

102 GOALS 30%

GOAL COMPLETION

■ Draft ■ Not started ■ On Track ● Behind ● Overdue ■ Complete → Direct Alignment → Indirect Alignment

# QATHET REGIONAL DISTRICT PLAN

## **CLIMATE CHANGE**

Goal	Details	Start Da	Due Date	Curre	Update	Owner
Develop and Implement a GHG Reduction Strategy: 100%		2019/01/01	2022/12/31	100% 100 / 100%		Mike Wall   Manager of Asset Management & Strategic Initiatives
→ Engage GHG Accounting: 100%		2020/01/01	2020/03/31	100% 100 / 100%	Mike Wall:  Progress: GHG and MW reviewed best practices throughout North America and Europe, reviewed draft with senior management team, made edits and presented to Board  Challenges: No value  Next Steps: Implement Strategy 2020/03/27	Mike Wall   Manager of Asset Management & Strategic Initiatives
Review Draft with Senior Management Team and complete edits: 100%		2020/01/01	2020/03/31	100% 100 / 100%	Mike Wall: Progress: Senior Staff provided input to Draft for final revisions Challenges: No value Next Steps: No value 2020/03/27	Mike Wall   Manager of Asset Management & Strategic Initiatives

Present GHG Reduction Strategy to qRD Board for adoption: 100%		2020/01/01	2020/03/31	100% 100 / 100%	Mike Wall: Progress: Board adopted Strategy Challenges: No value Next Steps: No value 2020/03/27	Mike Wall   Manager of Asset Management & Strategic Initiatives
Develop and Implement Climate Action Plans: 100%		2019/01/01		0% 0 / 100%		Mike Wall   Manager of Asset Management & Strategic Initiatives
Develop a Drinking Water Management Plan: 100%		2019/01/01	2022/12/31	10%	Nancy Schmeister:  Progress: Staff were directed by the Board to work with Associated Engineering to perform a feasibility analysis and Class D cost estimate of the City of Powell River Water System (source, treatment and distribution) to supply potable water to residents and commercial businesses along Highway 101 to the southeast boundary of Centennial Drive as an initial phase with the potential/capacity for build out demands to service an expanded area in the future. The expanded area could potentially take the transmission line as far as Saltery Bay.  A General Service Agreement has been written and provided to Associated Engineering to execute.  Challenges: No value  Next Steps: Await execution of General Service Agreement. Consultant to initiate project.	Mike Wall   Manager of Asset Management & Strategic Initiatives
Recommend Board increase budget to meet Associated Engineering's scope change quote.: 100%		2020/04/01	2020/12/31	0% 0 / 100%		Mike Wall   Manager of Asset Management & Strategic Initiatives
ECONOMIC DEVELOPMENT						
Goal	Details	Start Da	Due Date	Curre	Update	Owner
Define Economic Development for qathet Regional District: 100%		2019/01/01	2022/12/31	17% 16.67 /		Al Radke   CAO

→ Seek approval from Board to apply for an 1 Endorsement(s)

ICET offers an Economic Development Island Coastal Economic Trust (ICET) grant: Readiness Program Grant. Application can be made under the category of Community Development to specifically work on an Economic Development Strategy. It is a \$30,000 maximum, one-time grant opportunity.

2020/03/01 2022/03/31

Al Radke:

Progress: At the regularly scheduled Board meeting of the gathet Regional District held on March 30, 2020; the Board passed the following motion:

THAT the Committee recommend the Board authorize staff to apply for an Island Coastal Economic Trust **Economic Development** Readiness Program Grant to create an economic

**Challenges:** COVID-19 has intervened on regular workloads. Uncertain if ICET will be processing grant applications during the pandemic.

Next Steps: Prepare and submit application. Consult with ICET on process.

2020/04/16

100% 1/1 Al Radke | CAO

Endorsem development strategy.

Apply to ICET for an Economic Development Readiness Program Grant under the category of Community Development.: 1 Application(s)	Application must be submitted by April 30.     Notification of award, if any, will be known in May.	2020/04/01 2022/04/30	Al Radke:  Progress: Submitted grant application to ICET on May 1, 2020.  Unfortunately, received letter dated June 4, 2020 that the application was not successful. In speaking with ICET, there appears to be apprehension in not knowing the economic development model, financial structure and how it will be delivered. Their granting is also for the promotion of specific economic development initiatives i.e. targeting IT software developers to locate and ply their trade and business in the region. Not the strategy of actually creating an economic development engine.  Challenges: No value  Next Steps: Seek further direction from the Board.  2020/06/12	Al Radke   CAO
Create Request for Proposal (RFP).: 1     Request(s)	Take some pointers from the City of Campbell River's recent Request for Proposal for an Economic Development Strategy.	2020/05/01 2022/05/31	0% 0 / 1 Request(s	Al Radke   CAO
Advertise Request for Proposal regarding expectations.: 1 Advertisement(s)	<ul> <li>Follow Delegation of Purchasing Authority Bylaw No. 454.</li> <li>Adhere to prescribed spending commitment and signing authority matrix.</li> </ul>	2020/06/01 2022/07/31		Al Radke   CAO
	<ul><li>Review applications.</li><li>Negotiate with lead proponent(s)</li></ul>	2020/08/01 2022/08/31	0%	Al Radke   CAO
-> Commission a consultant to perform work		2020/09/01 2022/09/30		Al Radke   CAO
Board must define what economic development means to our jurisdiction		2020/10/01 2022/12/31	0%	Al Radke   CAO

Board must determine what role they play in economic development.	To focus on investments and efficiencies that shape the broad economic environment for business and labour through transportation infrastructure, water and waste systems, public safety, natural amenities, regulation, public safety, education, and the overall tax structure?     Or, in a narrower scope offer direct assistance and incentives for businesses and industries, thus encouraging business investment and productivity?	2020/10/01 2022/12/31	0%	Al Radke   CAO
Board must establish policy relating to economic development.	<ul> <li>An attractive community – educational opportunities, health care services, recreational pursuits, safe community, emergency services, inclusive.</li> <li>Opportunities for citizens to participate and contribute in the local and/or external community.</li> <li>Retaining and strengthening business legacies within the community.</li> <li>It is essential for the growth and sustainability of the community.</li> <li>The quality of life within the community.</li> <li>It references the social, cultural, political and economic environments within the community.</li> <li>Balanced growth within the community.</li> <li>Creating capacity and wealth within the community.</li> <li>Offering tax assistance to business and industry.</li> </ul>	2020/10/01 2022/12/31	0%	Al Radke   CAO
Develop an Economic Development Strategy: 100%		2019/01/01 2022/12/31	0% 0 / 100%	Al Radke   CAO
Explore practicality of a regional economic development model		2020/10/01 2022/12/31	0%	Al Radke   CAO
Promote Regional Collaboration through C3 Groups: 100%		2019/01/01 2022/12/31	19% 18.75 / 100%	Al Radke   CAO

Al Radke:

Al Radke | CAO

**Progress:** The three CAOs resumed joint meetings on October 2, 2020. It was determined that COVID-19 responsibilities had somewhat softened and we could return to our regular meetings until the situation presents itself otherwise.

Wednesday, Apr 22 2020

Progress: There have been no further C3 related meetings between the three CAOs this quarter. However, due to COVID-19 we have been in constant communication on a daily basis.

25%

Challenges: Get back on schedule once the Provincial Health Officer, Dr. Bonnie Henry 2.75 / 8 relaxes Orders or guidelines Meeting(s respecting social/physical distancing and how many people can congregate.

Thursday, Mar 12 2020

Progress: Meeting between respective CAO's held on January 10, 2020 at City Hall.

Challenges: Unfortunately, I was not in attendance as I was on Vancouver Island for a doctor appointment.

Challenges: As long as a second wave does not intervene in a demanding way, we should be able to continue our regularly scheduled meetings.

Next Steps: No value

2020/10/16

→ Attend C3 meetings: 1 Meeting(s) to 4 Meeting(s)	2020/01/01	2022/12/31	25% 1.75 / 4 Meeting(s	Al Radke:  Progress: C3 meetings have been suspended until COVID-19 Orders or guidelines lifted.  Challenges: Delays potential initiatives getting traction or conversely, could over saturate capacities once we do get back to the table.  Next Steps: Wait until Provincial Health Officer, Dr. Bonnie Henry eases Orders or guidelines regarding social/physical distancing and how small/large of groups can meet and congregate.  2020/04/22	Al Radke   CAO
→ Identify opportunities for collaboration and cooperation: 1 Opportunity(ies)	2020/01/01	2022/12/31	0% 0 / 1 Opportunit	Al Radke:  Progress: The three CAOs have begun our monthly meetings again. October 2, 2020 was our first date. Some topics for potential mutual interest have been: Sharing costs for a Sustainability Planner and a farm incubator project.  Friday, Jun 26 2020  Progress: C3, 3 CAOs and City CAO/qRD CAO meetings have been suspended during COVID-19. Once these meetings get struck up again, efforts will be made to identify potential projects or initiatives to promote collaboration and cooperation among the respective local governments.  The three CAOs meet regularly and during these meetings Tla'amin has expressed a genuine interest. Unfortunately, they have competing priorities.  Challenges: No value  Next Steps: No value  2020/10/16	Al Radke   CAO

→ Host C3 meetings in rotation: 1 Meeting(s)

2020/01/01 2022/12/31

Al Radke:

**Progress:** Last meeting held Thursday February 27, 2020 and hosted by the City of Powell

Challenges: No value

25% 0.25 / 1

Next Steps: Next scheduled meeting should be some time Meeting(s in May/June. As long as the Provincial Health Officer, Dr. Bonnie Henry relaxes Orders or guidelines on social/physical distancing and the number of people who can congregate in a room.

River at the Town Centre Hotel.

2020/04/22

Al Radke | CAO

Connected Communities - The Last Mile: 100%	THAT the Board top up the local government source funding necessary with available funding from the Community Works Fund up to \$30,000 and instruct staff to evaluate the Request for Proposal submissions for satisfaction and completeness and negotiate with the qualified proponents.	2020/09/16 2020/12/31	Al Radke:  Progress: A confirmation letter dated July 13, 2020 was received from ICET. They have awarded us \$10,000.  On July 29, 2020, ICET sent us the Contribution Agreement for signature.  Since August 21, 2020 we have been periodically nudged by ICET to provide authorization for a media release to be sent out by them.  All three applicants have been contacted and their submissions evaluated. A recommendation will be coming forth to the Board on October 29, 2020.  Challenges: All submissions	Al Radke   CAO
			challenges: All submissions were over the budgeted allotment. The ICET grant stipulates that we will cover costs above and beyond their contribution. Stalling on the media release has been done until we know if we will have sufficient funds to commission a consulting firm. Otherwise, we will gracefully return the funding.  Next Steps: The Board will need to deliberate whether the recommended firm is worthy of additional funding to be put into the budget to complete the project.  2020/10/16	

## PARKS, RECREATION AND CULTURE

Goal	Details	Start Da	Due Date	Curre	Update	Owner
Implement the Park Acquisition Strategy: 100%		2019/01/01		50% 50 / 100%		Laura Roddan   Manager of Planning Services

Consider establishing a new regional service for the purpose of funding the acquisition of new parkland: 100%	2019/01/01	Laura Roddan:  Progress: Board adopted "Regional Park Land Acquisition Fund Bylaw No. 555, 2019" on January 30, 2020. The Bylaw establishes a fund for the purchase of regional park land.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services
→ Consider increasing the requisition limit of  "Regional Park Conversion and Service  Establishment Bylaw No. 439, 2010": 100%	2019/01/01	Laura Roddan:  Progress: Board adopted Regional Park Conversion and Service Establishment Amendment Bylaw No. 439.4, 2017 on March 29, 2018. The Bylaw increased the requisition limit for the regional parks service from 0.125 to 0.215.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services
Consider establishing a statutory reserve fund under Bylaw No. 439 for parkland acquisition purposes: 100%	2019/01/01	Laura Roddan:  Progress: Board adopted 2020-2024 Financial Plan on March 30, 2020 which includes \$183,000 allocated to the Regional Park Land Acquisition Reserve Fund. The fund is a statutory reserve for the purchase of regional park land.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services

Consider choosing DL 1375 as the location of the parkland acquisition site on Savary Island: 100%	2020/04/01	2020/12/31	100% 100 / 100%	Laura Roddan:  Progress: Savary Island Land Trust (SILT) facilitated the acquisition of DL 1375 by the Nature Trust of BC in May 2018. Details on the land purchase to preserve the 350 acre district lot can be found here: https://savaryislandlandtrust.org  Challenges: No value  Next Steps: No value 2020/10/15	Laura Roddan   Manager of Planning Services
The Consider prioritizing, in a closed meeting, the found acquisition sites using the Regional District of Nanaimo Regional Parks Acquisition Criteria and Rating System: 100%  The Consider prioritizing, in a closed meeting, the found is a considerable to the Regional Parks Acquisition Criteria and Rating System: 100%	2020/04/01		30% 30 / 100%	Laura Roddan:  Progress: Staff are reviewing the Regional District of Nanaimo's Regional Parks Acquisition Criteria and Rating System. Staff are researching other Regional District approaches, criteria, and rating systems for regional parks acquisition. Staff are preparing a report to Committee of the Whole.  Challenges: COVID-19 pandemic and staff assignments to the qathet Regional EOC and the Tla'amin EOC have posed challenges to completing this work earlier in 2020.  Next Steps: Complete report to Committee of the Whole.	Laura Roddan   Manager of Planning Services
Consider developing a regional park classification system and apply it to the existing regional parks as well as the proposed parkland acquisition sites: 100%	2021/01/01	2021/06/30	0% 0 / 100%	Laura Roddan:  Progress:  No progress to date.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services

Consider adopting a vision, a conceptual plan, a set of management goals, and a desired park classification for the parkland acquisition sites: 100%	2021/06/01 2021/12/31	0% 0 / 100%	Laura Roddan:  Progress:  No progress to date.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services
Consider developing detailed cost estimates for acquiring and developing the parkland acquisition sites: 100%	2022/01/01 2022/06/30	0% 0 / 100%	Laura Roddan:  Progress: No progress to date.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services
Consider directing staff to research and apply for appropriate grants to boost parkland acquisition funds: 100%	2022/06/01 2022/09/30	0% 0 / 100%	Laura Roddan:  Progress: No progress to date.  Challenges: No value  Next Steps: No value	Laura Roddan   Manager of Planning Services
Consider using long-term borrowing to fund the acquisition of new parkland sites: 100%	2022/09/01 2022/12/31	0% 0 / 100%	Laura Roddan:  Progress: No progress to date.  Challenges: No value  Next Steps: No value	Laura Roddan   Manager of Planning Services
Consider developing a campaign aimed at building community support for acquiring new parklands with public fund: 100%	2022/09/01 2022/12/31	0% 0 / 100%	Laura Roddan:  Progress: No progress to date.  Challenges: No value  Next Steps: No value  2020/10/15	Laura Roddan   Manager of Planning Services

Develop a Process for using Grants-in-Aid to support Multicultural Events: 100%		2019/01/01	2022/12/31		Linda Greenan:     Progress:	Linda Greenan   Manager of Financial Services
				62% 62.4 / 100%	to reconsider how the applications will be reviewed and approved.  Challenges: Looked for 5 members - only received 1 application.  Consideration of	
					applications is behind schedule.  Next Steps:  Write a report to the July Committee of the Whole to reconsider how the grant applications will be considered and approved.	
→ Present revised grants process to Board: 100%	Need Board approval to revise grants-in-aid, economic development and social planning grant funding process.	2019/12/01	2020/02/27	100% 100 / 100%	2020/05/21  Linda Greenan: Progress: Board approved a revised grant funding process at the February 27, 2020 Board meeting.  Challenges: No value Next Steps: No value 2020/03/20	Linda Greenan   Manager of Financial Services
Request Board to establish a Financial     Assistance Advisory Committee: 100%	Need Board to establish a Financial Assistance Advisory Committee.	2019/12/01	2020/02/27	100% 100 / 100%	Linda Greenan: Progress: Board established a Financial Assistance Advisory Committee at the February 27, 2020 Board meeting. Challenges: No value Next Steps: No value 2020/03/20	Linda Greenan   Manager of Financial Services

Request Board to approve the Financial Assistance Advisory Committee Terms of Reference: 100%	Need Board to establish a Financial Assistance Advisory Committee.	2019/12/01	2020/03/30	100% 100 / 100%	Linda Greenan:  Progress: The Board approved the Financial Assistance Advisory Committee Terms of Reference at its meeting of March 30, 2020  Challenges: No value  Next Steps: No value  2020/06/01	Linda Greenan   Manager of Financial Services
→ Advertise for FAAC members: 100%	Need Board to establish a Financial Assistance Advisory Committee.	2019/12/01			Linda Greenan:  Progress:  The deadline for applications was extended to May 1, 2020  Advertisements for committee members were placed in April, 2020 with:  Powell River Peak April 15 and 17, 2020  Powell River and Texada Chamber of Commerce asked to spread the word  Texada Express Lines  Our Isle and Times  Challenges: No value  Next Steps: No value  2020/06/01	Linda Greenan   Manager of Financial Services
→ Appoint Committee Members: 2 Event(s)	Committee to recommend members at April 15, 2020 Committee of the Whole meeting Board to appoint members at April 30, 2020 Board meeting	2020/04/15	2020/04/30	4% 0.08 / 2 Event(s)	Linda Greenan:  Progress: Deadline for applications was extended to May 1, 2020 in an effort to attract 5 members  Only one application was received  Challenges: No value  Next Steps: Staff preparing a report for the June 17, 2020 Finance Committee to consider options for consideration of grant requests received in the spring of 2020  2020/06/01	Linda Greenan   Manager of Financial Services

→ Collate and summarize all grant in aid applications	Accountant to collate and summarize all grant in aid requests received by April 30, 2020 for first FAAC meeting.	2020/04/30	2020/05/15	100%	Linda Greenan:  Progress:  Staff have collated all applications received to the March 31, 2020 (April 30, 2020) deadline  A report with all applications and options to consider the requests will be presented to the June 17, 2020 Finance Committee  Challenges: No value  Next Steps: No value  2020/06/01	Linda Greenan   Manager of Financial Services
→ Advise Committee appointments	Advise Committee Appointments by email	2020/05/01	2020/05/06	90%	Linda Greenan:  Progress: Only one application for membership on the Financial Assistance Advisory Committee was received by the extended May 1, 2020 deadline Staff are preparing a report with options for the consideration of requests received by the March 31, 2020 (April 30, 2020) deadline for the June 17 Finance Committee Staff will advise the applicant of the Board's direction at the June, 2020 Board meeting  Challenges: No value  Next Steps: Advise applicant of Board's direction from the June, 2020 Board meeting	Linda Greenan   Manager of Financial Services

Prepare FAAC Grant recommendations report June 11, 2020 Committee of the Whole meeting.  2020/06/01 2020/06/03  2020/06/03 2020/06/03  1 Linda Greenan: Progress:  1 The deadline for applications was extended to May 1, 2020  2019/01/01 2022/12/31  2020/06/03  Linda Greenan: Progress:  1 The deadline for applications was extended to May 1, 2020  3 Staff will submit a report to the June 17, 2020 Finance Committee for direction on applications received to the March 30, 2020 (April 30, 2020) deadline due to the shortfall in applications for membership on the Financial Assistance Advisory Committee  Challenges: No value Next Steps: No value 2020/06/01  Linda Greenan   Manager of Financial Services  Financial Services  Financial Services  Linda Greenan   Manager of Financial Assistance Advisory Committee  Challenges: No value 2020/06/01  Linda Greenan   Manager of Financial Services  Linda Greenan   Manager of Financial Services		→ Set up and advertise FAAC Meeting		2020/05/01	2020/05/15	100%	Linda Greenan:  Progress:  Advertisements were placed in March and April, 2020 with the:  Powell River Peak  Texada Lines  Lasqueti Isle and Times  RD website  The Powell River and Texada Island Chamber of Commerce were contacted in April, 2020 to spread the word regarding the call for membership  Challenges: No value  Next Steps: No value  2020/06/01	Linda Greenan   Manager of Financial Services
Ietters Financial Services  Implement the Regional Trails Plan: 100%  Laura Roddan   Manager of		→ Prepare FAAC Grant recommendations report	June 11, 2020 Committee of the Whole	2020/06/01	2020/06/03	0%	Progress: The deadline for applications was extended to May 1, 2020  Only one application received  Staff will submit a report to the June 17, 2020 Finance Committee for direction on applications received to the March 30, 2020 (April 30, 2020) deadline due to the shortfall in applications for membership on the Financial Assistance Advisory Committee  Challenges: No value  Next Steps: No value	
		Prepare letters for approved grants		2020/06/26	2020/07/15	0%		Linda Greenan   Manager of Financial Services
	In	nplement the Regional Trails Plan: 100%		2019/01/01		75% 75 / 100%		Laura Roddan   Manager of Planning Services

→ Secure liability insurance to indemnify trail volunteers: 100%

2019/01/01 2019/12/31

Laura Roddan:

### Progress:

- On August 23, 2018, the Board approved the gathet Regional District entering into Service Provider Agreements with the following groups for the development and management of the network of trails and recreational amenities on land and water which are identified in the Powell River Regional District Regional Trails Plan dated December, 2016:
  - Bloody Old Men's Brigade (BOMB Squad)
  - Powell River Cycling Association (PRCA)
  - Knuckleheads Winter **Recreation Association** (KWRA); and
  - Powell River ATV Club.
- · The Agreements provide MIA coverage for trail volunteers from these organizations.
- The Agreements continue in perpetuity until they are cancelled by the qathet Regional District and the annual cost of the MIA coverage is included in the annual budget for the Regional Parks Service.

Challenges: No value

Next Steps: No value

2020/10/15

100% 100 / Laura Roddan | Manager of Planning Services

100%

→ Finalize the list of existing priority trails for legitimization based on a comprehensive survey of trail maintenance and regulation needs (starting with the list in Section 5.3 of the Plan): 100%	2020/01/01	2022/12/30	25% 25 / 100%	Laura Roddan:  Progress:  Volunteer trail user groups continue their work to identify priority trails for legitimization with the Regional Trails Plan as a guide.  Challenges: No value  Next Steps:  Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services
→ Create a funding plan for trail upgrades and maintenance: 100%	2020/01/01	2022/12/30	25% 25 / 100%	Laura Roddan:  Progress:  Volunteer trail user groups continue their work to plan for trail upgrades and maintenance with the Regional Trails Plan as a guide.  Challenges: No value  Next Steps:  Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services
→ Apply for the legitimization of existing, priority trails: 100%	2020/01/01	2022/12/30	25% 25 / 100%	Laura Roddan:  Progress:  Volunteer trail user groups continue their work to make application to the province for trail authorizations with the Regional Trails Plan a guide.  Challenges: No value  Next Steps:  Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services

→ Planning of proposed priority trails and trail elements (as outlined in Section 5.1 of the Plan): 100%	2020/01/01	2022/12/30	25% 25 / 100%	Laura Roddan:  Progress: Volunteer trail user groups continue their work to plan priority trails and trail elements with the Regional Trails Plan as a guide.  Challenges: No value  Next Steps: Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services
→ Establish an online trail information hub where real time data can be gathered from trail users and trail conditions can be shared: 100%	2020/01/01	2022/12/30	25% 25 / 100%	Laura Roddan:  Progress:  Volunteer trail users group continue their work on this task with the Regional Trails Plan as a guide.  Challenges: No value  Next Steps:  Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services
Create and implement a comprehensive and consistent signage and wayfinding program for all managed trails: 100%	2020/01/01	2022/12/30	25%	Laura Roddan:  Progress:  Volunteer trail user groups continue their work on trail signage and way finding with the Regional Trails Plan as a guide.  Challenges: No value  Next Steps:  Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services

Establish a PRRD Regional Trails Network     Standing Committee to coordinate all trail- related initiatives: 100%	2021/01/01 2021	1/01/29 0% 0 / 100%	Laura Roddan:  Progress:  Board has not established a Regional Trails Network Standing Committee.  Challenges: No value  Next Steps: Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services
Recruit and retain a Regional Parks and Trails Coordinator to work with all levels of government and volunteer trail user groups: 100%	2021/01/01 2021	1/04/01 0% 0 / 100%	Laura Roddan:  Progress:  Board did not support creation of a new staff position to take on the role of regional parks and trails planning and coordination funded through the Regional Parks Service in March 2018.  Challenges: No value  Next Steps: Board to consider whether this item remains a strategic goal.	Laura Roddan   Manager of Planning Services

	2022/12/31	9% 9.17 /		Al Radke   CAC
1/01 2		100%		
	2021/08/31	1/8	decided to forego meetings for a few months and allow time for staff to come back with some research regarding costs involved with on-demand bussing.	Al Radke   CAC
				BC's Restart Plan opened up. At the last meeting held on September 28, 2020; the Group decided to forego meetings for a few months and allow time for staff to come back with some research regarding costs

Progress: Last Regional Transportation Service **Exploration Working Group** meeting scheduled for March 23 was cancelled due to COVID-19. Future meetings will be suspended until Provincial Health Officer, Dr. Bonnie Henry relaxes Orders or guidelines regarding social/physical distancing and how many people can congregate in a room.

Challenges: Delays work on the file. Current final report deadline may have to be extended.

Next Steps: Monitor new protocols and guidelines issued by the PHO.

Progress: Working Group met March 2, 2020.

Present: Sandy McCormick, qathet Regional District, Chair

Jim Palm, City of Powell River,

Michelle Jones, Manager of Administrative Services

Shelley Termuende, Legislative Assistant

Absent:

Al Radke - (out of town for medical appointment)

Tyrone Wilson

Observers:

Rae Fitzgerald, Observer

Diane Wolyniec, Observer

Challenges: No value

Next Steps: No value

2020/10/16

2020/01/01 2021/08/31

Al Radke:

0%

Al Radke | CAO

**Progress:** Nothing new to report on this front.

- Service primarily governed by local government
- · What are other jurisdictions doing in BC
- Investigate partnering with other local governments and First Nations
- Investigate partnering with local health authority
- What are jurisdictions doing in other provinces
- · New opportunities i.e. ride hailing

Wednesday, Apr 22 2020

Progress: Had a telephone call scheduled with Karin Olson, Chief Operating Officer, Coastal for Vancouver Coastal Health on Friday April 3, 2020. Intent was to discuss possibility of sharing costs for a bus from Saltery Bay to Vancouver. A model similar to what is used in the Interior. Interrupted and cancelled due to COVID-19.

BC Transit announced on April 20, 2020 that as a result of COVID-19, with the support of its Board of Directors, BC Transit has made the difficult decision to defer all planned 2020/21 expansions until 2021/22 in order to focus on service and ridership recovery in every transit system.

Over the coming months, they will work closely with both local government partners and the Province to better understand the financial implications of the pandemic and evaluate available funding to enable expansion planning to resume once ridership returns.

Challenges: Delays conversation of a potential partnership.

This will postpone the planned expansion this summer to the Stillwater route and on to Saltery Bay. This expansion was designed to alleviate some of the angst created with the loss of Malaspina Coach Lines and the irregular service of Sunshine Coast Connector.

		Next Steps: Keep in touch with Karin Olson to re-schedule once COVID-19 is under control.  Keep in touch with BC Transit to determine when funds are available to resume expansion of services.  Challenges: No value  Next Steps: No value  2020/10/16	
→ Present options to the Working Group to consider	2020/01/01 2021/08/31	Al Radke:  Progress: Since striking up meetings again, we have had two ride hailing presentations and an on-demand bussing service presentation. The Group has been most impressed with the on-demand pilot project that the City of Powell River is rolling out in the new year. The Group has requested that staff perform some research to come up with costs for a similar rural program.  Wednesday, Apr 22 2020  Progress: Lynne Tang, Director, Community Policy and Legislation, Ministry of Municipal Affairs and Housing and Stephen Harrison, Senior Policy Analyst, Ministry of Municipal Affairs and Housing, gave a presentation regarding Ride Hailing legislation, the potential operators in the region, the defined ride hailing regions and the role of local governments in preparing for ride hailing in communities.  Business model presented to Working Group regarding a service governed (owned and operated) by local government.  Details of Innisfil Transit Strategy shared with Working	Al Radke   CAO

Group.

Progress: Have researched what other jurisdictions are doing in BC.

Have researched what jurisdictions in other provinces are doing (Innisfil Transit Strategy).

Have costed out a service governed by local government.

Investigating the appetite of the local health authority to partner in bussing system to Metro Vancouver.

Challenges: No value

Next Steps: No value

2020/10/16

**Develop and Prioritize Social Planning Goals: 100%** 

2019/01/01 2022/12/31

0% 0 / 100% Al Radke | CAO

—⇒ Liaise with Social Planner		2020/01/01	2022/12/31		Al Radke: Progress: Three CAO meetings have resumed. We are	Al Radke   CAO
					expecting Mr. Okazak to make a presentation to us in November regarding the evaluation of the PR Regional Social Planning Program.	
					Wednesday, Apr 22 2020	
				0%	Progress: The maternity leave of Meriko Kubota has interfered with establishing an initial meeting. Then the hiring of her temporary replacement, Kai Okazak, was displaced by the COVID-19 pandemic and his immediate secondment to EOC related duties relative to the vulnerable populations.	
					Next Steps: Once the COVID-19 pandemic is under control, inroads will be made to establish a starting point.	
					Challenges: No value  Next Steps: No value  2020/10/16	
→ Review Strategic Goals from Powell River Regional Social Planning Program Report	<ul> <li>Suitable Sustainable Housing For All People</li> <li>Healthy Early Childhood Development For All Children</li> <li>Social Cohesion Throughout The Region</li> <li>Poverty Alleviation And Reduced Income Disparity</li> </ul>	2020/01/01	2022/12/31	0%		Al Radke   CAO

→ Confirm respective objectives 2020/01/01 2022/12/31 Al Radke | CAO

- Collaborative "Housing Group"
- Housing Strategy for the Powell River region
- Local innovative funding opportunities for affordable housing
- Diverse housing options for vulnerable populations
- Families are supported in finding services
- Early childcare businesses are supported
- Sufficient early childhood educators
- Public gathering space in each community
- A permanent regional social cohesion (grant) program
- Year round regional public spaces activities plan
- Regular public engagement by the three local governments
- Economic progress principles implemented by three local governments
- Adult workers in the region earn a living
  wage
- Public is knowledgeable about economic progress, social procurement and living wage

0%

→ Conduct joint meeting with CAO cohorts and Social Planner	2020/01/01 2022/12/31	0%	Progress: The three CAOs resumed meeting on October 2, 2020. As we were just getting underway again, no other staff members were invited to report out. We will begin to draw them in again.  Wednesday, Apr 22 2020  Progress: The last three CAO meeting was January 10. This the meeting where we typically discuss topics of common interest, including things but not limited to social planning, emergency management and C3. We often invite the likes of Meriko Kubota and Ryan Thoms to give updates or presentations. With Meriko Kubota on maternity that opportunity did not occur. Meetings have been suspended since the COVID-19 pandemic outbreak but we are in daily communications through the regional EOC. Unfortunately, at this time all conversation is COVID-19 and EOC centered.  Next Steps: Once the COVID-19 pandemic is under control, we will resume regular meetings again.  Challenges: No value  Next Steps: No value  Next Steps: No value	Al Radke   CAO
Determine which objectives align with grant opportunities	2020/01/01 2022/12/31	0%		Al Radke   CAO
→ Assess which opportunities are 'shelf ready'	2020/01/01 2022/12/31	0%		Al Radke   CAO
→ Social Planner presents list to SAPAC to prioritize	2020/01/01 2022/12/31	0%		Al Radke   CAO
Prioritized list presented back to respective local governments for endorsement	2020/01/01 2022/12/31	0%		Al Radke   CAO

Conduct a Regional Housing Needs Assessment: 2020/05/01 2020/12/31 Laura Roddan: Progress: Staff collaborating planning. region. 50% 50 / 100% Challenges: jurisdictions. **Next Steps:** · Dillon Consulting to prepare

with Regional Social Planner, City of Powell River Senior Planner and Tla'amin Housing Manager and working with Dillon Consulting to support data sharing, information sharing and community engagement Laura Roddan | Manager of Planning Services

- Community Survey completed with over 500 completed surveys submitted from across the
- Stakeholder Interviews completed with a variety of sectors including housing non-profits, social nonprofits, developers, realtors, and large employers.

• COVID-19 pandemic has posed a challenge for community engagement. Staff from all three governments are learning about new tools and techniques for virtual community engagement. Dillon Consulting brings a wealth of experience in virtual engagement techniques and lessons learned from other

a draft Housing Needs Assessment Report based on analysis of census data, community survey results, and stakeholder interview results.

2020/10/15

#### **PUBLIC SAFETY**

Goal	Details	Start Da	Due Date	Curre	Update	Owner
Complete the OH&S Program: 100%		2019/01/01	2021/12/31	45%		Melanie Thoms
				44.58 /		OH&S/Emergency Services
				100%		Coordinator

→ 1. Implement Health & Safety Toolkit		2020/01/01	2020/12/31	42%	Melanie Thoms:  Progress: First draft of Operational Services materials expected July 27th, 2020. Work on Administration component has begun - much less involved than Operational Services.  Challenges: No value  Next Steps: No value  2020/07/23	Melanie Thoms   OH&S/Emergency Services Coordinator
→ 2. Develop and Implement Health & Safety Program Components: 11 Program(s)		2020/01/01	2020/12/31	47% 5.22 / 11 Program(s	Melanie Thoms: Progress: 4/11 Formal programs fully implemented. 3 more in final stages of development. Challenges: No value Next Steps: No value 2020/07/23	Melanie Thoms   OH&S/Emergency Services Coordinator
Develop Emergency Evacuation Plans: 100%	Referring to consultant for plan development, public/stakeholder engagement coordination.  Communications:  REEC, quarterly updates at regular meetings Regional Board: annual update Senior staff/EOC: monthly update, input into plan development, and training to exercise the plans Stakeholders: monthly through emergency planning committee Public: public education sessions in each area of region beginning May 2020 with brochure publication  KPIs:  First phase grant final report will submit project achievements for provincial review, March 2020 and payout to qRD of \$25,000 for project costs Second phase grant intake March 2020 with grant award anticipated April 2020 Second phase Final Report April 2021 for payout of \$25,000 for project costs	2019/01/01	2022/12/31	100% 100 / 100%	Ryan Thoms:  Progress: Release of community evacuation guides this month with announcements in most local news publications and on our webpage. Physical guides available to Tla'amin, City, and qRD offices as well as other public venues in various parts of the region and pdf versions online on the qRD webpage.  EOC staff and frontline agency evacuation plan training begun and will continue well into 2021.  Challenges: Covid safety is limiting some public engagement opportunities and limits EOC training to virtual platforms.  Next Steps: No value 2020/10/16	Ryan Thoms   Manager of Emergency Services

Research the lessons learned from other communities that have planned and performed mass evacuations: 100%	Assigned to consultant.	2020/01/01 2022/12/31	0% 0 / 100%		Ryan Thoms   Manager of Emergency Services
Coordinate and attend public and stakeholder meetings: 100%	Assigned to consultant.	2020/01/01 2022/12/31	0% 0 / 100%		Ryan Thoms   Manager of Emergency Services
Review stakeholder and transport infrastructure capacities throughout region, including anticipated speed of evac. needs, public abilities/limitations, safety concerns marshalling, and communications: 100%	Assigned to consultant.	2020/01/01 2022/12/31	0% 0 / 100%		Ryan Thoms   Manager of Emergency Services
Develop material and deliver to Emergency Planning Committee, Regional Fire Chiefs, REEC: 100%	Assigned to consultant.  Material: guidelines, checklists for insertion into regional emergency plan evacuation chapter.	2020/01/01 2022/12/31	0% 0 / 100%		Ryan Thoms   Manager of Emergency Services
	Assigned to consultant (with assistance from qRD GIS).	2020/01/01 2022/12/31	0% 0 / 100%		Ryan Thoms   Manager of Emergency Services
Develop and deliver evacuation tabletop exercises: 100%	Assigned to consultant.	2020/01/01 2022/12/31	0% 0 / 100%		Ryan Thoms   Manager of Emergency Services
Develop FireSmart/Wildfire Protection Strategies: 75.75%	Refer to consultant leading FireSmart public supports, training, and resiliency planning.	2019/01/01 2022/12/31	31% 23.34 / 75.75%	Ryan Thoms:  Progress: 2020 FireSmart Program still ongoing. Funding application to UBCM for 2021 FireSmart Program submitted October 9th.  Challenges: No value  Next Steps: No value  2020/10/16	Ryan Thoms   Manager of Emergency Services
→ Develop FireSmart Education Display Material: 100%		2020/01/01 2022/12/31	20% 20 / 100%	Ryan Thoms:  Progress: FireSmart Coordinator has begun delivering material. Not complete yet. Anticipate completion in August.  Challenges: No value Next Steps: No value 2020/06/23	Ryan Thoms   Manager of Emergency Services

Conduct Interface Wildfire Tabletop Exercise: 100%	2020/01/01 2020/05/31		Ryan Thoms:  Progress: The Covid pandemic required the FireSmart program to amend its initial plans. Instead of an in class tabletop exercise the FireSmart Coordinator has inserted these elements into the 7 fire hall live workshops as these are held outdoors in a safer setting.  Challenges: Covid health restrictions forced an amendment to the initial plans. The redesigned delivery is reported to be successful and is even implementing an element of interagency Covid safety guidelines.  Next Steps: No value 2020/06/23	Ryan Thoms   Manager of Emergency Services
→ Conduct 7 different fire hall visits to teach interface fire and structure protection: 7 Workshop(s)	2020/01/01 2020/07/31	85% 5.95 / 7	Ryan Thoms:  Progress: FireSmart Coordinator has held spring Structure Protection workshops with SIVFD, Tla'amin FD, MVFD, GBVD, and VAVFD. PRFR workshop will be held late June and NVFD will occur in July.  Challenges: Covid restrictions had limited FD training opportunities until June so this put the FireSmart spring training behind schedule. Will catch up by July.  Next Steps: No value 2020/06/23	Ryan Thoms   Manager of Emergency Services
→ Deliver Parks and Trails Caretakers FireSmart Workshop: 1 Workshop(s)	2020/01/01 2022/12/31	10% 0.1 / 1 Workshop	Ryan Thoms:  Progress: FireSmart Coordinator developing this year's workshop now.  Challenges: No value Next Steps: No value 2020/06/23	Ryan Thoms   Manager of Emergency Services
→ Coordinate and setup S100 training: 100%	2020/01/01 2022/12/31	50% 50 / 100%		Ryan Thoms   Manager of Emergency Services

→ Conduct private property FireSmart assessments: 100 Property(ies)	2020/01/01	2020/11/30	45% 45 / 100	Ryan Thoms:  Progress: Private property FireSmart assessments have been proceeding since April with some adaptations to ensure Covid safety. Assessments have been happening around the region everywhere except Lasqueti.  Challenges: Covid pandemic has caused some adjustments in the delivery style but overall the effect of the pandemic has been largely positive with a strong uptake this spring by many residents spending more time at home.  In discussion with Lasqueti coordinator we have postponed plans to bring FireSmart workshop and property assessments to Lasqueti until such time that the pandemic concerns have lessened. Will continue to reassess this.  Next Steps: No value 2020/06/23	Ryan Thoms   Manager of Emergency Services
→ Coordinate and deliver FireSmart Demonstration Project: 100%	2020/01/01	2022/12/31	5% 5 / 100%	Ryan Thoms:  Progress: FireSmart Coordinator has had ongoing discussions with Tla'amin staff regarding a preferred location for a demonstration project.  Challenges: Covid has slowed discussions so this project is behind schedule.  Next Steps: Continue to discuss with Tla'amin staff. If this demonstration project site is not possible this year then FireSmart Coordinator may consider alternative options for demo project. 2020/06/23	Ryan Thoms   Manager of Emergency Services

→ Leverage the eligible FireSmart and Wildfire Resiliency activities per provincial/UBCM CRI funding: 100%	2020/01/01 2022/12/31		Ryan Thoms   Manager of Emergency Services
→ Host Wildfire Community Prep Day: 100%	2020/01/01 2020/05/31 0% 0 / 10		Ryan Thoms   Manager of Emergency Services
→ Hold wildfire season open house: 100%	2020/01/01 2022/12/31 0% 0 / 10	FILESITIALL ACTIVITIES WITH AUS III	Ryan Thoms   Manager of Emergency Services

Submit FireSmart 2020 Report to REEC: 1 Report(s)		2020/02/01	2020/12/31	19% 0.19 / 1 Report(s)	Ryan Thoms:  Progress: 2020 FireSmart Program is currently well underway and overall very successful even with Covid restrictions.  Challenges: Covid has presented challenges and opportunities with restrictions on class room style training but with more residents at home there was good uptake on FireSmart assessments and advice.  Next Steps: Report will come to REEC at end of 2020 or early 2021. Report in development until then. 2020/06/23	Ryan Thoms   Manager of Emergency Services
Develop and Implement CISM Program for Fire Departments: 100%		2019/01/01	2020/12/31	3% 2.5 / 100%		Melanie Thoms   OH&S/Emergency Services Coordinator
→ 1. Organize CISM Training for Peer Supporters	CISM = Critical Incident Stress Management	2020/01/01	2020/12/31	5%	Melanie Thoms:  Progress: This was originally scheduled for June 2020, but postponed due to COVID-19.  OH&S Coordinator working with trainers to try to schedule the info sessions and training for September/October 2020 barring any unforeseen circumstances.  Challenges: - Finding a venue for 30 people could be a challenge with physical distancing requirements  Next Steps: No value 2020/07/14	Melanie Thoms   OH&S/Emergency Services Coordinator
-> 2. Develop and Implement written CISM Program		2020/07/14	2020/12/31	0%	Melanie Thoms: Progress: -To be developed after CISM training with assistance of trainer. Challenges: No value Next Steps: No value 2020/07/14	Melanie Thoms   OH&S/Emergency Services Coordinator
COMMUNICATION/ENGAGEMENT						
Goal	Details	Start Da	Due Date	Curre	Update	Owner

Develop a Communication Strategy: 100%	2019/01/01	2022/12/31	0% 0 / 100%		Michelle Jones   Manager of Administrative Services
Evaluate Related Human Resources Capacity: 100%	2019/01/01	2022/12/31	35% 35 / 100%		Michelle Jones   Manager of Administrative Services
→ Survey and Assess Current Organizational Communication Needs.: 100	2019/10/01	2020/03/31	100%	Michelle Jones:  Progress: Staff conducted an internal survey in November 2019 requesting each department's number of public engagement sessions and communication dedicated hours. Staff calculated number of hours for organizational communications and determined which objectives were not being met. It was also found that due to competing priorities that the communication budget had not been fully expended since 2017. Due to limited capacity, an additional full time staff member would be needed to helm Regional District communications and public engagement. The Board approved the position of Communications Advisor in January 2020.  Challenges: No value  Next Steps: No value  2020/07/02	Michelle Jones   Manager of Administrative Services
Develop Communication Advisor Role and Timeline for Filling Position: 100%	2020/04/07	2020/12/31	25% 25 / 100%	Michelle Jones:  Progress: Draft Job Description and Job Posting by April 2020. Completed.  Advertise for Position in April. Postponed - Due to COVID -19 Conduct Interviews in May of 2020 - Postponed Hire Communications Advisor By July 2020 Postponed.  Challenges: No value  Next Steps: No value  2020/07/02	Michelle Jones   Manager of Administrative Services
Develop Communication Education/Awareness: 100%	2019/01/01	2022/12/31	0% 0 / 100%		Michelle Jones   Manager of Administrative Services