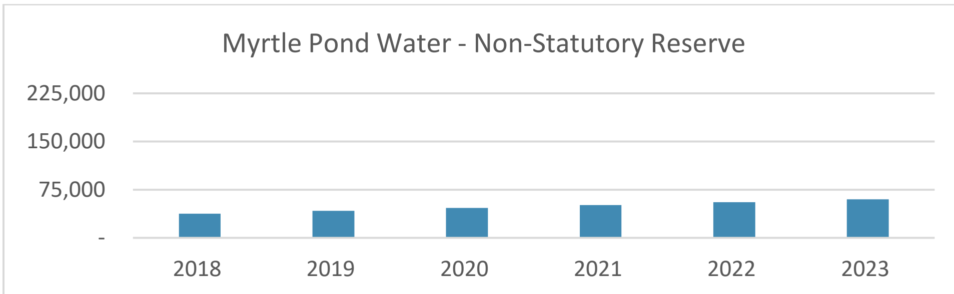
2019 Myrtle Pond Water

2019 Reserves

Projected closing balances

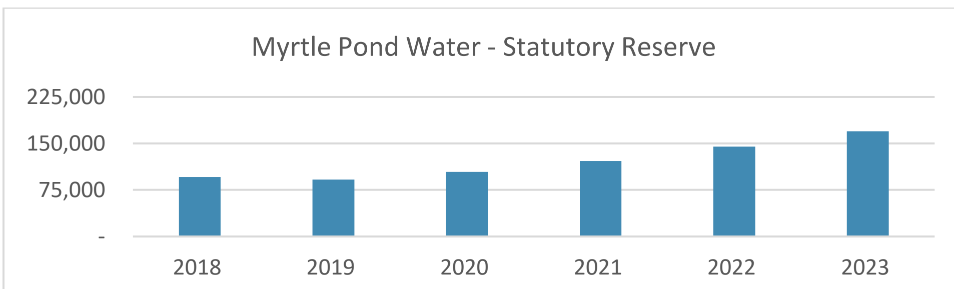
Non-Statutory Reserves

General purpose reserves used to fund future expenditures i.e. meter replacement.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



MYRTLE POND WATER SYSTEM		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.03	1.03	1.05	1.04	1.08	1.10	1.00
02-1-6600-1009	Requisition - Parcel Tax	44,195	44,195	46,405	48,465	52,411	57,582	57,712
02-1-6600-1015	User Fees	56,249	63,047	57,374	59,669	62,056	64,538	67,119
02-1-6600-1120	Investment Revenue	462	646	528	591	654	717	780
02-1-6600-1128	Other Revenue	-	66	67	69	70	71	73
02-1-6600-1140	Transfer from Reserve (CW)	-	-					
02-1-6600-1150	Prior Year Surplus - Operating	22,328	22,328 -	0	-	-	-	-
02-1-6600-1151	Prior Year Surplus - Reserve	17,500	17,500	20,000	20,000	20,000	20,000	20,000
	TOTAL OPERATING REVENUE	**140,734**	**147,782**	**124,374**	**128,794**	**135,191**	**142,908**	**145,684**
	EXPENDITURES							
02-2-6600-1220	Salary & Wages	5,526	6,015	8,021	8,181	8,345	8,512	8,682
02-2-6600-1221	Payroll Benefits & Overhead	1,271	1,286	2,246	2,291	2,337	2,383	2,431
02-2-6600-1222	Travel	-	6	-	-	-	-	-
02-2-6600-1223	Training	2,500	775	1,500	1,530	1,561	1,592	1,624
02-2-6600-1224	Health & Safety	-	-	-	-	-	-	-
02-2-6600-1228	Contractor	23,460	20,872	23,572	24,044	24,525	25,015	25,516
02-2-6600-1229	Contractor Benefits	615	400	626	639	651	664	678
02-2-6600-1246	Services - Other	-	-	1,300	1,326	1,353	1,380	1,407
02-2-6600-1249	Services - Hydro	6,065	6,616	6,656	6,790	6,925	7,064	7,205
02-2-6600-1250	Services - Garbage	-	-	200	204	208	212	216
02-2-6600-1265	Equipment O&M	19,167	22,287	20,239	20,644	21,057	21,478	21,907
02-2-6600-1269	Water Sampling	-	-	-	-	-	-	-
02-2-6600-1270	Other	2,575	3,209	1,150	1,173	1,196	1,220	1,245
02-2-6600-1271	Insurance	3,880	2,019	2,120	2,226	2,337	2,454	2,577
02-2-6600-1274	Studies/Professional Fees	8,900	2,343	8,900	9,078	9,260	9,445	9,634
02-2-6600-1298	Operating Reserve	20,000	-	20,000	20,000	20,000	20,000	20,000
02-2-6600-1299	Contingency	-	-	-	-	-	-	-
02-2-6600-1361	Allowance for Doubtful Accounts	-	-	2,225		-	-	-
02-2-6600-1468	Minor Assets	-	-	700	714	728	743	758
02-2-6600-1485	Administration	5,917	5,917	7,956	7,907	8,039	8,173	8,310
	SUBTOTAL O&M	**99,875**	**71,744**	**107,412**	**106,746**	**108,521**	**110,335**	**112,189**
02-2-6600-1500	Transfer to Reserve (NS)	4,500	4,684	4,500	4,500	4,500	4,500	4,500
02-2-6600-1501	Transfer to Reserve (S)	29,927	44,922	6,030	11,116	15,738	21,641	22,563
02-2-6600-1506	Transfer to Capital	-	-					
02-2-6600-1508	Transfer to Reserve (CW)	-	-					
02-2-6600-1557	Debt Payment	6,432	6,432	6,432	6,432	6,432	6,432	6,432
	TOTAL OPERATING EXPENDITURES	**140,734**	**127,782**	**124,374**	**128,794**	**135,191**	**142,908**	**145,684**
	NET REV / (EXP)	- 1	20,000	-	-	-	-	-

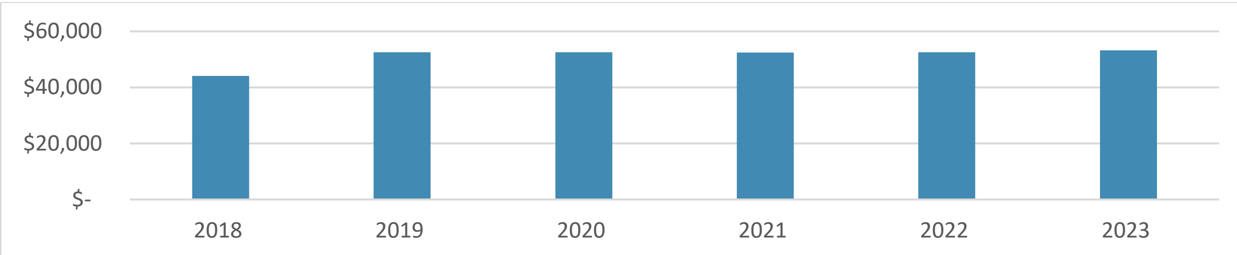
MYRTLE POND WATER SYSTEM		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
CAPITAL								
	REVENUE							
02-5-6600-1023	Grant	-	-	-	-	-	-	-
02-5-6600-1128	Other Revenue	-	-	-	-	-	-	-
02-5-6600-1141	Transfer from Reserve (S)	25,880	12,343	11,350	-	-	-	-
	TOTAL CAPITAL REVENUE	**25,880**	**12,343**	**11,350**	**-**	**-**	**-**	**-**
	EXPENDITURES							
02-6-6600-1220	Salary & Wages	-	2,399	-	-	-	-	-
02-6-6600-1221	Benefits	-	426	-	-	-	-	-
02-6-6600-1470	Land Improvements	6,630	1,712	-	-	-	-	-
02-6-6600-1471	Buildings	5,250	903	-	-	-	-	-
02-6-6600-1474	Infrastructure	-	-	-	-	-	-	-
02-6-6600-1475	Equipment	14,000	6,902	11,350	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**25,880**	**12,343**	**11,350**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	63,329	63,329	95,909	91,931	104,334	121,533	144,875
	Interest Earned	887	-	1,343	1,287	1,461	1,701	2,028
	Transfers from Operating	29,927	44,922	6,030	11,116	15,738	21,641	22,563
	Transfer to Capital	- 25,880	- 12,343	- 11,350	-	-	-	-
	Closing Balance	68,263	95,909	91,931	104,334	121,533	144,875	169,467
NON-STATUTORY RESERVE								
	Opening Balance	33,025	33,025	37,709	42,209	46,709	51,209	55,709
	Interest Earned	462	646	528	591	654	717	780
	Transfers from Operating	4,038	4,038	3,972	3,909	3,846	3,783	3,720
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	37,525	37,709	42,209	46,709	51,209	55,709	60,209

2019 Lund Sewer

This function is funded by taxpayers within the Lund Sewer System service area only (98 parcels in the Lund area).

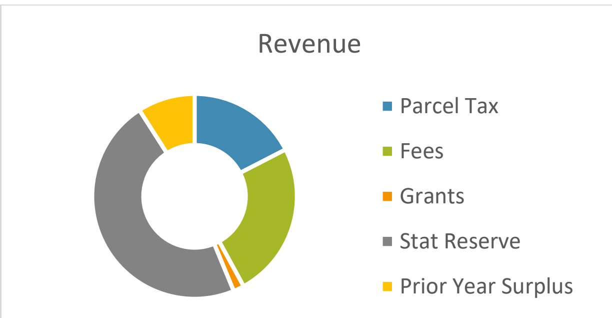
Tax Requisition Trend

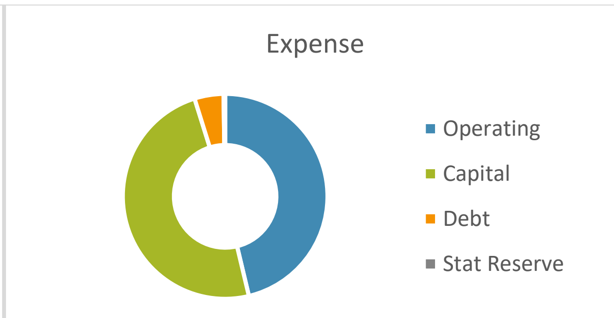
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

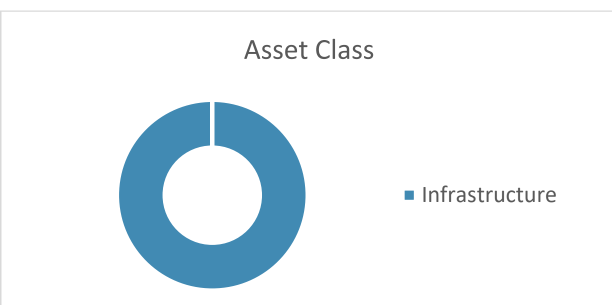


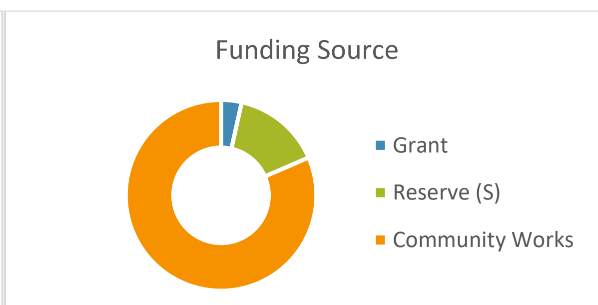


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0043	Infrastructure	Lund Sewer Upgrade	5,137	Grant
C0043	Infrastructure	Lund Sewer Upgrade	17,136	Reserve (S)
C0044	Infrastructure	Emil Road extension	19,851	Community Works
C0117	Infrastructure	Lund Sewer Outfall Renewal/Upgrade	100,000	Community Works
C0117	Infrastructure	Lund Sewer Outfall Renewal/Upgrade	5,000	Reserve (S)





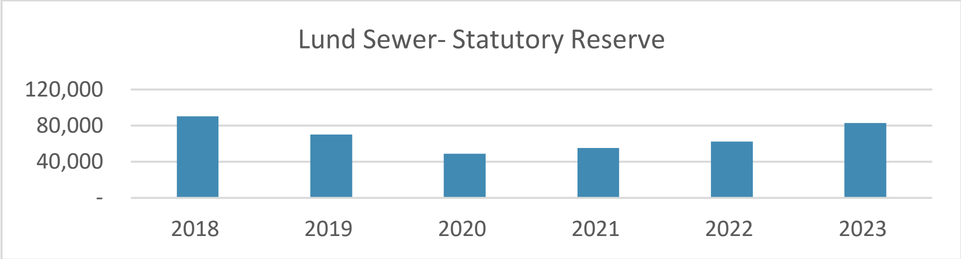
2019 Lund Sewer

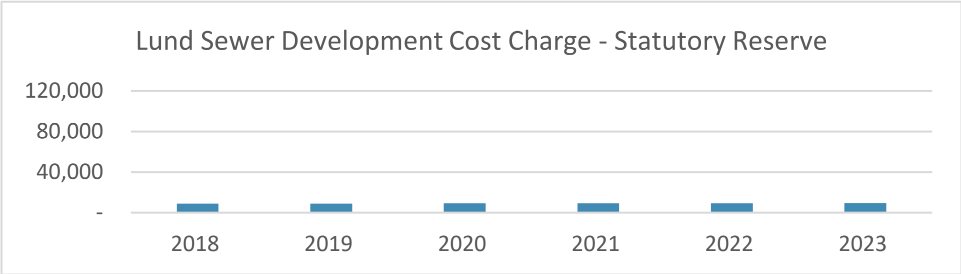
2019 Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.





LUND SEWER		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	1.00	1.00	1.19	1.00	1.00	1.00	1.01
03-1-6900-1009	Requisition - Parcel Tax	44,100	44,100	52,500	52,500	52,467	52,573	53,213
03-1-6900-1015	User Fees	70,925	70,069	74,000	85,897	90,133	93,238	96,968
03-1-6900-1128	Other	-	-					
03-1-6900-1140	Transfer from Reserve (CW)	-	-					
03-1-6900-1150	Prior Year Surplus - Operating	26,050	26,050	7,265				
03-1-6900-1151	Prior Year Surplus - Operating Reserve	18,500	18,500	20,000	20,000	20,000	20,000	20,000
	TOTAL OPERATING REVENUE	**159,575**	**158,720**	**153,765**	**158,397**	**162,600**	**165,811**	**170,181**
	EXPENDITURES							
03-2-6900-1220	Salary & Wages	4,989	5,958	8,021	8,181	8,345	8,512	8,682
03-2-6900-1221	Payroll Benefits & Overhead	1,147	1,248	2,246	2,291	2,337	2,383	2,431
03-2-6900-1222	Travel	-	338	500	510	520	531	541
03-2-6900-1223	Training	2,500	677	2,500	2,550	2,601	2,653	2,706
03-2-6900-1224	Health & Safety	-	-	-	-	-	-	-
03-2-6900-1228	Contractor	23,616	27,912	23,819	24,295	24,781	25,277	25,782
03-2-6900-1229	Contractor Overhead	618	1,571	631	644	657	670	683
03-2-6900-1246	Services - Other	7,351	6,336	1,143	1,166	1,189	1,213	1,237
03-2-6900-1247	Services - Phone / Internet	-	-	1,560	691	705	719	734
03-2-6900-1249	Services - Hydro	-	1,062	7,416	7,564	7,716	7,870	8,027
03-2-6900-1250	Services - Garbage	-	-	300	306	312	318	325
03-2-6900-1260	Services - Water	-	-	800	816	832	849	866
03-2-6900-1265	General O&M	9,240	9,532	11,261	11,486	11,716	11,950	12,189
03-2-6900-1267	Equipment Repair	13,195	3,622	10,500	10,710	10,924	11,143	11,366
03-2-6900-1270	Other	2,060	1,779	2,000	2,040	2,081	2,122	2,165
03-2-6900-1271	Insurance	4,694	4,518	4,608	4,701	4,795	4,890	4,988
03-2-6900-1274	Studies/Professional Fees	18,370	4,969	5,870	5,987	6,107	6,229	6,354
03-2-6900-1295	Monitoring	1,339	1,249	1,530	1,561	1,592	1,624	1,656
03-2-6900-1296	Desludging	15,000	15,836	20,000	20,400	20,808	21,224	21,649
03-2-6900-1298	Operating Reserve	20,000	-	20,000	20,000	20,000	20,000	20,000
03-2-6900-1299	Contingency	-	-	-	-	-	-	-
03-2-6900-1361	Bad Debt Expenditures	-	-	-	-	-	-	-
03-2-6900-1404	Building & Grounds Maintenance	-	204	3,500	3,570	3,641	3,714	3,789
03-2-6900-1468	Minor Assets	-	-	700	714	728	743	758
03-2-6900-1485	Administration	8,330	8,330	10,312	10,415	10,591	10,771	10,954
	SUBTOTAL O&M	**132,449**	**95,141**	**139,218**	**140,598**	**142,978**	**145,405**	**147,882**
03-2-6900-1501	Transfer to Reserve (S)	13,328	22,591	748	4,000	5,823	6,000	20,000
03-2-6900-1503	Transfer to Reserve (DCC)	-	-					
03-2-6900-1506	Transfer to Capital	-	-					
03-2-6900-1557	Debt Payment	13,799	13,723	13,799	13,799	13,799	14,406	2,299
	TOTAL OPERATING EXPENDITURES	**159,575**	**131,455**	**153,765**	**158,397**	**162,600**	**165,811**	**170,181**
	NET REV / (EXP)	-	27,265	-	-	-	-	-

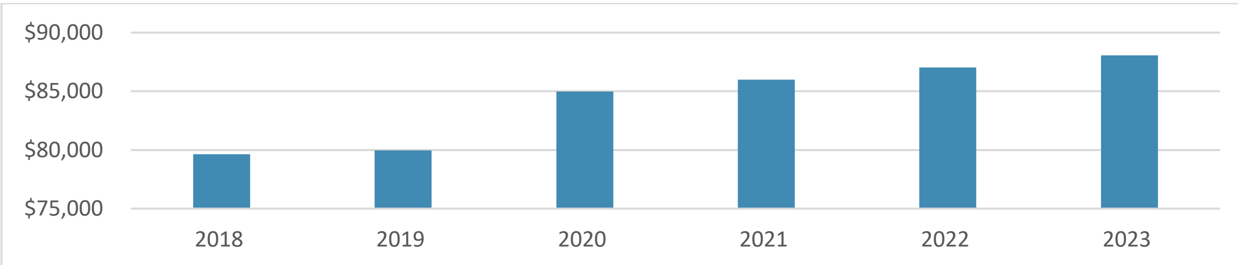
LUND SEWER		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
CAPITAL								
	REVENUE							
03-5-6900-1023	Grant Revenue	316,960	307,854	5,137	-	-	-	-
03-5-6900-1128	Other Revenue	-	4,580	-	-	-	-	-
03-5-6900-1140	Transfer from Reserve (CW)	311,982	194,680	119,851	-	-	-	-
03-5-6900-1141	Transfer from Reserve (S)	117,396	94,559	22,136	26,250	-	-	-
03-5-6900-1143	Borrowing	-	-	-	-	-	-	-
03-5-6900-1145	Transfer from Deferred Revenue	47,568	47,568	-	-	-	-	-
03-5-6900-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**793,906**	**649,240**	**147,124**	**26,250**	**-**	**-**	**-**
	EXPENDITURES							
03-6-6900-1220	Salary & Wages	-	279	-	-	-	-	-
03-6-6900-1221	Benefits	-	55	-	-	-	-	-
03-6-6900-1469	Land	-	4,580	-	-	-	-	-
03-6-6900-1471	Buildings & Structures	-	-	-	-	-	-	-
03-6-6900-1474	Infrastructure	738,944	581,953	147,124	-	-	-	-
03-6-6900-1475	Equipment - General	54,962	62,373	-	26,250	-	-	-
03-6-6900-1500	Transfer to Reserve	-	-	-	-	-	-	-
03-6-6900-1520	Transfer to Deferred Revenue	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**793,906**	**649,240**	**147,124**	**26,250**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	162,267	162,267	90,299	70,175	48,907	55,415	62,191
	Interest Earned	2,272	-	1,264	982	685	776	871
	Transfers from Operating	13,328	22,591	748	4,000	5,823	6,000	20,000
	Transfer to Capital	- 117,396	- 94,559	- 22,136	- 26,250	-	-	-
	Closing Balance	60,470	90,299	70,175	48,907	55,415	62,191	83,062
STATUTORY RESERVE - Development Cost Charge								
	Opening Balance	8,814	8,814	8,814	8,937	9,063	9,189	9,318
	Interest Earned	123	-	123	125	127	129	130
	Transfers from Operating	-	-	-	-	-	-	-
	Transfer to Capital							
	Closing Balance	8,937	8,814	8,937	9,063	9,189	9,318	9,448

2019 Texada Health Center

This function is funded by taxpayers within electoral area D only and supports the function of acquiring, operating and maintaining the Texada Island Medical Clinic in electoral area D.

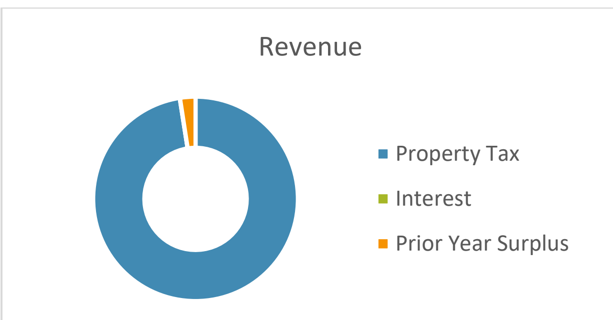
Tax Requisition Trend

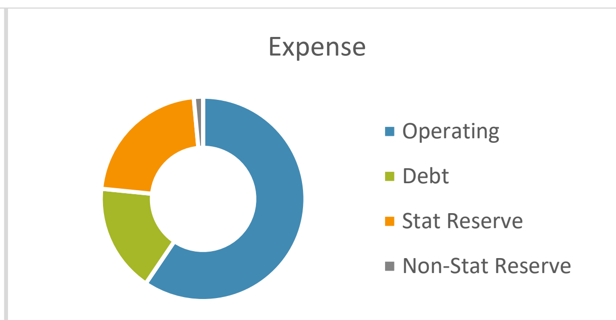
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



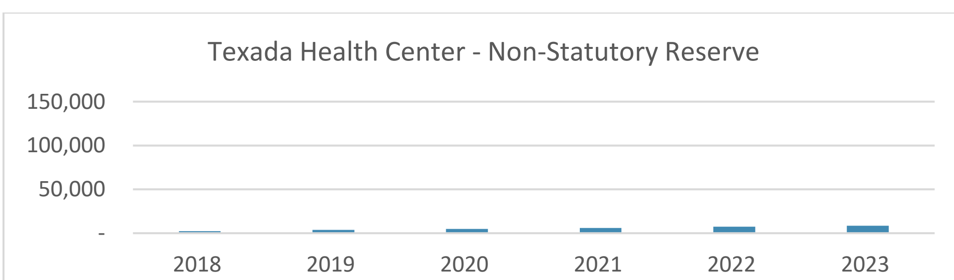


2019 Reserves

Projected closing balances

Non-Statutory Reserves

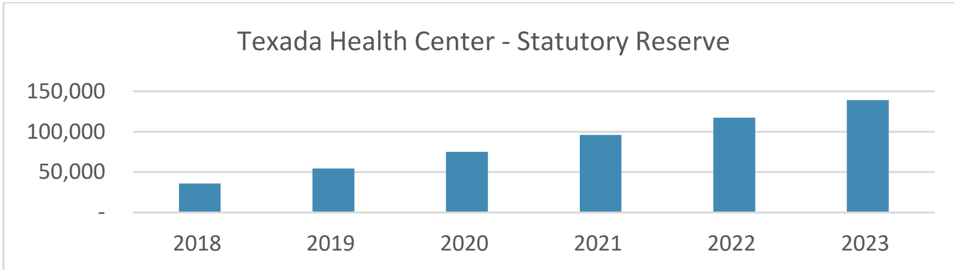
General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.



2019 Texada Health Center

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



TEXADA HEALTH CENTRE		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	1.07	1.07	1.00	1.06	1.01	1.01	1.01
01-1-7000-1001	Requisition - Property Value Tax	79,625	79,625	79,975	84,968	85,981	87,017	88,074
01-1-7000-1120	Investment Revenue	-	33	34	51	68	85	101
01-1-7000-1128	Other	-	-					
01-1-7000-1140	Transfer from Reserve (CW)	-	-					
01-1-7000-1150	Prior Year Surplus - Operating	30,373	30,373	2,000	-	-	-	-
	TOTAL OPERATING REVENUE	**109,998**	**110,032**	**82,009**	**85,019**	**86,049**	**87,101**	**88,176**
	EXPENDITURES							
01-2-7000-1220	Salary & Wages	7,209	4,654	6,248	6,373	6,501	6,631	6,764
01-2-7000-1221	Payroll Benefits & Overhead	1,658	1,111	1,750	1,785	1,820	1,857	1,894
01-2-7000-1222	Travel	-	63	100	102	104	106	108
01-2-7000-1228	Contractor	16,013	16,185	16,827	17,164	17,507	17,857	18,214
01-2-7000-1229	Contractor Overhead	467	572	490	500	510	520	530
01-2-7000-1246	Services - Other	-	-	400	408	416	424	433
01-2-7000-1259	Services - Taxes	-	-	550	561	572	584	595
01-2-7000-1260	Services - Water	-	-	400	408	416	424	433
01-2-7000-1270	Other	3,388	1,277	500	510	520	531	541
01-2-7000-1271	Insurance	4,023	3,066	3,158	3,253	3,350	3,451	3,554
01-2-7000-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-7000-1281	Purchase - Supplies	935	533	1,000	1,020	1,040	1,061	1,082
01-2-7000-1288	Contribution to CHC	8,929	8,935	9,000	9,180	9,364	9,551	9,742
01-2-7000-1299	Contingency	2,000	-	2,000	2,040	2,081	2,122	2,165
01-2-7000-1404	Building & Ground Maintenance	12,353	4,492	2,729	2,783	2,839	2,896	2,954
01-2-7000-1485	Administration	4,558	4,558	3,612	3,687	3,763	3,841	3,921
	SUBTOTAL O&M	**61,533**	**45,445**	**48,764**	**49,774**	**50,804**	**51,856**	**52,931**
01-2-7000-1500	Transfer to Reserve (NS)	1,200	1,233	1,200	1,200	1,200	1,200	1,200
01-2-7000-1501	Transfer to Reserve (S)	12,000	30,401	18,000	20,000	20,000	20,000	20,000
01-2-7000-1506	Transfer to Capital	28,507	28,605					
01-2-7000-1557	Debt Payments	6,758	2,348	14,045	14,045	14,045	14,045	14,045
	TOTAL OPERATING EXPENDITURES	**109,998**	**108,032**	**82,009**	**85,019**	**86,049**	**87,101**	**88,176**
	NET REV / (EXP)	-	2,000	-	-	-	-	-

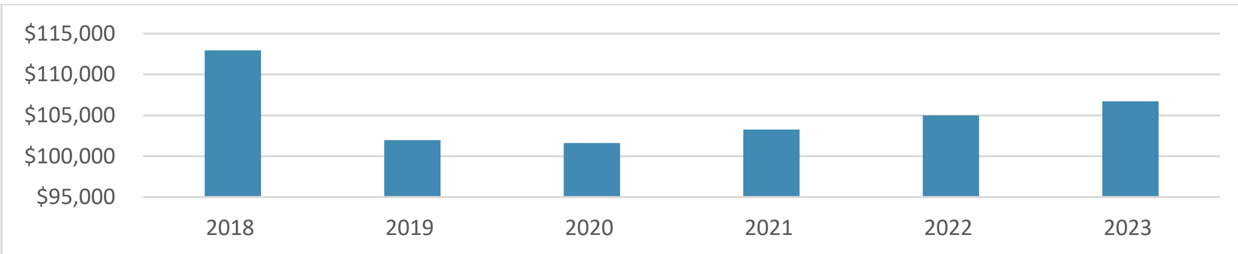
TEXADA HEALTH CENTRE		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-7000-1023	Grant	-	-					
01-5-7000-1140	Transfer from Reserve (CW)	26,000	26,000	-	-	-	-	-
01-5-7000-1141	Transfer from Reserve (S)	46,933	46,933	-	-	-	-	-
01-5-7000-1143	Borrowing	225,278	202,910	-	-	-	-	-
01-5-7000-1152	Transfer from Operating	28,507	28,605	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**326,718**	**304,448**	**-**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-7000-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-7000-1221	Benefits	-	-	-	-	-	-	-
01-6-7000-1469	Land	-	-	-	-	-	-	-
01-6-7000-1471	Buildings	326,718	304,448	-	-	-	-	-
01-6-7000-1474	Infrastructure	-	-	-	-	-	-	-
01-6-7000-1475	Equipment	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**326,718**	**304,448**	**-**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	52,365	52,365	35,833	54,335	75,095	96,147	117,493
	Interest Earned	733	-	502	761	1,051	1,346	1,645
	Transfers from Operating	12,000	30,401	18,000	20,000	20,000	20,000	20,000
	Transfer to Capital	- 46,933	- 46,933	-	-	-	-	-
	Closing Balance	18,165	35,833	54,335	75,095	96,147	117,493	139,138
NON-STATUTORY RESERVE								
	Opening Balance	1,206	1,206	2,439	3,639	4,839	6,039	7,239
	Interest Earned	17	33	34	51	68	85	101
	Transfers from Operating	1,183	1,200	1,166	1,149	1,132	1,115	1,099
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	2,406	2,439	3,639	4,839	6,039	7,239	8,439

2019 Texada Island Recreation Commission

This function is funded by taxpayers within electoral area D only and supports the provision of recreational programming and the acquisition and maintenance of recreational facilities on Texada Island.

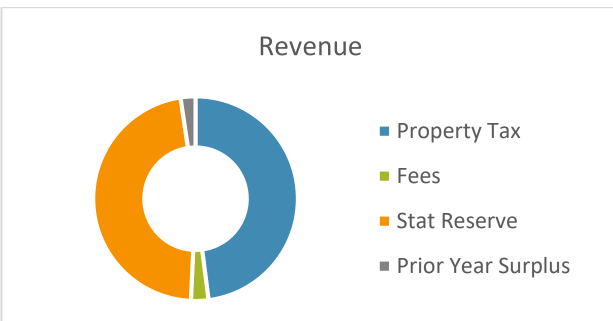
Tax Requisition Trend

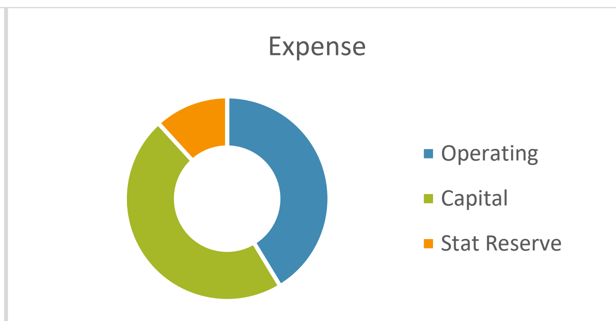
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

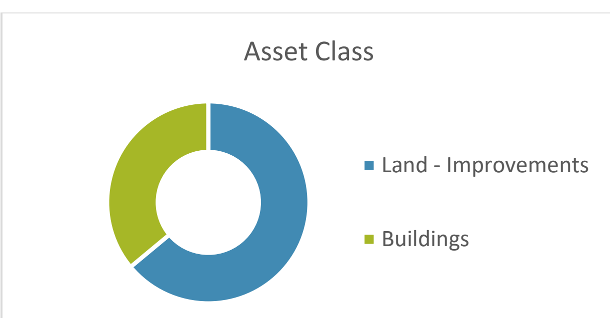


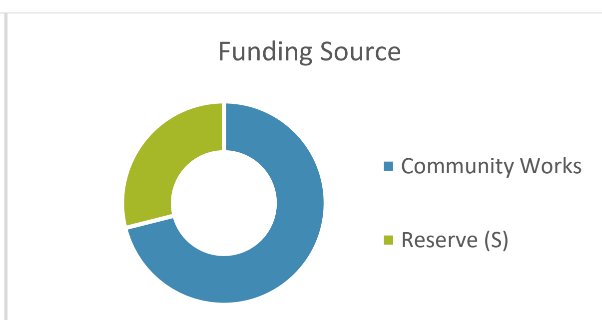


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0110	Land - Improvements	Refinish Seniors Centre Car park	60,000	Community Works
C0110	Land - Improvements	Refinish Seniors Centre Car park	3,000	Reserve (S)
C0115	Buildings	Farmer's Market Addition	26,250	Reserve (S)
C0116	Buildings	Community Hall Lighting Upgrade	10,000	Community Works
C0116	Buildings	Community Hall Lighting Upgrade	500	Reserve (S)





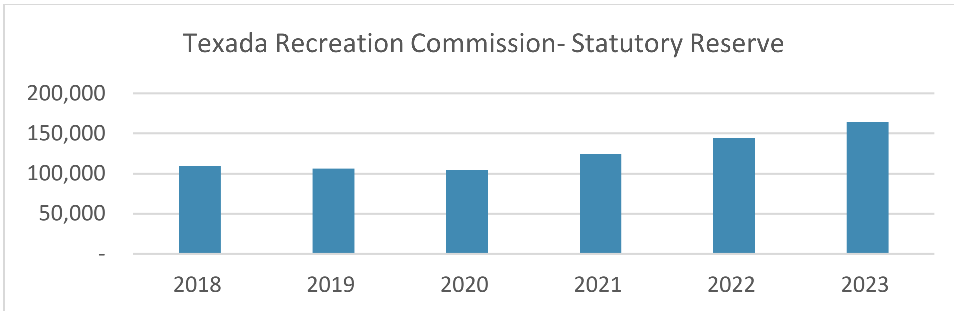
2019 Texada Island Recreation Commission

2019 Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



TEXADA ISLAND RECREATION COMMISSION		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.01	1.01	0.90	1.00	1.02	1.02	1.02
01-1-7100-1001	Requisition - Property Value Tax	112,975	112,975	101,963	101,602	103,274	104,980	106,719
01-1-7100-1041	Community Hall Rental	1,840	1,490	1,877	1,915	1,953	1,992	2,032
01-1-7100-1042	Gillies Bay School Rental	3,478	3,277	3,548	3,619	3,691	3,765	3,840
01-1-7100-1043	Gillies Bay Field Rental	441	480	450	459	468	478	487
01-1-7100-1128	Other Revenue	-	-					
01-1-7100-1140	Transfer from Reserve (CW)	-	-					
01-1-7100-1150	Prior Year Surplus - Operating	171	171	5,000	-	-	-	-
	TOTAL OPERATING REVENUE	**118,905**	**118,392**	**112,838**	**107,595**	**109,387**	**111,214**	**113,079**
	EXPENDITURES							
01-2-7100-1220	Salary & Wages	47,847	22,897	26,430	26,958	27,497	28,047	28,608
01-2-7100-1221	Payroll Benefits & Overhead	11,005	5,524	7,418	7,566	7,717	7,872	8,029
01-2-7100-1222	Travel	-	400	252	257	262	267	273
01-2-7100-1230	Director's Remuneration	-	-	249	254	259	264	270
01-2-7100-1232	Director's Expenses	-	-	50	51	52	53	54
01-2-7100-1270	Other Expense	6,519	3,975	5,519	5,629	5,742	5,856	5,974
01-2-7100-1271	Insurance	6,061	5,344	5,451	5,560	5,671	5,785	5,900
01-2-7100-1299	Contingency	2,000	-	2,000	2,040	2,081	2,122	2,165
01-2-7100-1394	Maintenance - Community Hall	10,548	7,822	9,859	10,056	10,257	10,462	10,672
01-2-7100-1395	Maintenance - Gillies Bay School	12,893	11,516	13,165	13,429	13,697	13,971	14,251
01-2-7100-1396	Maintenance - Gillies Bay Ball Field	5,736	6,075	6,867	7,004	7,144	7,287	7,433
01-2-7100-1397	Maintenance - Van Anda Ball Field	2,183	1,172	1,823	1,859	1,896	1,934	1,973
01-2-7100-1404	Other Facilities Maintenance	-	600	500	510	520	531	541
01-2-7100-1409	Grants In Aid	1,750	764	1,750	1,785	1,821	1,857	1,894
01-2-7100-1485	Administration	8,363	8,363	6,507	6,637	6,769	6,905	7,043
	SUBTOTAL O & M	**114,905**	**74,452**	**87,838**	**89,595**	**91,387**	**93,214**	**95,079**
01-2-7100-1501	Transfer to Reserve (S)	4,000	38,940	25,000	18,000	18,000	18,000	18,000
01-2-7100-1557	Debt Payments	-	-					
01-2-7100-1506	Transfer to Capital	-	-			-	-	-
	TOTAL OPERATING EXPENDITURES	**118,905**	**113,392**	**112,838**	**107,595**	**109,387**	**111,214**	**113,079**
	NET REV / (EXP)	-	5,000	-	-	-	-	-

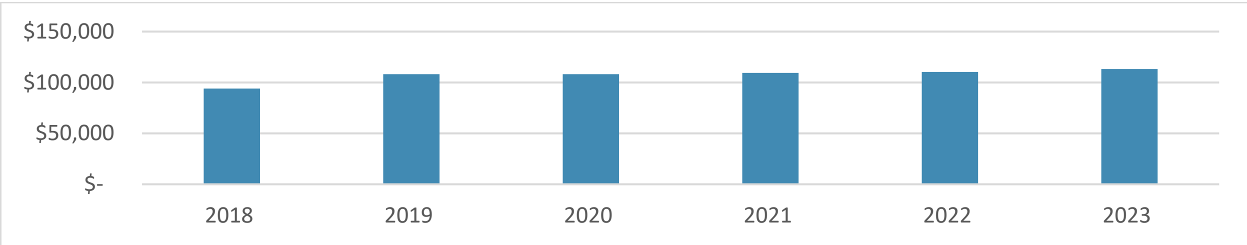
TEXADA ISLAND RECREATION COMMISSION		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-7100-1140	Transfer from Reserve (CW)	60,000	-	70,000	-	-	-	-
01-5-7100-1141	Transfer from Reserve (S)	38,000	-	29,750	21,000	-	-	-
01-5-7100-1152	Transfer from Operating	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**98,000**	**-**	**99,750**	**21,000**	**-**	**-**	**-**
	EXPENDITURES							
01-6-7100-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-7100-1221	Benefits	-	-	-	-	-	-	-
01-6-7100-1469	Land - Development	-	-	-	-	-	-	-
01-6-7100-1470	Land - Improvements	63,000	-	63,000	21,000	-	-	-
01-6-7100-1471	Buildings	35,000	-	36,750	-	-	-	-
01-6-7100-1475	Equipment / Infrastructure	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**98,000**	**-**	**99,750**	**21,000**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	70,562	70,562	109,502	106,285	104,773	124,240	143,979
	Interest Earned	988	-	1,533	1,488	1,467	1,739	2,016
	Transfers from Operating	4,000	38,940	25,000	18,000	18,000	18,000	18,000
	Transfer to Capital	-38,000	-	-29,750	-21,000	-	-	-
	Closing Balance	37,550	109,502	106,285	104,773	124,240	143,979	163,995

2019 Texada Island Airport

This function is funded by taxpayers within electoral area D only and supports the acquisition, maintenance and operation of the Texada Island Airport.

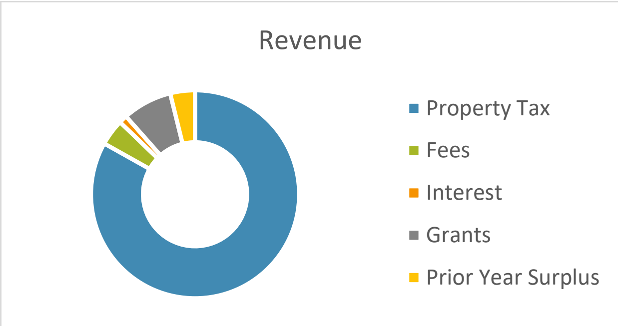
Tax Requisition Trend

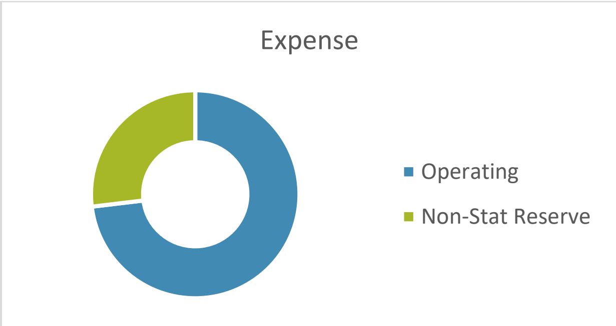
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



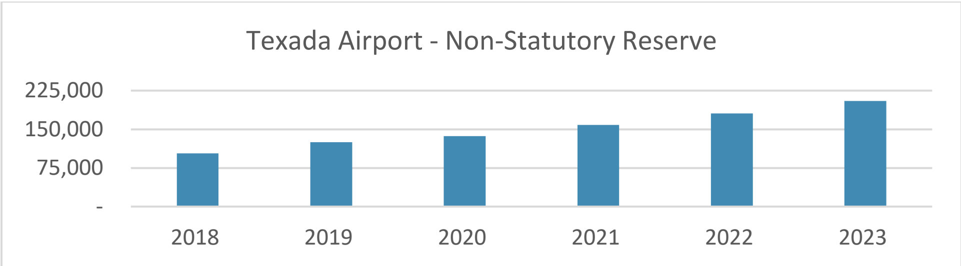


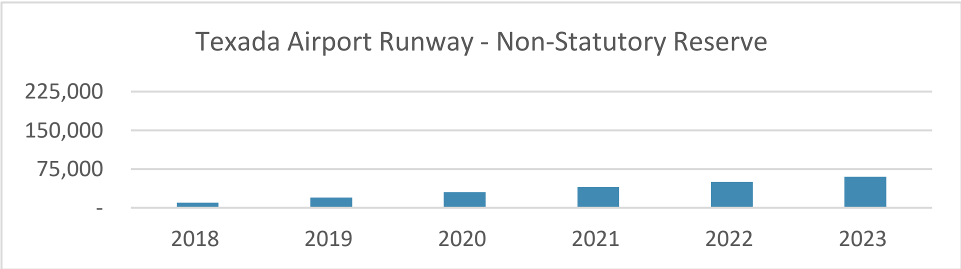
2019 Reserves

Projected closing balances

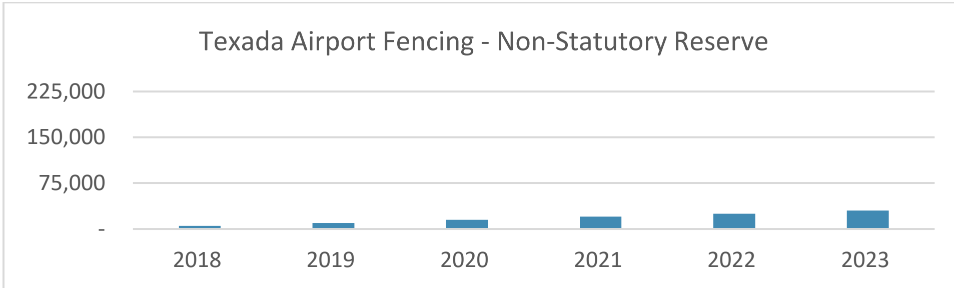
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.





2019 Texada Island Airport



TEXADA AIRPORT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE	1.05	1.05	1.15	1.00	1.01	1.01	1.03
01-1-7200-1001	Requisition - Property Value Tax	93,890	93,890	108,133	108,245	109,324	110,289	113,277
01-1-7200-1023	Grant	10,000	-	10,000				
01-1-7200-1044	Revenue: Parking	5,300	5,487	5,300	5,459	5,623	5,791	5,965
01-1-7200-1120	Investment Revenue	865	1,402	1,657	2,167	2,542	3,058	3,579
01-1-7200-1128	Other Revenue	-	310					
01-1-7200-1140	Transfer from Reserve (CW)	-	-					
01-1-7200-1150	Prior Year Surplus - Operating	23,244	23,244	5,000	-	-	-	-
	TOTAL OPERATING REVENUE	**133,299**	**124,333**	**130,090**	**115,871**	**117,489**	**119,139**	**122,821**
	EXPENDITURES							
01-2-7200-1220	Salary & Wages	21,596	21,519	24,093	24,575	25,067	25,568	26,079
01-2-7200-1221	Payroll Benefits & Overhead	4,967	4,962	6,769	6,905	7,043	7,184	7,327
01-2-7200-1222	Travel	-	671	650	663	676	690	704
01-2-7200-1223	Training	4,000	2,150	-	-	-	-	-
01-2-7200-1224	Training	-	-	196	200	204	208	213
01-2-7200-1228	Contractor	21,000	12,304	16,000	16,320	16,646	16,979	17,319
01-2-7200-1229	Contractor WCB	416	270	630	643	655	669	682
01-2-7200-1230	Director's Remuneration	-	74	332	339	345	352	359
01-2-7200-1232	Director's Expenses	-	6	50	51	52	53	54
01-2-7200-1244	Equipment Purchases	-	-	-	-	-	-	-
01-2-7200-1246	Services - Other	3,893	2,567	2,751	2,806	2,862	2,920	2,978
01-2-7200-1247	Services - Phone / Internet	-	63	1,066	1,088	1,109	1,131	1,154
01-2-7200-1249	Services - Hydro	-	-	2,300	2,346	2,393	2,441	2,490
01-2-7200-1250	Services - Garbage	-	-	240	245	250	255	260
01-2-7200-1271	Insurance	5,605	4,307	4,393	4,481	4,571	4,662	4,755
01-2-7200-1274	Studies/Professional Fees	17,575	406	17,575	3,000	3,060	3,121	3,184
01-2-7200-1289	Payment to TIFR	2,500	-	2,500	2,550	2,601	2,653	2,706
01-2-7200-1299	Contingency	3,000	-	3,000	3,060	3,121	3,184	3,247
01-2-7200-1354	Public Engagement	1,500	-	1,500	1,530	1,561	1,592	1,624
01-2-7200-1361	Allowance for Doubtful Accounts	-	-	-	-	-	-	-
01-2-7200-1362	Legal	1,000	-	-	-	-	-	-
01-2-7200-1404	Facility & Grounds Maintenance	13,225	6,837	4,000	4,080	4,162	4,245	4,330
01-2-7200-1485	Administration	8,022	8,022	7,044	5,990	6,110	6,232	6,357
	SUBTOTAL O&M	**108,299**	**64,158**	**95,090**	**80,871**	**82,489**	**84,139**	**85,821**
01-2-7200-1500	Transfer to Non-Stat Reserve	10,000	40,053	20,000	20,000	20,000	20,000	22,000
01-2-7200-1512	Transfer to Non-Stat Reserve - Fencing	5,000	5,041	5,000	5,000	5,000	5,000	5,000
01-2-7200-1513	Transfer to Non-Stat Reserve - Runway	10,000	10,081	10,000	10,000	10,000	10,000	10,000
01-2-7200-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**133,299**	**119,332**	**130,090**	**115,871**	**117,489**	**119,139**	**122,821**
	NET REV / (EXP)	-	5,000	-	-	-	-	-

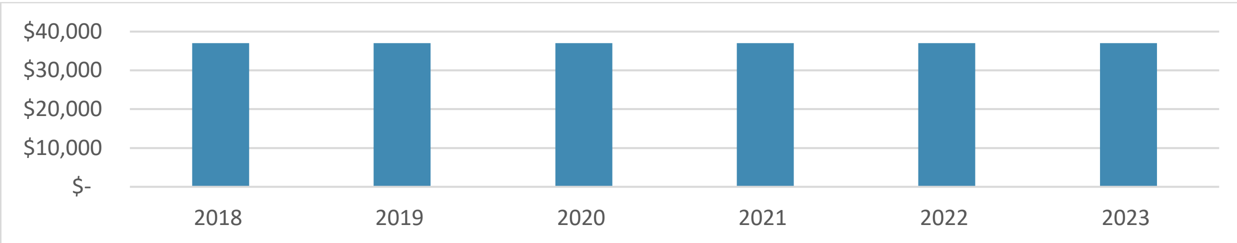
TEXADA AIRPORT		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
CAPITAL								
	REVENUE							
01-5-7200-1142	Transfer from Non-Stat Reserve (NS)	-	-	-	10,000	-	-	-
	TOTAL CAPITAL REVENUE	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**
	EXPENDITURES							
01-6-7200-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-7200-1221	Benefits	-	-	-	-	-	-	-
01-6-7200-1470	Land - Improvements	-	-	-	10,000	-	-	-
01-6-7200-1474	Infrastructure	-	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	61,779	61,779	103,234	124,679	136,424	158,334	180,551
	Interest Earned	865	1,402	1,445	1,746	1,910	2,217	2,528
	Transfers from Operating	10,000	40,053	20,000	20,000	20,000	20,000	22,000
	Transfer to Operating							
	Transfer to Capital	-	-	- -	10,000	-	-	-
	Closing Balance	72,644	103,234	124,679	136,424	158,334	180,551	205,079
NON-STATUTORY RESERVE - Runway								
	Opening Balance	-	-	10,081	20,081	30,081	40,081	50,081
	Interest Earned	-	-	141	281	421	561	701
	Transfers from Operating	10,000	10,081	9,859	9,719	9,579	9,439	9,299
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	10,000	10,081	20,081	30,081	40,081	50,081	60,081
NON-STATUTORY RESERVE - Fencing								
	Opening Balance	-	-	5,041	10,041	15,041	20,041	25,041
	Interest Earned	-	-	71	141	211	281	351
	Transfers from Operating	5,000	5,041	4,929	4,859	4,789	4,719	4,649
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	5,000	5,041	10,041	15,041	20,041	25,041	30,041

2019 Texada Island Marine

This function is funded by taxpayers within electoral area D only. This service supports the administration and operation of the Van Anda dock which was divested to the qathet Regional District from Transport Canada

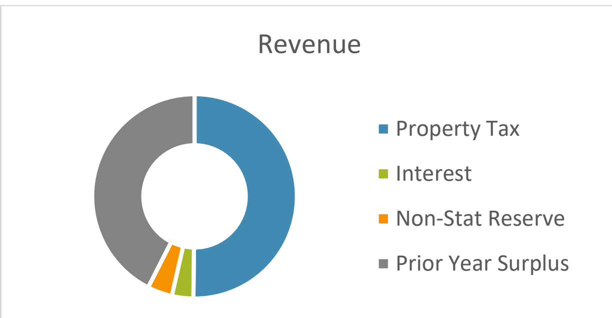
Tax Requisition Trend

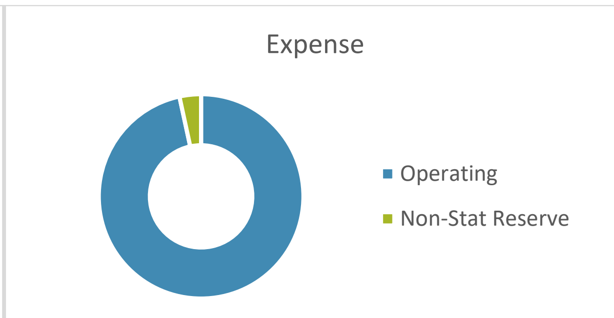
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



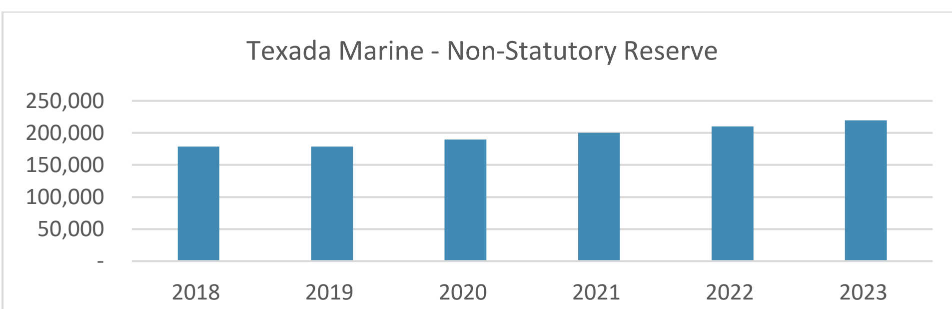


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



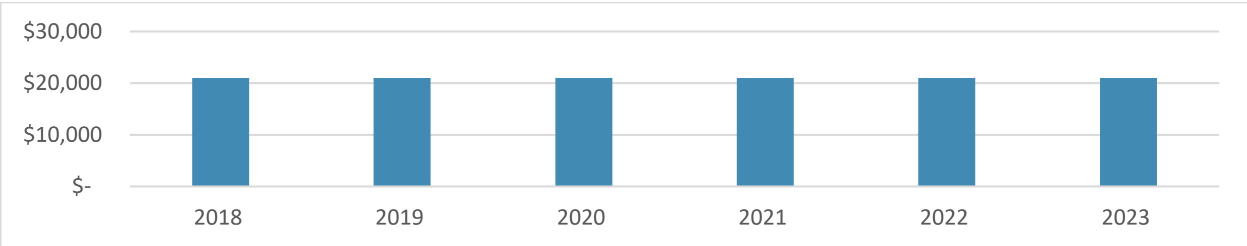
TEXADA ISLAND MARINE FACILITIES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-7300-1001	Requisition - Property Value Tax	37,000	37,000	37,000	37,000	37,000	37,000	37,000
01-1-7300-1120	Investment Revenue	2,456	3,426	2,504	2,499	2,651	2,798	2,939
01-1-7300-1128	Other	-	-					
01-1-7300-1140	Transfer from Reserve (CW)	-	-					
01-1-7300-1142	Transfer from Reserve (NS)	18,104	-	2,896				
01-1-7300-1150	Prior Year Surplus - Operating	12,654	12,654	31,335	- 0	-	-	-
	TOTAL OPERATING REVENUE	**70,214**	**53,079**	**73,735**	**39,498**	**39,651**	**39,798**	**39,939**
	EXPENDITURES							
01-2-7300-1220	Salary & Wages	1,335	1,753	2,049	2,090	2,132	2,174	2,218
01-2-7300-1221	Payroll Benefits & Overhead	307	324	574	585	597	609	621
01-2-7300-1222	Travel	-	636	200	204	208	212	216
01-2-7300-1271	Insurance	7,704	7,973	8,132	8,295	8,461	8,630	8,803
01-2-7300-1299	Contingency	4,750	764	1,500	1,530	1,561	1,592	1,624
01-2-7300-1354	Public Engagement	-	-	3,000	3,060	3,121	3,184	3,247
01-2-7300-1404	Facility & Grounds Maintenance	48,000	1,700	48,000	8,160	8,323	8,490	8,659
01-2-7300-1429	Annual Inspections	2,500	-	2,500	2,550	2,601	2,653	2,706
01-2-7300-1485	Administration	5,168	5,168	5,276	2,118	2,160	2,204	2,248
	SUBTOTAL O & M	**69,764**	**18,319**	**71,232**	**28,592**	**29,164**	**29,747**	**30,342**
01-2-7300-1500	Transfer to Reserve (NS)	450	3,426	2,504	10,906	10,487	10,051	9,597
01-2-7300-1506	Transfer to Capital	-	-					
	TOTAL OPERATING EXPENDITURES	**70,214**	**21,744**	**73,736**	**39,498**	**39,651**	**39,798**	**39,939**
	NET REV / (EXP)	-	31,335	- 0	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	175,444	175,444	178,870	178,478	189,384	199,871	209,922
	Interest Earned	2,456	3,426	2,504	2,499	2,651	2,798	2,939
	Transfers from Operating	- 2,006	-	-	8,407	7,836	7,253	6,658
	Transfer to Operating	- 18,104	-	- 2,896	-	-	-	-
	Transfer to Capital							
	Closing Balance	157,790	178,870	178,478	189,384	199,871	209,922	219,519

2019 Texada Heritage Commission

This function is funded by taxpayers within electoral area D only and supports the operation of a museum, heritage planning, and conservation within electoral area D.

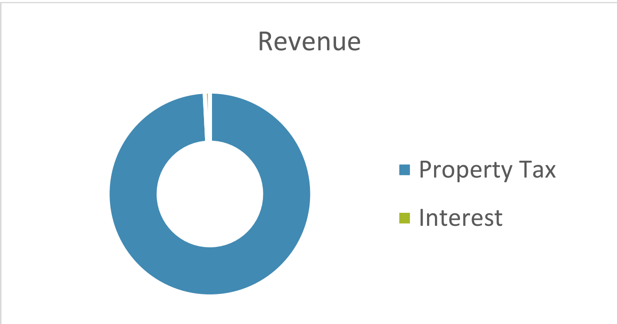
Tax Requisition Trend

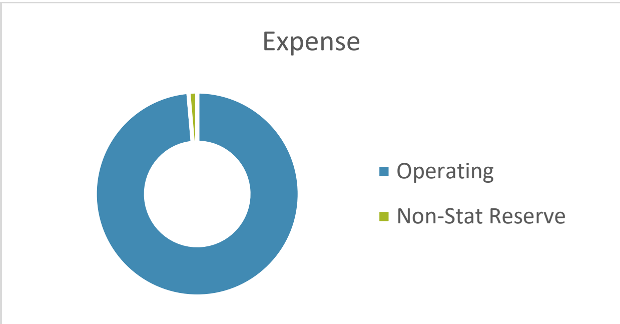
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



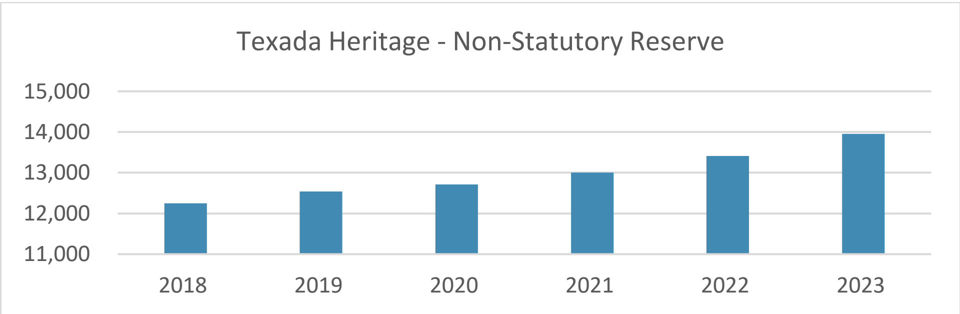


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



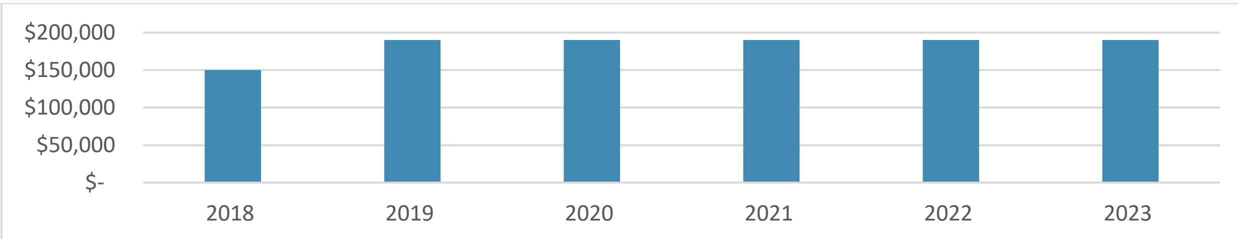
TEXADA HERITAGE COMMISSION		BUDGET 2018	ACTUAL 2018	BUDGET 2019	FIVE YEAR FINANCIAL PLAN 2020	2021	2022	2023
OPERATING								
	REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-7400-1001	Requisition - Property Value Tax	21,000	21,000	21,000	21,000	21,000	21,000	21,000
01-1-7400-1120	Investment Revenue	107	149	171	176	178	182	188
01-1-7400-1128	Other Revenue	-	-					
01-1-7400-1150	Prior Year Surplus - Operating	1,074	1,074	-	0	- 0	- 0	0
	TOTAL OPERATING REVENUE	**22,181**	**22,223**	**21,171**	**21,176**	**21,178**	**21,182**	**21,188**
	EXPENDITURES							
01-2-7400-1220	Salaries & Wages	467	276	751	766	781	797	813
01-2-7400-1221	Payroll Benefits & Overhead	107	68	233	238	243	248	253
01-2-7400-1223	Training	2,060	510	2,122	2,164	2,208	2,252	2,297
01-2-7400-1230	Director's Remuneration	-	150	332	339	345	352	359
01-2-7400-1232	Director's Expenses	-	25	50	51	52	53	54
01-2-7400-1270	General Expenses	1,030	600	1,061	1,082	1,104	1,074	1,077
01-2-7400-1271	Insurance	70	240	245	250	255	260	265
01-2-7400-1299	Contingency	424	-	424	432		-	-
01-2-7400-1352	Public Education	515	-	530	541	551	562	574
01-2-7400-1404	Repairs & Maintenance	7,210	5,733	5,000	5,000	5,208	5,034	4,824
01-2-7400-1483	Heritage Preservation	206	-	212	216	221	225	229
01-2-7400-1484	Contribution to Heritage Society	8,372	8,372	8,372	8,372	8,372	8,372	8,372
01-2-7400-1485	Administration	1,637	1,637	1,547	1,556	1,547	1,538	1,529
	SUBTOTAL O & M	**22,099**	**17,612**	**20,878**	**21,007**	**20,886**	**20,767**	**20,646**
01-2-7400-1500	Transfer to Non-Stat Reserve	81	4,611	293	169	292	415	541
	TOTAL OPERATING EXPENDITURES	**22,180**	**22,223**	**21,171**	**21,176**	**21,178**	**21,182**	**21,187**
	NET REV / (EXP)	1	-	0	- 0	- 0	0	0
NON-STATUTORY RESERVE								
	Opening Balance	7,636	7,636	12,247	12,540	12,709	13,001	13,416
	Interest Earned	107	149	171	176	178	182	188
	Transfers from Operating	- 26	4,462	122	- 7	114	233	353
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	7,717	12,247	12,540	12,709	13,001	13,416	13,957

2019 Savary Island Marine

This function is funded by taxpayers within Savary Island only and provides for the operation and maintenance of the Savary Island dock and other public marine transportation facilities on Savary Island.

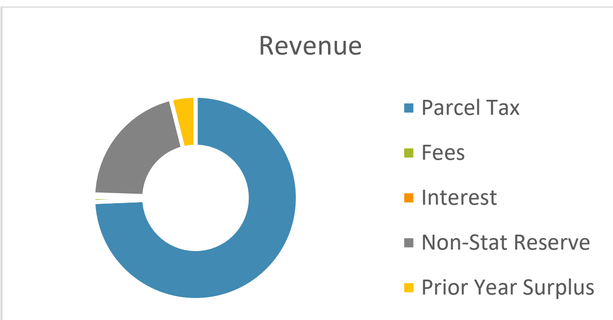
Tax Requisition Trend

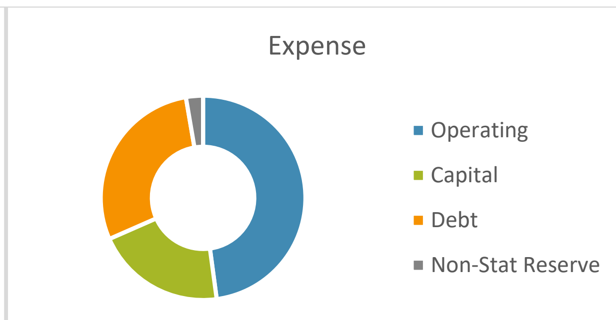
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers

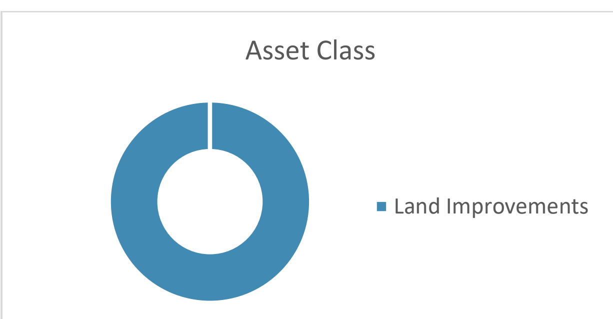


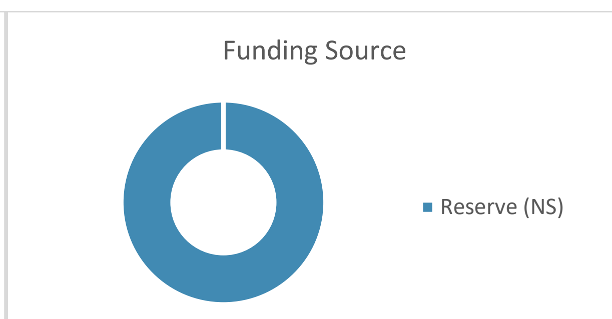


2019 Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0119	Land Improvements	Breakwater Corrosion Protection	52,500	Reserve (NS)



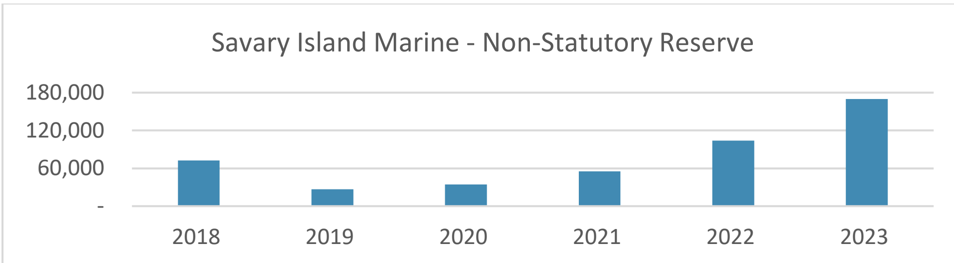


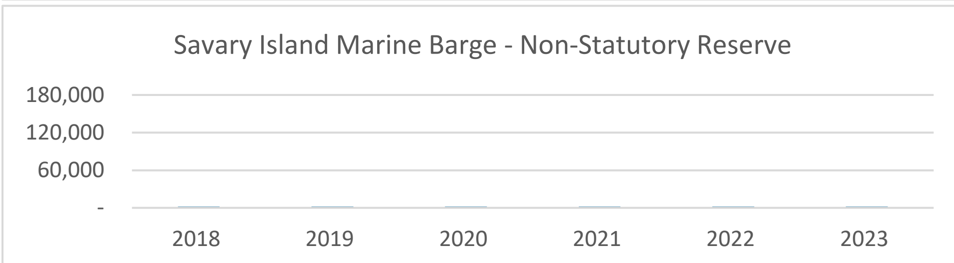
2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.





SAVARY ISLAND MARINE FACILITIES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	1.00	1.00	1.27	1.00	1.00	1.00	1.00
01-1-8000-1009	Requisition - Parcel Tax	150,000	150,000	190,000	190,000	190,000	190,000	190,000
01-1-8000-1045	Barge Ramp Licencing Fees	2,000	-	2,000	2,000	2,000	2,000	2,000
01-1-8000-1120	Investment Revenue	556	1,035	1,042	403	510	801	1,484
01-1-8000-1128	Other	-	-					
01-1-8000-1140	Transfer from Reserve (CW)	-	-					
01-1-8000-1150	Prior Year Surplus - Operating	19,934	19,934	10,000 -	0	0 -	0	0
	TOTAL OPERATING REVENUE	**172,489**	**170,969**	**203,042**	**192,403**	**192,511**	**192,800**	**193,485**
	EXPENDITURES							
01-2-8000-1220	Salaries & Wages	33,133	33,720	32,235	32,880	33,537	34,208	34,892
01-2-8000-1221	Payroll Benefits & Overhead	7,621	7,777	9,049	9,230	9,414	9,603	9,795
01-2-8000-1222	Travel	-	20	20	20	21	21	22
01-2-8000-1224	Health & Safety	-	-	-	-	-	-	-
01-2-8000-1228	Contractor	12,649	12,706	13,004	13,264	13,529	13,800	14,076
01-2-8000-1229	Contractor Overhead	350	215	413	421	429	438	447
01-2-8000-1230	Director's Remuneration	-	74	332	339	345	352	359
01-2-8000-1232	Director's Expenses	-	16	50	51	52	53	54
01-2-8000-1265	Wharf Operations	1,000	500	500	510	520	531	541
01-2-8000-1271	Insurance	11,896	15,386	15,694	16,008	16,328	16,654	16,987
01-2-8000-1274	Studies/Professional Fees	10,500	7,143	-	-	-	-	-
01-2-8000-1299	Contingency	10,000	1,322	8,500	8,670	8,843	9,020	9,201
01-2-8000-1323	General Expenses	-	-	-	-	-	-	-
01-2-8000-1362	Legal	2,500	-	-	-	-	-	-
01-2-8000-1402	Barge Fac. R&M/Miscellaneous	5,000	5,523	3,500	3,570	3,641	3,714	3,789
01-2-8000-1404	Repairs & Maintenance	12,500	12,595	12,500	12,750	13,005	13,265	13,530
01-2-8000-1405	Site Maintenance	5,000	26	15,000	15,300	15,606	15,918	16,236
01-2-8000-1429	Annual Inspections	2,000	2,359	6,500	2,000	2,040	20,000	2,500
01-2-8000-1485	Administration	5,872	5,872	5,039	4,769	4,865	6,396	5,092
	SUBTOTAL O&M	**120,020**	**105,253**	**122,335**	**119,781**	**122,177**	**143,973**	**127,521**
01-2-8000-1500	Transfer to Reserve (NS)	-	20,208	6,890	7,651	20,761	48,827	65,964
01-2-8000-1511	Transfer to Non-Stat Res Barge Sub-Licence	2,000	2,016					
01-2-8000-1557	Debt Payments	21,469	21,376	73,817	64,970	49,573	-	-
01-2-8000-1506	Transfer to Capital	29,000	12,116					
	TOTAL OPERATING EXPENDITURES	**172,489**	**160,968**	**203,042**	**192,402**	**192,511**	**192,800**	**193,485**
	NET REV / (EXP)	0	10,000 -	0	0 -	0	0 -	0

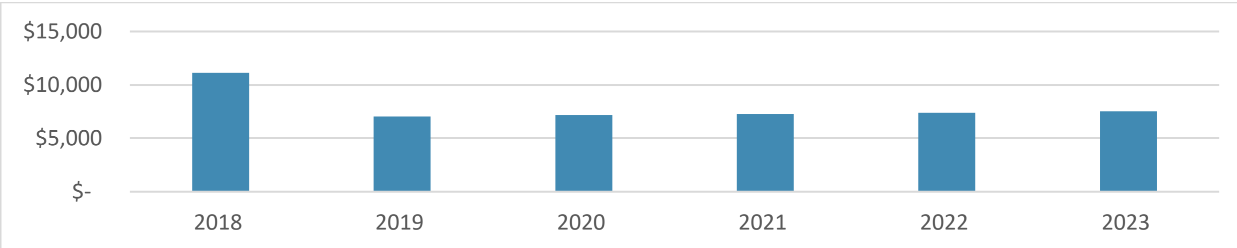
SAVARY ISLAND MARINE FACILITIES		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
CAPITAL								
	REVENUE							
01-5-8000-1140	Transfer from Reserve (CW)	50,000	50,000	-	-	-	-	-
01-5-8000-1142	Transfer from Reserve (NS)	42,607	-	52,500	-	-	-	-
01-5-8000-1152	Transfer from Operating	29,000	12,116					
01-5-8000-1143	Borrowing	-	-	-	-	-	-	-
	TOTAL CAPITAL REVENUE	**121,607**	**62,116**	**52,500**	**-**	**-**	**-**	**-**
	EXPENDITURES							
01-6-8000-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-8000-1221	Benefits	-	-	-	-	-	-	-
01-6-8000-1470	Land Improvements	116,882	62,116	52,500	-	-	-	-
01-6-8000-1471	Buildings & Structures	-	-	-	-	-	-	-
01-6-8000-1475	Equipment	4,725	-	-	-	-	-	-
	TOTAL CAPITAL EXPENDITURES	**121,607**	**62,116**	**52,500**	**-**	**-**	**-**	**-**
	NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	52,175	52,175	72,383	26,773	34,424	55,185	104,012
	Interest Earned	730	-	1,013	375	482	773	1,456
	Transfers from Operating	- 730	20,208	5,877	7,276	20,279	48,054	64,508
	Transfer to Operating							
	Transfer to Capital	- 42,607	-	- 52,500	-	-	-	-
	Closing Balance	9,568	72,383	26,773	34,424	55,185	104,012	169,976
NON-STATUTORY RESERVE - Savary Barge Sub-License								
	Opening Balance	-	-	2,016	2,016	2,016	2,016	2,016
	Interest Earned	-	-	28	28	28	28	28
	Transfers from Operating	2,000	2,016	- 28	- 28	- 28	- 28	- 28
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	2,000	2,016	2,016	2,016	2,016	2,016	2,016

2019 Lasqueti Island Marine

This function is funded by taxpayers within electoral area E only and provides for the operation and maintenance of a multi-purpose ramp for barge loading, boat launching and ancillary uses.

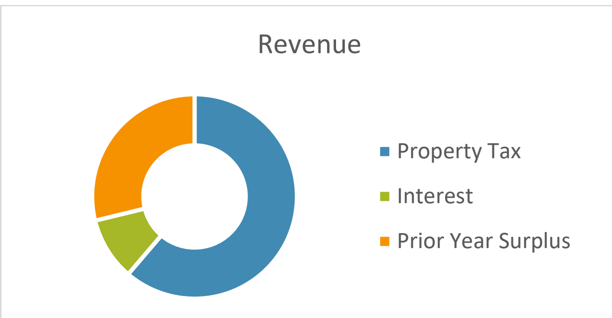
Tax Requisition Trend

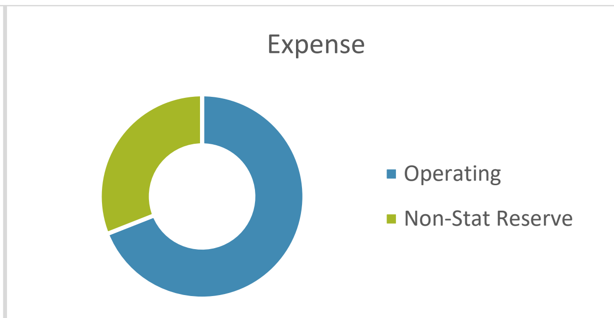
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



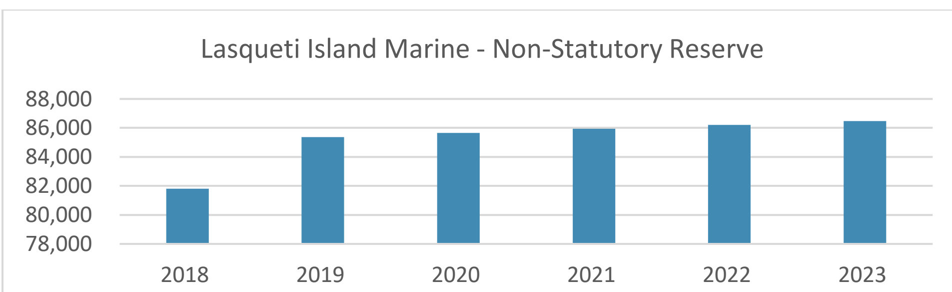


2019 Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



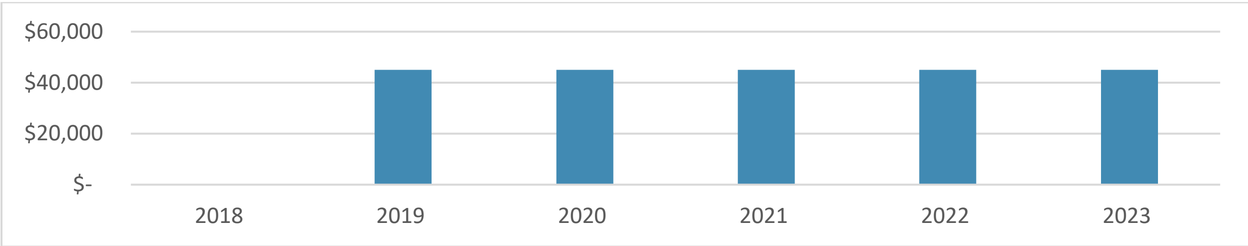
		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
LASQUETI ISLAND MARINE RAMP		**2018**	**2018**	**2019**	**2020**	**2021**	**2022**	**2023**
OPERATING								
	REVENUE	1.00	1.00	0.63	1.02	1.02	1.02	1.02
01-1-8600-1001	Requisition - Property Value Tax	11,147	11,147	7,035	7,158	7,277	7,387	7,512
01-1-8600-1120	Investment Revenue	1,018	1,482	1,145	1,195	1,199	1,203	1,207
01-1-8600-1140	Transfer from Reserve (CW)	-	-					
01-1-8600-1150	Prior Year Surplus - Operating	3,326	3,326	3,309	-	-	-	-
	TOTAL OPERATING REVENUE	**15,492**	**15,955**	**11,489**	**8,353**	**8,476**	**8,590**	**8,719**
	EXPENDITURES							
01-2-8600-1220	Salaries & Wages	-	73	698	712	726	741	755
01-2-8600-1221	Payroll Benefits & Overhead	-	-	195	199	203	207	212
01-2-8600-1271	Insurance	474	525	536	546	557	568	580
01-2-8600-1274	Studies/Professional Fees	-	-	-				
01-2-8600-1299	Contingency	1,500	-	1,500	1,530	1,561	1,592	1,624
01-2-8600-1404	Repairs & Maintenance	3,428	1,495	3,500	3,570	3,641	3,714	3,789
01-2-8600-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O&M	**6,902**	**3,593**	**7,929**	**8,057**	**8,189**	**8,322**	**8,459**
01-2-8600-1500	Transfer to Reserve (NS)	8,590	9,053	3,560	296	288	268	260
01-2-8600-1501	Transfer to Reserve (Feasibility)	-	-					
01-2-8600-1506	Transfer to Capital	-	-					
01-2-8600-1557	Debt Payment	-	-					
	TOTAL OPERATING EXPENDITURES	**15,492**	**12,646**	**11,489**	**8,353**	**8,476**	**8,590**	**8,719**
	NET REV / (EXP)	- 0	3,309	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	72,745	72,745	81,798	85,358	85,654	85,942	86,209
	Interest Earned	1,018	1,482	1,145	1,195	1,199	1,203	1,207
	Transfers from Operating	7,571	7,571	2,415	- 899	- 912	- 935	- 947
	Transfer to Operating							
	Transfer to Capital							
	Closing Balance	81,335	81,798	85,358	85,654	85,942	86,209	86,470

2019 Lasqueti Health Center

This function is funded by taxpayers within electoral area E only. This is a new service to assist with funding the operation of the Lasqueti Health Centre through a contribution agreement with the Lasqueti Last Resort Society.

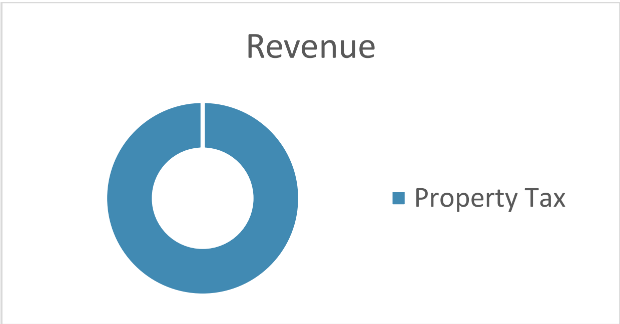
Tax Requisition Trend

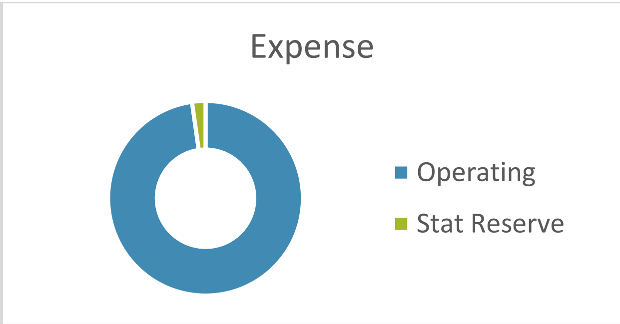
Actual and projected tax requisition for 2018 to 2023



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers





Lasqueti Health Center		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2018	2018	2019	2020	2021	2022	2023
OPERATING								
	REVENUE				1.00	1.00	1.00	1.00
01-1-8700-1001	Requisition - Property Value Tax	-	-	45,000	45,000	45,000	45,000	45,000
01-1-8700-1120	Investment Revenue	-	-		-	-	-	-
01-1-8700-1150	Prior Year Surplus	-	-		-	-	-	-
	TOTAL OPERATING REVENUE	**-**	**-**	**45,000**	**45,000**	**45,000**	**45,000**	**45,000**
	EXPENDITURES							
01-2-8700-1215	Operating Grant	-	-	42,500	42,500	43,500	43,500	43,500
01-2-8700-1485	Administration	-	-	1,500	1,500	1,500	1,500	1,500
	SUBTOTAL O & M	**-**	**-**	**44,000**	**44,000**	**45,000**	**45,000**	**45,000**
01-2-8700-1507	Transfer to Feasibility Reserve (NS)			1,000	1,000			
	TOTAL OPERATING EXPENDITURES	**-**	**-**	**45,000**	**45,000**	**45,000**	**45,000**	**45,000**
	NET REV / (EXP)	-	-	-	-	-	-	-