



qathet
REGIONAL DISTRICT

2020 -2024 Financial Plan

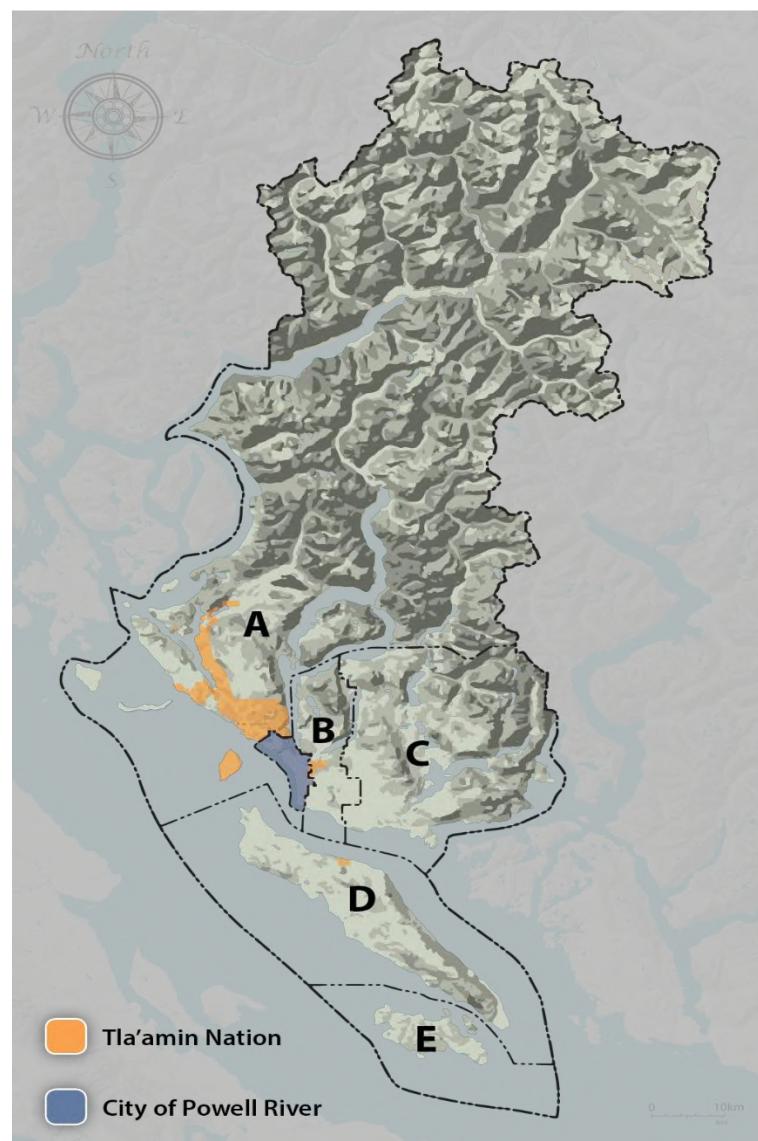


History and Purpose

The qathet Regional District (qRD) is a British Columbian local government authority incorporating five electoral areas and one municipality (the City of Powell River). We provide services such as land use planning, emergency preparedness and 911, solid waste management, regional parks and fire protection to our residents.

The qRD covers an area of approximately 5,000 sq km located on the west coast of British Columbia about 175 km north of Vancouver within the traditional territory of the Tla'amin Nation. We serve a population of just over 20,000 (2016 census).

qathet's tranquil lakes, meandering coastlines and diverse mountain ranges offer unforgettable year-round recreation opportunities. Located within the boundaries of the qRD are Texada, Savary and Lasqueti Islands, each with its own diverse communities and unique environmental and cultural flavours.





Message from the Chief Financial Officer

I am pleased to present the 2020-2024 Financial Plan for the qathet Regional District. The financial planning process starts in August each year with input from advisory committees and the qRD's Board and staff and through community engagement processes.

Each area in the region is very diverse in its priorities and services, whether it be a new fire truck, website update or improvements to the regional parks. The goal in building the financial planning package was to provide a document that any of our community members, board members or staff can read to understand their region's service levels, what they are paying for and what the Board and staff are doing to sustain or improve services in each area.

The financial plan is organized by participating community area to assist those interested in learning more about their area or services to easily find the information as follows:

Regional Services – Functions that serve all areas, or most areas, within the region including the City of Powell River, a portion of the Sechelt Indian Government District and the electoral areas. Not all electoral areas participate in each service. The Summary of qRD Services and Participating Areas outlines which areas participate in a particular service.

Electoral Area Shared Services – Functions that serve the electoral areas and a portion of the Sechelt Indian Government District. Individual Area Services – Functions that serve one electoral area or a portion of a service area.

Section eight of the of the Financial Plan provides an in depth look at the budget for each service and includes the tax requisition for the previous year and the current year and the projected tax requisitions the next four years. Capital projects, sources of capital funding and service reserves are also provided to complete the picture of all components of servicing the community members.

I look forward to continuing to serve this region and its community members and would be happy to answer any questions that you may have.

Linda Greenan, CPA, CMA
Manager of Financial Services



Service Summary

Page 4 of 162



ANNUAL REQUISITION COMPARISON - PARTICIPATING AREAS

Service	Participating Areas							2019	2020	Requisition Change (\$)	Requisition Change (%)	Tax Rate\$/100K	Tax Rate Change\$/100k
	City	SIGD	EA A	EA B	EA C	EA D	EA E	Tax Requisition	Tax Requisition				
Regional Services													
General Administration	X	X	X	X	X	X	X	1,425,894	1,520,344	94,450	6.6%	27.12	0.38
Grant-in-Aid - General	X	X	X	X	X	X	X	26,507	27,000	494	1.9%	0.48	-0.02
Regional Parks Summary	X	X	X	X	X	X	X	572,895	756,168	183,273	32.0%	13.49	2.74
Cemeteries	X	X	X	X	X	X		177,467	171,999	(5,469)	-3.1%	3.17	-0.27
Regional Animal Shelter	X	X	X	X	X	X		84,235	86,484	2,249	2.7%	1.60	-0.04
Regional Emergency Preparedness	X	X	X	X	X	X	X	251,971	253,562	1,591	0.6%	4.52	-0.20
Heritage Conservation	X	X	X	X	X			162,398	205,740	43,342	26.7%	4.05	0.70
Emergency Telephone 911	X		X	X	X	X		157,092	153,867	(3,224)	-2.1%	2.84	-0.21
Waste Management	X	X	X	X	X	X	X	716,034	943,380	227,346	31.8%	16.83	3.40
Total Regional Services								3,574,493	4,118,544	544,051		74.10	6.49
Requisition Apportionment													
City of Powell River								1,865,510	2,134,085	268,576	14.4%	74.10	0.00
Sechelt IGD								5,172	6,056	884	17.1%	74.10	0.00
Electoral Areas								1,703,812	1,978,403	274,591	16.1%	74.10	6.49
Totals								3,574,493	4,118,544	544,051	15.2%		
Electoral Area Services													
Shared Services													
EA Administration			X	X	X	X	X	143,264	144,584	1,319	0.9%	5.34	-0.25
EA Feasibility Studies			X	X	X	X	X	25,000	25,000	0	0.0%	0.92	-0.05
Planning **		X	X	X	X	X		355,298	347,357	(7,941)	-2.2%	13.66	-1.14
Development **		X	X	X	X	X		21,299	49,760	28,461	133.6%	1.96	1.07
Powell River Library **		X	X	X	X	X		367,430	386,835	19,405	5.3%	15.22	-0.09
House No. **			X	X	X	X		4,721.18	28	(4,693)	-99.4%	0.00	-0.20
Paratransit **		X	X	X	X	X		129,234	131,642	2,408	1.9%	5.18	-0.21
Septage Disposal **			X	X	X	X		38,491	38,421	(70)	-0.2%	1.52	-0.09
Economic Development **			X		X	X		83,644	94,671	11,027	13.2%	4.37	0.29
Social Planning		X	X	X	X	X	X	106,772	87,848	(18,924)	-17.7%	3.22	-0.93
Sub-Regional Recreation **		X	/	X	X			178,500	178,500	0	0.0%	9.51	-0.44
Sub-Total Shared E.A. Services								1,453,654	1,484,646	30,992		60.91	-2.04
Electoral Area Services													
Individual Area Services													
Grant-in-Aid - Individual			X	X	X	X	X	44,823	32,347	(12,476)	-27.8%	Varies	Varies
Emergency Program Area D							X	15,000	15,000	-	0.0%	4.34	-0.53
Lasqueti Waste Management							X	-	-	-	0.0%	-	0.00
Community Recreation - Area C					X			51,704	52,903	1,199	2.3%	9.48	-0.06
Community Recreation - Area E							X	14,398	15,684	1,286	8.9%	8.51	0.18
Lasqueti Island Library (VIRL)							X	27,658	29,338	1,680	6.1%	15.91	-0.08
Northside Recreation			/					134,457	147,842	13,385	10.0%	15.70	0.79
Malaspina VFD *		X		X	/			702,075	758,544	56,469	8.0%	94.32	2.44
Lasqueti Island VFD (parcel and value tax)							X	187,074	217,300	30,226	16.2%	127.59	27.44
Savary Island VFD			/					201,372	222,277	20,905	10.4%	69.35	1.67
Northside VFD			/					410,416	484,807	74,390	18.1%	202.26	11.37
Myrtle Pond Water (parcel tax)			/					46,405	46,405	-	0.0%	559.10	0.00
Lund Sewer (parcel tax)			/					52,500	52,500	-	0.0%	525.00	0.00
Texada Health Centre							X	79,975	87,548	7,573	9.5%	25.35	-0.61
Texada Recreation Comm							X	101,963	106,156	4,193	4.1%	30.74	-2.36
Texada Airport							X	108,133	120,563	12,430	11.5%	34.91	-0.19
Texada Island Marine (Dock)							X	37,000	37,000	-	0.0%	10.72	-1.30
Texada Heritage							X	21,000	30,104	9,104	43.4%	8.72	1.90
Savary Island Marine (Dock) parcel tax			/					190,000	190,000	-	0.0%	132.87	0.00
Lasqueti Marine Ramp							X	7,035	7,035	-	0.0%	3.82	-0.25
Lasqueti Health Center							X	45,000	45,000	-	0.0%	24.41	-1.61
Sub-Total Individual Area Services								2,477,987	2,698,353	220,366			38.83
Total Electoral Area Services								3,931,641	4,182,999	251,357			
Total Electoral Area Requisition (Regional and EA Services)								5,635,453	6,161,401	525,949	9.3%	135.01	4.45
Total Requisition								7,506,134	8,301,543	795,408	10.6%		2.42

* SIGD Contributes to this service
 ** Area E does not participate in all Shared Services

X Entire area participates
 / Partial area participation

ANNUAL BUDGET AND REQUISITION COMPARISON BY SERVICE - PRIOR YEAR COMPARISON

Service	2019	2019	2020	2020	Requisition Change (\$)	Requisition Change (%)
	Budget	Tax Requisition	Budget	Tax Requisition		
Regional Services						
Shared Services						
General Administration	2,792,224	1,425,894	2,880,391	1,520,344	94,450	6.6%
Regional Feasibility Study	-	-	-	-	-	0.0%
Grant-in-Aid - General	26,507	26,507	27,000	27,000	494	1.9%
Regional Parks Summary	849,236	572,895	1,009,956	756,168	183,273	32.0%
Cemeteries	352,043	177,467	312,675	171,999	(5,469)	-3.1%
Regional Animal Shelter	84,281	84,235	86,531	86,484	2,249	2.7%
Regional Emergency Preparedness	2,283,967	251,971	554,618	253,562	1,591	0.6%
Heritage Conservation	162,398.46	162,398.46	205,740	205,740	43,342	100.0%
Emergency Telephone 911	224,631	157,092	227,215	153,867	(3,224)	-2.1%
Waste Management	2,394,040	716,034	2,530,243	943,360	227,346	31.8%
Total Regional Services	9,169,327	3,574,493	7,834,370	4,118,544	544,051	
Requisition Apportionment						
City of Powell River		1,865,510		2,134,085		
Sechelt IGD		5,172		6,056		
Electoral Areas		1,703,812		1,978,403		
Totals		3,574,493		4,118,544		

Electoral Area Services						
Shared Services						
EA Administration	228,409	143,264	201,039	144,584	1,319	0.9%
EA Feasibility Studies	179,700	25,000	218,017	25,000	0.01	0.0%
Planning **	476,226	355,298	428,096	347,357	(7,941)	-2.2%
Development **	18,502	21,299	50,374	49,760	28,461	133.6%
Powell River Library **	374,725	367,430	391,681	386,835	19,405	5.3%
House No. **	18,771	4,721.18	18,794	28	(4,693)	100.0%
Paratransit **	188,953	129,234	174,130	131,642	2,408	1.9%
Septage Disposal **	41,276	38,491	41,591	38,421	(70)	-0.2%
Economic Development **	83,643	83,644	94,756	94,671	11,027	13.2%
Social Planning	106,772.00	106,772.00	102,633	87,848	(18,924)	100.0%
Sub-Regional Recreation **	178,500.00	178,500.00	178,500	178,500	0	100.0%
Sub-Total Shared E.A. Services	1,895,479	1,453,654	1,899,611	1,484,646	30,992	

Electoral Area Services						
Individual Area Services						
Grant-in-Aid - Individual	78,030	44,823	81,744	32,347	(12,476)	-27.8%
Emergency Program Area D	15,036	15,000	15,006	15,000	-	0.0%
Lasqueti Waste Management	75,750	-	188,725	-	-	0.0%
Community Recreation - Area C	51,704	51,704	52,903	52,903	1,199	2.3%
Community Recreation - Area E	33,098	14,398	15,684	15,684	1,286	8.9%
Lasqueti Island Library (VIRL)	27,656	27,658	29,336	29,338	1,680	6.1%
Northside Recreation	149,871	134,457	147,949	147,842	13,385	10.0%
Malaspina VFD *	743,691	702,075	759,614	758,544	56,469	8.0%
Lasqueti Island VFD (parcel and value tax)	190,074	187,074	217,300	217,300	30,226	16.2%
Savary Island VFD	203,372	201,372	224,277	222,277	20,905	10.4%
Northside VFD	488,417	410,416	586,375	484,807	74,390	18.1%
Myrtle Pond Water (parcel tax)	20,000	46,405	20,000	46,405	0	0.0%
Lund Sewer (parcel tax)	153,765	52,500	224,451	52,500	0	0.0%
Texada Health Centre	82,009	79,975	84,291	87,548	7,573	9.5%
Texada Recreation Comm	112,838	101,963	122,043	106,156	4,193	4.1%
Texada Airport	140,090	108,133	128,875	120,563	12,430	11.5%
Texada Island Marine (Dock)	73,735	37,000	72,750	37,000	-	0.0%
Texada Heritage	21,171	21,000	30,336	30,104	9,104	43.4%
Savary Island Marine (Dock) parcel tax	203,042	190,000	202,857	190,000	0	0.0%
Lasqueti Marine Ramp	11,489	7,035	11,129	7,035	0	0.0%
Lasqueti Health Center	45,000.00	45,000.00	45,000	45,000	0	100.0%
Sub-Total Individual Area Services	2,919,838	2,477,987	3,260,645	2,698,353	220,366	
Total Electoral Area Services	4,815,316	3,931,641	5,160,257	4,182,999	251,357	

Total Electoral Area Requisition (Regional and EA Services)	5,635,453	6,161,401
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Total Requisition	7,506,134	8,301,543
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* SIGD Contributes to this service

** Area E does not participate in all Shared Services.

ANNUAL REQUISITION COMPARISON BY SERVICE - 6 YEAR SUMMARY

	2019	2020	2021	2022	2023	2024
	Tax Requisition	Tax Requisition	Projected Requisition	Projected Requisition	Projected Requisition	Projected Requisition
Regional Services						
Shared Services						
General Administration	1,425,894	1,520,344	1,725,322	1,819,651	1,852,628	1,919,876
Regional Feasibility Study	-	-	-	-	-	-
Grant-in-Aid - General	26,507	27,000	27,000	27,000	27,000	27,000
Regional Parks Summary	572,895	756,168	821,651	833,333	846,223	858,111
Cemeteries	177,467	171,999	212,376	216,258	219,046	222,141
Regional Animal Shelter	84,235	86,484	88,474	90,509	92,592	94,724
Regional Emergency Preparedness	251,971	253,562	267,131	272,045	277,759	282,877
Heritage Conservation	162,398	205,740	209,825	213,991	218,241	222,576
Emergency Telephone 911	157,092	153,867	209,892	216,057	201,755	187,155
Waste Management	716,034	943,380	1,270,571	1,311,810	1,609,538	1,717,172
Total Regional Services	3,574,493	4,118,544	4,832,241	5,000,653	5,344,782	5,531,632
Requisition Apportionment	-	-	-	-	-	-
City of Powell River	1,865,510	2,134,085	2,502,701	2,589,655	2,766,488	2,862,531
Sechelt IGD	5,172	6,056	7,056	7,302	7,847	8,153
Electoral Areas	1,703,812	1,978,403	2,322,485	2,403,696	2,570,447	2,660,948
Totals	3,574,493	4,118,544	4,832,241	5,000,653	5,344,782	5,531,632
	-	-	-	-	-	-
Electoral Area Services						
Shared Services						
EA Administration	143,264	144,584	163,799	160,660	171,268	176,867
EA Feasibility Studies	25,000	25,000	25,000	25,000	25,000	25,000
Planning **	355,298	347,357	383,820	406,376	416,104	426,006
Development **	21,299	49,760	51,352	52,349	53,366	54,403
Powell River Library **	367,430	386,835	393,267	401,103	409,095	417,247
House No. **	4,721	28	14,155	14,523	14,524	14,525
Paratransit **	129,234	131,642	154,783	164,102	167,384	170,731
Septage Disposal **	38,491	38,421	38,997	39,372	39,746	40,120
Economic Development **	83,644	94,671	61,500	61,500	61,500	61,500
Social Planning	106,772	87,848	104,685	106,779	108,914	111,093
Sub-Regional Recreation **	178,500	178,500	178,500	178,500	178,500	178,500
Sub-Total Shared E.A. Services	1,453,654	1,484,646	1,569,859	1,610,264	1,645,401	1,675,992
Electoral Area Services						
Individual Area Services						
Grant-in-Aid - Individual	44,823	32,347	53,000	85,000	85,000	85,000
Emergency Program Area D	15,000	15,000	15,000	15,000	15,000	15,000
Lasqueti Waste Management	-	-	-	-	-	-
Community Recreation - Area C	51,704	52,903	53,938	54,994	56,070	57,169
Community Recreation - Area E	14,398	15,684	15,991	16,304	16,623	16,949
Lasqueti Island Library (VIRL)	27,658	29,338	29,893	30,461	31,040	31,631
Northside Recreation	134,457	147,842	143,203	143,877	144,558	148,777
Malaspina VFD *	702,075	758,544	776,652	787,017	797,589	808,372
Lasqueti Island VFD (parcel and value tax)	187,074	217,300	228,414	227,182	229,026	245,946
Savary Island VFD	201,372	222,277	230,922	230,461	231,070	232,751
Northside VFD	410,416	484,807	459,417	464,325	464,331	464,437
Myrtle Pond Water (parcel tax)	46,405	46,405	48,725	51,162	53,720	56,406
Lund Sewer (parcel tax)	52,500	52,500	53,550	54,621	55,713	56,828
Texada Health Centre	79,975	87,548	89,314	90,411	91,532	92,676
Texada Recreation Comm	101,963	106,156	135,311	136,617	138,970	141,369
Texada Airport	108,133	120,563	123,431	124,142	124,737	127,353
Texada Island Marine (Dock)	37,000	37,000	37,000	37,000	37,000	37,000
Texada Heritage	21,000	30,104	26,312	26,246	26,601	26,996
Savary Island Marine (Dock) parcel tax	190,000	190,000	190,000	190,000	190,000	190,000
Lasqueti Marine Ramp	7,035	7,035	7,158	7,277	7,387	7,512
Lasqueti Health Center	45,000	45,000	45,000	45,000	45,000	45,000
Sub-Total Individual Area Services	2,477,987	2,698,353	2,762,230	2,817,097	2,840,967	2,887,171
Total Electoral Area Services	3,931,641	4,182,999	4,332,089	4,427,361	4,486,368	4,563,163
Total Electoral Area Requisition (Regional and EA Services)	5,635,453	6,161,401	6,654,574	6,831,057	7,056,815	7,224,112
Total Requisition	7,506,134	8,301,543	9,164,330	9,428,014	9,831,149	10,094,795



gathet Regional District
2020-2024 Financial Plan Bylaw No. 559

SCHEDULE 'A'
Consolidated Summary by Year

	FIVE YEAR FINANCIAL PLAN					
	2019	2020	2021	2022	2023	2024
TOTAL REVENUE SUMMARY						
REQUISITION - PROPERTY VALUE TAX	7,187,230	8,012,638	8,872,056	9,132,232	9,531,717	9,791,563
REQUISITION - PARCEL TAX	318,904	288,905	292,275	295,783	299,433	303,233
TOTAL REQUISITION	7,506,135	8,301,543	9,164,331	9,428,014	9,831,150	10,094,797
GOVERNMENT GRANTS	7,066,750	1,016,185	711,192	574,073	590,062	590,062
INTEREST REVENUE	51,860	56,464	55,611	44,620	46,803	54,526
WASTE TIPPING FEES	1,284,500	1,370,640	1,490,873	1,710,914	1,762,958	1,788,631
UTILITY USER FEES	131,374	142,650	147,122	154,548	159,446	164,515
CAMPING FEES	145,265	179,743	183,338	187,004	190,745	194,559
SALES OF SERVICES - CEMETERY & MISC.	87,529	96,534	99,430	102,413	105,485	108,650
OTHER FEES	132,035	176,495	172,707	173,177	173,165	173,201
OTHER REVENUE	369,112	4,550,355	1,844,314	168,909	156,331	158,803
BORROWING/LEASE FINANCING	773,711	853,153	5,181,023	250,000	720,000	230,000
INTERDEPARTMENTAL RECOVERIES	566,858	633,292	659,883	671,512	670,234	648,433
MEMBER MUNICIPALITY DEBT	699,800	770,249	1,950,075	1,948,589	1,947,066	1,945,503
TRANSFER FROM LIABILITY	46,922	175,120	-	-	-	-
TRANSFERS FROM RESERVE	1,074,982	651,246	20,900	168,120	41,700	441,000
TRANSFERS FROM NON-STAT RESERVE	837,350	490,899	1,220,101	422,654	209,536	906,444
TRANSFERS FROM PRIOR YEAR SURPLUS	938,471	574,595	105,000	95,000	95,000	95,000
TOTAL REVENUES	21,712,654	20,039,163	23,005,901	16,099,549	16,699,681	17,594,124
TOTAL EXPENDITURE SUMMARY						
OPERATING	12,492,926	11,414,401	10,723,363	11,145,494	11,688,102	11,830,656
CAPITAL	6,932,865	6,137,585	8,251,923	800,774	877,670	1,577,444
DEBT PAYMENT	451,187	449,419	640,821	634,309	569,322	598,359
TRANSFERS TO RESERVE	761,954	902,477	982,663	968,393	950,528	938,127
TRANSFERS TO NON-STAT RESERVE	373,923	365,032	457,056	601,989	666,993	704,034
TRANSFER TO LIABILITY	-	-	-	-	-	-
MEMBER MUNICIPALITY DEBT	699,800	770,249	1,950,075	1,948,589	1,947,066	1,945,503
TOTAL EXPENDITURES	21,712,654	20,039,164	23,005,901	16,099,549	16,699,681	17,594,124
RESERVE FUND INTEREST	35,048	38,777	40,196	51,582	60,879	71,826

qathet Regional District
2020-2024 Financial Plan Bylaw No.559

SCHEDULE 'B' - BUDGET
2020 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL REVENUE	EXPENDITURES				Transfer To			TOTAL EXPEND.
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/L ease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus		Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Development Cost Charge		
General Admin.	1,520,345				-	3,790	568,110	605,484	32,000	118,925		150,664	2,999,316	2,318,454	118,925	146,707	350,230	65,000		2,999,316	
EA Admin.	144,584					1,204		38,309				16,943	201,039	191,039			10,000			201,039	
Grants-In-Aid	59,347											22,397	81,744	81,744						81,744	
EA Feas. Studies	25,000					2,911	54,033	-	87,300	39,012		9,761	218,017	215,106		-	2,911			218,017	
Planning	347,357			2,900		2,710	-					66,129	428,096	425,386		-	2,710			428,096	
Development	49,760											615	50,374	50,374						50,374	
Regional Parks	756,168			179,743		3,758	3,800	16,750	37,533	79,781		49,737	1,127,269	776,956	117,314	183,000	50,000			1,127,269	
Cemeteries	171,999		96,534			7,802	6,900	2,500		10,000		31,940	327,675	297,675	15,000	5,000	10,000			327,675	
Reg Animal Shelter	86,484					47							86,531	86,485				46		86,531	
Emerg. Prog. EA 'D'	15,000											6	15,006	15,006						15,006	
Reg Emerg Preparedness	253,562					857	305,200	-				20,000	579,618	544,618	25,000	-	10,000			579,618	
Heritage Conservation	205,740												205,740	205,740						205,740	
Library	386,835							6,095				1,250	391,681	391,681						391,681	
Emerg. (911)	153,867			60,740				1,164				11,444	227,215	227,215						227,215	
Waste Mgmt - Lasq.	-					210		-		13,395	175,120	-	188,725	188,725						188,725	
Waste Mgmt	943,380			1,430,640	100,000	16,600	14,000	4,350,077	20,700	132,715		95,824	7,104,936	2,518,743	4,574,692	-	11,500			7,104,936	
House Numbering	28							5,000				13,766	18,794	18,794						18,794	
Comm. Recreation	68,588							-				0	68,587	68,587						68,587	
Rural Paratransit	131,642			37,762								4,726	174,130	174,130						174,130	
Lasq. Library	29,338											2	29,336	29,336						29,336	
Septage Disposal	38,421					2,340		630				199	41,591	13,591			28,000			41,591	
Economic Dev.	94,671											85	94,756	94,756						94,756	
Social Planning	87,848											14,785	102,633	102,633						102,633	
Northside Rec.	147,842			1,300		5,413						6,605	147,949	49,366		5,967		92,616		147,949	
Sub-Regional Recreation	178,500												178,500	178,500						178,500	
Malaspina Fire Prot.	758,544						25,000	1,070					840,260	553,036	80,646	89,417	110,341	6,820		840,260	
Lasqueti Fire Prot.	217,300						6,495	-	111,903				335,696	204,819	118,396		12,481			335,696	
Savary Fire Prot.	222,277						12,647	-	38,187			2,000	275,111	186,277	50,834		38,000			275,111	
Northside Fire Prot.	484,807				753,153			156,568	51,147			5,000	1,450,675	340,211	864,300	89,590	156,574			1,450,675	
Myrtle Pond Water		46,405		61,699		597	10,000		54,300			20,000	193,002	154,248	9,300	6,432	18,522	4,500		193,002	
Lind Sewer		52,500		80,951			10,000		165,750			26,000	335,201	202,322	110,750	13,799	8,329			335,201	
Tex. Health Cen.	87,548					52						3,308	84,291	53,046		14,045	16,000	1,200		84,291	
Tex. Rec. Comm.	106,156			5,993					52,426			9,894	174,469	119,043	52,426		3,000			174,469	
Texada Airport	120,563			5,800		2,513							128,875	78,375				50,500		128,875	
Texada Marine	37,000					3,325							72,750	70,260				2,490		72,750	
Texada Heritage	30,104					232							30,336	28,104					2,232	30,336	
Savary Marine		190,000		2,000		857						10,000	202,857	108,104		83,462		11,292		202,857	
Lasqueti Marine	7,035					1,247						2,847	11,129	7,914					3,215	11,129	
Lasqueti Health	45,000					-							45,000	44,000			1,000			45,000	
Total Cap. & Oper.	8,012,638	288,905	96,534	1,869,528	853,153	56,464	1,016,185	5,183,647	651,246	490,899	175,120	574,595	19,268,914	11,414,401	6,137,585	449,419	902,477	365,032	-	19,268,914	
Municipal Debt.								770,249					770,249			770,249				770,249	
TOTAL	8,012,638	288,905	96,534	1,869,528	853,153	56,464	1,016,185	5,953,896	651,246	490,899	175,120	574,595	20,039,163	11,414,401	6,137,585	1,219,669	902,477	365,032	-	20,039,164	

gathet Regional District
2020-2024 Financial Plan Bylaw No.559

SCHEDULE 'C' - BUDGET
2021 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL REVENUE	EXPENDITURES			Transfer To			TOTAL EXPEND.
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/L case Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus		Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Development Cost Charge	
General Admin.	1,725,322				-	3,035	574,073	625,707	-	110,000		-	3,038,137	2,401,623	110,000	95,440	366,073	65,000		3,038,137
EA Admin.	163,799					1,344		39,716				-	204,860	194,860				10,000		204,860
Grants-In-Aid	80,000											-	80,000	80,000						80,000
EA Feas. Studies	25,000					2,405	-	-				-	27,406	25,000				2,406		27,406
Planning	383,820			510		2,748	-	-				50,000	437,078	434,330				2,748		437,078
Development	51,352											-	51,352	51,352						51,352
Regional Parks	821,651			183,338		3,341	112,119	17,018				44,381	1,181,848	792,348	156,500		183,000	50,000		1,181,848
Cemeteries	212,376		99,430			7,872	-	2,575				-	402,253	303,519	80,000		4,688	14,046		402,253
Reg Animal Shelter	88,474					48						-	88,522	88,474				48		88,522
Emerg. Prog. EA 'D'	15,000											-	15,000	15,000						15,000
Reg Emerg Preparedness	267,131					997	-	-				-	268,128	258,128				10,000		268,128
Heritage Conservation	209,825											-	209,825	209,825						209,825
Library	393,267							6,095				-	399,362	399,362						399,362
Emerg. (911)	209,892			59,525				1,164				-	270,581	270,581						270,581
Waste Mgmt - Lasq.						23						-	23					23		23
Waste Mgmt	1,270,571			1,547,753	5,156,023	14,903	-	1,657,780				-	10,622,749	2,544,377	7,774,523	302,349		1,500		10,622,749
House Numbering	14,155							5,000				-	19,155	19,155						19,155
Comm. Recreation	69,929											-	69,929	69,929						69,929
Rural Paratransit	154,783			40,405								-	195,189	195,189						195,189
Lasq. Library	29,893											-	29,893	29,893						29,893
Septage Disposal	38,997					2,732		643				-	42,372	13,872				28,500		42,372
Economic Dev.	61,500											-	61,500	61,500						61,500
Social Planning	104,685											-	104,685	104,685						104,685
Northside Rec.	143,203			1,300		6,709	-	-				-	151,212	50,245		5,967		95,000		151,212
Sub-Regional Recreation	178,500											-	178,500	178,500						178,500
Malaspina Fire Prot.	776,652											-	776,652	518,235		89,417		140,000	29,000	776,652
Lasqueti Fire Prot.	228,414											-	228,414	188,414				40,000		228,414
Savary Fire Prot.	230,922											-	230,922	176,922				54,000		230,922
Northside Fire Prot.	459,417						25,000	148,499				-	632,916	347,167	75,000	80,749		130,000		632,916
Myrtle Pond Water		48,725		62,933		660						20,000	132,319	101,259		6,432		20,128	4,500	132,319
Lund Sewer		53,550		84,189	25,000							20,000	182,739	139,116	25,000		14,849	3,774		182,739
Tex. Health Cen.	89,314					68						-	89,382	54,137		14,045		20,000	1,200	89,382
Tex. Rec. Comm.	135,311			6,113					20,900			-	162,324	121,424	20,900		20,000			162,324
Texada Airport	123,431			5,974		3,249						-	142,654	77,654	10,000				55,000	142,654
Texada Marine	37,000					2,906						-	39,906	27,194					12,712	39,906
Texada Heritage	26,312					263						2,000	28,575	28,392					183	28,575
Savary Marine		190,000		2,000		1,016						10,000	203,016	99,660		31,573			71,782	203,016
Lasqueti Marine	7,158					1,292						3,000	11,450	8,042					3,408	11,450
Lasqueti Health	45,000											-	45,000	44,000				1,000		45,000
Total Cap. & Oper.	8,872,056	292,275	99,430	1,994,040	5,181,023	55,611	711,192	2,504,197	20,900	1,220,101	-	105,000	21,055,826	10,723,363	8,251,923	640,821	982,663	457,056	-	21,055,826
Municipal Debt.								1,950,075					1,950,075			1,950,075				1,950,075
TOTAL	8,872,056	292,275	99,430	1,994,040	5,181,023	55,611	711,192	4,454,273	20,900	1,220,101	-	105,000	23,005,901	10,723,363	8,251,923	2,590,897	982,663	457,056	-	23,005,901

qathet Regional District
2020-2024 Financial Plan Bylaw No.559

SCHEDULE 'D' - BUDGET
2022 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES				Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/Lease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+I	Reserves	Non-Stat Reserve	Development Cost Charge	EXPEND.	
General Admin.	1,819,651				-	2,405	574,073	625,480	-	103,654		-	3,125,263	2,449,656	103,654	90,880	366,073	115,000		3,125,263	
EA Admin.	160,660					1,484		66,612	-	40,000		-	268,757	258,757				10,000		268,757	
Grants-In-Aid	112,000								-			-	112,000	112,000						112,000	
EA Feas. Studies	25,000					2,440			-			-	27,440	25,000				2,440		27,440	
Planning	406,376			520		2,787			-	90,000	40,000	-	539,683	442,897	90,000			6,787		539,683	
Development	52,349								-			-	52,349	52,349						52,349	
Regional Parks	833,333			187,004		3,420		17,291	-	114,000		-	1,155,048	808,048	114,000		183,000	50,000		1,155,048	
Cemeteries	216,258		102,413			7,014		2,652	-			-	328,337	309,481		4,753		14,103		328,337	
Reg Animal Shelter	90,509					48			-			-	90,558	90,509				48		90,558	
Emerg. Prog. EA 'D'	15,000								-			-	15,000	15,000						15,000	
Reg Emerg Preparedness	272,045					1,137			-	50,000		-	323,181	263,181	50,000		10,000			323,181	
Heritage Conservation	213,991								-			-	213,991	213,991						213,991	
Library	401,103						6,095		-			-	407,198	407,198						407,198	
Emerg. (911)	216,057			58,335			1,164		-			-	275,555	275,555						275,555	
Waste Mgmt - Lasq.	-					23			-			-	23	-				23		23	
Waste Mgmt	1,311,811			1,767,794		1,264		15,000	-			-	3,095,868	2,694,255		321,613		80,000		3,095,868	
House Numbering	14,523							5,000	-			-	19,523	19,523						19,523	
Comm. Recreation	71,298								-			-	71,298	71,298						71,298	
Rural Paratransit	164,102			41,754					-			-	205,855	205,855						205,855	
Lasq. Library	30,461								-			-	30,461	30,461						30,461	
Septage Disposal	39,372					3,131		656	-			-	43,159	14,159				29,000		43,159	
Economic Dev.	61,500								-			-	61,500	61,500						61,500	
Social Planning	106,779								-			-	106,779	106,779						106,779	
Northside Rec.	143,877			1,300		8,039			-			-	153,217	51,250		5,967		96,000		153,217	
Sub-Regional Recreation	178,500								-			-	178,500	178,500						178,500	
Malaspina Fire Prot.	787,017								-			-	787,017	528,600		89,417	140,000	29,000		787,017	
Lasqueti Fire Prot.	227,182								-			-	227,182	192,182			35,000			227,182	
Savary Fire Prot.	230,461				250,000				-	124,720		-	605,181	180,461	374,720	5,000	45,000			605,181	
Northside Fire Prot.	464,325							100,469	-	13,000		-	577,794	354,045	13,000	80,749	130,000			577,794	
Myrtle Pond Water		51,162		64,192		723			-	10,400	25,000	20,000	171,477	102,913	35,400	6,432	22,232	4,500		171,477	
Lund Sewer		54,621		90,356					-			20,000	164,977	141,462		20,206	3,309			164,977	
Tex. Health Cen.	90,411					85			-			-	90,497	55,252		14,045	20,000	1,200		90,497	
Tex. Rec. Comm.	136,617			6,235					-	20,000		-	162,852	123,852	20,000		19,000			162,852	
Texada Airport	124,142			6,153		3,911			-			-	134,207	79,207				55,000		134,207	
Texada Marine	37,000					3,084			-			-	40,084	27,738				12,346		40,084	
Texada Heritage	26,246					266			-		2,000	-	28,512	28,204				308		28,512	
Savary Marine		190,000		2,000		2,020			-			10,000	204,020	121,230				82,791		204,020	
Lasqueti Marine	7,277					1,339			-			3,000	11,616	8,173				3,443		11,616	
Lasqueti Health	45,000								-			-	45,000	44,975			25			45,000	
Total Cap. & Oper.	9,132,232	295,783	102,413	2,225,643	250,000	44,620	574,073	840,421	168,120	422,654	-	95,000	14,150,959	11,145,494	800,774	634,309	968,393	601,989	-	14,150,959	
Municipal Debt.								1,948,589					1,948,589			1,948,589				1,948,589	
TOTAL	9,132,232	295,783	102,413	2,225,643	250,000	44,620	574,073	2,789,010	168,120	422,654	-	95,000	16,099,549	11,145,494	800,774	2,582,898	968,393	601,989	-	16,099,549	

qathet Regional District
2020-2024 Financial Plan Bylaw No.559

SCHEDULE 'E' - BUDGET
2023 Financial Plan

SERVICE	REVENUE Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES			Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/L ease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P=I	Reserves	Non-Stat Reserve	Development Cost Charge	EXPEND.
General Admin.	1,852,629				-	2,564	590,062	635,457	-	-	-	-	3,080,711	2,498,649	-	-	382,062	200,000		3,080,711
EA Admin.	171,268					1,064		40,400					212,732	202,732				10,000		212,732
Grants-In-Aid	112,000												112,000	112,000						112,000
EA Feas. Studies	25,000					2,474	-	-	-	-	-	-	27,474	25,000			-	2,474		27,474
Planning	416,104			531		1,622	-	-	-	-	40,000	-	458,256	451,635			-	6,622		458,256
Development	53,366											-	53,366	53,366						53,366
Regional Parks	846,223			190,745		2,524	-	17,570	-	25,220	-	-	1,082,281	824,061	25,220		183,000	50,000		1,082,281
Cemeteries	219,046		105,485			7,278	-	2,732	-	20,000	-	-	354,541	315,562	20,000	4,820	14,160			354,541
Reg Animal Shelter	92,592					49						-	92,641	92,592				49		92,641
Emerg. Prog. EA 'D'	15,000											-	15,000	15,000						15,000
Reg Emerg Preparedness	277,759					577	-	-	-	-	-	-	278,336	268,336			10,000			278,336
Heritage Conservation	218,241											-	218,241	218,241						218,241
Library	409,095							6,095				-	415,190	415,190						415,190
Emerg. (911)	201,755			57,168				1,164				-	260,087	260,087						260,087
Waste Mgmt - Lasq.	-											-	-	-						-
Waste Mgmt	1,609,538			1,819,838		2,384	-	15,000				-	3,446,760	3,045,147		321,613	80,000			3,446,760
House Numbering	14,524							5,000				-	19,524	19,524						19,524
Comm. Recreation	72,694											-	72,694	72,694						72,694
Rural Paratransit	167,384			42,589								-	209,972	209,972						209,972
Lasq. Library	31,040											-	31,040	31,040						31,040
Septage Disposal	39,746					3,537		669				-	43,952	14,462				29,500		43,952
Economic Dev.	61,500											-	61,500	61,500						61,500
Social Planning	108,914											-	108,914	108,914						108,914
Northside Rec.	144,558			1,300		9,383	-	-		35,250		-	190,492	52,275	35,250	5,967		97,000		190,492
Sub-Regional Recreation	178,500											-	178,500	178,500						178,500
Malaspina Fire Prot.	797,589										22,000	-	819,589	539,172	22,000	89,417	140,000	29,000		819,589
Lasqueti Fire Prot.	229,026				720,000							-	949,026	196,026	720,000	23,000	10,000			949,026
Savary Fire Prot.	231,070											-	231,070	184,070		20,000	27,000			231,070
Northside Fire Prot.	464,331							102,479				-	566,810	361,061		80,749	125,000			566,810
Myrtle Pond Water		53,720		65,476		436					13,500	20,000	153,132	104,603	13,500	6,432	24,097	4,500		153,132
Lund Sewer		55,713		93,971					8,700			20,000	178,384	146,036	8,700	8,099	15,550			178,384
Tex. Health Cen.	91,532					102						-	91,634	56,389		14,045	20,000	1,200		91,634
Tex. Rec. Comm.	138,970			6,360						33,000		-	178,329	126,329	33,000		19,000			178,329
Texada Airport	124,737			6,338		4,716						-	135,791	80,791				55,000		135,791
Texada Marine	37,000					3,257						-	40,257	28,292				11,964		40,257
Texada Heritage	26,601					270						2,000	28,871	28,437				434		28,871
Savary Marine		190,000		2,000		3,180					93,566	10,000	298,746	237,123				61,622		298,746
Lasqueti Marine	7,387					1,388						3,000	11,775	8,306				3,468		11,775
Lasqueti Health	45,000											-	45,000	45,000						45,000
Total Cap. & Oper.	9,531,717	299,433	105,485	2,286,314	720,000	46,803	590,062	826,565	41,700	209,536	-	95,000	14,752,616	11,688,102	877,670	569,322	950,528	666,993	-	14,752,616
Municipal Debt.								1,947,066					1,947,066			1,947,066				1,947,066
TOTAL	9,531,717	299,433	105,485	2,286,314	720,000	46,803	590,062	2,773,631	41,700	209,536	-	95,000	16,699,681	11,688,102	877,670	2,516,387	950,528	666,993	-	16,699,681

gathet Regional District
2020-2024 Financial Plan Bylaw No.559

SCHEDULE 'F' - BUDGET
2024 Financial Plan

SERVICE	REVENUE - Current Year Funding								REVENUE Transfers				TOTAL	EXPENDITURES				Transfer To			TOTAL
	Prop. Val. Taxes	Parcel Taxes	Sales of Services	Fees	Borrowing/L ease Proceeds	Interest	Gov't Grants	Other	Reserve Funds	Non-Stat Reserve	Liability	Prior Yr. Surplus	REVENUE	Operating	Capital	Debt P+i	Reserves	Non-Stat Reserve	Development Cost Charge	EXPEND.	
General Admin.	1,919,877				-	5,364	590,062	615,382	-	20,000		-	3,150,684	2,548,622	20,000	-	382,062	200,000		3,150,684	
EA Admin.	176,867					1,204		38,716				-	216,787	206,787				10,000		216,787	
Grants-In-Aid	112,000											-	112,000	112,000						112,000	
EA Feas. Studies	25,000					2,508						-	27,508	25,000				2,508		27,508	
Planning	426,006			541		1,714						40,000	468,262	460,547				7,714		468,262	
Development	54,403											-	54,403	54,403						54,403	
Regional Parks	858,111			194,559		2,870		17,855				17,444	1,090,840	840,395	17,444		183,000	50,000		1,090,840	
Cemeteries	222,141		108,650			7,264		2,814				-	340,869	321,764		4,887		14,218		340,869	
Reg Animal Shelter	94,724					50						-	94,773	94,724				50		94,773	
Emerg_Prog_EA 'D'	15,000											-	15,000	15,000						15,000	
Reg Emerg Preparedness	282,877					717						-	283,594	273,594				10,000		283,594	
Heritage Conservation	222,576											-	222,576	222,576						222,576	
Library	417,247							6,095				-	423,342	423,342						423,342	
Emerg. (911)	187,155			56,025				1,164				-	244,344	244,344						244,344	
Waste Mgmt - Lasq.	-											-	-	-						-	
Waste Mgmt	1,717,172			1,845,511		3,504		15,000		5,000		-	3,586,187	3,179,574	5,000	321,613		80,000		3,586,187	
House Numbering	14,525							5,000				-	19,525	19,525						19,525	
Comm. Recreation	74,118											-	74,118	74,118						74,118	
Rural Paratransit	170,731			43,441								-	214,172	214,172						214,172	
Lasq. Library	31,631											-	31,631	31,631						31,631	
Septage Disposal	40,120					3,950		682				-	44,753	14,753				30,000		44,753	
Economic Dev.	61,500											-	61,500	61,500						61,500	
Social Planning	111,093											-	111,093	111,093						111,093	
Northside Rec	148,777			1,300	230,000	10,248						770,000	1,160,325	53,320	1,000,000	12,005		95,000		1,160,325	
Sub-Regional Recreation	178,500											-	178,500	178,500						178,500	
Malaspina Fire Prot.	808,372											94,000	902,372	549,955	94,000	89,417	140,000	29,000		902,372	
Lasqueti Fire Prot.	245,946											250,000	495,946	199,946	250,000	46,000				495,946	
Savary Fire Prot.	232,751											-	232,751	187,751		20,000	25,000			232,751	
Northside Fire Prot.	464,437							104,528				-	568,966	368,217		80,749	120,000			568,966	
Myrtle Pond Water		56,406		66,785		310			85,000			20,000	228,501	106,330	85,000	6,432	26,240	4,500		228,501	
Lund Sewer		56,828		97,729								20,000	174,557	148,520		8,099	17,938			174,557	
Tex. Health Cen.	92,676					119						-	92,795	57,550		14,045	20,000	1,200		92,795	
Tex. Rec. Comm.	141,369			6,487					106,000			-	253,856	128,856	106,000		19,000			253,856	
Texada Airport	127,353			6,528		5,526						-	139,407	82,407				57,000		139,407	
Texada Marine	37,000					3,424						-	40,424	28,858				11,566		40,424	
Texada Heritage	26,996					276						2,000	29,272	28,711				561		29,272	
Savary Marine		190,000		2,000		4,042						10,000	206,042	108,831				97,211		206,042	
Lasqueti Marine	7,512					1,436						3,000	11,948	8,443				3,506		11,948	
Lasqueti Health	45,000											-	45,000	45,000						45,000	
Total Cap. & Oper.	9,791,563	303,233	108,650	2,320,906	230,000	54,526	590,062	807,235	441,000	906,444	-	95,000	15,648,621	11,830,656	1,577,444	598,359	938,127	704,034	-	15,648,621	
Municipal Debt.								1,945,503					1,945,503			1,945,503				1,945,503	
TOTAL	9,791,563	303,233	108,650	2,320,906	230,000	54,526	590,062	2,752,738	441,000	906,444	-	95,000	17,594,124	11,830,656	1,577,444	2,543,862	938,127	704,034	-	17,594,124	



Following are the estimated residential tax rates per \$100,000 of net taxable value by area and based on BC Assessment Authority's Revised Assessment Roll Values. The taxes shown do not include BC Assessment Authority's 5.25% tax collection fee. Actual tax rates will be based on the revised assessment roll values plus the first supplement.

Property taxes for the rural areas are collected by the Surveyor of Taxes (SOT). The SOT can provide information on provincial taxation and your property tax notice.

Tax Requisition



**qathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES PER \$100,000 BY SERVICE & AREA

CITY OF POWELL RIVER

	2019	Tax Rate	2020	Tax Rate	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	737,892	26.74	781,012	27.12	43,120	0.38	886,492	30.78	934,949	32.46	951,890	33.05	986,436	34.25
Grants-in-Aid - General	13,717	0.50	13,870	0.48	153	- 0.02	13,870	0.48	13,870	0.48	13,870	0.48	13,870	0.48
Regional Parks	296,470	10.74	388,449	13.49	91,980	2.74	422,088	14.66	428,089	14.86	434,711	15.09	440,818	15.31
Emergency Telephone - 911	84,150	3.05	81,859	2.84	(2,292)	- 0.21	111,664	3.88	114,944	3.99	107,335	3.73	99,568	3.46
Cemeteries	94,917	3.44	91,361	3.17	(3,556)	- 0.27	112,809	3.92	114,871	3.99	116,352	4.04	117,996	4.10
Regional Animal Shelter	45,053	1.63	45,938	1.60	885	- 0.04	46,995	1.63	48,076	1.67	49,183	1.71	50,315	1.75
Waste Management	370,543	13.43	484,621	16.83	114,078	3.40	653,169	22.68	674,354	23.41	827,299	28.73	882,591	30.65
Regional Emergency Preparedness	130,393	4.73	130,257	4.52	(137)	- 0.20	137,227	4.76	139,751	4.85	142,687	4.95	145,316	5.05
Heritage Conservation	92,374	3.35	116,717	4.05	24,344	0.70	119,035	4.13	121,398	4.22	123,809	4.30	126,268	4.38
TOTAL PROPERTY VALUE TAXES*	1,865,510	67.61	2,134,085	74.10	268,576	6.49	2,503,350	86.92	2,590,303	89.94	2,767,136	96.08	2,863,179	99.41

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.

*City residential tax rates are provided only for comparison with electoral area rates. The City has the option to adjust the apportionment of its share of costs for Regional District services among its tax classes and these adjustments may generate different tax rates than those shown here.

**qathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA A - NORTH, EXCLUDING SAVARY ISLAND

	2019	Tax Rate	2020	Tax Rate	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	241,306	26.74	255,504	27.12	14,199	0.38	290,011	30.78	305,864	32.46	311,406	33.05	322,707	34.25
Grants-in-Aid - General	4,486	0.50	4,538	0.48	52	- 0.02	4,538	0.48	4,538	0.48	4,538	0.48	4,538	0.48
Regional Parks	96,952	10.74	127,079	13.49	30,128	2.74	138,084	14.66	140,047	14.86	142,213	15.09	144,211	15.31
Emergency Telephone - 911	27,519	3.05	26,780	2.84	(739)	- 0.21	36,530	3.88	37,603	3.99	35,114	3.73	32,573	3.46
Cemeteries	31,040	3.44	29,888	3.17	(1,152)	- 0.27	36,905	3.92	37,579	3.99	38,064	4.04	38,602	4.10
Regional Animal Shelter	14,733	1.63	15,028	1.60	295	- 0.04	15,374	1.63	15,728	1.67	16,090	1.71	16,460	1.75
Waste Management	121,175	13.43	158,541	16.83	37,366	3.40	213,681	22.68	220,611	23.41	270,646	28.73	288,735	30.65
Regional Emergency Preparedness	42,641	4.73	42,613	4.52	(29)	- 0.20	44,893	4.76	45,719	4.85	46,679	4.95	47,539	5.05
Heritage Conservation	30,208	3.35	38,183	4.05	7,975	0.70	38,942	4.13	39,715	4.22	40,504	4.30	41,308	4.38
Subtotal Regional Services	610,060	67.61	698,155	74.10	88,095	6.49	818,958	86.92	847,404	89.94	905,254	96.08	936,674	99.41
Electoral Area Shared Services														
EA Administration	50,453	5.59	50,360	5.34	(93)	- 0.25	56,600	6.01	55,508	5.89	59,182	6.28	61,119	6.49
EA Feasibility Studies	8,796	0.97	8,667	0.92	(129)	- 0.05	8,667	0.92	8,667	0.92	8,667	0.92	8,667	0.92
Planning	133,598	14.81	128,749	13.66	(4,849)	- 1.14	142,264	15.10	150,625	15.99	154,230	16.37	157,901	16.76
Development Services	8,009	0.89	18,444	1.96	10,435	1.07	19,034	2.02	19,403	2.06	19,780	2.10	20,165	2.14
Para-transit	48,594	5.39	48,793	5.18	199	- 0.21	57,371	6.09	60,825	6.46	62,041	6.58	63,282	6.72
House Numbering	1,781	0.20	10	0.00	(1,771)	- 0.20	5,264	0.56	5,401	0.57	5,401	0.57	5,402	0.57
Powell River Library	138,159	15.31	143,382	15.22	5,222	- 0.09	145,766	15.47	148,670	15.78	151,632	16.09	154,654	16.41
Septage Disposal	14,522	1.61	14,289	1.52	(233)	- 0.09	14,503	1.54	14,642	1.55	14,782	1.57	14,921	1.58
Economic Development	36,816	4.08	41,201	4.37	4,385	0.29	26,765	2.84	26,765	2.84	26,765	2.84	26,765	2.84
Social Planning	37,449	4.15	30,359	3.22	(7,089)	- 0.93	36,178	3.84	36,901	3.92	37,639	3.99	38,392	4.07
Sub-Regional Recreation	89,795	9.95	89,614	9.51	(180)	- 0.44	89,614	9.51	89,614	9.51	89,614	9.51	89,614	9.51
Subtotal EA Shared Services	567,971	62.94	573,868	60.91	5,897	- 2.04	602,025	63.90	617,022	65.49	629,734	66.84	640,881	68.02
Electoral Area Local Services / Specified Areas														
Grants-in-Aid - Individual Areas	7,783	0.86	3,857	0.41	(3,926)	- 0.45	9,708	1.03	26,137	2.77	26,137	2.77	26,137	2.77
Northside Recreation [part of mainland Area A]	134,457	14.91	147,842	15.70	13,385	0.79	143,203	15.20	143,877	15.28	144,558	15.35	148,777	15.80
Northside Fire Protection [part of mainland Area A /	410,416	190.89	484,807	202.26	74,391	11.37	459,417	191.67	464,325	193.71	464,331	193.72	464,437	193.76
Subtotal Local Services	552,657	206.66	636,507	218.36	83,850	11.71	612,327	207.90	634,339	211.76	635,026	211.84	639,351	212.33
TOTAL PROPERTY VALUE TAXES	1,730,687	337.21	1,908,530	353.37	177,843	16.16	2,033,311	358.72	2,098,765	367.19	2,170,014	374.75	2,216,906	379.76
Lund Sewer - Parcel Tax	52,500	525.00	52,500	525.00	0	0.00	53,550	535.50	51,162	511.62	53,720	537.20	56,406	564.06
TOTAL WITH LUND SEWER	1,783,187		1,961,030		177,843		2,086,861		2,149,927		2,223,734		2,273,311	

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
 Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.
 Parcel tax does not vary according to property value.

**gathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

PART ELECTORAL AREA A - SAVARY ISLAND

	2019	Tax Rate	2020	Tax Rate	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	79,573	26.74	86,647	27.12	7,075	0.38	98,349	30.78	103,725	32.46	105,605	33.05	109,438	34.25
Grants-in-Aid - General	1,479	0.50	1,539	0.48	60	- 0.02	1,539	0.48	1,539	0.48	1,539	0.48	1,539	0.48
Regional Parks	31,971	10.74	43,095	13.49	11,125	2.74	46,827	14.66	47,493	14.86	48,228	15.09	48,905	15.31
Emergency Telephone - 911	9,075	3.05	9,082	2.84	7	- 0.21	12,388	3.88	12,752	3.99	11,908	3.73	11,046	3.46
Cemeteries	10,236	3.44	10,136	3.17	(100)	- 0.27	12,515	3.92	12,744	3.99	12,908	4.04	13,091	4.10
Regional Animal Shelter	4,858	1.63	5,096	1.60	238	- 0.04	5,214	1.63	5,334	1.67	5,456	1.71	5,582	1.75
Waste Management	39,959	13.43	53,765	16.83	13,806	3.40	72,464	22.68	74,814	23.41	91,782	28.73	97,917	30.65
Regional Emergency Preparedness	14,061	4.73	14,451	4.52	390	- 0.20	15,224	4.76	15,504	4.85	15,830	4.95	16,122	5.05
Heritage Conservation	9,961	3.35	12,949	4.05	2,988	0.70	13,206	4.13	13,468	4.22	13,736	4.30	14,009	4.38
Subtotal Regional Services	201,172	67.61	236,760	74.10	35,588	6.49	277,727	86.92	287,374	89.94	306,993	96.08	317,648	99.41
Electoral Area Shared Services														
EA Administration	16,637	5.59	17,078	5.34	441	- 0.25	19,194	6.01	18,824	5.89	20,070	6.28	20,727	6.49
EA Feasibility Studies	2,900	0.97	2,939	0.92	39	- 0.05	2,939	0.92	2,939	0.92	2,939	0.92	2,939	0.92
Planning	44,055	14.81	43,662	13.66	(393)	- 1.14	48,245	15.10	51,080	15.99	52,303	16.37	53,548	16.76
Development Services	2,641	0.89	6,255	1.96	3,614	1.07	6,455	2.02	6,580	2.06	6,708	2.10	6,838	2.14
Para-transit	16,024	5.39	16,547	5.18	523	- 0.21	19,456	6.09	20,627	6.46	21,040	6.58	21,460	6.72
House Numbering	587	0.20	4	0.00	(584)	- 0.20	1,785	0.56	1,832	0.57	1,832	0.57	1,832	0.57
Powell River Library	45,559	15.31	48,624	15.22	3,065	- 0.09	49,433	15.47	50,417	15.78	51,422	16.09	52,447	16.41
Septage Disposal	4,789	1.61	4,846	1.52	57	- 0.09	4,918	1.54	4,966	1.55	5,013	1.57	5,060	1.58
Economic Development	12,140	4.08	13,972	4.37	1,832	0.29	9,077	2.84	9,077	2.84	9,077	2.84	9,077	2.84
Social Planning	12,349	4.15	10,295	3.22	(2,053)	- 0.93	12,269	3.84	12,514	3.92	12,764	3.99	13,020	4.07
Subtotal EA Shared Services	157,683	52.99	164,222	51.40	6,539	- 1.60	173,770	54.39	178,856	55.98	183,167	57.33	186,947	58.51
Electoral Area Local Services / Specified Areas														
Grants-in-Aid - Individual Areas	2,567	0.86	1,308	0.41	(1,259)	- 0.45	3,292	1.03	8,863	2.77	8,863	2.77	8,863	2.77
Savary Island Fire Protection	201,372	67.68	221,579	69.35	20,207	1.67	230,922	72.27	230,461	72.13	231,070	72.32	232,751	72.84
Subtotal Local Services	203,938	68.54	222,887	69.76	18,949	1.22	234,215	73.30	239,324	74.90	239,934	75.09	241,615	75.62
TOTAL PROPERTY VALUE TAXES	562,793	189.14	623,869	195.25	61,076	6.11	685,712	214.61	705,555	220.82	730,093	228.50	746,210	233.54
Savary Island Marine (Dock) parcel tax	190,000	132.87	190,000	132.87	-	-	190,000	132.87	190,000	132.87	190,000	132.87	190,000	132.87
TOTAL WITH SAVARY MARINE	752,793		813,869		61,076		875,712		895,555		920,093		936,210	

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
 Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.
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**gathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA B - SOUTH OF POWELL RIVER TO WHALEN ROAD

	2019	Tax Rate	2020	Tax Change	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	91,368	26.74	99,936	27.12	8,569	0.38	113,433	30.78	119,634	32.46	121,801	33.05	126,222	34.25
Grants-in-Aid - General	1,698	0.50	1,775	0.48	76	- 0.02	1,775	0.48	1,775	0.48	1,775	0.48	1,775	0.48
Regional Parks	36,710	10.74	49,705	13.49	12,995	2.74	54,009	14.66	54,777	14.86	55,624	15.09	56,406	15.31
Emergency Telephone - 911	10,420	3.05	10,474	2.84	55	- 0.21	14,288	3.88	14,708	3.99	13,734	3.73	12,741	3.46
Cemeteries	11,753	3.44	11,690	3.17	(63)	- 0.27	14,435	3.92	14,699	3.99	14,888	4.04	15,098	4.10
Regional Animal Shelter	5,579	1.63	5,878	1.60	300	- 0.04	6,013	1.63	6,152	1.67	6,293	1.71	6,438	1.75
Waste Management	45,882	13.43	62,011	16.83	16,129	3.40	83,578	22.68	86,289	23.41	105,859	28.73	112,934	30.65
Regional Emergency Preparedness	16,146	4.73	16,667	4.52	522	- 0.20	17,559	4.76	17,882	4.85	18,258	4.95	18,594	5.05
Heritage Conservation	11,438	3.35	14,935	4.05	3,497	0.70	15,231	4.13	15,534	4.22	15,842	4.30	16,157	4.38
Subtotal Regional Services	230,992	67.61	273,072	74.10	42,080	6.49	320,322	86.92	331,448	89.94	354,075	96.08	366,365	99.41
Electoral Area Shared Services														
EA Administration	19,089	5.59	19,821	5.38	732	- 0.21	22,570	6.12	22,152	6.01	23,597	6.40	24,364	6.61
EA Feasibility Studies	3,330	0.97	3,390	0.92	59	- 0.05	3,390	0.92	3,390	0.92	3,390	0.92	3,390	0.92
Planning	50,585	14.81	50,358	13.66	(227)	- 1.14	55,644	15.10	58,914	15.99	60,325	16.37	61,760	16.76
Development Services	3,032	0.89	7,214	1.96	4,182	1.07	7,445	2.02	7,589	2.06	7,737	2.10	7,887	2.14
Para-transit	18,400	5.39	19,085	5.18	685	- 0.21	22,440	6.09	23,791	6.46	24,266	6.58	24,752	6.72
House Numbering	674	0.20	4	0.00	(670)	- 0.20	2,059	0.56	2,113	0.57	2,113	0.57	2,113	0.57
Powell River Library	52,312	15.31	56,081	15.22	3,769	- 0.09	57,014	15.47	58,150	15.78	59,308	16.09	60,490	16.41
Septage Disposal	5,498	1.61	5,589	1.52	90	- 0.09	5,673	1.54	5,727	1.55	5,782	1.57	5,836	1.58
Social Planning	14,179	4.15	11,874	3.22	(2,305)	- 0.93	14,150	3.84	14,433	3.92	14,722	3.99	15,017	4.07
Sub-Regional Recreation	34,000	9.95	35,051	9.51	1,052	- 0.44	35,051	9.51	35,051	9.51	35,051	9.51	35,051	9.51
Subtotal EA Shared Services	201,101	58.86	208,468	56.57	7,367	- 2.29	225,436	61.17	231,310	62.77	236,291	64.12	240,660	65.30
Electoral Area Local Services / Specified Areas														
Grants-in-Aid - Individual Areas	12,607	3.69	16,280	4.42	3,673	0.73	16,000	4.34	20,000	5.43	20,000	5.43	20,000	5.43
Malaspina Fire Protection	268,565	91.87	298,541	94.32	29,976	2.44	305,667	96.57	309,747	97.86	313,908	99.17	318,152	100.51
Subtotal Local Services	281,172	95.56	314,821	98.73	33,649	3.17	321,667	100.91	329,747	103.28	333,908	104.60	338,152	105.94
TOTAL PROPERTY VALUE TAXES	713,264	222.03	796,360	229.40	83,096	7.37	867,425	249.00	892,505	255.99	924,274	264.80	945,176	270.66
Myrtle Pond Water (parcel tax)	46,405	559.09	46,405	559.10	0	0.00	48,725	587.05	51,162	616.40	53,720	647.22	56,406	679.59
TOTAL WITH MYRTLE POND WATER	759,669		842,765		83,096		916,150		943,667		977,994		1,001,582	

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
 Requisition and tax estimates are based on BCAA 2020 Revised Assessment Roll Values.
 Parcel tax does not vary according to property value.

**qathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA C - SOUTH, WHALEN ROAD TO JERVIS INLET

	2019	Tax Rate	2020	Tax Change	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	144,979	26.74	151,303	27.12	6,324	0.38	171,737	30.78	181,124	32.46	184,406	33.05	191,099	34.25
Grants-in-Aid - General	2,695	0.50	2,687	0.48	(8)	- 0.02	2,687	0.48	2,687	0.48	2,687	0.48	2,687	0.48
Regional Parks	58,250	10.74	75,253	13.49	17,003	2.74	81,770	14.66	82,932	14.86	84,215	15.09	85,398	15.31
Emergency Telephone - 911	16,534	3.05	15,858	2.84	(675)	- 0.21	21,632	3.88	22,268	3.99	20,794	3.73	19,289	3.46
Cemeteries	18,649	3.44	17,699	3.17	(950)	- 0.27	21,854	3.92	22,253	3.99	22,540	4.04	22,859	4.10
Regional Animal Shelter	8,852	1.63	8,899	1.60	48	- 0.04	9,104	1.63	9,314	1.67	9,528	1.71	9,747	1.75
Waste Management	72,803	13.43	93,884	16.83	21,080	3.40	126,536	22.68	130,640	23.41	160,269	28.73	170,981	30.65
Regional Emergency Preparedness	25,619	4.73	25,234	4.52	(385)	- 0.20	26,585	4.76	27,074	4.85	27,642	4.95	28,152	5.05
Heritage Conservation	18,149	3.35	22,611	4.05	4,462	0.70	23,060	4.13	23,518	4.22	23,985	4.30	24,461	4.38
Subtotal Regional Services	366,530	67.61	413,428	74.10	46,898	6.49	484,964	86.92	501,810	89.94	536,067	96.08	554,673	99.41
Electoral Area Shared Services														
EA Administration	30,205	5.57	28,560	5.12	(1,645)	- 0.45	32,483	5.82	31,816	5.70	33,970	6.09	35,096	6.29
EA Feasibility Studies	5,285	0.97	5,132	0.92	(152)	- 0.05	5,132	0.92	5,132	0.92	5,132	0.92	5,132	0.92
Planning	80,267	14.81	76,242	13.66	(4,025)	- 1.14	84,245	15.10	89,196	15.99	91,331	16.37	93,504	16.76
Development Services	4,812	0.89	10,922	1.96	6,110	1.07	11,271	2.02	11,490	2.06	11,713	2.10	11,941	2.14
Para-transit	29,196	5.39	28,894	5.18	(302)	- 0.21	33,973	6.09	36,019	6.46	36,739	6.58	37,474	6.72
House Numbering	1,070	0.20	6	0.00	(1,064)	- 0.20	3,117	0.56	3,198	0.57	3,199	0.57	3,199	0.57
Emergency Preparedness	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Powell River Library	83,008	15.31	84,907	15.22	1,899	- 0.09	86,319	15.47	88,038	15.78	89,793	16.09	91,582	16.41
Septage Disposal	8,725	1.61	8,461	1.52	(263)	- 0.09	8,588	1.54	8,671	1.55	8,753	1.57	8,836	1.58
Economic Development	22,120	4.08	24,398	4.37	2,279	0.29	15,849	2.84	15,849	2.84	15,849	2.84	15,849	2.84
Social Planning	22,499	4.15	17,978	3.22	(4,522)	- 0.93	21,424	3.84	21,852	3.92	22,289	3.99	22,735	4.07
Sub-Regional Recreation	53,950	9.95	53,067	9.51	(882)	- 0.44	53,067	9.51	53,067	9.51	53,067	9.51	53,067	9.51
Subtotal EA Shared Services	341,135	62.93	338,567	60.68	- 2,568	- 2.24	355,469	63.71	364,329	65.30	371,836	66.64	378,415	67.82
Electoral Area Local Services / Specified Areas														
Grants-in-Aid - Individual Areas	9,159	1.69	826	0.15	(8,333)	- 1.54	10,000	1.79	10,000	1.79	10,000	1.79	10,000	1.79
Community Recreation - KC Community School g	51,704	9.54	52,903	9.48	1,199	- 0.06	53,938	9.67	54,994	9.86	56,070	10.05	57,169	10.25
Malaspina Fire Protection	426,150	91.87	451,988	94.32	25,838	2.44	462,778	96.57	468,954	97.86	475,253	99.17	481,679	100.51
Subtotal Local Services	487,013	103.10	505,717	103.95	18,704	0.85	526,716	108.03	533,947	109.50	541,323	111.01	548,847	112.55
TOTAL PROPERTY VALUE TAXES	1,194,678	233.63	1,257,712	238.73	63,034	5.09	1,367,149	258.66	1,400,086	264.74	1,449,226	273.74	1,481,935	279.79

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
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**gathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA D - TEXADA ISLAND

	2019	Tax Rate	2020	Tax Rate	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	82,377	26.74	93,640	27.12	11,263	0.38	106,286	30.78	112,096	32.46	114,127	33.05	118,269	34.25
Grants-in-Aid - General	1,531	0.50	1,663	0.48	132	- 0.02	1,663	0.48	1,663	0.48	1,663	0.48	1,663	0.48
Regional Parks	33,098	10.74	46,573	13.49	13,476	2.74	50,607	14.66	51,326	14.86	52,120	15.09	52,852	15.31
Emergency Telephone - 911	9,394	3.05	9,815	2.84	420	- 0.21	13,388	3.88	13,781	3.99	12,869	3.73	11,938	3.46
Cemeteries	10,596	3.44	10,954	3.17	357	- 0.27	13,525	3.92	13,772	3.99	13,950	4.04	14,147	4.10
Regional Animal Shelter	5,030	1.63	5,508	1.60	478	- 0.04	5,635	1.63	5,764	1.67	5,897	1.71	6,033	1.75
Waste Management	41,367	13.43	58,104	16.83	16,737	3.40	78,312	22.68	80,852	23.41	99,189	28.73	105,819	30.65
Regional Emergency Preparedness	14,557	4.73	15,617	4.52	1,060	- 0.20	16,453	4.76	16,756	4.85	17,108	4.95	17,423	5.05
Subtotal Regional Services	197,951	64.26	241,873	70.05	43,923	5.78	285,869	82.79	296,011	85.72	316,923	91.78	328,143	95.03
Electoral Area Shared Services														
EA Administration	17,226	5.59	19,034	5.51	1,808	- 0.08	21,644	6.27	21,262	6.16	22,627	6.55	23,356	6.76
EA Feasibility Studies	3,003	0.97	3,176	0.92	174	- 0.05	3,176	0.92	3,176	0.92	3,176	0.92	3,176	0.92
Planning	45,608	14.81	47,185	13.66	1,578	- 1.14	52,138	15.10	55,203	15.99	56,524	16.37	57,869	16.76
Development Services	2,734	0.89	6,759	1.96	4,025	1.07	6,976	2.02	7,111	2.06	7,249	2.10	7,390	2.14
Para-transit	16,589	5.39	17,882	5.18	1,293	- 0.21	21,026	6.09	22,292	6.46	22,738	6.58	23,192	6.72
House Numbering	608	0.20	4	0.00	(604)	- 0.20	1,929	0.56	1,979	0.57	1,980	0.57	1,980	0.57
Powell River Library	47,165	15.31	52,548	15.22	5,383	- 0.09	53,422	15.47	54,486	15.78	55,572	16.09	56,679	16.41
Septage Disposal	4,957	1.61	5,237	1.52	279	- 0.09	5,315	1.54	5,366	1.55	5,417	1.57	5,468	1.58
Economic Development	12,568	4.08	15,100	4.37	2,531	0.29	9,809	2.84	9,809	2.84	9,809	2.84	9,809	2.84
Social Planning	12,784	4.15	11,126	3.22	(1,658)	- 0.93	13,259	3.84	13,524	3.92	13,795	3.99	14,070	4.07
Subtotal EA Shared Services	163,243	52.99	178,052	51.56	14,809	- 1.43	188,695	54.65	194,209	56.24	198,886	57.60	202,990	58.79
Electoral Area Local Services / Specified Areas														
Grants-in-Aid - Individual Areas	7,208	2.34	7,999	2.32	791	- 0.02	8,000	2.32	10,000	2.90	10,000	2.90	10,000	2.90
Emergency Program Area D	15,000	4.87	15,000	4.34	-	- 0.53	15,000	4.34	15,000	4.34	15,000	4.34	15,000	4.34
Texada Health Centre	79,975	25.96	87,548	25.35	7,573	- 0.61	89,314	25.87	90,411	26.18	91,532	26.51	92,676	26.84
Texada Recreation Commission	101,963	33.10	106,156	30.74	4,193	- 2.36	135,311	39.19	136,617	39.56	138,970	40.25	141,369	40.94
Texada Airport	108,133	35.10	120,563	34.91	12,430	- 0.19	123,460	35.75	124,172	35.96	124,767	36.13	127,383	36.89
Texada Marine [Van Anda Dock]	37,000	12.01	37,000	10.72	-	- 1.30	37,000	10.72	37,000	10.72	37,000	10.72	37,000	10.72
Texada Heritage	21,000	6.82	30,104	8.72	9,104	1.90	26,312	7.62	26,246	7.60	26,601	7.70	26,996	7.82
Subtotal Local Services	370,279	120.21	404,370	117.11	34,091	- 3.10	434,397	125.80	439,447	127.26	443,869	128.54	450,424	130.44
TOTAL PROPERTY VALUE TAXES	731,472	237.46	824,295	238.72	92,823	1.25	908,960	263.23	929,666	269.23	959,678	277.92	981,558	284.26

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
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**qathet Regional District
2020 - 2024 FINANCIAL PLAN**

TOTAL TAX REQUISITION AND RESIDENTIAL TAX RATES BY SERVICE & AREA

ELECTORAL AREA E - LASQUETI ISLAND

	2019	Tax Rate	2020	Tax Rate	Variance		2021	Tax Rate	2022	Tax Rate	2023	Tax Rate	2024	Tax Rate
					20-19	Change								
Regional Services														
General Administration	46,258	26.74	49,998	27.12	3,740	0.38	56,750	30.78	59,852	32.46	60,937	33.05	63,148	34.25
Grants-in-Aid - General	860	0.50	888	0.48	28	- 0.02	888	0.48	888	0.48	888	0.48	888	0.48
Regional Parks	18,585	10.74	24,867	13.49	6,282	2.74	27,021	14.66	27,405	14.86	27,829	15.09	28,220	15.31
Emergency Telephone - 911	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cemeteries	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Regional Emergency Preparedness	8,174	4.73	8,339	4.52	164	- 0.20	8,785	4.76	8,946	4.85	9,134	4.95	9,303	5.05
Waste Management	23,229	13.43	31,024	16.83	7,795	3.40	41,814	22.68	43,170	23.41	52,961	28.73	56,500	30.65
Subtotal Regional Services	97,107	56.14	115,115	62.44	18,008	6.30	135,257	73.36	140,261	76.08	151,748	82.31	158,059	85.73
Electoral Area Shared Services														
EA Administration	9,654	5.58	9,731	5.28	77	- 0.30	11,307	6.13	11,098	6.02	11,821	6.41	12,205	6.62
EA Feasibility Studies	1,686	0.97	1,696	0.92	10	- 0.05	1,696	0.92	1,696	0.92	1,696	0.92	1,696	0.92
House Numbering	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Social Planning	7,179	4.15	5,941	3.22	(1,238)	- 0.93	7,079	3.84	7,221	3.92	7,365	3.99	7,513	4.07
Subtotal EA Shared Services	18,519	10.71	17,368	9.42	- 1,151	- 1.29	20,082	10.89	20,014	10.86	20,882	11.33	21,414	11.61
Electoral Area Local Services / Specified Areas														
Grants-in-Aid - Individual Areas	5,500	3.18	2,076	1.13	(3,424)	- 2.05	6,000	3.25	10,000	5.42	10,000	5.42	10,000	5.42
Community Recreation - LCA grant	14,398	8.32	15,684	8.51	1,286	0.18	15,991	8.67	16,304	8.84	16,623	9.02	16,949	9.19
Lasqueti Waste Management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lasqueti Library - VIRL	27,658	15.99	29,338	15.91	1,680	- 0.08	29,893	16.21	30,461	16.52	31,040	16.84	31,631	17.16
Lasqueti Marine Ramp	7,035	4.07	7,035	3.82	-	- 0.25	7,158	3.88	7,277	3.95	7,387	4.01	7,512	4.07
Lasqueti Island Fire Protection	157,074	100.15	213,752	127.59	56,678	27.44	228,414	136.35	227,182	135.61	229,026	136.71	245,946	146.81
Lasqueti Health Centre	45,000	26.02	45,000	24.41	-	- 1.61	45,000	24.41	45,000	24.41	45,000	24.41	45,000	24.41
Subtotal Local Services	256,665	157.73	312,886	181.36	56,221	23.63	332,456	192.78	336,224	194.75	339,076	196.40	357,038	207.07
TOTAL PROPERTY VALUE TAXES	372,291	224.58	445,369	253.22	73,078	28.64	487,795	277.03	496,499	281.69	511,707	290.03	536,510	304.41
Lasqueti Island Fire Protection (parcel tax)	30,000	75.95	-	-	(30,000)	- 75.95	-	-	-	-	-	-	-	-
TOTAL WITH PARCEL TAX	402,291		445,369		43,078	- 47.30	487,795		496,499		511,707		536,510	

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Parcel tax does not vary according to property value.



Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Reserves cannot be shifted from one service to the other with the exception of the Community Works Fund Reserve which can be used for costs that meet the eligibility criteria as outlined in the Gas Tax Agreement.



STATUTORY RESERVE FUNDS SUMMARY

	2020				Close Bal.	2021	2022	2023	2024
	Open Bal.	Contrib.	Interest	Exp.					
General Administration	131	-	2	-	133	135	137	139	141
Regional Feasibility	26,847	5,000	376	-	32,222	37,674	43,201	48,806	54,489
Regional Parks	-	183,000	-	-	183,000	368,562	556,722	747,516	940,981
Cemetery Care Fund	329,827	382	4,618	-	334,827	339,515	344,268	349,088	353,975
Malaspina VFD Reserve #1	255,850	-	3,582	-	259,432	293,064	327,167	361,747	396,812
Malaspina VFD Reserve #2	-	110,341	-	-	110,341	221,886	334,992	449,682	565,978
Lasqueti VFD	177,212	12,481	2,481	(111,903)	80,271	121,394	158,094	170,307	(77,309)
Savary VFD	163,295	38,000	2,286	(38,187)	165,394	221,709	145,093	174,125	201,562
Northside VFD	77,712	156,574	1,088	(51,147)	184,227	316,807	438,242	569,377	697,349
Myrtle Pond Water	141,924	18,522	1,987	(9,300)	153,133	175,405	189,693	216,446	160,716
Lund Sewer	53,347	8,329	747	(10,750)	51,673	56,170	60,266	67,959	86,849
Lund Sewer DCC	9,228	-	129	-	9,357	9,488	9,621	9,755	9,892
Texada Health Centre	29,933	16,000	419	-	46,352	67,001	87,939	109,170	130,699
Texada Recreation Commission	163,708	3,000	2,292	(29,250)	139,749	140,806	141,777	129,762	44,579
Community Parks (Cash in Lieu)	394,370	-	5,521	-	399,891	405,489	411,166	416,922	422,759
Community Works	946,387	345,230	13,249	(400,709)	904,158	1,277,889	1,656,853	2,057,111	2,462,972
Total Statutory Reserves	2,769,771	896,860	38,777	(651,246)	- 3,054,161	4,052,995	4,905,232	5,877,914	6,452,444

NON-STATUTORY RESERVE FUNDS SUMMARY

	2020					Close Bal.	2021	2022	2023	2024
	Open Bal.	Contrib.	Interest	Cap. Exp	Op. Exp					
General Administration	245,489	61,210	3,790	(118,925)	-	191,564	146,564	157,910	357,910	537,910
Electoral Area Administration	86,025	8,796	1,204	-	-	96,025	106,025	76,025	86,025	96,025
EA Feasibility	207,955	1,000	2,911	-	(39,012)	172,855	175,261	177,701	180,175	182,683
Planning	193,578	-	2,710	-	-	196,289	199,037	115,823	122,445	130,159
Regional Parks	268,413	46,242	3,758	(79,781)	-	238,632	244,251	180,251	205,031	237,587
Cemetery	227,460	6,816	3,184	(10,000)	-	227,460	161,506	175,609	169,769	183,987
Regional Animal Shelter	3,364	(1)	47	-	-	3,410	3,458	3,506	3,555	3,605
Regional Emergency Preparedness	61,184	9,143	857	-	-	71,184	81,184	41,184	51,184	61,184
Waste Mgmt Lasqueti Island	15,029	(210)	210	-	(13,395)	1,634	1,657	1,680	1,680	1,680
Lasqueti Island Landfill Liability	242,331	-	3,393	-	(175,120)	70,605	71,593	72,595	73,612	74,642
Waste Management	1,116,178	(6,536)	16,536	(132,715)	-	993,463	17,743	96,243	174,743	248,243
Waste Mgmt Shoreline Cleanup	4,553	1,436	64	-	-	6,053	7,553	9,053	10,553	12,053
Septage Disposal	167,141	25,660	2,340	-	-	195,141	223,641	252,641	282,141	312,141
Northside Recreation	386,612	87,203	5,413	-	-	479,228	574,228	670,228	731,978	56,978
Malaspina VFD	76,408	5,750	1,070	(55,646)	-	27,582	56,968	86,766	116,980	147,618
Myrtle Pond Water	42,674	3,903	597	-	-	47,174	51,674	31,174	22,174	26,674
Texada Health Centre	3,684	1,148	52	-	-	4,884	6,084	7,284	8,484	9,684
Texada Airport	148,775	13,417	2,083	-	-	164,275	176,604	199,105	221,922	247,058
Texada Airport - Runway	20,464	29,714	286	-	-	50,464	80,464	110,464	140,464	170,464
Texada Airport - Fencing	10,232	4,857	143	-	-	15,232	20,232	25,232	30,232	35,232
Texada Marine	237,506	(835)	3,325	-	(32,425)	207,570	220,283	232,629	244,594	256,160
Texada Heritage	16,567	2,000	232	-	-	18,799	18,982	19,290	19,724	20,285
Savary Island Marine	59,174	8,464	828	-	-	68,466	138,248	219,039	278,661	373,872
Savary Island Marine Barge Reserve	2,070	1,971	29	-	-	4,070	6,070	8,070	10,070	12,070
Lasqueti Island Marine	89,051	1,968	1,247	-	-	92,266	95,673	99,117	102,585	106,091
Total Non-Statutory Reserves	3,931,919	313,115	56,310	(397,067)	(259,952)	3,644,324	2,884,983	3,068,620	3,646,690	3,544,084
Totals	6,701,690	1,209,975	95,087	(1,048,313)	(259,952)	6,698,486	6,937,978	7,973,852	9,524,604	9,996,528



Community Works Funds (CWF) are made available to eligible local governments by the Government of Canada pursuant to the Agreement on the Transfer of Federal Gas Tax Revenues (Gas Tax Agreement) between the Union of BC Municipalities and the governments of Canada and British Columbia. Funding under the program is intended to be directed to local priorities that fall within one of the eligible project categories, and that are in keeping with the Agreement's intended outcomes of reduced greenhouse gas emissions, cleaner air and cleaner water.

The qRD Board's Community Works Fund Allocation policy provides direction on who will be entrusted with allocating the CWF funding.

Community Works



COMMUNITY WORKS FUND REVENUE & EXPENDITURES

SERVICE	ITEM	2019 Budget	2019 Actual	2020	2021	2022	2023	2024
REVENUE								
	Balance Forward	433,348	433,348	946,387	904,158	1,277,889	1,656,853	2,057,111
	Annual Allocation	352,010	697,240	345,230	361,073	361,073	377,062	377,062
	Interest	6,067	12,783	13,249	12,658	17,890	23,196	28,800
	Funds Available	791,425	1,143,371	1,304,866	1,277,889	1,656,853	2,057,111	2,462,972
EXPENDITURES & COMMITMENTS								
General	GHG Report and Reduction	23,500		20,000				
	Asset Management Templates	12,000	8,400					
	Asset Management Training			12,000				
EA Feasibility Studies	Drainage Control and Stormwater Mgmt Study	40,000						
	Lasqueti Community Association - Hall Revitalization	5,000	5,000					
	Tourism Powell River - Signage Renewal	12,500	3,623					
	Economic Development Strategy			50,000				
	Connected Communities Study			10,000				
	Sequestration/Natural Asset Restoration			27,300				
Planning	Population Projections	5,000	4,500					
Regional Parks	Padgett Road Bike Path	47,619	28,696	37,533				
Waste Management	Emission Reduction Quantification	20,700		20,700				
Waste Management Lasqueti	Lasqueti Recycling Depot Upgrades	89,166	89,166					
Community Recreation	Lasqueti Recreation Development	5,000	3,640					
Myrtle Pond Water	Water System Capacity Assessment			20,000				
	Water System Asset Management Plan			25,000				
Rural Paratransit	Bus Shelters	23,000	7,016					
Lund Sewer	New Treatment Plant		1,872					
	Renew outfall	100,000		100,000				
	Emil Lake sewer extension	19,851						
	Waste Water Master Plan			30,000				
	Waste Water Asset Management			25,000				
Texada Island Airport	Texada Airport Master Plan	10,000	10,000					
Texada Health Centre	Supply and Install Automatic Taps	26,000	26,000					
Texada Recreation Commission	Community Hall Energy Efficiency Upgrades	36,000	26,000					
	Gillies Bay Old School parking lot upgrade	60,000	35,071	23,176				
	Total Expenditures / Commitments	483,336	196,984	400,709	-	-	-	-
	Reserve Fund Balance	308,089	946,387	904,158	1,277,889	1,656,853	2,057,111	2,462,972



The annual debt payments shown on the following pages are included in the respective individual service budgets. Long term debt for the City of Powell River flows through the Regional District.

Debt



ANNUAL DEBT/LEASE PAYMENTS

PURPOSE / SERVICE	DUE	2020	2021	2022	2023	2024
DEBT - CITY OF POWELL RIVER						
City of Powell River						
Water	2019					
Rec Complex Rehab	2030	19,756	19,756	19,756	19,756	19,756
Roads Rehabilitation	2025	72,075	70,626	69,140	67,616	66,053
Millennium Parkland	2034	93,396	93,396	93,396	93,396	93,396
North Harbour Upgrades	2041	301,981	301,981	301,981	301,981	301,981
New Library	2036	158,800	158,800	158,800	158,800	158,800
Liquid Waste Treatment Plant	2050	124,242	478,562	478,562	478,562	478,562
Liquid Waste Treatment Plant (Projected)	2051		826,955	826,955	826,955	826,955
Subtotal City of Powell River		770,249	1,950,075	1,948,589	1,947,066	1,945,503
DEBT - qathet REGIONAL DISTRICT						
EXISTING AND PROPOSED						
General Administration						
Public Works Yard (Short Term)	2020	51,367				
Vadim Software (Short Term)	2022	22,040	22,040	18,840		
Electric Car (Short Term)	2021	5,800	5,900			
Office Space - Unit 105 - 4675 Marine Avenue		67,500	67,500	72,040		
Subtotal General Administration		146,707	95,440	90,880	-	-
Waste Management						
Resource Recovery Center (30 years) proposed	2051		143,029	143,029	143,029	143,029
Waste Transfer Station (30 years) proposed	2051		155,288	155,288	155,288	155,288
Texada Metal Transfer Station (5 years) proposed	2021-2026		4,032	23,296	23,296	23,296
Subtotal Waste Management			302,349	321,613	321,613	321,613
Northside Recreation						
School Purchase	2024	5,967	5,967	5,967	5,967	5,967
School Replacement (5 years proposed)	2024-2029					6,038
Subtotal Northside Recreation		5,967	5,967	5,967	5,967	12,005
Malaspina VFD						
Fire Truck (Replace E53 & E54) proposed 20 years EF	2039	43,895	43,895	43,895	43,895	43,895
Fire Truck T55 & T57 Equipment Financing	2036	45,522	45,522	45,522	45,522	45,522
Subtotal Malaspina VFD		89,417	89,417	89,417	89,417	89,417
Lasqueti VFD						
North Fire Hall (proposed)	2023-2053				23,000	46,000
Subtotal Lasqueti VFD		-	-	-	23,000	46,000
Savary Island VFD						
Engine 21 (20 years proposed)	2042			5,000	20,000	20,000
Subtotal Savary VFD		-	-	5,000	20,000	20,000
Northside VFD						
Fire Department	2042	25,476	25,476	25,476	25,476	25,476
Fire Department	2043	3,101	3,101	3,101	3,101	3,101
Fire Department	2044	2,172	2,172	2,172	2,172	2,172
Water Tender (Short term)	2020	32,841				
Lund Hall (30 years) proposed	2049	26,000	50,000	50,000	50,000	50,000
Subtotal Northside VFD		89,590	80,749	80,749	80,749	80,749
Myrtle Pond Water System						
Water System Upgrade	2030	5,663	5,663	5,663	5,663	5,663
Water System Upgrade	2032	598	598	598	598	598
Water System Upgrade	2033	171	171	171	171	171
Subtotal Myrtle Pond		6,432	6,432	6,432	6,432	6,432
Lund Sewer System						
Treatment Plant Upgrade	2026	2,299	2,299	2,299	2,299	2,299
Treatment Plant Upgrades (Short Term)	2022	11,500	11,500	12,107		
Scada System (Short Term Proposed)	2021-2026		1,050	5,800	5,800	5,800
Subtotal Lund Sewer		13,799	14,849	20,206	8,099	8,099
Texada Health Center						
Building Upgrades (20 years)	2038	14,045	14,045	14,045	14,045	14,045
Subtotal Texada Health Centre		14,045	14,045	14,045	14,045	14,045
Savary Island Marine						
Dock and Breakwater Upgrades (Short Term)	2021	83,462	31,573			
Subtotal Savary Island Marine		83,462	31,573	-	-	-
Total qRD Debt Payments		449,419	640,821	634,309	569,322	598,359
Total City and qRD Debt Payments		1,219,669	2,590,897	2,582,898	2,516,387	2,543,862



2020-2024 Capital Plan

Service	Project	TCA Category	Cost GL	Description	Start Year	2020	2021	2022	2023	2024	Funding Source	Funding GL
Regional Services												
General Administration												
	C0003	Equipment	01-6-1000-1473	Vadim	2017	34,975					Reserve (NS)	01-5-1000-1142
	C0144	Equipment	01-6-1000-1473	Website Update	2019	38,125					Reserve (NS)	01-5-1000-1142
	C0122	Equipment	01-6-1000-1475	Unit 202 Copier	2019	20,000					Reserve (NS)	01-5-1000-1142
	C0150	Equipment	01-6-1000-1473	Replace host server	2020	20,825					Reserve (NS)	01-5-1000-1142
	C0151	Buildings	01-6-1000-1471	Unit 105 Renovations window insulation/heat reflection	2021		10,000				Reserve (NS)	01-5-1000-1142
	C0148	Buildings	01-6-1000-1471	Offsite storage wall	2020	5,000					Reserve (NS)	01-5-1000-1142
	C0152	Vehicles	01-6-1000-1478	Replace Ford Dump Truck	2021		100,000				Reserve (NS)	01-5-1000-1142
	C0153	Equipment	01-6-1000-1475	Unit 105 Copier	2022			3,654			Reserve (NS)	01-5-1000-1142
	C0154	Vehicles	01-6-1000-1478	Replace CS2 Ford Pickup	2022			50,000			Reserve (NS)	01-5-1000-1142
	C0155	Vehicles	01-6-1000-1478	Replace CS3 Ford Pickup	2022			50,000			Reserve (NS)	01-5-1000-1142
	C0156	Vehicles	01-6-1000-1478	Replace Tandem Axle Trailer	2024					20,000	Reserve (NS)	01-5-1000-1142
Subtotal General Administration						118,925	110,000	103,654	-	20,000		
Regional Parks												
Regional Parks General												
	C0146	Land	01-6-1300-1469	Padgett Road Bike Path	2019	37,533					Community Works	01-5-1300-1140
	C0146	Land	01-6-1300-1469	Padgett Road Bike Path	2019	2,381					Reserve (NS)	01-5-1300-1142
Shelter Point												
	C0006	Infrastructure	01-6-1400-1474	Upper water reservoir water main line replacement	2019			11,000	11,220	11,444	Reserve (NS)	01-5-1400-1142
	C0068	Land - Improvements	01-6-1400-1470	New Site Development	2021		20,000				Reserve (NS)	01-5-1400-1142
	C0069	Buildings	01-6-1400-1471	1 hiker/biker sleeping cabin	2022			14,000			Reserve (NS)	01-5-1400-1142
	C0157	Buildings	01-6-1400-1470	Covered Gathering Structure	2021		112,119				Grant	01-5-1400-1023
	C0157	Buildings	01-6-1400-1470	Covered Gathering Structure	2020	10,000	24,381				Reserve (NS)	01-5-1400-1142
	C0070	Buildings	01-6-1400-1471	1 hiker/biker sleeping cabin	2023	-			14,000		Reserve (NS)	01-5-1400-1142
	C0124	Buildings	01-6-1400-1471	Redo Showers and Washrooms	2022			20,000			Reserve (NS)	01-5-1400-1142
Haywire Bay												
		Buildings	01-6-1500-1471	1 hiker/biker sleeping cabin	2019						Reserve (NS)	01-5-1500-1142
	C0071	Land - Improvements	01-6-1500-1470	Playground install and fall surface	2020	5,000					Reserve (NS)	01-5-1500-1142
	C0159	Infrastructure	01-6-1500-1474	Sani-Dump	2020	35,000					Reserve (NS)	01-5-1500-1142
Craig Park												
	C0160	Land - Improvements	01-6-1700-1470	Dics golf tee boxes and signage	2020	14,000					Reserve (NS)	01-5-1700-1142
	C0161	Buildings	01-6-1700-1471	Outhouse	2020	8,400					Reserve (NS)	01-5-1700-1142
	C0162	Land - Improvements	01-6-1700-1470	Replace Bleachers	2022			54,000			Reserve (NS)	01-5-1700-1142
	C0163	Buildings	01-6-1700-1471	Replace Flooring	2022			15,000			Reserve (NS)	01-5-1700-1142
	C0164	Land - Improvements	01-6-1700-1470	Playground Structure	2025					6,000	Reserve (NS)	01-5-1700-1142
Kla-ah-Men Lund												
	C0165	Buildings	01-6-1820-1471	Outhouse	2020	5,000					Reserve (NS)	01-5-1820-1142
Subtotal Regional Parks						117,314	156,500	114,000	25,220	17,444		

2020-2024 Capital Plan

Service	Project	TCA Category	Cost GL	Description	Start Year	2020	2021	2022	2023	2024	Funding Source	Funding GL
Cemeteries												
Cranberry Cemetery												
	C0127	Buildings	01-6-2000-1471	Mausoleum Roof	2021		55,000				Reserve (NS)	01-5-2000-1142
	C0128	Buildings	01-6-2000-1471	Roof on Maintenance Office	2021		25,000				Reserve (NS)	01-5-2000-1142
	C0166	Equipment	01-6-2000-1475	Lowerator	2020	5,000					Reserve (NS)	01-5-2000-1142
	C0167	Land - Improvements	01-6-2000-1470	Landscaping (trees)	2020	3,000					Reserve (NS)	01-5-2000-1142
	C0167	Land - Improvements	01-6-2000-1470	Landscaping (trees)	2020	3,000					Grant	01-5-2000-1023
	C0080	Vehicles	01-6-2000-1478	Replace RTV	2023	-			20,000		Reserve (NS)	01-5-2000-1142
Woodland Cemetery												
	C0168	Land - Improvements	01-6-2000-1470	Landscaping (trees)	2020	2,000					Reserve (NS)	01-5-2000-1142
	C0168	Land - Improvements	01-6-2000-1470	Landscaping (trees)	2020	2,000					Grant	01-5-2000-1023
Subtotal Cemeteries						15,000	80,000	-	20,000	-		
Regional Emergency Preparedness												
	C0169	Equipment	01-6-2300-1475	20' container with evacuation support supplies	2020	25,000					Grant	01-5-2300-1023
	C0170	Vehicles	01-6-2300-1478	Replace EP1 GMC Sierra	2022			50,000			Reserve (NS)	01-5-2300-1142
Subtotal Emergency Preparedness						25,000	-	50,000	-	-		
Waste Management												
	C0027	Land - Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases A	2017	4,341,977					Grant	01-5-3500-1023
	C0027	Land - Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases A	2017	132,715					Reserve (NS)	01-5-3500-1142
	C0027	Land - Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2020	-	1,642,780				Grant	01-5-3500-1023
	C0027	Land - Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2020	-	579,720				Reserve (NS)	01-5-3500-1142
	C0027	Land - Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2021	-	1,922,500				Borrowing	01-5-3500-1143
	C0027	Land - Improvements	01-6-3500-1470	Reuse/Recover/Recycle Facility Phases B	2021	-	300,000				Reserve (NS)	01-5-3500-1142
	C0086	Buildings	01-6-3500-1471	Reuse/Recover/Recycle Facility Transfer Station	2021	-	3,233,523				Borrowing	01-5-3500-1143
	C0171	Buildings	01-6-3500-1471	Texada Metal Transfer Station	2021		96,000				Reserve (NS)	01-5-3500-1142
	C0172	Buildings	01-6-3500-1471	Replace Recycling Center Wood Stove	2024					5,000	Reserve (NS)	01-5-3500-1142
	C0173	Buildings	01-6-3500-1471	JFC Contract Contingency	2020	100,000					Borrowing	01-5-3500-1143
Subtotal Waste Management						4,574,692	7,774,523	-	-	5,000		
Sub-total Regional Services						4,850,931	8,121,023	267,654	45,220	42,444		

2020-2024 Capital Plan

Service	Project	TCA Category	Cost GL	Description	Start Year	2020	2021	2022	2023	2024	Funding Source	Funding GL
Electoral Area Services												
Planning												
	C0087	Equipment	01-6-1200-1475	Ortho Photos	2023			90,000			Reserve (NS)	01-5-1200-1142
Subtotal Planning						-	-	90,000	-	-		
Northside Recreation												
	C0029	Land - Improvements	01-6-5000-1470	Playground Equipment	2023				30,000		Reserve (NS)	01-5-5000-1142
	C0088	Buildings	01-6-5000-1471	Storage Building Addition	2023			5,250			Reserve (NS)	01-5-5000-1142
	C0174	Buildings	01-6-5000-1471	New Building	2024					770,000	Reserve (NS)	01-5-5000-1142
	C0174	Buildings	01-6-5000-1471	New Building	2024					230,000	Borrowing	01-5-5000-1143
Subtotal Northside Recreation						-	-	-	35,250	1,000,000		
Malaspina Volunteer Fire Department												
	C0090	Equipment	01-6-6000-1475	Install Generator at No.2 Hall	2018	6,696					Reserve (NS)	01-5-6000-1142
	C0175	Equipment	01-6-6000-1475	Modify T-57 porta tank to match T-54	2020	16,000					Reserve (NS)	01-5-6000-1142
	C0176	Equipment	01-6-6000-1475	Lockers for 1 Hall	2020	6,500					Reserve (NS)	01-5-6000-1142
	C0177	Equipment	01-6-6000-1475	Supply and install Tough Tablet in T-57	2020	10,000					Reserve (NS)	01-5-6000-1142
	C0178	Equipment	01-6-6000-1475	BullEx-BEPB03-P BullEx - BullsEye Plus Package (Gra	2020	450					Reserve (NS)	01-5-6000-1142
	C0178	Equipment	01-6-6000-1475	BullEx-BEPB03-P BullEx - BullsEye Plus Package (Gra	2020	25,000					Grant	01-5-6000-1023
	C0179	Equipment	01-6-6000-1475	SCBA Bottles	2020	16,000					Reserve (NS)	01-5-6000-1142
	C0180	Equipment	01-6-6000-1475	Replace Radio Antenna	2023			22,000			Reserve (NS)	01-5-6000-1142
	C0181	Land Improvements	01-6-6000-1470	McLeod Road Fire Hall Pavement	2024					84,000	Reserve (NS)	01-5-6000-1142
	C0182	Building	01-6-6000-1471	Replace Wood Deck at No.1 Hall	2024					10,000	Reserve (NS)	01-5-6000-1142
Subtotal Malaspina Volunteer Fire Department						80,646	-	-	22,000	94,000		
Lasqueti Volunteer Fire Department												
	C0095	Building	01-6-6100-1471	Electrical for North Fire Hall	2019	7,128					Reserve (S)	01-5-6100-1141
	C0183	Land Improvements	01-6-6100-1470	South hall apron for vehicle entry	2020	8,000					Reserve (S)	01-5-6100-1141
	C0184	Land Improvements	01-6-6100-1470	North hall apron for vehicle entry	2020	7,000					Reserve (S)	01-5-6100-1141
	C0139	Vehicles	01-6-6100-1478	Truck / transport unit for SCBA	2020	39,000					Reserve (S)	01-5-6100-1141
	C0135	Building	01-6-6100-1471	Mezanine for South Hall	2020	20,000					Reserve (S)	01-5-6100-1141
	C0137	Equipment	01-6-6100-1475	SCBA Fill Station	2019	19,270					Reserve (S)	01-5-6100-1141
	C0185	Equipment	01-6-6100-1475	Seacan purchase and install	2020	11,000					Reserve (S)	01-5-6100-1141
	C0186	Equipment	01-6-6100-1475	Forcible Entry Prop	2020	6,495					Grant	01-5-6100-1023
	C0186	Equipment	01-6-6100-1475	Forcible Entry Prop	2020	505					Reserve (S)	01-5-6100-1141
	C0187	Buildings	01-6-6100-1471	Replace North Fire Hall	2023				720,000		Borrowing	01-5-6100-1143
	C0204	Vehicles	01-6-6100-1478	Replace 1984 Ford Tender	2024					250,000	Reserve (S)	01-5-6100-1141
Subtotal Lasqueti Volunteer Fire Department						118,398	-	-	720,000	250,000		
Savary Volunteer Fire Department												
	C0096	Building	01-6-6200-1471	Rebuild stairwell ramp to main fire hall front door	2019	37,837					Reserve (S)	01-5-6200-1141
	C0099	Equipment	01-6-6200-1475	Wajax Pump	2020	12,647					Grant	01-5-6200-1023
	C0099	Equipment	01-6-6200-1475	Wajax Pump	2020	350					Reserve (S)	01-5-6200-1141
	C0100	Vehicles	01-6-6200-1478	Engine 21 Replacement	2022	-		100,000			Reserve (S)	01-5-6200-1141
	C0100	Vehicles	01-6-6200-1478	Engine 21 Replacement	2022	-		250,000			Borrowing	01-5-6200-1143
	C0188	Equipment	01-6-6200-1475	SCBA	2022			24,720			Reserve (S)	01-5-6200-1141
Subtotal Savary Volunteer Fire Department						50,834	-	374,720	-	-		

2020-2024 Capital Plan

Service	Project	TCA Category	Cost GL	Description	Start Year	2020	2021	2022	2023	2024	Funding Source	Funding GL
Northside Volunteer Fire Department												
	C0104	Equipment	01-6-6300-1475	Water Tanks	2019						Reserves (S)	01-5-6300-1141
	C0105	Building	01-6-6300-1471	New Lund satellite hall	2019	753,153					Borrowing	01-5-6300-1143
	C0105	Building	01-6-6300-1471	New Lund satellite hall	2019	60,000					Other Revenue	01-5-6300-1128
	C0105	Building	01-6-6300-1471	New Lund satellite hall	2019	12,147					Reserves (S)	01-5-6300-1141
	C0189	Land Improvements	01-6-6300-1470	#1 Fire Hall Apron Concrete Repairs	2020	13,000					Reserves (S)	01-5-6300-1141
	C0190	Equipment	01-6-6300-1475	SCBA Bottles	2020	16,000					Reserves (S)	01-5-6300-1141
	C0191	Buildings	01-6-6300-1471	Fire training center (installed)	2020	10,000					Reserves (S)	01-5-6300-1141
	C0191	Buildings	01-6-6300-1471	Fire training center (installed)	2021		50,000				Donations	01-5-6300-1128
	C0191	Buildings	01-6-6300-1471	Fire training center (installed)	2021		25,000				Grant	01-5-6300-1023
	C0192	Equipment	01-6-6300-1475	Replace Radio Antenna	2022			13,000			Reserve (S)	01-5-6300-1141
Subtotal Northside Volunteer Fire Department						864,300	75,000	13,000	-	-		
Myrtle Pond Water												
	C0109	Equipment	02-6-6600-1475	Water Sample Stations	2019	9,300					Reserve (S)	02-5-6600-1141
	C0193	Infrastructure	02-6-6600-1474	Replace Supply Pipe	2022			5,000			Reserve (S)	02-5-6600-1141
	C0194	Infrastructure	02-6-6600-1474	Replace Water Distribution - Air Valve	2022			5,400			Reserve (S)	02-5-6600-1141
	C0195	Infrastructure	02-6-6600-1474	Replace Water Distribution - Water Meters	2022			25,000			Reserve (NS)	02-5-6600-1142
	C0196	Infrastructure	02-6-6600-1474	Replace Water Distribution - Water Meters	2023				13,500		Reserve (NS)	02-5-6600-1142
	C0197	Infrastructure	02-6-6600-1474	Replace Water Distribution - Mains	2024					85,000	Reserve (S)	02-5-6600-1141
Subtotal Myrtle Pond Water						9,300	-	35,400	13,500	85,000		
Lund Sewer												
	C0117	Infrastructure	03-6-6900-1474	Lund Sewer Outfall Renewal/Upgrade	2020	100,000					Community Works	03-5-6900-1140
	C0117	Infrastructure	03-6-6900-1474	Lund Sewer Outfall Renewal/Upgrade	2020	10,750					Reserve (S)	03-5-6900-1141
	C0106	Equipment - General	03-6-6900-1475	Install SCADA system	2021	-	25,000				Borrowing	03-5-6900-1143
	C0198	Land - Improvements	03-6-6900-1470	Replace Chain Link Fence	2023				8,700		Reserve (S)	03-5-6900-1141
Subtotal Lund Sewer						110,750	25,000	-	8,700	-		
Texada Recreation Commission												
	C0110	Land - Improvements	01-6-7100-1470	Refinsh Seniors Centre Car park	2019	23,176					Community Works	01-5-7100-1140
	C0110	Land - Improvements	01-6-7100-1470	Refinsh Seniors Centre Car park	2019	3,000					Reserve (S)	01-5-7100-1141
	C0115	Buildings	01-6-7100-1471	Farmer's Market Addition	2019	26,250					Reserve (S)	01-5-7100-1141
	C0111	Land - Developments	01-6-7100-1470	Emily Lake Trail	2022	-		20,000			Reserve (S)	01-5-7100-1141
	C0199	Buildings	01-6-7100-1471	Replace Van Anda Ballfield - Benches and Bleachers	2021		6,500				Reserve (S)	01-5-7100-1141
	C0200	Buildings	01-6-7100-1471	Replace Van Anda Ballfield - Dugout Roofing	2021		14,400				Reserve (S)	01-5-7100-1141
	C0201	Buildings	01-6-7100-1471	Replace Gillies Bay Old School Furnace	2023				33,000		Reserve (S)	01-5-7100-1141
	C0202	Buildings	01-6-7100-1471	Replace Gillies Bay Old School Hot Water Tank (Boiler	2024					51,000	Reserve (S)	01-5-7100-1141
	C0203	Land - Improvements	01-6-7100-1470	Replace Playground Structure & Swings	2024					55,000	Reserve (S)	01-5-7100-1141
Subtotal Texada Recreation Commission						52,426	20,900	20,000	33,000	106,000		
Texada Airport												
	C0112	Land Improvements	01-6-7200-1470	Crack Sealing	2021		10,000				Reserve (NS)	01-5-7200-1142
Subtotal Texada Airport						-	10,000	-	-	-		
Sub-total Electoral Area Services						1,286,654	130,900	533,120	832,450	1,535,000		
Sub-total Regional Services						4,850,931	8,121,023	267,654	45,220	42,444		
Sub-total Electoral Area Services						1,286,654	130,900	533,120	832,450	1,535,000		
Total Capital						6,137,585	8,251,923	800,774	877,670	1,577,444		



Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Revenues and costs cannot be shifted to other services, and no service is permitted to budget an operating deficit. Each service has its own participating areas (electoral areas, municipalities) and only those participants pay for the particular service.

One of the main revenue source for Regional District services is property value taxes (i.e. taxes based on the assessed value of land and improvements). Parcel taxes (i.e. a flat rate for each lot in the service area) and fees are other sources of revenue for some services.

Service Budgets



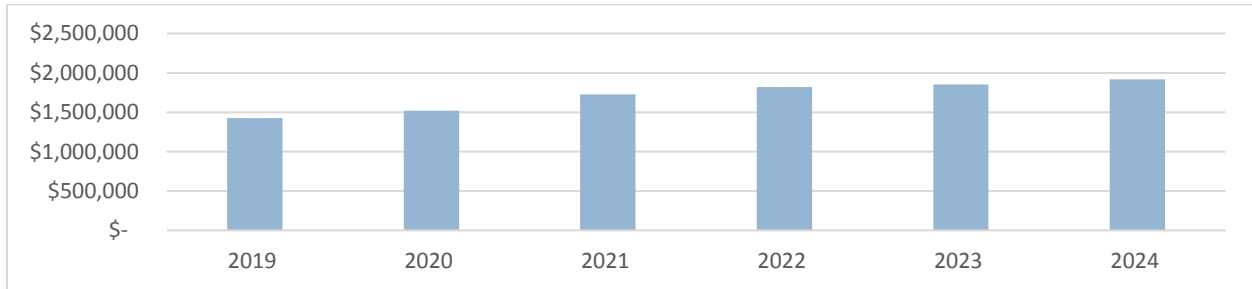


2020 General Administration

This function is funded by taxpayers within all of the membership areas and provides general administration to all Regional District services through the Local Government Act section 338 (2) (a). There is no requisition limit for this service

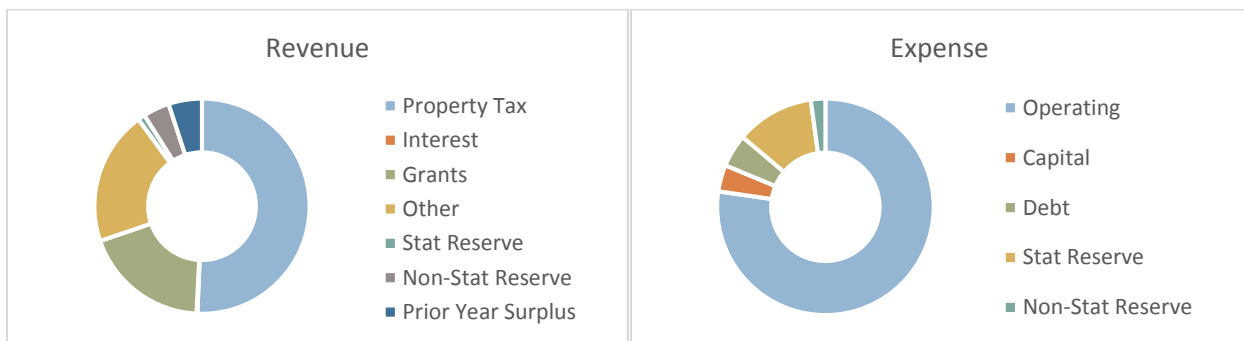
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

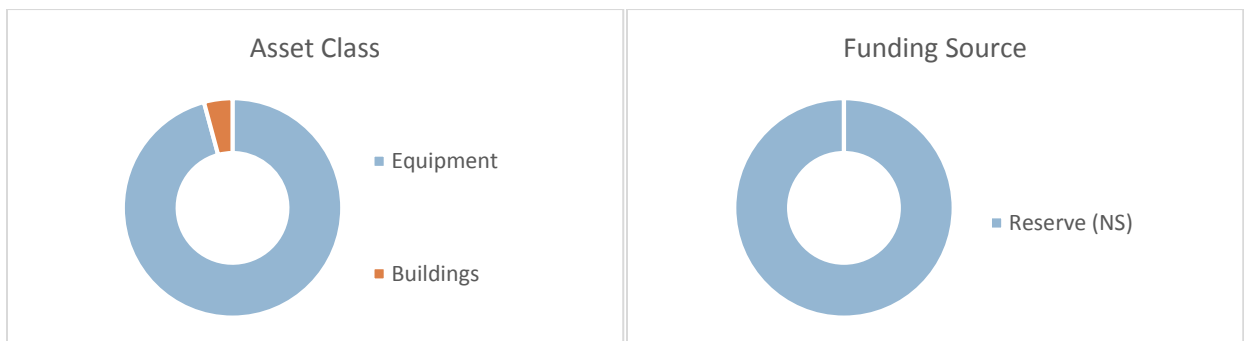
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0003	Equipment	Vadim	34,975	Reserve (NS)
C0144	Equipment	Website Update	38,125	Reserve (NS)
C0122	Equipment	Unit 202 Copier	20,000	Reserve (NS)
C0150	Equipment	Replace host server	20,825	Reserve (NS)
C0148	Buildings	Offsite storage wall	5,000	Reserve (NS)





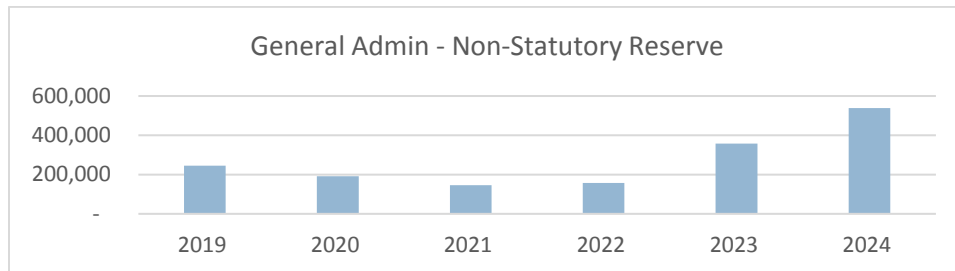
2020 General Administration

Reserves

Projected closing balances

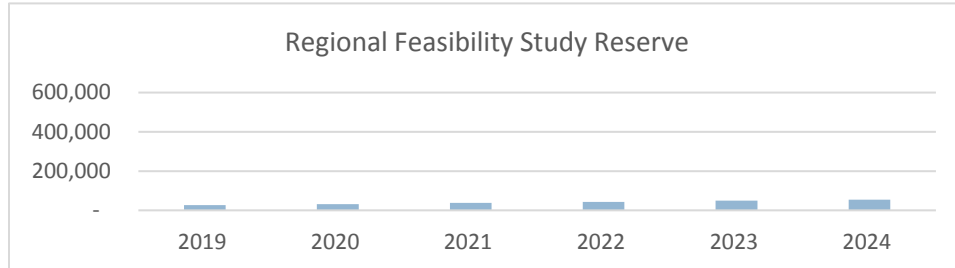
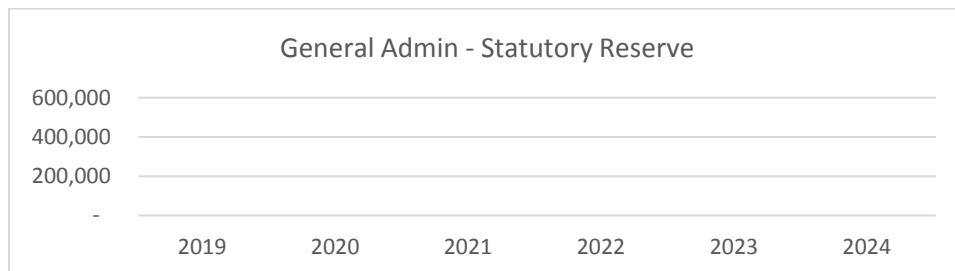
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize annual tax requisitions.



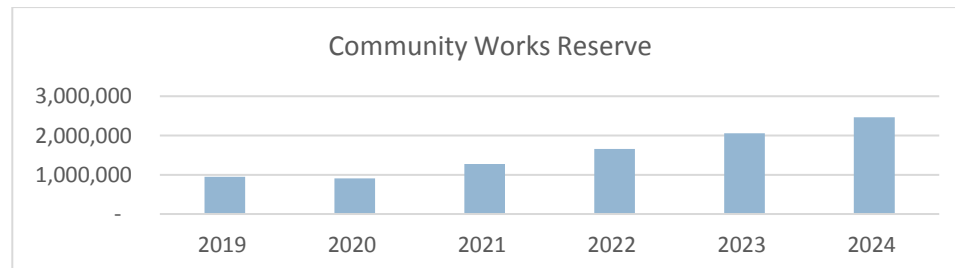
Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



Other Statutory Reserves

Statutory reserves available to multiple services.



**qathet Regional District
General Administration**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
	REVENUE			1.07	1.13	1.05	1.02	1.04
01-1-1000-1001	Requis. - Property Value Tax	1,425,894	1,425,895	1,520,344	1,725,322	1,819,651	1,852,628	1,919,876
01-1-1000-1010	Grant-In-Lieu	8,766	12,967	13,000	13,000	13,000	13,000	13,000
01-1-1000-1020	Grant - Prov. of B.C.	200,000	200,000	200,000	200,000	200,000	200,000	200,000
01-1-1000-1021	Grant - Community Works	352,010	697,240	345,230	361,073	361,073	377,062	377,062
01-1-1000-1023	Grant - Other	11,788	11,092	9,880				
01-1-1000-1040	Maintenance Facility Revenue	2,550	3,232	2,000	2,040	2,081	2,122	2,165
01-1-1000-1120	Investment Revenue	7,000	6,099	3,790	3,035	2,405	2,564	5,364
01-1-1000-1128	Other Revenue	8,500	24,832	8,500	3,500	3,500	3,500	3,500
01-1-1000-1130	Recoveries - Operating	448,646	448,645	564,914	589,495	588,615	597,924	577,168
01-1-1000-1131	Recoveries - Other	-	-					
01-1-1000-1132	Recoveries - Capital	50,000	29,740					
01-1-1000-1133	Recoveries - Pooled Equipment	30,070	62,753	30,070	30,671	31,285	31,911	32,549
01-1-1000-1140	Transfer from Reserve (CW)	35,500	8,400	32,000		-	-	-
01-1-1000-1142	Transfer from Reserve (NS)	-	-	-	-	-	-	-
01-1-1000-1150	Prior Year Surplus - Operating	211,500	211,500	150,664	-	-	-	-
01-1-1000-1499	Gain on Sale/Disposal of Assets	-	-					
01-1-1000-1800	Transfer in from Equity in Capital	-	48,330					
Total Revenue and Funding Sources		2,792,224	3,190,725	2,880,391	2,928,137	3,021,609	3,080,711	3,130,684
EXPENDITURES								
General Admin								
01-2-1000-1220	Salary & Wages	991,168	1,000,738	1,054,830	1,110,927	1,133,146	1,155,809	1,178,925
01-2-1000-1221	Payroll Benefits & Overhead	263,092	226,739	294,154	309,837	316,034	322,355	328,802
01-2-1000-1222	Travel	45,473	27,262	38,149	38,911	39,690	40,483	41,293
01-2-1000-1223	Training	32,072	25,657	48,069	49,030	50,011	51,011	52,031
01-2-1000-1224	Health & Safety	5,241	6,956	8,910	9,088	9,270	9,455	9,644
01-2-1000-1230	Director Remuneration	120,955	105,327	128,430	130,999	133,619	136,291	139,017
01-2-1000-1232	Director Expense	17,680	18,729	10,000	10,200	10,404	10,612	10,824
01-2-1000-1237	Bank Charges	3,100	4,588	3,100	3,162	3,225	3,290	3,356
01-2-1000-1240	Vehicle Insurance/O&M	9,250	4,837	11,550	11,781	12,017	12,257	12,502
01-2-1000-1255	Consultants	93,590	104,942	22,110	22,552	23,003	23,463	23,933
01-2-1000-1268	Advertising/Communications	62,826	35,420	51,826	52,863	53,920	54,999	56,099
01-2-1000-1270	Other	9,000	1,509	6,000	6,120	6,242	6,367	6,495
01-2-1000-1271	Insurance	10,503	10,425	13,400	13,668	13,941	14,220	14,505
01-2-1000-1274	Studies/Professional Fees	70,000	28,604	80,000	81,600	83,232	84,897	86,595
01-2-1000-1299	Contingency	11,831	-	20,000	20,400	20,808	21,224	21,649
01-2-1000-1360	Audit Fees	42,313	37,194	31,825	32,462	33,111	33,773	34,448
01-2-1000-1362	Legal	55,000	17,034	54,000	55,080	56,182	57,305	58,451
01-2-1000-1420	Safety Equipment	-	2,187	2,940	2,999	3,059	3,120	3,182
01-2-1000-1430	Computer system services	51,430	36,284	43,564	44,435	45,324	46,230	47,155
01-2-1000-1496	Loss on Sale/Disposal of Ass	-	1,506					
01-2-1000-1801	Amortization Expense	-	46,824					
Subtotal General Admin		1,894,523	1,742,762	1,922,857	2,006,114	2,046,237	2,087,161	2,128,905

**qathet Regional District
General Administration**

	BUDGET		FIVE YEAR FINANCIAL PLAN					
	2019	2019	2020	2021	2022	2023	2024	
Shared General Admin								
01-2-1000-1243	Equipment Rental / Repairs	24,140	23,140	24,140	24,623	25,115	25,618	26,130
01-2-1000-1244	Equipment Purchases	34,940	18,948	48,320	49,286	50,272	51,278	52,303
01-2-1000-1245	Software and Licences	56,484	40,614	114,155	116,438	118,767	121,142	123,565
01-2-1000-1246	Services - Other	1,140	938	1,140	1,163	1,186	1,210	1,234
01-2-1000-1247	Services - Telephone/Internet	14,746	11,576	18,946	19,325	19,711	20,105	20,507
01-2-1000-1248	Services - Heat	1,545	910	1,545	1,576	1,607	1,640	1,672
01-2-1000-1249	Services - Hydro	8,186	6,609	8,186	8,349	8,516	8,687	8,860
01-2-1000-1250	Services - Garbage	1,758	1,274	2,478	2,527	2,578	2,629	2,682
01-2-1000-1251	Stationary & Supplies	25,503	24,793	25,800	26,316	26,842	27,379	27,927
01-2-1000-1252	Strata / Rental Fees	19,573	12,197	15,294	15,600	15,912	16,230	16,554
01-2-1000-1259	Taxes	-	-	-	-	-	-	-
01-2-1000-1260	Water	1,941	980	1,989	2,028	2,069	2,110	2,152
01-2-1000-1261	Sewer	1,134	1,159	1,162	1,186	1,209	1,233	1,258
01-2-1000-1262	Postage	6,283	4,935	6,283	6,409	6,537	6,668	6,801
01-2-1000-1404	Facility/Grounds Repairs/Maintenance	30,125	10,635	28,095	28,657	29,230	29,815	30,411
Subtotal Shared General Admin		227,496	158,707	297,531	303,482	309,552	315,743	322,057
Operational Services Admin								
01-2-1005-1220	Salary & Wages	3,703	8,528	5,537	5,648	5,761	5,876	5,994
01-2-1005-1221	Employee Benefits	1,037	2,245	1,495	1,525	1,555	1,587	1,618
01-2-1005-1222	Travel	-	12,104	7,406	7,554	7,705	7,859	8,016
01-2-1005-1223	Training	1,200	266	2,100	2,142	2,185	2,229	2,273
01-2-1005-1246	Services - Other	-	50	-	-	-	-	-
01-2-1005-1247	Services - Telephone/Internet	5,804	6,718	5,804	5,920	6,039	6,160	6,283
01-2-1005-1249	Services - Hydro	3,090	5,572	5,600	5,712	5,826	5,943	6,062
01-2-1005-1250	Services - Garbage	1,080	1,594	1,080	1,102	1,124	1,146	1,169
01-2-1005-1403	Maintenance Facility - O & M	35,298	23,430	26,943	19,482	19,871	20,269	20,674
01-2-1005-1407	Pooled Equipment - O & M	29,893	44,426	30,600	31,212	31,836	32,473	33,122
01-2-1005-1408	Pooled Equipment Purchases	8,750	7,965	5,250	5,355	5,462	5,571	5,683
01-2-1005-1420	Safety Equipment	-	3,050	6,250	6,375	6,503	6,633	6,765
Subtotal Operational Services Admin		89,854	115,947	98,066	92,027	93,868	95,745	97,660
TOTAL OPERATIONS		2,211,874	2,017,415	2,318,454	2,401,623	2,449,656	2,498,649	2,548,622
Debt and Transfers								
Debt								
01-2-1000-1557	Debt Payment	158,340	158,229	146,707	95,440	90,880	-	-
Subtotal Debt		158,340	158,229	146,707	95,440	90,880	-	-
Transfers								
01-2-1000-1500	Transfer to Reserve (NS)	65,000	162,178	65,000	65,000	115,000	200,000	200,000
01-2-1000-1501	Transfer to Reserve (S)	-	-	-	-	-	-	-
01-2-1000-1504	Transfer to Reserve (CW)	352,010	697,240	345,230	361,073	361,073	377,062	377,062
01-2-1000-1505	Transfer to Regional Feasibility Reserve (S)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Subtotal Transfers		422,010	864,418	415,230	431,073	481,073	582,062	582,062
Total Debt and Transfers		580,350	1,022,646	561,937	526,513	571,953	582,062	582,062
Total EXPENDITURES		2,792,224	3,040,062	2,880,391	2,928,137	3,021,609	3,080,711	3,130,684
Net Surplus (Deficit)		-	150,664	-	-	-	-	-

**qathet Regional District
General Administration**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
CAPITAL							
Capital Revenue and Funding Sources							
01-5-1000-1128 Other Revenue	-	-	-	-	-	-	-
01-5-1000-1141 Transfer from Reserve (S)	-	-	-	-	-	-	-
01-5-1000-1142 Transfer from Reserve (NS)	179,975	85,045	118,925	110,000	103,654	-	20,000
01-5-1000-1143 Borrowing	-	-	-	-	-	-	-
Total Capital Revenue and Funding Sources	179,975	85,045	118,925	110,000	103,654	-	20,000
Capital Expense							
01-6-1000-1220 Salary & Wages	-	1,490	-	-	-	-	-
01-6-1000-1221 Employee Benefits	-	357	-	-	-	-	-
01-6-1000-1469 Land - Acquisition	-	-	-	-	-	-	-
01-6-1000-1471 Buildings	-	-	5,000	10,000	-	-	-
01-6-1000-1473 Equipment - Computer	84,975	11,920	93,925	-	-	-	-
01-6-1000-1474 Infrastructure	-	-	-	-	-	-	-
01-6-1000-1475 Equipment - General	35,000	21,014	20,000	-	3,654	-	-
01-6-1000-1476 Furnishings	-	-	-	-	-	-	-
01-6-1000-1478 Vehicles	60,000	50,264	-	100,000	100,000	-	20,000
01-6-1000-1500 Transfer to non-stat reserve	-	-	-	-	-	-	-
Total Capital Expense	179,975	85,045	118,925	110,000	103,654	-	20,000
Net Surplus	-	-	-	-	-	-	-
Municipal Debt Servicing							
Debt Recoveries							
01-1-1000-1024 City L.T. Debt Recovery	699,800	699,799	770,249	1,950,075	1,948,589	1,947,066	1,945,503
Total Debt Recoveries	699,800	699,799	770,249	1,950,075	1,948,589	1,947,066	1,945,503
Debt Payments							
01-2-1000-1551 City Debt Payments	699,800	699,799	770,249	1,950,075	1,948,589	1,947,066	1,945,503
Total Debt Payments	699,800	699,799	770,249	1,950,075	1,948,589	1,947,066	1,945,503
Net Surplus	-	-	-	-	-	-	-
Statutory Reserve							
Opening Balance	128	128	131	133	135	137	139
Interest Earned	2	3	2	2	2	2	2
Transfers from Operating	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Closing Balance	130	131	133	135	137	139	141
Regional Feasibility Fund							
Opening Balance	21,220	21,220	26,847	32,222	37,674	43,201	48,806
Interest Earned	297	627	376	451	527	605	683
Transfers from Operating	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Closing Balance	26,517	26,847	32,222	37,674	43,201	48,806	54,489

qathet Regional District
General Administration

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
Non-Statutory Reserve							
Opening Balance	168,356	168,356	245,489	191,564	146,564	157,910	357,910
Interest Earned	-	6,099	3,790	3,035	2,405	2,564	5,364
Transfers from Operating	65,000	156,079	61,210	61,965	112,595	197,436	194,636
Transfer to Operating	-	-	-	-	-	-	-
Transfer to Capital	- 179,975	- 85,045	- 118,925	- 110,000	- 103,654	-	- 20,000
Closing Balance	53,381	245,489	191,564	146,564	157,910	357,910	537,910



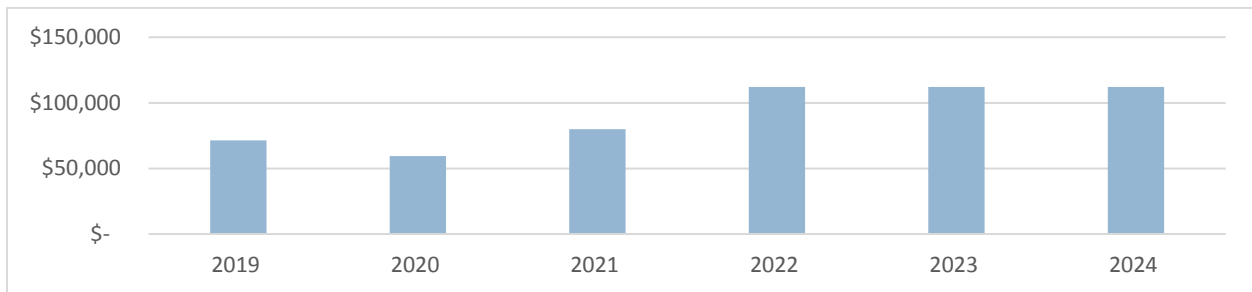
2020 Grants-in-Aid

The qathet Regional District supports the enhancement of a positive quality of life for all of its residents and one means of helping to achieve this goal is through an annual grants-in-aid program. Building on the four pillars of sustainability: economic, environmental, cultural, and social, applications will be considered for initiatives that offer programs and facilities that are utilized, frequented or patronized by residents of the qathet Regional District inclusive of electoral areas A, B, C, D, E, City of Powell River and Tla'amin.

The funding from the qRD may be used to kick start initiatives with seed funding, support capital projects to construct new, or to upgrade, repair, renovate or otherwise improve existing community indoor or outdoor public-use facilities. Funding can be used to promote or foster economic activity or provide for social well-being of the residents of the Powell River region district. It can also help to match funding obtained through Provincial and/or Federal programs.

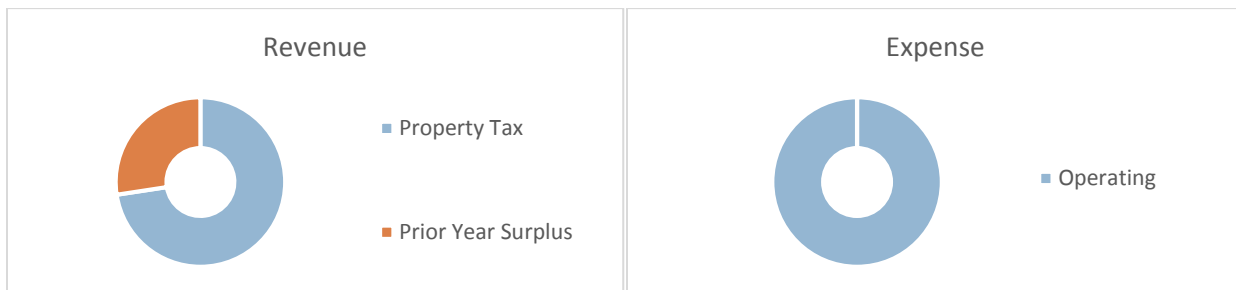
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
GRANTS IN AID**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE			1.02	1.00	1.00	1.00	1.00
01-1-1130-1001 Requisition - Property Value Tax - All	26,507	26,507	27,000	27,000	27,000	27,000	27,000
01-1-1131-1001 Requisition - Property Value Tax - EA 'A'	10,350	10,350	5,165	13,000	35,000	35,000	35,000
01-1-1132-1001 Requisition - Property Value Tax - EA 'B'	12,607	12,607	16,280	16,000	20,000	20,000	20,000
01-1-1133-1001 Requisition - Property Value Tax - EA 'C'	9,159	9,159	826	10,000	10,000	10,000	10,000
01-1-1134-1001 Requisition - Property Value Tax - EA 'D'	7,208	7,208	7,999	8,000	10,000	10,000	10,000
01-1-1135-1001 Requisition - Property Value Tax - EA 'E'	5,500	5,500	2,076	6,000	10,000	10,000	10,000
01-1-1130-1150 Prior Year Surplus - General	1	1	-	-	-	-	-
01-1-1131-1150 Prior Year Surplus - EA A	1,709	1,709	7,835	-	-	-	-
01-1-1132-1150 Prior Year Surplus - EA B	3,020	3,020	1,464	-	-	-	-
01-1-1133-1150 Prior Year Surplus - EA C	801	801	9,174	-	-	-	-
01-1-1134-1150 Prior Year Surplus - EA D	670	670	1	-	-	-	-
01-1-1135-1150 Prior Year Surplus - EA E	500	500	3,924	-	-	-	-
TOTAL OPERATING REVENUE	78,030	78,030	81,744	80,000	112,000	112,000	112,000
EXPENDITURES							
01-2-1130-1205 General Grants	26,507	26,507	27,000	27,000	27,000	27,000	27,000
01-2-1131-1205 Electoral Area A	12,059	4,224	13,000	13,000	35,000	35,000	35,000
01-2-1132-1205 Electoral Area B	15,626	14,162	17,744	16,000	20,000	20,000	20,000
01-2-1133-1205 Electoral Area C	9,960	786	10,000	10,000	10,000	10,000	10,000
01-2-1134-1205 Electoral Area D	7,878	7,877	8,000	8,000	10,000	10,000	10,000
01-2-1135-1205 Electoral Area E	6,000	2,076	6,000	6,000	10,000	10,000	10,000
TOTAL OPERATING BUDGET	78,030	55,633	81,744	80,000	112,000	112,000	112,000
NET REV / (EXP)	-	22,397	-	-	-	-	-



2020 Regional Parks

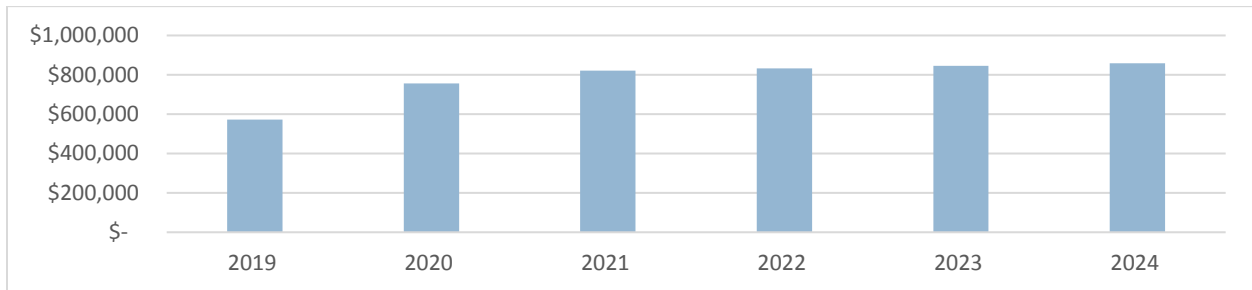
The function is funded by taxpayers within all Electoral Areas and the Municipality of Powell River. The service was converted and established as the Powell River Regional District Regional Parks Service under bylaw 439 and provides for:

- the acquisition, development, operation and maintenance of land, buildings and other facilities for regional park and associated recreational purposes;
- the operation of recreational programs and facilities of a regional nature by the Regional District and others;
- the operation of community programs, activities and services that are compatible with regional park or recreation purposes by the Regional District and others;
- commercial activities that are compatible with regional park or recreation purposes; and
- carrying out any function that is ancillary or incidental to the foregoing activities.

The requisition limit for the service is \$0.215 per \$1,000 of net taxable value of land and improvements in the service area.

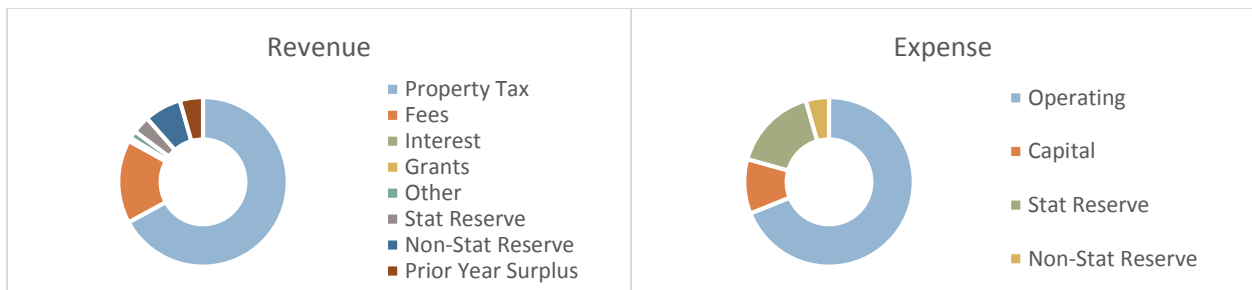
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



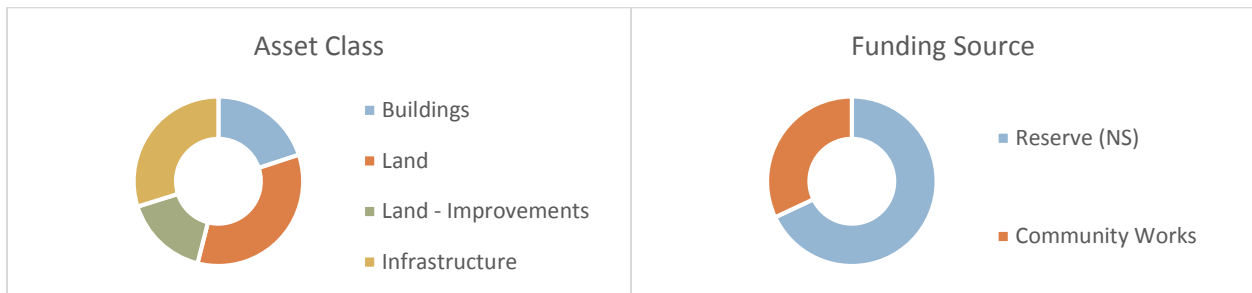


2020 Regional Parks

Capital Plan

Planned capital projects

Area	Project	Asset Type	Description	Budget	Funding Source
Regional Parks General					
	C0146	Land	Padgett Road Bike Path	37,533	Community Works
	C0146	Land	Padgett Road Bike Path	2,381	Reserve (NS)
Shelter Point					
	C0157	Buildings	Covered Gathering Structure	10,000	Reserve (NS)
Haywire Bay					
	C0071	Land - Improvements	Playground install and fall surface	5,000	Reserve (NS)
	C0159	Infrastructure	Sani-Dump	35,000	Reserve (NS)
Craig Park					
	C0160	Land - Improvements	Disc golf tee boxes and signage	14,000	Reserve (NS)
	C0161	Buildings	Outhouse	8,400	Reserve (NS)
Kla-ah-Men Lund					
	C0165	Buildings	Outhouse	5,000	Reserve (NS)

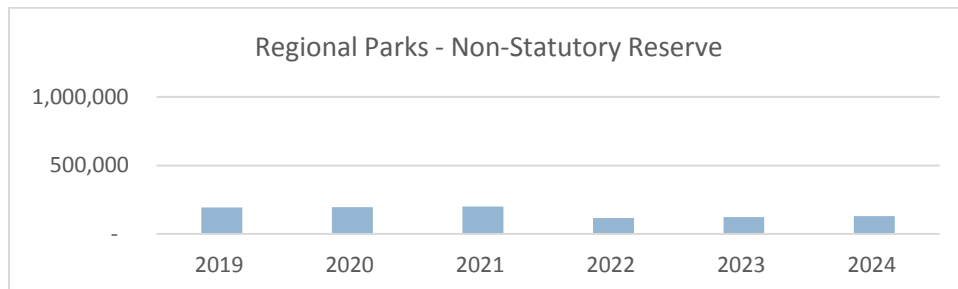


Reserves

Projected closing balances

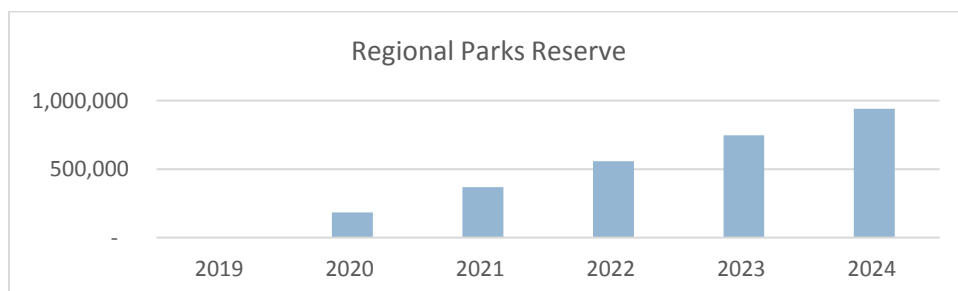
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
REGIONAL PARKS SUMMARY**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.41	1.40	1.32	1.09	1.01	1.02	1.01
1001 Requisition - Property Value Tax	572,895	572,895	756,168	821,651	833,333	846,223	858,111
1023 Grant	8,097	3,782	3,800	-	-	-	-
1040 Rental Revenue	8,568	8,400	8,400	8,568	8,739	8,914	9,092
1050 Camper Fees	134,156	172,576	168,243	171,608	175,040	178,541	182,111
1051 Shower & Firewood	7,157	13,302	8,000	8,160	8,323	8,490	8,659
1052 Concession	3,952	3,500	3,500	3,570	3,641	3,714	3,789
1120 Investment Revenue	2,777	5,746	3,758	3,341	3,420	2,524	2,870
1128 Other	11,240	18,366	8,350	8,450	8,552	8,656	8,762
1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
1150 Prior Year Surplus	100,395	100,395	49,737	-	-	-	-
1498 Gain on Disposal of Asset	-	-	-	-	-	-	-
1499 Transfer from Capital to Operations	-	-	-	-	-	-	-
1800 Transfer from Equity in Capital	-	82,398	-	-	-	-	-
TOTAL OPERATING REVENUE	849,236	981,359	1,009,956	1,025,348	1,041,048	1,057,061	1,073,395
EXPENDITURES							
1220 Salary & Wages	293,313	259,328	302,275	308,320	314,487	320,776	327,192
1221 Payroll Benefits & Overhead	82,125	68,751	81,614	83,246	84,911	86,610	88,342
1222 Travel	7,740	1,405	7,110	7,252	7,397	7,545	7,696
1223 Training	8,920	9,111	4,220	4,304	4,390	4,478	4,568
1224 Health and Safety	117	-	1,150	1,173	1,196	1,220	1,245
1228 Contractor Wages	80,857	74,340	82,418	84,067	85,748	87,463	89,212
1229 Contractor Overhead	1,783	-	1,683	1,717	1,751	1,786	1,822
1246 Services - Other	7,560	2,352	7,560	7,711	7,865	8,023	8,183
1247 Services - Phone/Internet	2,440	2,543	2,440	2,489	2,539	2,589	2,641
1248 Services - Heat	1,950	1,247	1,950	1,989	2,029	2,069	2,111
1249 Services - Hydro	6,656	8,546	6,656	6,789	6,925	7,063	7,204
1250 Services - Garbage	10,862	10,889	12,862	13,119	13,382	13,649	13,922
1255 Consulting Fees	-	-	3,490	3,560	3,631	3,704	3,778
1264 Concession Maintenance	7,500	3,266	6,500	6,630	6,763	6,898	7,036
1268 Advertising/Communications	3,000	676	3,000	3,060	3,121	3,184	3,247
1270 Other Expenses	11,300	5,828	11,300	11,526	11,757	11,992	12,231
1271 Insurance	12,265	11,032	11,253	11,478	11,707	11,941	12,180
1274 Studies / Professional Fees	54,480	35,552	26,200	26,724	27,258	27,804	28,360
1280 Firewood	2,000	-	2,000	2,040	2,081	2,122	2,165
1285 Road Maintenance	17,000	9,529	17,000	17,340	17,687	18,041	18,401
1286 Outdoor Learning Centre	1,030	423	1,030	1,051	1,072	1,093	1,115
1299 Contingencies	4,000	-	4,000	4,000	4,000	4,000	4,000
1362 Legal Fees	-	125	-	-	-	-	-
1347 Beach Access Opening/Maintenance	8,500	3,250	3,000	3,060	3,121	3,184	3,247
1404 Facility/Grounds Repairs/Maintenance	102,200	94,643	98,500	100,470	102,479	104,529	106,620
1420 Safety Equipment	-	287	11,250	11,475	11,705	11,939	12,177
1468 Minor Assets	3,500	3,913	1,000	1,020	1,040	1,061	1,082
1485 Administration	60,361	60,361	65,495	66,738	68,006	69,298	70,617

qathet Regional District
REGIONAL PARKS SUMMARY

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
1496 Loss on Disposal of Asset	-	-	-	-	-	-	-
1497 Transfer from Capital to Operations	-	-	-	-	-	-	-
1800 Amortization Expense	-	82,398	-	-	-	-	-
SUBTOTAL O & M	791,459	746,987	776,956	792,348	808,048	824,061	840,395
1500 Transfer to Reserve (NS)	52,777	182,767	50,000	50,000	50,000	50,000	50,000
1501 Transfer to Reserve (S)	-	-	183,000	183,000	183,000	183,000	183,000
1506 Transfer to Capital	5,000	5,000	-	-	-	-	-
TOTAL OPERATING BUDGET	849,236	934,753	1,009,956	1,025,348	1,041,048	1,057,061	1,073,395
NET REV / (EXP)	0	46,605	-	-	-	-	-
CAPITAL							
REVENUE							
1023 Grant	-	-	-	112,119	-	-	-
1128 Other Revenue	-	-	-	-	-	-	-
1140 Transfer from Reserve (CW)	47,619	28,696	37,533	-	-	-	-
1142 Transfer from Reserve (NS)	154,106	112,675	79,781	44,381	114,000	25,220	17,444
1152 Transfer from Operating	5,000	5,000	-	-	-	-	-
TOTAL CAPITAL REVENUE	206,725	146,371	117,314	156,500	114,000	25,220	17,444
EXPENDITURES							
1220 Salary & Wages	5,000	13,228	-	-	-	-	-
1221 Employee Benefits	1,000	3,236	-	-	-	-	-
1469 Land	50,000	-	39,914	-	-	-	-
1470 Land Improvements	49,875	83,292	29,000	156,500	54,000	-	6,000
1471 Buildings & Structures	48,350	11,091	13,400	-	49,000	14,000	-
1474 Infrastructure	52,500	35,525	35,000	-	11,000	11,220	11,444
1475 Equipment - General	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES	200,725	146,371	117,314	156,500	114,000	25,220	17,444
NET REV / (EXP)	-	-	-	-	-	-	-
STATUTORY RESERVE							
Opening Balance	-	-	-	183,000	368,562	556,722	747,516
Interest Earned	-	-	-	2,562	5,160	7,794	10,465
Transfers from Operating	-	-	183,000	183,000	183,000	183,000	183,000
Transfer to Operating	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Closing Balance	-	-	183,000	368,562	556,722	747,516	940,981
NON-STATUTORY RESERVE							
Opening Balance	198,322	198,322	268,413	238,632	244,251	180,251	205,031
Interest Earned	2,777	5,746	3,758	3,341	3,420	2,524	2,870
Transfers from Operating	50,000	177,021	46,242	46,659	46,580	47,476	47,130
Transfer to Operating	-	-	-	-	-	-	-
Transfer to Capital	154,106	112,675	79,781	44,381	114,000	25,220	17,444
Closing Balance	96,992	268,413	238,632	244,251	180,251	205,031	237,587

**qathet Regional District
REGIONAL PARKS GENERAL**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	2.16	2.16	1.41	1.14	1.01	1.01	1.01
01-1-1300-1001 Requisition - Property Value Tax	284,790	284,790	401,162	455,957	460,471	466,052	470,483
01-1-1300-1023 Grant	-	-	-	-	-	-	-
01-1-1300-1120 Investment Revenue	2,777	5,746	3,758	3,341	3,420	2,524	2,870
01-1-1300-1128 Other Revenue	3,650	9,447	3,350	3,350	3,350	3,350	3,350
01-1-1300-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1300-1150 Prior Year Surplus	17,487	17,487	49,875	-	-	-	-
01-1-1300-1800 Transfer from Equity in Capital	-	29,926	-	-	-	-	-
TOTAL OPERATING REVENUE	308,704	347,396	458,144	462,648	467,240	471,925	476,703
EXPENDITURES							
01-2-1300-1220 Salary & Wages	136,411	109,184	144,961	147,861	150,818	153,834	156,911
01-2-1300-1221 Payroll Benefits & Overhead	38,193	32,839	39,140	39,922	40,721	41,535	42,366
01-2-1300-1222 Travel	4,865	548	4,235	4,320	4,406	4,494	4,584
01-2-1300-1223 Training	8,720	9,111	4,020	4,100	4,182	4,266	4,351
01-2-1300-1224 Health & Safety Training	-	-	-	-	-	-	-
01-2-1300-1255 Consulting Fees	-	-	3,490	3,560	3,631	3,704	3,778
01-2-1300-1270 Other Expenses	5,700	2,226	5,700	5,814	5,930	6,049	6,170
01-2-1300-1271 Insurance	3,800	1,969	2,008	2,049	2,090	2,131	2,174
01-2-1300-1274 Studies/Professional Fees	28,280	22,446	-	-	-	-	-
01-2-1300-1299 Contingency	-	-	-	-	-	-	-
01-2-1300-1347 Beach Access Opening/Maintenance	8,500	3,250	3,000	3,060	3,121	3,184	3,247
01-2-1300-1362 Legal Fees	-	125	-	-	-	-	-
01-2-1300-1420 Safety Equipment	-	-	-	-	-	-	-
01-2-1300-1468 Minor Assets	2,500	3,913	-	-	-	-	-
01-2-1300-1485 Administration	18,958	18,958	18,590	18,962	19,341	19,728	20,122
01-2-1300-1801 Amortization Expense	-	29,926	-	-	-	-	-
SUBTOTAL O & M	255,927	234,497	225,144	229,648	234,240	238,925	243,703
01-2-1300-1500 Transfer to Reserve (NS)	52,777	63,024	50,000	50,000	50,000	50,000	50,000
01-2-1300-1501 Transfer to Reserve (S)	-	-	183,000	183,000	183,000	183,000	183,000
01-2-1300-1506 Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET	308,704	297,521	458,144	462,648	467,240	471,925	476,703
NET REV / (EXP)	-	49,875	-	-	-	-	-

**qathet Regional District
REGIONAL PARKS GENERAL**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-1300-1023	Grant	-	-	-	-	-	-	-
01-5-1300-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1300-1140	Transfer from Reserve (CW)	47,619	28,696	37,533	-	-	-	-
01-5-1300-1142	Transfer from Reserve (NS)	2,381	1,435	2,381	-	-	-	-
01-5-1300-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		50,000	30,131	39,914	-	-	-	-
EXPENDITURES								
01-6-1300-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-1300-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-1300-1469	Land - Development	50,000	-	39,914	-	-	-	-
01-6-1300-1470	Land - Improvements	-	30,131	-	-	-	-	-
01-6-1300-1474	Infrastructure	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		50,000	30,131	39,914	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-

qathet Regional District
SHELTER POINT PARK

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.12	1.12	1.01	1.03	1.02	1.02	1.02
01-1-1400-1001 Requisition - Property Value Tax	148,676	148,676	149,654	154,585	157,676	160,830	164,047
01-1-1400-1023 Grant	-	1,940	1,900	-	-	-	-
01-1-1400-1040 Rental	8,568	8,400	8,400	8,568	8,739	8,914	9,092
01-1-1400-1050 Camper Fees	65,692	85,277	84,433	86,122	87,844	89,601	91,393
01-1-1400-1051 Shower & Firewood	4,244	8,048	4,500	4,590	4,682	4,775	4,871
01-1-1400-1052 Concession	3,952	3,500	3,500	3,570	3,641	3,714	3,789
01-1-1400-1128 Other	-	315	-	-	-	-	-
01-1-1400-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1400-1150 Prior Year Surplus	10,753	10,753	-	-	-	-	-
01-1-1400-1800 Transfer from Equity in Capi	-	21,081	-	-	-	-	-
TOTAL OPERATING REVENUE	241,884	287,990	252,387	257,435	262,583	267,835	273,192
EXPENDITURES							
01-2-1400-1220 Salary & Wages	43,214	43,977	44,782	45,678	46,591	47,523	48,474
01-2-1400-1221 Payroll Benefits & Overhead	12,100	9,875	12,091	12,333	12,580	12,831	13,088
01-2-1400-1222 Travel	2,000	2,241	2,000	2,040	2,081	2,122	2,165
01-2-1400-1224 Health & Safety	-	-	1,050	1,071	1,092	1,114	1,137
01-2-1400-1228 Contractor Wages	80,857	74,340	82,418	84,067	85,748	87,463	89,212
01-2-1400-1229 Contractor Overhead	1,783	-	1,683	1,717	1,751	1,786	1,822
01-2-1400-1246 Services - Other	4,950	1,548	4,950	5,049	5,150	5,253	5,358
01-2-1400-1247 Telephone/Internet	1,380	2,069	1,380	1,408	1,436	1,464	1,494
01-2-1400-1248 Heat	1,200	166	1,200	1,224	1,248	1,273	1,299
01-2-1400-1249 Hydro	4,120	5,509	4,120	4,203	4,287	4,373	4,460
01-2-1400-1250 Garbage	6,000	6,042	6,000	6,120	6,242	6,367	6,495
01-2-1400-1264 Concession Maintenance	7,500	3,266	6,500	6,630	6,763	6,898	7,036
01-2-1400-1268 Communications/Advertising	-	-	-	-	-	-	-
01-2-1400-1270 Other Expenses	4,100	2,329	4,100	4,182	4,266	4,351	4,438
01-2-1400-1271 Insurance	2,262	3,895	3,973	4,052	4,133	4,216	4,300
01-2-1400-1274 Studies/Professional Fees	25,000	12,605	25,000	25,500	26,010	26,530	27,061
01-2-1400-1280 Firewood	2,000	-	2,000	2,040	2,081	2,122	2,165
01-2-1400-1299 Contingency	-	-	-	-	-	-	-
01-2-1400-1404 Facility/Grounds Repairs/Maintenance	24,500	27,243	25,550	26,061	26,582	27,114	27,656
01-2-1400-1420 Safety Equipment	-	182	1,750	1,785	1,821	1,857	1,894
01-2-1400-1468 Minor Assets	1,000	-	1,000	1,020	1,040	1,061	1,082
01-2-1400-1485 Administration	17,917	17,917	20,839	21,256	21,681	22,115	22,557
01-2-1400-1496 Loss on Disposal of Asset	-	-	-	-	-	-	-
01-2-1400-1497 Transfer from Capital to Operations	-	-	-	-	-	-	-
01-2-1400-1801 Amortization Expense	-	21,081	-	-	-	-	-
SUBTOTAL O & M	241,884	229,805	252,387	257,435	262,583	267,835	273,192
01-2-1400-1500 Transfer to Reserve (NS)	-	58,185	-	-	-	-	-
01-2-1400-1506 Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET	241,884	287,990	252,387	257,435	262,583	267,835	273,192
NET REV / (EXP)	-	-	-	-	-	-	-

qathet Regional District
SHELTER POINT PARK

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-1400-1023	Grant			-	112,119	-	-	-
01-5-1400-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1400-1142	Transfer from Reserve (NS)	52,500	10,869	10,000	44,381	45,000	25,220	11,444
01-5-1400-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		52,500	10,869	10,000	156,500	45,000	25,220	11,444
EXPENDITURES								
01-6-1400-1220	Salary & Wages	-	4,888	-	-	-	-	-
01-6-1400-1221	Employee Benefits	-	1,246	-	-	-	-	-
01-6-1400-1469	Land - Development	-	-	-	-	-	-	-
01-6-1400-1470	Land - Improvements	-	-	10,000	156,500	-	-	-
01-6-1400-1471	Buildings & Structures	42,000	4,735	-	-	34,000	14,000	-
01-6-1400-1474	Infrastructure	10,500	-	-	-	11,000	11,220	11,444
01-6-1400-1475	Equipment - General	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		52,500	10,869	10,000	156,500	45,000	25,220	11,444
NET REV / (EXP)		-	-	-	-	-	-	-

**qathet Regional District
HAYWIRE BAY PARK**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	0.81	0.81	3.94	1.05	1.02	1.02	1.02
01-1-1500-1001 Requisition - Property Value Tax	17,167	17,167	67,658	70,906	72,280	73,682	75,112
01-1-1500-1023 Grant	-	1,841	1,900	-	-	-	-
01-1-1500-1050 Camper Fees	68,464	87,299	83,810	85,486	87,195	88,939	90,718
01-1-1500-1051 Shower & Firewood Revenue	2,913	5,254	3,500	3,570	3,641	3,714	3,789
01-1-1500-1128 Other Revenue	7,590	8,604	5,000	5,100	5,202	5,306	5,412
01-1-1500-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1500-1150 Prior Year Surplus - Operating	63,190	63,190	-	-	-	-	-
01-1-1500-1800 Transfer from Equity in Capi	-	9,543	-	-	-	-	-
TOTAL OPERATING REVENUE	159,323	192,897	161,867	165,061	168,319	171,642	175,031
EXPENDITURES							
01-2-1500-1220 Salary & Wages	59,163	58,028	60,201	61,405	62,633	63,886	65,163
01-2-1500-1221 Payroll Benefits & Overhead	16,566	12,781	16,254	16,579	16,911	17,249	17,594
01-2-1500-1222 Transportation	550	287	550	561	572	584	595
01-2-1500-1223 Training	200	-	200	204	208	212	216
01-2-1500-1224 Health & Safety	117	-	100	102	104	106	108
01-2-1500-1246 Services-Other	750	50	750	765	780	796	812
01-2-1500-1247 Telephone/Internet	1,060	474	1,060	1,081	1,103	1,125	1,147
01-2-1500-1248 Heat	750	1,081	750	765	780	796	812
01-2-1500-1249 Hydro	-	-	-	-	-	-	-
01-2-1500-1250 Garbage	3,750	3,947	3,750	3,825	3,902	3,980	4,059
01-2-1500-1268 Advertising/Communications	3,000	676	3,000	3,060	3,121	3,184	3,247
01-2-1500-1270 Other Expenses	1,500	1,273	1,500	1,530	1,561	1,592	1,624
01-2-1500-1271 Insurance	3,957	2,556	2,607	2,659	2,712	2,767	2,822
01-2-1500-1274 Studies/Professional Fees	-	-	-	-	-	-	-
01-2-1500-1280 Firewood	-	-	-	-	-	-	-
01-2-1500-1285 Road Maintenance	17,000	9,529	17,000	17,340	17,687	18,041	18,401
01-2-1500-1286 Outdoor Learning Centre	1,030	423	1,030	1,051	1,072	1,093	1,115
01-2-1500-1299 Contingency	2,000	-	2,000	2,000	2,000	2,000	2,000
01-2-1500-1404 Facility/Grounds Repairs/Maintenance	31,500	29,859	32,250	32,895	33,553	34,224	34,908
01-2-1500-1420 Safety Equipment	-	104	5,500	5,610	5,722	5,837	5,953
01-2-1500-1468 Minor Assets	-	-	-	-	-	-	-
01-2-1500-1485 Administration	11,431	11,431	13,365	13,629	13,898	14,172	14,452
01-2-1500-1801 Amortization Expense	-	9,543	-	-	-	-	-
SUBTOTAL O & M	154,323	142,043	161,867	165,061	168,319	171,642	175,031
01-2-1500-1500 Transfer to Reserve (NS)	-	45,854	-	-	-	-	-
01-2-1500-1506 Transfer to Capital	5,000	5,000	-	-	-	-	-
TOTAL OPERATING BUDGET	159,323	192,897	161,867	165,061	168,319	171,642	175,031
NET REV / (EXP)	-	-	-	-	-	-	-

qathet Regional District
HAYWIRE BAY PARK

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-1500-1142	Transfer from Reserve (NS)	28,350	28,905	40,000	-	-	-	-
01-5-1500-1152	Transfer from Operating	5,000	5,000					
TOTAL CAPITAL REVENUE		33,350	33,905	40,000	-	-	-	-
EXPENDITURES								
01-6-1500-1220	Salary & Wages	5,000	4,320	-	-	-	-	-
01-6-1500-1221	Employee Benefits	1,000	974	-	-	-	-	-
01-6-1500-1469	Land - Development	-	-	-	-	-	-	-
01-6-1500-1470	Land - Improvements	21,000	22,255	5,000	-	-	-	-
01-6-1500-1471	Buildings & Structures	6,350	6,356	-	-	-	-	-
01-6-1500-1474	Infrastructure	-	-	35,000	-	-	-	-
01-6-1500-1475	Equipment - General	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		33,350	33,905	40,000	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-

**qathet Regional District
PALM BEACH PARK**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE		1.66	1.66	0.92	1.02	1.02	1.02	1.02
01-1-1600-1001	Requisition - Property Value Tax	57,842	57,842	53,318	54,363	55,429	56,515	57,624
01-1-1600-1128	Other	-	-	-	-	-	-	-
01-1-1600-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1600-1150	Prior Year Surplus - Operating	-	-	-	-	-	-	-
01-1-1600-1498	Transfer from Capital to Operations	6,182	6,182	-	-	-	-	-
01-1-1600-1499	Gain on Sale/Disposal of Asset	-	-	-	-	-	-	-
01-1-1600-1800	Transfer from Equity in Capi	-	12,294	-	-	-	-	-
TOTAL OPERATING REVENUE		51,660	63,954	53,318	54,363	55,429	56,515	57,624
EXPENDITURES								
01-2-1600-1220	Salary & Wages	24,571	20,209	21,814	22,250	22,695	23,149	23,612
01-2-1600-1221	Payroll Benefits & Overhead	6,880	5,518	5,890	6,008	6,128	6,250	6,375
01-2-1600-1222	Travel	75	-	75	77	78	80	81
01-2-1600-1246	Services-Other	720	720	720	734	749	764	779
01-2-1600-1249	Hydro	1,476	1,891	1,476	1,506	1,536	1,566	1,598
01-2-1600-1250	Garbage	852	713	852	869	886	904	922
01-2-1600-1271	Insurance	1,559	1,362	1,389	1,417	1,445	1,474	1,504
01-2-1600-1274	Studies and Professional Fees	1,200	-	1,200	1,224	1,248	1,273	1,299
01-2-1600-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
01-2-1600-1404	Facility/Grounds Repairs/Maintenance	9,500	12,358	13,000	13,260	13,525	13,796	14,072
01-2-1600-1420	Safety Equipment	-	-	1,500	1,530	1,561	1,592	1,624
01-2-1600-1468	Minor Assets	-	-	-	-	-	-	-
01-2-1600-1485	Administration	3,827	3,827	4,402	4,489	4,577	4,666	4,758
01-2-1600-1801	Amortization Expense	-	12,294	-	-	-	-	-
SUBTOTAL O & M		51,660	58,892	53,318	54,363	55,429	56,515	57,624
01-2-1600-1500	Transfer to Reserve (NS)	-	5,062	-	-	-	-	-
01-2-1600-1506	Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET		51,660	63,954	53,318	54,363	55,429	56,515	57,624
NET REV / (EXP)		-	-	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1600-1023	Grant	-	-	-	-	-	-	-
01-5-1600-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1600-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-1600-1142	Transfer from Reserve (NS)	63,000	61,630	-	-	-	-	-
01-5-1600-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		63,000	61,630	-	-	-	-	-
EXPENDITURES								
01-6-1600-1220	Salary & Wages	-	3,054	-	-	-	-	-
01-6-1600-1221	Employee Benefits	-	710	-	-	-	-	-
01-6-1600-1469	Land - Development	-	-	-	-	-	-	-
01-6-1600-1470	Land - Improvement	21,000	22,341	-	-	-	-	-
01-6-1600-1471	Buildings & Structures	-	-	-	-	-	-	-
01-6-1600-1474	Infrastructure	42,000	35,525	-	-	-	-	-
01-6-1600-1475	Equipment - General	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		63,000	61,630	-	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-

qathet Regional District
CRAIG PARK

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE		1.32	1.32	1.12	1.02	1.02	1.02	1.02
01-1-1700-1001	Requisition - Property Value Tax	38,163	38,163	42,725	43,557	44,407	45,273	46,157
01-1-1700-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1700-1128	Other Revenue	-	-	-	-	-	-	-
01-1-1700-1150	Prior Year Surplus - Operating	4,326	4,326	-	-	-	-	-
01-1-1700-1800	Transfer from Equity in Capi	-	9,554	-	-	-	-	-
TOTAL OPERATING REVENUE		42,488	52,043	42,725	43,557	44,407	45,273	46,157
EXPENDITURES								
01-2-1700-1220	Salary & Wages	22,820	19,574	21,631	22,063	22,505	22,955	23,414
01-2-1700-1221	Payroll Benefits & Overhead	6,390	5,510	5,840	5,957	6,076	6,198	6,322
01-2-1700-1222	Travel	50	-	50	51	52	53	54
01-2-1700-1246	Services - Other	520	-	520	530	541	552	563
01-2-1700-1249	Services - Hydro	878	993	878	896	913	932	950
01-2-1700-1250	Services - Garbage	60	13	60	61	62	64	65
01-2-1700-1271	Insurance	323	900	918	936	955	974	994
01-2-1700-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-1700-1299	Contingency	1,000	-	1,000	1,000	1,000	1,000	1,000
01-2-1700-1404	Facility/Grounds Repairs/Maintenance	7,300	11,129	7,800	7,956	8,115	8,277	8,443
01-2-1700-1420	Safety Equipment	-	-	500	510	520	531	541
01-2-1700-1468	Minor Assets	-	-	-	-	-	-	-
01-2-1700-1485	Administration	3,147	3,147	3,528	3,596	3,667	3,738	3,811
01-2-1700-1801	Amortization Expense	-	9,554	-	-	-	-	-
SUBTOTAL O & M		42,488	50,821	42,725	43,557	44,407	45,273	46,157
01-2-1700-1500	Transfer to Reserve (NS)	-	1,222	-	-	-	-	-
01-2-1700-1506	Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET		42,488	52,043	42,725	43,557	44,407	45,273	46,157
NET REV / (EXP)		-	-	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1700-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-1700-1142	Transfer from Non-Stat Reserve	7,875	9,836	22,400	-	69,000	-	6,000
01-5-1700-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		7,875	9,836	22,400	-	69,000	-	6,000
EXPENDITURES								
01-6-1700-1220	Salary & Wages	-	966	-	-	-	-	-
01-6-1700-1221	Employee Benefits	-	306	-	-	-	-	-
01-6-1700-1470	Land - Improvements	7,875	8,564	14,000	-	54,000	-	6,000
01-6-1700-1471	Buildings	-	-	8,400	-	15,000	-	-
01-6-1700-1475	Equipment - General	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		7,875	9,836	22,400	-	69,000	-	6,000
NET REV / (EXP)		-	-	-	-	-	-	-

qathet Regional District
PARADISE VALLEY EXHIBITION PARK

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	0.20	0.20	0.27	2.47	1.02	1.02	1.02
01-1-1800-1001 Requisition - Property Value Tax	8,168	8,168	2,192	5,415	5,508	5,604	5,701
01-1-1800-1128 Other Revenue	-	-	-	-	-	-	-
01-1-1800-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1800-1150 Prior Year Surplus - Operating	- 3,019	- 3,019	3,131	-	-	-	-
TOTAL OPERATING REVENUE	5,149	5,149	5,324	5,415	5,508	5,604	5,701
EXPENDITURES							
01-2-1800-1220 Salary & Wages	1,127	953	876	894	912	930	948
01-2-1800-1221 Payroll Benefits & Overhead	316	226	237	241	246	251	256
01-2-1800-1222 Travel	50	-	50	51	52	53	54
01-2-1800-1246 Services - Other	620	-	620	632	645	658	671
01-2-1800-1249 Services - Hydro	-	-	-	-	-	-	-
01-2-1800-1250 Services - Garbage	100	-	100	102	104	106	108
01-2-1800-1271 Insurance	37	40	41	42	42	43	44
01-2-1800-1274 Studies and Professional Fees	-	-	-	-	-	-	-
01-2-1800-1299 Contingency	-	-	-	-	-	-	-
01-2-1800-1362 Legal Fees	-	-	-	-	-	-	-
01-2-1800-1404 Facility/Grounds Repairs/Maintenance	2,150	50	2,150	2,193	2,237	2,282	2,327
01-2-1800-1420 Safety Equipment	-	-	500	510	520	531	541
01-2-1800-1485 Administration	750	750	750	750	750	750	750
SUBTOTAL O & M	5,149	2,018	5,324	5,415	5,508	5,604	5,701
01-2-1800-1500 Transfer to Reserve (NS)	-	3,131	-	-	-	-	-
TOTAL OPERATING BUDGET	5,149	5,149	5,324	5,415	5,508	5,604	5,701
NET REV / (EXP)	-	-	-	-	-	-	-

qathet Regional District
DIVER'S ROCK PARK

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
				0.73	1.02	1.02	1.02
REVENUE							
01-1-1810-1001 Requisition - Property Value Tax	- 1,522	- 1,522	11,560	8,427	8,565	8,707	8,851
01-1-1810-1023 Grant	6,000	-	-				
01-1-1810-1128 Other Revenue	-	-	-				
01-1-1810-1140 Transfer from Reserve (CW)	-	-	-				
01-1-1810-1150 Prior Year Surplus - Operating	2,184	2,184	3,269	-	-	-	-
TOTAL OPERATING REVENUE	6,661	661	8,291	8,427	8,565	8,707	8,851
EXPENDITURES							
01-2-1810-1220 Salary & Wages	1,501	1,496	1,645	1,678	1,711	1,746	1,780
01-2-1810-1221 Payroll Benefits & Overhead	420	396	444	453	462	471	481
01-2-1810-1222 Travel	50	-	50	51	52	53	54
01-2-1810-1246 Services - Other	-	-	-	-	-	-	-
01-2-1810-1249 Services - Hydro	-	-	-	-	-	-	-
01-2-1810-1250 Services - Garbage	100	-	100	102	104	106	108
01-2-1810-1271 Insurance	90	51	52	53	54	55	56
01-2-1810-1274 Studies and Professional Fees	-	-	-	-	-	-	-
01-2-1810-1299 Contingency	-	-	-	-	-	-	-
01-2-1810-1404 Facility/Grounds Repairs/Maintenance	3,000	488	4,000	4,080	4,162	4,245	4,330
01-2-1810-1420 Safety Equipment	-	-	500	510	520	531	541
01-2-1810-1485 Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
SUBTOTAL O & M	6,661	3,931	8,291	8,427	8,565	8,707	8,851
01-2-1810-1500 Transfer to Reserve (Non-Stat)	-	-	-				
TOTAL OPERATING BUDGET	6,661	3,931	8,291	8,427	8,565	8,707	8,851
NET REV / (EXP)	-	- 3,269	-	-	-	-	-

qathet Regional District
Kla ha men Lund Gazebo Park

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE					1.02	1.02	1.02	1.02
01-1-1820-1001	Requisition - Property Value Tax	16,202	16,202	21,945	22,383	22,831	23,288	23,754
01-1-1820-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1820-1128	Other Revenue	-	-	-	-	-	-	-
01-1-1820-1150	Prior Year Surplus - Operating	11,895	11,895	-	-	-	-	-
TOTAL OPERATING REVENUE		28,097	28,097	21,945	22,383	22,831	23,288	23,754
EXPENDITURES								
01-2-1820-1220	Salary & Wages	3,003	5,144	5,488	5,598	5,710	5,824	5,941
01-2-1820-1221	Payroll Benefits & Overhead	841	1,421	1,482	1,511	1,542	1,573	1,604
01-2-1820-1222	Travel	50	-	50	51	52	53	54
01-2-1820-1246	Services - Other	-	35	-	-	-	-	-
01-2-1820-1249	Services - Hydro	181	152	181	185	189	192	196
01-2-1820-1250	Services - Garbage	-	174	-	-	-	-	-
01-2-1820-1270	Other	-	-	-	-	-	-	-
01-2-1820-1271	Insurance	191	218	222	227	231	236	241
01-2-1820-1274	Studies and Professional Fees	-	-	-	-	-	-	-
01-2-1820-1299	Contingency	-	-	-	-	-	-	-
01-2-1820-1362	Legal Fees	-	-	-	-	-	-	-
01-2-1820-1404	Facility/Grounds Repairs/Maintenance	21,750	13,498	12,250	12,495	12,745	13,000	13,260
01-2-1820-1420	Safety Equipment	-	-	500	510	520	531	541
01-2-1820-1485	Administration	2,081	2,081	1,771	1,806	1,842	1,879	1,917
SUBTOTAL O & M		28,097	22,723	21,945	22,383	22,831	23,288	23,754
01-2-1820-1500	Transfer to Reserve (Non Stat)	-	5,374	-	-	-	-	-
TOTAL OPERATING BUDGET		28,097	28,097	21,945	22,383	22,831	23,288	23,754
NET REV / (EXP)		-	0	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1820-1128	Other Revenue	-	-	-	-	-	-	-
01-5-1820-1142	Transfer from Reserve (NS)	-	-	5,000	-	-	-	-
TOTAL CAPITAL REVENUE		-	-	5,000	-	-	-	-
EXPENDITURES								
01-6-1820-1469	Land - Acquisition	-	-	-	-	-	-	-
01-6-1820-1471	Buildings	-	-	5,000	-	-	-	-
TOTAL CAPITAL EXPENDITURES		-	-	5,000	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-

qathet Regional District
ROSSANDER PARK

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE					1.02	1.02	1.02	1.02
01-1-1830-1001	Requisition - Property Value Tax	3,411	3,411	5,955	6,059	6,165	6,273	6,384
01-1-1830-1023	Grant	2,097	-	-	-	-	-	-
01-1-1830-1128	Other Revenue	-	-	-	-	-	-	-
01-1-1830-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-1830-1150	Prior Year Surplus - Operating	-	239	-	-	-	-	-
TOTAL OPERATING REVENUE		5,269	3,172	5,955	6,059	6,165	6,273	6,384
EXPENDITURES								
01-2-1830-1220	Salary & Wages	1,501	763	876	894	912	930	948
01-2-1830-1221	Payroll Benefits & Overhead	420	186	237	241	246	251	256
01-2-1830-1222	Travel	50	-	50	51	52	53	54
01-2-1830-1246	Services - Other	-	-	-	-	-	-	-
01-2-1830-1249	Services - Hydro	-	-	-	-	-	-	-
01-2-1830-1250	Services - Garbage	-	-	2,000	2,040	2,081	2,122	2,165
01-2-1830-1268	Advertising/Communications	-	-	-	-	-	-	-
01-2-1830-1271	Insurance	47	41	42	43	44	44	45
01-2-1830-1274	Studies and Professional Fees	-	500	-	-	-	-	-
01-2-1830-1299	Contingency	-	-	-	-	-	-	-
01-2-1830-1362	Legal Fees	-	-	-	-	-	-	-
01-2-1830-1404	Facility/Grounds Repairs/Maintenance	2,500	18	1,500	1,530	1,561	1,592	1,624
01-2-1830-1420	Safety Equipment	-	-	500	510	520	531	541
01-2-1830-1485	Administration	750	750	750	750	750	750	750
SUBTOTAL O & M		5,269	2,257	5,955	6,059	6,165	6,273	6,384
01-2-1830-1500	Transfer to Reserve (Non Stat)	-	915	-	-	-	-	-
TOTAL OPERATING BUDGET		5,269	3,172	5,955	6,059	6,165	6,273	6,384
NET REV / (EXP)		-	-	-	-	-	-	-



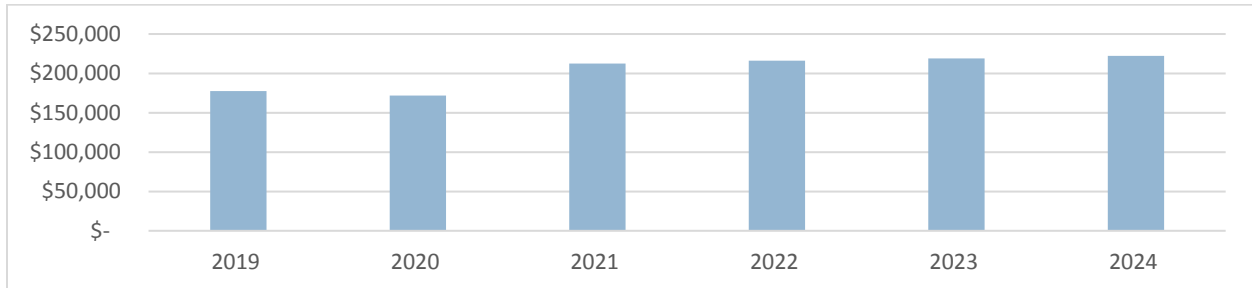
2020 Cemeteries

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D and provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions. Operation and maintenance of the cemeteries is governed by the cemetery bylaw.

The requisition limit for this service is \$0.063 per \$1,000 of net taxable value of land and improvements in the service area.

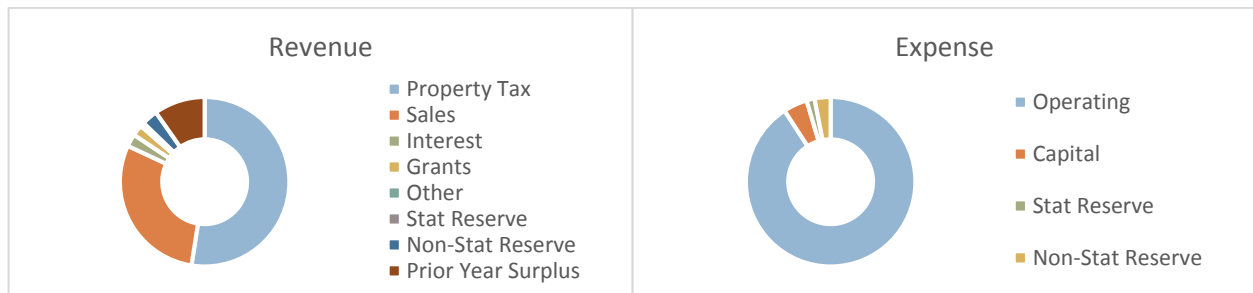
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

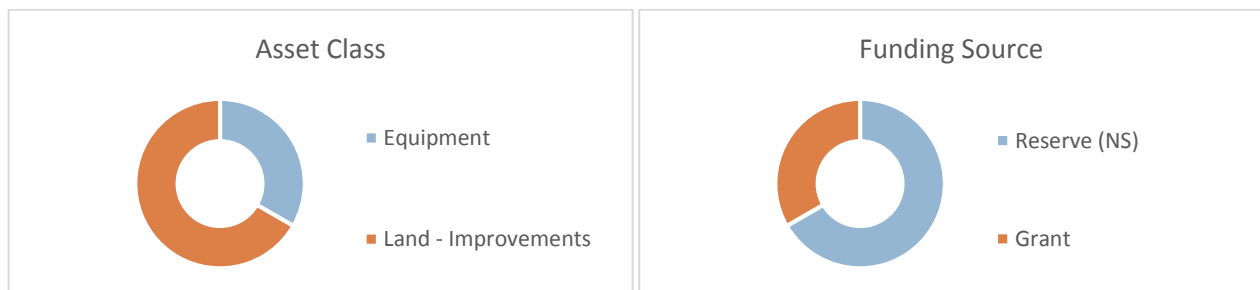
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Area	Project	TCA Category	Description	Budget	Funding Source
Cranberry Cemetery					
	C0166	Equipment	Lowerator	5,000	Reserve (NS)
	C0167	Land Improvements	Landscaping (trees)	3,000	Reserve (NS)
	C0167	Land Improvements	Landscaping (trees)	3,000	Grant
Woodland Cemetery					
	C0168	Land Improvements	Landscaping (trees)	2,000	Reserve (NS)
	C0168	Land Improvements	Landscaping (trees)	2,000	Grant



2020 Cemeteries

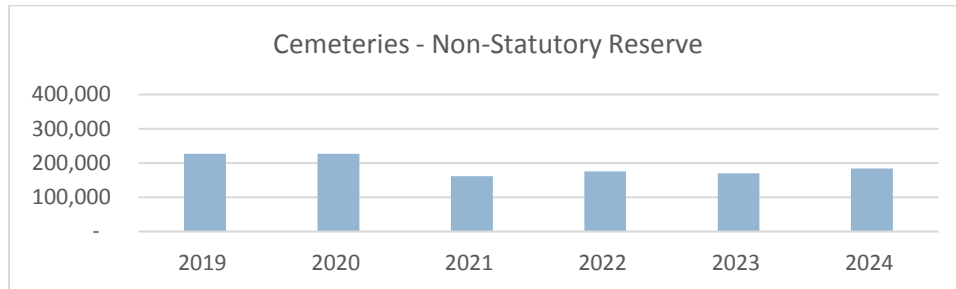


Reserves

Projected closing balances

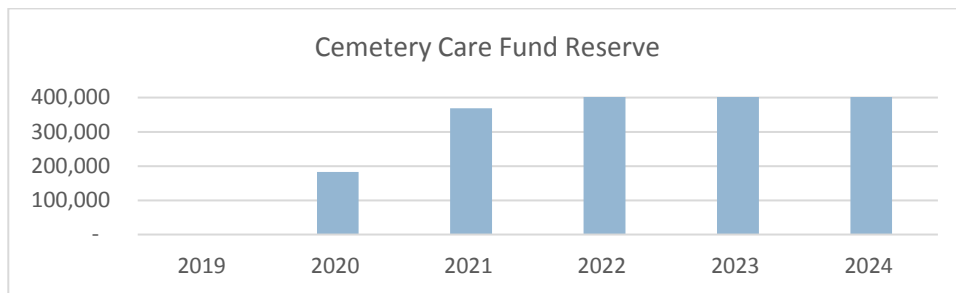
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
CEMETERIES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	0.78	0.78	0.97	1.23	1.02	1.27	1.01
01-1-2000-1001 Requisition - Property Value Tax	177,467	177,467	171,999	212,376	216,258	219,046	222,141
01-1-2000-1023 Grant	-	1,940	1,900	-	-	-	-
Cranberry - Sales & Services	83,807	116,385	92,700	95,481	98,345	101,296	104,335
Woodland - Sales & Services	3,722	8,718	3,834	3,949	4,068	4,190	4,315
01-1-2000-1120 Investment Revenue	7,295	14,191	7,802	7,872	7,014	7,278	7,264
01-1-2000-1128 Other Revenue	2,460	19,244	2,500	2,575	2,652	2,732	2,814
01-1-2000-1133 Truck/Equipment Recoveries	1,300	-	-	-	-	-	-
01-1-2000-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-2000-1141 Transfer from Reserve (Care Fund)	22,500	4,784	-	-	-	-	-
01-1-2000-1142 Transfer from Reserve (NS)	-	-	-	-	-	-	-
01-1-2000-1150 Prior Year Surplus - Operating	53,492	53,492	31,940	-	-	-	-
01-1-2000-1498 Transfer from Capital to Operations	-	-	-	-	-	-	-
01-1-2000-1499 Gain on Disposal of Asset	-	-	-	-	-	-	-
01-1-2000-1800 Transfer from Equity in Capital	-	28,823	-	-	-	-	-
TOTAL REVENUE	352,043	425,044	312,675	322,253	328,337	334,541	340,869
EXPENDITURES							
01-2-2000-1220 Salary & Wages	177,864	142,694	147,545	150,496	153,506	156,576	159,708
01-2-2000-1221 Payroll Benefits & Overhead	49,802	36,590	39,837	40,634	41,447	42,276	43,121
01-2-2000-1222 Travel	1,000	380	1,000	1,020	1,040	1,061	1,082
01-2-2000-1223 Training	500	-	500	510	520	531	541
01-2-2000-1224 Health & Safety	426	451	575	587	598	610	622
01-2-2000-1244 Equipment Purchases & Rentals	6,180	4,851	6,180	6,304	6,430	6,558	6,689
01-2-2000-1246 Services - Other	4,225	7,923	4,225	4,310	4,396	4,484	4,573
01-2-2000-1247 Services - Phone	3,345	2,984	3,345	3,412	3,480	3,550	3,621
01-2-2000-1248 Services - Heat	1,200	1,407	1,200	1,224	1,248	1,273	1,299
01-2-2000-1249 Services - Hydro	2,200	2,776	2,200	2,244	2,289	2,335	2,381
01-2-2000-1250 Services - Garbage	1,100	1,211	1,100	1,122	1,144	1,167	1,191
01-2-2000-1255 Consultant	-	-	-	-	-	-	-
01-2-2000-1259 Services - Tax	-	-	-	-	-	-	-
01-2-2000-1260 Services - Water	300	659	675	689	702	716	731
01-2-2000-1261 Services - Sewer	650	659	675	689	702	716	731
01-2-2000-1262 Services - Postage / Freight	200	-	200	204	208	212	216
01-2-2000-1265 Equipment Maintenance/Insurance	3,708	2,213	-	-	-	-	-
01-2-2000-1270 Other	-	168	-	-	-	-	-
01-2-2000-1271 Insurance	5,795	5,372	5,479	5,589	5,701	5,815	5,931
01-2-2000-1274 Studies/Professional Fees	-	-	-	-	-	-	-
01-2-2000-1281 Materials & Supplies	7,500	3,733	-	-	-	-	-
01-2-2000-1294 Purchases for Re-sale	12,750	18,474	12,750	13,005	13,265	13,530	13,801
01-2-2000-1298 Operating Reserve	-	-	-	-	-	-	-
01-2-2000-1299 Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
01-2-2000-1404 Facility/Grounds Repairs/Maintenance	9,500	28,118	23,000	23,460	23,929	24,408	24,896
01-2-2000-1407 Equipment Maintenance - Pooled Assets	-	-	-	-	-	-	-
01-2-2000-1415 Mausoleum O & M	8,209	4,113	8,209	8,373	8,541	8,712	8,886
01-2-2000-1416 Woodlands O & M	5,400	1,640	5,400	5,508	5,618	5,731	5,845
01-2-2000-1420 Safety Equipment	-	155	4,000	4,080	4,162	4,245	4,330
01-2-2000-1468 Minor Assets	1,700	810	-	-	-	-	-

**qathet Regional District
CEMETERIES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
01-2-2000-1485 Administration	24,684	24,684	24,579	25,061	25,553	26,056	26,568
01-2-2000-1496 Loss on Disposal of Asset	-	-	-	-	-	-	-
01-2-2000-1497 Asset Transfer To Admin	-	-	-	-	-	-	-
01-2-2000-1801 Amortization Expense	-	28,823	-	-	-	-	-
SUBTOTAL O & M	333,238	320,890	297,675	303,519	309,481	315,562	321,764
01-2-2000-1501 Transfer to Reserve - Care Fund	4,504	-	5,000	4,688	4,753	4,820	4,887
01-2-2000-1500 Transfer to Reserve (NS)	14,301	72,214	10,000	14,046	14,103	14,160	14,218
01-2-2000-1506 Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET	352,043	393,104	312,675	322,253	328,337	334,541	340,869
NET REV / (EXP)	-	31,940	-	-	-	-	-
CAPITAL							
REVENUE							
01-5-2000-1023 Grant	4,000	4,050	5,000	-	-	-	-
01-5-2000-1142 Transfer from Reserve (NS)	99,000	44,092	10,000	80,000	-	20,000	-
TOTAL CAPITAL REVENUE	103,000	48,142	15,000	80,000	-	20,000	-
EXPENDITURES							
01-6-2000-1220 Salary & Wages	-	1,428	-	-	-	-	-
01-6-2000-1221 Employee Benefits	-	398	-	-	-	-	-
01-6-2000-1469 Land - Acquisition	-	-	-	-	-	-	-
01-6-2000-1470 Land - Improvement	63,000	5,019	10,000	-	-	-	-
01-6-2000-1471 Buildings & Structures	-	-	-	80,000	-	-	-
01-6-2000-1474 Infrastructure	-	-	-	-	-	-	-
01-6-2000-1475 Equipment - General	40,000	41,297	5,000	-	-	-	-
01-6-2000-1478 Vehicles	-	-	-	-	-	20,000	-
TOTAL CAPITAL EXPENDITURES	103,000	48,142	15,000	80,000	-	20,000	-
NET REV / (EXP)	-	-	-	-	-	-	-
CARE FUND - STATUTORY RESERVE							
Opening Balance	321,741	321,741	329,827	334,827	339,515	344,268	349,088
Interest Earned	4,504	8,805	4,618	4,688	4,753	4,820	4,887
Transfers from Operating	-	0	8,805	-	-	-	-
Contributions	-	12,871	382	-	-	-	-
Transfer to Operating	-	22,500	-	-	-	-	-
Closing Balance	303,745	329,827	334,827	339,515	344,268	349,088	353,975
NON-STATUTORY RESERVE							
Opening Balance	199,338	199,338	227,460	227,460	161,506	175,609	169,769
Interest Earned	2,791	5,386	3,184	3,184	2,261	2,459	2,377
Transfers from Operating	11,510	66,828	6,816	10,862	11,842	11,701	11,841
Transfer to Operating	-	-	-	-	-	-	-
Transfer to Capital	-	99,000	10,000	80,000	-	20,000	-
Closing Balance	114,639	227,460	227,460	161,506	175,609	169,769	183,987



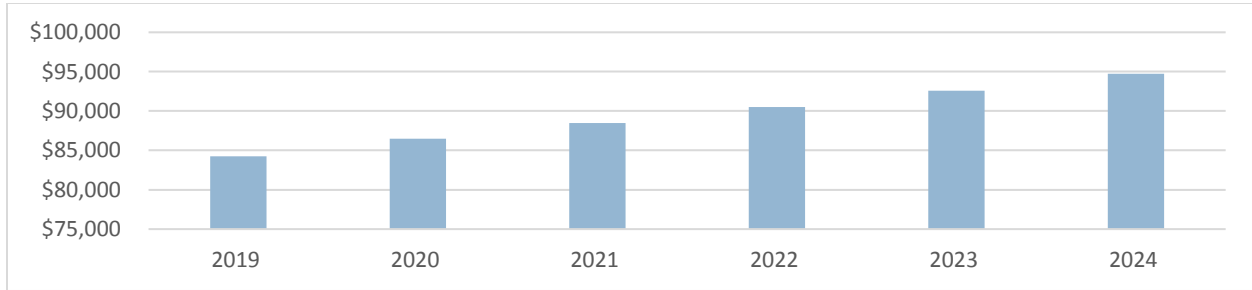
2020 Regional Animal Shelter

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D for the purpose of financing the operation of an animal shelter for the temporary shelter of abused, abandoned or stray animals. The service is currently operated through an agreement with the Society for the Prevention of Cruelty to Animals.

The requisition limit for the service is \$103,750.

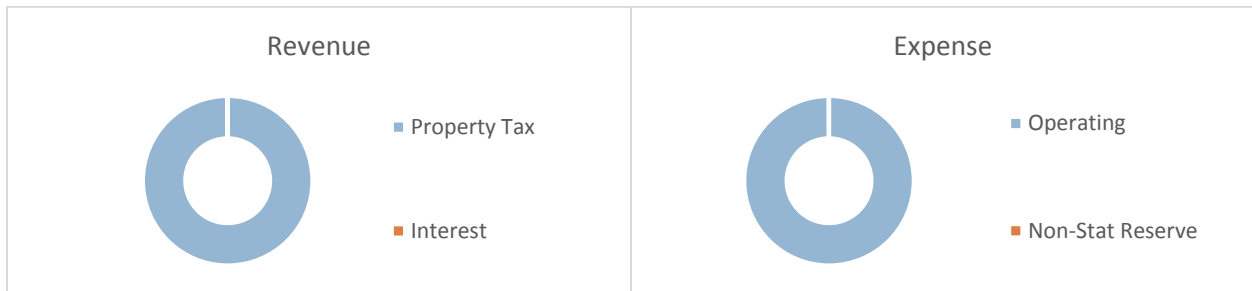
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

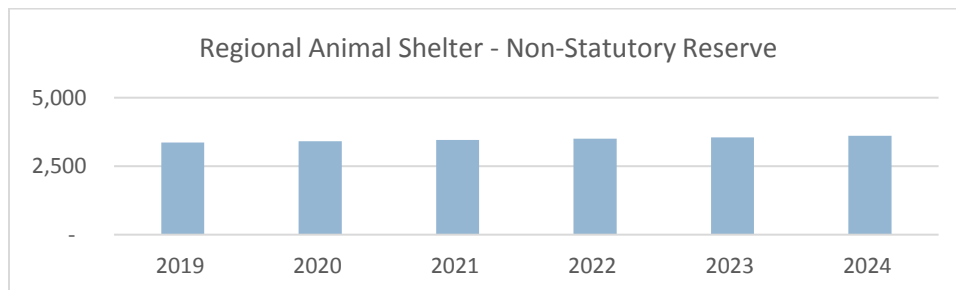


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
REGIONAL ANIMAL SHELTER SERVICE**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE		1.02	1.02	1.03	1.02	1.02	1.02	1.02
01-1-2100-1001	Requisition - Property Value Tax	84,235	84,235	86,484	88,474	90,509	92,592	94,724
01-1-2100-1120	Investment Revenue	46	88	47	48	48	49	50
01-1-2100-1150	Prior Year Surplus - Operating	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		84,281	84,323	86,531	88,522	90,558	92,641	94,773
EXPENDITURES								
01-2-2100-1215	Operating Grant to SPCA	82,735	82,735	84,985	86,974	89,009	91,092	93,224
01-2-2100-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
TOTAL OPERATING EXPENDITURES		84,235	84,235	86,485	88,474	90,509	92,592	94,724
01-2-2100-1500	Transfer to Reserve (NS)	46	88	46	48	48	49	50
01-2-2100-1507	Transfer to Feasibility Reserve (NS)	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET		84,281	84,323	86,531	88,522	90,558	92,641	94,773
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	3,276	3,276	3,364	3,410	3,458	3,506	3,555
	Interest Earned	46	88	47	48	48	49	50
	Transfers from Operating	-	0	-	-	-	-	-
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	3,322	3,364	3,410	3,458	3,506	3,555	3,605

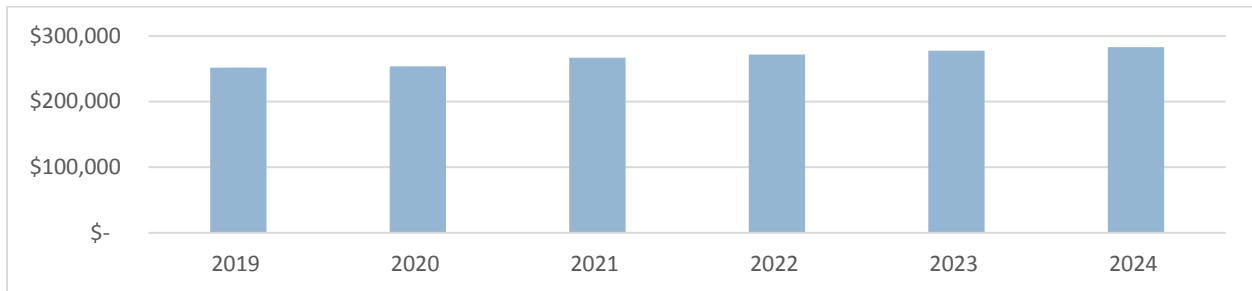


2020 Regional Emergency Preparedness

This function is funded by taxpayers within all of the membership areas. The Powell River Regional Emergency Program coordinates emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and the Tla'amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the general public throughout our region.

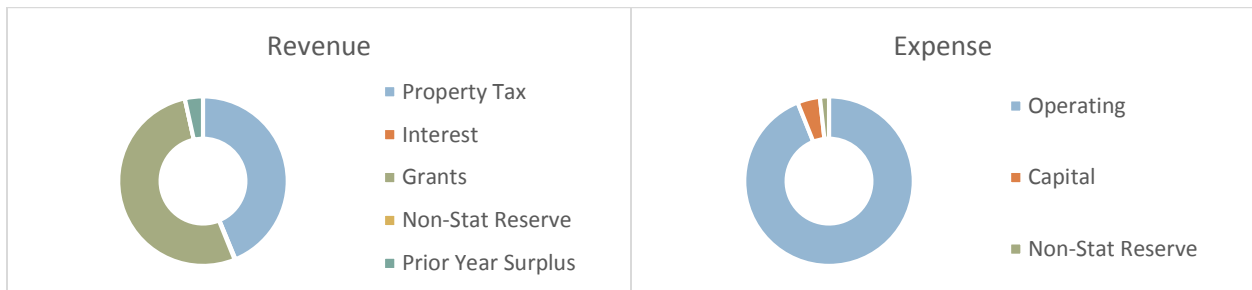
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

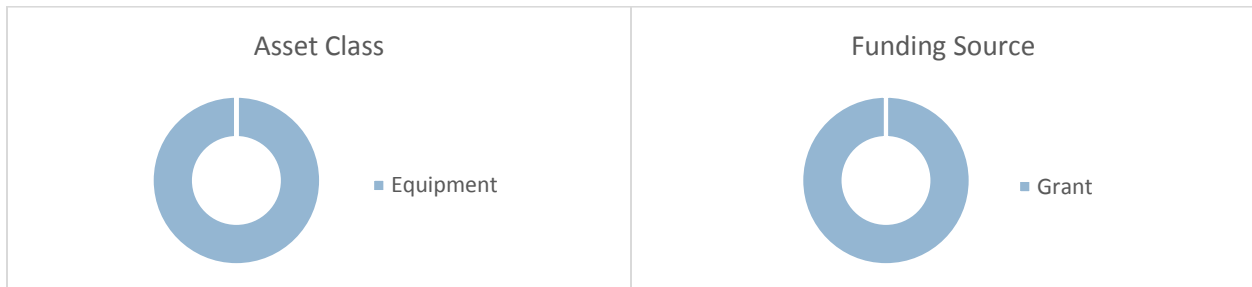
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0169	Equipment	20' container with evacuation support supplies	25,000	Grant



2020 Regional Emergency Preparedness

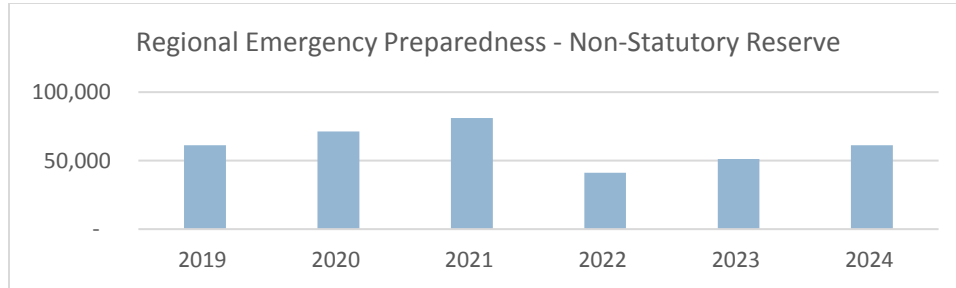


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
REGIONAL EMERGENCY PREPAREDNESS PROGRAM**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	0.94	0.94	1.01	1.05	1.02	1.02	1.02
01-1-2300-1001 Requisition - Property Value Tax	251,971	251,971	253,562	267,131	272,045	277,759	282,877
01-1-2300-1023 Grant	1,983,810	718,809	280,200				
01-1-2300-1120 Investment Revenue	271	508	857	997	1,137	577	717
01-1-2300-1128 Other	-	11	-				
01-2-2300-1142 Transfer from Reserve (NS)							
01-1-2300-1150 Prior Year Surplus	47,915	47,915	20,000	-	-	-	-
01-1-2300-1800 Transfer from Equity in Capital	-	13,305					
TOTAL OPERATING REVENUE	2,283,967	1,032,519	554,618	268,128	273,181	278,336	283,594
EXPENDITURES							
01-2-2300-1220 Salary & Wages	77,085	74,978	65,022	66,323	67,649	69,002	70,382
01-2-2300-1221 Payroll Benefits & Overhead	21,630	18,741	17,556	17,907	18,265	18,631	19,003
01-2-2300-1222 Travel	6,000	4,519	4,000	4,080	4,162	4,245	4,330
01-2-2300-1223 Training, Conferences & Memberships	15,750	10,863	15,800	16,116	16,438	16,767	17,102
01-2-2300-1224 Health & Safety	-	-	-	-	-	-	-
01-2-2300-1228 Contractor Wages	1,983,110	559,760	289,500	-	-	-	-
01-2-2300-1229 Contractor Overhead	1,301	902	1,711	1,745	1,780	1,816	1,852
01-2-2300-1230 Director's Remuneration	664	166	-	-	-	-	-
01-2-2300-1232 Director's Expenses	100	22	-	-	-	-	-
01-2-2300-1240 Vehicle Costs	4,600	2,136	5,861	5,978	6,098	6,220	6,344
01-2-2300-1246 Services - Other	1,500	113	5,500	5,610	5,722	5,837	5,953
01-2-2300-1247 Services - Phone / Internet	2,960	3,108	3,560	3,631	3,704	3,778	3,853
01-2-2300-1270 Other	13,000	9,488	10,500	10,710	10,924	11,143	11,366
01-2-2300-1271 Insurance	1,044	1,177	1,201	1,225	1,249	1,274	1,300
01-2-2300-1274 Studies/Professional Fees	15,940	13,818	-	-	-	-	-
01-2-2300-1281 Materials & Supplies	14,400	14,859	10,500	10,710	10,924	11,143	11,366
01-2-2300-1299 Contingency	10,000	-	5,000	5,000	5,000	5,000	5,000
01-2-2300-1354 Public Information	16,000	12,105	14,500	14,790	15,086	15,388	15,695
01-2-2300-1367 EOC Equipment Storage	1,000	860	1,000	1,020	1,040	1,061	1,082
01-2-2300-1368 Community Alerting System O & M	11,000	10,964	11,000	11,220	11,444	11,673	11,907
01-2-2300-1369 Mobile Hospital O & M	949	-	1,500	1,530	1,561	1,592	1,624
01-2-2300-1370 Emergency Plan Preparations	1,000	-	1,000	-	-	-	-
01-2-2300-1371 Volunteer Assistance	17,000	14,387	17,000	17,340	17,687	18,041	18,401
01-2-2300-1388 Rebate Program	10,000	12,534	15,000	15,300	15,606	15,918	16,236
01-2-2300-1420 Safety Equipment	-	-	-	-	-	-	-
01-2-2300-1485 Administration	42,183	42,183	47,907	47,892	48,841	49,809	50,796
01-2-2300-1801 Amortization Expense	-	13,305					
SUBTOTAL O & M	2,268,217	820,986	544,618	258,128	263,181	268,336	273,594
01-2-2300-1500 Transfer to Reserve (NS)	15,750	48,720	10,000	10,000	10,000	10,000	10,000
01-2-2300-1520 Deferred Revenue	-	142,813					
01-2-2300-1506 Transfer to Capital	-	-	-				
01-2-2300-1557 Debt Payments	-	-	-				
TOTAL OPERATING BUDGET	2,283,967	1,012,519	554,618	268,128	273,181	278,336	283,594
NET REV / (EXP)	0	20,000	-	-	-	-	-

**qathet Regional District
REGIONAL EMERGENCY PREPAREDNESS PROGRAM**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-2300-1142	Transfer from Reserve (NS)	15,750	6,878	-	-	50,000	-	-
01-5-2300-1152	Transfer from Operating	-	-	-	-	-	-	-
01-5-2300-1143	Borrowing	-	-	-	-	-	-	-
01-5-2300-1023	Grant	26,250	-	25,000	-	-	-	-
TOTAL CAPITAL REVENUE		42,000	6,878	25,000	-	50,000	-	-
EXPENDITURES								
01-6-2300-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-2300-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-2300-1471	Buildings	15,750	6,878	-	-	-	-	-
01-6-2300-1475	Equipment	26,250	-	25,000	-	-	-	-
01-6-2300-1478	Vehicle	-	-	-	-	50,000	-	-
TOTAL CAPITAL EXPENDITURES		42,000	6,878	25,000	-	50,000	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	19,341	19,341	61,184	71,184	81,184	41,184	51,184
	Interest Earned	271	508	857	997	1,137	577	717
	Transfers from Operating	15,479	48,212	9,143	9,003	8,863	9,423	9,283
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	15,750	6,878	-	-	50,000	-	-
	Closing Balance	19,341	61,184	71,184	81,184	41,184	51,184	61,184



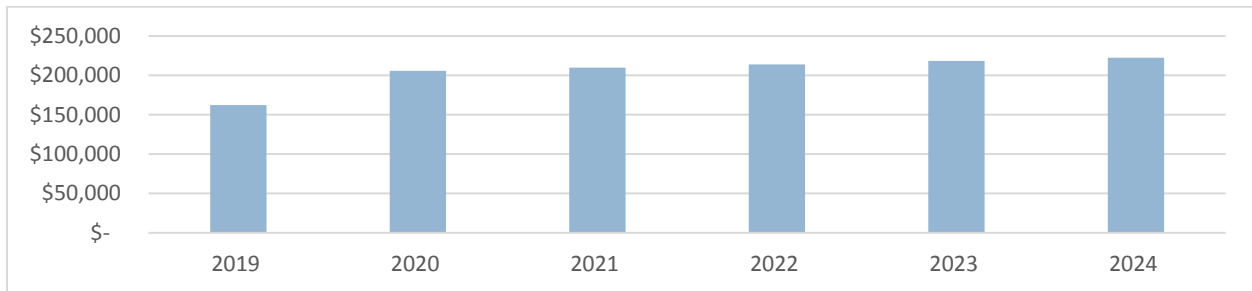
2020 Heritage Conservation

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, and C and provides for a heritage conservation service mainly to support the operation of museums and heritage attractions.

A requisition limit has not been set for the service.

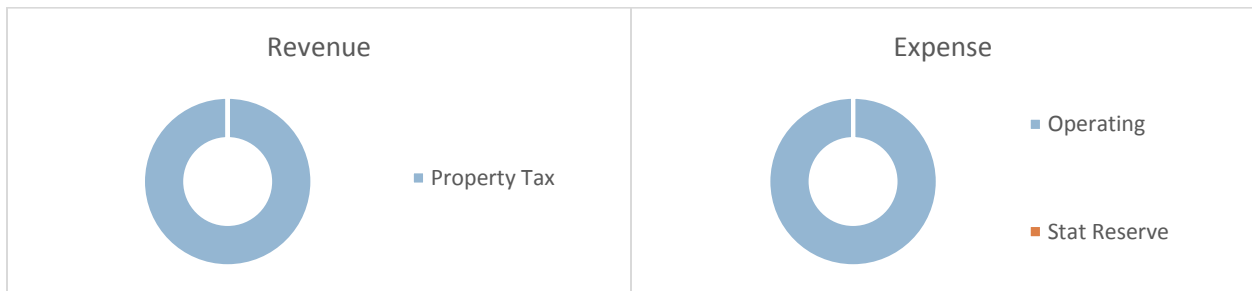
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
Heritage Conservation**

OPERATING

	REVENUE	
01-1-3000-1001	Requisition - Property Value Tax	
01-1-3000-1120	Investment Revenue	
01-1-3000-1150	Prior Year Surplus	
	TOTAL OPERATING REVENUE	
	EXPENDITURES	
01-2-3000-1215	Operating Grant to PR Museum	
01-2-3000-1485	Administration	
	SUBTOTAL O & M	
01-2-3000-1507	Transfer to Feasibility Reserve (NS)	
	TOTAL OPERATING BUDGET	
	NET REV / (EXP)	

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
			1.27	1.02	1.02	1.02	1.02
01-1-3000-1001	162,398	162,398	205,740	209,825	213,991	218,241	222,576
01-1-3000-1120	-	-	-	-	-	-	-
01-1-3000-1150	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE	162,398	162,398	205,740	209,825	213,991	218,241	222,576
01-2-3000-1215	158,587	158,587	204,240	208,325	212,491	216,741	221,076
01-2-3000-1485	1,500	1,500	1,500	1,500	1,500	1,500	1,500
SUBTOTAL O & M	160,087	160,087	205,740	209,825	213,991	218,241	222,576
01-2-3000-1507	2,311	2,311	-	-	-	-	-
TOTAL OPERATING BUDGET	162,398	162,398	205,740	209,825	213,991	218,241	222,576
NET REV / (EXP)	-	0	-	-	-	-	-

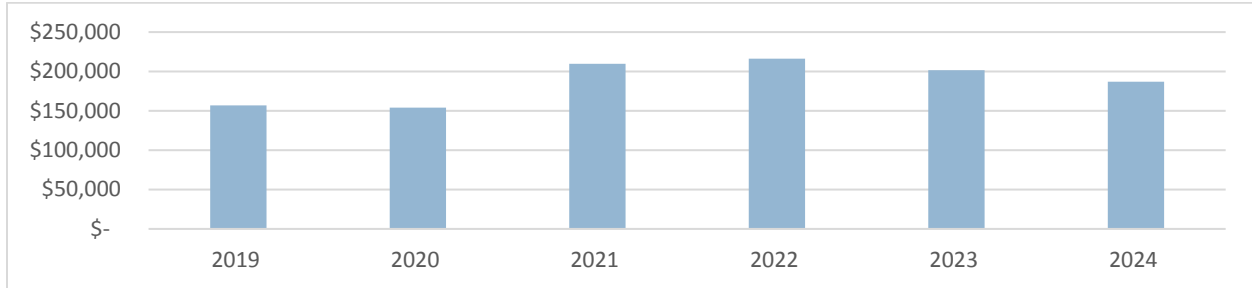


2020 Emergency Telephone 9-1-1

This function is funded by taxpayers within the municipality, electoral area A, B, C and D and provides for emergency 9-1-1 services.

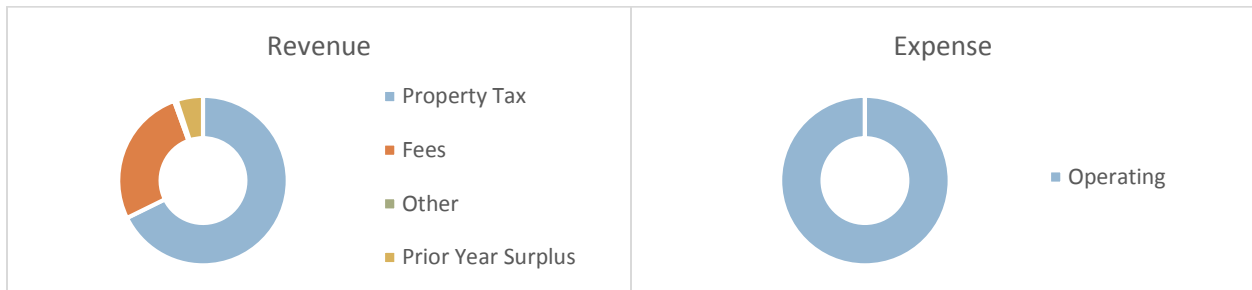
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
EMERGENCY TELEPHONE (911) SERVICES

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN				
	2019	2019	2020	2021	2022	2023	2024	
OPERATING								
	REVENUE							
	1.11	1.11	0.98	1.36	1.03	0.93	0.93	
01-1-3200-1001	Requisition - Property Value Tax	157,092	157,092	153,867	209,892	216,057	201,755	187,155
01-1-3200-1080	Fees	61,980	65,691	60,740	59,525	58,335	57,168	56,025
01-1-3200-1128	Other Revenue	1,164	1,360	1,164	1,164	1,164	1,164	1,164
01-1-3200-1150	Prior Year Surplus	4,396	4,396	11,444	-	-	-	-
	TOTAL OPERATING REVENUE	224,631	228,538	227,215	270,581	275,555	260,087	244,344
	EXPENDITURES							
01-2-3200-1254	NI 911 Costs	195,428	192,435	196,183	200,107	204,109	208,191	212,355
01-2-3200-1256	Telus Handling Charge	6,384	6,869	6,256	6,131	6,009	5,888	5,771
01-2-3200-1270	Other	-	-	-	-	-	-	-
01-2-3200-1271	Insurance	974	945	964	983	1,003	1,023	1,043
01-2-3200-1299	Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
01-2-3200-1485	Administration	16,845	16,845	18,812	58,360	59,435	39,984	20,175
	SUBTOTAL O & M	224,631	217,094	227,215	270,581	275,555	260,087	244,344
	TOTAL OPERATING BUDGET	224,631	217,094	227,215	270,581	275,555	260,087	244,344
	NET REV / (EXP)	-	11,444	-	-	-	-	-

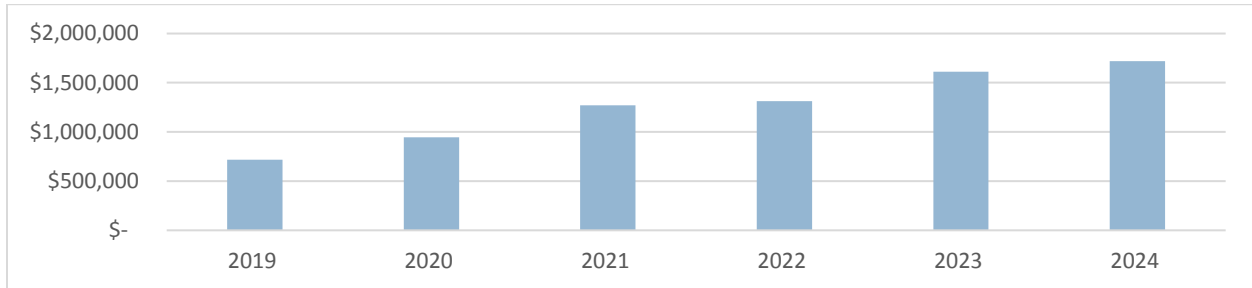


2020 Waste Management

This function is funded by taxpayers within all of the membership areas and provides for long term planning and management of solid waste for the entire regional district. “Working Towards Zero Waste” is the philosophy held by the qathet Regional District that informs it’s initiatives and programs. The qathet Regional District recently updated its Solid Waste Management Plan to guide how we will recycle, compost and dispose of the region’s garbage for the next 10-20 years. The Plan was reviewed by the Ministry of Environment and Climate Change Strategy and approved in 2018.

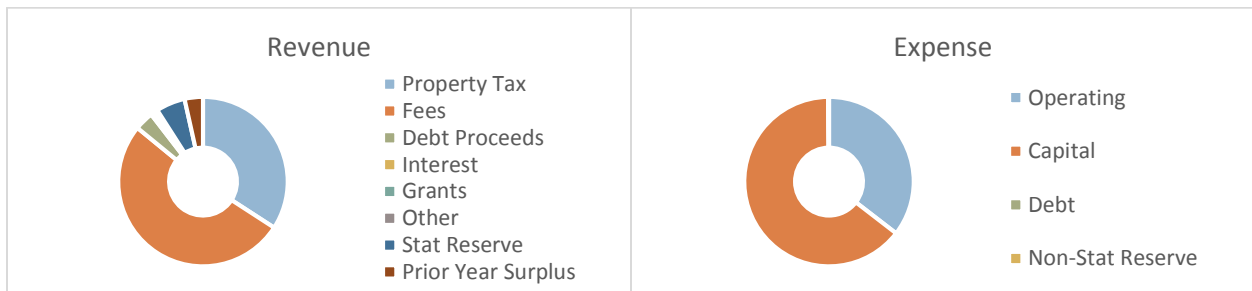
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

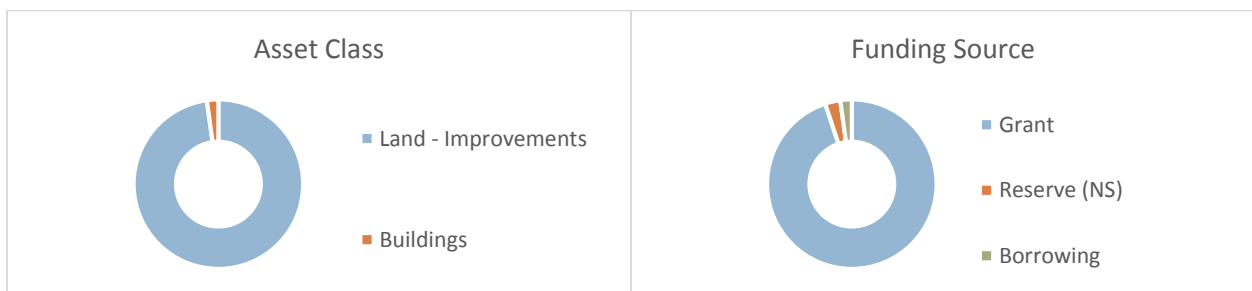
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Project	TCA Category	Description	Budget	Funding Source
C0027	Land - Improvements	Reuse/Recover/Recycle Facility Phase A	4,341,977	Grant
C0027	Land - Improvements	Reuse/Recover/Recycle Facility Phase A	132,715	Reserve (NS)
C0173	Buildings	JFC Contract Contingency	100,000	Borrowing



2020 Waste Management

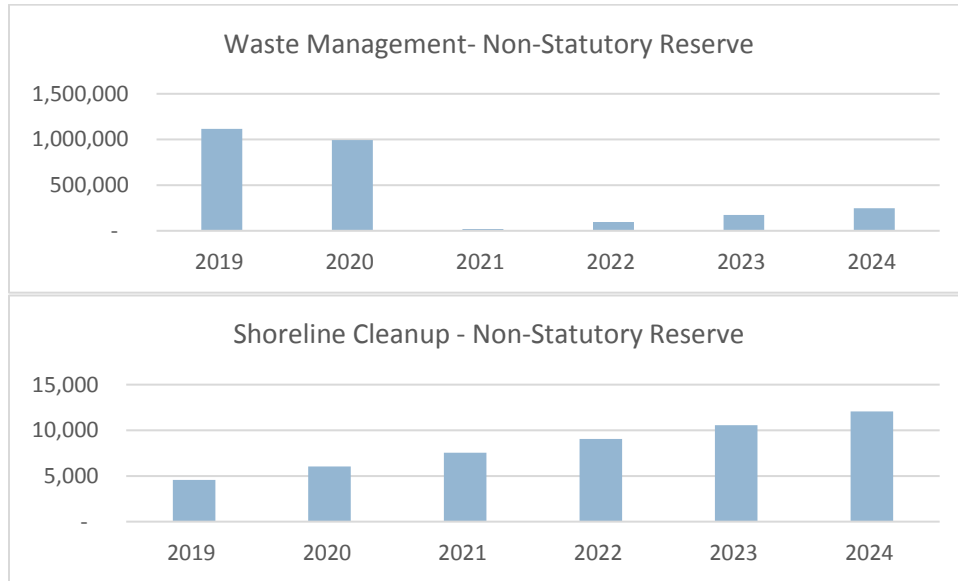


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
WASTE MANAGEMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.86	1.86	1.32	1.35	1.03	1.23	1.07
01-1-3500-1001 Requisition - Property Value Tax	716,034	716,034	943,380	1,270,571	1,311,810	1,609,538	1,717,172
01-1-3500-1023 Grant	67,950	62,325	14,000				
01-1-3500-1090 Tipping Fees - Mainland	1,277,500	1,293,791	1,362,500	1,482,570	1,702,445	1,754,320	1,779,820
01-1-3505-1090 Tipping Fees - Lasqueti	7,000	2,540	8,140	8,303	8,469	8,638	8,811
01-1-3500-1091 Recycling BC Incentives/Fees	56,880	80,194	60,000	56,880	56,880	56,880	56,880
01-1-3500-1092 Trash Bash Contribution	-	-	-	-	-	-	-
01-1-3500-1093 Sales - Other	-	260	-				
01-1-3500-1120 Investment Revenue	15,648	30,021	16,600	14,903	1,264	2,384	3,504
01-1-3500-1128 Other	5,000	7,980	8,100	5,000	5,000	5,000	5,000
01-1-3500-1140 Transfer from Reserve (CW)	20,700	-	20,700				
01-1-3500-1142 Transfer from Reserve (NS)	53,450	53,450	-				
01-1-3500-1150 Prior Year Surplus	173,878	173,878	96,824	-	-	-	-
01-1-3500-1194 Invasive species treatment	-	-	-	10,000	10,000	10,000	10,000
01-1-3500-1800 Transfer from Equity in Capital	-	9,055	-				
TOTAL OPERATING REVENUE	2,394,040	2,429,528	2,530,243	2,848,226	3,095,868	3,446,760	3,581,187
EXPENDITURES							
WASTE MANAGEMENT - MAINLAND							
01-2-3500-1220 Salary & Wages	54,631	46,996	78,377	79,945	81,543	83,174	84,838
01-2-3500-1221 Payroll Benefits & Overhead	15,359	12,133	21,162	21,585	22,017	22,457	22,906
01-2-3500-1222 Travel	6,300	3,677	8,670	8,843	9,020	9,201	9,385
01-2-3500-1223 Training, Conferences and Memberships	8,310	2,506	7,528	7,679	7,832	7,989	8,149
01-2-3500-1224 Health & Safety	-	-	500	510	520	531	541
01-2-3500-1228 Contractor Wages	6,388	6,654	6,388	6,516	6,646	6,779	6,915
01-2-3500-1229 Contractor Overhead	279	2,026	269	274	280	285	291
01-2-3500-1230 Director's Remuneration	900	-	-	-	-	-	-
01-2-3500-1232 Director's Expenses	120	-	-	-	-	-	-
01-2-3500-1240 Burn Boss O&M	2,500	-	2,500	2,550	2,601	2,653	2,706
01-2-3500-1255 Consulting Fees	-	-	6,970	7,109	7,252	7,397	7,545
01-2-3500-1270 Other	12,543	8,006	15,643	15,956	16,275	16,600	16,932
01-2-3500-1271 Insurance	11,072	9,979	10,478	11,002	11,552	12,130	12,736
01-2-3500-1274 Studies/Professional Fees	209,775	116,250	55,700	56,814	57,950	59,109	60,291
01-2-3500-1294 Purchases for resale	-	-	-	-	-	-	-
01-2-3500-1299 Contingency	5,000	-	5,000	5,000	5,000	5,000	5,000
01-2-3500-1354 Public Information	133,000	134,773	123,725	126,200	128,723	131,298	133,924
01-2-3500-1362 Legal	15,000	22,998	15,000	15,300	15,606	15,918	16,236
01-2-3500-1372 Shoreline Cleanup	8,000	7,044	8,000	8,160	8,323	8,490	8,659
01-2-3500-1376 Waste Handling	220,934	219,545	235,596	240,307	245,114	250,016	255,016
01-2-3500-1377 Waste Transport	466,268	457,027	497,211	507,156	517,299	527,645	538,198
01-2-3500-1378 Waste Disposal	552,345	563,264	589,001	600,781	612,796	625,052	637,553
01-2-3500-1379 Organics Diversion	150,000	136,116	150,000	153,000	156,060	159,181	162,365
01-2-3500-1380 Bin Service	-	-	-	-	-	-	-
01-2-3500-1381 ICI Recycling	16,000	2,787	16,000	16,320	16,646	16,979	17,319
01-2-3500-1382 Texada Transfer Station	7,000	976	7,500	7,650	7,803	7,959	8,118
01-2-3500-1383 Depot Operation	305,872	306,263	305,872	311,989	318,229	324,594	331,086

**qathet Regional District
WASTE MANAGEMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
01-2-3500-1384	10,000	5,179	10,000	10,200	10,404	10,612	10,824
01-2-3500-1386	-	-	3,500	3,570	3,641	3,714	3,789
01-2-3500-1387	5,000	1,149	5,000	5,100	5,202	5,306	5,412
01-2-3500-1388	25,800	22,511	34,250	-	-	-	-
01-2-3500-1389	-	-	-	-	100,000	400,000	450,000
01-2-3500-1392	-	-	-	-	-	-	32,500
01-2-3500-1420	-	-	-	-	-	-	-
01-2-3500-1485	40,000	40,000	50,000	50,000	50,000	50,000	50,000
01-2-3500-1801	-	9,055	-	-	-	-	-
SUBTOTAL WASTE MGMT - MAINLAND	2,288,396	2,136,914	2,269,839	2,279,516	2,424,336	2,770,069	2,899,235
WASTE MANAGEMENT LASQUETI							
01-2-3505-1220	-	-	-	-	-	-	-
01-2-3505-1221	-	-	-	-	-	-	-
01-2-3505-1222	5,460	-	5,460	5,569	5,681	5,794	5,910
01-2-3505-1228	45,791	38,056	33,219	33,883	34,561	35,252	35,957
01-2-3505-1229	1,075	1,241	1,037	1,058	1,079	1,101	1,123
01-2-3505-1270	5,007	214	2,707	2,761	2,816	2,873	2,930
01-2-3505-1271	1,111	988	1,008	1,028	1,048	1,069	1,091
01-2-3505-1274	-	-	-	-	-	-	-
01-2-3505-1352	1,800	254	17,025	17,366	17,713	18,067	18,428
01-2-3505-1372	-	-	-	-	-	-	-
01-2-3505-1373	-	4,200	1,000	1,020	1,040	1,061	1,082
01-2-3505-1375	500	-	-	-	-	-	-
01-2-3505-1376	-	-	-	-	-	-	-
01-2-3505-1377	-	2,800	75,000	76,500	78,030	79,591	81,182
01-2-3505-1378	-	55	7,500	7,650	7,803	7,959	8,118
01-2-3505-1383	33,400	16,780	41,923	42,761	43,617	44,489	45,379
01-2-3505-1390	-	-	62,025	63,266	64,531	65,821	67,138
01-2-3505-1391	-	-	-	12,000	12,000	12,000	12,000
01-2-3505-1468	-	-	1,000	-	-	-	-
01-2-3505-1470	-	64,960	-	-	-	-	-
SUBTOTAL LASQUETI	94,144	129,548	248,904	264,862	269,919	275,078	280,339
SUBTOTAL O & M	2,382,540	2,266,462	2,518,743	2,544,377	2,694,255	3,045,147	3,179,574
01-2-3500-1500	10,000	64,726	10,000	-	78,500	78,500	78,500
01-2-3500-1502	-	-	-	-	-	-	-
01-2-3500-1506	-	-	-	-	-	-	-
01-2-3500-1510	1,500	1,516	1,500	1,500	1,500	1,500	1,500
01-2-3500-1557	-	-	-	302,349	321,613	321,613	321,613
TOTAL OPERATING BUDGET	2,394,040	2,332,704	2,530,243	2,848,226	3,095,868	3,446,760	3,581,187
NET REV / (EXP)	0	96,824	-	-	-	-	-

**qathet Regional District
WASTE MANAGEMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-3500-1023	Grant	4,348,715	35,545	4,341,977	1,642,780	-	-	-
01-5-3500-1128	Other Revenue	-	-	-	-	-	-	-
01-5-3500-1142	Transfer from Reserve (NS)	150,565	13,957	132,715	975,720	-	-	5,000
01-5-3500-1143	Borrowing	-	-	100,000	5,156,023	-	-	-
01-5-3500-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		4,499,280	49,503	4,574,692	7,774,523	-	-	5,000
EXPENDITURES								
01-6-3500-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-3500-1221	Employee Benefits	-	-	-	-	-	-	-
01-6-3500-1470	Land - Improvements	4,481,430	49,503	4,474,692	4,445,000	-	-	-
01-6-3500-1471	Structures/Buildings	17,850	-	100,000	3,329,523	-	-	5,000
01-6-3500-1475	Equipment - General	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		4,499,280	49,503	4,574,692	7,774,523	-	-	5,000
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	1,118,859	1,118,859	1,116,178	993,463	17,743	96,243	174,743
	Interest Earned	-	29,928	16,536	14,818	1,158	2,257	3,356
	Transfers from Operating	10,000	34,798	6,536	14,818	77,342	76,243	75,144
	Transfer to Operating	- 53,450	- 53,450	-	-	-	-	-
	Transfer to Capital	- 150,565	- 13,957	- 132,715	- 975,720	-	-	- 5,000
	Closing Balance	924,844	1,116,178	993,463	17,743	96,243	174,743	248,243
SHORELINE CLEANUP NON-STATUTORY RESERVE								
	Opening Balance	3,037	3,037	4,553	6,053	7,553	9,053	10,553
	Interest Earned	-	93	64	85	106	127	148
	Transfers from Operating	1,500	1,423	1,436	1,415	1,394	1,373	1,352
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	4,537	4,553	6,053	7,553	9,053	10,553	12,053



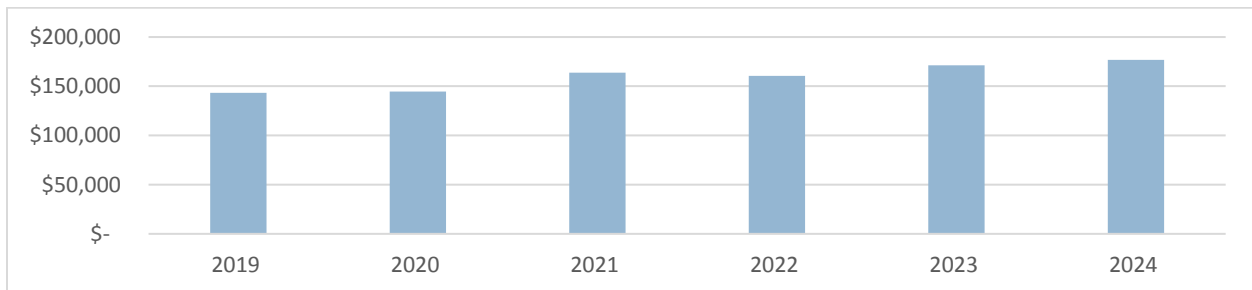
2020 Electoral Area Administration

This function is funded by taxpayers within electoral areas A through E and provides for activities such as the AVICC convention to be held in the qathet Regional District in 2019, directors' remuneration related to electoral area governance and the costs associated with the local government elections.

Funds are set aside annually into a reserve to fund the local government election every four years to avoid the need for a large tax increase in the year of the election

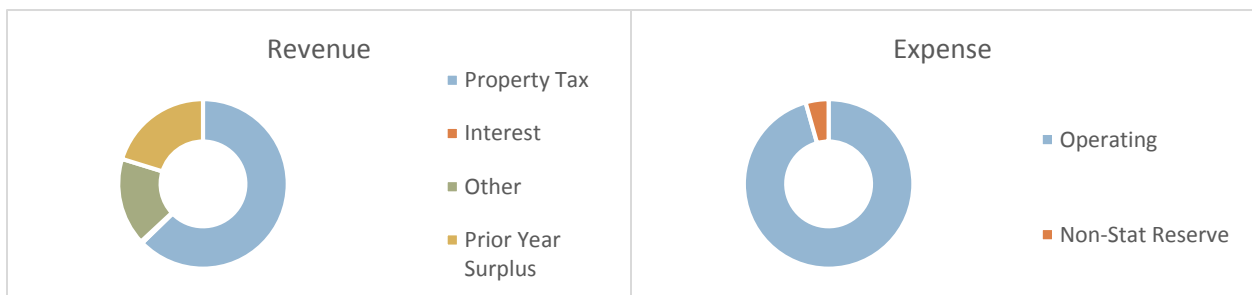
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

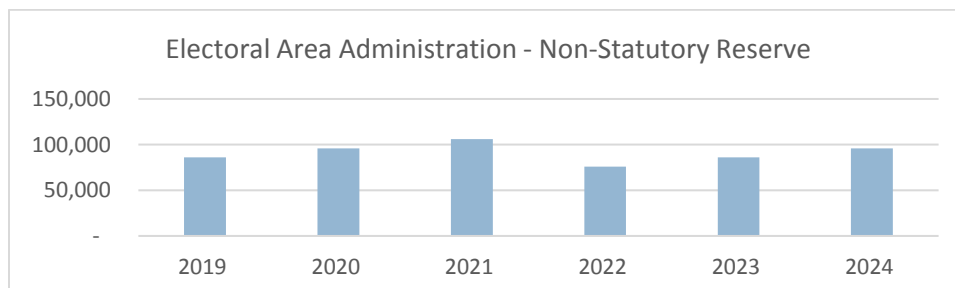


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
ELECTORAL AREA ADMINISTRATION**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.65	1.65	0.95	1.13	0.98	1.07	1.03
01-1-1120-1001 Requisition - Property Value Tax	142,758	142,758	136,076	153,140	149,788	160,178	165,555
01-1-1121-1001 Requisition - Property Value Tax - EA 'A'	302	302	4,267	4,702	4,796	4,892	4,990
01-1-1122-1001 Requisition - Property Value Tax - EA 'B'	71	71	1,370	1,805	1,842	1,878	1,916
01-1-1123-1001 Requisition - Property Value Tax - EA 'C'	28	28	625	1,046	1,066	1,088	1,109
01-1-1124-1001 Requisition - Property Value Tax - EA 'D'	80	80	1,745	2,188	2,232	2,276	2,322
01-1-1125-1001 Requisition - Property Value Tax - EA 'E'	26	26	500	918	936	955	974
01-1-1120-1120 Investment Revenue	796	1,633	1,204	1,344	1,484	1,064	1,204
01-1-1120-1128 Other	-	15	-	-	15,000	-	-
01-1-1120-1130 Recoveries (EA Share)	38,142	38,142	38,309	39,716	51,612	40,400	38,716
01-1-1120-1142 Transfer from Reserve (NS)	-	-	-	-	40,000	-	-
01-1-1120-1150 Prior Year Surplus - Operating - Shared	44,613	44,613	15,000	-	-	-	-
01-1-1121-1150 Prior Year Surplus - Operating - EA A	198	198	343	-	-	-	-
01-1-1122-1150 Prior Year Surplus - Operating - EA B	329	329	400	-	-	-	-
01-1-1123-1150 Prior Year Surplus - Operating - EA C	372	372	400	-	-	-	-
01-1-1124-1150 Prior Year Surplus - Operating - EA D	320	320	400	-	-	-	-
01-1-1125-1150 Prior Year Surplus - Operating - EA E	374	374	400	-	-	-	-
TOTAL OPERATING REVENUE	228,409	229,261	201,039	204,860	268,757	212,732	216,787
EXPENDITURES							
GENERAL							
01-2-1120-1200 Electoral Area Shared Expenses	5,000	-	5,000	5,100	5,202	5,306	5,412
01-2-1120-1220 Electoral Area Shared Wages	92,987	101,591	82,866	84,524	86,214	87,938	89,697
01-2-1120-1221 Electoral Area Shared Benefits	28,271	26,752	24,137	24,620	25,112	25,615	26,127
01-2-1120-1226 Convention Hosting	10,000	1,376	-	-	-	-	-
01-2-1120-1230 Directors Remuneration	32,102	24,125	25,335	25,842	26,359	26,886	27,424
01-2-1120-1232 Directors Expenses	2,000	1,700	2,000	2,040	2,081	2,122	2,165
01-2-1120-1233 Convention/Delegates Dues	45,950	27,315	41,250	42,075	42,917	43,775	44,650
01-2-1120-1234 Enumeration & Election	-	155	-	-	60,000	-	-
SUBTOTAL GENERAL	216,310	183,014	180,589	184,201	247,885	191,642	195,475
BY ELECTORAL AREA							
01-2-1121-1200 Electoral Area A	500	157	4,610	4,702	4,796	4,892	4,990
01-2-1122-1200 Electoral Area B	400	-	1,770	1,805	1,842	1,878	1,916
01-2-1123-1200 Electoral Area C	400	-	1,025	1,046	1,066	1,088	1,109
01-2-1124-1200 Electoral Area D	400	-	2,145	2,188	2,232	2,276	2,322
01-2-1125-1200 Electoral Area E	400	-	900	918	936	955	974
SUBTOTAL ELECTORAL AREA	2,100	157	10,450	10,659	10,872	11,090	11,311
SUBTOTAL O&M	218,410	183,171	191,039	194,860	258,757	202,732	206,787
01-2-1120-1500 Transfer to Reserve (NS)	10,000	29,147	10,000	10,000	10,000	10,000	10,000
TOTAL OPERATING BUDGET	228,410	212,319	201,039	204,860	268,757	212,732	216,787
NET REV / (EXP)	-	16,943	-	-	-	-	-

**qathet Regional District
ELECTORAL AREA ADMINISTRATION**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
NON-STATUTORY RESERVE							
Opening Balance	56,878	56,878	86,025	96,025	106,025	76,025	86,025
Interest Earned	796	1,633	1,204	1,344	1,484	1,064	1,204
Transfers from Operating	9,204	27,515	8,796	8,656	8,516	8,936	8,796
Transfer from Capital							
Transfer to Operating	-	-	-	-	40,000	-	-
Transfer to Capital							
Closing Balance	66,878	86,025	96,025	106,025	76,025	86,025	96,025

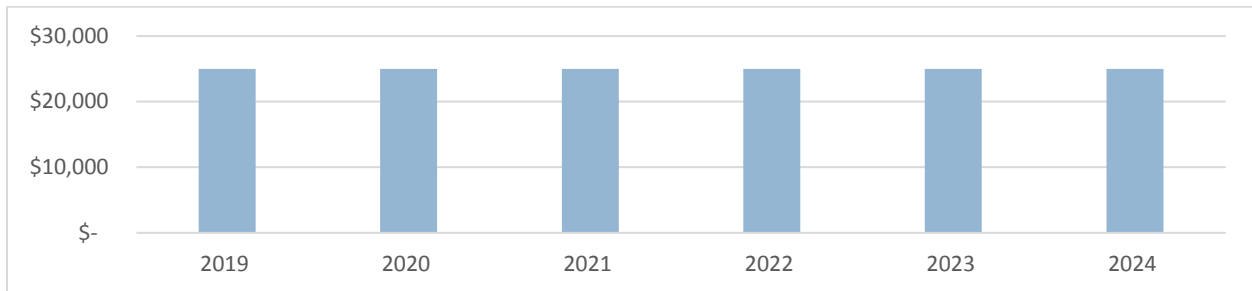


2020 Electoral Area Feasibility Studies

This function is funded by taxpayers within electoral areas A through E and provides funds for the establishment of new services. This function also provides for other studies that are funded by grants but that do not fit under another service. The costs that are expended to establish a new service become the costs of the new service so are repaid at that time.

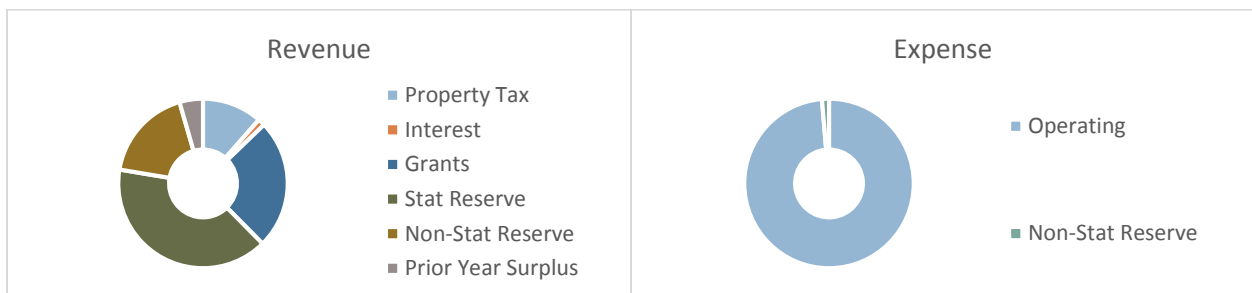
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

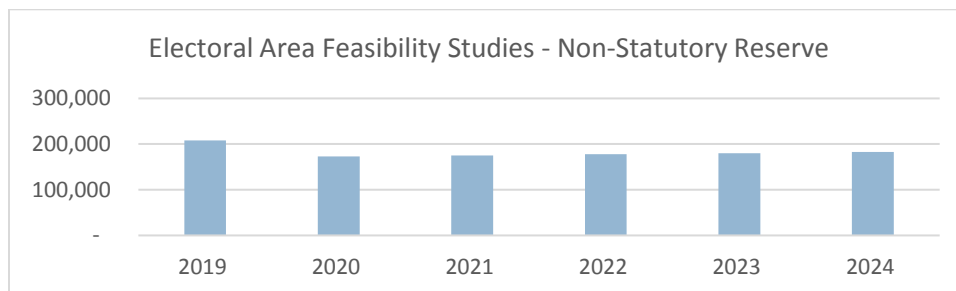


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
ELECTORAL AREA FEASIBILITY STUDIES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	0.98	0.98	1.00	1.00	1.00	1.00	1.00
01-1-1140-1001 Requisition - Property Value Tax	25,000	25,000	25,000	25,000	25,000	25,000	25,000
01-1-1140-1022 Grant	20,000	10,000	54,033				
01-1-1140-1120 Investment Revenue	2,400	4,963	2,911	2,406	2,440	2,474	2,508
01-1-1140-1128 Other Revenue	-	-	-				
01-1-1140-1140 Transfer from Grant (CW)	57,500	8,623	87,300				
01-1-1140-1142 Transfer from Non-Stat Reserve	63,872	-	39,012				
01-1-1140-1150 Prior Year Surplus - Operating	10,928	10,928	9,761				
TOTAL OPERATING REVENUE	179,700	59,514	218,017	27,406	27,440	27,474	27,508
EXPENDITURES							
01-2-1140-0001 Savary Island Community Recreation 2017	21,700	-	21,700				
01-2-1140-0002 Squitty Bay Dock Service Study 2017	-	-	-				
01-2-1140-0003 Sub-Regional Museum Service 2017	-	-	-				
01-2-1140-0004 Economic Development 2018	5,000	-	5,000				
01-2-1140-0005 Sub-Regional Recreation Service 2018	-	-	-				
01-2-1140-0006 Regional Potable Water Transmission Line Study 2018	25,000	-	25,000				
01-2-1140-0007 Lasqueti Health Center Service Study 2018	-	1,378	-				
01-2-1140-0008 Lund Water System Conversion 2018	40,000	11,689	28,606				
01-2-1140-0009 Gillies Bay ID Water Conservation Study 2018	-	-	-				
01-2-1140-0010 Pete's Lake Water Users Society - Water Quality Study 2018	-	-	-				
01-2-1140-0011 Tourism Powell River Signage Renewal 2018	12,500	3,623	-				
01-2-1140-0012 Lasqueti Community Association - Hall Revitalization 2018	5,000	5,000	-				
01-2-1140-0013 Drainage Control and Stormwater Mgmt Study 2018	40,000	-	-				
01-2-1140-0014 Economic Development Strategy	-	-	80,000				
01-2-1140-0015 Connected Communities Study	-	-	20,000				
01-2-1140-0016 Sequestration/Natural Asset Restoration	-	-	27,300				
01-2-1140-1299 Contingency	5,000	-	5,000	22,500	22,500	22,500	22,500
01-2-1140-1485 Administration	2,500	2,500	2,500	2,500	2,500	2,500	2,500
SUBTOTAL O&M	156,700	24,190	215,106	25,000	25,000	25,000	25,000
01-2-1140-1500 Transfer to Feasibility Reserve (NS)	23,000	25,563	2,911	2,406	2,440	2,474	2,508
01-2-1140-1504 Transfer to Reserve (CW)	-	-	-				
TOTAL OPERATING BUDGET	179,700	49,753	218,017	27,406	27,440	27,474	27,508
NET REV / (EXP)	-	9,761	-	-	-	-	-
NON-STATUTORY EA FEASIBILITY RESERVE							
Opening Balance	171,425	171,425	207,955	172,855	175,261	177,701	180,175
Interest Earned	2,400	4,963	2,911	2,406	2,440	2,474	2,508
Transfers from Operating	20,600	20,600	-	-	-	-	-
Repayments from Service Establishment - Sub-Regional Rec		7,656	-				
Repayments from Service Establishment - Lasqueti Health		1,000	1,000				
Repayments from Service Establishment - Heritage Conservation		2,311	-				
Transfer to Operating	-	-	39,012	-	-	-	-
Closing Balance	130,553	207,955	172,855	175,261	177,701	180,175	182,683

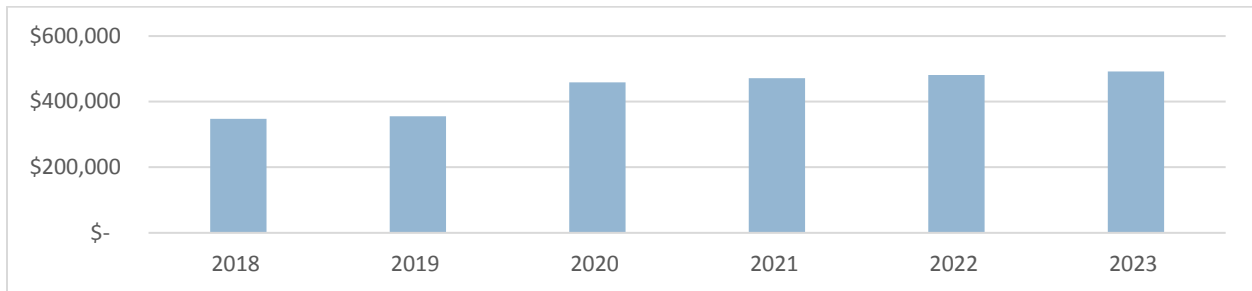


2020 Planning

This function is funded by taxpayers within electoral areas A through D. The Planning function provides land use planning services to electoral areas A, B, C and D of the qathet Regional District. The City of Powell River and Tla'amin Nation have their own planning departments and Electoral Area E (Lasqueti Island) receives its planning services from the Islands Trust.

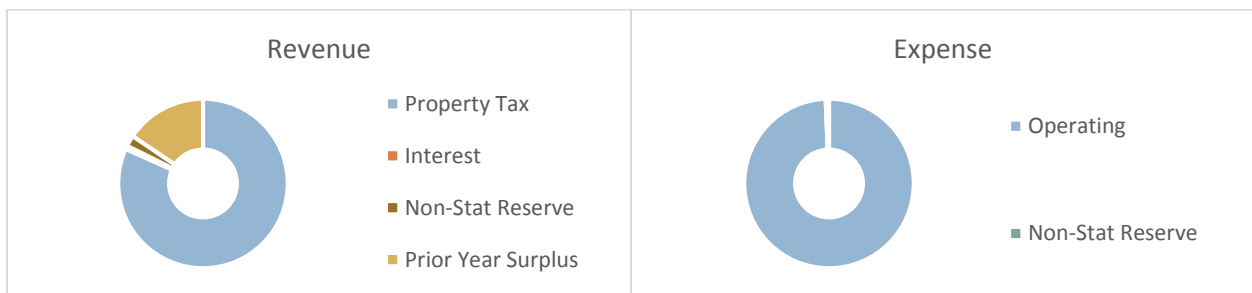
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

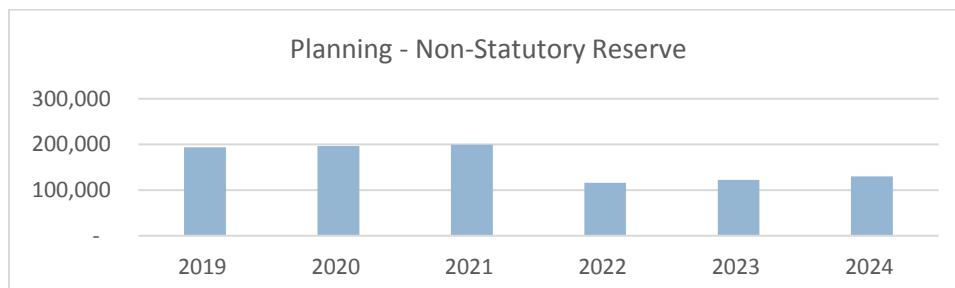


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.

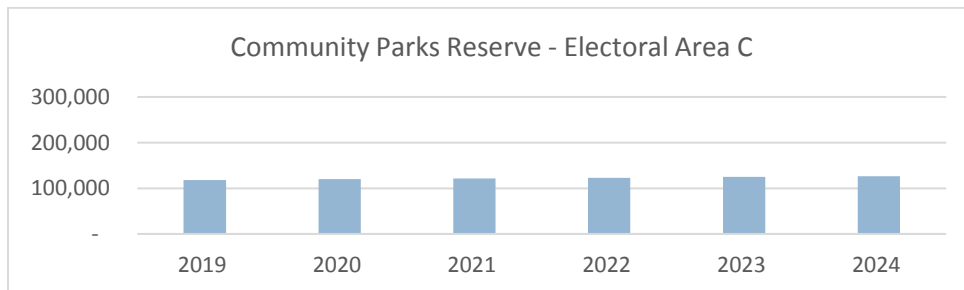
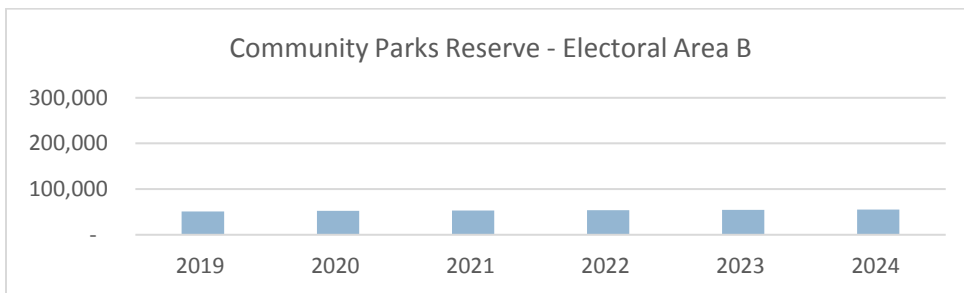
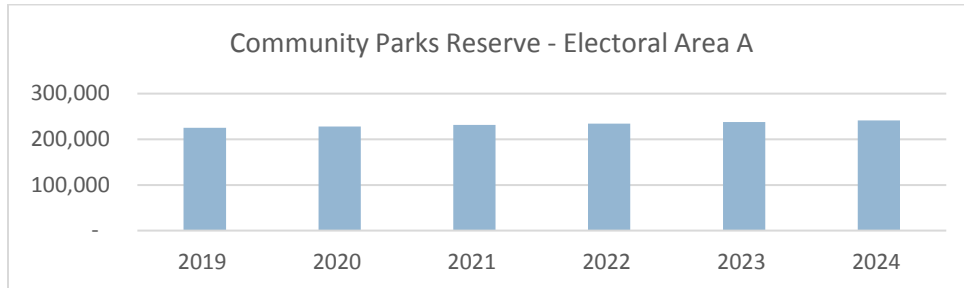


2020 Planning



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
REGIONAL PLANNING**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	0.82	0.82	0.98	1.10	1.06	1.02	1.02
01-1-1200-1001 Requisition - Property Value Tax	355,298	355,298	347,357	383,820	406,376	416,104	426,006
01-1-1200-1023 Grants	5,300	-	-	-	-	-	-
01-1-1200-1030 Map/Information Sales	445	-	500	510	520	531	541
01-1-1200-1035 Applications, Amendments, Permits	-	250	2,400	-	-	-	-
01-1-1200-1120 Investment Revenue	1,602	3,171	2,710	2,748	2,787	1,622	1,714
01-1-1200-1128 Other Revenue	530	-	-	-	-	-	-
01-1-1200-1140 Transfer from Reserve (CW)	5,000	4,500	-	-	-	-	-
01-1-1200-1142 Transfer from Reserve (NS)	-	-	9,000	-	-	-	-
01-1-1200-1150 Prior Year Surplus - Operating	108,051	108,051	66,129	50,000	40,000	40,000	40,000
01-1-1200-1800 Transfer from Equity in Capital	-	13,625	-	-	-	-	-
TOTAL OPERATING REVENUE	476,226	484,895	428,096	437,078	449,683	458,256	468,262
EXPENDITURES - GENERAL							
01-2-1200-1220 Salary & Wages	159,130	158,049	137,744	140,499	143,309	146,175	149,098
01-2-1200-1221 Payroll Benefits & Overhead	45,106	37,261	37,865	38,622	39,395	40,183	40,986
01-2-1200-1222 Travel	5,000	5,707	5,000	5,100	5,202	5,306	5,412
01-2-1200-1223 Training, Conferences & Memberships	3,000	2,897	3,000	3,060	3,121	3,184	3,247
01-2-1200-1230 Director Remuneration	8,480	6,363	9,686	9,879	10,077	10,278	10,484
01-2-1200-1232 Director Expense	1,000	540	1,000	1,020	1,040	1,061	1,082
01-2-1200-1245 Software & Licenses	1,500	1,693	1,750	1,785	1,821	1,857	1,894
01-2-1200-1268 Advertising/Communications	3,000	3,008	10,310	10,516	10,727	10,941	11,160
01-2-1200-1271 Insurance	1,585	1,620	1,652	1,685	1,719	1,754	1,789
01-2-1200-1281 Material/Supplies	2,500	24	1,000	1,020	1,040	1,061	1,082
01-2-1200-1284 Meeting Expenses	-	-	500	510	520	531	541
01-2-1200-1299 Contingency	5,000	-	5,000	5,500	5,500	5,500	5,500
01-2-1200-1323 General Expenditures & Mapping	-	600	750	765	780	796	812
01-2-1200-1362 Legal	65,000	11,341	65,000	66,300	67,626	68,979	70,358
01-2-1200-1420 Safety Equipment	-	-	-	-	-	-	-
01-2-1200-1485 Administration (Overhead Allocation)	69,523	69,523	84,729.37	86,460	88,179	89,933	91,722
01-2-1200-1801 Amortization Expense	-	13,625	-	-	-	-	-
SUBTOTAL GENERAL	369,825	312,251	364,986	372,722	380,057	387,538	395,169
EXPENDITURES - PLANNING PROJECTS							
01-2-1205-1222 Travel	-	-	-	-	-	-	-
01-2-1205-1268 Advertising/Communications	13,300	3,565	-	-	-	-	-
01-2-1205-1324 Reproduction & Mapping	-	-	-	-	-	-	-
01-2-1205-1326 Consultants & Other Labour	13,000	-	-	-	-	-	-
01-2-1205-1327 General Project Expenditures	-	-	-	-	-	-	-
01-2-1205-1328 Other Planning Projects	68,500	14,500	60,400	61,608	62,840	64,097	65,379
01-2-1205-1362 Legal Fees	-	882	-	-	-	-	-
SUBTOTAL PROJECTS	94,800	18,946	60,400	61,608	62,840	64,097	65,379
SUBTOTAL O & M	464,625	331,198	425,386	434,330	442,897	451,635	460,547

**qathet Regional District
REGIONAL PLANNING**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
01-2-1200-1500	Transfer to Reserve (NS)	11,602	87,568	2,710	2,748	6,787	6,622	7,714
01-2-1200-1501	Transfer to Reserve (Parks Planning)	-	-	-	-	-	-	-
01-2-1200-1506	Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET		476,227	418,766	428,096	437,078	449,683	458,256	468,262
NET REV / (EXP)		- 0	66,129	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-1200-1142	Transfer from Reserve (NS)	8,426	8,429	-	-	90,000	-	-
01-5-1200-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		8,426	8,429	-	-	90,000	-	-
EXPENDITURES								
01-6-1200-1475	Equipment - General	8,426	8,429	-	-	90,000	-	-
TOTAL CAPITAL EXPENDITURES		8,426	8,429	-	-	90,000	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	114,439	114,439	193,578	196,289	199,037	115,823	122,445
	Interest Earned	1,602	3,171	2,710	2,748	2,787	1,622	1,714
	Transfers from Operating	10,000	84,397	-	-	4,000	5,000	6,000
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	- 8,426	- 8,429	-	-	90,000	-	-
	Closing Balance	117,615	193,578	196,289	199,037	115,823	122,445	130,159



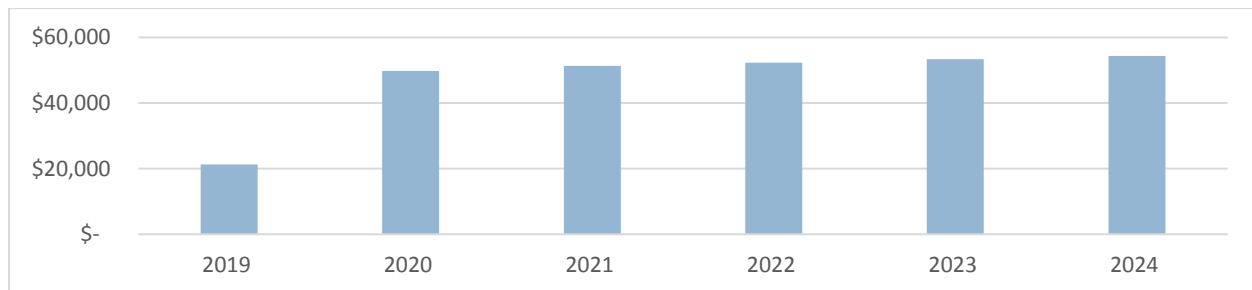
2020 Development (Referral) Services

This function provides processing of provincial land use and development referrals to determine whether proposed applications comply with qathet Regional District bylaws. Development referrals are received from a range of provincial agencies including:

- Ministry of Transportation & Infrastructure (rural subdivisions);
- Agricultural Land Commission (ALR subdivisions, exclusions, inclusions, non-farm use);
- Ministry of Forests, Lands & Natural Resource Operations (crown land tenures, crown foreshore tenures, water licenses, groundwater licenses, trail authorizations); and
- Ministry of Energy and Mines (mining permits).

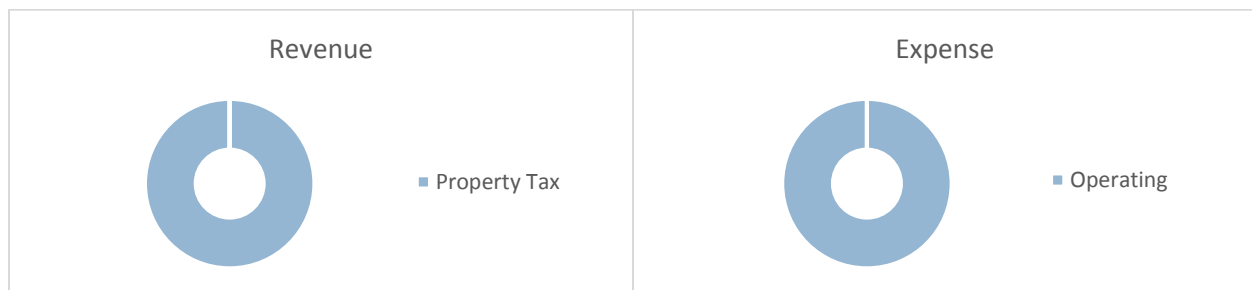
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
DEVELOPMENT (REFERRALS) SERVICE**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
	REVENUE						
	1.03	1.03	2.34	1.03	1.02	1.02	1.02
01-1-1210-1001 Requisition - Property Value Tax	21,299	21,299	49,760	51,352	52,349	53,366	54,403
01-1-1210-1150 Prior Year Surplus - Operating	- 2,797	- 2,797	615	-	-	-	-
TOTAL OPERATING REVENUE	18,502	18,502	50,374	51,352	52,349	53,366	54,403
	EXPENDITURES						
01-2-1210-1220 Salary & Wages	13,246	13,263	38,432	39,200	39,984	40,784	41,600
01-2-1210-1221 Payroll Benefits & Overhead	3,705	3,059	10,377	10,584	10,796	11,012	11,232
01-2-1210-1271 Insurance	51	65	66	68	69	70	72
01-2-1210-1485 Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
TOTAL OPERATING BUDGET	18,502	17,887	50,374	51,352	52,349	53,366	54,403
NET REV / (EXP)	-	615	-	-	-	-	-

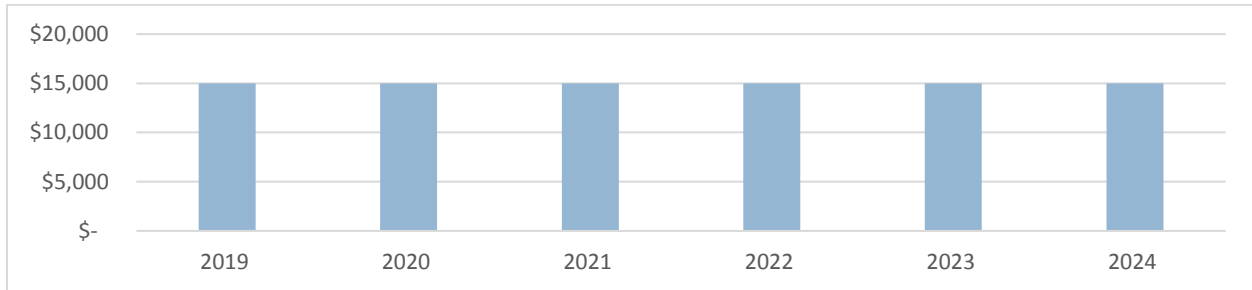


2020 Emergency Program Electoral Area D

This function is funded by taxpayers within electoral area D only and provides for an annual contribution to the Van Anda Improvement District to support the road rescue service on Texada Island.

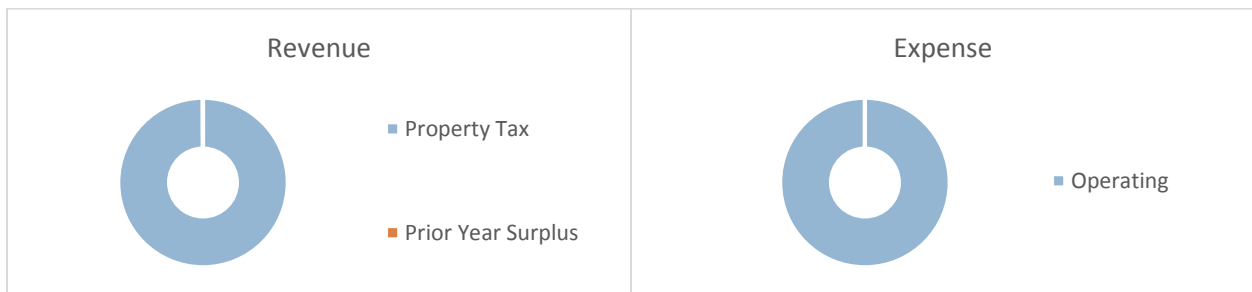
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
EMERGENCY PROGRAM - AREA 'D'**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
	REVENUE						
	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-2200-1001 Requisition - Property Value Tax	15,000	15,000	15,000	15,000	15,000	15,000	15,000
01-1-2200-1128 Other	-	-	-	-	-	-	-
01-1-2200-1150 Prior Year Surplus - Operating	36	36	6	-	-	-	-
01-1-2200-1800 Transfer from Equity in Capital	-	903	-	-	-	-	-
TOTAL OPERATING REVENUE	15,036	15,939	15,006	15,000	15,000	15,000	15,000
	EXPENDITURES						
01-2-2200-1215 Road Rescue Operating Grant	13,467	13,467	13,441	13,433	13,431	13,429	13,427
01-2-2200-1244 Material & Equipment Purchases	-	-	-	-	-	-	-
01-2-2200-1271 Insurance	69	63	65	67	69	71	73
01-2-2200-1275 Accident Insurance	-	-	-	-	-	-	-
01-2-2200-1485 Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-2200-1801 Amortization Expense	-	903	-	-	-	-	-
SUBTOTAL O & M	15,036	15,933	15,006	15,000	15,000	15,000	15,000
01-2-2200-1500 Transfer to Non-Stat Reserve	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET	15,036	15,933	15,006	15,000	15,000	15,000	15,000
NET REV / (EXP)	-	6	-	-	-	-	-

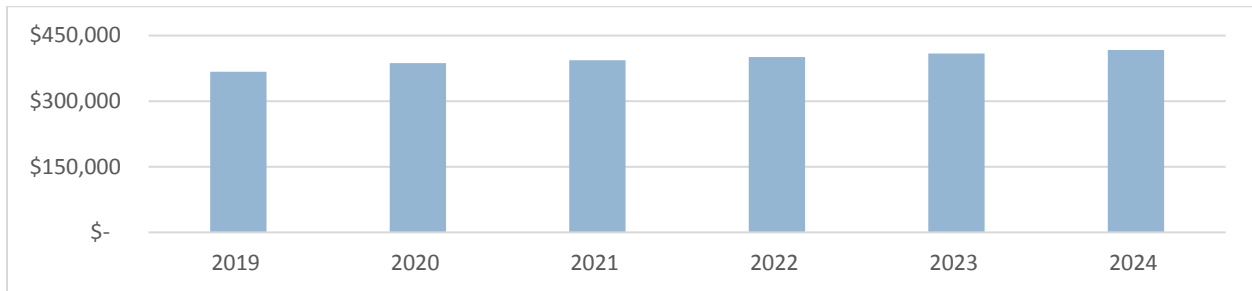


2020 Library Services

This function is funded by taxpayers within electoral areas A through D. The service provides for an annual contribution to the Powell River Library service to support operations and capital related to the library service.

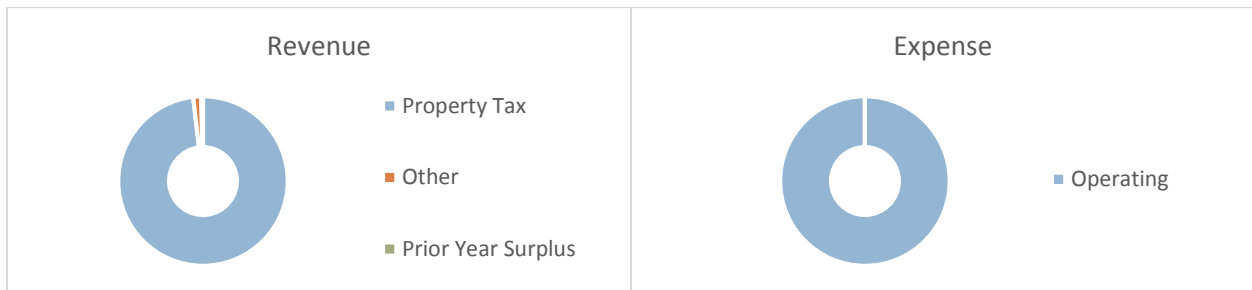
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
LIBRARY SERVICES (A,B,C,D)

OPERATING

	REVENUE
01-1-3100-1001	Requisition - Property Value Tax
01-1-3100-1121	Contribution from Sliammon
01-1-3100-1128	Other
01-1-3100-1150	Prior Year Surplus
	TOTAL OPERATING REVENUE

	EXPENDITURES
01-2-3100-1253	Library Services
01-2-3100-1299	Contingency
01-2-3100-1485	Administration
	TOTAL OPERATING BUDGET
	NET REV / (EXP)

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
	1.04	1.04	1.05	1.02	1.02	1.02	1.02
	367,430	367,430	386,835	393,267	401,103	409,095	417,247
	6,044	6,095	6,095	6,095	6,095	6,095	6,095
	1,000	-	-	-	-	-	-
	251	251	1,250	-	-	-	-
	374,725	373,776	391,681	399,362	407,198	415,190	423,342
	373,225	373,526	390,181	397,862	405,698	413,690	421,842
	-	-	-	-	-	-	-
	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	374,725	375,026	391,681	399,362	407,198	415,190	423,342
	-	-	1,250	-	-	-	-

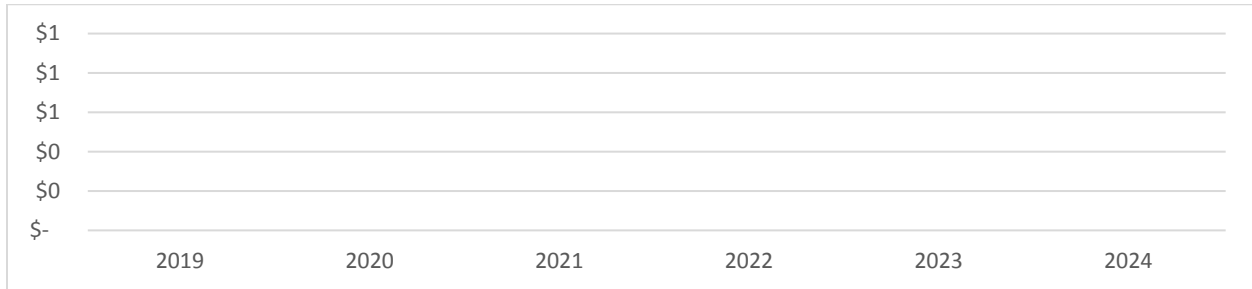


2020 Waste Management Lasqueti Island

This function was funded by taxpayers within electoral area E only. There is no longer a requisition for this service as the Lasqueti waste management operations are now included as part of the Regional Waste Management service.

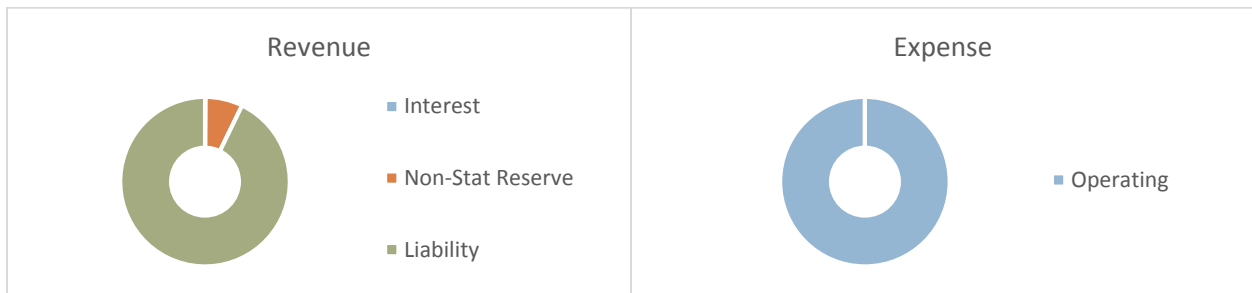
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

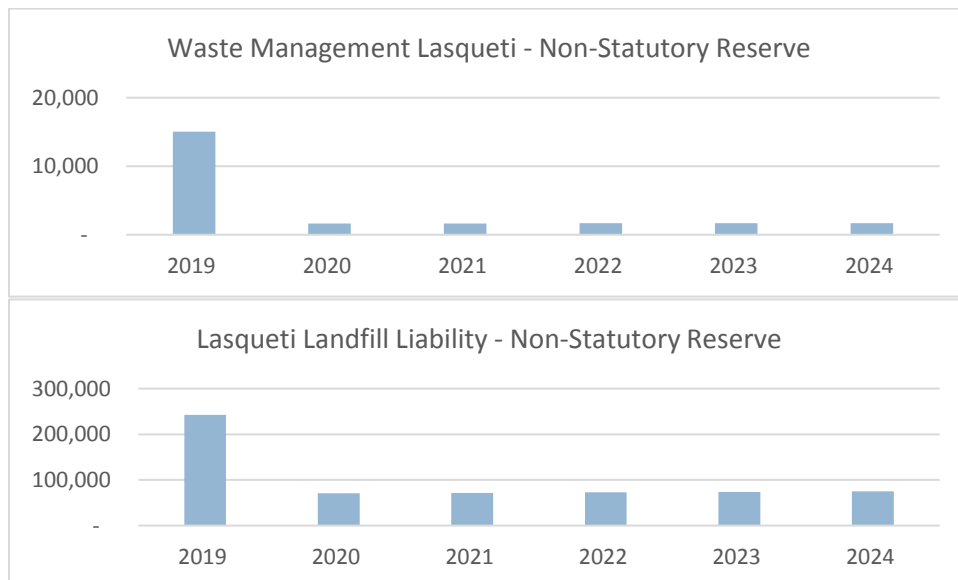


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
WASTE MANAGEMENT-LASQUETI ISLAND

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1,26	1,26					
01-1-3300-1001 Requisition - Property Value Tax	-	-	-	-	-	-	-
01-1-3300-1120 Investment Revenue	912	1,635	210	23	23	-	-
01-1-3300-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-3300-1142 Transfer from Reserve (NS)	-	-	13,395	-	-	-	-
01-1-3300-1146 Transfer from Landfill Liability	46,922	49	175,120	-	-	-	-
01-1-3300-1128 Other Revenue	-	-	-	-	-	-	-
01-1-3300-1150 Prior Year Surplus - Operating	27,916	27,916	-	-	-	-	-
01-1-3300-1800 Transfer from Equity in Capital	-	12,843	-	-	-	-	-
TOTAL OPERATING REVENUE	75,750	42,443	188,725	23	23	-	-
EXPENDITURES							
01-2-3300-1220 Salaries and Wages	-	-	-	-	-	-	-
01-2-3300-1228 Contractor Wages	-	-	-	-	-	-	-
01-2-3300-1229 Contractor Overhead	-	-	-	-	-	-	-
01-2-3300-1270 Other	-	-	-	-	-	-	-
01-2-3300-1271 Insurance	-	-	-	-	-	-	-
01-2-3300-1274 Studies/Professional Fees	-	-	-	-	-	-	-
01-2-3300-1298 Operating Reserve	-	-	-	-	-	-	-
01-2-3300-1299 Contingency	-	-	-	-	-	-	-
01-2-3300-1352 Public Education	-	-	-	-	-	-	-
01-2-3300-1372 Shoreline Cleanup	-	-	-	-	-	-	-
01-2-3300-1373 Site Maintenance & Monitoring	-	-	-	-	-	-	-
01-2-3300-1374 Recycling Centre Operation	-	-	-	-	-	-	-
01-2-3300-1375 Services Coordination	-	-	-	-	-	-	-
01-2-3300-1390 Landfill Closure	75,000	27,215	187,975	-	-	-	-
01-2-3300-1391 Landfill Monitoring	-	-	-	-	-	-	-
01-2-3300-1485 Administration	750	750	750	-	-	-	-
01-2-3300-1496 Loss on Disposal of Asset	-	2,202	-	-	-	-	-
01-2-3300-1801 Amortization Expense	-	10,641	-	-	-	-	-
SUBTOTAL O & M	75,750	40,808	188,725	-	-	-	-
01-2-3300-1500 Transfer to Reserve (NS)	-	1,635	-	23	23	-	-
01-2-3300-1502 Transfer to Landfill Liability	-	-	-	-	-	-	-
01-2-3300-1557 Debt Payment	-	-	-	-	-	-	-
TOTAL OPERATING BUDGET	75,750	42,443	188,725	23	23	-	-
NET REV / (EXP)	0	-	-	-	-	-	-

qathet Regional District
WASTE MANAGEMENT-LASQUETI ISLAND

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
CAPITAL							
REVENUE							
01-5-3300-1140	89,166	89,166	-	-	-	-	-
01-5-3300-1142	56,810	51,713	-	-	-	-	-
01-5-3300-1152	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE	145,976	140,879	-	-	-	-	-
EXPENDITURES							
01-6-3300-1220	-	-	-	-	-	-	-
01-6-3300-1221	-	-	-	-	-	-	-
01-6-3300-1469	-	-	-	-	-	-	-
01-6-3300-1471	125,976	114,845	-	-	-	-	-
01-6-3300-1475	20,000	26,033	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES	145,976	140,879	-	-	-	-	-
NET REV / (EXP)	-	-	-	-	-	-	-
NON-STATUTORY RESERVE							
Opening Balance	65,107	65,107	15,029	1,634	1,657	1,680	1,680
Interest Earned	911	1,635	210	23	23	24	24
Transfers from Operating	- 911	-	210	-	-	24	24
Transfer to Operating	-	-	13,395	-	-	-	-
Transfer to Capital	- 56,810	- 51,713	-	-	-	-	-
Closing Balance	8,297	15,029	1,634	1,657	1,680	1,680	1,680
NON-STATUTORY RESERVE - Landfill Liability							
Opening Balance	172,774	172,774	242,331	70,605	71,593	72,595	73,612
Interest Earned	2,419	4,647	3,393	988	1,002	1,016	1,031
Transfers from Operating	-	64,960	-	-	-	-	-
Transfer to Operating	- 46,922	- 49	175,120	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Closing Balance	128,271	242,331	70,605	71,593	72,595	73,612	74,642



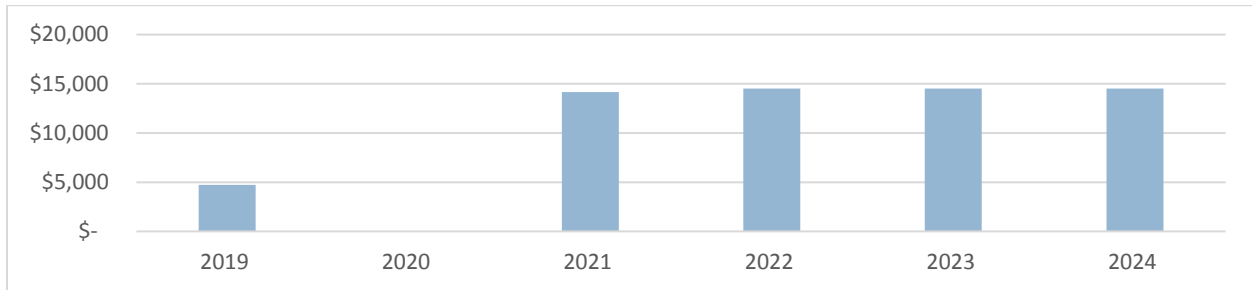
2020 House Numbering

This function is funded by taxpayers within electoral areas A through D. The service supports the issuance of new or revised civic addresses within electoral areas A through D.

The service also supports the issuance of civic addresses to the Tla'amin Nation on a cost for service basis.

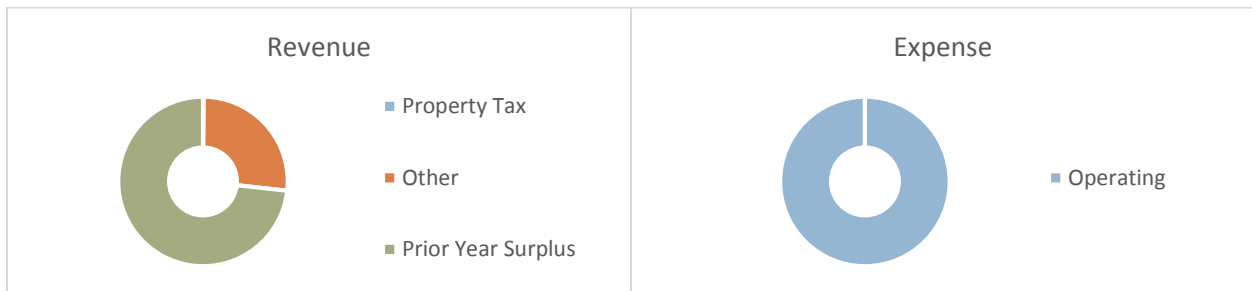
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
HOUSE NUMBERING**

OPERATING

REVENUE

01-1-3600-1001	Requisition - Property Value Tax
01-1-3600-1023	Grants
01-1-3600-1128	Other
01-1-3600-1150	Prior Year Surplus
TOTAL OPERATING REVENUE	

EXPENDITURES

01-2-3600-1324	Map Updating & Reproduction
01-2-3600-1271	Insurance
01-2-3600-1485	Administration
TOTAL OPERATING BUDGET	
NET REV / (EXP)	

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
	4,721	4,721	28	14,155	14,523	14,524	14,525
	-	-					
	5,000	788	5,000	5,000	5,000	5,000	5,000
	9,050	9,050	13,766	-	-	-	-
	18,771	14,559	18,794	19,155	19,523	19,524	19,525
	18,000	-	18,000	18,360	18,727	18,727	18,727
	21	43	44	45	46	47	47
	750	750	750	750	750	750	750
	18,771	793	18,794	19,155	19,523	19,524	19,525
	-	13,766	-	-	-	-	-

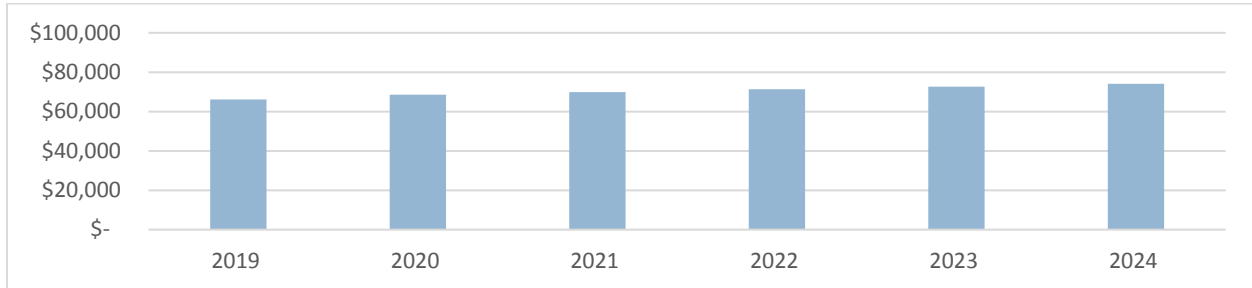


2020 Community Recreation Electoral Areas C and E

The cost of each function is funded by taxpayers within electoral areas C and E.

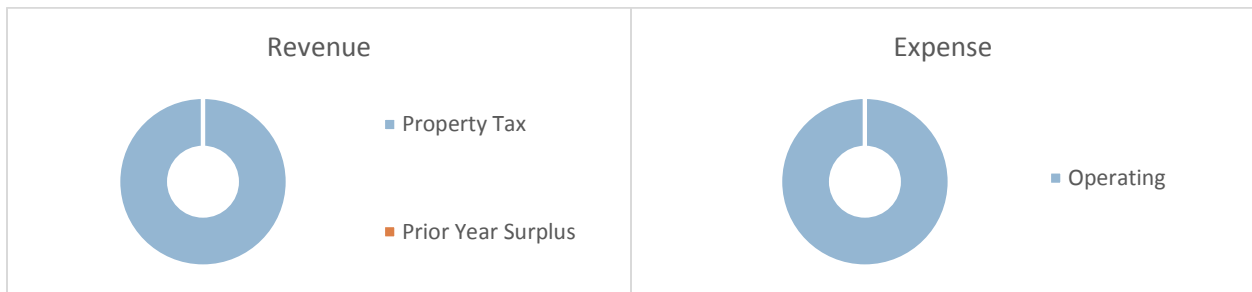
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
COMMUNITY RECREATION AREAS (C & E)

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.03	1.03	1.02	1.02	1.02	1.02	1.02
01-1-3700-1004 Requisition - Property Value Tax - EA 'C'	51,704	51,704	52,903	53,938	54,994	56,070	57,169
01-1-3700-1128 Other Revenue	-	-	-	-	-	-	-
01-1-3700-1140 Transfer in from Reserve (CW)	-	-	-	-	-	-	-
01-1-3700-1150 Prior Year Surplus - Operating	-	-	0	-	-	-	-
01-1-3701-1006 Requisition - Property Value Tax - EA 'E'	14,398	14,398	15,684	15,991	16,304	16,623	16,949
01-1-3701-1140 Transfer in from Reserve (CW)	5,000	3,640	-	-	-	-	-
01-1-3701-1150 Prior Year Surplus - Operating	13,700	13,700	-	-	-	-	-
TOTAL OPERATING REVENUE	84,802	83,442	68,587	69,929	71,298	72,694	74,118
EXPENDITURES							
01-2-3700-1202 Area C - Kelly Creek Community School	50,732	50,732	51,746	52,781	53,837	54,913	56,012
01-2-3700-1485 Administration (Area C)	972	972	1,157	1,157	1,157	1,157	1,157
01-2-3701-1204 Area E - Lasqueti Community Association	13,570	13,570	13,841	14,118	14,401	14,689	14,982
01-2-3701-1216 Area E - Lasqueti Recreation Development	19,000	17,641	1,500	1,530	1,561	1,592	1,624
01-2-3701-1485 Administration (Area E)	528	528	343	343	343	343	343
TOTAL OPERATING EXPENDITURES	84,802	83,443	68,587	69,929	71,298	72,694	74,118
NET REV / (EXP)	-	0	-	-	-	-	-



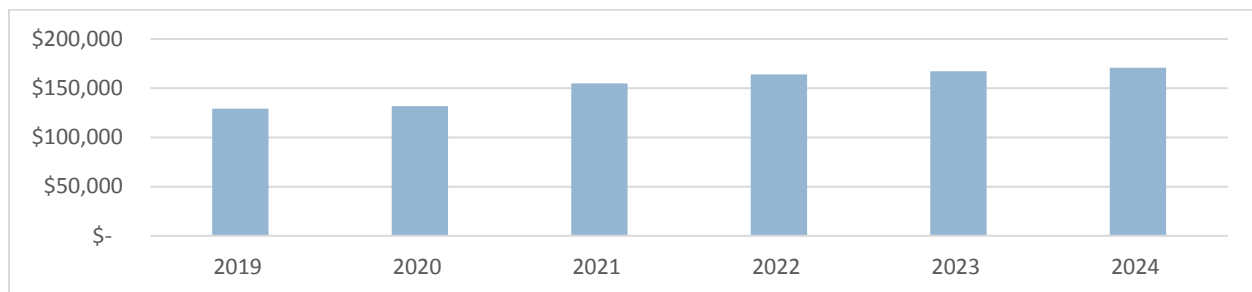
2020 Rural Paratransit

The Paratransit function is funded by taxpayers with electoral areas A through D and provides for a limited rural transit service. Fully accessible bus service is available for regional district residents on the following routes:

- Stillwater to Roberts Road
- Stillwater to Powell River
- Lund to Powell River
- Shelter Point on Texada Island to Powell River

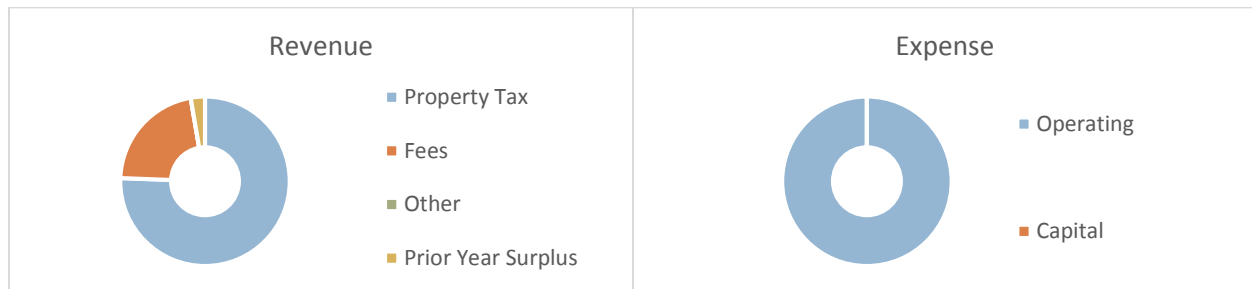
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
RURAL PARATRANSIT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE		1.22	1.22	1.02	1.18	1.06	1.02	1.02
01-1-3800-1001	Requisition - Property Value Tax	129,234	129,234	131,642	154,783	164,102	167,384	170,731
01-1-3800-1081	Fare	37,093	35,578	37,762	40,405	41,754	42,589	43,441
01-1-3800-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-3800-1150	Prior Year Surplus - Operating	22,626	22,626	4,726	-	-	-	-
01-1-3800-1800	Transfer from Equity in Capital	-	248	-	-	-	-	-
TOTAL OPERATING REVENUE		188,953	187,686	174,130	195,189	205,855	209,972	214,172
EXPENDITURES								
01-2-3800-1217	Distribution of Fare Revenue - CITY	25,965	21,347	22,657	24,243	25,052	25,553	26,064
01-2-3800-1220	Salary & Wages	6,346	5,143	6,003	6,123	6,245	6,370	6,497
01-2-3800-1221	Payroll Benefits & Overhead	1,777	1,353	1,621	1,653	1,686	1,720	1,754
01-2-3800-1222	Travel	50	-	50	51	52	53	54
01-2-3800-1270	Other	2,000	812	2,000	2,040	2,081	2,122	2,165
01-2-3800-1271	Insurance	504	569	580	592	604	616	628
01-2-3800-1272	General Operating Expenses	112,759	114,015	121,841	139,270	147,936	150,895	153,913
01-2-3800-1299	Contingency	78	-	5,000	5,100	5,202	5,306	5,412
01-2-3800-1485	Administration	11,952	11,952	14,378	16,116	16,997	17,337	17,684
01-2-3800-1801	Amortization Expense	-	248	-	-	-	-	-
SUBTOTAL OPERATING EXPENDITURES		161,431	155,437	174,130	195,189	205,855	209,972	214,172
01-2-3800-1506	Transfer to Capital	27,522	27,522	-	-	-	-	-
TOTAL OPERATING EXPENDITURES		188,953	182,959	174,130	195,189	205,855	209,972	214,172
NET REV / (EXP)		-	4,726	-	-	-	-	-
CAPITAL								
REVENUE								
01-5-3800-1128	Other	103,616	-	-	-	-	-	-
01-5-3800-1140	Transfer from Reserve (CW)	23,000	7,016	-	-	-	-	-
01-5-3800-1152	Transfer from Operating	27,522	27,522	-	-	-	-	-
TOTAL CAPITAL REVENUE		154,138	34,538	-	-	-	-	-
EXPENDITURES								
01-6-3800-1220	Salaries and Wages	-	2,001	-	-	-	-	-
01-6-3800-1221	Benefits and Overhead	-	711	-	-	-	-	-
01-6-3800-1471	Structures	154,138	31,827	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		154,138	34,538	-	-	-	-	-

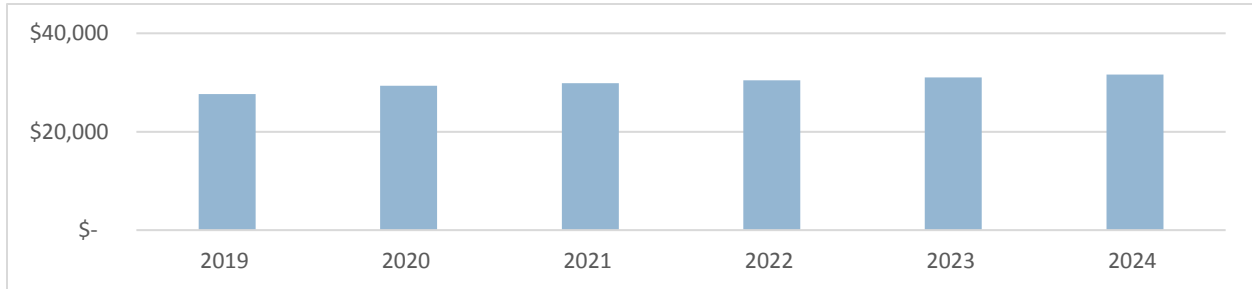


2020 Lasqueti Library

This function is funded by taxpayers within electoral area E only and provides for an annual contribution to the Vancouver Island Regional Library for library services to Lasqueti Island.

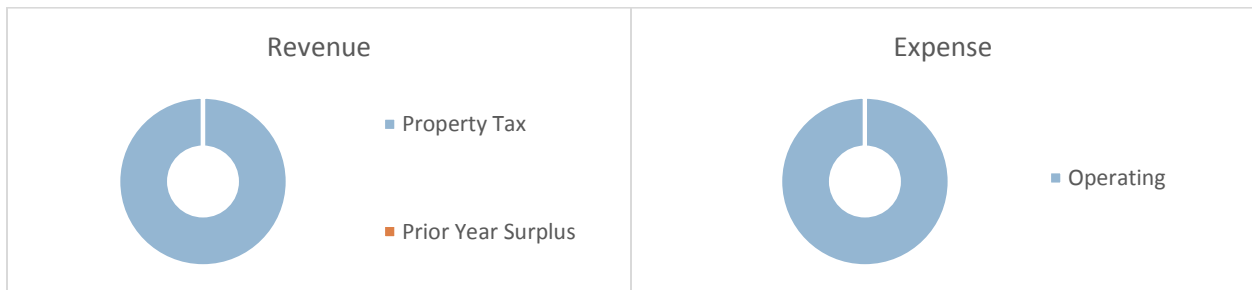
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



2019 Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
LASQUETI ISLAND LIBRARY SERVICES**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
	REVENUE	1.00	1.00	1.06	1.02	1.02	1.02	1.02
01-1-3900-1001	Requisition - Property Value Tax	27,658	27,658	29,338	29,893	30,461	31,040	31,631
01-1-3900-1150	Prior Year Surplus - Operating	- 2 -	- 2 -	- 2	-	-	-	-
	TOTAL OPERATING REVENUE	27,656	27,656	29,336	29,893	30,461	31,040	31,631
	EXPENDITURES							
01-2-3900-1000	Grant to Vancouver Island Regional Library	26,156	26,156	27,836	28,393	28,961	29,540	30,131
01-2-3900-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	27,656	27,656	29,336	29,893	30,461	31,040	31,631
	NET REV / (EXP)	-	-	2	-	-	-	-

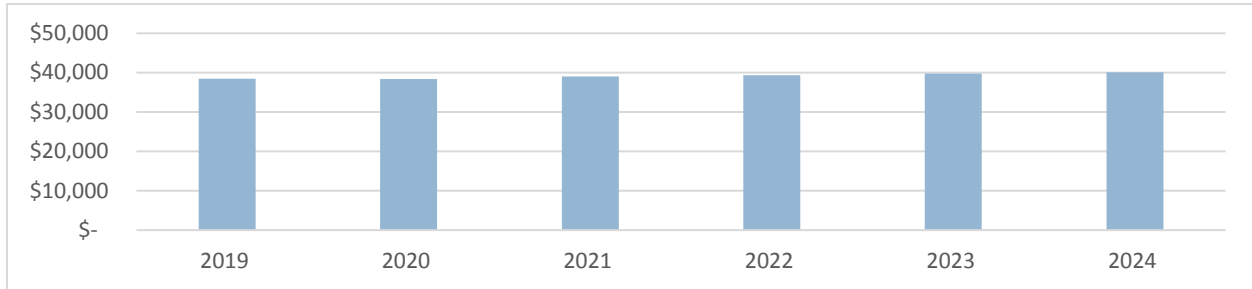


2020 Septage Disposal

The Septage Disposal service is funded by taxpayers within electoral areas A through D. The function provides for a contribution to the City of Powell River, through a service agreement, toward the costs associated with the operation and maintenance of the septage facility.

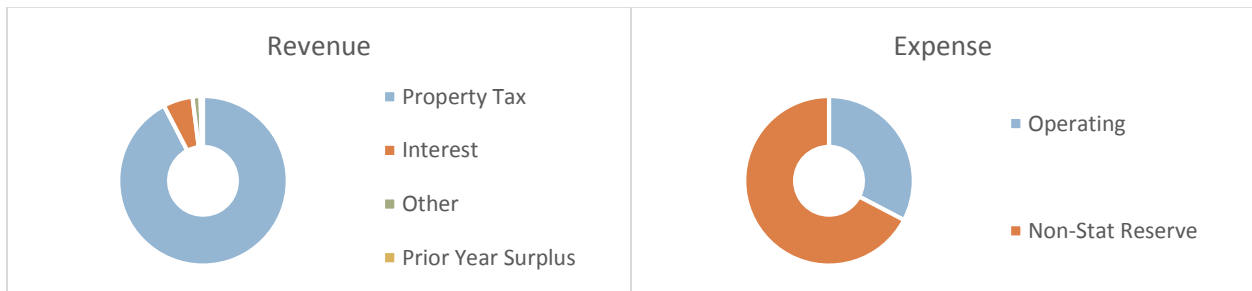
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

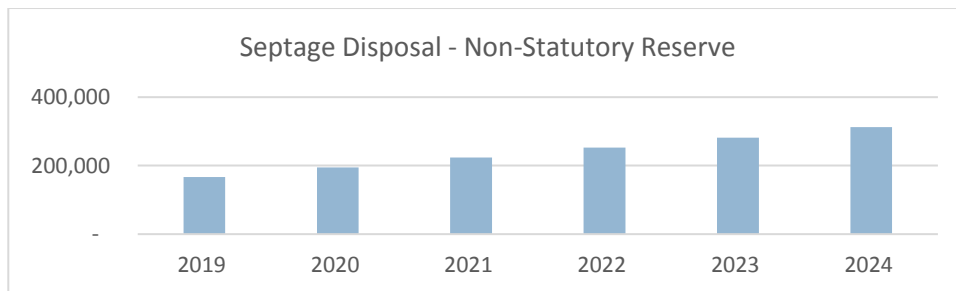


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
SEPTAGE DISPOSAL**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.02	1.02	1.00	1.01	1.01	1.01	1.01
01-1-4000-1001 Annual Tax Requisition	38,491	38,491	38,421	38,997	39,372	39,746	40,120
01-1-4000-1120 Investment Revenue	1,919	3,978	2,340	2,732	3,131	3,537	3,950
01-1-4000-1128 Other (SFN Contr.)	618	718	630	643	656	669	682
01-1-4000-1142 Transfer from Reserve (NS)	-	-	-	-	-	-	-
01-1-4000-1150 Prior Year Surplus - Operating	247	247	199	-	-	-	-
01-1-4000-1800 Transfer from Equity in Capital	-	178,150	-	-	-	-	-
TOTAL OPERATING REVENUE	41,276	221,585	41,591	42,372	43,159	43,952	44,753
EXPENDITURES							
01-2-4000-1218 Payment to City - Operations	6,208	6,208	6,376	6,525	6,677	6,834	6,994
01-2-4000-1219 Payment to City - Desludging Res.	5,412	5,412	5,558	5,689	5,822	5,958	6,097
01-2-4000-1271 Insurance	55	56	57	58	59	61	62
01-2-4000-1299 Contingency	100	-	100	100	100	100	100
01-2-4000-1485 Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-4000-1801 Amortization Expense	-	178,150	-	-	-	-	-
SUBTOTAL O & M	13,276	191,326	13,591	13,872	14,159	14,452	14,753
01-2-4000-1500 Transfer to Non-Stat Reserve	28,000	30,059	28,000	28,500	29,000	29,500	30,000
01-2-4000-1557 Debt Payment	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	41,276	221,385	41,591	42,372	43,159	43,952	44,753
NET REV / (EXP)	-	199	-	-	-	-	-
NON-STATUTORY RESERVE							
Opening Balance	137,082	137,082	167,141	195,141	223,641	252,641	282,141
Interest Earned	1,919	3,978	2,340	2,732	3,131	3,537	3,950
Transfers from Operating	26,081	26,081	25,660	25,768	25,869	25,963	26,050
Transfer to Operating	-	-	-	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Closing Balance	165,082	167,141	195,141	223,641	252,641	282,141	312,141

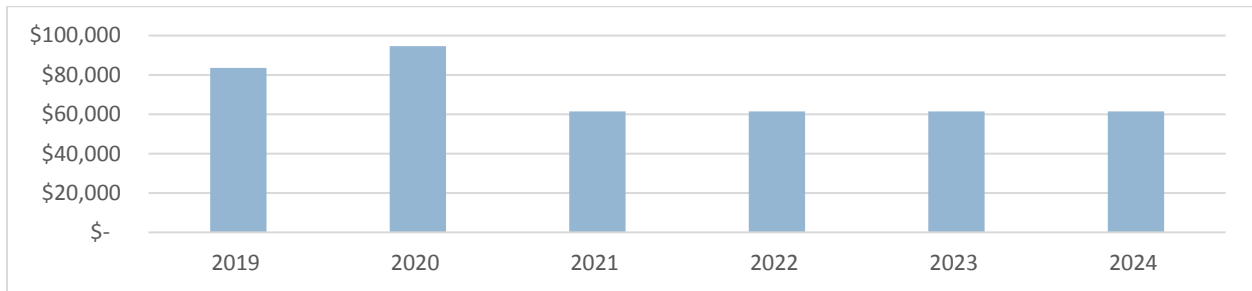


2020 Economic Development

This function is funded by taxpayers within electoral areas A, C and D and supports initiatives that enhance economic development in the region.

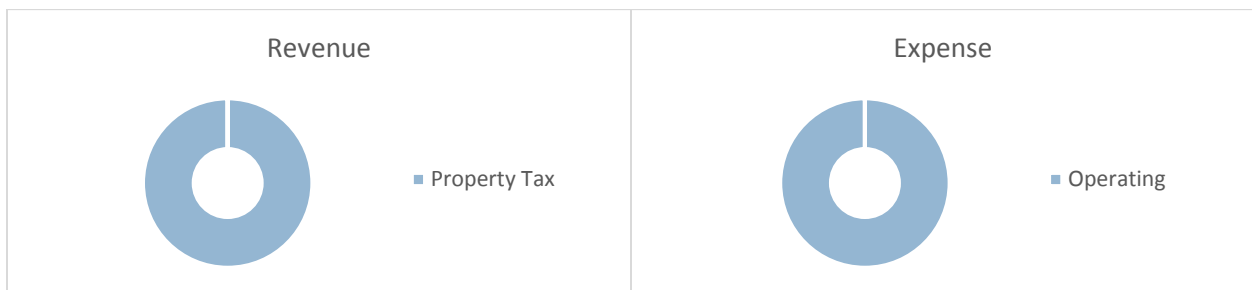
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
ECONOMIC DEVELOPMENT SERVICE**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
	REVENUE	1.00	1.00	1.13	0.65	1.00	1.00	1.00
01-1-4500-1001	Requisition - EAs	83,644	83,644	94,671	61,500	61,500	61,500	61,500
01-1-4500-1150	Surplus/Deficit	- 1 -	1	85	-	-	-	-
	TOTAL OPERATING REVENUE	83,643	83,643	94,756	61,500	61,500	61,500	61,500
	EXPENDITURES							
01-2-4500-1214	Contribution to Others	82,143	82,059	93,256	60,000	60,000	60,000	60,000
01-2-4500-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
	TOTAL OPERATING EXPENDITURES	83,643	83,559	94,756	61,500	61,500	61,500	61,500
	NET REV / (EXP)	-	85	-	-	-	-	-

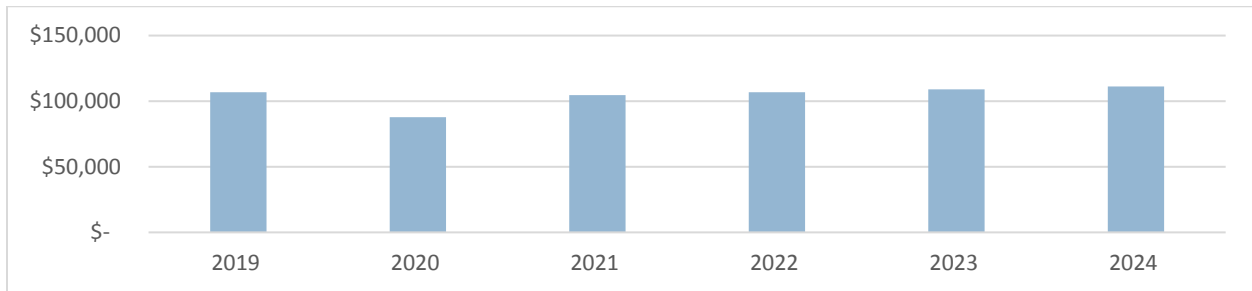


2020 Social Planning

The Social Planning function is funded by taxpayers within electoral areas A through E. The service supports the cost of a social planner through a contribution agreement with the City of Powell River.

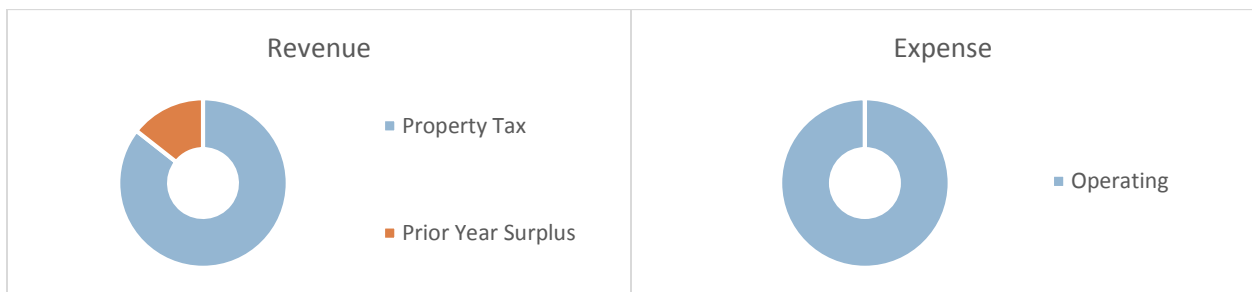
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
Social Planning Service

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE								
01-1-4600-1001	Requisition - Property Value Tax	106,772	106,772	87,848	104,685	106,779	108,914	111,093
01-1-4600-1150	Prior Year Surplus	-	-	14,785	-	-	-	-
TOTAL OPERATING REVENUE		106,772	106,772	102,633	104,685	106,779	108,914	111,093
EXPENDITURES								
01-2-4600-1214	Contributions to others	76,522	76,511	77,000	78,540	80,111	81,713	83,347
01-2-4600-1215	Contribution to City of Powell River	28,750	13,976	24,133	24,615	25,107	25,610	26,122
01-2-4600-1485	Administration	1,500	1,500	1,500	1,530	1,561	1,592	1,624
SUBTOTAL O & M		106,772	91,987	102,633	104,685	106,779	108,914	111,093
01-2-4600-1507	Transfer to Feasibility Reserve (NS)	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES		106,772	91,987	102,633	104,685	106,779	108,914	111,093
NET REV / (EXP)		-	14,785	-	-	-	-	-

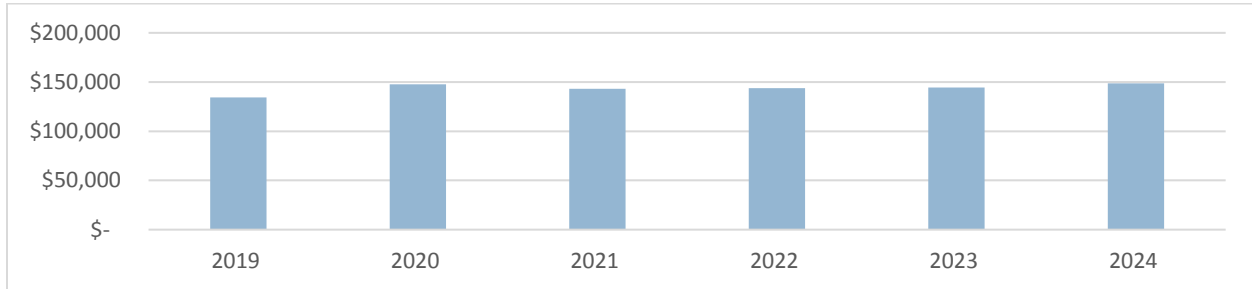


2020 Northside Recreation

This function is funded by taxpayers within the Northside Recreation service only (a subset of Electoral Area A) and supports operation of the Northside Community Recreation Centre as a public facility for community recreation, social and educational purposes.

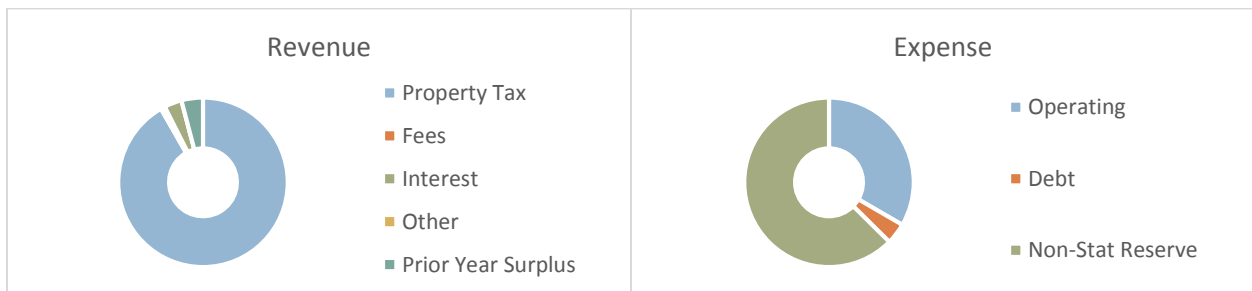
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

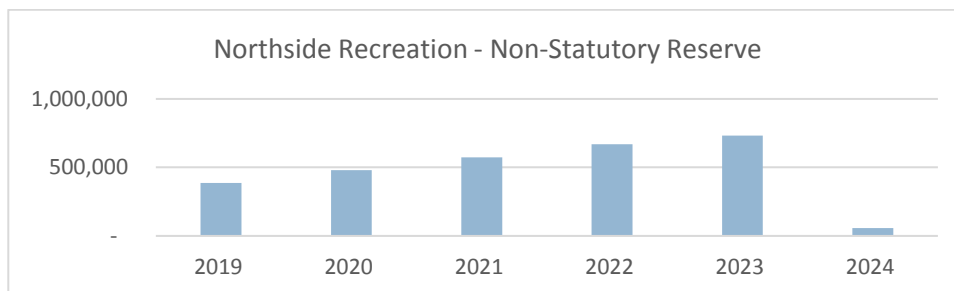


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
NORTHSIDE RECREATION**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.13	1.13	1.10	0.97	1.00	1.00	1.03
01-1-5000-1001 Annual Requisition	134,457	134,457	147,842	143,203	143,877	144,558	148,777
01-1-5000-1023 Grant	10,000	10,000	-				
01-1-5000-1040 User Fee Revenue	1,300	1,500	1,300	1,300	1,300	1,300	1,300
01-1-5000-1120 Investment Revenue	4,114	8,841	5,413	6,709	8,039	9,383	10,248
01-1-5000-1140 Transfer from Reserve (CW)	-	-					
01-1-5000-1142 Transfer from Reserve (NS)	-	-					
01-1-5000-1128 Other	-	2,862					
01-1-5000-1150 Prior Year Surplus - Operating	- 0 -	0	6,605	-	-	-	-
01-1-5000-1800 Transfer from Equity in Capital	-	6,845					
TOTAL OPERATING REVENUE	149,871	158,780	147,949	151,212	153,217	155,242	160,325
EXPENDITURES							
01-2-5000-1220 Salaries & Wages	9,093	8,538	9,284	9,469	9,659	9,852	10,049
01-2-5000-1221 Payroll Benefits & Overhead	2,546	2,238	2,507	2,557	2,608	2,660	2,713
01-2-5000-1222 Travel	-	-	-	-	-	-	-
01-2-5000-1246 Services - Other	1,300	1,684	1,500	1,530	1,561	1,592	1,624
01-2-5000-1247 Services - Phone / Internet	3,000	2,778	3,000	3,060	3,121	3,184	3,247
01-2-5000-1248 Services - Heat	2,876	6,048	6,000	6,120	6,242	6,367	6,495
01-2-5000-1249 Services - Hydro	817	901	960	979	999	1,019	1,039
01-2-5000-1250 Services - Garbage	200	108	200	204	208	212	216
01-2-5000-1271 Insurance	2,407	2,000	2,040	2,081	2,122	2,165	2,208
01-2-5000-1274 Studies/Professional Fees	24,545	23,490	5,000	5,000	5,100	5,202	5,306
01-2-5000-1299 Contingency	100	-	100	102	104	106	108
01-2-5000-1404 Building & Ground Maintenance	6,200	9,243	11,700	11,934	12,173	12,416	12,664
01-2-5000-1420 Safety Equipment	-	-	3,000	3,060	3,121	3,184	3,247
01-2-5000-1485 Administration	2,820	2,820	4,076	4,149	4,232	4,316	4,403
01-2-5000-1801 Amortization Expense	-	6,845					
SUBTOTAL O & M	55,904	66,692	49,366	50,245	51,250	52,275	53,320
01-2-5000-1557 Debt Payment	5,967	5,967	5,967	5,967	5,967	5,967	12,005
01-2-5000-1500 Transfer to Reserve (NS)	88,000	92,727	92,616	95,000	96,000	97,000	95,000
TOTAL OPERATING EXPENDITURES	149,871	165,386	147,949	151,212	153,217	155,242	160,325
NET REV / (EXP)	-	6,605	-	-	-	-	-

**qathet Regional District
NORTHSIDE RECREATION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-5000-1023	Grant	-	-	-	-	-	-	-
01-5-5000-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-5000-1142	Transfer from Reserve (NS)	-	-	-	-	-	35,250	770,000
01-5-5000-1143	Borrowing	-	-	-	-	-	-	230,000
TOTAL CAPITAL REVENUE		-	-	-	-	-	35,250	1,000,000
EXPENDITURES								
01-6-5000-1220	Salaries & Wages	-	-	-	-	-	-	-
01-6-5000-1221	Benefits/Overhead	-	-	-	-	-	-	-
01-6-5000-1469	Land	-	-	-	-	-	-	-
01-6-5000-1470	Land - Improvements	-	-	-	-	-	30,000	-
01-6-5000-1471	Buildings	-	-	-	-	-	5,250	1,000,000
01-6-5000-1475	Equipment	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		-	-	-	-	-	35,250	1,000,000
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	293,885	293,885	386,612	479,228	574,228	670,228	731,978
	Interest Earned	4,114	8,841	5,413	6,709	8,039	9,383	10,248
	Transfers from Operating	83,886	83,886	87,203	88,291	87,961	87,617	84,752
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	35,250	770,000
	Closing Balance	381,885	386,612	479,228	574,228	670,228	731,978	56,978

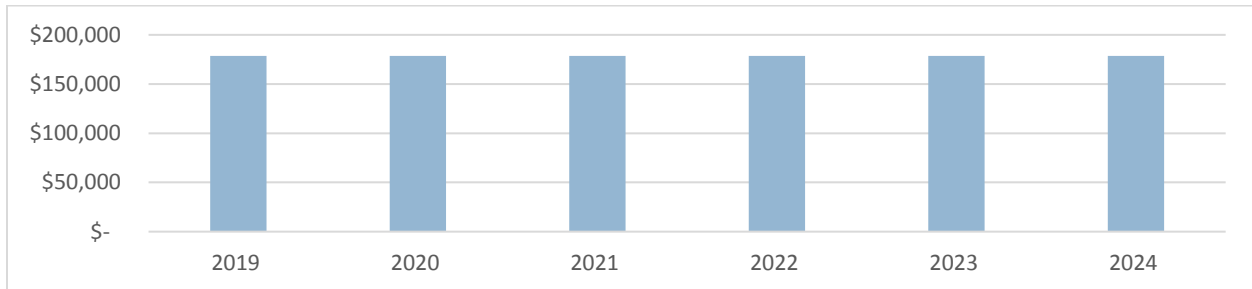


2020 Sub-Regional Recreation

This function is funded by taxpayers within electoral area A (exclusive of Savary Island), electoral areas B and C. This is a new service starting in 2019 to provide for a contribution to the operation of the City of Powell River recreation complex.

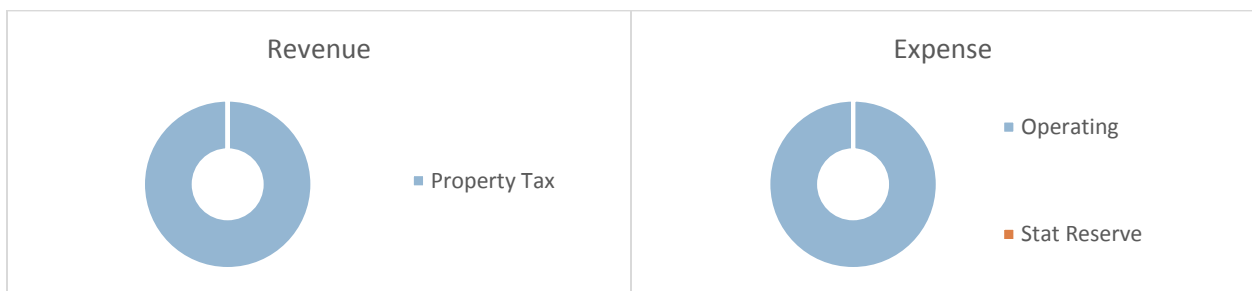
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



**qathet Regional District
Sub-Regional Recreation Service**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE								
01-1-5100-1001	Requisition - Property Value Tax	178,500	178,500	178,500	178,500	178,500	178,500	178,500
01-1-5100-1120	Investment Revenue	-	-	-	-	-	-	-
01-1-5100-1150	Prior Year Surplus	-	-	-	-	-	-	-
TOTAL OPERATING REVENUE		178,500	178,500	178,500	178,500	178,500	178,500	178,500
EXPENDITURES								
01-2-5100-1215	Operating Grant to City for Complex	169,344	169,344	177,000	177,000	177,000	177,000	177,000
01-2-5100-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
SUBTOTAL O & M		170,844	170,844	178,500	178,500	178,500	178,500	178,500
01-2-5100-1507	Transfer to Feasibility Reserve (NS)	7,656	7,656	-	-	-	-	-
TOTAL OPERATING EXPENDITURES		178,500	178,500	178,500	178,500	178,500	178,500	178,500
NET REV / (EXP)		0	-	-	-	-	-	-



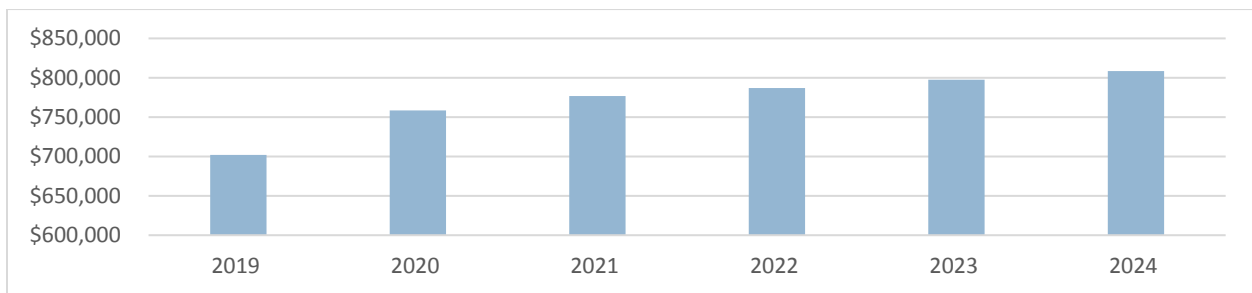
2020 Malaspina Fire Protection

This function is funded by taxpayers within the Malaspina Fire service only (a subset of Electoral Areas A, C and SIGD). The Malaspina Fire Protection service provides protection to all private properties from the City of Powell River's east boundary south to 1.3 km past Roberts Road. Per the qathet Regional District's policy the service currently provides for:

- Full service training
- Medical first responder: B,C,D,E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- 3A volunteer fully protected FUS Insurance Grading to the Myrtle Pond and Brew Bay areas that are services with fire hydrants
- 3B volunteer fire hall protection to everywhere else in the service area up to 8 km from either of the two halls

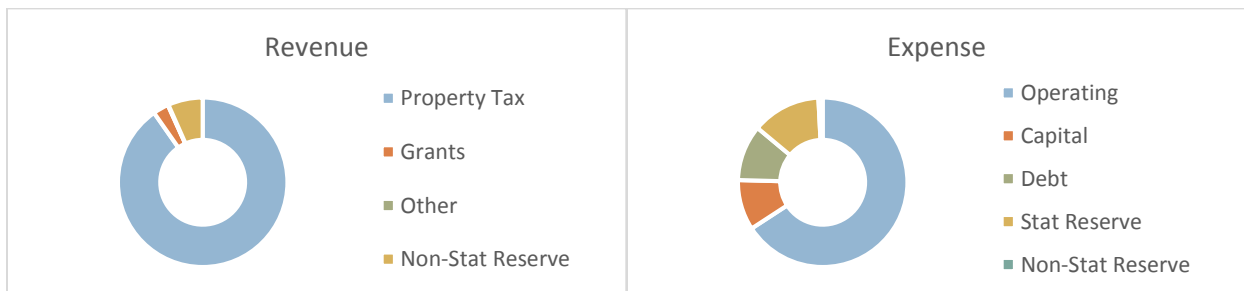
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



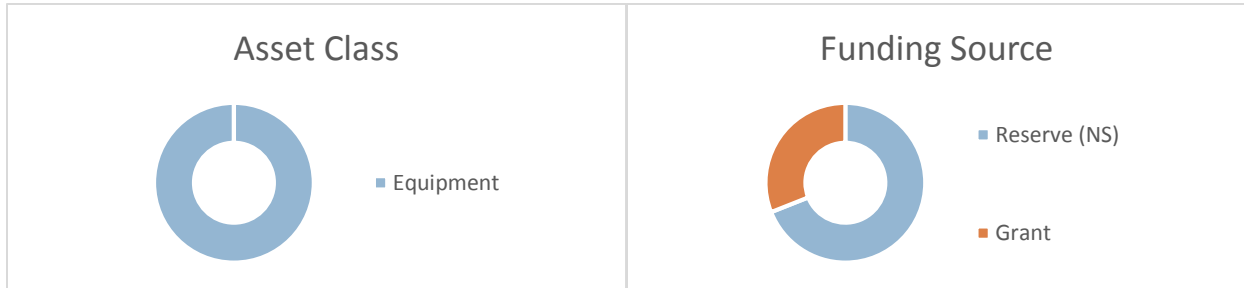


2020 Malaspina Fire Protection

Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0090	Equipment	Install Generator at No.2 Hall	6,696	Reserve (NS)
C0175	Equipment	Modify T-57 porta tank to match T-54	16,000	Reserve (NS)
C0176	Equipment	Lockers for 1 Hall	6,500	Reserve (NS)
C0177	Equipment	Supply and install Tough Tablet in T-57	10,000	Reserve (NS)
C0178	Equipment	BullEx-BEPB03-P BullsEye Plus Package	450	Reserve (NS)
C0178	Equipment	BullEx-BEPB03-P BullsEye Plus Package	25,000	Grant
C0179	Equipment	SCBA Bottles	16,000	Reserve (NS)

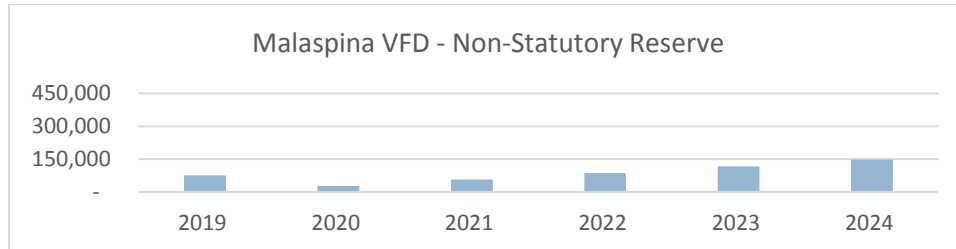


Reserves

Projected closing balances

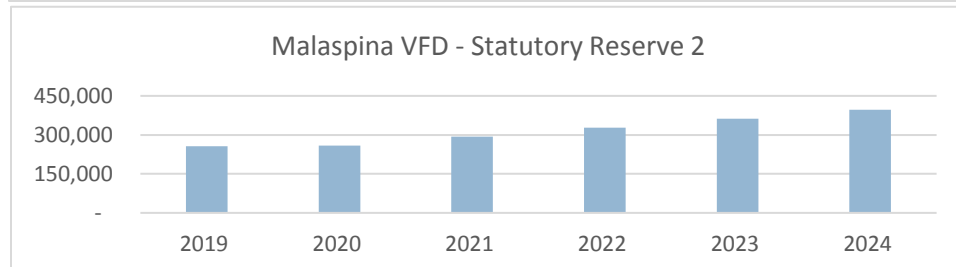
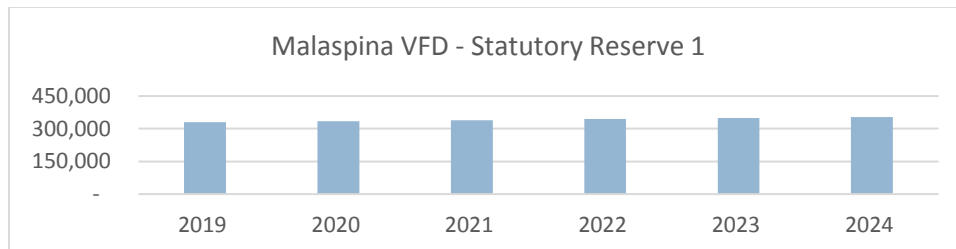
Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
MALASPINA FIRE DEPARTMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.15	1.15	1.08	1.02	1.01	1.01	1.01
01-1-6000-1001 Requisition - Property Value Tax	702,075	702,075	758,544	776,652	787,017	797,589	808,372
01-1-6000-1120 Investment Revenue			1,070				
01-1-6000-1128 Other Revenue	41,617	47,862	-				
01-1-6000-1140 Transfer from Reserve (CW)	-	-	-				
01-1-6000-1150 Prior Year Surplus - Operating	- 1 -	1	-	-	-	-	-
01-1-6000-1499 Gain on Sale/Disposal of Asset	-	38,550	-				
01-1-6000-1800 Transfer from Equity in Capital	-	80,198	-				
TOTAL OPERATING REVENUE	743,691	868,685	759,614	776,652	787,017	797,589	808,372
EXPENDITURES							
01-2-6000-1220 Salary & Wages	16,285	14,337	16,432	16,760	17,096	17,438	17,786
01-2-6000-1221 Payroll Benefits & Overhead	34,682	33,012	31,281	31,907	32,545	33,196	33,859
01-2-6000-1222 Travel	500	1,058	500	510	520	531	541
01-2-6000-1223 Training	73,804	98,963	91,300	93,126	94,989	96,888	98,826
01-2-6000-1224 Health & Safety	3,167	3,400	4,345	4,432	4,521	4,611	4,703
01-2-6000-1225 Honorariums	105,970	74,363	92,670	94,523	96,414	98,342	100,309
01-2-6000-1233 Seminar & Convention	13,000	8,353	14,000	14,280	14,566	14,857	15,154
01-2-6000-1240 Vehicle Operation - Gas & Oil	8,000	6,118	10,000	10,200	10,404	10,612	10,824
01-2-6000-1242 Vehicle Maintenance	18,000	14,552	33,000	33,660	34,333	35,020	35,720
01-2-6000-1244 Equipment & Apparatus Purchases	75,544	58,888	65,650	66,963	68,302	69,668	71,062
01-2-6000-1246 Services - Other	11,710	9,383	10,928	11,146	11,369	11,597	11,828
01-2-6000-1247 Services - Phone / Internet	10,623	9,937	10,623	10,835	11,052	11,273	11,498
01-2-6000-1248 Services - Heat / Propane	1,460	384	1,460	1,489	1,519	1,549	1,580
01-2-6000-1249 Services - Hydro	10,020	9,825	10,020	10,220	10,425	10,633	10,846
01-2-6000-1250 Services - Garbage	739	491	739	753	768	784	799
01-2-6000-1251 Office Purchases & Supplies	3,000	743	3,000	3,060	3,121	3,184	3,247
01-2-6000-1262 Services - Postage	500	-	500	510	520	531	541
01-2-6000-1265 Equipment & Apparatus O & M	18,478	5,317	17,200	17,544	17,895	18,253	18,618
01-2-6000-1268 Communication O & M	6,000	5,036	1,500	1,530	1,561	1,592	1,624
01-2-6000-1270 Other	1,500	3,938	9,030	9,211	9,395	9,583	9,774
01-2-6000-1271 Insurance	7,347	6,427	6,556	6,687	6,820	6,957	7,096
01-2-6000-1274 Studies/ Professional Fees	19,640	19,434	41,250	-	-	-	-
01-2-6000-1277 Firefighter Insurance	3,000	3,247	4,000	4,080	4,162	4,245	4,330
01-2-6000-1279 First Responder Equip. & Supplies	7,000	7,261	8,000	8,160	8,323	8,490	8,659
01-2-6000-1299 Contingency	3,000	-	-	-	-	-	-
01-2-6000-1340 Other Training/Membership	2,500	1,396	2,500	2,550	2,601	2,653	2,706
01-2-6000-1362 Legal	41,617	53,033	2,000	2,040	2,081	2,122	2,165
01-2-6000-1404 Hall Repairs	9,000	17,273	8,900	9,078	9,260	9,445	9,634
01-2-6000-1420 Safety Equipment	-	-	2,000	2,040	2,081	2,122	2,165
01-2-6000-1461 Vehicle Insurance & Inspection	6,140	3,235	7,990	8,150	8,313	8,479	8,649
01-2-6000-1468 Minor Assets	-	-	-	-	-	-	-
01-2-6000-1485 Administration	37,649	37,649	45,664	42,790	43,646	44,519	45,409
01-2-6000-1495 Transfet to Equity in Capital	-	38,550	-	-	-	-	-
01-2-6000-1496 Loss on Sale/Disposal of Asset	-	748	-	-	-	-	-
01-2-6000-1801 Amortization Expense	-	79,450	-	-	-	-	-
SUBTOTAL O & M	549,875	625,800	553,036	518,235	528,600	539,172	549,955

**qathet Regional District
MALASPINA FIRE DEPARTMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
01-2-6000-1444 Lease Payments	-	-	-	-	-	-	-
01-2-6000-1501 Transfer to Reserve (S) FIRE HALL PROPOSED	102,694	102,694	-	30,000	30,000	30,000	30,000
01-2-6000-1509 Transfer to Reserve 2 (S) APPARATUS PROPOSED	-	-	110,341	110,000	110,000	110,000	110,000
01-2-6000-1500 Transfer to Reserve (NS) EQ & MAJOR MAINT PROPOS	-	76,408	6,820	29,000	29,000	29,000	29,000
01-2-6000-1557 Debt Payments	91,122	63,783	89,417	89,417	89,417	89,417	89,417
01-2-6000-1506 Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	743,691	868,685	759,614	776,652	787,017	797,589	808,372
NET REV / (EXP)	-	-	-	-	-	-	-
CAPITAL							
REVENUE							
01-5-6000-1023 Grant	-	-	25,000	-	-	-	-
01-5-6000-1141 Transfer from Reserve (S)	246,935	225,421	-	-	-	-	-
01-5-6000-1142 Transfer from Reserve (NS)	-	-	55,646	-	-	22,000	94,000
01-5-6000-1143 Borrowing	402,140	402,138	-	-	-	-	-
01-5-6000-1144 Lease Revenue	-	-	-	-	-	-	-
01-5-6000-1147 Transfer from Reserve 2 (S)	-	-	-	-	-	-	-
01-5-6000-1152 Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE	649,074	627,559	80,646	-	-	22,000	94,000
EXPENDITURES							
01-6-6000-1220 Salary & Wages	-	1,672	-	-	-	-	-
01-6-6000-1221 Benefits	-	527	-	-	-	-	-
01-6-6000-1469 Land - Development	-	-	-	-	-	-	-
01-6-6000-1470 Land - Improvements	-	-	-	-	-	-	84,000
01-6-6000-1471 Buildings	6,100	1,930	-	-	-	-	10,000
01-6-6000-1475 Equipment	106,230	87,887	80,646	-	-	22,000	-
01-6-6000-1478 Vehicles	536,743	535,543	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES	649,073	627,559	80,646	-	-	22,000	94,000
NET REV / (EXP)	1	-	-	-	-	-	-
STATUTORY RESERVE (FIRE HALLS PROPOSED)							
Opening Balance	368,039	368,039	255,850	259,432	293,064	327,167	361,747
Interest Earned	5,153	10,538	3,582	3,632	4,103	4,580	5,064
Transfers from Operating	102,694	102,694	-	30,000	30,000	30,000	30,000
Transfer to Capital	- 246,935	- 225,421	-	-	-	-	-
Closing Balance	228,951	255,850	259,432	293,064	327,167	361,747	396,812
STATUTORY RESERVE 2 (APPARATUS PROPOSED)							
Opening Balance	-	-	-	110,341	221,886	334,992	449,682
Interest Earned	-	-	-	1,545	3,106	4,690	6,296
Transfers from Operating	-	-	110,341	110,000	110,000	110,000	110,000
Transfer to Capital	-	-	-	-	-	-	-
Closing Balance	-	-	110,341	221,886	334,992	449,682	565,978

**qathet Regional District
MALASPINA FIRE DEPARTMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
NON-STATUTORY RESERVE (EQUIPMENT PROPOSED)							
Opening Balance		-	76,408	27,582	56,968	86,766	116,980
Interest Earned	-	-	1,070	386	798	1,215	1,638
Transfers from Operating	-	76,408	5,750	29,000	29,000	29,000	29,000
Transfer to Capital			-	-	-	-	-
Closing Balance	-	76,408	27,582	56,968	86,766	116,980	147,618



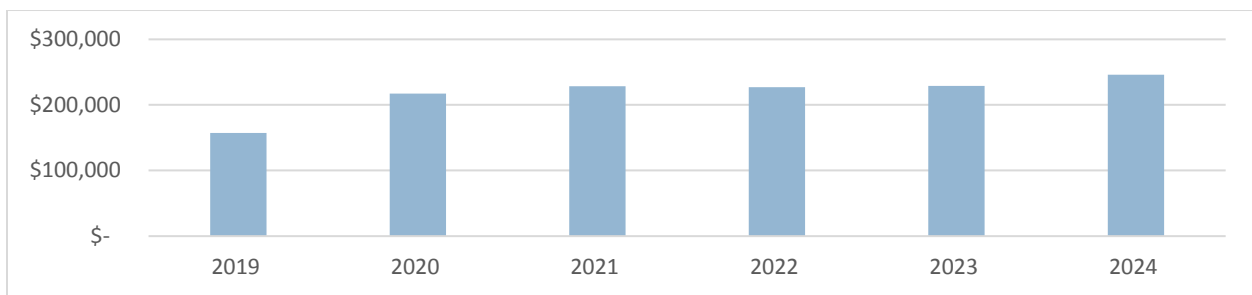
2020 Lasqueti Island Fire Protection

This function is funded by taxpayers within the Lasqueti Fire service only (a subset of Electoral Area E) and provides fire protection to the full service area. Per the qathet Regional District policy the service currently provides for:

- Exterior operations training
- Medical first responder: A, B, C, D, E
- General rescue – no technical training
- Hazmat awareness level
- Grade 5 unprotected FUS insurance Grading

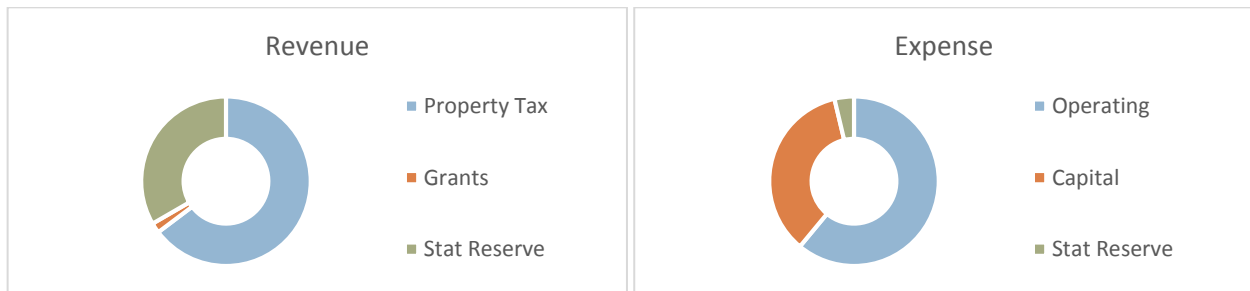
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



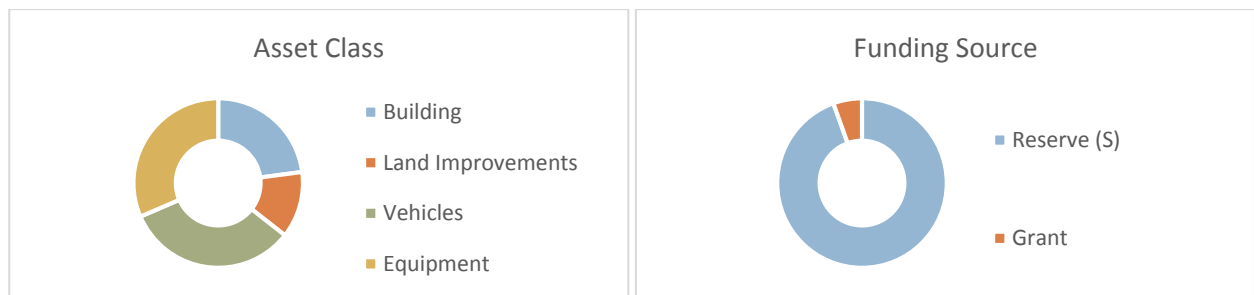


2020 Lasqueti Island Fire Protection

Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0095	Building	Electrical for North Fire Hall	7,128	Reserve (S)
C0183	Land Improvements	South hall apron for vehicle entry	8,000	Reserve (S)
C0184	Land Improvements	North hall apron for vehicle entry	7,000	Reserve (S)
C0139	Vehicles	Truck / transport unit for SCBA	39,000	Reserve (S)
C0135	Building	Mezanine for South Hall	20,000	Reserve (S)
C0137	Equipment	SCBA Fill Station	19,270	Reserve (S)
C0185	Equipment	Seacan purchase and install	11,000	Reserve (S)
C0186	Equipment	Forcible Entry Prop	6,495	Grant
C0186	Equipment	Forcible Entry Prop	505	Reserve (S)

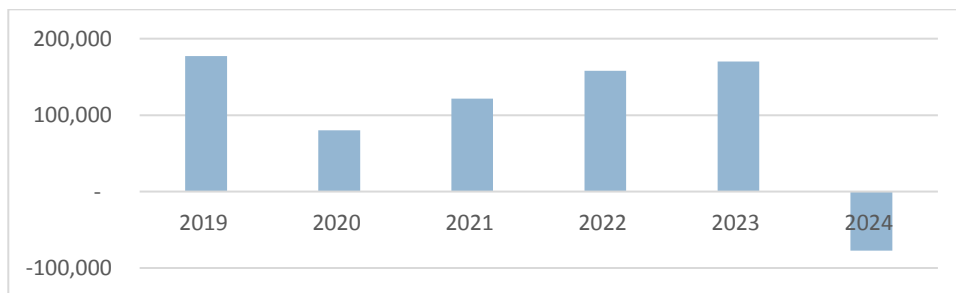


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
LASQUETI ISLAND FIRE DEPARTMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.02	1.02	1.38	1.05	0.99	1.01	1.07
01-1-6100-1001 Requisition - Property Value Tax	157,074	157,074	217,300	228,414	227,182	229,026	245,946
01-1-6100-1009 Requisition - Parcel Tax	30,000	30,000	-				
01-1-6100-1128 Other	-	133	-				
01-1-6100-1140 Transfer from Reserve (CW)	-	-	-				
01-1-6100-1150 Prior Year Surplus - Operating	3,000	3,000	-	-	-	-	-
01-1-6100-1498 Transfer from Capital to Operations	-	-	-				
01-1-6100-1499 Gain on Sale of Asset	-	-	-				
01-1-6100-1499 Gain on Sale/Disposal of Asset	-	-	-				
01-1-6100-1800 Transfer from Equity in Capital	-	13,897	-				
TOTAL OPERATING REVENUE	190,074	204,104	217,300	228,414	227,182	229,026	245,946
EXPENDITURES							
01-2-6100-1220 Salary & Wages	8,784	3,172	9,611	9,803	9,999	10,199	10,403
01-2-6100-1221 Payroll Benefits & Overhead	3,537	1,904	4,359	4,446	4,535	4,626	4,718
01-2-6100-1222 Travel	790	1,487	200	204	208	212	216
01-2-6100-1223 Training Expense	21,200	7,529	24,000	24,480	24,970	25,469	25,978
01-2-6100-1224 Health & Safety	3,537	966	5,045	5,146	5,249	5,354	5,461
01-2-6100-1225 Volunteer Honorariums	12,000	3,899	20,000	20,400	20,808	21,224	21,649
01-2-6100-1240 Vehicle - Gas & Oil	2,500	1,694	2,500	2,550	2,601	2,653	2,706
01-2-6100-1242 Vehicle Maintenance & Operation	4,000	2,737	4,000	4,080	4,162	4,245	4,330
01-2-6100-1244 Equipment & Apparatus Purchases	31,200	34,777	25,500	26,010	26,530	27,061	27,602
01-2-6100-1246 Services - Other	6,350	8,694	2,850	2,907	2,965	3,024	3,085
01-2-6100-1247 Services - Phone / Internet	12,986	11,726	16,236	16,561	16,892	17,230	17,575
01-2-6100-1248 Services - Heat	1,085	86	1,085	1,107	1,129	1,151	1,174
01-2-6100-1250 Services - Garbage	-	-	-	-	-	-	-
01-2-6100-1265 Equipment & Apparatus O & M	1,000	2,193	1,000	1,020	1,040	1,061	1,082
01-2-6100-1268 Communication O & M	2,000	594	2,500	2,550	2,601	2,653	2,706
01-2-6100-1270 Other	3,375	74	6,575	6,707	6,841	6,977	7,117
01-2-6100-1271 Insurance	3,009	2,604	2,656	2,709	2,763	2,819	2,875
01-2-6100-1274 Professional Fees	-	-	18,440	-	-	-	-
01-2-6100-1277 Firefighter Insurance	4,326	3,324	4,350	4,437	4,526	4,616	4,709
01-2-6100-1279 First Responder Expenditures	3,000	4,122	3,000	3,060	3,121	3,184	3,247
01-2-6100-1299 Contingency	2,000	-	5,000	5,100	5,202	5,306	5,412
01-2-6100-1362 Legal Fees	2,000	14,156	10,000	10,200	10,404	10,612	10,824
01-2-6100-1404 Hall Maintenance	3,000	1,531	11,000	11,220	11,444	11,673	11,907
01-2-6100-1420 Safety Equipment	-	267	2,000	2,040	2,081	2,122	2,165
01-2-6100-1461 Vehicle Insurance/Inspection	4,500	1,295	5,000	5,100	5,202	5,306	5,412
01-2-6100-1468 Minor Assets	-	-	1,000	1,020	1,040	1,061	1,082
01-2-6100-1485 Administration	10,894	10,894	16,912	15,557	15,868	16,186	16,509
01-2-6100-1801 Amortization Expense	-	13,897	-				
SUBTOTAL O & M	147,074	133,622	204,819	188,414	192,182	196,026	199,946

**qathet Regional District
LASQUETI ISLAND FIRE DEPARTMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
01-2-6100-1501 Transfer to Reserve (S)	43,000	70,482	12,481	40,000	35,000	10,000	-
01-2-6100-1506 Transfer to Capital	-	-	-	-	-	-	-
01-2-6100-1560 Lease Payments	-	-	-	-	-	-	-
01-2-6100-1557 Debt Payments	-	-	-	-	-	23,000	46,000
TOTAL OPERATING EXPENDITURES	190,074	204,104	217,300	228,414	227,182	229,026	245,946
NET REV / (EXP)	-	-	-	-	-	-	-
CAPITAL							
REVENUE							
01-5-6100-1023 Grant	-	-	6,495	-	-	-	-
01-5-6100-1141 Transfer from Reserve (S)	127,250	43,758	111,903	-	-	-	250,000
01-5-6100-1143 Borrowing	-	-	-	-	-	720,000	-
01-5-6100-1152 Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE	127,250	43,758	118,398	-	-	720,000	250,000
EXPENDITURES							
01-6-6100-1220 Salary & Wages	-	-	-	-	-	-	-
01-6-6100-1221 Benefits	-	-	-	-	-	-	-
01-6-6100-1470 Land Improvements	-	-	15,000	-	-	-	-
01-6-6100-1471 Buildings & Structures	36,750	14,429	27,128	-	-	720,000	-
01-6-6100-1475 Equipment	51,500	29,329	37,270	-	-	-	-
01-6-6100-1478 Vehicles	39,000	-	39,000	-	-	-	250,000
TOTAL CAPITAL EXPENDITURES	127,250	43,758	118,398	-	-	720,000	250,000
STATUTORY RESERVE							
Opening Balance	146,175	146,175	177,212	80,271	121,394	158,094	170,307
Interest Earned	2,046	4,313	2,481	1,124	1,700	2,213	2,384
Transfers from Operating	43,000	70,482	12,481	40,000	35,000	10,000	-
Transfer to Capital	- 127,250	- 43,758	- 111,903	-	-	-	250,000
Closing Balance	63,971	177,211.92	80,271	121,394	158,094	170,307	77,309



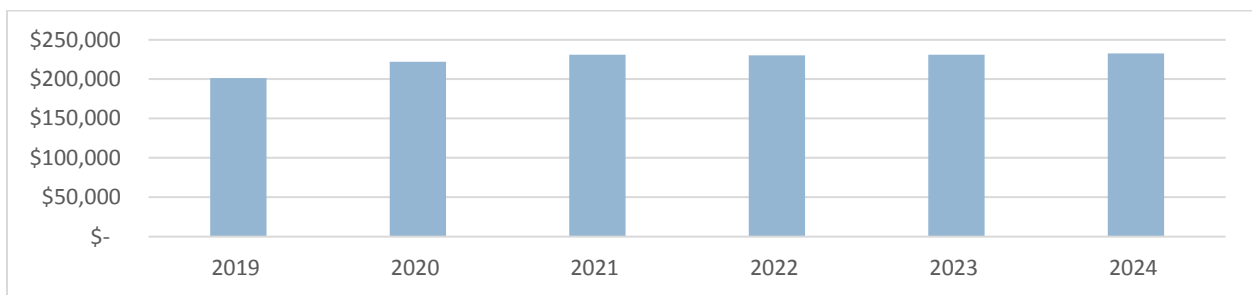
2020 Savary Island Fire Protection

This function is funded by taxpayers within the Savary Fire service only (a subset of Electoral Area A) and provides protection to Savary Island and 200 meters beyond the high water mark. Per the qather Regional District policy the service currently provides for:

- Exterior operations training
- Medical first responder: A, B, C, D, E
- General rescue only
- Hazmat awareness level
- Grade 4 FUS insurance grading which provide limited protection to the island

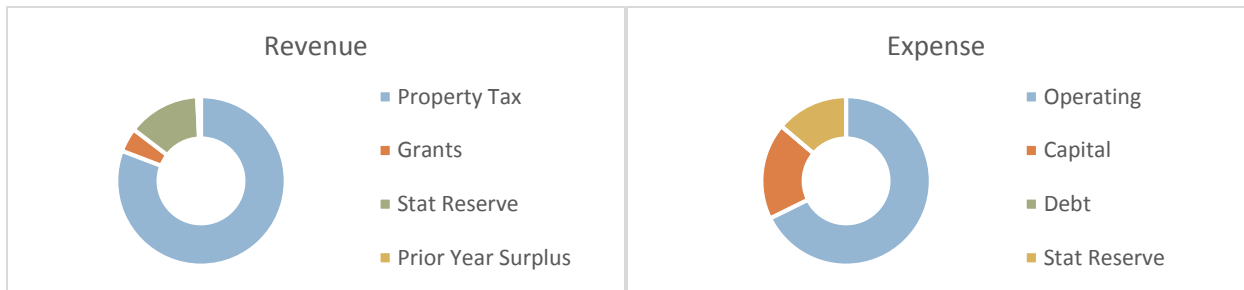
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

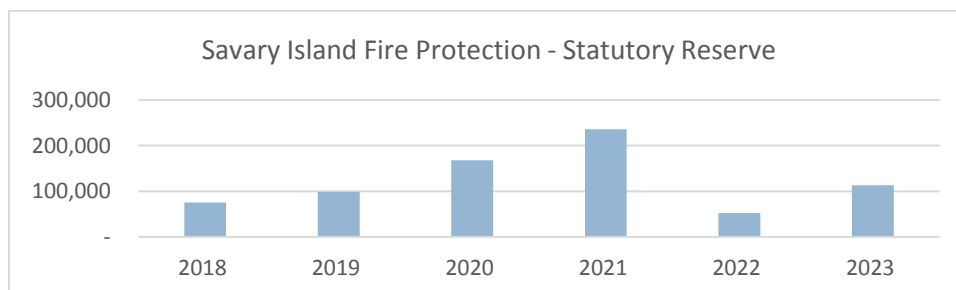


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



qathet Regional District
SAVARY ISLAND FIRE DEPARTMENT

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN				
	2019	2019	2020	2021	2022	2023	2024	
OPERATING								
	REVENUE	1.03	1.03	1.10	1.04	1.00	1.00	1.01
01-1-6200-1001	Requisition - Property Value Tax	201,372	201,372	222,277	230,922	230,461	231,070	232,751
01-1-6200-1128	Other	-	4,062	-	-	-	-	-
01-1-6200-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-6200-1150	Prior Year Surplus - Operating	2,000	2,000	2,000	-	-	-	-
01-1-6200-1800	Transfer from Equity in Capital	-	45,927	-	-	-	-	-
	TOTAL OPERATING REVENUE	203,372	253,360	224,277	230,922	230,461	231,070	232,751
	OPERATION & MAINTENANCE							
01-2-6200-1220	Salary & Wages	8,172	6,609	9,435	9,624	9,816	10,013	10,213
01-2-6200-1221	Payroll Benefits & Overhead	10,162	8,581	13,357	13,624	13,897	14,175	14,458
01-2-6200-1222	Travel	690	707	100	102	104	106	108
01-2-6200-1223	Training	6,000	7,937	17,500	17,850	18,207	18,571	18,943
01-2-6200-1224	Health & Safety	3,537	3,021	5,220	5,324	5,431	5,540	5,650
01-2-6200-1225	Honorariums	7,500	6,993	18,250	18,615	18,987	19,367	19,754
01-2-6200-1240	Vehicle - Gas & Oil	2,500	2,833	2,500	2,550	2,601	2,653	2,706
01-2-6200-1242	Vehicles - Maintenance	8,000	4,344	8,000	8,160	8,323	8,490	8,659
01-2-6200-1244	Equipment & Apparatus Purchases	12,240	9,064	16,000	4,320	4,406	4,495	4,584
01-2-6200-1246	Services - Other	2,450	1,453	4,450	4,539	4,630	4,722	4,817
01-2-6200-1247	Services - Phone / Internet	2,541	3,265	3,081	3,143	3,205	3,270	3,335
01-2-6200-1248	Services - Heat	2,080	286	2,080	2,122	2,164	2,207	2,251
01-2-6200-1250	Services - Garbage	500	25	500	510	520	531	541
01-2-6200-1265	Equipment & Apparatus O & M	7,500	1,402	7,500	7,650	7,803	7,959	8,118
01-2-6200-1268	Communication O&M	4,150	779	6,000	6,120	6,242	6,367	6,495
01-2-6200-1270	Other	2,000	4,557	4,000	4,080	4,162	4,245	4,330
01-2-6200-1271	Insurance	4,268	3,601	3,673	3,746	3,821	3,898	3,976
01-2-6200-1274	Studies	-	-	12,150	12,393	12,641	12,894	13,152
01-2-6200-1277	Firefighter Insurance	3,600	3,616	3,900	3,978	4,058	4,139	4,221
01-2-6200-1279	First Responder Equipment & Supplies	5,000	10,360	12,000	12,240	12,485	12,734	12,989
01-2-6200-1299	Contingency	10,000	-	-	-	-	-	-
01-2-6200-1352	Fire Prevention Education	500	-	1,000	1,020	1,040	1,061	1,082
01-2-6200-1362	Legal Fees	500	1,463	500	510	520	531	541
01-2-6200-1404	Hall Maintenance Repairs	11,000	6,903	11,000	11,220	11,444	11,673	11,907
01-2-6200-1420	Safety Equipment	-	-	2,200	2,244	2,289	2,335	2,381
01-2-6200-1461	Vehicle Insurance/Inspection	6,000	847	6,500	6,630	6,763	6,898	7,036
01-2-6200-1468	Minor Assets	-	-	-	-	-	-	-
01-2-6200-1485	Administration	9,671	9,671	15,381	14,608	14,900	15,198	15,502
01-2-6200-1801	Amortization Expense	-	45,927	-	-	-	-	-
	SUBTOTAL O & M	130,561	144,242	186,277	176,922	180,461	184,070	187,751
01-2-6200-1560	Lease Payments	-	-	-	-	-	-	-
01-2-6200-1501	Transfer to Reserve (S)	55,000	89,416	38,000	54,000	45,000	27,000	25,000
01-2-6200-1557	Debt Payments	17,811	17,703	-	-	5,000	20,000	20,000
01-2-6200-1506	Transfer to Capital	-	-	-	-	-	-	-
	TOTAL OPERATING EXPENDITURES	203,372	251,360	224,277	230,922	230,461	231,070	232,751
	NET REV / (EXP)	-	2,000	-	-	-	-	-

**qathet Regional District
SAVARY ISLAND FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-6200-1023	Grant			12,647	-	-	-	-
01-5-6200-1128	Other Revenue	-	-	-	-	-	-	-
01-5-6200-1141	Transfer from Reserve (S)	33,400	4,644	38,187	-	124,720	-	-
01-5-6200-1143	Borrowing	-	-	-	-	250,000	-	-
01-5-6200-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		33,400	4,644	50,834	-	374,720	-	-
EXPENDITURES								
01-6-6200-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-6200-1221	Benefits	-	-	-	-	-	-	-
01-6-6200-1469	Land	-	-	-	-	-	-	-
01-6-6200-1470	Land Improvements	-	-	-	-	-	-	-
01-6-6200-1471	Buildings	29,400	4,644	37,837	-	-	-	-
01-6-6200-1475	Equipment	4,000	-	12,997	-	24,720	-	-
01-6-6200-1478	Vehicles	-	-	-	-	350,000	-	-
TOTAL CAPITAL EXPENDITURES		33,400	4,644	50,834	-	374,720	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	75,869	75,869	163,295	165,394	221,709	145,093	174,125
	Interest Earned	1,062	2,654	2,286	2,316	3,104	2,031	2,438
	Transfers from Operating	55,000	89,416	38,000	54,000	45,000	27,000	25,000
	Transfer to Capital	- 33,400	- 4,644	- 38,187	-	- 124,720	-	-
	Closing Balance	98,531	163,295	165,394	221,709	145,093	174,125	201,562



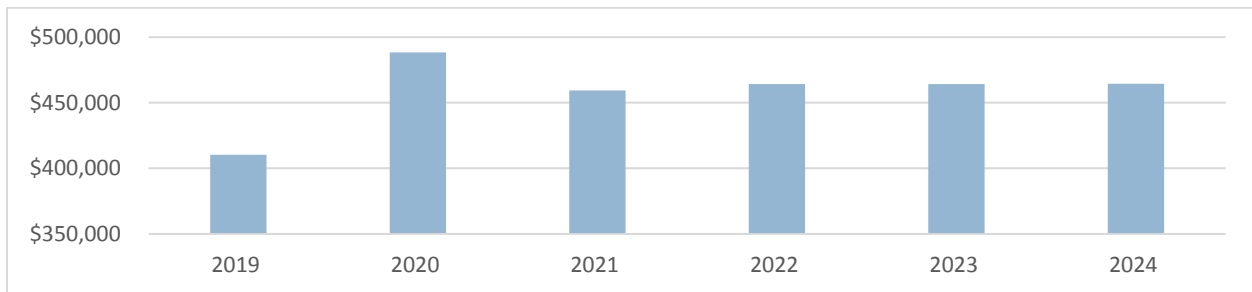
2020 Northside Fire Protection

This function is funded by taxpayers within the Northside Fire service only (a subset of Electoral Area A) and provides fire protection from the area just north of Lund south to Tla'amin Nation former reserve boundary. Per the qathet Regional District policy the service currently provides for:

- Full service training
- Medical first responder: B, C, D, E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- Superior Tanker Shuttle service to most of the service area
- 3A volunteer fully protected service to the Lund and Tla'amin areas serviced with fire hydrants
- 3B volunteer fire hall protection to the rest of the service area up to 8 km from either of the two halls

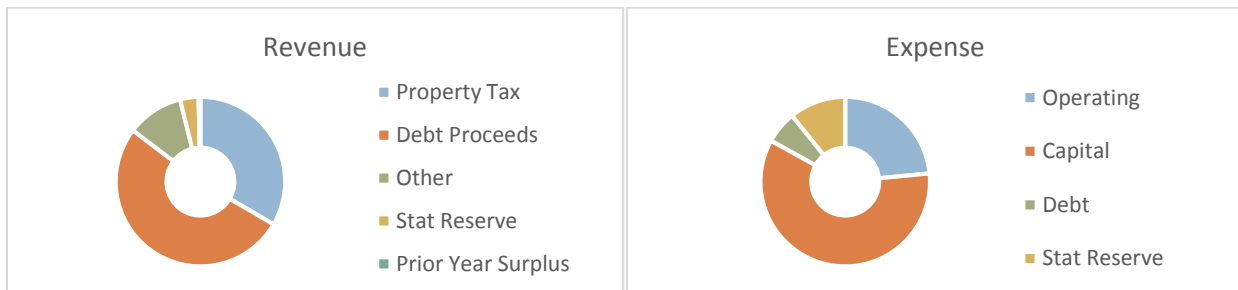
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



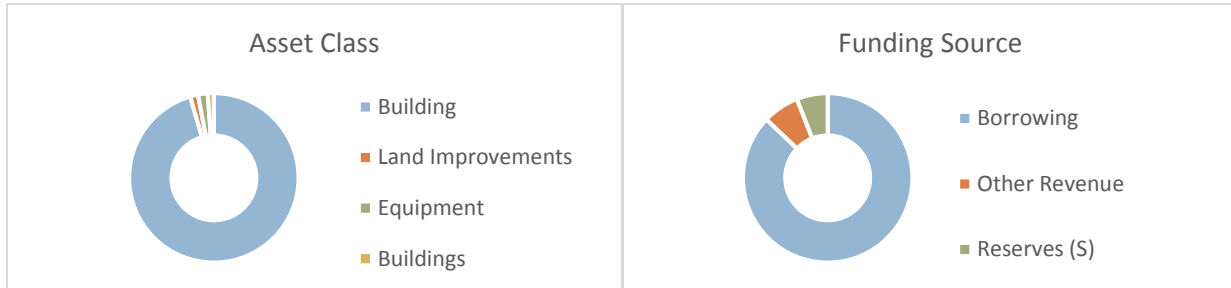


2020 Northside Fire Protection

Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0105	Building	New Lund satellite hall	753,153	Borrowing
C0105	Building	New Lund satellite hall	60,000	Other Revenue
C0105	Building	New Lund satellite hall	12,147	Reserves (S)
C0189	Land Improvements	#1 Fire Hall Apron Concrete Repairs	13,000	Reserves (S)
C0190	Equipment	SCBA Bottles	16,000	Reserves (S)
C0191	Buildings	Fire training center (installed)	10,000	Reserves (S)

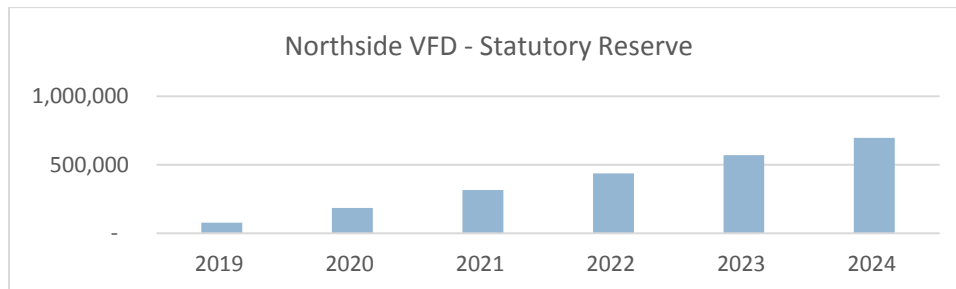


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
NORTHSIDE FIRE DEPARTMENT**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.15	1.15	1.18	0.95	1.01	1.00	1.00
01-1-6300-1001 Requisition - Property Value Tax	410,416	410,416	484,807	459,417	464,325	464,331	464,437
01-1-6300-1128 Other Revenue	78,000	88,810	96,568	98,499	100,469	102,479	104,528
01-1-6300-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-6300-1150 Prior Year Surplus - Operating	0	0	5,000	-	-	-	-
01-1-6300-1151 Prior Year Surplus - Reserve	-	-	-	-	-	-	-
01-1-6300-1499 Gain on Sale of Asset	-	2,500	-	-	-	-	-
01-1-6300-1800 Transfer from Equity in Capital	-	69,549	-	-	-	-	-
TOTAL OPERATING REVENUE	488,417	571,275	586,375	557,916	564,794	566,810	568,966
OPERATIONS & MAINTENANCE							
01-2-6300-1220 Salary & Wages	18,203	18,354	23,444	23,913	24,391	24,879	25,377
01-2-6300-1221 Payroll Benefits & Overhead	29,938	30,902	28,788	29,364	29,951	30,551	31,162
01-2-6300-1222 Travel	840	240	250	255	260	265	271
01-2-6300-1223 Training	41,200	72,670	72,000	73,440	74,909	76,407	77,935
01-2-6300-1224 Health & Safety	3,537	578	4,345	4,432	4,521	4,611	4,703
01-2-6300-1225 Volunteer Honorariums	51,720	33,669	48,620	49,592	50,584	51,596	52,628
01-2-6300-1233 Conventions & Seminars	9,000	7,357	8,000	8,160	8,323	8,490	8,659
01-2-6300-1240 Vehicle Operating Gas & Oil	5,000	236	3,000	3,060	3,121	3,184	3,247
01-2-6300-1242 Vehicle Maintenance	10,609	12,531	16,659	16,992	17,332	17,679	18,032
01-2-6300-1244 Equipment & Apparatus Purchases	39,950	34,905	31,310	31,936	32,575	33,226	33,891
01-2-6300-1246 Services - Other	6,000	4,031	6,150	6,273	6,398	6,526	6,657
01-2-6300-1247 Services - Phone / Internet	3,960	3,607	3,960	4,039	4,120	4,202	4,286
01-2-6300-1248 Services - Heat	4,080	162	4,080	4,162	4,245	4,330	4,416
01-2-6300-1249 Services - Hydro	6,000	9,668	7,200	7,344	7,491	7,641	7,794
01-2-6300-1250 Services - Garbage	-	-	-	-	-	-	-
01-2-6300-1265 Equipment & Apparatus O & M	3,000	5,998	3,700	3,774	3,849	3,926	4,005
01-2-6300-1268 Communication O&M	4,000	349	1,000	1,020	1,040	1,061	1,082
01-2-6300-1270 Other	5,000	4,279	5,000	5,100	5,202	5,306	5,412
01-2-6300-1271 Insurance	6,448	5,700	5,814	6,130	6,253	6,378	6,506
01-2-6300-1274 Professional Fees	19,640	17,834	9,150	9,333	9,520	9,710	9,904
01-2-6300-1277 Firefighter Insurance	4,000	3,835	4,000	4,080	4,162	4,245	4,330
01-2-6300-1279 First Responder Supplies	7,175	7,165	4,200	4,284	4,370	4,457	4,546
01-2-6300-1298 Operating Reserve	3,000	-	-	-	-	-	-
01-2-6300-1299 Contingency	-	-	3,000	3,000	3,000	3,000	3,000
01-2-6300-1362 Legal Fees	-	1,190	-	-	-	-	-
01-2-6300-1404 Hall Maintenance & Repairs	10,000	6,047	3,600	3,672	3,745	3,820	3,897
01-2-6300-1420 Safety Equipment	-	157	2,000	2,040	2,081	2,122	2,165
01-2-6300-1461 Vehicle Insurance & Inspection	12,849	420	12,849	13,106	13,368	13,635	13,908
01-2-6300-1485 Administration	24,412	24,412	28,091	28,665	29,233	29,812	30,403
01-2-6300-1495 Transfer in Equity from Capital	-	2,500	-	-	-	-	-
01-2-6300-1496 Loss on Sale/Disposal of Asset	-	-	-	-	-	-	-
01-2-6300-1801 Amortization Expense	-	69,549	-	-	-	-	-
SUBTOTAL O & M	329,563	378,343	340,211	347,167	354,045	361,061	368,217
01-2-6300-1501 Transfer to Reserve (S)	89,000	139,393	156,574	130,000	130,000	125,000	120,000
01-2-6300-1506 Transfer to Capital	-	-	-	-	-	-	-
01-2-6300-1557 Debt Payment	69,854	52,230	89,590	80,749	80,749	80,749	80,749
TOTAL OPERATING EXPENDITURES	488,417	569,965	586,375	557,916	564,794	566,810	568,966
NET REV / (EXP)	-	1,310	-	-	-	-	-

**qathet Regional District
NORTHSIDE FIRE DEPARTMENT**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-6300-1023	Grant			-	25,000	-	-	-
01-5-6300-1128	Other Revenue	53,000	5,237	60,000	50,000	-	-	-
01-5-6300-1141	Transfer from Reserve (S)	98,325	108,471	51,147	-	13,000	-	-
01-5-6300-1143	Borrowing	371,571	-	753,153	-	-	-	-
01-5-6300-1152	Transfer from Operating	-	-	-	-	-	-	-
01-5-6300-1498	Transfer from Capital to Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		522,896	113,708	864,300	75,000	13,000	-	-
EXPENDITURES								
01-6-6300-1220	Salary & Wages	-	2,479	-	-	-	-	-
01-6-6300-1221	Benefits	-	375	-	-	-	-	-
01-6-6300-1469	Land	59,325	46,120	-	-	-	-	-
01-6-6300-1470	Land Improvements	-	-	13,000	-	-	-	-
01-6-6300-1471	Buildings	371,571	22,630	835,300	75,000	-	-	-
01-6-6300-1475	Equipment	42,000	42,104	16,000	-	13,000	-	-
01-6-6300-1478	Vehicles	-	-	-	-	-	-	-
01-6-6300-1501	Transfer to Reserve (S)	50,000	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		522,896	113,708	864,300	75,000	13,000	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	44,836	44,836	77,712	184,227	316,807	438,242	569,377
01-4-0210-3054	Interest Earned	628	1,955	1,088	2,579	4,435	6,135	7,971
01-4-0210-3054	Transfers from Operating	89,000	139,393	156,574	130,000	130,000	125,000	120,000
01-4-0210-3054	Transfer from Capital	50,000	-	-	-	-	-	-
01-4-0210-3054	Transfer to Capital	- 98,325	- 108,471	- 51,147	-	- 13,000	-	-
	Closing Balance	86,138	77,712	184,227	316,807	438,242	569,377	697,349

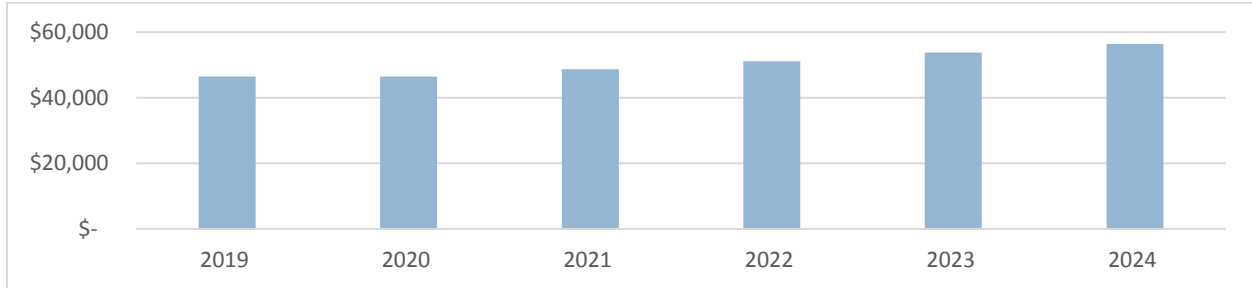


2020 Myrtle Pond Water

This function is funded by taxpayers within the Myrtle Pond Water service area only (83 parcels within Electoral Area B).

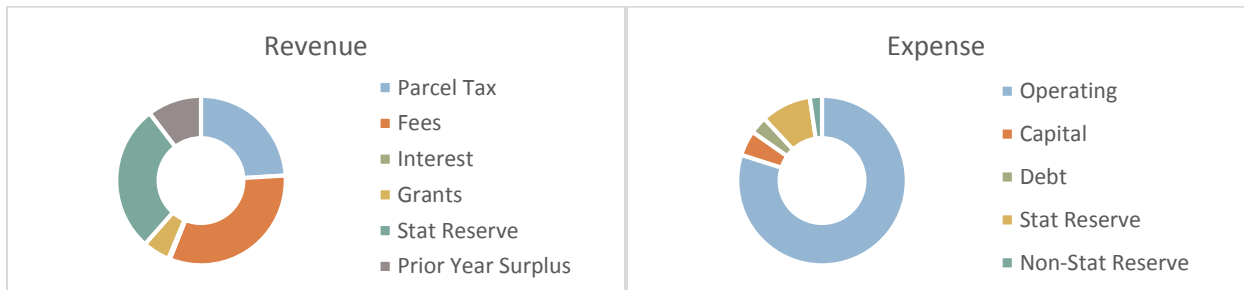
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

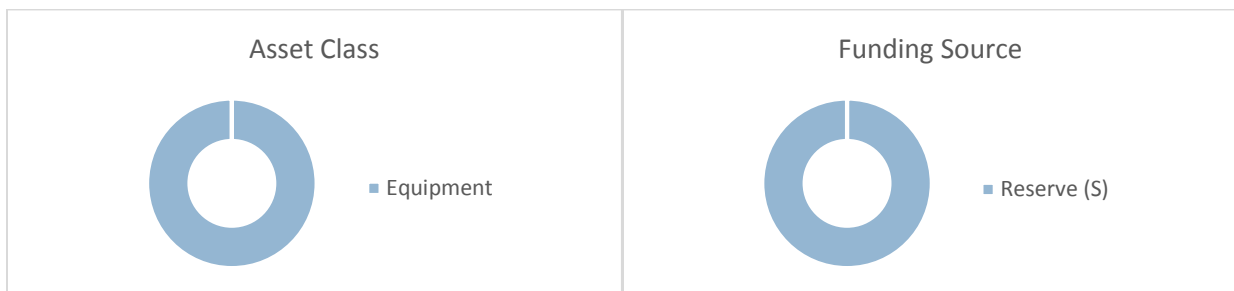
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0109	Equipment	Water Sample Stations	9,300	Reserve (S)



2020 Myrtle Pond Water

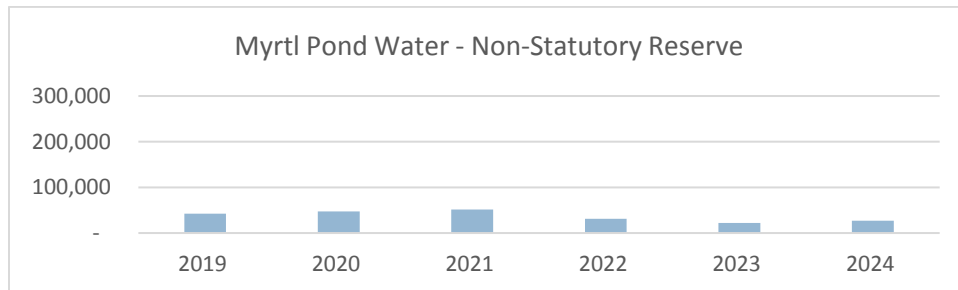


Reserves

Projected closing balances

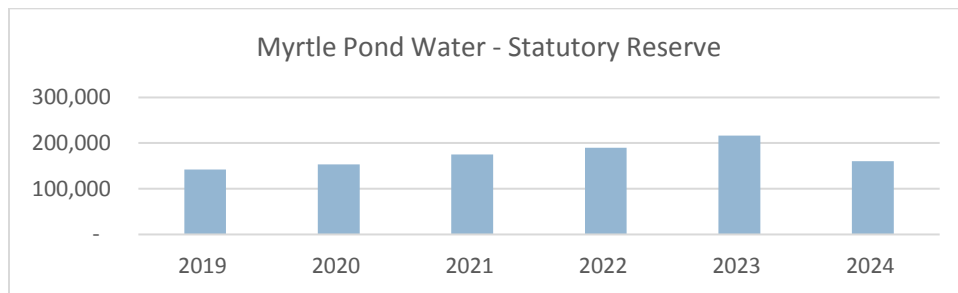
Non-Statutory Reserves

General purpose reserves used to fund future expenditures i.e. meter replacement.



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
MYRTLE POND WATER SYSTEM**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.03	1.03	1.00	1.05	1.05	1.05	1.05
02-1-6600-1009 Requisition - Parcel Tax	46,405	46,405	46,405	48,725	51,162	53,720	56,406
02-1-6600-1015 User Fees	57,374	72,479	61,699	62,933	64,192	65,476	66,785
02-1-6600-1023 Grant			10,000				
02-1-6600-1120 Investment Revenue	528	993	597	660	723	436	310
02-1-6600-1128 Other Revenue	67	373	-	-	-	-	-
02-1-6600-1140 Transfer from Reserve (CW)	-	-	45,000				
02-1-6600-1150 Prior Year Surplus - Operating	- 0 -	0	0	-	0	0	0
02-1-6600-1151 Prior Year Surplus - Reserve	20,000	20,000	20,000	20,000	20,000	20,000	20,000
02-1-6600-1800 Transfer from Equity in Capital	-	45,204	-				
TOTAL OPERATING REVENUE	124,374	185,454	183,702	132,319	136,077	139,632	143,501
EXPENDITURES							
02-2-6600-1220 Salary & Wages	8,021	4,260	5,763	5,878	5,996	6,116	6,238
02-2-6600-1221 Payroll Benefits & Overhead	2,246	1,375	1,556	1,587	1,619	1,651	1,684
02-2-6600-1222 Travel	-	154	-	-	-	-	-
02-2-6600-1223 Training	1,500	150	1,500	1,530	1,561	1,592	1,624
02-2-6600-1224 Health & Safety	-	-	-	-	-	-	-
02-2-6600-1228 Contractor	23,572	20,917	24,662	25,156	25,659	26,172	26,695
02-2-6600-1229 Contractor Benefits	626	420	609	621	633	646	659
02-2-6600-1246 Services - Other	1,300	168	1,300	1,326	1,353	1,380	1,407
02-2-6600-1249 Services - Hydro	6,656	6,963	6,656	6,790	6,925	7,064	7,205
02-2-6600-1250 Services - Garbage	200	8	200	204	208	212	216
02-2-6600-1265 Equipment O&M	20,239	11,462	20,239	20,644	21,057	21,478	21,907
02-2-6600-1269 Water Sampling	-	56	-	-	-	-	-
02-2-6600-1270 Other	1,150	1,757	1,150	1,173	1,196	1,220	1,245
02-2-6600-1271 Insurance	2,120	1,787	1,876	1,970	2,069	2,172	2,281
02-2-6600-1274 Studies/Professional Fees	8,900	3,449	55,000	5,000	5,100	5,202	5,306
02-2-6600-1298 Operating Reserve	20,000	-	20,000	20,000	20,000	20,000	20,000
02-2-6600-1299 Contingency	-	-	-	-	-	-	-
02-2-6600-1361 Allowance for Doubtful Accounts	2,225	2,225	-	-	-	-	-
02-2-6600-1420 Safety Equipment	-	201	1,000	1,020	1,040	1,061	1,082
02-2-6600-1468 Minor Assets	700	1,565	-	-	-	-	-
02-2-6600-1485 Administration	7,956	7,956	12,736	8,361	8,497	8,637	8,780
02-2-6600-1801 Amortization Expense	-	45,204	-				
SUBTOTAL O&M	107,412	110,076	154,248	101,259	102,913	104,603	106,330
02-2-6600-1500 Transfer to Reserve (NS)	4,500	4,965	4,500	4,500	4,500	4,500	4,500
02-2-6600-1501 Transfer to Reserve (S)	6,030	43,980	18,522	20,128	22,232	24,097	26,240
02-2-6600-1506 Transfer to Capital	-	-	-	-	-	-	-
02-2-6600-1508 Transfer to Reserve (CW)	-	-	-	-	-	-	-
02-2-6600-1557 Debt Payment	6,432	6,432	6,432	6,432	6,432	6,432	6,432
TOTAL OPERATING EXPENDITURES	124,374	165,454	183,702	132,319	136,077	139,632	143,501
NET REV / (EXP)	-	20,000	0	0	0	0	0

qathet Regional District
MYRTLE POND WATER SYSTEM

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
CAPITAL							
REVENUE							
02-5-6600-1023	Grant	-	-	-	-	-	-
02-5-6600-1128	Other Revenue	-	-	-	-	-	-
02-5-6600-1141	Transfer from Reserve (S)	11,350	2,097	9,300	-	10,400	85,000
02-5-6600-1142	Transfer from Reserve (NS)	-	-	-	-	25,000	13,500
	TOTAL CAPITAL REVENUE	11,350	2,097	9,300	-	35,400	13,500
							85,000
EXPENDITURES							
02-6-6600-1220	Salary & Wages	-	-	-	-	-	-
02-6-6600-1221	Benefits	-	-	-	-	-	-
02-6-6600-1470	Land Improvements	-	-	-	-	-	-
02-6-6600-1471	Buildings	-	-	-	-	-	-
02-6-6600-1474	Infrastructure	-	-	-	-	35,400	13,500
02-6-6600-1475	Equipment	11,350	2,097	9,300	-	-	-
	TOTAL CAPITAL EXPENDITURES	11,350	2,097	9,300	-	35,400	13,500
							85,000
	NET REV / (EXP)	-	-	-	-	-	-
STATUTORY RESERVE							
	Opening Balance	97,360	97,360	141,924	153,133	175,405	189,693
	Interest Earned	1,363	2,681	1,987	2,144	2,456	2,656
	Transfers from Operating	6,030	43,980	18,522	20,128	22,232	24,097
	Transfer to Capital	-	11,350	-	-	10,400	-
	Closing Balance	93,403	141,924	153,133	175,405	189,693	216,446
NON-STATUTORY RESERVE							
	Opening Balance	37,708	37,708	42,674	47,174	51,674	31,174
	Interest Earned	528	993	597	660	723	436
	Transfers from Operating	3,972	3,972	3,903	3,840	3,777	4,064
	Transfer to Operating	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	25,000	13,500
	Closing Balance	42,208	42,674	47,174	51,674	31,174	22,174
							26,674

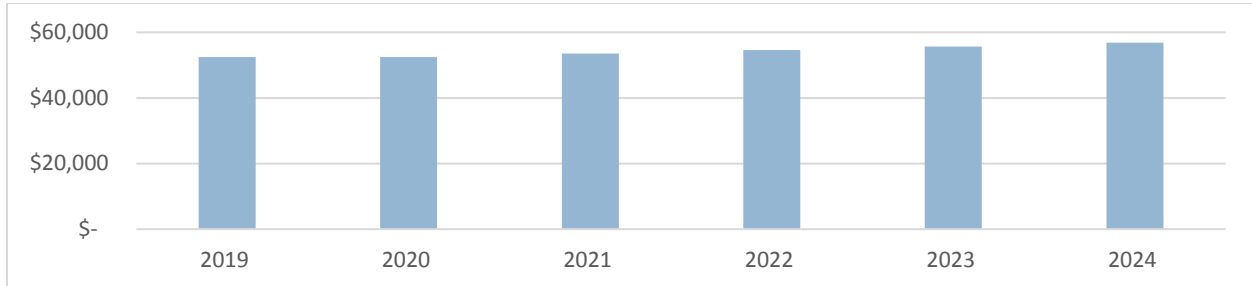


2020 Lund Sewer

This function is funded by taxpayers within the Lund Sewer System service area only (98 parcels in the Lund area).

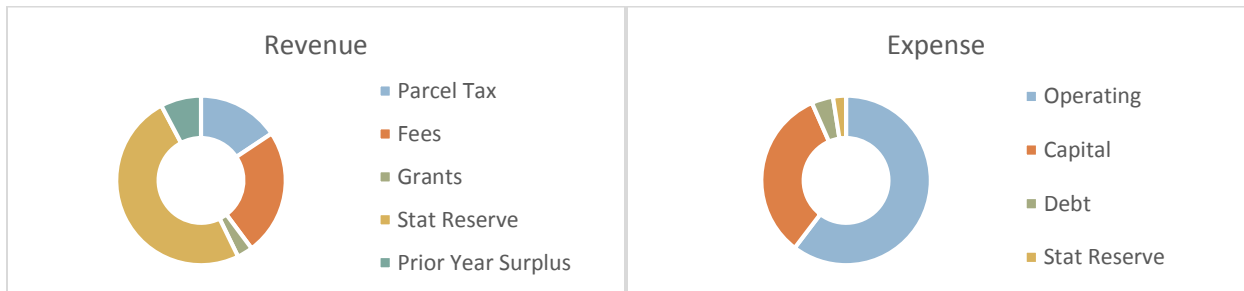
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

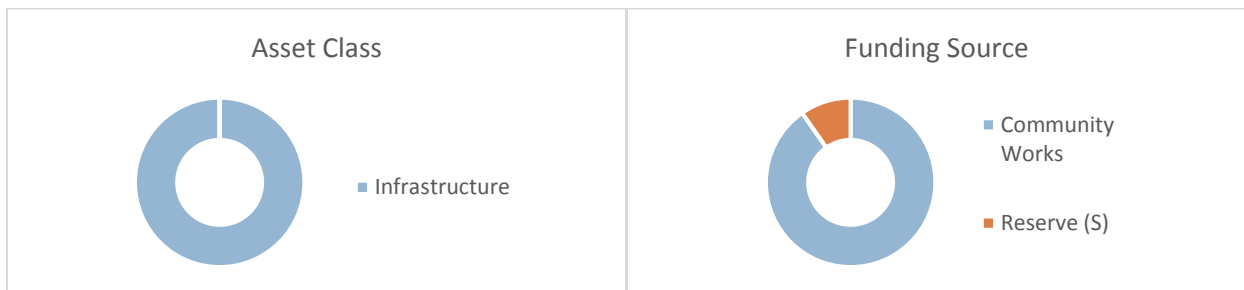
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0117	Infrastructure	Lund Sewer Outfall Renewal/Upgrade	100,000	Community Works
C0117	Infrastructure	Lund Sewer Outfall Renewal/Upgrade	10,750	Reserve (S)



2020 Lund Sewer

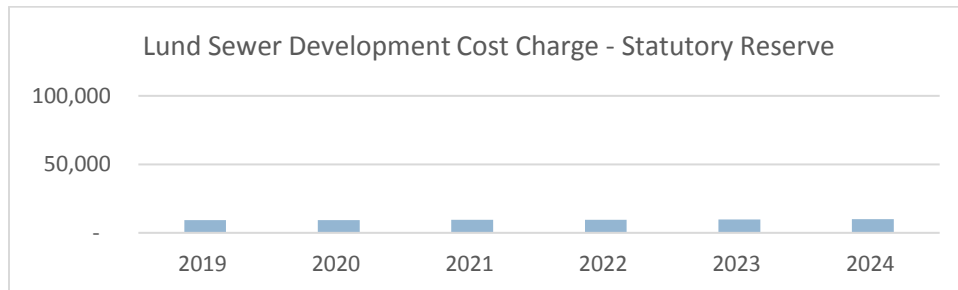
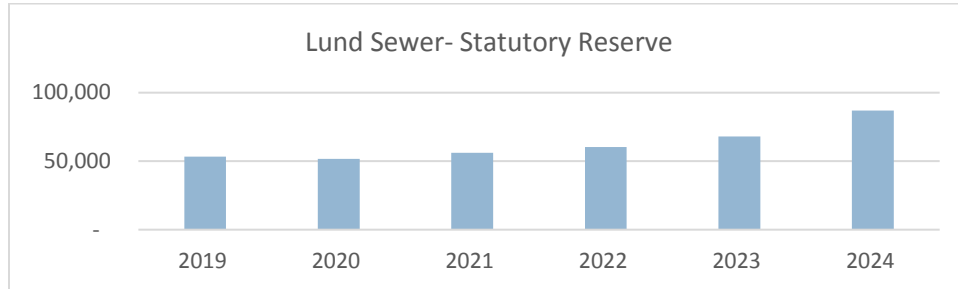


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
LUND SEWER**

OPERATING

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
	REVENUE	1.00	1.00	1.00	1.02	1.02	1.02	1.02
03-1-6900-1009	Requisition - Parcel Tax	52,500	52,500	52,500	53,550	54,621	55,713	56,828
03-1-6900-1015	User Fees	74,000	71,855	80,951	84,189	90,356	93,971	97,729
03-1-6900-1023	Grant			10,000	-	-	-	-
03-1-6900-1128	Other	-	94	-	-	-	-	-
03-1-6900-1140	Transfer from Reserve (CW)	-	-	55,000	-	-	-	-
03-1-6900-1150	Prior Year Surplus - Operating	7,265	7,265	6,000	-	-	-	-
03-1-6900-1151	Prior Year Surplus - Operating Reserve	20,000	20,000	20,000	20,000	20,000	20,000	20,000
03-1-6900-1800	Transfer from Equity in Capital	-	54,933	-	-	-	-	-
	TOTAL OPERATING REVENUE	153,765	206,647	224,451	157,739	164,977	169,684	174,557
	EXPENDITURES							
03-2-6900-1220	Salary & Wages	8,021	4,583	4,425	4,513	4,603	4,695	4,789
03-2-6900-1221	Payroll Benefits & Overhead	2,246	1,792	1,195	1,219	1,243	1,268	1,293
03-2-6900-1222	Travel	500	-	500	510	520	531	541
03-2-6900-1223	Training	2,500	399	2,500	2,550	2,601	2,653	2,706
03-2-6900-1224	Health & Safety	-	-	-	-	-	-	-
03-2-6900-1228	Contractor	23,819	26,034	25,034	25,535	26,045	26,566	27,098
03-2-6900-1229	Contractor Overhead	631	572	616	628	641	653	666
03-2-6900-1246	Services - Other	1,143	-	1,143	1,166	1,189	1,213	1,237
03-2-6900-1247	Services - Phone / Internet	1,560	-	-	-	-	2,000	2,040
03-2-6900-1249	Services - Hydro	7,416	6,126	7,416	7,564	7,716	7,870	8,027
03-2-6900-1250	Services - Garbage	300	70	300	306	312	318	325
03-2-6900-1260	Services - Water	800	850	850	867	884	902	920
03-2-6900-1265	General O&M	11,261	3,833	11,261	11,486	11,716	11,950	12,189
03-2-6900-1267	Equipment Repair	10,500	7,730	12,000	12,240	12,485	12,734	12,989
03-2-6900-1270	Other	2,000	1,646	2,000	2,040	2,081	2,122	2,165
03-2-6900-1271	Insurance	4,608	5,243	5,348	5,455	5,564	5,675	5,789
03-2-6900-1274	Studies/Professional Fees	5,870	3,003	65,000	5,000	5,100	5,202	5,306
03-2-6900-1295	Monitoring	1,530	1,758	1,530	1,561	1,592	1,624	1,656
03-2-6900-1296	Desludging	20,000	10,268	20,000	20,400	20,808	21,224	21,649
03-2-6900-1298	Operating Reserve	20,000	-	20,000	20,000	20,000	20,000	20,000
03-2-6900-1299	Contingency	-	-	-	-	-	-	-
03-2-6900-1361	Bad Debt Expenditures	-	-	-	-	-	-	-
03-2-6900-1404	Building & Grounds Maintenance	3,500	442	3,500	3,570	3,641	3,714	3,789
03-2-6900-1420	Safety Equipment	-	-	1,000	1,020	1,040	1,061	1,082
03-2-6900-1468	Minor Assets	700	810	-	-	-	-	-
03-2-6900-1485	Administration	10,312	10,312	16,706	11,487	11,680	12,058	12,263
03-2-6900-1801	Amortization Expense	-	54,933	-	-	-	-	-
	SUBTOTAL O&M	139,218	140,405	202,322	139,116	141,462	146,036	148,520
03-2-6900-1501	Transfer to Reserve (S)	748	26,425	8,329	3,774	3,309	15,550	17,938
03-2-6900-1503	Transfer to Reserve (DCC)	-	-	-	-	-	-	-
03-2-6900-1506	Transfer to Capital	-	-	-	-	-	-	-
03-2-6900-1557	Debt Payment	13,799	13,818	13,799	14,849	20,206	8,099	8,099
	TOTAL OPERATING EXPENDITURES	153,765	180,647	224,450	157,739	164,977	169,684	174,557
	NET REV / (EXP)	0	26,000	0	-	-	-	-

**qathet Regional District
LUND SEWER**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
03-5-6900-1023	Grant Revenue	5,137	9,106	-	-	-	-	-
03-5-6900-1128	Other Revenue	-	-	-	-	-	-	-
03-5-6900-1140	Transfer from Reserve (CW)	119,851	1,872	100,000	-	-	-	-
03-5-6900-1141	Transfer from Reserve (S)	22,136	19,856	10,750	-	-	8,700	-
03-5-6900-1143	Borrowing	-	-	-	25,000	-	-	-
03-5-6900-1145	Transfer from Deferred Revenue	-	-	-	-	-	-	-
03-5-6900-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		147,124	30,834	110,750	25,000	-	8,700	-
EXPENDITURES								
03-6-6900-1220	Salary & Wages	-	-	-	-	-	-	-
03-6-6900-1221	Benefits	-	-	-	-	-	-	-
03-6-6900-1469	Land	-	-	-	-	-	-	-
03-6-6900-1470	Land Improvements	-	-	-	-	-	8,700	-
03-6-6900-1471	Buildings & Structures	-	-	-	-	-	-	-
03-6-6900-1474	Infrastructure	147,124	30,834	110,750	-	-	-	-
03-6-6900-1475	Equipment - General	-	-	-	25,000	-	-	-
03-6-6900-1500	Transfer to Reserve	-	-	-	-	-	-	-
03-6-6900-1520	Transfer to Deferred Revenue	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		147,124	30,834	110,750	25,000	-	8,700	-
NET REV / (EXP)		- 0	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	45,596	45,596	53,347	51,673	56,170	60,266	67,959
	Interest Earned	638	1,182	747	723	786	844	951
	Transfers from Operating	748	26,425	8,329	3,774	3,309	15,550	17,938
	Transfer to Capital	- 22,136	- 19,856	- 10,750	-	-	8,700	-
	Closing Balance	24,847	53,347	51,673	56,170	60,266	67,959	86,849
STATUTORY RESERVE - Development Cost Charge								
	Opening Balance	8,986	8,986	9,228	9,357	9,488	9,621	9,755
	Interest Earned	126	242	129	131	133	135	137
	Transfers from Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	9,112	9,228	9,357	9,488	9,621	9,755	9,892

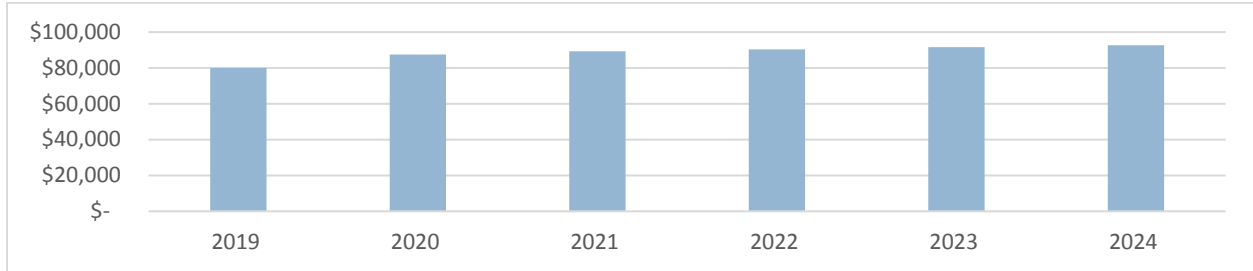
2020 Texada Health Center



This function is funded by taxpayers within electoral area D only and supports the function of acquiring, operating and maintaining the Texada Island Medical Clinic in electoral area D.

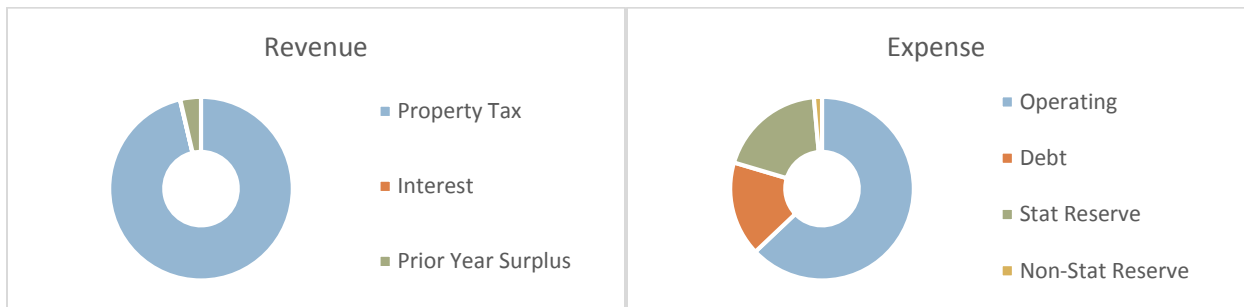
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

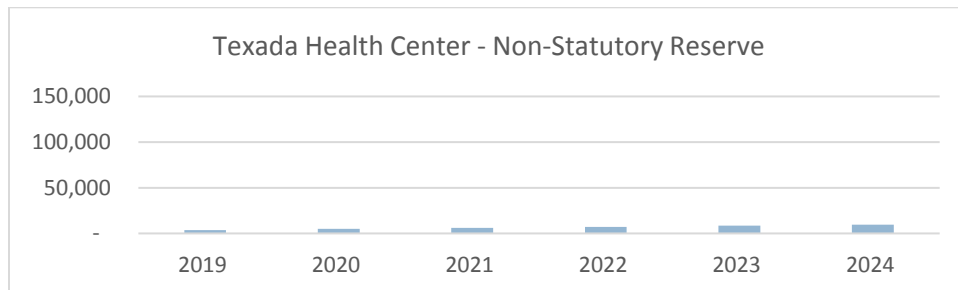


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.

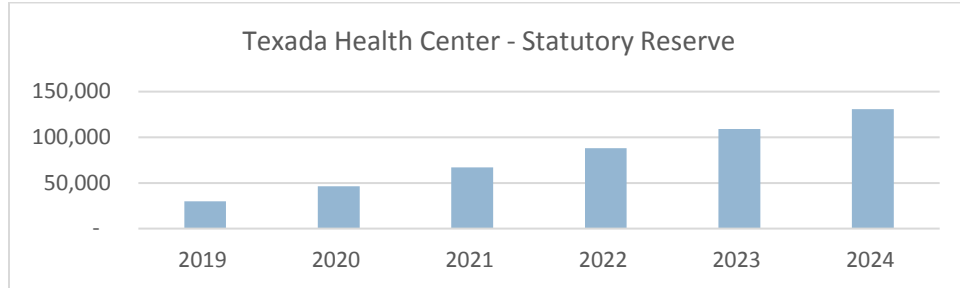


2020 Texada Health Center



Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



**qathet Regional District
TEXADA HEALTH CENTRE**

OPERATING

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
REVENUE		1.07	1.07	1.09	1.02	1.01	1.01	1.01
01-1-7000-1001	Requisition - Property Value Tax	79,975	79,975	87,548	89,314	90,411	91,532	92,676
01-1-7000-1120	Investment Revenue	34	79	52	68	85	102	119
01-1-7000-1128	Other	-	-	-	-	-	-	-
01-1-7000-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-7000-1150	Prior Year Surplus - Operating	2,000	2,000	3,308	-	-	-	-
01-1-7000-1800	Transfer from Equity in Capital	-	20,810	-	-	-	-	-
TOTAL OPERATING REVENUE		82,009	102,863	84,291	89,382	90,497	91,634	92,795
EXPENDITURES								
01-2-7000-1220	Salary & Wages	6,248	4,891	6,059	6,180	6,304	6,430	6,558
01-2-7000-1221	Payroll Benefits & Overhead	1,750	1,580	1,636	1,669	1,702	1,736	1,771
01-2-7000-1222	Travel	100	647	100	102	104	106	108
01-2-7000-1228	Contractor	16,827	16,981	16,865	17,202	17,546	17,897	18,255
01-2-7000-1229	Contractor Overhead	490	615	464	473	482	492	502
01-2-7000-1246	Services - Other	400	314	400	408	416	424	433
01-2-7000-1259	Services - Taxes	550	542	550	561	572	584	595
01-2-7000-1260	Services - Water	400	3,370	800	816	832	849	866
01-2-7000-1270	Other	500	144	500	510	520	531	541
01-2-7000-1271	Insurance	3,158	2,715	2,796	2,880	2,967	3,056	3,147
01-2-7000-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-7000-1281	Purchase - Supplies	1,000	620	1,000	1,020	1,040	1,061	1,082
01-2-7000-1288	Contribution to CHC	9,000	8,765	9,000	9,180	9,364	9,551	9,742
01-2-7000-1299	Contingency	2,000	-	2,000	2,040	2,081	2,122	2,165
01-2-7000-1404	Building & Ground Maintenance	2,729	8,269	5,579	5,690	5,804	5,920	6,039
01-2-7000-1420	Safety Equipment	-	318	1,000	1,020	1,040	1,061	1,082
01-2-7000-1485	Administration	3,612	3,612	4,297	4,386	4,476	4,568	4,662
01-2-7000-1801	Amortization Expense	-	20,810	-	-	-	-	-
SUBTOTAL O&M		48,764	72,898	53,046	54,137	55,252	56,389	57,550
01-2-7000-1500	Transfer to Reserve (NS)	1,200	1,245	1,200	1,200	1,200	1,200	1,200
01-2-7000-1501	Transfer to Reserve (S)	18,000	18,000	16,000	20,000	20,000	20,000	20,000
01-2-7000-1506	Transfer to Capital	-	-	-	-	-	-	-
01-2-7000-1557	Debt Payments	14,045	14,029	14,045	14,045	14,045	14,045	14,045
TOTAL OPERATING EXPENDITURES		82,009	106,172	84,291	89,382	90,497	91,634	92,795
NET REV / (EXP)		-	3,308	-	-	-	-	-

qathet Regional District
 TEXADA HEALTH CENTRE

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-7000-1023	Grant	-	-	-	-	-	-	-
01-5-7000-1140	Transfer from Reserve (CW)	- 26,000	- 26,000	-	-	-	-	-
01-5-7000-1141	Transfer from Reserve (S)	26,000	26,000	-	-	-	-	-
01-5-7000-1143	Borrowing	-	-	-	-	-	-	-
01-5-7000-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		-	-	-	-	-	-	-
EXPENDITURES								
01-6-7000-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-7000-1221	Benefits	-	-	-	-	-	-	-
01-6-7000-1469	Land	-	-	-	-	-	-	-
01-6-7000-1471	Buildings	-	-	-	-	-	-	-
01-6-7000-1474	Infrastructure	-	-	-	-	-	-	-
01-6-7000-1475	Equipment	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		-	-	-	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	36,801	36,801	29,933	46,352	67,001	87,939	109,170
	Interest Earned	515	1,132	419	649	938	1,231	1,528
	Transfers from Operating	18,000	18,000	16,000	20,000	20,000	20,000	20,000
	Transfer to Capital	- 26,000	- 26,000	-	-	-	-	-
	Closing Balance	29,316	29,933	46,352	67,001	87,939	109,170	130,699
NON-STATUTORY RESERVE								
	Opening Balance	2,439	2,439	3,684	4,884	6,084	7,284	8,484
	Interest Earned	34	79	52	68	85	102	119
	Transfers from Operating	1,166	1,166	1,148	1,132	1,115	1,098	1,081
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	3,639	3,684	4,884	6,084	7,284	8,484	9,684

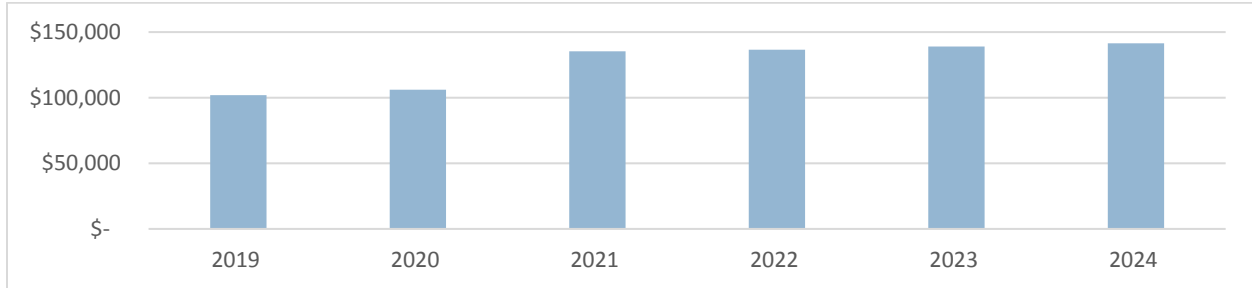


2020 Texada Island Recreation Commission

This function is funded by taxpayers within electoral area D only and supports the provision of recreational programming and the acquisition and maintenance of recreational facilities on Texada Island.

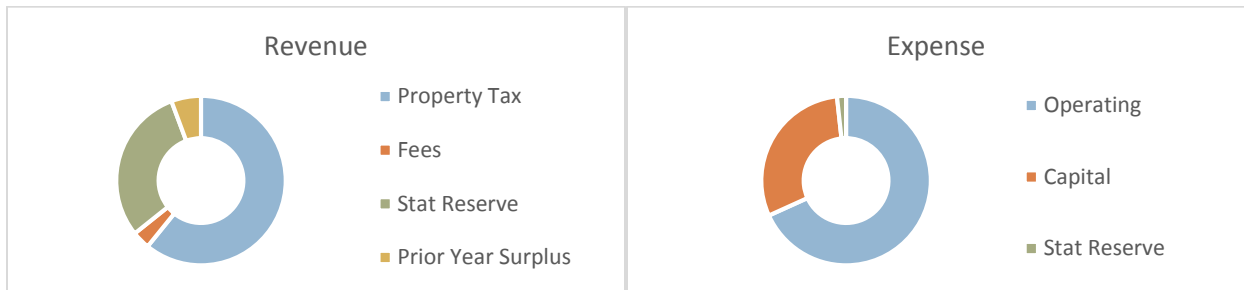
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

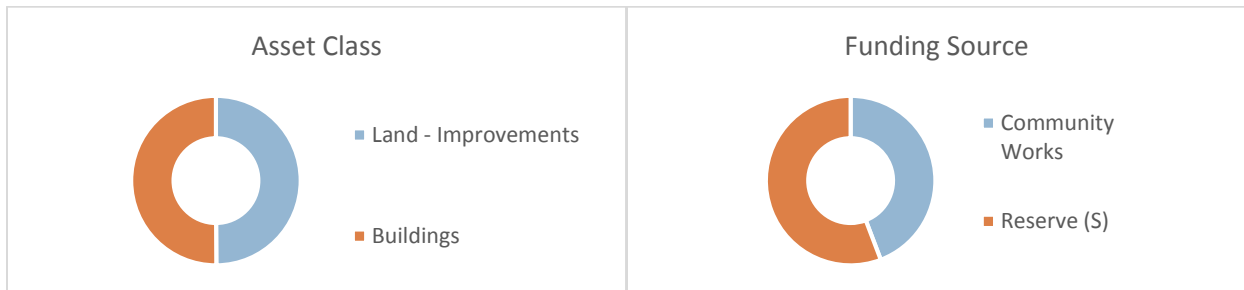
Planned revenue, expenses and transfers



Capital Plan

Planned capital projects

Project	Asset Type	Description	Budget	Funding Source
C0110	Land - Improvements	Refinish Seniors Centre Car park	60,000	Community Works
C0110	Land - Improvements	Refinish Seniors Centre Car park	3,000	Reserve (S)
C0115	Buildings	Farmer's Market Addition	26,250	Reserve (S)



2020 Texada Island Recreation Commission

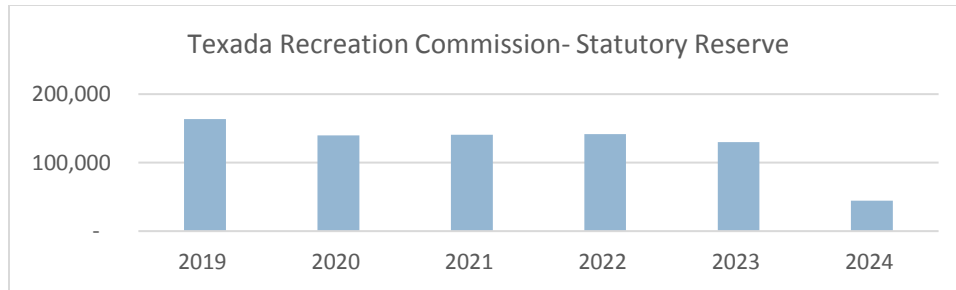


Reserves

Projected closing balances

Statutory Reserves

Special purpose reserves used to fund capital projects or other eligible project expenses.



qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

OPERATING

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
REVENUE		1.01	1.01	1.04	1.27	1.01	1.02	1.02
01-1-7100-1001	Requisition - Property Value Tax	101,963	101,963	106,156	135,311	136,617	138,970	141,369
01-1-7100-1023	Grant			-		-	-	-
01-1-7100-1041	Community Hall Rental	1,877	951	1,915	1,953	1,992	2,032	2,073
01-1-7100-1042	Gillies Bay School Rental	3,548	3,343	3,619	3,691	3,765	3,841	3,917
01-1-7100-1043	Gillies Bay Field Rental	450	-	459	468	478	487	497
01-1-7100-1128	Other Revenue	-	35					
01-1-7100-1140	Transfer from Reserve (CW)	-	-					
01-1-7100-1150	Prior Year Surplus - Operating	5,000	5,000	9,894		-	-	-
01-1-7100-1800	Transfer from Equity in Capital	-	24,250					
TOTAL OPERATING REVENUE		112,838	135,542	122,043	141,424	142,852	145,329	147,856
EXPENDITURES								
01-2-7100-1220	Salary & Wages	26,430	22,016	26,898	27,436	27,985	28,545	29,115
01-2-7100-1221	Payroll Benefits & Overhead	7,418	6,305	7,263	7,408	7,556	7,707	7,861
01-2-7100-1222	Travel	252	391	252	257	262	267	273
01-2-7100-1230	Director's Remuneration	249	324	-	-	-	-	-
01-2-7100-1232	Director's Expenses	50	41	-	-	-	-	-
01-2-7100-1270	Other Expense	5,519	1,382	5,519	5,629	5,742	5,856	5,974
01-2-7100-1271	Insurance	5,451	4,461	4,550	4,641	4,734	4,829	4,925
01-2-7100-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-7100-1299	Contingency	2,000	-	2,000	2,040	2,081	2,122	2,165
01-2-7100-1394	Maintenance - Community Hall	9,859	8,219	33,859	34,536	35,227	35,931	36,650
01-2-7100-1395	Maintenance - Gillies Bay School	13,165	14,148	13,165	13,429	13,697	13,971	14,251
01-2-7100-1396	Maintenance - Gillies Bay Ball Field	6,867	8,720	6,867	7,004	7,144	7,287	7,433
01-2-7100-1397	Maintenance - Van Anda Ball Field	1,823	1,858	1,823	1,859	1,896	1,934	1,973
01-2-7100-1404	Other Facilities Maintenance	500	1,058	2,000	2,040	2,081	2,122	2,165
01-2-7100-1409	Grants In Aid	1,750	1,750	1,750	1,785	1,821	1,857	1,894
01-2-7100-1420	Safety Equipment	-	-	3,563	3,634	3,706	3,781	3,856
01-2-7100-1485	Administration	6,507	6,507	9,535	9,726	9,920	10,119	10,321
01-2-7100-1801	Amortization Expense	-	24,250					
SUBTOTAL O & M		87,838	100,648	119,043	121,424	123,852	126,329	128,856
01-2-7100-1501	Transfer to Reserve (S)	25,000	25,000	3,000	20,000	19,000	19,000	19,000
01-2-7100-1557	Debt Payments	-	-					
01-2-7100-1506	Transfer to Capital	-	-					
TOTAL OPERATING EXPENDITURES		112,838	125,648	122,043	141,424	142,852	145,329	147,856
NET REV / (EXP)		0	9,894	-	-	-	-	-

qathet Regional District
 TEXADA ISLAND RECREATION COMMISSION

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-7100-1140	Transfer from Reserve (CW)	96,000	61,071	23,176	-	-	-	-
01-5-7100-1141	Transfer from Reserve (S)	3,750	24,247	29,250	20,900	20,000	33,000	106,000
01-5-7100-1152	Transfer from Operating	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		99,750	36,824	52,426	20,900	20,000	33,000	106,000
EXPENDITURES								
01-6-7100-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-7100-1221	Benefits	-	-	-	-	-	-	-
01-6-7100-1469	Land - Development	-	-	-	-	-	-	-
01-6-7100-1470	Land - Improvements	63,000	36,824	26,176	-	20,000	-	55,000
01-6-7100-1471	Buildings	36,750	-	26,250	20,900	-	33,000	51,000
01-6-7100-1475	Equipment / Infrastructure	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		99,750	36,824	52,426	20,900	20,000	33,000	106,000
NET REV / (EXP)		-	-	-	-	-	-	-
STATUTORY RESERVE								
	Opening Balance	110,912	110,912	163,708	139,749	140,806	141,777	129,762
	Interest Earned	1,553	3,548	2,292	1,956	1,971	1,985	1,817
	Transfers from Operating	25,000	25,000	3,000	20,000	19,000	19,000	19,000
	Transfer to Capital	3,750	24,247	29,250	20,900	20,000	33,000	106,000
	Closing Balance	133,715	163,708	139,749	140,806	141,777	129,762	44,579

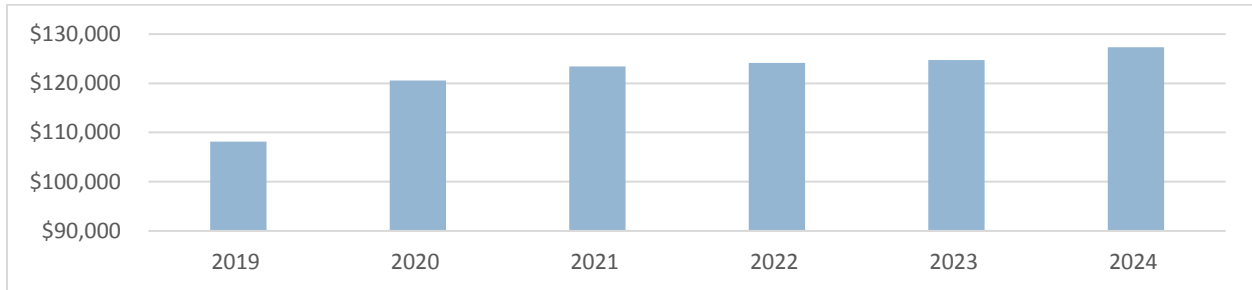


2020 Texada Island Airport

This function is funded by taxpayers within electoral area D only and supports the acquisition, maintenance and operation of the Texada Island Airport.

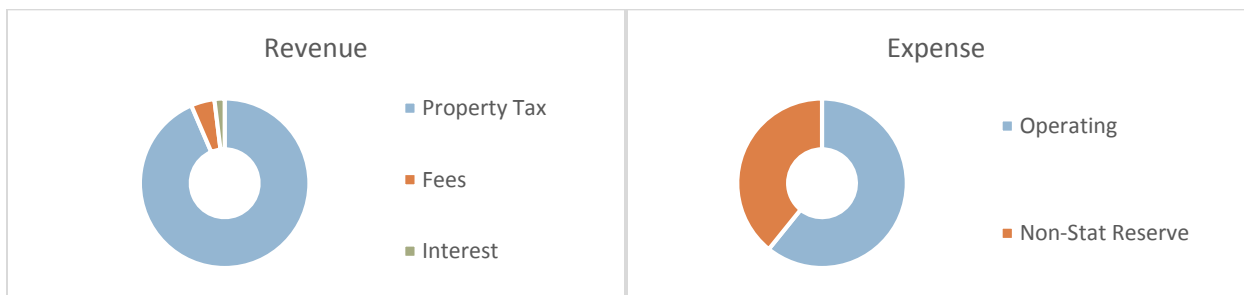
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

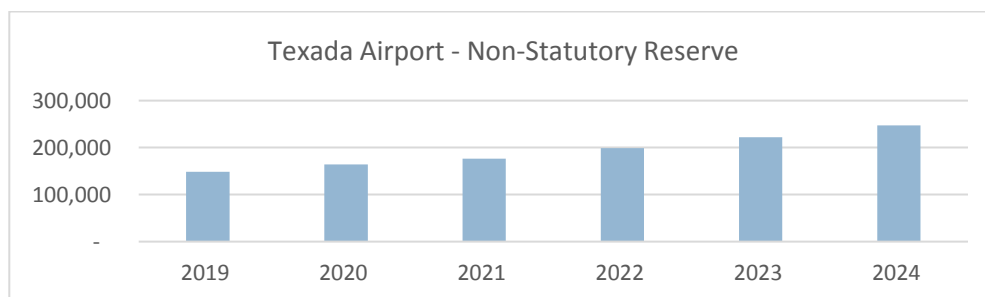


Reserves

Projected closing balances

Non-Statutory Reserves

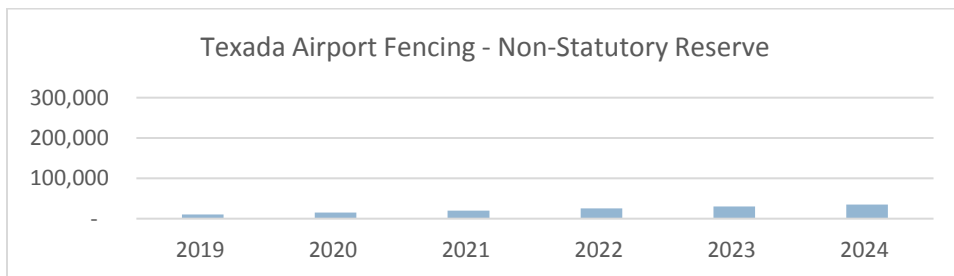
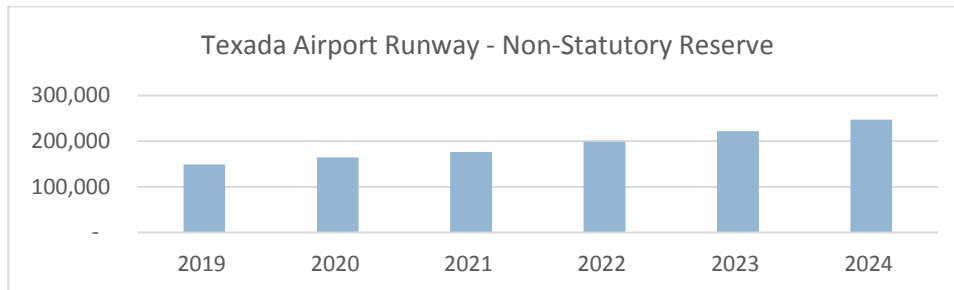
General purpose reserves used to fund operational expenses, capital projects, and to stabilize the annual tax requisition.





2020 Texada Island Airport

Non-Statutory Reserves (continued)



qathet Regional District
 TEXADA AIRPORT

OPERATING

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
REVENUE		1.05	1.05	1.13	1.01	1.01	1.00	1.02
01-1-7200-1001	Requisition - Property Value Tax	108,133	108,133	122,645	123,431	124,142	124,737	127,353
01-1-7200-1023	Grant	10,000	-	-	-	-	-	-
01-1-7200-1044	Revenue: Parking	5,300	5,842	5,800	5,974	6,153	6,338	6,528
01-1-7200-1120	Investment Revenue	1,657	3,518	430	3,249	3,911	4,716	5,526
01-1-7200-1128	Other Revenue	-	4	-	-	-	-	-
01-1-7200-1140	Transfer from Reserve (CW)	10,000	10,000	-	-	-	-	-
01-1-7200-1150	Prior Year Surplus - Operating	5,000	5,000	-	-	-	-	-
01-1-7200-1800	Transfer from Equity in Capital	-	3,521	-	-	-	-	-
TOTAL OPERATING REVENUE		140,090	136,019	128,875	132,654	134,207	135,791	139,407
EXPENDITURES								
01-2-7200-1220	Salary & Wages	24,093	16,314	16,960	17,300	17,646	17,999	18,359
01-2-7200-1221	Payroll Benefits & Overhead	6,769	4,215	4,579	4,671	4,764	4,860	4,957
01-2-7200-1222	Travel	650	449	1,250	1,275	1,301	1,327	1,353
01-2-7200-1223	Training	-	-	2,500	2,550	2,601	2,653	2,706
01-2-7200-1224	Health & Safety Training	196	-	25	26	26	27	27
01-2-7200-1228	Contractor	14,000	10,157	16,000	16,320	16,646	16,979	17,319
01-2-7200-1229	Contractor WCB	630	196	630	643	655	669	682
01-2-7200-1230	Director's Remuneration	332	407	-	-	-	-	-
01-2-7200-1232	Director's Expenses	50	41	-	-	-	-	-
01-2-7200-1244	Equipment Purchases	-	-	-	-	-	-	-
01-2-7200-1246	Services - Other	2,751	1,402	2,751	2,806	2,862	2,920	2,978
01-2-7200-1247	Services - Phone / Internet	1,066	764	1,066	1,088	1,109	1,131	1,154
01-2-7200-1249	Services - Hydro	2,300	2,340	2,300	2,346	2,393	2,441	2,490
01-2-7200-1250	Services - Garbage	240	-	240	245	250	255	260
01-2-7200-1271	Insurance	4,393	3,443	3,512	3,582	3,654	3,727	3,802
01-2-7200-1274	Studies/Professional Fees	32,575	17,828	5,000	3,000	3,060	3,121	3,184
01-2-7200-1289	Payment to TIFR	2,500	-	2,500	2,550	2,601	2,653	2,706
01-2-7200-1299	Contingency	-	-	3,000	3,060	3,121	3,184	3,247
01-2-7200-1354	Public Engagement	1,500	1,197	1,500	1,530	1,561	1,592	1,624
01-2-7200-1361	Allowance for Doubtful Accounts	-	-	-	-	-	-	-
01-2-7200-1362	Legal	-	-	-	-	-	-	-
01-2-7200-1404	Facility & Grounds Maintenance	4,000	5,042	7,000	7,140	7,283	7,428	7,577
01-2-7200-1420	Safety Equipment	-	39	1,188	1,211	1,235	1,260	1,285
01-2-7200-1485	Administration	7,044	7,044	6,373	6,312	6,438	6,567	6,698
01-2-7200-1801	Amortization Expense	-	3,521	-	-	-	-	-
SUBTOTAL O&M		105,090	73,501	78,375	77,654	79,207	80,791	82,407
01-2-7200-1500	Transfer to Non-Stat Reserve	20,000	46,944	15,500	20,000	20,000	20,000	22,000
01-2-7200-1512	Transfer to Non-Stat Reserve - Fencing	5,000	5,191	5,000	5,000	5,000	5,000	5,000
01-2-7200-1513	Transfer to Non-Stat Reserve - Runway	10,000	10,383	30,000	30,000	30,000	30,000	30,000
01-2-7200-1506	Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES		140,090	136,019	128,875	132,654	134,207	135,791	139,407
NET REV / (EXP)		-	-	-	-	-	-	-

qathet Regional District
 TEXADA AIRPORT

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-7200-1142	Transfer from Non-Stat Reserve (NS)	-	-	-	10,000	-	-	-
TOTAL CAPITAL REVENUE		-	-	-	10,000	-	-	-
EXPENDITURES								
01-6-7200-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-7200-1221	Benefits	-	-	-	-	-	-	-
01-6-7200-1470	Land - Improvements	-	-	-	10,000	-	-	-
01-6-7200-1474	Infrastructure	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		-	-	-	10,000	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	101,831	101,831	148,775	164,275	176,604	199,105	221,922
	Interest Earned	-	2,944	-	2,329	2,501	2,816	3,136
	Transfers from Operating	20,000	44,000	15,500	20,000	20,000	20,000	22,000
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	10,000	-	-	-
	Closing Balance	121,831	148,775	164,275	176,604	199,105	221,922	247,058
NON-STATUTORY RESERVE - Runway								
	Opening Balance	10,081	10,081	20,464	50,464	80,464	110,464	140,464
	Interest Earned	141	383	286	706	1,126	1,546	1,966
	Transfers from Operating	9,859	10,000	29,714	29,294	28,874	28,454	28,034
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	20,081	20,464	50,464	80,464	110,464	140,464	170,464
NON-STATUTORY RESERVE - Fencing								
	Opening Balance	5,041	5,041	10,232	15,232	20,232	25,232	30,232
	Interest Earned	71	191	143	213	283	353	423
	Transfers from Operating	4,929	5,000	4,857	4,787	4,717	4,647	4,577
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	10,041	10,232	15,232	20,232	25,232	30,232	35,232

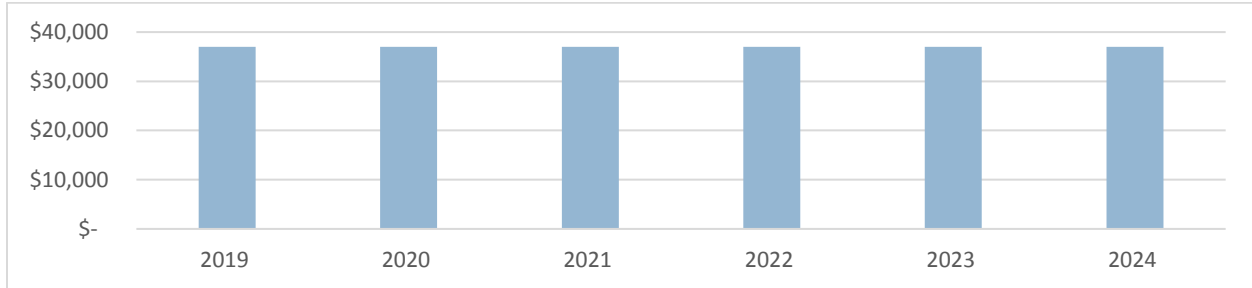


2020 Texada Island Marine

This function is funded by taxpayers within electoral area D only. This service supports the administration and operation of the Van Anda dock which was divested to the qathet Regional District from Transport Canada

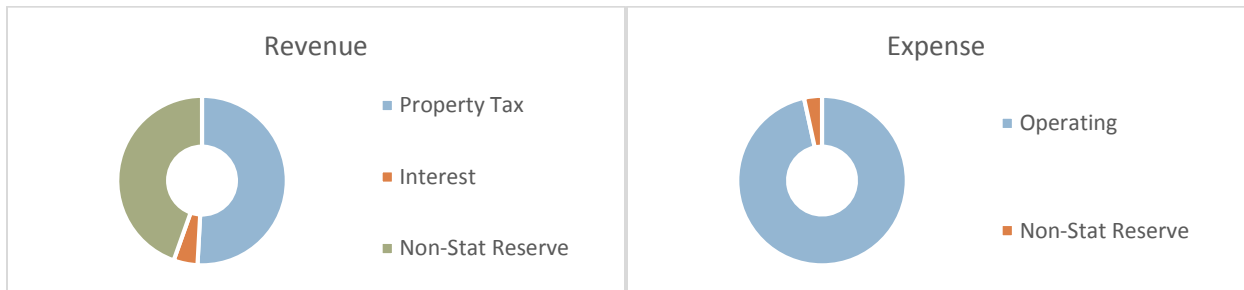
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

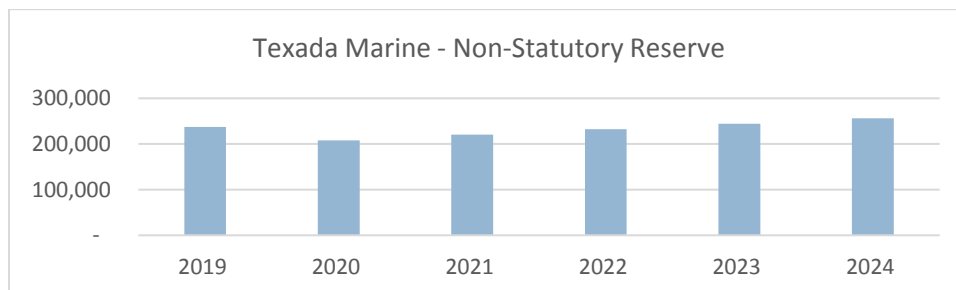


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
TEXADA ISLAND MARINE FACILITIES**

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
REVENUE	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-7300-1001 Requisition - Property Value Tax	37,000	37,000	37,000	37,000	37,000	37,000	37,000
01-1-7300-1120 Investment Revenue	2,504	4,811	3,325	2,906	3,084	3,257	3,424
01-1-7300-1128 Other	-	-	-	-	-	-	-
01-1-7300-1140 Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-7300-1142 Transfer from Reserve (NS)	2,896	-	32,425	-	-	-	-
01-1-7300-1150 Prior Year Surplus - Operating	31,335	31,335	-	-	-	-	-
01-1-7300-1800 Transfer from Equity in Capital	-	27,075	-	-	-	-	-
TOTAL OPERATING REVENUE	73,735	100,221	72,750	39,906	40,084	40,257	40,424
EXPENDITURES							
01-2-7300-1220 Salary & Wages	2,049	1,590	2,909	2,968	3,027	3,088	3,149
01-2-7300-1221 Payroll Benefits & Overhead	574	682	786	801	817	834	850
01-2-7300-1222 Travel	200	419	200	204	208	212	216
01-2-7300-1271 Insurance	8,132	5,455	5,564	5,675	5,789	5,905	6,023
01-2-7300-1299 Contingency	1,500	-	1,500	1,530	1,561	1,592	1,624
01-2-7300-1354 Public Engagement	3,000	-	3,000	3,060	3,121	3,184	3,247
01-2-7300-1404 Facility & Grounds Maintenance	48,000	1,088	48,000	8,160	8,323	8,490	8,659
01-2-7300-1420 Safety Equipment	-	-	-	-	-	-	-
01-2-7300-1429 Annual Inspections	2,500	-	2,500	2,550	2,601	2,653	2,706
01-2-7300-1485 Administration	5,276	5,276	5,801	2,245	2,290	2,336	2,383
01-2-7300-1801 Amortization Expense	-	27,075	-	-	-	-	-
SUBTOTAL O & M	71,232	41,584	70,260	27,194	27,738	28,292	28,858
01-2-7300-1500 Transfer to Reserve (NS)	2,504	58,637	2,490	12,712	12,346	11,964	11,566
01-2-7300-1506 Transfer to Capital	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	73,736	100,221	72,750	39,906	40,084	40,257	40,424
NET REV / (EXP)	0	-	-	-	-	-	-
NON-STATUTORY RESERVE							
Opening Balance	178,869	178,869	237,506	207,570	220,283	232,629	244,594
Interest Earned	2,504	4,811	3,325	2,906	3,084	3,257	3,424
Transfers from Operating	-	53,826	835	9,806	9,262	8,708	8,142
Transfer to Operating	2,896	-	32,425	-	-	-	-
Transfer to Capital	-	-	-	-	-	-	-
Closing Balance	178,477	237,506	207,570	220,283	232,629	244,594	256,160

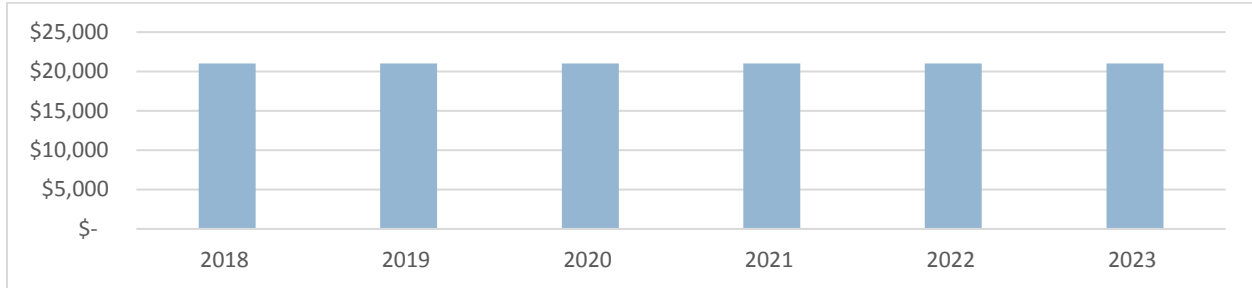


2020 Texada Heritage Commission

This function is funded by taxpayers within electoral area D only and supports the operation of a museum, heritage planning, and conservation within electoral area D.

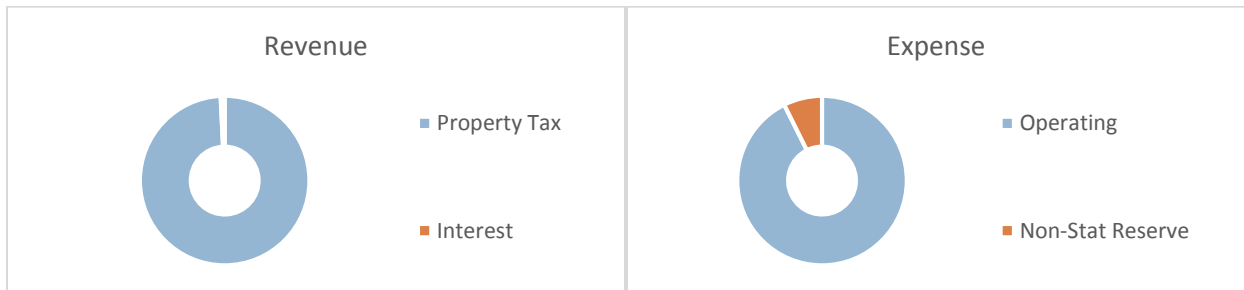
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

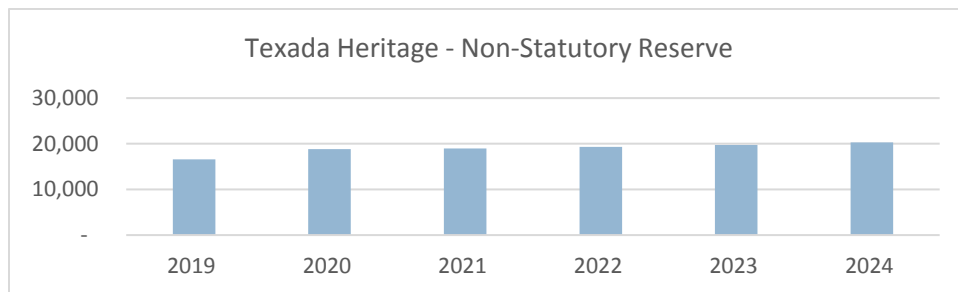


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
TEXADA HERITAGE COMMISSION**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
REVENUE		1.00	1.00	1.43	0.87	1.00	1.01	1.01
01-1-7400-1001	Requisition - Property Value Tax	21,000	21,000	30,104	26,312	26,246	26,601	26,996
01-1-7400-1120	Investment Revenue	171	331	232	263	266	270	276
01-1-7400-1128	Other Revenue	-	-	-	-	-	-	-
01-1-7400-1150	Prior Year Surplus - Operating	-	-	-	2,000	2,000	2,000	2,000
01-1-7400-1800	Transfer from Equity in Capital	-	533	-	-	-	-	-
TOTAL OPERATING REVENUE		21,171	21,864	30,336	28,575	28,512	28,871	29,272
EXPENDITURES								
01-2-7400-1220	Salaries & Wages	751	358	461	470	480	489	499
01-2-7400-1221	Payroll Benefits & Overhead	233	111	125	127	130	132	135
01-2-7400-1223	Training	2,122	-	2,122	2,164	2,208	2,252	2,297
01-2-7400-1230	Director's Remuneration	332	166	-	-	-	-	-
01-2-7400-1232	Director's Expenses	50	28	-	-	-	-	-
01-2-7400-1270	General Expenses	1,061	93	1,061	1,082	1,104	1,074	1,077
01-2-7400-1271	Insurance	245	247	252	257	262	267	273
01-2-7400-1299	Contingency	424	-	424	432	-	-	-
01-2-7400-1352	Public Education	530	-	530	541	551	562	574
01-2-7400-1404	Repairs & Maintenance	5,000	6,090	8,000	8,160	8,323	8,490	8,659
01-2-7400-1420	Safety Equipment	-	-	-	-	-	-	-
01-2-7400-1483	Heritage Preservation	212	-	212	216	221	225	229
01-2-7400-1484	Contribution to Heritage Society	8,372	8,372	12,597	12,597	12,597	12,597	12,597
01-2-7400-1485	Administration	1,547	1,547	2,321	2,344	2,329	2,348	2,371
01-2-7400-1801	Amortization Expense	-	533	-	-	-	-	-
SUBTOTAL O & M		20,878	17,545	28,104	28,392	28,204	28,437	28,711
01-2-7400-1500	Transfer to Non-Stat Reserve	293	4,319	2,232	183	308	434	561
TOTAL OPERATING EXPENDITURES		21,171	21,864	30,336	28,575	28,512	28,871	29,272
NET REV / (EXP)		0	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	12,248	12,248	16,567	18,799	18,982	19,290	19,724
	Interest Earned	171	331	232	263	266	270	276
	Transfers from Operating	122	3,988	2,000	80	42	164	285
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	12,541	16,567	18,799	18,982	19,290	19,724	20,285

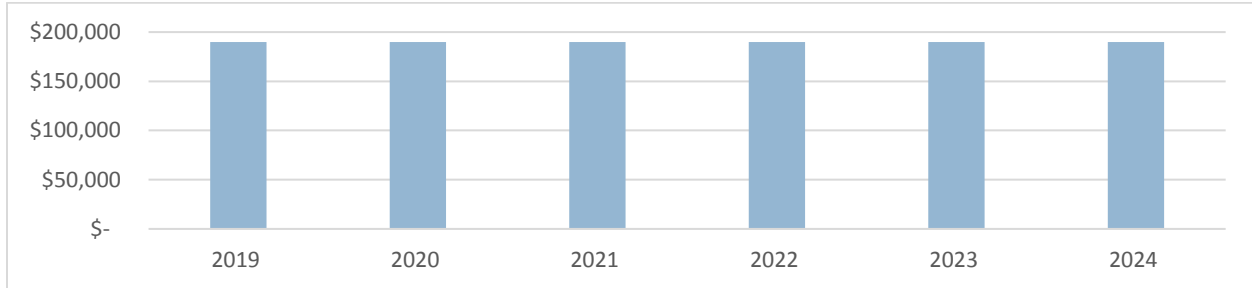


2020 Savary Island Marine

This function is funded by taxpayers within Savary Island only and provides for the operation and maintenance of the Savary Island dock and other public marine transportation facilities on Savary Island.

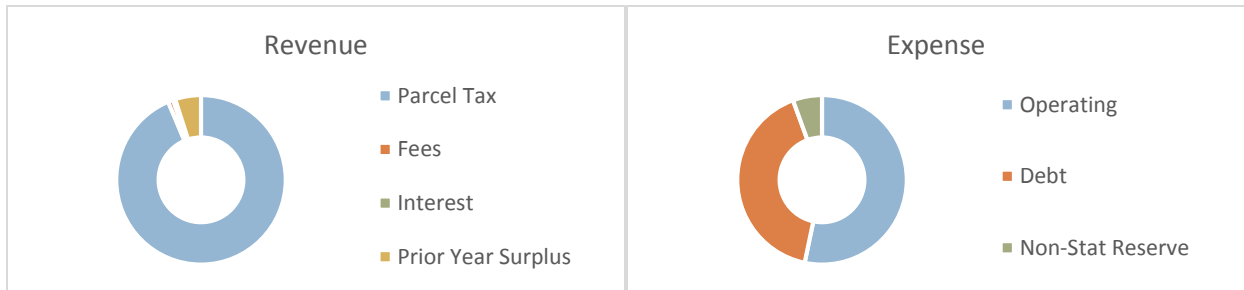
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

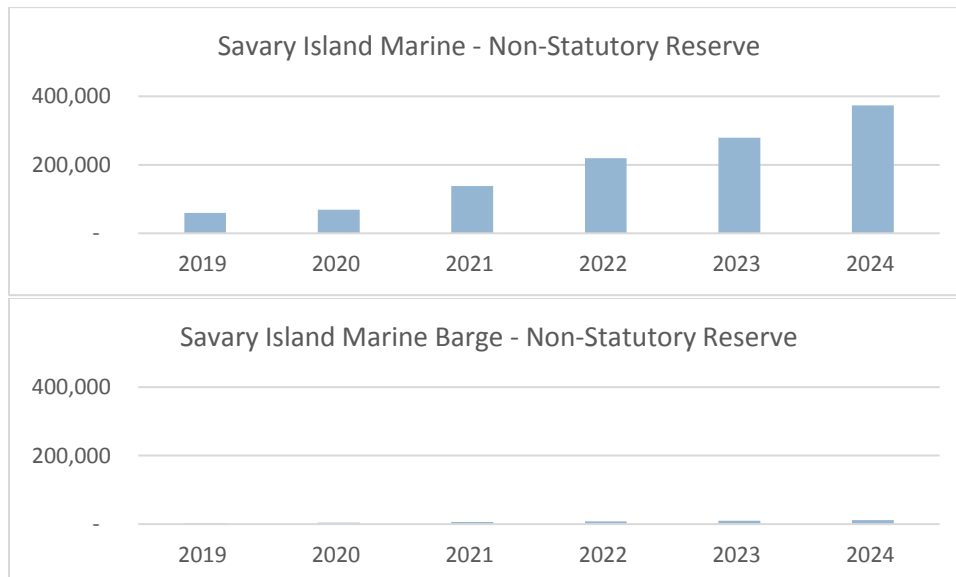


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



qathet Regional District
SAVARY ISLAND MARINE FACILITIES

	BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
	2019	2019	2020	2021	2022	2023	2024
OPERATING							
	REVENUE						
	1.00	1.00	1.00	1.00	1.00	1.00	1.00
01-1-8000-1009	Requisition - Parcel Tax	190,000	190,000	190,000	190,000	190,000	190,000
01-1-8000-1045	Barge Ramp Licencing Fees	2,000	4,500	2,000	2,000	2,000	2,000
01-1-8000-1120	Investment Revenue	1,042	1,883	857	1,016	2,020	4,042
01-1-8000-1128	Other	-	-	-	-	-	-
01-1-8000-1140	Transfer from Reserve (CW)	-	-	-	-	-	-
01-1-8000-1142	Transfer from Non-Stat Reserve	-	-	-	-	93,566	-
01-1-8000-1150	Prior Year Surplus - Operating	10,000	10,000	10,000	10,000	10,000	10,000
01-1-8000-1800	Transfer from Equity in Capital	-	84,304	-	-	-	-
	TOTAL OPERATING REVENUE	203,042	290,687	202,857	203,016	298,746	206,042
	EXPENDITURES						
01-2-8000-1220	Salaries & Wages	32,235	32,430	18,328	18,695	19,450	19,839
01-2-8000-1221	Payroll Benefits & Overhead	9,049	8,822	4,949	5,048	5,252	5,357
01-2-8000-1222	Travel	20	46	20	20	21	22
01-2-8000-1224	Health & Safety	-	-	-	-	-	-
01-2-8000-1228	Contractor	13,004	12,785	12,977	13,237	13,501	14,047
01-2-8000-1229	Contractor Overhead	413	-	391	399	407	424
01-2-8000-1230	Director's Remuneration	332	-	-	-	-	-
01-2-8000-1232	Director's Expenses	50	-	-	-	-	-
01-2-8000-1265	Wharf Operations	500	-	500	510	520	541
01-2-8000-1271	Insurance	15,694	10,660	10,873	11,091	11,312	11,770
01-2-8000-1274	Studies/Professional Fees	-	-	-	-	-	-
01-2-8000-1299	Contingency	8,500	-	8,500	8,670	8,843	9,201
01-2-8000-1323	General Expenses	-	-	-	-	-	-
01-2-8000-1362	Legal	-	-	-	-	-	-
01-2-8000-1402	Barge Fac. R&M/Miscellaneous	3,500	862	6,634	6,767	6,902	7,181
01-2-8000-1404	Repairs & Maintenance	12,500	6,234	12,500	12,750	13,005	14,570
01-2-8000-1405	Site Maintenance	15,000	6,498	15,000	15,300	15,606	17,636
01-2-8000-1420	Safety Equipment	-	-	-	-	-	-
01-2-8000-1429	Annual Inspections	6,500	-	11,500	2,000	20,000	2,500
01-2-8000-1485	Administration	5,039	5,039	5,931	5,174	6,894	16,401
01-2-8000-1801	Amortization Expense	-	84,304	-	-	-	-
	SUBTOTAL O&M	122,335	167,678	108,104	99,660	121,230	108,831
01-2-8000-1500	Transfer to Reserve (NS)	6,890	39,292	9,292	69,782	80,791	95,211
01-2-8000-1511	Transfer to Non-Stat Res Barge Sub-Licence	-	54	2,000	2,000	2,000	2,000
01-2-8000-1557	Debt Payments	73,817	73,663	83,462	31,573	-	-
01-2-8000-1506	Transfer to Capital	-	-	-	-	-	-
	TOTAL OPERATING EXPENDITURES	203,042	280,687	202,858	203,016	298,746	206,042
	NET REV / (EXP)	-	10,000	-	0	0	0

qathet Regional District
SAVARY ISLAND MARINE FACILITIES

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
CAPITAL								
REVENUE								
01-5-8000-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-5-8000-1142	Transfer from Reserve (NS)	52,500	52,500	-	-	-	-	-
01-5-8000-1152	Transfer from Operating	-	-	-	-	-	-	-
01-5-8000-1143	Borrowing	-	-	-	-	-	-	-
TOTAL CAPITAL REVENUE		52,500	52,500	-	-	-	-	-
EXPENDITURES								
01-6-8000-1220	Salary & Wages	-	-	-	-	-	-	-
01-6-8000-1221	Benefits	-	-	-	-	-	-	-
01-6-8000-1470	Land Improvements	52,500	52,500	-	-	-	-	-
01-6-8000-1471	Buildings & Structures	-	-	-	-	-	-	-
01-6-8000-1475	Equipment	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURES		52,500	52,500	-	-	-	-	-
NET REV / (EXP)		-	-	-	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	72,383	72,383	59,174	68,466	138,248	219,039	278,661
	Interest Earned	1,013	1,883	828	959	1,935	3,067	3,901
	Transfers from Operating	5,877	37,409	8,464	68,824	78,855	56,556	91,310
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	52,500	52,500	-	-	-	-	-
	Closing Balance	26,773	59,174	68,466	138,248	219,039	278,661	373,872
NON-STATUTORY RESERVE - Savary Barge Sub-License								
	Opening Balance	2,016	2,016	2,070	4,070	6,070	8,070	10,070
	Interest Earned	28	54	29	57	85	113	141
	Transfers from Operating	-	-	1,971	1,943	1,915	1,887	1,859
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	2,016	2,070	4,070	6,070	8,070	10,070	12,070

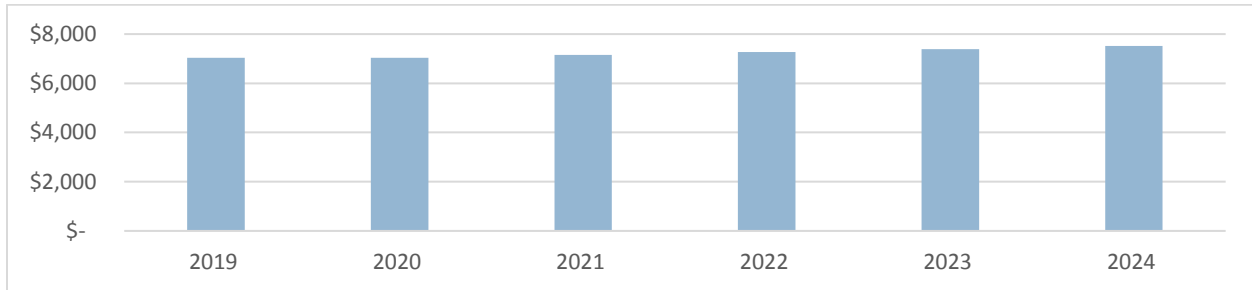


2020 Lasqueti Island Marine

This function is funded by taxpayers within electoral area E only and provides for the operation and maintenance of a multi-purpose ramp for barge loading, boat launching and ancillary uses.

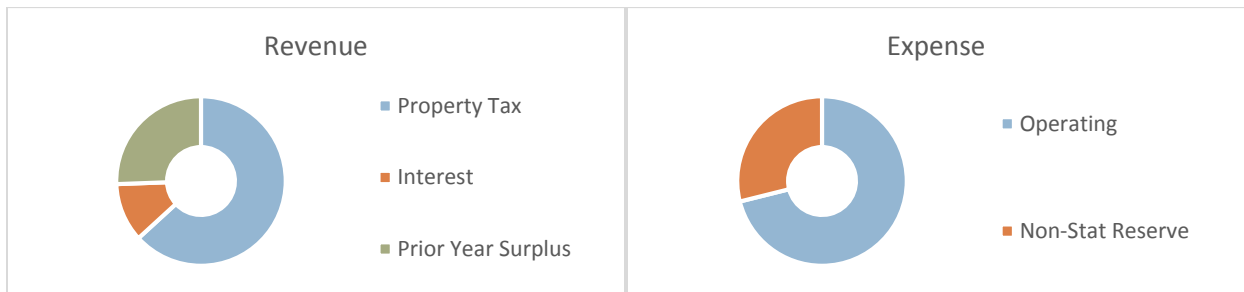
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers

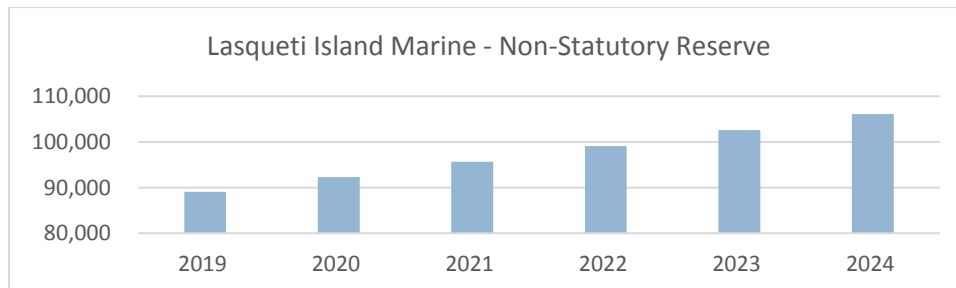


Reserves

Projected closing balances

Non-Statutory Reserves

General purpose reserves used to fund operational expenses, capital projects, and stabilize the annual tax requisition.



**qathet Regional District
LASQUETI ISLAND MARINE RAMP**

		BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
		2019	2019	2020	2021	2022	2023	2024
OPERATING								
	REVENUE	1.00	1.00	1.00	1.02	1.02	1.02	1.02
01-1-8600-1001	Requisition - Property Value Tax	7,035	7,035	7,035	7,158	7,277	7,387	7,512
01-1-8600-1120	Investment Revenue	1,145	2,227	1,247	1,292	1,339	1,388	1,436
01-1-8600-1140	Transfer from Reserve (CW)	-	-	-	-	-	-	-
01-1-8600-1150	Prior Year Surplus - Operating	3,309	3,309	2,847	3,000	3,000	3,000	3,000
01-1-8600-1800	Transfer from Equity in Capital	-	3,978	-	-	-	-	-
	TOTAL OPERATING REVENUE	11,489	16,549	11,129	11,450	11,616	11,775	11,948
	EXPENDITURES							
01-2-8600-1220	Salaries & Wages	698	215	769	784	800	816	832
01-2-8600-1221	Payroll Benefits & Overhead	195	140	208	212	216	220	225
01-2-8600-1222	Travel	-	187	-	-	-	-	-
01-2-8600-1271	Insurance	536	429	438	446	455	464	474
01-2-8600-1274	Studies/Professional Fees	-	-	-	-	-	-	-
01-2-8600-1299	Contingency	1,500	-	1,500	1,530	1,561	1,592	1,624
01-2-8600-1404	Repairs & Maintenance	3,500	-	3,500	3,570	3,641	3,714	3,789
01-2-8600-1420	Safety Equipment	-	-	-	-	-	-	-
01-2-8600-1485	Administration	1,500	1,500	1,500	1,500	1,500	1,500	1,500
01-2-8600-1801	Amortization Expense	-	3,978	-	-	-	-	-
	SUBTOTAL O&M	7,929	6,449	7,914	8,042	8,173	8,306	8,443
01-2-8600-1500	Transfer to Reserve (NS)	3,560	7,253	3,215	3,408	3,443	3,468	3,506
01-2-8600-1501	Transfer to Reserve (Feasibility)	-	-	-	-	-	-	-
01-2-8600-1506	Transfer to Capital	-	-	-	-	-	-	-
01-2-8600-1557	Debt Payment	-	-	-	-	-	-	-
	TOTAL OPERATING EXPENDITURES	11,489	13,703	11,129	11,450	11,616	11,775	11,948
	NET REV / (EXP)	-	2,847	0	-	-	-	-
NON-STATUTORY RESERVE								
	Opening Balance	81,798	81,798	89,051	92,266	95,673	99,117	102,585
	Interest Earned	1,145	2,227	1,247	1,292	1,339	1,388	1,436
	Transfers from Operating	2,415	5,026	1,968	2,116	2,104	2,081	2,069
	Transfer to Operating	-	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-	-
	Closing Balance	85,358	89,051	92,266	95,673	99,117	102,585	106,091

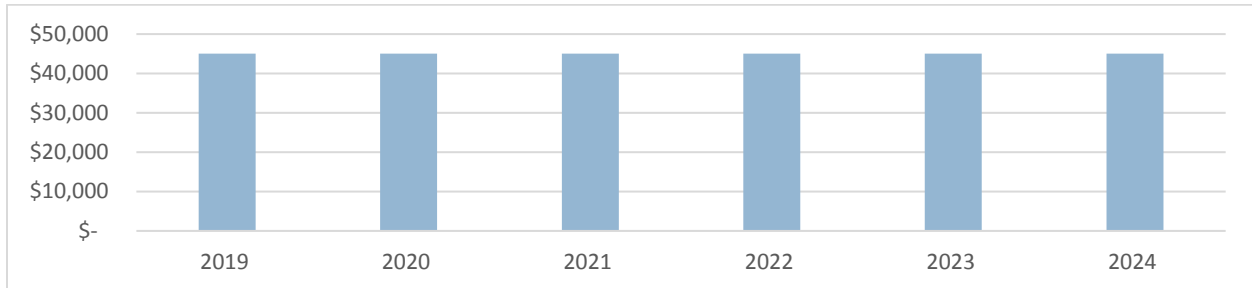


2020 Lasqueti Health Center

This function is funded by taxpayers within electoral area E only. This is a new service to assist with funding the operation of the Lasqueti Health Centre through a contribution agreement with the Lasqueti Last Resort Society.

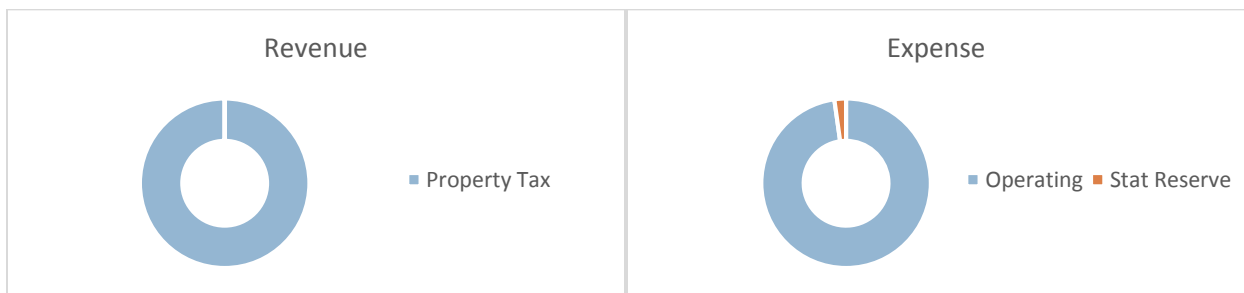
Tax Requisition Trend

Actual and projected tax requisition for 2019 to 2024



Operating and Capital Budget Overview

Planned revenue, expenses and transfers



qathet Regional District
Lasqueti Health Center

OPERATING

REVENUE	
01-1-8700-1001	Requisition - Property Value Tax
01-1-8700-1120	Investment Revenue
01-1-8700-1150	Prior Year Surplus
TOTAL OPERATING REVENUE	
EXPENDITURES	
01-2-8700-1215	Operating Grant
01-2-8700-1485	Administration
SUBTOTAL O & M	
01-2-8700-1507	Transfer to Feasibility Reserve (NS)
TOTAL OPERATING EXPENDITURES	
NET REV / (EXP)	

BUDGET	ACTUAL	BUDGET	FIVE YEAR FINANCIAL PLAN			
2019	2019	2020	2021	2022	2023	2024
			1.00	1.00	1.00	1.00
45,000	45,000	45,000	45,000	45,000	45,000	45,000
-	-	-	-	-	-	-
-	-	-	-	-	-	-
45,000	45,000	45,000	45,000	45,000	45,000	45,000
42,500	42,500	42,500	42,500	43,475	43,500	43,500
1,500	1,500	1,500	1,500	1,500	1,500	1,500
44,000	44,000	44,000	44,000	44,975	45,000	45,000
1,000	1,000	1,000	1,000	25		
45,000	45,000	45,000	45,000	45,000	45,000	45,000
-	-	-	-	-	-	-