qathet
REGIONAL DIST

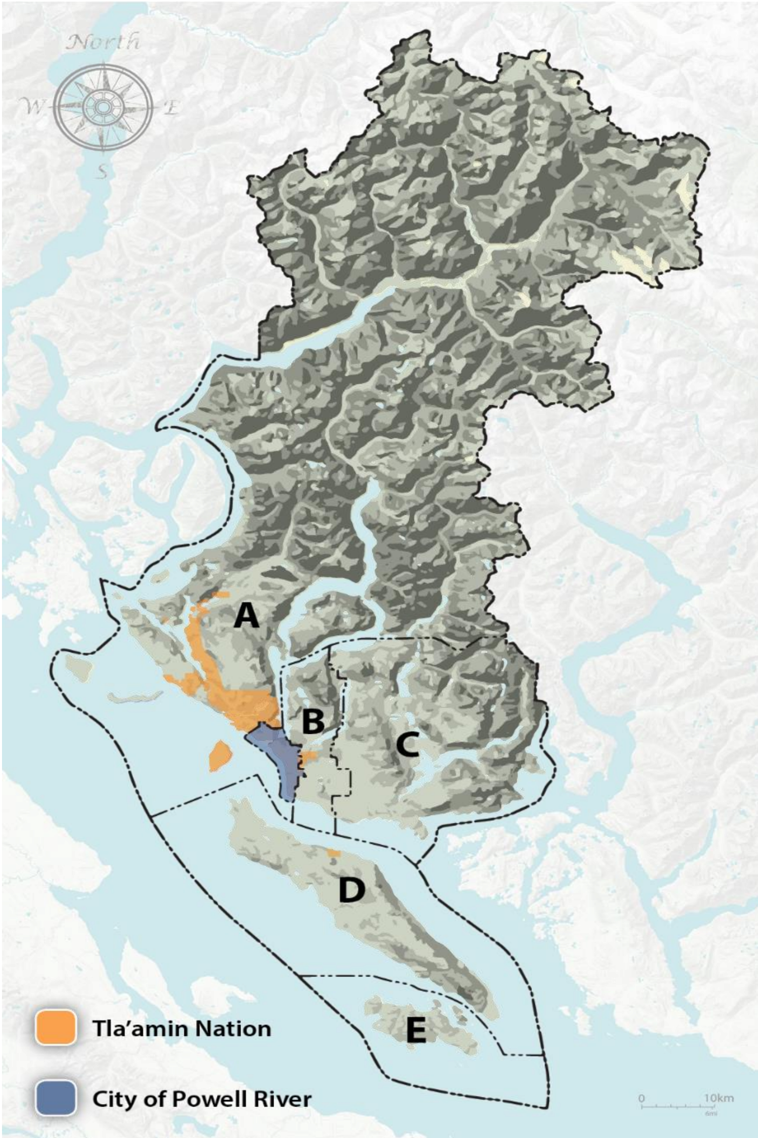
2023-2027 Financial Plan

# History and Purpose

The qathet Regional District (qRD) is a British Columbian local government authority incorporating five electoral areas and one municipality (the City of Powell River). We provide services such as land use planning, emergency preparedness and 911, solid waste management, regional parks and fire protection to our residents.

The qRD covers an area of approximately 5,000 sq km located on the west coast of British Columbia about 175 km north of Vancouver within the traditional territory of the Tla'amin Nation. We serve a population of just over 20,000 (2016 census).

qathet's tranquil lakes, meandering coastlines and diverse mountain ranges offer unforgettable year-round recreation opportunities. Located within the boundaries of the qRD are Texada, Savary and Lasqueti Islands, each with its own diverse communities and unique environmental and cultural flavours.



qathet REGIONAL DISTRICT

# Message from the Chief Financial Officer

I am pleased to present the 2023-2027 Financial Plan for the qathet Regional District (qRD). Our organization is committed to service value and transparency.

As we look toward our strategic goals, the qRD is ensuring a conservative budgeting approach to reduce the risk that inflationary and interest rate increases will have a major impact on our taxpayers.

The annual financial planning process starts in August, with input from advisory committees, community engagement processes, and the qRD's Board and staff.

Each area in the region is very diverse in its priorities and services. The goal of our financial plan is to provide a document that any of our community members, board members or staff can read to understand their area's service levels, as well as see a comprehensive break down of what they are paying for and what the Board and staff are doing to sustain or improve these services.

The 2023-2027 Financial Plan summary pages are organized by participating community area to assist those interested in learning more about their area or services to easily find the information as follows:

Regional Services – Services that effect all areas, or most areas, within the region including the City of Powell River, a portion of the Sechelt Indian Government District and the electoral areas. Not all electoral areas participate in each service.

Electoral Area Shared Services – Services that effect more than one electoral area and a portion of the Sechelt Indian Government District.

Individual Area Services – Services that effect one electoral area or a portion of a service area.

Each financial plan provides an in depth look at the budget for each service and includes the tax requisition and residential tax rates per $100,000 of assessed value for the current year and projections for the next four years. A summary of the planned capital projects, reserves for each service, planned use of the Canada Community-Building Fund (previously known as the

Gas Tax) and a summary of current and proposed debt payments are provided to complete the picture of all components of service delivery.

I look forward to continuing to serve this region and its community members. Please contact me at lgreenan@qathet.ca with any questions you may have.

Sincerely,

Linda Greenan

Linda Greenan, CPA, CMA
Manager of Financial Services

# Service Summary

# ANNUAL REQUISITION COMPARISON - PARTICIPATING AREAS

| Service | City | SIGD | EA A | EA B | EA C | EA D | EA E | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | Tax Rate$/100K | Tax Rate Change$/100k |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Participating Areas | | | | | | | | | | | | |
| **Regional Services** | | | | | | | | | | | | | |
| General Administration | X | / | X | X | X | X | X | 1,657,943 | 1,831,079 | 173,136 | 10.4% | 20.69 | -0.96 |
| Grant-in-Aid - General | X | / | X | X | X | X | X | 87,500 | 96,000 | 8,500 | 9.7% | 1.08 | -0.06 |
| Regional Parks Summary | X | / | X | X | X | X | X | 747,540 | 831,468 | 83,928 | 11.2% | 9.39 | -0.37 |
| Cemeteries | X | / | X | X | X | X | | 178,034 | 194,567 | 16,533 | 9.3% | 2.26 | -0.14 |
| Regional Animal Shelter | X | / | X | X | X | X | | 89,564 | 95,640 | 6,076 | 6.8% | 1.11 | -0.09 |
| Regional Emergency Preparedness | X | / | X | X | X | X | X | 224,268 | 237,643 | 13,375 | 6.0% | 2.68 | -0.24 |
| Heritage Conservation | X | / | X | X | X | | | 211,500 | 244,500 | 33,000 | 15.6% | 3.03 | 0.00 |
| Emergency Telephone 911 | X | | X | X | X | X | | 211,329 | 224,931 | 13,602 | 6.4% | 2.62 | -0.23 |
| Waste Management | X | / | X | X | X | X | X | 1,387,284 | 1,655,524 | 268,240 | 19.3% | 18.70 | 0.59 |
| **Total Regional Services** | | | | | | | | **4,794,962** | **5,411,352** | **616,391** | | **61.58** | **-1.49** |
| **Requisition Apportionment** | | | | | | | | | | | | | |
| City of Powell River | | | | | | | | 2,530,849 | 2,890,483 | 359,634 | 14.2% | | |
| Sechelt IGD | | | | | | | | 5,992 | 6,787 | 794 | 13.3% | | |
| Electoral Areas | | | | | | | | 2,258,120 | 2,514,082 | 255,962 | 11.3% | | |
| Totals | | | | | | | | 4,794,962 | 5,411,352 | 616,391 | 12.9% | | |
| **Electoral Area Services** | | | | | | | | | | | | | |
| **Shared Services** | | | | | | | | | | | | | |
| EA Administration | | | X | X | X | X | X | 166,805 | 168,190 | 1,385 | 0.8% | 4.03 | -0.52 |
| EA Feasibility Studies | | | X | X | X | X | X | 25,000 | 25,000 | 0 | 0.0% | 0.60 | -0.08 |
| Planning ** | | / | X | X | X | X | | 295,942 | 298,714 | 2,772 | 0.9% | 7.65 | -1.03 |
| Development | | / | X | X | X | X | | 76,077 | 78,981 | 2,904 | 3.8% | 2.02 | -0.21 |
| Powell River Library ** | | / | X | X | X | X | | 404,872 | 437,299 | 32,427 | 8.0% | 11.20 | -0.67 |
| House No. ** | | | X | X | X | X | | 29,886 | 22,816 | (7,070) | -23.7% | 0.59 | -0.29 |
| Paratransit ** | | / | X | X | X | X | | 169,149 | 169,411 | 262 | 0.2% | 4.34 | -0.62 |
| Septage Disposal ** | | | X | X | X | X | | 38,871 | 39,619 | 749 | 1.9% | 1.02 | -0.13 |
| Economic Development ** | | | X | | X | X | | 26,230 | 41,167 | 14,937 | 56.9% | 1.27 | 0.35 |
| Social Planning | | / | X | X | X | X | X | 132,569 | 146,354 | 13,785 | 10.4% | 3.52 | -0.11 |
| Sub-Regional Recreation | | / | / | X | X | | | 178,500 | 178,500 | 0 | 0.0% | 6.56 | -0.93 |
| **Sub-Total Shared E.A. Services** | | | | | | | | **1,543,901** | **1,606,051** | **62,150** | | **42.79** | **-4.25** |
| **Individual Area Services** | | | | | | | | | | | | | |
| Grant-in-Aid - Individual | | | X | X | X | X | X | 99,065 | 88,223 | (10,842) | -10.9% | Varies | Varies |
| Emergency Program Area D | | | | | | X | | 15,000 | 15,000 | - | 0.0% | 2.76 | -0.59 |
| Lasqueti Waste Management | | | | | | | X | - | - | - | 0.0% | - | 0.00 |
| Community Recreation - Area C | | | | | X | | | 54,457 | 56,590 | 2,132 | 3.9% | 6.38 | -0.81 |
| Community Recreation - Area E | | | | | | | X | 14,764 | 16,759 | 1,995 | 13.5% | 6.62 | 0.41 |
| Lasqueti Island Library (VIRL) | | | | | | | X | 29,816 | 33,642 | 3,826 | 12.8% | 13.30 | 0.76 |
| Northside Recreation | | | / | | | | | 148,764 | 154,744 | 5,980 | 4.0% | 13.19 | -0.55 |
| Malaspina VFD * | | / | | X | / | | | 796,811 | 874,106 | 77,295 | 9.7% | 63.06 | -5.92 |
| Lasqueti Island VFD | | | | | | | / | 237,422 | 295,925 | 58,504 | 24.6% | 127.42 | 19.04 |
| Savary Island VFD | | | / | | | | | 312,734 | 434,928 | 122,194 | 39.1% | 67.79 | 13.81 |
| Northside VFD | | | / | | | | | 506,191 | 610,316 | 104,125 | 20.6% | 150.90 | 4.96 |
| Myrtle Pond Water (parcel tax) | | | | / | | | | 48,465 | 48,465 | - | 0.0% | 583.92 | 0.00 |
| Lund Sewer (parcel tax) | | | / | | | | | 52,500 | 52,500 | - | 0.0% | 525.00 | 0.00 |
| Texada Health Centre | | | | | | X | | 94,715 | 96,388 | 1,673 | 1.8% | 17.77 | -3.41 |
| Texada Recreation Comm | | | | | | X | | 110,164 | 120,983 | 10,819 | 9.8% | 22.30 | -2.33 |
| Texada Airport | | | | | | X | | 121,228 | 127,804 | 6,576 | 5.4% | 23.56 | -3.55 |
| Texada Island Marine (Dock) | | | | | | X | | 62,000 | 64,000 | 2,000 | 3.2% | 11.80 | -2.07 |
| Texada Heritage | | | | | | X | | 28,564 | 28,832 | 267 | 0.9% | 5.31 | -1.07 |
| Savary Island Marine parcel tax | | | / | | | | | 190,000 | 190,000 | - | 0.0% | 132.87 | 0.00 |
| Lasqueti Marine Ramp | | | | | | | X | 7,650 | 7,488 | - | 0.0% | 2.96 | -0.26 |
| Lasqueti Health Center | | | | | | | X | 45,000 | 45,000 | - | 0.0% | 17.78 | -1.14 |
| **Sub-Total Individual Area Services** | | | | | | | | **2,975,309** | **3,361,693** | **386,384** | | | **17.28** |
| **Total Electoral Area Services** | | | | | | | | **4,519,210** | **4,967,745** | **448,534** | | | |
| **Total Electoral Area Requisition (Regional and EA Services)** | | | | | | | | **6,777,330** | **7,481,827** | **704,497** | **10.4%** | | |
| **Total Requisition** | | | | | | | | **9,314,172** | **10,379,097** | **1,064,925** | **11.4%** | | |

* SIGD Contibutes to this service
** Area E does not participate in all Shared Services

X Entrire area particpates
/ Partial area participation

Bylaw 567

**qathet Regional District**

**BYLAW NO. 586**

**************************************************************************************************
Being a bylaw to adopt the Financial Plan for the years 2023-2027
**************************************************************************************************

The Board of Directors of the qathet Regional District, in open meeting assembled, enacts as follows:

1. The following schedules attached hereto and made part of this bylaw are the Financial Plan for the qathet Regional District for the years 2023-2027:

   Schedule 'A' – Consolidated 2023-2027 Financial Plan
   Schedule 'B' – 2023 Financial Plan
   Schedule 'C' – 2024 Financial Plan
   Schedule 'D' – 2025 Financial Plan
   Schedule 'E' – 2026 Financial Plan
   Schedule 'F' – 2027 Financial Plan

2. This bylaw may be cited for all purposes as the "2023-2027 Financial Plan Bylaw No. 586, 2023".

| | |
|---|---|
| READ A FIRST TIME | this 22nd day of February, 2023 |
| READ A SECOND TIME | this 22nd day of February, 2023 |
| READ A THIRD TIME | this 22nd day of February, 2023 |
| ADOPTED | this 22nd day of February, 2023 |

Chair

Corporate Officer

**qathet Regional District**
**2023-2027 Financial Plan Bylaw No. 586**

**SCHEDULE 'A'**
**Consolidated Summary by Year**

| | BUDGET | | | | |
|---|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** | **2027** |
| **TOTAL REVENUE SUMMARY** | | | | | |
| REQUISITION - PROPERTY VALUE TAX | 10,088,133 | 11,884,006 | 12,241,124 | 12,534,631 | 12,884,163 |
| REQUISITION - PARCEL TAX | 290,965 | 292,015 | 303,086 | 304,178 | 305,293 |
| TOTAL REQUISITION | 10,379,098 | 12,176,021 | 12,544,210 | 12,838,810 | 13,189,456 |
| GOVERNMENT GRANTS | 5,851,914 | 2,353,825 | 574,073 | 590,062 | 625,062 |
| INTEREST REVENUE | 229,174 | 203,669 | 219,948 | 221,429 | 239,984 |
| WASTE TIPPING FEES | 1,575,515 | 1,544,430 | 1,575,820 | 1,607,214 | 1,638,613 |
| UTILITY USER FEES | 174,400 | 179,628 | 185,059 | 190,749 | 198,380 |
| PARK FEES | 247,400 | 254,822 | 262,467 | 270,341 | 278,451 |
| CEMETERY SALES AND SERVICES | 114,618 | 118,056 | 121,598 | 125,246 | 129,003 |
| OTHER FEES | 189,048 | 187,654 | 190,899 | 194,287 | 197,822 |
| OTHER REVENUE | 1,214,644 | 262,226 | 195,358 | 198,560 | 216,836 |
| BORROWING/LEASE FINANCING | 12,111,000 | 670,000 | - | - | - |
| INTERDEPARTMENTAL RECOVERIES | 769,020 | 743,345 | 757,223 | 774,462 | 810,609 |
| MEMBER MUNICIPALITY DEBT | 2,119,970 | 2,118,407 | 2,116,804 | 2,052,354 | 2,052,354 |
| TRANSFER FROM LANDFILL LIABILITY | 18,850 | 19,416 | 19,998 | 20,598 | 21,216 |
| TRANSFERS FROM RESERVE | 1,410,618 | 80,000 | 698,300 | 79,000 | 60,000 |
| TRANSFERS FROM NON-STAT RESERVE | 1,651,501 | 822,096 | 560,582 | 301,059 | 537,145 |
| TRANSFERS FROM PRIOR YEAR SURPLUS | 674,774 | 473,000 | 572,000 | 562,000 | 562,000 |
| **TOTAL REVENUES** | **38,731,543** | **22,206,596** | **20,594,338** | **20,026,169** | **20,756,929** |
| **TOTAL EXPENDITURE SUMMARY** | | | | | |
| OPERATING | 13,914,788 | 13,725,629 | 14,229,392 | 14,623,914 | 15,397,972 |
| CAPITAL | 20,299,092 | 3,337,005 | 1,182,000 | 320,795 | 265,000 |
| DEBT PAYMENT | 511,790 | 1,357,420 | 1,353,378 | 1,351,378 | 1,332,080 |
| TRANSFERS TO RESERVE | 1,117,448 | 1,133,113 | 1,126,749 | 1,108,817 | 1,132,029 |
| TRANSFERS TO NON-STAT RESERVE | 759,492 | 534,828 | 585,817 | 568,710 | 577,289 |
| TRANSFERS TO DEVELOPMENT COST CHARGE | 190 | 193 | 197 | 201 | 205 |
| TRANSFER TO LASQUETI LANDFILL LIABILITY | 8,773 | - | - | - | - |
| MEMBER MUNICIPALITY DEBT | 2,119,970 | 2,118,407 | 2,116,804 | 2,052,354 | 2,052,354 |
| **TOTAL EXPENDITURES** | **38,731,543** | **22,206,596** | **20,594,338** | **20,026,169** | **20,756,929** |

**qathet Regional District**
**2023-2027 Financial Plan Bylaw No. 586**

**SCHEDULE 'B' - BUDGET**
**2023 Financial Plan**

| | | REVENUE | | | | | | | | | | | Transfer From | | | | TOTAL | EXPENDITURES | | | | Transfer To | | | | | TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Service** | **Prop. Val. Taxes** | **Parcel Taxes** | **Gov't Grants** | **Interest** | **Waste Mgmt Tipping Fees** | **Cemetery Services** | **Cemetery Care Fund** | **Park Fees** | **Sales & Fees** | **Borrowing Proceeds** | **Other** | **Recoveries** | **Reserve Funds** | **Non-Stat Reserve** | **Transfer from LF Liability** | **Prior Yr. Surplus** | **REVENUE** | **Operating** | **Capital** | **Debt Principal** | **Debt Interest** | **Reserves** | **Non-Stat Reserve** | **Development Cost Charge** | **Lasqueti LF Liability** | **Deferred Revenue** | **EXPEND.** |
| General Admin. | 1,831,079 | | 629,992 | 44,792 | | | | | - | - | 10,000 | 717,134 | - | 124,000 | | 334,000 | **3,690,998** | 3,196,746 | 89,000 | - | - | 391,967 | 13,286 | | | | **3,690,998** |
| EA Admin. | 168,190 | | | 2,975 | | | | | | | 15,000 | 51,886 | | 60,000 | | 1,663 | **299,714** | 297,714 | | | | | 2,000 | | | | **299,714** |
| Grants-In-Aid | 184,223 | | | | | | | | | | | | | | | 18,777 | **203,000** | 203,000 | | | | | | | | | **203,000** |
| EA Feas. Studies | 25,000 | | - | 4,709 | | | | | | | - | | - | - | | - | **29,709** | 22,500 | | | | - | 7,209 | | | | **29,709** |
| Planning | 298,714 | | - | 20,506 | | | | | 2,700 | | - | | 14,840 | 143,830 | | - | **480,590** | 460,084 | - | | | 14,278 | 6,228 | | | | **480,590** |
| Development | 78,981 | | | | | | | | | | | | | - | | - | **78,981** | 78,981 | | | | | | | | | **78,981** |
| Regional Parks | 831,468 | | 33,264 | 25,330 | | | | 247,400 | | | 58,000 | | - | 122,500 | | - | **1,317,962** | 986,102 | 84,000 | | | 194,031 | 53,829 | | | | **1,317,962** |
| Cemeteries | 194,567 | | 4,382 | 12,637 | | 107,618 | 7,000 | | | | 2,500 | | - | 45,000 | | 50,000 | **423,704** | 352,542 | 45,000 | | | 14,192 | 11,970 | | | | **423,704** |
| Reg Animal Shelter | 95,640 | | | 69 | | | | | | | | | | | | - | **95,710** | 95,640 | | | | | 69 | | | | **95,710** |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | **15,000** | - | | | | | 15,000 | | | | **15,000** |
| Reg Emerg Preparedness | 237,643 | | 237,500 | 4,672 | | | | | | | - | | | 100,000 | | - | **579,816** | 432,316 | 112,500 | | - | | 35,000 | | | | **579,816** |
| Heritage Conservation | 244,500 | | | | | | | | | | | | | | | | **244,500** | 244,500 | | | | | | | | | **244,500** |
| Library | 437,299 | | | | | | | | | | 8,436 | | | - | | - | **445,735** | 445,735 | | | | | | | | | **445,735** |
| Emerg. (911) | 224,931 | | | | | | | | 46,427 | | 1,939 | | | | | - | **273,297** | 273,297 | | | | | | | | | **273,297** |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | **-** | - | | | - | | - | | - | | **-** |
| Waste Mgmt | 1,655,524 | | 2,221,450 | 28,574 | 1,575,515 | | | | 113,465 | 11,261,000 | 915,390 | | 520,700 | 970,000 | 18,850 | 35,000 | **19,315,469** | 2,854,574 | 15,831,000 | - | 300,000 | | 321,121 | | 8,773 | | **19,315,469** |
| House Numbering | 22,816 | | | | | | | | | | 3,000 | | | | | - | **25,816** | 25,816 | | | | | | | | | **25,816** |
| Comm. Recreation | 73,348 | | | | | | | | | | - | | - | | | 0 | **73,349** | 73,349 | | | | | | | | | **73,349** |
| Rural Paratransit | 169,411 | | | | | | | | 10,855 | | 59,879 | | - | - | | 35,000 | **275,145** | 275,145 | - | | | | | | | | **275,145** |
| Lasq. Library | 33,642 | | | | | | | | | | | | | | | - | **33,642** | 33,642 | | | | | | | | | **33,642** |
| Septage Disposal | 39,619 | | | 4,994 | | | | | | | 900 | | | - | | - | **45,514** | 14,752 | | | - | | 30,761 | | | | **45,514** |
| Economic Dev. | 41,167 | | | | | | | | | | | | | | | 15,333 | **56,500** | 56,500 | | | | | | | | | **56,500** |
| Social Planning | 146,354 | | 179,997 | | | | | | | | | | | - | | 35,000 | **361,351** | 361,351 | | | | | - | | | | **361,351** |
| Northside Rec. | 154,744 | | 2,444,330 | 10,656 | | | | | 1,300 | 850,000 | 3,600 | | - | 38,862 | | - | **3,503,492** | 86,010 | 3,333,192 | 2,117 | 20,517 | | 61,656 | | | | **3,503,492** |
| Sub-Regional Recreation | 178,500 | | | - | | | | | | | | | | | | - | **178,500** | 178,500 | | | | | - | | | | **178,500** |
| Malaspina Fire Prot. | 874,106 | | 21,280 | 17,238 | | | | | | - | - | | 30,000 | - | | - | **942,624** | 659,273 | 30,000 | 83,188 | 7,059 | 140,032 | 23,073 | | | | **942,624** |
| Lasqueti Fire Prot. | 295,925 | - | 28,500 | 5,367 | | | | | | - | - | | 21,000 | - | | 32,000 | **382,793** | 347,767 | 21,000 | - | - | 14,025 | | | | | **382,793** |
| Savary Fire Prot. | 434,928 | | 19,575 | 6,491 | | | | | | - | - | | 265,000 | - | | - | **725,995** | 357,003 | 265,000 | - | - | 103,991 | | | | | **725,995** |
| Northside Fire Prot. | 610,316 | | 31,643 | 8,512 | | | | | | - | 112,000 | | 130,400 | - | | - | **892,871** | 509,741 | 130,400 | 30,080 | 47,138 | 175,512 | | | | | **892,871** |
| Myrtle Pond Water | | 48,465 | - | 5,650 | | | | | 78,700 | | - | | 285,000 | - | | 20,000 | **437,815** | 153,766 | 260,000 | 4,344 | 1,005 | 11,659 | 7,041 | | | | **437,815** |
| Lund Sewer | | 52,500 | - | 1,599 | | | | | 95,700 | - | - | | 114,678 | - | | 20,000 | **284,476** | 225,617 | 40,000 | 1,249 | 1,050 | 16,371 | | 190 | | | **284,476** |
| Tex. Health Cen. | 96,388 | | - | 1,960 | | | | | | - | - | | - | - | | - | **98,348** | 59,345 | - | 7,551 | 6,493 | 23,758 | 1,200 | | | | **98,348** |
| Tex. Rec. Comm. | 120,983 | | - | 4,632 | | | | | 2,000 | | 24,000 | | 29,000 | - | | 28,000 | **208,615** | 137,983 | 53,000 | - | - | 17,632 | | | | | **208,615** |
| Texada Airport | 127,804 | | - | 7,468 | | | | | 5,800 | - | - | | - | 5,000 | | 50,000 | **196,073** | 131,303 | 5,000 | | - | | 59,770 | | | | **196,073** |
| Texada Marine | 64,000 | | | 1,925 | | | | | | | - | | - | 11,380 | | - | **77,305** | 36,146 | | | | | 41,159 | | | | **77,305** |
| Texada Heritage | 28,832 | | | 966 | | | | | | | - | | | | | - | **29,798** | 28,832 | | | | | 966 | | | | **29,798** |
| Savary Marine | | 190,000 | | 5,390 | | | | | 6,500 | - | - | | - | 5,929 | | - | **207,819** | 141,727 | - | | - | | 66,092 | | | | **207,819** |
| Lasqueti Marine | 7,488 | | | 2,061 | | | | | | | | | - | 25,000 | | - | **34,550** | 32,488 | | | - | - | 2,061 | | | | **34,550** |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | **45,000** | 45,000 | | | | - | | | | | **45,000** |
| **Total Cap. & Oper.** | 10,088,132 | 290,965 | 5,851,914 | 229,176 | 1,575,515 | 107,618 | 7,000 | 247,400 | 363,448 | 12,111,000 | 1,214,644 | 769,020 | 1,410,618 | 1,651,501 | 18,850 | 674,774 | **36,611,573** | 13,914,788 | 20,299,092 | 128,528 | 383,261 | 1,117,449 | 759,492 | 190 | 8,773 | - | **36,611,573** |
| Municipal Debt. | | | | | | | | | | | 2,119,970 | | | | | | **2,119,970** | | | | 2,119,970 | | | | | | **2,119,970** |
| **TOTAL** | 10,088,132 | 290,965 | 5,851,914 | 229,176 | 1,575,515 | 107,618 | 7,000 | 247,400 | 363,448 | 12,111,000 | 3,334,614 | 769,020 | 1,410,618 | 1,651,501 | 18,850 | 674,774 | **38,731,543** | 13,914,788 | 20,299,092 | 128,528 | 2,503,231 | 1,117,449 | 759,492 | 190 | 8,773 | - | **38,731,543** |

**qathet Regional District**
**2023-2027 Financial Plan Bylaw No. 586**

**SCHEDULE 'C' - BUDGET**
**2024 Financial Plan**

| | | REVENUE | | | | | | | | | | | Transfer From | | | | TOTAL | EXPENDITURES | | | | Transfer To | | | | | TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Service** | **Prop. Val. Taxes** | **Parcel Taxes** | **Gov't Grants** | **Interest** | **Waste Mgmt Tipping Fees** | **Cemetery Services** | **Cemetery Care Fund** | **Park Fees** | **Sales & Fees** | **Borrowing Proceeds** | **Other** | **Recoveries** | **Reserve Funds** | **Non-Stat Reserve** | **Transfer from LF Liability** | **Prior Yr. Surplus** | **REVENUE** | **Operating** | **Capital** | **Debt Principal** | **Debt Interest** | **Reserves** | **Non-Stat Reserve** | **Development Cost Charge** | **Lasqueti LF Liability** | **Deferred Revenue** | **EXPEND.** |
| General Admin. | 2,279,846 | | 574,073 | 40,275 | | | | | - | - | 30,300 | 695,005 | - | 100,000 | | 250,000 | **3,969,499** | 3,374,632 | 120,000 | - | - | 404,867 | 70,000 | | | | **3,969,499** |
| EA Admin. | 216,759 | | | 1,815 | | | | | | | - | 48,340 | | - | | 40,000 | **306,914** | 304,914 | | | | | 2,000 | | | | **306,914** |
| Grants-In-Aid | 203,000 | | | | | | | | | | | | | | | - | **203,000** | 203,000 | | | | | | | | | **203,000** |
| EA Feas. Studies | 25,000 | | - | 4,854 | | | | | | | - | | - | 28,606 | | - | **58,460** | 53,606 | | | | - | 4,854 | | | | **58,460** |
| Planning | 323,281 | | - | 7,662 | | | | | 2,781 | | - | | - | 15,000 | | 55,000 | **403,724** | 393,062 | - | | | 4,186 | 6,476 | | | | **403,724** |
| Development | 83,326 | | | | | | | | | | | | | - | | - | **83,326** | 83,326 | | | | | | | | | **83,326** |
| Regional Parks | 884,568 | | - | 29,437 | | | | 254,822 | | | 35,020 | | - | 53,000 | | - | **1,256,847** | 946,816 | 53,000 | | | 194,031 | 63,000 | | | | **1,256,847** |
| Cemeteries | 218,837 | | - | 12,260 | | 110,847 | 7,210 | | | | 2,575 | | - | 80,000 | | 40,000 | **471,729** | 362,997 | 80,000 | | | 14,686 | 14,046 | | | | **471,729** |
| Reg Animal Shelter | 98,465 | | | 71 | | | | | | | | | | | | - | **98,536** | 98,465 | | | | | 71 | | | | **98,536** |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | **15,000** | - | | | | | 15,000 | | | | **15,000** |
| Reg Emerg Preparedness | 223,825 | | 25,000 | 3,372 | | | | | | | - | | | - | | - | **252,197** | 217,197 | - | | - | | 35,000 | | | | **252,197** |
| Heritage Conservation | 251,790 | | | | | | | | | | | | | | | | **251,790** | 251,790 | | | | | | | | | **251,790** |
| Library | 450,373 | | | | | | | | | | 8,436 | | | - | | - | **458,809** | 458,809 | | | | | | | | | **458,809** |
| Emerg. (911) | 220,622 | | | | | | | | 45,499 | | 1,997 | | | | | - | **268,118** | 268,118 | | | | | | | | | **268,118** |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | **-** | - | | | - | | - | | - | | **-** |
| Waste Mgmt | 2,458,797 | | - | 15,395 | 1,544,430 | | | | 116,859 | - | 15,852 | | - | 96,000 | 19,416 | - | **4,266,748** | 3,142,248 | 96,000 | 255,000 | 722,000 | | 51,500 | | - | | **4,266,748** |
| House Numbering | 22,575 | | | | | | | | | | 4,000 | | | | | - | **26,575** | 26,575 | | | | | | | | | **26,575** |
| Comm. Recreation | 75,504 | | | | | | | | | | - | | - | | | - | **75,504** | 75,504 | | | | | | | | | **75,504** |
| Rural Paratransit | 212,381 | | | | | | | | 11,181 | | 50,000 | | - | - | | 16,000 | **289,562** | 219,562 | 70,000 | | | | | | | | **289,562** |
| Lasq. Library | 34,606 | | | | | | | | | | | | | | | - | **34,606** | 34,606 | | | | | | | | | **34,606** |
| Septage Disposal | 39,884 | | | 5,610 | | | | | | | 927 | | | - | | - | **46,421** | 15,159 | | | - | | 31,261 | | | | **46,421** |
| Economic Dev. | 56,500 | | | | | | | | | | | | | | | - | **56,500** | 56,500 | | | | | | | | | **56,500** |
| Social Planning | 157,813 | | - | | | | | | | | | | | - | | - | **157,813** | 157,813 | | | | | - | | | | **157,813** |
| Northside Rec. | 269,710 | | 1,754,752 | 11,112 | | | | | 1,300 | 550,000 | - | | - | 383,253 | | - | **2,970,127** | 59,080 | 2,688,005 | 106,117 | 86,925 | | 30,000 | | | | **2,970,127** |
| Sub-Regional Recreation | 178,500 | | | - | | | | | | | | | | | | - | **178,500** | 178,500 | | | | | - | | | | **178,500** |
| Malaspina Fire Prot. | 921,872 | | - | 20,632 | | | | | | - | - | | 10,000 | 10,000 | | - | **962,504** | 665,258 | 20,000 | 82,051 | 8,194 | 142,000 | 45,000 | | | | **962,504** |
| Lasqueti Fire Prot. | 334,829 | - | - | 5,228 | | | | | | - | - | | - | - | | 30,000 | **370,057** | 351,357 | - | - | - | 18,700 | | | | | **370,057** |
| Savary Fire Prot. | 442,399 | | - | 3,271 | | | | | | 120,000 | - | | 30,000 | - | | - | **595,670** | 365,670 | 150,000 | - | - | 80,000 | | | | | **595,670** |
| Northside Fire Prot. | 662,034 | | - | 9,414 | | | | | | - | 113,120 | | 40,000 | - | | - | **824,568** | 522,350 | 40,000 | 30,080 | 47,138 | 185,000 | | | | | **824,568** |
| Myrtle Pond Water | | 48,465 | - | 4,204 | | | | | 80,100 | | - | | - | - | | 20,000 | **152,769** | 122,600 | - | 2,649 | 922 | 19,438 | 7,159 | | | | **152,769** |
| Lund Sewer | | 53,550 | - | 1,930 | | | | | 99,528 | - | - | | - | - | | 20,000 | **175,008** | 149,311 | - | 1,249 | 1,050 | 23,205 | | 193 | | | **175,008** |
| Tex. Health Cen. | 96,720 | | - | 2,459 | | | | | | - | - | | - | - | | - | **99,179** | 61,935 | - | 7,551 | 6,493 | 22,000 | 1,200 | | | | **99,179** |
| Tex. Rec. Comm. | 136,581 | | - | 4,405 | | | | | 2,060 | | - | | - | - | | - | **143,046** | 118,046 | - | - | - | 25,000 | | | | | **143,046** |
| Texada Airport | 143,728 | | - | 8,564 | | | | | 5,974 | - | - | | - | 20,000 | | - | **178,266** | 103,266 | 20,000 | | - | | 55,000 | | | | **178,266** |
| Texada Marine | 65,000 | | | 2,520 | | | | | | | - | | - | - | | - | **67,520** | 60,821 | | | | | 6,699 | | | | **67,520** |
| Texada Heritage | 27,235 | | | 985 | | | | | | | - | | | | | 2,000 | **30,220** | 29,235 | | | | | 985 | | | | **30,220** |
| Savary Marine | | 190,000 | | 6,592 | | | | | 2,000 | - | - | | - | 36,238 | | - | **234,830** | 140,856 | - | | - | | 93,974 | | | | **234,830** |
| Lasqueti Marine | 7,645 | | | 1,602 | | | | | | | | | - | - | | - | **9,247** | 7,645 | | | - | - | 1,602 | | | | **9,247** |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | **45,000** | 45,000 | | | | - | | | | | **45,000** |
| **Total Cap. & Oper.** | 11,884,006 | 292,015 | 2,353,825 | 203,668 | 1,544,430 | 110,847 | 7,210 | 254,822 | 367,282 | 670,000 | 262,226 | 743,345 | 80,000 | 822,097 | 19,416 | 473,000 | **20,088,189** | 13,725,629 | 3,337,005 | 484,698 | 872,723 | 1,133,113 | 534,828 | 193 | - | - | **20,088,189** |
| Municipal Debt. | | | | | | | | | | | 2,118,407 | | | | | | **2,118,407** | | | | 2,118,407 | | | | | | **2,118,407** |
| **TOTAL** | 11,884,006 | 292,015 | 2,353,825 | 203,668 | 1,544,430 | 110,847 | 7,210 | 254,822 | 367,282 | 670,000 | 2,380,633 | 743,345 | 80,000 | 822,097 | 19,416 | 473,000 | **22,206,596** | 13,725,629 | 3,337,005 | 484,698 | 2,991,129 | 1,133,113 | 534,828 | 193 | - | - | **22,206,596** |

**qathet Regional District**
**2023-2027 Financial Plan Bylaw No. 586**

**SCHEDULE 'D' - BUDGET**
**2025 Financial Plan**

| | | REVENUE | | | | | | | | | | | Transfer From | | | | TOTAL | EXPENDITURES | | | | Transfer To | | | | | TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Service | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemetery Services | Cemetery Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | REVENUE | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | EXPEND. |
| General Admin. | 2,356,713 | | 574,073 | 41,328 | | | | | - | - | 10,609 | 707,815 | - | - | | 250,000 | **3,940,538** | 3,462,576 | - | - | - | 407,962 | 70,000 | | | | **3,940,538** |
| EA Admin. | 223,028 | | | 1,855 | | | | | | | - | 49,408 | | - | | 40,000 | **314,291** | 312,291 | | | | | 2,000 | | | | **314,291** |
| Grants-In-Aid | 203,000 | | | | | | | | | | | | | | | - | **203,000** | 203,000 | | | | | | | | | **203,000** |
| EA Feas. Studies | 25,000 | | - | 4,379 | | | | | | | - | | 27,300 | - | | - | **56,679** | 52,300 | | | | - | 4,379 | | | | **56,679** |
| Planning | 332,754 | | - | 7,534 | | | | | 2,864 | | - | | - | 10,000 | | 60,000 | **413,153** | 401,619 | - | | | 4,228 | 7,306 | | | | **413,153** |
| Development | 88,159 | | | | | | | | | | | | | - | | - | **88,159** | 88,159 | | | | | | | | | **88,159** |
| Regional Parks | 903,314 | | - | 33,595 | | | | 262,467 | | | 36,071 | | - | 306,000 | | - | **1,541,447** | 973,416 | 306,000 | | | 194,031 | 68,000 | | | | **1,541,447** |
| Cemeteries | 220,012 | | - | 19,004 | | 114,172 | 7,426 | | | | 2,652 | | - | 50,000 | | 40,000 | **453,267** | 373,968 | 50,000 | | | 15,196 | 14,103 | | | | **453,267** |
| Reg Animal Shelter | 101,374 | | | 72 | | | | | | | | | | | | - | **101,446** | 101,374 | | | | | 72 | | | | **101,446** |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | **15,000** | - | | | | | 15,000 | | | | **15,000** |
| Reg Emerg Preparedness | 228,684 | | - | 4,072 | | | | | | | - | | | - | | - | **232,756** | 197,756 | - | | - | | 35,000 | | | | **232,756** |
| Heritage Conservation | 259,299 | | | | | | | | | | | | | | | | **259,299** | 259,299 | | | | | | | | | **259,299** |
| Library | 463,839 | | | | | | | | | | 8,436 | | | - | | - | **472,275** | 472,275 | | | | | | | | | **472,275** |
| Emerg. (911) | 228,029 | | | | | | | | 44,589 | | 2,057 | | | | | - | **274,675** | 274,675 | | | | | | | | | **274,675** |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | **-** | - | | | - | | - | | - | | **-** |
| Waste Mgmt | 2,615,326 | | - | 14,288 | 1,575,820 | | | | 120,355 | - | 16,327 | | - | 45,000 | 19,998 | 100,000 | **4,507,113** | 3,405,113 | 45,000 | 255,000 | 722,000 | | 80,000 | | - | | **4,507,113** |
| House Numbering | 23,359 | | | | | | | | | | 4,000 | | | | | - | **27,359** | 27,359 | | | | | | | | | **27,359** |
| Comm. Recreation | 77,724 | | | | | | | | | | - | | - | | | - | **77,724** | 77,724 | | | | | | | | | **77,724** |
| Rural Paratransit | 192,831 | | | | | | | | 11,516 | | - | | - | - | | 10,000 | **214,347** | 214,347 | - | | | | | | | | **214,347** |
| Lasq. Library | 35,600 | | | | | | | | | | | | | | | - | **35,600** | 35,600 | | | | | | | | | **35,600** |
| Septage Disposal | 40,152 | | | 6,235 | | | | | | | 955 | | | - | | - | **47,342** | 15,580 | | | - | | 31,761 | | | | **47,342** |
| Economic Dev. | 56,500 | | | | | | | | | | | | | | | - | **56,500** | 56,500 | | | | | | | | | **56,500** |
| Social Planning | 159,305 | | - | | | | | | | | | | | - | | - | **159,305** | 159,305 | | | | | - | | | | **159,305** |
| Northside Rec. | 280,139 | | - | 4,047 | | | | | 1,300 | - | - | | - | 30,000 | | - | **315,486** | 61,486 | 30,000 | 107,000 | 82,000 | | 35,000 | | | | **315,486** |
| Sub-Regional Recreation | 178,500 | | | - | | | | | | | | | | | | - | **178,500** | 178,500 | | | | | - | | | | **178,500** |
| Malaspina Fire Prot. | 931,417 | | - | 23,972 | | | | | | - | - | | 35,000 | 80,000 | | - | **1,070,389** | 685,143 | 115,000 | 82,478 | 7,768 | 140,000 | 40,000 | | | | **1,070,389** |
| Lasqueti Fire Prot. | 342,247 | - | - | 5,602 | | | | | | - | - | | - | - | | 30,000 | **377,849** | 361,849 | - | - | - | 16,000 | | | | | **377,849** |
| Savary Fire Prot. | 457,683 | | - | 4,271 | | | | | | - | - | | - | - | | - | **461,954** | 376,954 | - | - | - | 85,000 | | | | | **461,954** |
| Northside Fire Prot. | 669,885 | | - | 12,314 | | | | | | - | 114,251 | | 473,000 | - | | - | **1,269,451** | 539,232 | 473,000 | 30,080 | 47,138 | 180,000 | | | | | **1,269,451** |
| Myrtle Pond Water | | 48,465 | - | 4,736 | | | | | 81,550 | | - | | 85,000 | - | | 20,000 | **239,751** | 127,450 | 85,000 | 2,649 | 922 | 16,450 | 7,280 | | | | **239,751** |
| Lund Sewer | | 54,621 | - | 2,398 | | | | | 103,509 | - | - | | - | - | | 20,000 | **180,528** | 157,149 | - | 1,249 | 1,050 | 20,883 | | 197 | | | **180,528** |
| Tex. Health Cen. | 99,054 | | - | 2,923 | | | | | | - | - | | 78,000 | - | | - | **179,977** | 64,733 | 78,000 | 7,551 | 6,493 | 22,000 | 1,200 | | | | **179,977** |
| Tex. Rec. Comm. | 140,747 | | - | 4,905 | | | | | 2,122 | | - | | - | - | | - | **147,774** | 122,774 | - | - | - | 25,000 | | | | | **147,774** |
| Texada Airport | 146,708 | | - | 9,377 | | | | | 6,153 | - | - | | - | - | | - | **162,239** | 107,239 | - | | - | | 55,000 | | | | **162,239** |
| Texada Marine | 66,000 | | | 2,654 | | | | | | | - | | - | - | | - | **68,654** | 36,431 | | | | | 32,223 | | | | **68,654** |
| Texada Heritage | 27,114 | | | 1,005 | | | | | | | - | | | | | 2,000 | **30,119** | 29,114 | | | | | 1,005 | | | | **30,119** |
| Savary Marine | | 200,000 | | 7,748 | | | | | 2,000 | - | - | | - | 39,582 | | - | **249,329** | 164,475 | - | | - | | 84,854 | | | | **249,329** |
| Lasqueti Marine | 7,626 | | | 1,634 | | | | | | | | | - | - | | - | **9,260** | 7,626 | | | - | - | 1,634 | | | | **9,260** |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | **45,000** | 45,000 | | | | - | | | | | **45,000** |
| **Total Cap. & Oper.** | 12,241,124 | 303,086 | 574,073 | 219,948 | 1,575,820 | 114,172 | 7,426 | 262,467 | 375,958 | - | 195,358 | 757,223 | 698,300 | 560,582 | 19,998 | 572,000 | **18,477,534** | 14,229,392 | 1,182,000 | 486,007 | 867,371 | 1,126,749 | 585,817 | 197 | - | - | **18,477,534** |
| Municipal Debt. | | | | | | | | | | | 2,116,804 | | | | | | **2,116,804** | | | | 2,116,804 | | | | | | **2,116,804** |
| **TOTAL** | 12,241,124 | 303,086 | 574,073 | 219,948 | 1,575,820 | 114,172 | 7,426 | 262,467 | 375,958 | - | 2,312,162 | 757,223 | 698,300 | 560,582 | 19,998 | 572,000 | **20,594,339** | 14,229,392 | 1,182,000 | 486,007 | 2,984,175 | 1,126,749 | 585,817 | 197 | - | - | **20,594,339** |

**qathet Regional District**
**2023-2027 Financial Plan Bylaw No. 586**

**SCHEDULE 'E' - BUDGET**
**2026 Financial Plan**

| | | REVENUE | | | | | | | | | | | Transfer From | | | | TOTAL | EXPENDITURES | | | | Transfer To | | | | | TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Service | Prop. Val. Taxes | Parcel Taxes | Gov't Grants | Interest | Waste Mgmt Tipping Fees | Cemetery Services | Cemetery Care Fund | Park Fees | Sales & Fees | Borrowing Proceeds | Other | Recoveries | Reserve Funds | Non-Stat Reserve | Transfer from LF Liability | Prior Yr. Surplus | REVENUE | Operating | Capital | Debt Principal | Debt Interest | Reserves | Non-Stat Reserve | Development Cost Charge | Lasqueti LF Liability | Deferred Revenue | EXPEND. |
| General Admin. | 2,411,345 | | 590,062 | 42,743 | | | | | - | - | 10,927 | 723,686 | - | 4,800 | | 250,000 | 4,033,562 | 3,550,800 | 4,800 | - | - | 407,962 | 70,000 | | | | 4,033,562 |
| EA Admin. | 229,178 | | | 1,895 | | | | | | | - | 50,776 | | - | | 40,000 | 321,849 | 319,849 | | | | | 2,000 | | | | 321,849 |
| Grants-In-Aid | 203,000 | | | | | | | | | | | | | | | - | 203,000 | 203,000 | | | | | | | | | 203,000 |
| EA Feas. Studies | 25,000 | | - | 4,466 | | | | | | | - | | - | - | | - | 29,466 | 25,000 | | | | - | 4,466 | | | | 29,466 |
| Planning | 342,513 | | - | 7,522 | | | | | 2,950 | | - | | - | 17,200 | | 60,000 | 430,186 | 410,464 | 7,200 | | | 4,270 | 8,252 | | | | 430,186 |
| Development | 93,549 | | | | | | | | | | | | | - | | - | 93,549 | 93,549 | | | | | | | | | 93,549 |
| Regional Parks | 922,873 | | - | 32,873 | | | | 270,341 | | | 37,153 | | - | 155,000 | | - | 1,418,240 | 1,001,209 | 155,000 | | | 194,031 | 68,000 | | | | 1,418,240 |
| Cemeteries | 228,516 | | - | 18,895 | | 117,597 | 7,649 | | | | 2,732 | | - | 54,795 | | 40,000 | 470,183 | 385,505 | 54,795 | | | 15,723 | 14,160 | | | | 470,183 |
| Reg Animal Shelter | 104,370 | | | 73 | | | | | | | | | | | | - | 104,443 | 104,370 | | | | | 73 | | | | 104,443 |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | 15,000 | - | | | | | 15,000 | | | | 15,000 |
| Reg Emerg Preparedness | 233,736 | | - | 4,772 | | | | | | | - | | | - | | - | 238,508 | 203,508 | - | | - | | 35,000 | | | | 238,508 |
| Heritage Conservation | 267,033 | | | | | | | | | | | | | | | | 267,033 | 267,033 | | | | | | | | | 267,033 |
| Library | 477,710 | | | | | | | | | | 8,436 | | | - | | - | 486,146 | 486,146 | | | | | | | | | 486,146 |
| Emerg. (911) | 235,379 | | | | | | | | 43,697 | | 2,119 | | | | | - | 281,195 | 281,195 | | | | | | | | | 281,195 |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | - | - | | | - | | - | | - | | - |
| Waste Mgmt | 2,692,486 | | - | 14,755 | 1,607,214 | | | | 123,955 | - | 16,817 | | - | - | 20,598 | 100,000 | 4,575,825 | 3,518,825 | - | 255,000 | 722,000 | | 80,000 | | - | | 4,575,825 |
| House Numbering | 23,372 | | | | | | | | | | 4,000 | | | | | - | 27,372 | 27,372 | | | | | | | | | 27,372 |
| Comm. Recreation | 80,011 | | | | | | | | | | - | | - | | | - | 80,011 | 80,011 | | | | | | | | | 80,011 |
| Rural Paratransit | 209,156 | | | | | | | | 11,862 | | - | | - | - | | - | 221,018 | 221,018 | - | | | | | | | | 221,018 |
| Lasq. Library | 36,622 | | | | | | | | | | | | | | | - | 36,622 | 36,622 | | | | | | | | | 36,622 |
| Septage Disposal | 40,423 | | | 6,870 | | | | | | | 983 | | | - | | - | 48,277 | 16,015 | | | - | | 32,261 | | | | 48,277 |
| Economic Dev. | 56,500 | | | | | | | | | | | | | | | - | 56,500 | 56,500 | | | | | | | | | 56,500 |
| Social Planning | 160,831 | | - | | | | | | | | | | | - | | - | 160,831 | 160,831 | | | | | - | | | | 160,831 |
| Northside Rec. | 275,626 | | - | 4,147 | | | | | 1,300 | - | - | | - | - | | - | 281,073 | 64,073 | - | 110,000 | 77,000 | | 30,000 | | | | 281,073 |
| Sub-Regional Recreation | 178,500 | | | - | | | | | | | | | | | | - | 178,500 | 178,500 | | | | | - | | | | 178,500 |
| Malaspina Fire Prot. | 946,842 | | - | 25,272 | | | | | | - | - | | 25,000 | - | | - | 997,114 | 705,868 | 25,000 | 82,891 | 7,355 | 140,000 | 36,000 | | | | 997,114 |
| Lasqueti Fire Prot. | 347,853 | - | - | 5,922 | | | | | | - | - | | - | - | | 30,000 | 383,775 | 372,775 | - | - | - | 11,000 | | | | | 383,775 |
| Savary Fire Prot. | 467,779 | | - | 5,971 | | | | | | - | - | | - | - | | - | 473,750 | 388,750 | - | - | - | 85,000 | | | | | 473,750 |
| Northside Fire Prot. | 687,295 | | - | 6,454 | | | | | | - | 115,394 | | 13,000 | - | | - | 822,143 | 556,925 | 13,000 | 30,080 | 47,138 | 175,000 | | | | | 822,143 |
| Myrtle Pond Water | | 48,465 | - | 3,511 | | | | | 83,100 | | - | | - | - | | 20,000 | 155,076 | 132,625 | - | 2,649 | 922 | 11,473 | 7,407 | | | | 155,076 |
| Lund Sewer | | 55,713 | - | 2,819 | | | | | 107,649 | - | - | | - | - | | 20,000 | 186,182 | 163,324 | - | 1,249 | 1,050 | 20,359 | | 201 | | | 186,182 |
| Tex. Health Cen. | 102,182 | | - | 1,827 | | | | | | - | - | | - | - | | - | 104,009 | 67,765 | - | 7,551 | 6,493 | 21,000 | 1,200 | | | | 104,009 |
| Tex. Rec. Comm. | 143,277 | | - | 5,405 | | | | | 2,185 | | - | | 41,000 | - | | - | 191,867 | 127,867 | 41,000 | - | - | 23,000 | | | | | 191,867 |
| Texada Airport | 149,574 | | - | 10,593 | | | | | 6,338 | - | - | | - | 20,000 | | - | 186,505 | 111,505 | 20,000 | | - | | 55,000 | | | | 186,505 |
| Texada Marine | 67,000 | | | 3,299 | | | | | | | - | | - | - | | - | 70,299 | 66,910 | | | | | 3,389 | | | | 70,299 |
| Texada Heritage | 27,486 | | | 1,025 | | | | | | | - | | | | | 2,000 | 30,511 | 29,486 | | | | | 1,025 | | | | 30,511 |
| Savary Marine | | 200,000 | | 8,653 | | | | | 2,000 | - | - | | - | 49,264 | | - | 259,916 | 156,107 | - | | - | | 103,810 | | | | 259,916 |
| Lasqueti Marine | 7,613 | | | 1,667 | | | | | | | | | - | - | | - | 9,280 | 7,613 | | | - | - | 1,667 | | | | 9,280 |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | 45,000 | 45,000 | | | | - | | | | | 45,000 |
| **Total Cap. & Oper.** | 12,534,631 | 304,178 | 590,062 | 221,428 | 1,607,214 | 117,597 | 7,649 | 270,341 | 385,037 | - | 198,560 | 774,462 | 79,000 | 301,059 | 20,598 | 562,000 | 17,973,815 | 14,623,914 | 320,795 | 489,421 | 861,958 | 1,108,817 | 568,710 | 201 | - | - | 17,973,815 |
| Municipal Debt. | | | | | | | | | | | 2,052,354 | | | | | | 2,052,354 | | | | 2,052,354 | | | | | | 2,052,354 |
| **TOTAL** | 12,534,631 | 304,178 | 590,062 | 221,428 | 1,607,214 | 117,597 | 7,649 | 270,341 | 385,037 | - | 2,250,914 | 774,462 | 79,000 | 301,059 | 20,598 | 562,000 | 20,026,169 | 14,623,914 | 320,795 | 489,421 | 2,914,311 | 1,108,817 | 568,710 | 201 | - | - | 20,026,169 |

**qathet Regional District**
**2023-2027 Financial Plan Bylaw No. 586**

**SCHEDULE 'F' - BUDGET**
**2027 Financial Plan**

| | | REVENUE | | | | | | | | | | | Transfer From | | | | TOTAL | EXPENDITURES | | | | Transfer To | | | | | TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Service** | **Prop. Val. Taxes** | **Parcel Taxes** | **Gov't Grants** | **Interest** | **Waste Mgmt Tipping Fees** | **Cemetery Services** | **Cemetery Care Fund** | **Park Fees** | **Sales & Fees** | **Borrowing Proceeds** | **Other** | **Recoveries** | **Reserve Funds** | **Non-Stat Reserve** | **Transfer from LF Liability** | **Prior Yr. Surplus** | **REVENUE** | **Operating** | **Capital** | **Debt Principal** | **Debt Interest** | **Reserves** | **Non-Stat Reserve** | **Development Cost Charge** | **Lasqueti LF Liability** | **Deferred Revenue** | **EXPEND.** |
| General Admin. | 2,481,272 | | 590,062 | 44,062 | | | | | - | - | 11,255 | 745,155 | - | 60,000 | | 250,000 | **4,181,805** | 3,643,843 | 60,000 | - | - | 407,962 | 70,000 | | | | **4,181,805** |
| EA Admin. | 237,204 | | | 1,935 | | | | | | | 15,000 | 65,454 | | 50,000 | | 40,000 | **409,593** | 407,593 | | | | | 2,000 | | | | **409,593** |
| Grants-In-Aid | 203,000 | | | | | | | | | | | | | | | - | **203,000** | 203,000 | | | | | | | | | **203,000** |
| EA Feas. Studies | 25,000 | | - | 4,555 | | | | | | | - | | - | - | | - | **29,555** | 25,000 | | | | - | 4,555 | | | | **29,555** |
| Planning | 352,576 | | - | 7,386 | | | | | 3,039 | | - | | - | 80,000 | | 60,000 | **503,001** | 419,615 | 70,000 | | | 4,313 | 9,073 | | | | **503,001** |
| Development | 99,577 | | | | | | | | | | | | | - | | - | **99,577** | 99,577 | | | | | | | | | **99,577** |
| Regional Parks | 940,367 | | 35,000 | 35,251 | | | | 278,451 | | | 38,267 | | - | 35,000 | | - | **1,362,336** | 1,030,305 | 70,000 | | | 194,031 | 68,000 | | | | **1,362,336** |
| Cemeteries | 237,624 | | - | 18,711 | | 121,125 | 7,878 | | | | 2,814 | | - | - | | 40,000 | **428,152** | 397,667 | - | | | 16,267 | 14,218 | | | | **428,152** |
| Reg Animal Shelter | 107,456 | | | 75 | | | | | | | | | | | | - | **107,531** | 107,456 | | | | | 75 | | | | **107,531** |
| Emerg. Prog. EA 'D' | 15,000 | | | | | | | | | | | | | | | - | **15,000** | - | | | | | 15,000 | | | | **15,000** |
| Reg Emerg Preparedness | 238,990 | | - | 5,472 | | | | | | | - | | | - | | - | **244,462** | 209,462 | - | | - | | 35,000 | | | | **244,462** |
| Heritage Conservation | 274,999 | | | | | | | | | | | | | | | | **274,999** | 274,999 | | | | | | | | | **274,999** |
| Library | 491,996 | | | | | | | | | | 8,436 | | | - | | - | **500,432** | 500,432 | | | | | | | | | **500,432** |
| Emerg. (911) | 241,875 | | | | | | | | 42,823 | | 2,182 | | | | | - | **286,881** | 286,881 | | | | | | | | | **286,881** |
| Waste Mgmt - Lasq. | - | | | - | | | | | | | - | | - | - | - | - | **-** | - | | | - | | - | | - | | **-** |
| Waste Mgmt | 2,806,265 | | - | 16,106 | 1,638,613 | | | | 127,663 | - | 17,322 | | - | 5,000 | 21,216 | 100,000 | **4,732,184** | 3,670,184 | 5,000 | 255,000 | 722,000 | | 80,000 | | - | | **4,732,184** |
| House Numbering | 23,387 | | | | | | | | | | 4,000 | | | | | - | **27,387** | 27,387 | | | | | | | | | **27,387** |
| Comm. Recreation | 82,366 | | | | | | | | | | - | | - | | | - | **82,366** | 82,366 | | | | | | | | | **82,366** |
| Rural Paratransit | 215,712 | | | | | | | | 12,218 | | - | | - | - | | - | **227,929** | 227,929 | - | | | | | | | | **227,929** |
| Lasq. Library | 37,676 | | | | | | | | | | | | | | | - | **37,676** | 37,676 | | | | | | | | | **37,676** |
| Septage Disposal | 40,699 | | | 7,515 | | | | | | | 1,013 | | | - | | - | **49,227** | 16,465 | | | - | | 32,761 | | | | **49,227** |
| Economic Dev. | 56,500 | | | | | | | | | | | | | | | - | **56,500** | 56,500 | | | | | | | | | **56,500** |
| Social Planning | 162,391 | | - | | | | | | | | | | | - | | - | **162,391** | 162,391 | | | | | - | | | | **162,391** |
| Northside Rec. | 261,078 | | - | 4,747 | | | | | 1,300 | - | - | | - | - | | - | **267,125** | 67,125 | - | 95,000 | 75,000 | | 30,000 | | | | **267,125** |
| Sub-Regional Recreation | 178,500 | | | - | | | | | | | | | | | | - | **178,500** | 178,500 | | | | | - | | | | **178,500** |
| Malaspina Fire Prot. | 954,454 | | - | 28,292 | | | | | | - | - | | - | - | | - | **982,746** | 727,500 | - | 82,891 | 7,355 | 140,000 | 25,000 | | | | **982,746** |
| Lasqueti Fire Prot. | 389,169 | - | - | 6,142 | | | | | | - | - | | - | - | | 30,000 | **425,311** | 384,169 | - | - | - | 41,142 | | | | | **425,311** |
| Savary Fire Prot. | 473,433 | | - | 7,671 | | | | | | - | - | | - | - | | - | **481,104** | 401,104 | - | - | - | 80,000 | | | | | **481,104** |
| Northside Fire Prot. | 701,475 | | - | 9,694 | | | | | | - | 116,548 | | - | - | | - | **827,717** | 575,499 | - | 30,080 | 47,138 | 175,000 | | | | | **827,717** |
| Myrtle Pond Water | | 48,465 | - | 3,888 | | | | | 86,424 | | - | | - | - | | 20,000 | **158,777** | 138,155 | - | 2,649 | 922 | 9,514 | 7,537 | | | | **158,778** |
| Lund Sewer | | 56,828 | - | 3,231 | | | | | 111,955 | - | - | | - | - | | 20,000 | **192,014** | 170,007 | - | - | - | 21,801 | | 205 | | | **192,014** |
| Tex. Health Cen. | 104,034 | | - | 2,271 | | | | | | - | - | | - | - | | - | **106,305** | 71,060 | - | 7,551 | 6,493 | 20,000 | 1,200 | | | | **106,305** |
| Tex. Rec. Comm. | 147,415 | | - | 5,705 | | | | | 2,251 | | - | | 60,000 | - | | - | **215,371** | 133,371 | 60,000 | - | - | 22,000 | | | | | **215,371** |
| Texada Airport | 154,153 | | - | 11,419 | | | | | 6,528 | - | - | | - | - | | - | **172,100** | 116,100 | - | | - | | 56,000 | | | | **172,100** |
| Texada Marine | 68,000 | | | 3,367 | | | | | | | - | | - | - | | - | **71,367** | 43,312 | | | | | 28,055 | | | | **71,367** |
| Texada Heritage | 27,916 | | | 1,045 | | | | | | | - | | | | | 2,000 | **30,961** | 29,916 | | | | | 1,045 | | | | **30,961** |
| Savary Marine | | 200,000 | | 9,743 | | | | | 2,000 | - | - | | - | 307,145 | | - | **518,888** | 422,820 | - | | - | | 96,068 | | | | **518,888** |
| Lasqueti Marine | 7,606 | | | 1,701 | | | | | | | | | - | - | | - | **9,307** | 7,606 | | | - | - | 1,701 | | | | **9,307** |
| Lasqueti Health | 45,000 | | | - | | | | | | | | | | | | - | **45,000** | 45,000 | | | | - | | | | | **45,000** |
| **Total Cap. & Oper.** | 12,884,164 | 305,293 | 625,062 | 239,983 | 1,638,613 | 121,125 | 7,878 | 278,451 | 396,201 | - | 216,836 | 810,609 | 60,000 | 537,145 | 21,216 | 562,000 | **18,704,575** | 15,397,972 | 265,000 | 473,172 | 858,908 | 1,132,030 | 577,288 | 205 | - | - | **18,704,575** |
| Municipal Debt. | | | | | | | | | | | 2,052,354 | | | | | | **2,052,354** | | | | 2,052,354 | | | | | | **2,052,354** |
| **TOTAL** | 12,884,164 | 305,293 | 625,062 | 239,983 | 1,638,613 | 121,125 | 7,878 | 278,451 | 396,201 | - | 2,269,190 | 810,609 | 60,000 | 537,145 | 21,216 | 562,000 | **20,756,928** | 15,397,972 | 265,000 | 473,172 | 2,911,261 | 1,132,030 | 577,288 | 205 | - | - | **20,756,928** |

# Tax Requisition

## ANNUAL REQUISITION COMPARISON - CITY OF POWELL RIVER

| | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | 2022 Tax Rate$/100K | 2023 Tax Rate$/100K | Change $/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 868,492 | 970,967 | 102,474 | 11.8% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 45,836 | 50,906 | 5,070 | 11.1% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 391,589 | 440,903 | 49,314 | 12.6% | 9.76 | 9.39 | (0.37) |
| Emergency Telephone - 911 | 114,402 | 122,948 | 8,547 | 7.5% | 2.85 | 2.62 | (0.23) |
| Cemeteries | 96,249 | 106,209 | 9,960 | 10.3% | 2.40 | 2.26 | (0.14) |
| Regional Animal Shelter | 48,420 | 52,207 | 3,788 | 7.8% | 1.21 | 1.11 | (0.09) |
| Waste Management | 726,711 | 877,875 | 151,164 | 20.8% | 18.11 | 18.70 | 0.59 |
| Regional Emergency Preparedness | 117,480 | 126,015 | 8,535 | 7.3% | 2.93 | 2.68 | (0.24) |
| Heritage Conservation | 121,672 | 142,454 | 20,782 | 17.1% | 3.03 | 3.03 | 0.00 |
| **Total Regional Services** | **2,530,849** | **2,890,483** | **359,634** | | **63.07** | **61.58** | **(1.49)** |
| **Total Requisition** | **2,530,849** | **2,890,483** | **359,634** | **14.21%** | **63.07** | **61.58** | **(1.49)** |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

## ANNUAL REQUISITION COMPARISON - ELECTORAL AREA A

| | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | 2022 Tax Rate$/100K | 2023 Tax Rate$/100K | Change $/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 234,528 | 242,888 | 8,361 | 3.6% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 12,377 | 12,734 | 357 | 2.9% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 105,745 | 110,292 | 4,548 | 4.3% | 9.76 | 9.39 | (0.37) |
| Emergency Telephone - 911 | 30,893 | 30,756 | - 137 | -0.4% | 2.85 | 2.62 | (0.23) |
| Cemeteries | 25,991 | 26,568 | 577 | 2.2% | 2.40 | 2.26 | (0.14) |
| Regional Animal Shelter | 13,075 | 13,060 | - 16 | -0.1% | 1.21 | 1.11 | (0.09) |
| Waste Management | 196,241 | 219,601 | 23,360 | 11.9% | 18.11 | 18.70 | 0.59 |
| Regional Emergency Preparedness | 31,724 | 31,523 | - 201 | -0.6% | 2.93 | 2.68 | (0.24) |
| Heritage Conservation | 32,856 | 35,635 | 2,779 | 8.5% | 3.03 | 3.03 | 0.00 |
| **Total Regional Services** | **683,430** | **723,057** | **39,627** | | **63.07** | **61.58** | **(1.49)** |
| | | | | | | | |
| **Electoral Area Services** | | | | | | | |
| **Shared Services** | | | | | | | |
| EA Administration | 49,272 | 47,282 | - 1,991 | -4.0% | 4.55 | 4.03 | (0.52) |
| EA Feasibility Studies | 7,447 | 7,079 | - 368 | -4.9% | 0.69 | 0.60 | (0.08) |
| Planning | 94,049 | 89,820 | - 4,229 | -4.5% | 8.68 | 7.65 | (1.03) |
| Development Services | 24,177 | 23,749 | - 428 | -1.8% | 2.23 | 2.02 | (0.21) |
| Para-transit | 53,755 | 50,940 | - 2,815 | -5.2% | 4.96 | 4.34 | (0.62) |
| House Numbering | 9,525 | 6,881 | - 2,645 | -27.8% | 0.88 | 0.59 | (0.29) |
| Powell River Library | 128,666 | 131,491 | 2,825 | 2.2% | 11.87 | 11.20 | (0.67) |
| Septage Disposal | 12,389 | 11,948 | - 441 | -3.6% | 1.14 | 1.02 | (0.13) |
| Economic Development | 9,913 | 14,897 | 4,984 | 50.3% | 0.91 | 1.27 | 0.35 |
| Social Planning | 39,383 | 41,329 | 1,946 | 4.9% | 3.63 | 3.52 | (0.11) |
| Sub-Regional Recreation | 81,161 | 77,030 | - 4,131 | -5.1% | 7.49 | 6.56 | (0.93) |
| **Sub-Total Shared E.A. Services** | **509,738** | **502,447** | **- 7,292** | | **47.04** | **42.79** | **(4.25)** |
| | | | | | | | |
| **Individual Area Services** | | | | | | | |
| Grants-in-Aid - Individual Areas | 29,040 | 21,880 | - 7,160 | -24.7% | 2.68 | 1.86 | (0.82) |
| Northside Recreation [part of mainland / | 148,764 | 154,744 | 5,980 | 4.0% | 13.74 | 13.19 | (0.55) |
| Northside Fire Protection [part of mainla | 506,191 | 610,316 | 104,125 | 20.6% | 145.94 | 150.90 | 4.96 |
| **Sub-Total Individual Area Services** | **683,995** | **786,939** | **102,944** | | **162.35** | **165.94** | **3.59** |
| **Total Electoral Area Services** | **1,193,733** | **1,289,386** | **95,653** | | **209.39** | **208.74** | **(0.66)** |
| **Total Requisition** | **1,877,163** | **2,012,443** | **135,280** | **7.21%** | **272.46** | **270.32** | **(2.14)** |
| | | | | | | | |
| Lund Sewer (parcel tax) | 52,500 | 52,500 | - | 0.0% | 525.00 | 525.00 | - |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

# ANNUAL REQUISITION COMPARISON - ELECTORAL AREA A - SAVARY

| | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | 2022 Tax Rate$/100K | 2023 Tax Rate$/100K | Change $/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 125,392 | 132,713 | 7,321 | 5.8% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 6,618 | 6,958 | 340 | 5.1% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 56,537 | 60,263 | 3,726 | 6.6% | 9.76 | 9.39 | (0.37) |
| Emergency Telephone - 911 | 16,517 | 16,805 | 288 | 1.7% | 2.85 | 2.62 | (0.23) |
| Cemeteries | 13,896 | 14,517 | 620 | 4.5% | 2.40 | 2.26 | (0.14) |
| Regional Animal Shelter | 6,991 | 7,136 | 145 | 2.1% | 1.21 | 1.11 | (0.09) |
| Waste Management | 104,922 | 119,989 | 15,067 | 14.4% | 18.11 | 18.70 | 0.59 |
| Regional Emergency Preparedness | 16,962 | 17,224 | 262 | 1.5% | 2.93 | 2.68 | (0.24) |
| Heritage Conservation | 17,567 | 19,471 | 1,904 | 10.8% | 3.03 | 3.03 | 0.00 |
| **Total Regional Services** | **365,401** | **395,074** | **29,673** | | **63.07** | **61.58** | **(1.49)** |
| | | | | | | | |
| **Electoral Area Services** | | | | | | | |
| **Shared Services** | | | | | | | |
| EA Administration | 26,344 | 25,834 | - 509 | -1.9% | 4.55 | 4.03 | (0.52) |
| EA Feasibility Studies | 3,982 | 3,868 | - 114 | -2.9% | 0.69 | 0.60 | (0.08) |
| Planning | 50,284 | 49,077 | - 1,207 | -2.4% | 8.68 | 7.65 | (1.03) |
| Development Services | 12,926 | 12,976 | 50 | 0.4% | 2.23 | 2.02 | (0.21) |
| Para-transit | 28,740 | 27,833 | - 907 | -3.2% | 4.96 | 4.34 | (0.62) |
| House Numbering | 5,093 | 3,760 | - 1,333 | -26.2% | 0.88 | 0.59 | (0.29) |
| Powell River Library | 68,792 | 71,846 | 3,054 | 4.4% | 11.87 | 11.20 | (0.67) |
| Septage Disposal | 6,624 | 6,529 | - 95 | -1.4% | 1.14 | 1.02 | (0.13) |
| Economic Development | 5,300 | 8,140 | 2,839 | 53.6% | 0.91 | 1.27 | 0.35 |
| Social Planning | 21,056 | 22,582 | 1,525 | 7.2% | 3.63 | 3.52 | (0.11) |
| **Sub-Total Shared E.A. Services** | **229,142** | **232,445** | **3,303** | | **39.55** | **36.23** | **(3.32)** |
| | | | | | | | |
| **Individual Area Services** | | | | | | | |
| Grants-in-Aid - Individual Areas | 15,526 | 11,955 | - 3,572 | -23.0% | 2.68 | 1.86 | (0.82) |
| Savary Island Fire Protection | 312,734 | 434,928 | 122,194 | 39.1% | 53.98 | 67.79 | 13.81 |
| **Sub-Total Individual Area Services** | **328,260** | **446,883** | **118,623** | | **56.66** | **69.65** | **13.00** |
| **Total Electoral Area Services** | **557,402** | **679,328** | **121,926** | | **96.21** | **105.89** | **9.68** |
| **Total Requisition** | **922,803** | **1,074,402** | **151,600** | **16.43%** | **159.27** | **167.46** | **8.19** |
| | | | | | | | |
| Savary Island Marine (Dock) parcel tax | 190,000 | 190,000 | - | 0.0% | 132.87 | 132.87 | - |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

# ANNUAL REQUISITION COMPARISON - ELECTORAL AREA B

| | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | 2022 Tax Rate$/100K | 2023 Tax Rate$/100K | Change $/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 115,288 | 134,178 | 18,890 | 16.4% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 6,084 | 7,035 | 950 | 15.6% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 51,981 | 60,928 | 8,947 | 17.2% | 9.76 | 9.39 | (0.37) |
| Emergency Telephone - 911 | 15,186 | 16,990 | 1,804 | 11.9% | 2.85 | 2.62 | (0.23) |
| Cemeteries | 12,777 | 14,677 | 1,901 | 14.9% | 2.40 | 2.26 | (0.14) |
| Regional Animal Shelter | 6,427 | 7,215 | 787 | 12.2% | 1.21 | 1.11 | (0.09) |
| Waste Management | 96,467 | 121,314 | 24,847 | 25.8% | 18.11 | 18.70 | 0.59 |
| Regional Emergency Preparedness | 15,595 | 17,414 | 1,819 | 11.7% | 2.93 | 2.68 | (0.24) |
| Heritage Conservation | 16,151 | 19,686 | 3,534 | 21.9% | 3.03 | 3.03 | 0.00 |
| **Total Regional Services** | **335,957** | **399,437** | **63,479** | | **63.07** | **61.58** | **(1.49)** |
| | | | | | | | |
| **Electoral Area Services** | | | | | | | |
| **Shared Services** | | | | | | | |
| EA Administration | 24,158 | 26,086 | 1,929 | 8.0% | 4.53 | 4.02 | (0.51) |
| EA Feasibility Studies | 3,661 | 3,911 | 250 | 6.8% | 0.69 | 0.60 | (0.08) |
| Planning | 46,232 | 49,619 | 3,387 | 7.3% | 8.68 | 7.65 | (1.03) |
| Development Services | 11,885 | 13,119 | 1,235 | 10.4% | 2.23 | 2.02 | (0.21) |
| Para-transit | 26,424 | 28,141 | 1,716 | 6.5% | 4.96 | 4.34 | (0.62) |
| House Numbering | 4,682 | 3,801 | - 881 | -18.8% | 0.88 | 0.59 | (0.29) |
| Powell River Library | 63,249 | 72,639 | 9,390 | 14.8% | 11.87 | 11.20 | (0.67) |
| Septage Disposal | 6,090 | 6,601 | 510 | 8.4% | 1.14 | 1.02 | (0.13) |
| Social Planning | 19,360 | 22,831 | 3,472 | 17.9% | 3.63 | 3.52 | (0.11) |
| Sub-Regional Recreation | 39,897 | 42,554 | 2,657 | 6.7% | 7.49 | 6.56 | (0.93) |
| **Sub-Total Shared E.A. Services** | **245,638** | **269,302** | **23,664** | | **46.11** | **41.52** | **(4.59)** |
| | | | | | | | |
| **Individual Area Services** | | | | | | | |
| Grants-in-Aid - Individual Areas | 16,761 | 16,116 | - 646 | -3.9% | 3.15 | 2.48 | (0.66) |
| Malaspina Fire Protection | 326,277 | 366,259 | 39,982 | 12.3% | 68.98 | 63.06 | (5.92) |
| **Sub-Total Individual Area Services** | **343,038** | **382,375** | **39,337** | | **72.13** | **65.54** | **(6.58)** |
| **Total Electoral Area Services** | **588,676** | **651,677** | **63,001** | | **118.24** | **107.06** | **(11.18)** |
| **Total Requisition** | **924,633** | **1,051,113** | **126,480** | **13.68%** | **181.30** | **168.64** | **(12.67)** |
| | | | | | | | |
| Myrtle Pond Water (parcel tax) | 48,465 | 48,465 | - | 0.0% | 583.92 | 583.92 | - |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

## ANNUAL REQUISITION COMPARISON - ELECTORAL AREA C

| | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | 2022 Tax Rate$/100K | 2023 Tax Rate$/100K | Change $/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 163,835 | 183,390 | 19,555 | 11.9% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 8,647 | 9,615 | 968 | 11.2% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 73,870 | 83,275 | 9,404 | 12.7% | 9.76 | 9.39 | (0.37) |
| Emergency Telephone - 911 | 21,581 | 23,222 | 1,641 | 7.6% | 2.85 | 2.62 | (0.23) |
| Cemeteries | 18,157 | 20,060 | 1,903 | 10.5% | 2.40 | 2.26 | (0.14) |
| Regional Animal Shelter | 9,134 | 9,861 | 727 | 8.0% | 1.21 | 1.11 | (0.09) |
| Waste Management | 137,089 | 165,807 | 28,718 | 20.9% | 18.11 | 18.70 | 0.59 |
| Regional Emergency Preparedness | 22,162 | 23,801 | 1,639 | 7.4% | 2.93 | 2.68 | (0.24) |
| Heritage Conservation | 22,952 | 26,906 | 3,953 | 17.2% | 3.03 | 3.03 | 0.00 |
| **Total Regional Services** | **477,426** | **545,935** | **68,509** | | **63.07** | **61.58** | **(1.49)** |
| | | | | | | | |
| **Electoral Area Services** | | | | | | | |
| **Shared Services** | | | | | | | |
| EA Administration | 35,965 | 37,019 | 1,054 | 2.9% | 4.75 | 4.18 | (0.58) |
| EA Feasibility Studies | 5,202 | 5,345 | 143 | 2.7% | 0.69 | 0.60 | (0.08) |
| Planning | 65,700 | 67,817 | 2,117 | 3.2% | 8.68 | 7.65 | (1.03) |
| Development Services | 16,889 | 17,931 | 1,042 | 6.2% | 2.23 | 2.02 | (0.21) |
| Para-transit | 37,552 | 38,462 | 910 | 2.4% | 4.96 | 4.34 | (0.62) |
| House Numbering | 6,654 | 5,195 | - 1,459 | -21.9% | 0.88 | 0.59 | (0.29) |
| Emergency Preparedness | - | - | - | 0.0% | - | - | - |
| Powell River Library | 89,883 | 99,281 | 9,398 | 10.5% | 11.87 | 11.20 | (0.67) |
| Septage Disposal | 8,655 | 9,021 | 367 | 4.2% | 1.14 | 1.02 | (0.13) |
| Economic Development | 6,925 | 11,248 | 4,323 | 62.4% | 0.91 | 1.27 | 0.35 |
| Social Planning | 27,512 | 31,205 | 3,693 | 13.4% | 3.63 | 3.52 | (0.11) |
| Sub-Regional Recreation | 56,697 | 58,161 | 1,464 | 2.6% | 7.49 | 6.56 | (0.93) |
| **Sub-Total Shared E.A. Services** | **357,634** | **380,685** | **23,051** | | **47.24** | **42.94** | **(4.30)** |
| **Individual Area Services** | | | | | | | |
| Grants-in-Aid - Individual Areas | 18,960 | 17,719 | - 1,242 | -6.5% | 2.50 | 2.00 | (0.51) |
| Community Recreation - KC Community | 54,457 | 56,590 | 2,132 | 3.9% | 7.19 | 6.38 | (0.81) |
| Malaspina Fire Protection | 463,669 | 500,589 | 36,919 | 8.0% | 68.98 | 63.06 | (5.92) |
| **Sub-Total Individual Area Services** | **537,087** | **574,897** | **37,810** | | **78.68** | **71.44** | **(7.24)** |
| **Total Electoral Area Services** | **894,721** | **955,583** | **60,861** | | **125.92** | **114.38** | **(11.54)** |
| **Total Requisition** | **1,372,147** | **1,501,517** | **129,370** | **9.43%** | **188.99** | **175.96** | **(13.03)** |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

# ANNUAL REQUISITION COMPARISON - ELECTORAL AREA D

| | 2022 Tax Requisition | 2023 Tax Requisition | Requisition Change ($) | Requisition Change (%) | 2022 Tax Rate$/100K | 2023 Tax Rate$/100K | Change $/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 96,789 | 112,222 | 15,433 | 15.9% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 5,108 | 5,884 | 775 | 15.2% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 43,641 | 50,958 | 7,318 | 16.8% | 9.76 | 9.39 | (0.37) |
| Emergency Telephone - 911 | 12,749 | 14,210 | 1,461 | 11.5% | 2.85 | 2.62 | (0.23) |
| Cemeteries | 10,726 | 12,275 | 1,549 | 14.4% | 2.40 | 2.26 | (0.14) |
| Regional Animal Shelter | 5,396 | 6,034 | 638 | 11.8% | 1.21 | 1.11 | (0.09) |
| Waste Management | 80,988 | 101,463 | 20,474 | 25.3% | 18.11 | 18.70 | 0.59 |
| Regional Emergency Preparedness | 13,093 | 14,565 | 1,472 | 11.2% | 2.93 | 2.68 | (0.24) |
| **Total Regional Services** | **268,491** | **317,610** | **49,120** | | **60.03** | **58.54** | **(1.49)** |
| | | | | | | | |
| **Electoral Area Services** | | | | | | | |
| **Shared Services** | | | | | | | |
| EA Administration | 20,281 | 21,791 | 1,510 | 7.4% | 4.53 | 4.02 | (0.52) |
| EA Feasibility Studies | 3,073 | 3,271 | 197 | 6.4% | 0.69 | 0.60 | (0.08) |
| Planning | 38,814 | 41,500 | 2,686 | 6.9% | 8.68 | 7.65 | (1.03) |
| Development Services | 9,978 | 10,973 | 995 | 10.0% | 2.23 | 2.02 | (0.21) |
| Para-transit | 22,184 | 23,536 | 1,351 | 6.1% | 4.96 | 4.34 | (0.62) |
| House Numbering | 3,931 | 3,179 | - 752 | -19.1% | 0.88 | 0.59 | (0.29) |
| Powell River Library | 53,100 | 60,753 | 7,653 | 14.4% | 11.87 | 11.20 | (0.67) |
| Septage Disposal | 5,113 | 5,521 | 408 | 8.0% | 1.14 | 1.02 | (0.13) |
| Economic Development | 4,091 | 6,883 | 2,792 | 68.2% | 0.91 | 1.27 | 0.35 |
| Social Planning | 16,253 | 19,095 | 2,842 | 17.5% | 3.63 | 3.52 | (0.11) |
| **Sub-Total Shared E.A. Services** | **176,820** | **196,501** | **19,681** | | **39.54** | **36.22** | **(3.32)** |
| | | | | | | | |
| **Individual Area Services** | | | | | | | |
| Grants-in-Aid - Individual Areas | 16,277 | 16,554 | 277 | 1.7% | 3.64 | 3.05 | (0.59) |
| Emergency Program Area D | 15,000 | 15,000 | - | 0.0% | 3.35 | 2.76 | (0.59) |
| Texada Health Centre | 94,715 | 96,388 | 1,673 | 1.8% | 21.18 | 17.77 | (3.41) |
| Texada Recreation Commission | 110,164 | 120,983 | 10,819 | 9.8% | 24.63 | 22.30 | (2.33) |
| Texada Airport | 121,228 | 127,804 | 6,576 | 5.4% | 27.11 | 23.56 | (3.55) |
| Texada Marine [Van Anda Dock] | 62,000 | 64,000 | 2,000 | 3.2% | 13.86 | 11.80 | (2.07) |
| Texada Heritage | 28,564 | 28,832 | 267 | 0.9% | 6.39 | 5.31 | (1.07) |
| **Sub-Total Individual Area Services** | **447,948** | **469,561** | **21,613** | | **100.16** | **86.55** | **(13.61)** |
| **Total Electoral Area Services** | **624,768** | **666,062** | **41,295** | | **139.70** | **122.77** | **(16.92)** |
| **Total Requisition** | **893,259** | **983,673** | **90,414** | **10.12%** | **199.73** | **181.32** | **(18.42)** |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.
Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

## ANNUAL REQUISITION COMPARISON - ELECTORAL AREA E

| | 2022<br>Tax<br>Requisition | 2023<br>Tax<br>Requisition | Requisition<br>Change ($) | Requisition<br>Change (%) | 2022<br>Tax<br>Rate$/100K | 2023<br>Tax<br>Rate$/100K | Change<br>$/100k |
|---|---|---|---|---|---|---|---|
| **Regional Services** | | | | | | | |
| General Administration | 51,467 | 52,341 | 875 | 1.7% | 21.64 | 20.69 | (0.96) |
| Grants-in-Aid - General | 2,716 | 2,744 | 28 | 1.0% | 1.14 | 1.08 | (0.06) |
| Regional Parks | 23,205 | 23,768 | 562 | 2.4% | 9.76 | 9.39 | (0.37) |
| Regional Emergency Preparedness | 6,962 | 6,793 | - 169 | -2.4% | 2.93 | 2.68 | (0.24) |
| Waste Management | 43,065 | 47,323 | 4,259 | 9.9% | 18.11 | 18.70 | 0.59 |
| **Total Regional Services** | **127,415** | **132,969** | **5,555** | | **53.58** | **52.55** | **(1.03)** |
| | | | | | | | |
| **Electoral Area Services** | | | | | | | |
| **Shared Services** | | | | | | | |
| EA Administration | 10,784 | 10,177 | - 607 | -5.6% | 4.53 | 4.02 | (0.51) |
| EA Feasibility Studies | 1,634 | 1,526 | - 109 | -6.6% | 0.69 | 0.60 | (0.08) |
| House Numbering | - | - | - | 0.0% | - | - | - |
| Social Planning | 8,643 | 8,906 | 264 | 3.1% | 3.63 | 3.52 | (0.11) |
| **Sub-Total Shared E.A. Services** | **21,061** | **20,609** | **- 452** | | **8.86** | **8.14** | **(0.71)** |
| | | | | | | | |
| **Individual Area Services** | | | | | | | |
| Grants-in-Aid - Individual Areas | 2,500 | 4,000 | 1,500 | 60.0% | 1.05 | 1.58 | 0.53 |
| Community Recreation - LCA grant | 14,764 | 16,759 | 1,995 | 13.5% | 6.21 | 6.62 | 0.41 |
| Lasqueti Waste Management | - | - | - | 0.0% | - | - | - |
| Lasqueti Library - VIRL | 29,816 | 33,642 | 3,826 | 12.8% | 12.54 | 13.30 | 0.76 |
| Lasqueti Marine Ramp | 7,650 | 7,488 | - 161 | -2.1% | 3.22 | 2.96 | (0.26) |
| Lasqueti Island Fire Protection | 237,422 | 295,925 | 58,504 | 24.6% | 108.39 | 127.42 | 19.04 |
| Lasqueti Health Centre | 45,000 | 45,000 | - | 0.0% | 18.92 | 17.78 | (1.14) |
| **Sub-Total Individual Area Services** | **337,151** | **402,814** | **65,663** | | **150.32** | **169.67** | **19.34** |
| **Total Electoral Area Services** | **358,213** | **423,423** | **65,210** | | **159.18** | **177.81** | **18.63** |
| **Total Requisition** | **485,627** | **556,392** | **70,765** | **14.57%** | **212.76** | **230.36** | **17.60** |

Taxes shown do not include BC Assessment Authority [BCAA] 5.25% tax collection fee.

Requisition and tax estimates are based on BCAA 2023 Completed Assessment Roll Values.

Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service.

Reserves cannot be shifted from one service to the other with the exception of the Community Works Fund Reserve which can be used for costs that meet the eligibility criteria as outlined in the Gas Tax Agreement.

# Reserves

# STATUTORY RESERVE FUNDS SUMMARY

| Service | 2023 Open | 2023 Contrib. | 2023 Interest | 2023 Spending | 2023 Close | 2024 Close | 2025 Close | 2026 Close | 2027 Close |
|---|---|---|---|---|---|---|---|---|---|
| General Administration | 137 | - | 3 | - | 140 | 142 | 145 | 148 | 151 |
| Regional Feasibility | 38,127 | 0 | 753 | | 38,880 | 39,633 | 40,387 | 41,140 | 41,893 |
| Regional Parks Acquisition | 557,072 | 183,000 | 11,031 | - | 751,103 | 949,014 | 1,150,884 | 1,356,791 | 1,566,816 |
| Cemetery Care Fund | 375,715 | 7,000 | 7,192 | - | 389,907 | 404,593 | 419,788 | 435,511 | 451,778 |
| Malaspina VFD Reserve #1 | 324,429 | 23,000 | 6,412 | - | 353,841 | 373,841 | 368,841 | 373,841 | 403,841 |
| Malaspina VFD Reserve #2 | 334,322 | 110,620 | 6,620 | - | 451,561 | 563,561 | 673,561 | 783,561 | 893,561 |
| Lasqueti VFD | 328,423 | 8,658 | 5,367 | (21,000) | 321,448 | 340,148 | 356,148 | 367,148 | 408,290 |
| Savary VFD | 406,408 | 97,500 | 6,491 | (265,000) | 245,399 | 295,399 | 380,399 | 465,399 | 545,399 |
| Northside VFD | 430,703 | 167,000 | 8,512 | (130,400) | 475,815 | 620,815 | 327,815 | 489,815 | 664,815 |
| Myrtle Pond Water | 252,545 | 7,205 | 4,454 | (91,000) | 173,204 | 192,643 | 124,093 | 135,565 | 145,079 |
| Lund Sewer | 97,899 | 14,962 | 1,409 | - | 114,270 | 137,475 | 158,359 | 178,717 | 200,518 |
| Lund Sewer DCC | 9,600 | (190) | 190 | - | 9,600 | 9,794 | 9,991 | 10,192 | 10,397 |
| Texada Health Centre | 99,044 | 22,000 | 1,758 | - | 122,802 | 144,802 | 88,802 | 109,802 | 129,802 |
| Texada Recreation Commission | 234,425 | 13,000 | 4,632 | (29,000) | 223,057 | 248,057 | 273,057 | 288,057 | 250,057 |
| Community Parks (Cash in Lieu) | 719,730 | - | 14,395 | - | 734,124 | 748,807 | 763,783 | 779,059 | 794,640 |
| Community Works | 1,844,102 | 361,210 | 30,000 | (859,912) | 1,375,399 | 1,779,510 | 2,186,716 | 2,593,922 | 3,001,128 |
| **Total Statutory Reserves** | **6,052,680** | **1,014,965** | **109,219** | **(1,396,312)** | **5,780,552** | **6,848,235** | **7,322,769** | **8,408,668** | **9,508,166** |

# NON-STATUTORY RESERVE FUNDS SUMMARY

| | | | 2023 | | | | 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|---|---|
| **Service** | **Open** | **Contrib.** | **Interest** | **Cap. Spend** | **Op. Spend** | **Close** | **Close** | **Close** | **Close** | **Close** |
| General Administration | 879,086 | (0) | 13,286 | (85,500) | (35,000) | 771,872 | 741,872 | 811,872 | 877,072 | 887,072 |
| COVID19 Safe Restart Funding | 11,602 | - | - | | (3,500) | 8,102 | - | - | - | - |
| Local Government Climate Action | 70,053 | 72,082 | 750 | - | - | 142,885 | 216,424 | 288,506 | 360,588 | 432,670 |
| Electoral Area Administration | 202,765 | (975) | 2,975 | - | (60,000) | 144,765 | 146,765 | 148,765 | 150,765 | 102,765 |
| EA Feasibility | 245,548 | 2,500 | 4,709 | | - | 252,757 | 229,005 | 233,384 | 237,850 | 242,405 |
| Planning | 316,686 | 0 | 6,228 | - | (143,830) | 179,084 | 170,560 | 167,866 | 158,918 | 87,991 |
| Regional Parks Planning | 778,003 | 39,530 | 14,299 | (42,500) | (80,000) | 709,332 | 719,332 | 481,332 | 394,332 | 427,332 |
| Cemetery | 284,431 | 6,525 | 5,445 | (45,000) | - | 251,401 | 185,447 | 149,550 | 108,915 | 123,133 |
| Regional Animal Shelter | 3,500 | (0) | 69 | - | - | 3,569 | 3,641 | 3,713 | 3,786 | 3,861 |
| Regional Emergency Preparednes | 266,333 | 30,328 | 4,672 | (100,000) | - | 201,333 | 236,333 | 271,333 | 306,333 | 341,333 |
| Waste Mgmt Lasqueti Island | - | - | - | - | - | - | - | - | - | - |
| Lasqueti Island Landfill Liability | 423,296 | (0) | 8,773 | - | (18,850) | 413,219 | 402,376 | 390,733 | 378,257 | 364,914 |
| Waste Management | 715,482 | 300,000 | 19,621 | (970,000) | - | 65,103 | 19,103 | 52,603 | 131,103 | 204,603 |
| Waste Mgmt Shoreline Cleanup | 9,099 | 1,320 | 180 | - | - | 10,599 | 12,099 | 13,599 | 15,099 | 16,599 |
| Septage Disposal | 252,761 | 25,767 | 4,994 | - | - | 283,523 | 314,784 | 346,546 | 378,807 | 411,569 |
| Northside Recreation | 538,762 | 51,000 | 10,656 | (38,862) | - | 561,556 | 208,303 | 213,303 | 243,303 | 273,303 |
| Malaspina VFD | 317,256 | 18,867 | 4,206 | - | | 340,329 | 375,329 | 335,329 | 371,329 | 396,329 |
| Myrtle Pond Water | 60,473 | 5,845 | 1,196 | - | - | 67,514 | 74,673 | 81,953 | 89,360 | 96,897 |
| Texada Health Centre | 10,210 | 998 | 202 | - | - | 11,410 | 12,610 | 13,810 | 15,010 | 16,210 |
| Texada Airport | 278,125 | 20,000 | 4,770 | 20,000 | - | 322,895 | 328,560 | 354,338 | 360,632 | 388,052 |
| Texada Airport - Runway | 110,994 | 27,804 | 2,196 | - | - | 140,994 | 170,994 | 200,994 | 230,994 | 260,994 |
| Texada Airport - Fencing | 25,360 | 4,498 | 502 | (25,000) | - | 5,360 | 10,360 | 15,360 | 20,360 | 25,360 |
| Texada Marine | 99,305 | 39,234 | 1,925 | - | (11,380) | 129,085 | 135,784 | 168,007 | 171,395 | 199,450 |
| Texada Heritage | 55,704 | (0) | 966 | - | - | 56,670 | 57,655 | 58,660 | 59,685 | 60,730 |
| Savary Island Marine | 178,054 | 54,453 | 5,139 | - | (5,929) | 231,717 | 287,453 | 330,726 | 383,272 | 170,195 |
| Savary Island Marine Barge Reser | 12,633 | 6,250 | 250 | - | - | 19,133 | 21,133 | 23,133 | 25,133 | 27,133 |
| Lasqueti Island Marine | 107,734 | (0) | 2,061 | - | (25,000) | 84,795 | 86,397 | 88,031 | 89,698 | 91,399 |
| **Total Non-Statutory Reserves** | **6,253,256** | **706,024** | **120,073** | **(1,286,862)** | **(383,489)** | **5,409,003** | **5,166,993** | **5,243,446** | **5,561,998** | **5,652,300** |
| | | | | | | | | | | |
| **Total Stat and Non-Stat Reserve** | **12,305,936** | **1,720,990** | **229,292** | **(2,683,174)** | **(383,489)** | **11,189,555** | **12,015,228** | **12,566,215** | **13,970,666** | **15,160,466** |

Canada Community Building Funds are made available to eligible local governments by the Government of Canada pursuant to the Agreement on the Transfer of Federal Gas Tax Revenues (Gas Tax Agreement) between the Union of BC Municipalities and the governments of Canada and British Columbia. Funding under the program is intended to be directed to local priorities that fall within one of the eligible project categories, and that are in keeping with the Agreement's intended outcomes of reduced greenhouse gas emissions, cleaner air and cleaner water.

The qRD Board's Community Works Fund Allocation policy provides direction on who will be entrusted with allocating the Canada Community Building Funds.

# Canada Community Building Fund

## CANADA COMMUNITY BUILDING FUND REVENUE & EXPENDITURES

| | 2022 Budget | 2022 Actual | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|
| **Revenue** | | | | | | | |
| Balance Forward | 1,589,306 | 1,589,306 | 1,844,102 | 1,375,399 | 1,779,510 | 2,186,716 | 2,593,922 |
| Annual Allocation | 361,210 | 361,429 | 361,210 | 377,206 | 377,206 | 377,206 | 377,206 |
| Interest | 15,970 | 21,008 | 30,000 | 26,905 | 30,000 | 30,000 | 30,000 |
| **Funds Available** | **1,966,486** | **1,971,743** | **2,235,312** | **1,779,510** | **2,186,716** | **2,593,922** | **3,001,128** |
| **Expeditures & Commitments** | | | | | | | |
| **General Administration** | | | | | | | |
| GHG Report and Reduction Strategy | 16,910 | - | | | | | |
| Asset Management Training | 5,500 | - | | | | | |
| Asset Condition Assessment / Replacement Cost (proposed | 30,000 | 30,000 | - | | | | |
| **Planning** | | | | | | | |
| Texada Island Drainage Study | | | 14,840 | | | | |
| **Waste Management** | | | | | | | |
| Emission Reduction Quantification | 20,700 | - | 20,700 | | | | |
| Resource Recovery Center | 500,000 | - | 500,000 | | | | |
| **Malaspina VFD** | | | | | | | |
| Water Collection, Tanks & Refill Station at CS Office | 70,000 | 49,628 | 20,372 | | | | |
| **Northside VFD** | | | | | | | |
| Hall built-in cupboards and AirVac system | 50,000 | 42,691 | | | | | |
| **Myrtle Pond Water** | | | | | | | |
| Water System Asset Management Plan | 25,000 | - | 25,000 | | | | |
| Reconnect Water Lines from Centennial to Butler | | | 169,000 | | | | |
| **Lund Sewer** | | | | | | | |
| Waste Water Master Plan | 55,000 | 5,323 | 45,000 | | | | |
| Waste Water Asset Management Plan | 25,000 | - | 25,000 | | | | |
| Scada System | 40,000 | - | 40,000 | | | | |
| **Texada Recreation Commission** | | | | | | | |
| Gillies Bay Old School - Furnace | | | | | | 33,000 | |
| **Texada Airport** | | | | | | | |
| Wildlife Fencing | 100,000 | - | | | | | |
| **Total Expenditures / Commitments** | **838,110** | **127,641** | **859,912** | **-** | **-** | **-** | **-** |
| **Reserve Fund Balance** | **1,128,376** | **1,844,102** | **1,375,399** | **1,779,510** | **2,186,716** | **2,593,922** | **3,001,128** |

## CANADA COMMUNITY BUILDING FUND EXPENDITURES TO DECEMBER 31, 2022

| SERVICE | 2007-2022 |
|---|---|
| **General Administration** | |
| Green House Gas Reduction Strategy | 8,663 |
| Asset Mapping and GIS Upgrade | 35,603 |
| Building Condition Assessment | 31,800 |
| Asset Management Templates | 8,400 |
| Asset Management Training | 4,550 |
| Asset Condition Assessment / Replacement Cost | 30,000 |
| **Subtotal - General Administration** | **119,015** |
| | |
| **EA Feasibility Studies** | |
| Regional Transportation Study | 114,511 |
| Haslam Lake Water Shed Water Quality | 6,096 |
| MP & Surrounds Alternate Water Source Study | 50,250 |
| Water Conservation Plan | 10,764 |
| Southern Region Water Study | 5,369 |
| Connected Communities Study | 17,873 |
| **Subtotal - EA Feasibility Studies** | **204,863** |
| | |
| **Planning** | |
| Southern Region OCP Review Sustainability Focus | 72,624 |
| Riparian Areas Regulation - Public Education re Stream | 13,000 |
| Regional Sustainability Planning | 27,640 |
| Area A - Geotechnical Hazard Land Survey | 53,000 |
| Population Projections | 4,500 |
| **Subtotal - Planning** | **170,764** |
| | |
| **Regional Parks** | |
| Parks and Open Space Plan | 41,818 |
| Padgett Road Bike Path | 857,928 |
| Gillies Bay Bike Path | 184,912 |
| Palm Beach Park - Tennis Court Upgrade | 87,356 |
| Craig Park - Tennis Court Upgrade | 78,161 |
| Regional Trails Plan | 30,000 |
| **Subtotal - Regional Parks** | **1,280,175** |
| | |
| **Waste Management Lasqueti** | |
| Waste Management Plan | 45,099 |
| Lasqueti Reycling Depot Upgrades | 202,388 |
| **Subtotal - Waste Management Lasqueti** | **247,487** |
| | |
| **Waste Management** | |
| Waste Composition Study | 38,702 |
| Re-Vegetation at Resource Recovery Site | 100,000 |
| **Subtotal - Waste Management** | **138,702** |

## CANADA COMMUNITY BUILDING FUND EXPENDITURES TO DECEMBER 31, 2022

| SERVICE | 2007-2022 |
|---|---|
| **Community Recreation** | |
| Lasqueti Recreation Development | 38,870 |
| **Subtotal - Community Recreation** | **38,870** |
| **Rural Paratransit** | |
| Bus Shelters | 7,016 |
| **Subtotal - Rural Paratransit** | **7,016** |
| **Northside Recreation** | |
| Energy Efficiency Upgrades - Windows | 30,776 |
| Energy Efficiency Upgrades - Heating | 7,336 |
| **Subtotal - Northside Recreation** | **38,112** |
| **Malaspina VFD** | |
| Energy Efficiency Upgrades - Heating | 12,169 |
| Energy Efficiency Upgrades - Bay Door | 5,477 |
| Green Technology - Exhaust Removal | 12,747 |
| Water Collection, Tanks & Refill Station at CS Office | 49,628 |
| **Subtotal - Malaspina VFD** | **80,021** |
| **Savary Island VFD** | |
| Energy Efficiency Upgrades | 140,387 |
| **Subtotal - Savary VFD** | **140,387** |
| **Northside VFD** | |
| Craig Road Fire Hall - Water Cistern | 33,201 |
| Craig Road Fire Hall - Green Tech Exhaust Removal | 18,400 |
| Hall built-in cupboards and AirVac system | 42,691 |
| **Subtotal - Northside VFD** | **94,292** |
| **Myrtle Pond Water** | |
| Water Metering | 95,956 |
| Water System Upgrades | 345,990 |
| Water System Capacity Assessment | 19,163 |
| **Subtotal - Myrtle Pond Water** | **461,109** |

## CANADA COMMUNITY BUILDING FUND EXPENDITURES TO DECEMBER 31, 2022

| SERVICE | 2007-2022 |
|---|---|
| **Lund Sewer** | |
| Treatment System Upgrades | 96,897 |
| Pump Replacement | 6,005 |
| Purchase and Install of Two Generators | 68,004 |
| Emil Lake Sewer Extension | 149,694 |
| New Treatment Plant | 81,004 |
| Renew Outfall | 16,175 |
| Waste Water Master Plan | 5,323 |
| **Subtotal - Lund Sewer** | **423,101** |
| **Texada Island Airport** | |
| Texada Island Airport Master Plan | 10,000 |
| **Subtotal - Texada Island Airport** | **10,000** |
| **Texada Recreation Commission** | |
| Gillies Bay School - Heating System Upgrade | 20,935 |
| Gillies Bay School - Energy Efficiency Upgrades | 30,227 |
| Emily Lake Park - Bridge Replacement | 15,000 |
| Community Hall - Energy Efficiency Upgrades | 146,560 |
| Gillies Bay Old Shool Parking Lot Upgrades | 35,071 |
| **Subtotal - Texada Recreation Commission** | **247,793** |
| **Savary Island Marine** | |
| Active Transportation Infrastucture | 50,000 |
| **Subtotal - Savary Island Marine** | **50,000** |
| **Other Organizations** | - |
| **Powell River Salmon Society** | |
| Lang Creek/ Haslam Lake Water Monitoring Equipment | 44,442 |
| **Tourism Powell River** | |
| Signage Renewal | 91,123 |
| **Lasqueti Community Association** | |
| Hall Revitalization | 20,000 |
| **Lund Waterworks Improvement** | |
| Water System Upgrades | 123,122 |
| **Subtotal - Other Organizations** | **278,687** |
| **Total Expenditures** | **4,030,395** |

The annual debt payments shown on the following pages are included in the respective individual service budgets. Long term debt for the City of Powell River flows through the Regional District.

# Debt

## ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| Service / Purpose | Due | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|
| **Debt - City of Powell River** | | | | | | |
| **Rec Complex Rehab** | **2030** | **19,983** | **19,983** | **19,983** | **19,983** | **19,983** |
| Principal | | 15,433 | 15,433 | 15,433 | 15,433 | 15,433 |
| Interest | | 4,550 | 4,550 | 4,550 | 4,550 | 4,550 |
| **Roads Rehabilitation** | **2025** | **67,616** | **66,053** | **64,450** | **-** | **-** |
| Principal | | 59,761 | 61,285 | 62,848 | | |
| Interest | | 7,855 | 4,768 | 1,603 | | |
| **Millennium Parkland** | **2034** | **66,512** | **66,512** | **66,512** | **66,512** | **66,512** |
| Principal | | 34,337 | 34,337 | 34,337 | 34,337 | 34,337 |
| Interest | | 32,175 | 32,175 | 32,175 | 32,175 | 32,175 |
| **North Harbour Upgrades** | **2041** | **209,993** | **209,993** | **209,993** | **209,993** | **209,993** |
| Principal | | 121,793 | 121,793 | 121,793 | 121,793 | 121,793 |
| Interest | | 88,200 | 88,200 | 88,200 | 88,200 | 88,200 |
| **New Library** | **2036** | **158,800** | **158,800** | **158,800** | **158,800** | **158,800** |
| Principal | | 67,800 | 67,800 | 67,800 | 67,800 | 67,800 |
| Interest | | 91,000 | 91,000 | 91,000 | 91,000 | 91,000 |
| **Liquid Waste Treatment Plant** | **2050** | **445,499** | **445,499** | **445,499** | **445,499** | **445,499** |
| Principal | | 246,499 | 246,499 | 246,499 | 246,499 | 246,499 |
| Interest | | 199,000 | 199,000 | 199,000 | 199,000 | 199,000 |
| **Liquid Waste Treatment Plant** | **2051** | **247,497** | **247,497** | **247,497** | **247,497** | **247,497** |
| Principal | | 118,497 | 118,497 | 118,497 | 118,497 | 118,497 |
| Interest | | 129,000 | 129,000 | 129,000 | 129,000 | 129,000 |
| **Liquid Waste Treatment Plant** | **2052** | **301,357** | **301,357** | **301,357** | **301,357** | **301,357** |
| Principal | | 96,857 | 96,857 | 96,857 | 96,857 | 96,857 |
| Interest | | 204,500 | 204,500 | 204,500 | 204,500 | 204,500 |
| **Liquid Waste Treatment Plant (Projected)** | **2053** | **602,713** | **602,713** | **602,713** | **602,713** | **602,713** |
| Principal | | 193,713 | 193,713 | 193,713 | 193,713 | 193,713 |
| Interest | | 409,000 | 409,000 | 409,000 | 409,000 | 409,000 |
| **Total City of Powell River** | | **2,119,970** | **2,118,407** | **2,116,804** | **2,052,354** | **2,052,354** |
| *Total City of PR Principal* | | *954,690* | *956,214* | *957,777* | *894,929* | *894,929* |
| *Total City of PR Interest* | | *1,165,280* | *1,162,193* | *1,159,028* | *1,157,425* | *1,157,425* |

**ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS**

| Service / Purpose | Due | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|
| **Debt - qathet Regional District** | | | | | | |
| **Waste Management** | | | | | | |
| **Resource Recovery Center / Waste Transfer Station (30 years) projected** | **2052** | **300,000** | **977,000** | **977,000** | **977,000** | **977,000** |
| Principal | | | 255,000 | 255,000 | 255,000 | 255,000 |
| Interest | | 300,000 | 722,000 | 722,000 | 722,000 | 722,000 |
| **Subtotal Waste Management** | | **300,000** | **977,000** | **977,000** | **977,000** | **977,000** |
| *Subtotal Waste Management Principal* | | *-* | *255,000* | *255,000* | *255,000* | *255,000* |
| *Subtotal Waste Management Interest* | | *300,000* | *722,000* | *722,000* | *722,000* | *722,000* |
| **Northside Recreation** | | | | | | |
| **School Purchase** | **2024** | **5,967** | **4,042** | | | |
| Principal | | 2,117 | 2,117 | | | |
| Interest | | 3,850 | 1,925 | | | |
| **School Replacement (30 years proposed)** | **2024-2054** | **16,667** | **96,000** | **96,000** | **96,000** | **96,000** |
| Principal | | | 29,000 | 29,000 | 29,000 | 29,000 |
| Interest | | 16,667 | 67,000 | 67,000 | 67,000 | 67,000 |
| **School Replacement (5 year proposed)** | **2024-2029** | **-** | **93,000** | **93,000** | **91,000** | **74,000** |
| Principal | | | 75,000 | 78,000 | 81,000 | 66,000 |
| Interest | | | 18,000 | 15,000 | 10,000 | 8,000 |
| **Subtotal Northside Recreation** | | **22,633** | **193,042** | **189,000** | **187,000** | **170,000** |
| *Subtotal NS Recreation Principal* | | *2,117* | *106,117* | *107,000* | *110,000* | *95,000* |
| *Subtotal NS Recreation Interest* | | *20,517* | *86,925* | *82,000* | *77,000* | *75,000* |
| **Malaspina VFD** | | | | | | |
| **Fire Truck Replace E53 & E54 Equipment Financ** | **2039** | **43,895** | **43,895** | **43,895** | **43,895** | **43,895** |
| Principal | | 38,946 | 37,397 | 37,397 | 37,397 | 37,397 |
| Interest | | 4,949 | 6,497 | 6,497 | 6,497 | 6,497 |
| **Fire Truck T55 & T57 Equipment Financing** | **2028** | **46,351** | **46,351** | **46,351** | **46,351** | **46,351** |
| Principal | | 44,241 | 44,654 | 45,081 | 45,494 | 45,494 |
| Interest | | 2,110 | 1,697 | 1,271 | 857 | 857 |
| **Subtotal Malaspina VFD** | | **90,246** | **90,246** | **90,246** | **90,246** | **90,246** |
| *Subtotal MVFD Principal* | | *83,188* | *82,051* | *82,478* | *82,891* | *82,891* |
| *Subtotal MVFD Interest* | | *7,059* | *8,194* | *7,768* | *7,355* | *7,355* |

## ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| Service / Purpose | Due | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|
| **Debt - qathet Regional District** | | | | | | |
| **Northside VFD** | | | | | | |
| **Fire Department** | **2042** | **29,484** | **29,484** | **29,484** | **29,484** | **29,484** |
| Principal | | 11,043 | 11,043 | 11,043 | 11,043 | 11,043 |
| Interest | | 18,442 | 18,442 | 18,442 | 18,442 | 18,442 |
| **Fire Department** | **2043** | **3,101** | **3,101** | **3,101** | **3,101** | **3,101** |
| Principal | | 1,121 | 1,121 | 1,121 | 1,121 | 1,121 |
| Interest | | 1,980 | 1,980 | 1,980 | 1,980 | 1,980 |
| **Fire Department** | **2044** | **2,172** | **2,172** | **2,172** | **2,172** | **2,172** |
| Principal | | 762 | 762 | 762 | 762 | 762 |
| Interest | | 1,410 | 1,410 | 1,410 | 1,410 | 1,410 |
| **Lund Hall** | **2052** | **42,461** | **42,461** | **42,461** | **42,461** | **42,461** |
| Principal | | 17,155 | 17,155 | 17,155 | 17,155 | 17,155 |
| Interest | | 25,306 | 25,306 | 25,306 | 25,306 | 25,306 |
| **Subtotal Northside VFD** | | **77,218** | **77,218** | **77,218** | **77,218** | **77,218** |
| *Subtotal NVFD Principal* | | *30,080* | *30,080* | *30,080* | *30,080* | *30,080* |
| *Subtotal NVFD Interest* | | *47,138* | *47,138* | *47,138* | *47,138* | *47,138* |
| **Myrtle Pond Water System** | | | | | | |
| **Water System Upgrade** | **2030** | **3,571** | **3,571** | **3,571** | **3,571** | **3,571** |
| Principal | | 2,649 | 2,649 | 2,649 | 2,649 | 2,649 |
| Interest | | 922 | 922 | 922 | 922 | 922 |
| **Water System Upgrade** | **2033** | **1,777** | | | | |
| Principal (proposed pay out) | | 1,695 | | | | |
| Interest | | 83 | | | | |
| **Subtotal Myrtle Pond** | | **5,349** | **3,571** | **3,571** | **3,571** | **3,571** |
| *Subtotal Myrtle Pond Principal* | | *4,344* | *2,649* | *2,649* | *2,649* | *2,649* |
| *Subtotal Myrtle Pond Interest* | | *1,005* | *922* | *922* | *922* | *922* |
| **Lund Sewer System** | | | | | | |
| **Treatment Plant Upgrade** | **2026** | **2,299** | **2,299** | **2,299** | **2,299** | **-** |
| Principal | | 1,249 | 1,249 | 1,249 | 1,249 | - |
| Interest | | 1,050 | 1,050 | 1,050 | 1,050 | - |
| **Subtotal Lund Sewer** | | **2,299** | **2,299** | **2,299** | **2,299** | **-** |
| *Subtotal Lund Sewer Principal* | | *1,249* | *1,249* | *1,249* | *1,249* | - |
| *Subtotal Lund Sewer Interest* | | *1,050* | *1,050* | *1,050* | *1,050* | - |

## ANNUAL DEBT / EQUIPMENT FINANCING PAYMENTS

| Service / Purpose | Due | 2023 | 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|
| **Debt - qathet Regional District** | | | | | | |
| **Texada Health Center** | | | | | | |
| **Building Upgrades (20 years)** | **2038** | **14,045** | **14,045** | **14,045** | **14,045** | **14,045** |
| Principal | | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 |
| Interest | | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 |
| **Subtotal Texada Health Centre** | | **14,045** | **14,045** | **14,045** | **14,045** | **14,045** |
| *Subtotal Texada HC Principal* | | *7,551* | *7,551* | *7,551* | *7,551* | *7,551* |
| *Subtotal Texada HC Interest* | | *6,493* | *6,493* | *6,493* | *6,493* | *6,493* |
| **Total qRD Debt Payments** | | **511,790** | **1,357,420** | **1,353,378** | **1,351,378** | **1,332,080** |
| *Total qRD Principal* | | *128,528* | *484,698* | *486,007* | *489,421* | *473,172* |
| *Total qRD Interest* | | *383,261* | *872,723* | *867,371* | *861,958* | *858,908* |
| **Total City and qRD Debt Payments** | | **2,631,759** | **3,475,827** | **3,470,182** | **3,403,732** | **3,384,433** |

# Capital Plan

# qathet Regional District 2023-2027 Capital Plan

| Project | Category | | Description | Start Year | 2023 | 2024 | 2025 | 2026 | 2027 | Funding Source |
|---|---|---|---|---|---|---|---|---|---|---|
| **REGIONAL SERVICES** | | | | | | | | | | |
| **GENERAL ADMINISTRATION** | | | | | | | | | | |
| C0238 | Equipment | 01-6-1000-1475 | Community Services Offices - Water Chlorination System | 2021 | 3,500 | - | - | - | - | Reserve (C19) |
| C0246 | Equipment | 01-6-1000-1475 | IT - Replace Servers (CSO) | 2023 | 18,000 | - | - | - | - | Reserve (NS) |
| C0299 | Equipment | 01-6-1000-1475 | IT - Replace Servers (Main Office) | 2023 | 25,000 | - | - | - | - | Reserve (NS) |
| C0300 | Equipment | 01-6-1000-1475 | IT - Backup Upgrade | 2023 | 22,000 | - | - | - | - | Reserve (NS) |
| C0301 | Building | 01-6-1000-1471 | Community Services Offices - Workshop Heat | 2023 | 5,500 | - | - | - | - | Reserve (NS) |
| C0302 | Building | 01-6-1000-1471 | Community Services Offices - Security Doors at Reception | 2023 | 3,000 | - | - | - | - | Reserve (NS) |
| C0303 | Equipment | 01-6-1000-1475 | Truck Mounted Snowplow | 2023 | 12,000 | - | - | - | - | Reserve (NS) |
| C0152 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Dump Truck CS1 | 2024 | - | 20,000 | - | - | - | Other |
| C0152 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Dump Truck CS1 | 2024 | - | 80,000 | - | - | - | Reserve (NS) |
| C0156 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Tandem Axle Trailer | 2024 | - | 20,000 | - | - | - | Reserve (NS) |
| C0247 | Equipment | 01-6-1000-1475 | Unit 105 - Replace Plotter | 2026 | - | - | - | 4,800 | - | Reserve (NS) |
| C0248 | Vehicles | 01-6-1000-1478 | Operational Services - Replace Cube Van CS-5 | 2026 | - | - | - | - | 60,000 | Reserve (NS) |
| | | | **Subtotal General Administration** | | **89,000** | **120,000** | **-** | **4,800** | **60,000** | |
| **REGIONAL PARKS** | | | | | | | | | | |
| **Shelter Point** | | | | | | | | | | |
| C0250 | Infrastructure | 01-6-1400-1474 | New Well for SPP Facilities | 2022 | 40,000 | - | - | - | - | Reserve (NS) |
| C0006 | Infrastructure | 01-6-1400-1474 | Upper water reservoir water main line replacement | 2024 | - | 33,000 | - | - | - | Reserve (NS) |
| C0124 | Buildings | 01-6-1400-1471 | Renewal of Showers and Washroom | 2024 | - | 20,000 | - | - | - | Reserve (NS) |
| C0068 | Land - Improvements | 01-6-1400-1470 | Development of Replacement Sites | 2025 | - | - | 20,000 | - | - | Reserve (NS) |
| C0251 | Land - Improvements | 01-6-1400-1470 | Replace footbridge supports | 2026 | - | - | - | 6,000 | - | Reserve (NS) |
| **Haywire Bay** | | | | | | | | | | |
| C0211 | Buildings | 01-6-1500-1471 | Replace Exterior Stairs at Caretaker Cabin | 2025 | - | - | 6,000 | - | - | Reserve (NS) |
| C0159 | Infrastructure | 01-6-1500-1474 | Sani-Dump & Septic System | 2027 | - | - | - | - | 35,000 | Reserve (NS) |
| C0159 | Infrastructure | 01-6-1500-1474 | Sani-Dump & Septic System | 2027 | - | - | - | - | 35,000 | Grant |
| **Palm Beach** | | | | | | | | | | |
| C0304 | Buildings | 01-6-1600-1471 | Gazebo | 2023 | 24,000 | - | - | - | - | Other |
| C0296 | Land - Improvements | 01-6-1600-1470 | Accessibility Improvements | 2023 | 17,500 | - | - | - | - | Grant |
| C0296 | Land - Improvements | 01-6-1600-1470 | Accessibility Improvements | 2023 | 2,500 | - | - | - | - | Reserve (NS) |
| **Craig Park** | | | | | | | | | | |
| C0212 | Equipment | 01-6-1700-1475 | Replace Chainlink Backstop | 2026 | - | - | - | 4,000 | - | Reserve (NS) |
| C0252 | Equipment | 01-6-1700-1475 | Replace Irrigation Pump | 2026 | - | - | - | 4,000 | - | Reserve (NS) |
| C0253 | Equipment | 01-6-1700-1475 | Replace Water Tank | 2026 | - | - | - | 6,000 | - | Reserve (NS) |
| | | | | | | | | | - | |
| **Kla-ah-Men Lund** | | | | | | | | | | |
| C0165 | Infrastructure | 01-6-1820-1474 | Well pump and supply line for KLGP washrooms | 2025 | - | - | 30,000 | - | - | Reserve (NS) |
| C0254 | Infrastructure | 01-6-1820-1474 | Sewer Extension, septic tank & Pump for KLGP washrooms | 2025 | - | - | 250,000 | - | - | Reserve (NS) |
| C0165 | Buildings | 01-6-1820-1471 | Washroom Building | 2026 | - | - | - | 135,000 | - | Reserve (NS) |
| | | | **Subtotal Regional Parks** | | **84,000** | **53,000** | **306,000** | **155,000** | **70,000** | |
| **CEMETERIES - POWELL RIVER AND WOODLAND** | | | | | | | | | | |
| **Cranberry Cemetery** | | | | | | | | | | |
| C0080 | Vehicles | 01-6-2000-1478 | Replace RTV with Electric | 2023 | 25,000 | - | - | - | - | Reserve (NS) |
| C0305 | Land - Improvements | 01-6-2000-1470 | Seal Coating on Cemetery Road | 2023 | 20,000 | - | - | - | - | Reserve (NS) |
| C0127 | Buildings | 01-6-2000-1471 | Mausoleum Roof | 2024 | - | 55,000 | - | - | - | Reserve (NS) |
| C0128 | Buildings | 01-6-2000-1471 | Roof on Maintenance Office | 2024 | - | 25,000 | - | - | - | Reserve (NS) |
| C0306 | Buildings | 01-6-2000-1471 | Replace Mausoleum Windows | 2025 | - | - | 50,000 | - | - | Reserve (NS) |
| C0255 | Equipment | 01-6-2000-1475 | Replace Mower Deck & Grass Hopper | 2026 | - | - | - | 10,645 | - | Reserve (NS) |
| C0256 | Equipment | 01-6-2000-1475 | Replace Building HVAC | 2026 | - | - | - | 44,150 | - | Reserve (NS) |
| | | | **Subtotal Cemeteries** | | **45,000** | **80,000** | **50,000** | **54,795** | **-** | |

## qathet Regional District 2023-2027 Capital Plan

| Project | Category | | Description | Start Year | 2023 | 2024 | 2025 | 2026 | 2027 | Funding Source |
|---|---|---|---|---|---|---|---|---|---|---|
| **REGIONAL EMERGENCY PREPAREDNESS** | | | | | | | | | | |
| C0257 | Equipment | 01-6-2300-1475 | Emergency Supplies Container (Lasqueti) | 2022 | 12,500 | - | - | - | - | Grant |
| C0257 | Equipment | 01-6-2300-1475 | Emergency Supplies Container (Lasqueti) | 2022 | 5,000 | - | - | - | - | Reserve (NS) |
| C0258 | Equipment | 01-6-2300-1475 | Replace Mobile Generator (EP2) | 2023 | 95,000 | - | - | - | - | Reserve (NS) |
| | | | **Subtotal Emergency Preparedness** | | **112,500** | **-** | **-** | **-** | **-** | |
| **WASTE MANAGEMENT** | | | | | | | | | | |
| C0086 | Buildings | 01-6-3500-1471 | Commercial Waste Transfer Station | 2021 | 5,100,000 | - | - | - | - | Borrowing |
| C0295 | Land - Improvements | 01-6-3500-1470 | RRC Access Road | 2023 | 925,500 | - | - | - | - | Borrowing |
| C0295 | Land - Improvements | 01-6-3500-1470 | RRC Access Road | 2023 | 900,000 | - | - | - | - | Other Revenue |
| C0295 | Equipment | 01-6-3500-1475 | RRC Weigh Scales | 2023 | 350,000 | - | - | - | - | Borrowing |
| C0317 | Equipment | 01-6-3500-1475 | RRC Furniture Fixtures and Equipment | 2023 | 130,000 | - | - | - | - | Borrowing |
| C0295 | Buildings | 01-6-3500-1471 | RRC Buildings | 2023 | 2,200,000 | - | - | - | - | Grant |
| C0295 | Buildings | 01-6-3500-1471 | RRC Buildings | 2023 | 3,626,500 | - | - | - | - | Borrowing |
| C0295 | Buildings | 01-6-3500-1471 | RRC Buildings | 2023 | 500,000 | - | - | - | - | Reserve (NS) |
| C0295 | Buildings | 01-6-3500-1471 | RRC Buildings | 2023 | 500,000 | - | - | - | - | Reserve (CW) |
| Shared | Buildings | 01-6-3500-1471 | RRC & WTS Shared Site Costs | 2023 | 1,129,000 | - | - | - | - | Borrowing |
| Shared | Buildings | 01-6-3500-1471 | RRC & WTS Shared Site Costs | 2023 | 215,000 | - | - | - | - | Reserve (NS) |
| C0259 | Equipment | 01-6-3500-1475 | RRC Equipment | 2022 | 250,000 | - | - | - | - | Reserve (NS) |
| C0307 | Equipment | 01-6-3500-1475 | Lasqueti Depot Pallet Stacker | 2023 | 5,000 | - | - | - | - | Reserve (NS) |
| C0171 | Buildings | 01-6-3500-1471 | Texada Metal Transfer Station | 2024 | - | 96,000 | - | - | - | Reserve (NS) |
| C0260 | Buildings | 01-6-3500-1471 | Construct New Lund Recycling Depot Building | 2025 | - | - | 45,000 | - | - | Reserve (NS) |
| C0172 | Buildings | 01-6-3500-1471 | Wood Stove at Lasqueti Free Store | 2027 | - | - | - | - | 5,000 | Reserve (NS) |
| | | | **Subtotal Waste Management** | | **15,831,000** | **96,000** | **45,000** | **-** | **5,000** | |
| **SUB-TOTAL REGIONAL SERVICES** | | | | | **16,161,500** | **349,000** | **401,000** | **214,595** | **135,000** | |
| **ELECTORAL AREA SERVICES** | | | | | | | | | | |
| **PLANNING** | | | | | | | | | | |
| C0262 | Equipment | 01-6-1200-1475 | Unit 105 - Replace Plotter | 2026 | - | - | - | 7,200 | - | Reserve (NS) |
| C0261 | Equipment | 01-6-1200-1475 | Ortho Photos | 2027 | - | - | - | - | 70,000 | Reserve (NS) |
| | | | **Subtotal Planning** | | **-** | **-** | **-** | **7,200** | **70,000** | |
| **RURAL PARATRANSIT** | | | | | | | | | | |
| C0308 | Buildings | 01-6-3800-1471 | New Bus Shelters | 2024 | - | 20,000 | - | - | - | Taxes |
| C0308 | Buildings | 01-6-3800-1471 | New Bus Shelters | 2024 | - | 50,000 | - | - | - | Other Revenue |
| | | | **Subtotal Paratransit** | | **-** | **70,000** | **-** | **-** | **-** | |
| **NORTHSIDE RECREATION** | | | | | | | | | | |
| C0174 | Buildings | 01-6-5000-1471 | New Building | 2023 | 2,444,330 | 1,754,752 | - | - | - | Grant |
| C0174 | Buildings | 01-6-5000-1471 | New Building | 2023 | 38,862 | 383,253 | - | - | - | Reserve (NS) |
| C0174 | Buildings | 01-6-5000-1471 | New Building | 2023 | 850,000 | 550,000 | - | - | - | Borrowing |
| C0029 | Land - Improvements | 01-6-5000-1470 | Playground Equipment | 2025 | - | - | 30,000 | - | - | Reserve (NS) |
| | | | **Subtotal Northside Recreation** | | **3,333,192** | **2,688,005** | **30,000** | **-** | **-** | |
| **MALASPINA VOLUNTEER FIRE DEPARTMENT** | | | | | | | | | | |
| C0265 | Equipment | 01-6-6000-1475 | Water Collection, Tanks & Refill Station at CS Office | 2022 | 30,000 | - | - | - | - | Reserve (CW) |
| C0182 | Buildings | 01-6-6000-1471 | Replace Wood Deck at No.1 Hall | 2024 | - | 10,000 | - | - | - | Reserve (S) |
| C0217 | Equipment | 01-6-6000-1475 | SCBA Renewal | 2024 | - | 10,000 | - | - | - | Reserve (NS) |
| C0180 | Equipment | 01-6-6000-1475 | Radio Antenna at Hall 1 Replacement | 2025 | - | - | 22,000 | - | - | Reserve (S) |
| C0218 | Equipment | 01-6-6000-1475 | Radio Antenna at Hall 2 Replacement | 2025 | - | - | 13,000 | - | - | Reserve (S) |
| C0266 | Equipment | 01-6-6000-1475 | SCBA Renewal | 2025 | - | - | 10,000 | - | - | Reserve (NS) |
| C0267 | Equipment | 01-6-6000-1475 | Water Collection, Tanks & Refill Station 2 | 2025 | - | - | 70,000 | - | - | Reserve (NS) |
| C0268 | Land - Improvements | 01-6-6000-1470 | Malaspina Hall 1 Septic System | 2026 | - | - | - | 25,000 | - | Reserve (S) |
| | | | **Subtotal Malaspina Fire** | | **30,000** | **20,000** | **115,000** | **25,000** | **-** | |

# qathet Regional District 2023-2027 Capital Plan

| Project | Category | | Description | Start Year | 2023 | 2024 | 2025 | 2026 | 2027 | Funding Source |
|---|---|---|---|---|---|---|---|---|---|---|
| **LASQUETI ISLAND VOLUNTEER FIRE DEPARTMENT** | | | | | | | | | | |
| C0309 | Equipment | 01-6-6100-1475 | Hot Water | 2023 | 3,000 | - | - | - | - | Reserve (S) |
| C0310 | Equipment | 01-6-6100-1475 | Drying Cabinet | 2023 | 3,000 | - | - | - | - | Reserve (S) |
| C0311 | Equipment | 01-6-6100-1475 | Water Tanks | 2023 | 15,000 | - | - | - | - | Reserve (S) |
| | | | **Subtotal Lasqueti Island Fire** | | **21,000** | **-** | **-** | **-** | **-** | |
| **SAVARY ISLAND VOLUNTEER FIRE DEPARTMENT** | | | | | | | | | | |
| C0188 | Equipment | 01-6-6200-1475 | SCBA Renewal | 2023 | 15,000 | - | - | - | - | Reserve (S) |
| C0100 | Vehicles | 01-6-6200-1478 | Engine 21 Replacement | 2023 | 250,000 | 30,000 | - | - | - | Reserve (S) |
| C0100 | Vehicles | 01-6-6200-1478 | Engine 21 Replacement | 2023 | - | 120,000 | - | - | - | Borrowing |
| | | | **Subtotal Savary Island Fire** | | **265,000** | **150,000** | **-** | **-** | **-** | |
| **NORTHSIDE VOLUNTEER FIRE DEPARTMENT** | | | | | | | | | | |
| C0272 | Buildings | 01-6-6300-1471 | Lund Satellite Hall - Maintenance Shed | 2023 | 4,000 | - | - | - | - | Reserve (S) |
| C0318 | Equipment | 01-6-6300-1475 | Lund Satellite Hall - Water tanks | 2022 | 14,000 | - | - | - | - | Reserve (S) |
| C0222 | Equipment | 01-6-6300-1475 | Pentheon Combo Extrication Tool | 2023 | 18,000 | - | - | - | - | Reserve (S) |
| C0312 | Equipment | 01-6-6300-1475 | SCBA Renewal | 2023 | 8,400 | - | - | - | - | Reserve (S) |
| C0313 | Equipment | 01-6-6300-1475 | Portable 2.5" Drydants (2) | 2023 | 6,000 | - | - | - | - | Reserve (S) |
| C0314 | Equipment | 01-6-6300-1475 | Multi-Function Copiers at Hall 1 & 2 | 2023 | 10,000 | - | - | - | - | Reserve (S) |
| C0275 | Equipment | 01-6-6300-1475 | Generator at Hall No. 2 | 2023 | 70,000 | - | - | - | - | Reserve (S) |
| C0276 | Vehicles | 01-6-6300-1478 | Rescue Truck | 2024 | - | 40,000 | - | - | - | Reserve (S) |
| C0192 | Equipment | 01-6-6300-1475 | Replace Radio Antenna | 2025 | - | - | 13,000 | - | - | Reserve (S) |
| C0224 | Equipment | 01-6-6300-1475 | SCBA Renewal | 2025 | - | - | 10,000 | - | - | Reserve (S) |
| C0277 | Vehicles | 01-6-6300-1478 | Engine E13 Replacement | 2025 | - | - | 450,000 | - | - | Reserve (S) |
| C0278 | Equipment | 01-6-6300-1475 | Fire Truck Refill Pump Motor | 2026 | - | - | - | 3,000 | - | Reserve (S) |
| C0279 | Equipment | 01-6-6300-1475 | SCBA Renewal | 2026 | - | - | - | 10,000 | - | Reserve (S) |
| | | | **Subtotal Northside Fire** | | **130,400** | **40,000** | **473,000** | **13,000** | **-** | |
| **MYRTLE POND WATER** | | | | | | | | | | |
| C0282 | Infrastructure | 02-6-6600-1474 | Reconnect Centennial to Butler (200M 4" -> 6" HDPE) | 2023 | 169,000 | - | - | - | - | Reserve (CW) |
| C0282 | Infrastructure | 02-6-6600-1474 | Reconnect Centennial to Butler (200M 4" -> 6" HDPE) | 2023 | 91,000 | - | - | - | - | Reserve (S) |
| C0197 | Infrastructure | 02-6-6600-1474 | Replace Water Distribution Line - Mains | 2025 | - | - | 85,000 | - | - | Reserve (S) |
| | | | **Subtotal Myrtle Pond Water** | | **260,000** | **-** | **85,000** | **-** | **-** | |
| **LUND SEWER** | | | | | | | | | | |
| C0106 | Equipment | 03-6-6900-1475 | Install SCADA system | 2023 | 40,000 | - | - | - | - | Reserve (CW) |
| | | | **Subtotal Lund Sewer** | | **40,000** | **-** | **-** | **-** | **-** | |
| **TEXADA HEALTH CENTER** | | | | | | | | | | |
| C0226 | Land - Improvements | 01-6-7000-1470 | Replace Septic System | 2025 | - | - | 40,000 | - | - | Reserve (S) |
| C0227 | Land - Improvements | 01-6-7000-1470 | Asphalt Paving | 2025 | - | - | 38,000 | - | - | Reserve (S) |
| | | | **Subtotal Texada Health Center** | | **-** | **-** | **78,000** | **-** | **-** | |
| **TEXADA RECREATION COMMISSION** | | | | | | | | | | |
| C0287 | Land - Improvements | 01-6-7100-1470 | Gillies Bay Resurface Tennis Court | 2023 | 12,000 | - | - | - | - | Reserve (S) |
| C0288 | Land - Improvements | 01-6-7100-1470 | Emily Lake Trail Resurfacing | 2023 | 10,000 | - | - | - | - | Reserve (S) |
| C0315 | Buildings | 01-6-7100-1471 | Van Anda Ballfield Gazebo | 2023 | 24,000 | - | - | - | - | Other |
| C0316 | Buildings | 01-6-7100-1471 | Farmer's Market Refurish Electrical | 2023 | 7,000 | - | - | - | - | Reserve (S) |
| C0201 | Buildings | 01-6-7100-1471 | Gillies Bay Old School - Furnace | 2026 | - | - | - | 33,000 | - | Reserve (CW) |
| C0289 | Equipment | 01-6-7100-1475 | Van Anda Ballfield - Chain Link Backstop | 2026 | - | - | - | 5,000 | - | Reserve (S) |
| C0290 | Equipment | 01-6-7100-1475 | Gillies Bay Old School - Chain Link Backstop | 2026 | - | - | - | 3,000 | - | Reserve (S) |
| C0230 | Land - Improvements | 01-6-7100-1470 | Gillies Bay Old School - Spectic System | 2024 | - | - | - | - | 60,000 | Reserve (S) |
| | | | **Subtotal Tex Rec Comm** | | **53,000** | **-** | **-** | **41,000** | **60,000** | |

# qathet Regional District 2023-2027 Capital Plan

| Project | Category | | Description | Start Year | 2023 | 2024 | 2025 | 2026 | 2027 | Funding Source |
|---|---|---|---|---|---|---|---|---|---|---|
| **TEXADA AIRPORT** | | | | | | | | | | |
| C0112 | Land - Improvements | 01-6-7200-1470 | Crack Sealing | 2022 | 5,000 | - | - | - | - | Reserve (NS) |
| C0292 | Land - Improvements | 01-6-7200-1470 | Crack Sealing | 2024 | - | 20,000 | - | - | - | Reserve (NS) |
| C0293 | Land - Improvements | 01-6-7200-1470 | Septic System | 2026 | - | - | - | 20,000 | - | Reserve (NS) |
| | | | **Subtotal Texada Airport** | | **5,000** | **20,000** | **-** | **20,000** | **-** | |
| **SUB-TOTAL EA SERVICES** | | | | | **4,137,592** | **2,988,005** | **781,000** | **106,200** | **130,000** | |

| **CAPITAL PLAN TOTALS** | **2023** | **2024** | **2025** | **2026** | **2027** |
|---|---|---|---|---|---|
| **SUB-TOTAL REGIONAL SERVICES** | 16,161,500 | 349,000 | 401,000 | 214,595 | 135,000 |
| **SUB-TOTAL EA SERVICES** | 4,137,592 | 2,988,005 | 781,000 | 106,200 | 130,000 |
| **TOTAL CAPITAL** | **20,299,092** | **3,337,005** | **1,182,000** | **320,795** | **265,000** |

Every individual service provided by the qRD has a separate identifiable budget which sets out the revenues and total costs for providing that service. Revenues and costs cannot be shifted to other services, and no service is permitted to budget an operating deficit. Each service has its own participating areas (electoral areas, municipalities) and only those participants pay for the particular service.

The main revenue source for Regional District services is property value taxes (i.e. taxes based on the assessed value of land and improvements). Parcel taxes (i.e. a flat rate for each lot in the service area) and fees are other sources of revenue for a few services.

# Service Budgets

# Regional Services

## 2023 General Administration

This function is funded by taxpayers within all of the membership areas and provides general administration to all Regional District services through the Local Government Act section 338 (2) (a). There is no requisition limit for this service.

**qathet Regional District**
**GENERAL ADMINISTRATION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | 1.10 | 1.25 | 1.03 | 1.02 | 1.03 |
| 01-1-1000-1001 | Requisition - Property Value Tax | 1,657,943 | 1,657,945 | 1,831,079 | 2,279,846 | 2,356,713 | 2,411,345 | 2,481,272 |
| 01-1-1000-1010 | Grant-In-Lieu | 13,000 | 15,672 | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 |
| 01-1-1000-1020 | Grant - Prov. of B.C. | 200,000 | 254,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 01-1-1000-1021 | Grant - Community Works | 361,210 | 361,210 | 361,210 | 361,073 | 361,073 | 377,062 | 377,062 |
| 01-1-1000-1022 | COVID-19 Restart Grant | - | - | - | - | - | - | - |
| 01-1-1000-1023 | Grant - Other | 1,400 | - | 55,782 | - | - | - | - |
| 01-1-1000-1025 | LG Climate Action Grant | - | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 |
| 01-1-1000-1040 | Maintenance Facility Revenue | - | - | - | - | - | - | - |
| 01-1-1000-1120 | Interest Revenue (NS) | 4,898 | 41,429 | 14,036 | 12,599 | 10,542 | 11,942 | 13,246 |
| 01-1-1000-1121 | Interest Revenue (S) | 16,347 | 21,479 | 30,756 | 27,676 | 30,786 | 30,801 | 30,816 |
| 01-1-1000-1128 | Other Revenue | 9,000 | 13,176 | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 |
| 01-1-1000-1129 | Proceeds on disposition of Assets | - | 14,000 | - | - | - | - | - |
| 01-1-1000-1130 | Recoveries - Operating | 605,490 | 605,489 | 657,134 | 635,005 | 647,815 | 663,686 | 685,155 |
| 01-1-1000-1131 | Recoveries - Other | - | - | - | - | - | - | - |
| 01-1-1000-1132 | Recoveries - Capital | - | - | - | - | - | - | - |
| 01-1-1000-1133 | Recoveries - Pooled Equipment | 60,000 | 66,255 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 01-1-1000-1140 | Transfer from Reserve (CW) | 35,500 | 30,000 | - | - | - | - | - |
| 01-1-1000-1142 | Transfer from Reserve (NS) | - | - | 35,000 | - | - | - | - |
| 01-1-1000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1000-1150 | Prior Year Surplus - Operating | 290,000 | 290,000 | 334,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 01-1-1000-1499 | Gain on Sale/Disposal of Assets | - | 12,147 | - | - | - | - | - |
| 01-1-1000-1800 | Transfer in from Equity in Capital | - | 84,295 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **3,254,789** | **3,539,179** | **3,674,080** | **3,921,581** | **4,012,620** | **4,100,844** | **4,193,887** |
| | **EXPENSES** | | | | | | | |
| | **General Administration** | | | | | | | |
| 01-2-1000-1220 | Salary & Wages | 1,194,233 | 1,123,126 | 1,400,338 | 1,511,496 | 1,545,505 | 1,580,278 | 1,615,835 |
| 01-2-1000-1221 | Payroll Benefits & Overhead | 365,631 | 275,956 | 416,876 | 448,558 | 458,651 | 468,970 | 479,522 |
| 01-2-1000-1222 | Travel | 30,865 | 19,016 | 36,600 | 37,698 | 38,829 | 39,994 | 41,194 |
| 01-2-1000-1223 | Training | 55,405 | 40,996 | 60,906 | 62,733 | 64,615 | 66,554 | 68,550 |
| 01-2-1000-1224 | Health & Safety | 11,750 | 14,664 | 17,750 | 18,283 | 18,831 | 19,396 | 19,978 |
| 01-2-1000-1229 | Contractor Overhead | 3,370 | 2,018 | 12,157 | 12,521 | 12,897 | 13,284 | 13,682 |
| 01-2-1000-1230 | Director Remuneration | 133,087 | 127,549 | 140,893 | 144,063 | 147,305 | 150,619 | 154,008 |
| 01-2-1000-1232 | Director Expense | 10,000 | 1,428 | 25,000 | 25,750 | 26,523 | 27,318 | 28,138 |
| 01-2-1000-1237 | Bank Charges | 5,707 | 6,980 | 5,707 | 5,878 | 6,054 | 6,236 | 6,423 |
| 01-2-1000-1240 | Vehicle Insurance/O&M | 10,761 | 6,325 | 10,664 | 10,984 | 11,313 | 11,653 | 12,002 |
| 01-2-1000-1255 | Consultants | 247,680 | 94,908 | 296,500 | 305,395 | 314,557 | 323,994 | 333,713 |
| 01-2-1000-1268 | Communications/Advertising | 66,326 | 39,449 | 79,200 | 81,576 | 84,023 | 86,544 | 89,140 |
| 01-2-1000-1270 | Other | 8,500 | 1,116 | 9,500 | 9,785 | 10,079 | 10,381 | 10,692 |
| 01-2-1000-1271 | Insurance | 19,266 | 22,303 | 25,649 | 21,192 | 24,371 | 25,643 | 29,489 |
| 01-2-1000-1274 | Studies/Professional Fees | 43,724 | 40,430 | - | - | - | - | - |
| 01-2-1000-1299 | Contingency | 3,500 | - | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| 01-2-1000-1360 | Audit Fees | 33,190 | 31,306 | 35,999 | 37,079 | 38,191 | 39,337 | 40,517 |
| 01-2-1000-1362 | Legal | 60,000 | 126,797 | 85,000 | 87,550 | 90,177 | 92,882 | 95,668 |
| 01-2-1000-1420 | Safety Equipment | 2,540 | 468 | 2,610 | 2,688 | 2,769 | 2,852 | 2,938 |
| 01-2-1000-1430 | Consultant - Computer Systems Services | 78,219 | 55,673 | 83,722 | 86,234 | 88,821 | 91,485 | 94,230 |
| 01-2-1000-1495 | Transfer to equity in capital | - | 12,147 | - | - | - | - | - |
| 01-2-1000-1496 | Loss on Sale/Disposal of Assets | - | - | - | - | - | - | - |
| 01-2-1000-1801 | Amortization Expense | - | 84,295 | - | - | - | - | - |
| | **Subtotal General Admin** | **2,383,752** | **2,126,951** | **2,748,571** | **2,913,068** | **2,987,222** | **3,061,244** | **3,139,659** |

**qathet Regional District**
**GENERAL ADMINISTRATION**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **Shared General Administration** | | | | | | | |
| 01-2-1000-1243 | Equipment Rental / Repairs | 23,140 | 23,458 | 23,140 | 23,834 | 24,549 | 25,286 | 26,044 |
| 01-2-1000-1244 | Equipment Purchases | 60,620 | 36,964 | 56,865 | 58,571 | 60,328 | 62,138 | 64,002 |
| 01-2-1000-1245 | Software and Licences | 119,389 | 91,929 | 139,359 | 143,539 | 147,845 | 152,281 | 156,849 |
| 01-2-1000-1246 | Services - Other | 3,801 | 3,925 | 3,801 | 3,915 | 4,032 | 4,153 | 4,278 |
| 01-2-1000-1247 | Services - Telephone/Internet | 15,060 | 9,111 | 18,415 | 18,967 | 19,536 | 20,123 | 20,726 |
| 01-2-1000-1248 | Services - Heat | 1,050 | 1,373 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-1000-1249 | Services - Hydro | 13,517 | 11,177 | 13,280 | 13,678 | 14,089 | 14,511 | 14,947 |
| 01-2-1000-1250 | Services - Garbage | 6,223 | 2,958 | 6,703 | 6,904 | 7,111 | 7,324 | 7,544 |
| 01-2-1000-1251 | Stationary & Supplies | 29,670 | 22,906 | 29,870 | 30,766 | 31,689 | 32,640 | 33,619 |
| 01-2-1000-1252 | Strata / Rental Fees | 12,994 | 12,994 | 17,000 | 17,510 | 18,035 | 18,576 | 19,134 |
| 01-2-1000-1262 | Postage | 2,900 | 4,292 | 2,900 | 2,987 | 3,076 | 3,169 | 3,264 |
| 01-2-1000-1404 | Facility/Grounds Repairs/Maintenance | 31,380 | 22,183 | 36,680 | 37,780 | 38,914 | 40,081 | 41,284 |
| | **Subtotal Shared General Administration** | **319,743** | **243,270** | **349,512** | **359,997** | **370,797** | **381,921** | **393,378** |
| | **Operational Services Administration** | | | | | | | |
| 01-2-1005-1220 | Salary & Wages | 5,582 | 9,420 | 5,759 | 5,889 | 6,021 | 6,157 | 6,295 |
| 01-2-1005-1221 | Employee Benefits | 1,619 | 2,507 | 1,670 | 1,708 | 1,746 | 1,785 | 1,826 |
| 01-2-1005-1222 | Travel | 4,200 | (200) | 4,200 | 4,326 | 4,456 | 4,589 | 4,727 |
| 01-2-1005-1223 | Training | 7,780 | 1,470 | 5,895 | 6,072 | 6,254 | 6,442 | 6,635 |
| 01-2-1005-1246 | Services - Other | - | 161 | - | - | - | - | - |
| 01-2-1005-1247 | Services - Telephone/Internet | - | - | - | - | - | - | - |
| 01-2-1005-1249 | Services - Hydro | - | (92) | - | - | - | - | - |
| 01-2-1005-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-1005-1404 | Maintenance Facility - O & M | 16,800 | 9,775 | 16,800 | 17,304 | 17,823 | 18,358 | 18,909 |
| 01-2-1005-1407 | Pooled Equipment - O & M | 35,933 | 40,864 | 50,739 | 52,261 | 53,829 | 55,444 | 57,107 |
| 01-2-1005-1408 | Pooled Equipment Purchases | 5,250 | 3,090 | 5,250 | 5,408 | 5,570 | 5,737 | 5,909 |
| 01-2-1005-1420 | Safety Equipment | 7,850 | 4,457 | 8,350 | 8,601 | 8,859 | 9,124 | 9,398 |
| | **Subtotal Operational Services Administration** | **85,014** | **71,451** | **98,663** | **101,567** | **104,557** | **107,636** | **110,805** |
| | **TOTAL EXPENSES** | **2,788,509** | **2,441,672** | **3,196,746** | **3,374,632** | **3,462,576** | **3,550,800** | **3,643,843** |
| | **DEBT AND TRANSFERS** | | | | | | | |
| | **Debt** | | | | | | | |
| 01-2-1000-1557 | Debt Principal | 88,663 | 88,663 | - | - | - | - | - |
| 01-2-1000-1558 | Debt Interest | 1,478 | 768 | - | - | - | - | - |
| | **Subtotal Debt** | **90,141** | **89,432** | **-** | **-** | **-** | **-** | **-** |
| | **Transfers** | | | | | | | |
| 01-2-1000-1500 | Transfer to Reserve (NS) | 3,790 | 218,577 | 13,286 | 70,000 | 70,000 | 70,000 | 70,000 |
| 01-2-1000-1501 | Transfer to Reserve (S) | 1 | 2 | 3 | 3 | 3 | 3 | 3 |
| 01-2-1000-1504 | Transfer to Reserve (CW) | 371,971 | 382,349 | 391,210 | 404,714 | 407,206 | 407,206 | 407,206 |
| 01-2-1000-1505 | Transfer to Regional Feasibility Reserve (S) | 376 | 470 | 753 | 753 | 753 | 753 | 753 |
| 01-2-1000-1509 | Transfer to COVID-19 Restart Reserve (NS) | - | 224 | - | - | - | - | - |
| 01-2-1000-1514 | Transfer to LG Climate Action Program Reserve (NS) | - | 72,453 | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 |
| | **Subtotal Transfers** | **376,139** | **674,076** | **477,335** | **547,552** | **550,044** | **550,044** | **550,044** |
| | **TOTAL DEBT AND TRANSFERS** | **466,280** | **763,508** | **477,335** | **547,552** | **550,044** | **550,044** | **550,044** |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **3,254,789** | **3,205,179** | **3,674,080** | **3,922,184** | **4,012,620** | **4,100,844** | **4,193,887** |
| | Net Surplus (Deficit) | - | 334,000 | - | - | - | - | - |

**qathet Regional District**
**GENERAL ADMINISTRATION**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1000-1128 | Other Revenue | - | - | - | 20,000 | - | - | - |
| 01-5-1000-1141 | Transfer from Reserve (S) | - | - | - | - | - | - | - |
| 01-5-1000-1142 | Transfer from Reserve (NS) | 62,507 | 38,858 | 85,500 | 100,000 | - | 4,800 | 60,000 |
| 01-5-1000-1143 | Borrowing | - | - | - | - | - | - | - |
| 01-5-1000-1148 | Transfer from Reserve (COVID-19) | 3,500 | - | 3,500 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **66,007** | **38,858** | **89,000** | **120,000** | **-** | **4,800** | **60,000** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1000-1220 | Salary & Wages | - | 6,421 | - | - | - | - | - |
| 01-6-1000-1221 | Employee Benefits | - | 1,983 | - | - | - | - | - |
| 01-6-1000-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-1000-1470 | Land - Improvements | 11,000 | 344 | - | - | - | - | - |
| 01-6-1000-1471 | Buildings | 18,000 | 16,483 | 8,500 | - | - | - | - |
| 01-6-1000-1473 | Equipment - Computer | - | - | - | - | - | - | - |
| 01-6-1000-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-1000-1475 | Equipment | 37,007 | 13,627 | 80,500 | - | - | 4,800 | - |
| 01-6-1000-1476 | Furnishings | - | - | - | - | - | - | - |
| 01-6-1000-1478 | Vehicles | - | - | - | 120,000 | - | - | 60,000 |
| 01-6-1000-1509 | Transfer to Reserve (COVID-19) | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **66,007** | **38,858** | **89,000** | **120,000** | **-** | **4,800** | **60,000** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **MUNICIPAL DEBT SERVICING** | | | | | | | |
| | **Debt Recoveries** | | | | | | | |
| 01-1-1000-1024 | City L.T. Debt Recovery | 1,883,513 | 1,217,423 | 2,119,970 | 2,118,407 | 2,116,804 | 2,052,354 | 2,052,354 |
| | **Total Debt Recoveries** | **1,883,513** | **1,217,423** | **2,119,970** | **2,118,407** | **2,116,804** | **2,052,354** | **2,052,354** |
| | **Debt Payments** | | | | | | | |
| 01-2-1000-1551 | City Debt Payments | 1,883,513 | 1,217,423 | 2,119,970 | 2,118,407 | 2,116,804 | 2,052,354 | 2,052,354 |
| | **Total Debt Payments** | **1,883,513** | **1,217,423** | **2,119,970** | **2,118,407** | **2,116,804** | **2,052,354** | **2,052,354** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 135 | 135 | 137 | 140 | 142 | 145 | 148 |
| | Interest Earned | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
| | Transfers from Operating | 1 | (2) | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 138 | 137 | 140 | 142 | 145 | 148 | 151 |
| | **STATUTORY RESERVE (REGIONAL FEASIBILTY FUND)** | | | | | | | |
| | Opening Balance | 37,657 | 37,657 | 38,127 | 38,880 | 39,633 | 40,387 | 41,140 |
| | Interest Earned | 376 | 727 | 753 | 768 | 783 | 798 | 813 |
| | Transfers from Operating | 376 | (257) | - | (15) | (30) | (45) | (60) |
| | Closing Balance | 38,409 | 38,127 | 38,880 | 39,633 | 40,387 | 41,140 | 41,893 |
| | **STATUTORY RESERVE (COMMUNITY WORKS)** | | | | | | | |
| | Opening Balance | 1,589,306 | 1,589,306 | 1,844,102 | 1,375,399 | 1,780,113 | 2,187,319 | 2,594,525 |
| | Interest Earned | 15,970 | 3,072 | 30,000 | 27,508 | 30,000 | 30,000 | 30,000 |
| | Transfers from Operating | 361,210 | 361,429 | 361,210 | 377,206 | 377,206 | 377,206 | 377,206 |
| | Transfers for Eligible Projects | (838,110) | (127,641) | (859,912) | - | - | - | - |
| | Closing Balance | 1,128,376 | 1,826,166 | 1,375,399 | 1,780,113 | 2,187,319 | 2,594,525 | 3,001,731 |

**qathet Regional District**
**GENERAL ADMINISTRATION**

| | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|
| **NON-STATUTORY RESERVE** | | | | | | | |
| Opening Balance | 699,367 | 699,367 | 879,086 | 771,872 | 741,872 | 811,872 | 877,072 |
| Interest Earned | 3,790 | 6,873 | 13,286 | 11,142 | 10,542 | 11,942 | 13,246 |
| Transfers from Operating | - | 211,704 | - | 58,858 | 59,458 | 58,058 | 56,754 |
| Transfer to Operating | - | - | (35,000) | - | - | - | - |
| Transfer to Capital | (62,507) | (38,858) | (85,500) | (100,000) | - | (4,800) | (60,000) |
| Closing Balance | 640,650 | 879,086 | 771,872 | 741,872 | 811,872 | 877,072 | 887,072 |
| **NON-STATUTORY RESERVE (COVID-19 RESTART FUNDING)** | | | | | | | |
| Opening Balance | 22,716 | 22,716 | 11,602 | - | - | - | - |
| Interest Earned | - | 224 | - | - | - | - | - |
| Transfers from Operating | - | - | - | - | - | - | - |
| Transfers for Eligible Projects | - | (11,338) | (3,500) | - | - | - | - |
| Closing Balance | 22,716 | 11,602 | 8,102 | - | - | - | - |
| **NON-STATUTORY RESERVE (Local Govt Climate Action Program)** | | | | | | | |
| Opening Balance | - | - | 70,053 | 142,885 | 216,424 | 288,506 | 360,588 |
| Interest Earned | - | 721 | 750 | 1,457 | - | - | - |
| Transfers from Operating | - | 71,733 | 72,082 | 72,082 | 72,082 | 72,082 | 72,082 |
| Transfers for Eligible Projects | - | (2,400) | - | - | - | - | - |
| Transfers to Capital | - | - | - | - | - | - | - |
| Closing Balance | - | 70,053 | 142,885 | 216,424 | 288,506 | 360,588 | 432,670 |

## 2023 Grants-in-Aid

The qathet Regional District supports the enhancement of a positive quality of life for all of its residents and one means of helping to achieve this goal is through an annual grants-in-aid program. Building on the four pillars of sustainability: economic, environmental, cultural, and social, applications will be considered for initiatives that offer programs and facilities that are utilized, frequented or patronized by residents of the qathet Regional District inclusive of electoral areas A, B, C, D, E, City of Powell River and Tla'amin.

The funding from the qRD may be used to kick start initiatives with seed funding, support capital projects to construct new, or to upgrade, repair, renovate or otherwise improve existing community indoor or outdoor public-use facilities. Funding can be used to promote or foster economic activity or provide for social well-being of the residents of the Powell River region district. It can also help to match funding obtained through Provincial and/or Federal programs.

**qathet Regional District**
**GRANTS-IN-AID**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | 0.99 | 1.10 | 1.00 | 1.00 | 1.00 |
| 01-1-1130-1001 | Requisition - Property Value Tax - All | 87,500 | 87,500 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 |
| 01-1-1131-1001 | Requisition - Property Value Tax - EA 'A' | 44,566 | 44,566 | 33,834 | 44,899 | 44,899 | 44,899 | 44,899 |
| 01-1-1132-1001 | Requisition - Property Value Tax - EA 'B' | 16,761 | 16,761 | 16,116 | 19,000 | 19,000 | 19,000 | 19,000 |
| 01-1-1133-1001 | Requisition - Property Value Tax - EA 'C' | 18,960 | 18,960 | 17,719 | 20,516 | 20,516 | 20,516 | 20,516 |
| 01-1-1134-1001 | Requisition - Property Value Tax - EA 'D' | 16,277 | 16,277 | 16,554 | 16,585 | 16,585 | 16,585 | 16,585 |
| 01-1-1135-1001 | Requisition - Property Value Tax - EA 'E' | 2,500 | 2,500 | 4,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 01-1-1130-1150 | Prior Year Surplus - General | 8,500 | 8,500 | - | - | - | - | - |
| 01-1-1131-1150 | Prior Year Surplus - EA A | 333 | 333 | 11,065 | - | - | - | - |
| 01-1-1132-1150 | Prior Year Surplus - EA B | 2,239 | 2,239 | 2,884 | - | - | - | - |
| 01-1-1133-1150 | Prior Year Surplus - EA C | 1,556 | 1,556 | 2,797 | - | - | - | - |
| 01-1-1134-1150 | Prior Year Surplus - EA D | 308 | 308 | 31 | - | - | - | - |
| 01-1-1135-1150 | Prior Year Surplus - EA E | 3,500 | 3,500 | 2,000 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **203,000** | **203,000** | **203,000** | **203,000** | **203,000** | **203,000** | **203,000** |
| | **EXPENSES** | | | | | | | |
| 01-2-1130-1205 | General Grants | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 |
| 01-2-1131-1205 | Electoral Area A | 44,899 | 33,834 | 44,899 | 44,899 | 44,899 | 44,899 | 44,899 |
| 01-2-1132-1205 | Electoral Area B | 19,000 | 16,116 | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| 01-2-1133-1205 | Electoral Area C | 20,516 | 17,719 | 20,516 | 20,516 | 20,516 | 20,516 | 20,516 |
| 01-2-1134-1205 | Electoral Area D | 16,585 | 16,554 | 16,585 | 16,585 | 16,585 | 16,585 | 16,585 |
| 01-2-1135-1205 | Electoral Area E | 6,000 | 4,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **203,000** | **184,223** | **203,000** | **203,000** | **203,000** | **203,000** | **203,000** |
| | Net Surplus (Deficit) | - | 18,777 | - | - | - | - | - |

## 2023 Regional Parks

The function is funded by taxpayers within all Electoral Areas and the City of Powell River. The service was converted and established as the Powell River Regional District Regional Parks Service under bylaw 439 and provides for:

- the acquisition, development, operation and maintenance of land, buildings and other facilities for regional park and associated recreational purposes;

- the operation of recreational programs and facilities of a regional nature by the Regional District and others;

- the operation of community programs, activities and services that are compatible with regional park or recreation purposes by the Regional District and others;

- commercial activities that are compatible with regional park or recreation purposes; and

- carrying out any function that is ancillary or incidental to the foregoing activities.

**qathet Regional District**
**REGIONAL PARKS SUMMARY**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.41 | 1.40 | 1.11 | 1.06 | 1.02 | 1.02 | 1.02 |
| 1001 | Requisition - Property Value Tax | 747,540 | 747,540 | 831,468 | 884,568 | 903,314 | 922,873 | 940,367 |
| 1023 | Grant | 12,768 | 4,385 | 15,764 | - | - | - | - |
| 1040 | Rental Revenue | 8,400 | 8,400 | 8,400 | 8,652 | 8,912 | 9,179 | 9,454 |
| 1050 | Camper Fees | 223,000 | 217,300 | 232,000 | 238,960 | 246,129 | 253,513 | 261,118 |
| 1051 | Shower & Firewood | 7,000 | 7,746 | 7,000 | 7,210 | 7,426 | 7,649 | 7,879 |
| 1052 | Concession | 3,500 | 500 | - | - | - | - | - |
| 1120 | Interest Revenue (NS) | 5,191 | 8,655 | 14,299 | 14,526 | 14,726 | 9,966 | 8,226 |
| 1121 | Interest Revenue (S) | 3,679 | 5,539 | 11,031 | 14,911 | 18,870 | 22,907 | 27,025 |
| 1128 | Other | 34,000 | 38,901 | 34,000 | 35,020 | 36,071 | 37,153 | 38,267 |
| 1129 | Proceeds of Disposition | - | - | - | - | - | - | - |
| 1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 1142 | Transfer from Reserve (NS) | 60,000 | 44,543 | 80,000 | - | - | - | - |
| 1148 | Transfer from Reserve (NS C19) | - | - | - | - | - | - | - |
| 1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| 1498 | Gain on Disposal of Asset | - | - | - | - | - | - | - |
| 1499 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 1800 | Transfer from Equity in Capital | - | 91,106 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **1,105,078** | **1,174,614** | **1,233,962** | **1,203,847** | **1,235,447** | **1,263,240** | **1,292,336** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 1220 | Salary & Wages | 310,667 | 279,706 | 392,065 | 400,886 | 409,906 | 419,129 | 428,559 |
| 1221 | Payroll Benefits & Overhead | 90,093 | 73,589 | 113,699 | 116,257 | 118,873 | 121,547 | 124,282 |
| 1222 | Travel | 4,885 | 2,522 | 4,885 | 5,032 | 5,182 | 5,338 | 5,498 |
| 1223 | Training | 3,650 | 586 | 4,535 | 4,671 | 4,811 | 4,956 | 5,104 |
| 1224 | Health and Safety | 1,130 | - | 1,065 | 1,097 | 1,130 | 1,164 | 1,199 |
| 1228 | Contractor Wages | 82,457 | 87,429 | 96,436 | 98,606 | 100,824 | 103,093 | 105,413 |
| 1229 | Contractor Overhead | 3,187 | 3,217 | 4,104 | 4,227 | 4,354 | 4,484 | 4,619 |
| 1246 | Services - Other | 6,350 | 1,839 | 6,350 | 6,541 | 6,737 | 6,939 | 7,147 |
| 1247 | Services - Phone/Internet | 2,760 | 2,376 | 2,886 | 2,973 | 3,062 | 3,154 | 3,248 |
| 1248 | Services - Heat | 2,840 | 1,984 | 3,345 | 3,445 | 3,549 | 3,655 | 3,765 |
| 1249 | Services - Hydro | 7,387 | 7,651 | 8,575 | 8,832 | 9,097 | 9,370 | 9,651 |
| 1250 | Services - Garbage | 13,517 | 13,458 | 13,517 | 13,923 | 14,341 | 14,771 | 15,214 |
| 1255 | Consulting Fees | - | - | - | - | - | - | - |
| 1264 | Concession Maintenance | 6,500 | 4,374 | 6,500 | 6,695 | 6,896 | 7,103 | 7,316 |
| 1268 | Communications/Advertising | 2,133 | 3,824 | 6,133 | 6,317 | 6,506 | 6,701 | 6,902 |
| 1270 | Other Expenses | 4,831 | 5,482 | 4,831 | 4,976 | 5,125 | 5,279 | 5,437 |
| 1271 | Insurance | 19,621 | 17,153 | 22,564 | 25,948 | 29,840 | 34,316 | 39,464 |
| 1274 | Studies / Professional Fees | 76,200 | 47,193 | 46,200 | - 13,614 | - 14,022 | - 14,443 | - 14,876 |
| 1280 | Firewood | 2,000 | 1,260 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 1285 | Road Maintenance | 17,000 | 3,115 | 17,340 | 17,860 | 18,396 | 18,948 | 19,516 |
| 1286 | Outdoor Learning Centre | 1,030 | - | 1,030 | 1,061 | 1,093 | 1,126 | 1,159 |
| 1299 | Contingencies | 3,000 | - | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 1362 | Legal Fees | - | 751 | - | - | - | - | - |
| 1404 | Facility/Grounds Repairs/Maintenance | 105,600 | 93,253 | 132,001 | 135,961 | 140,040 | 144,241 | 148,568 |
| 1420 | Safety Equipment | 10,795 | 1,039 | 10,795 | 11,119 | 11,452 | 11,796 | 12,150 |
| 1468 | Minor Assets | - | - | - | - | - | - | - |
| 1485 | Administration | 71,045 | 71,045 | 82,248 | 78,945 | 81,103 | 83,358 | 85,719 |
| 1496 | Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 1497 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 1800 | Amortization Expense | - | 91,106 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **848,678** | **813,951** | **986,102** | **946,816** | **973,416** | **1,001,209** | **1,030,305** |

**qathet Regional District**
**REGIONAL PARKS SUMMARY**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| 1500 | Transfer to Reserve (NS) | 69,721 | 172,125 | 53,829 | 63,000 | 68,000 | 68,000 | 68,000 |
| 1501 | Transfer to Reserve (S) | 186,679 | 188,539 | 194,031 | 194,031 | 194,031 | 194,031 | 194,031 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **1,105,078** | **1,174,614** | **1,233,962** | **1,203,847** | **1,235,447** | **1,263,240** | **1,292,336** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 1023 | Grant | 35,000 | - | 17,500 | - | - | - | 35,000 |
| 1128 | Other Revenue | - | - | 24,000 | - | - | - | - |
| 1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 1142 | Transfer from Reserve (NS) | 75,000 | 36,702 | 42,500 | 53,000 | 306,000 | 155,000 | 35,000 |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **110,000** | **36,702** | **84,000** | **53,000** | **306,000** | **155,000** | **70,000** |
| | **CAPITAL SPENDING** | | | | | | | |
| 1220 | Salary & Wages | - | - | - | - | - | - | - |
| 1221 | Employee Benefits | - | - | - | - | - | - | - |
| 1469 | Land | - | - | - | - | - | - | - |
| 1470 | Land Improvements | - | - | 20,000 | - | 20,000 | 6,000 | - |
| 1471 | Buildings & Structures | - | - | 24,000 | 20,000 | 6,000 | 135,000 | - |
| 1474 | Infrastructure | 110,000 | 36,702 | 40,000 | 33,000 | 280,000 | - | 70,000 |
| 1475 | Equipment | - | - | - | - | - | 14,000 | - |
| | **TOTAL CAPITAL SPENDING** | **110,000** | **36,702** | **84,000** | **53,000** | **306,000** | **155,000** | **70,000** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE - REGIONAL PARKS ACQUISITION** | | | | | | | |
| | Opening Balance | 368,533 | 368,533 | 557,072 | 751,103 | 949,014 | 1,150,884 | 1,356,791 |
| | Interest Earned | 3,679 | 5,539 | 11,031 | 14,911 | 18,870 | 22,907 | 27,025 |
| | Transfers from Operating | 183,000 | 183,000 | 183,000 | 183,000 | 183,000 | 183,000 | 183,000 |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 555,212 | 557,072 | 751,103 | 949,014 | 1,150,884 | 1,356,791 | 1,566,816 |
| | **NON-STATUTORY RESERVE - REGIONAL PARKS PLANNING** | | | | | | | |
| | Opening Balance | 687,124 | 687,124 | 778,003 | 709,332 | 719,332 | 481,332 | 394,332 |
| | Interest Earned | 5,191 | 8,655 | 14,299 | 14,526 | 14,726 | 9,966 | 8,226 |
| | Transfers from Operating | 64,530 | 163,469 | 39,530 | 48,474 | 53,274 | 58,034 | 59,774 |
| | Transfer to Operating | - | (44,543) | (80,000) | - | - | - | - |
| | Transfer to Capital | (75,000) | (36,702) | (42,500) | (53,000) | (306,000) | (155,000) | (35,000) |
| | Closing Balance | 681,845 | 778,003 | 709,332 | 719,332 | 481,332 | 394,332 | 427,332 |

**qathet Regional District**
**REGIONAL PARKS GENERAL**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 2.16 | 2.16 | 1.05 | 1.06 | 1.02 | 1.02 | 1.01 |
| 01-1-1300-1001 | Requisition - Property Value Tax | 448,257 | 448,257 | 471,531 | 498,613 | 506,470 | 514,460 | 519,622 |
| 01-1-1300-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-1300-1120 | Interest Revenue (NS) | 5,191 | 8,655 | 14,299 | 14,526 | 14,726 | 9,966 | 8,226 |
| 01-1-1300-1121 | Interest Revenue (S) | 3,679 | 5,539 | 11,031 | 14,911 | 18,870 | 22,907 | 27,025 |
| 01-1-1300-1128 | Other Revenue | 7,500 | 12,229 | 7,500 | 7,725 | 7,957 | 8,195 | 8,441 |
| 01-1-1300-1129 | Proceeds from Sale of Assets | - | - | - | - | - | - | - |
| 01-1-1300-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1300-1142 | Transfer from Reserve (NS) | 60,000 | 44,543 | 80,000 | - | - | - | - |
| 01-1-1300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1300-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| 01-1-1300-1800 | Transfer from Equity in Capital | - | 30,539 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **524,627** | **549,762** | **584,361** | **535,775** | **548,022** | **555,529** | **563,315** |
| | **EXPENSES** | | | | | | | |
| 01-2-1300-1220 | Salary & Wages | 143,006 | 98,454 | 210,462 | 215,197 | 220,039 | 224,990 | 230,053 |
| 01-2-1300-1221 | Payroll Benefits & Overhead | 41,472 | 27,791 | 61,034 | 62,407 | 63,811 | 65,247 | 66,715 |
| 01-2-1300-1222 | Travel | 2,010 | - | 2,010 | 2,070 | 2,132 | 2,196 | 2,262 |
| 01-2-1300-1223 | Training | 3,450 | 570 | 4,335 | 4,465 | 4,599 | 4,737 | 4,879 |
| 01-2-1300-1224 | Health & Safety Training | - | - | - | - | - | - | - |
| 01-2-1300-1255 | Consulting Fees | - | - | - | - | - | - | - |
| 01-2-1300-1268 | Communications/Advertising | - | 172 | 3,200 | 3,296 | 3,395 | 3,497 | 3,602 |
| 01-2-1300-1270 | Other Expenses | 700 | 279 | 700 | 721 | 743 | 765 | 788 |
| 01-2-1300-1271 | Insurance | 3,556 | 3,347 | 4,089 | 4,703 | 5,408 | 6,219 | 7,152 |
| 01-2-1300-1274 | Studies/Professional Fees | 60,000 | 44,543 | 30,000 | (30,300) | (31,209) | (32,145) | (33,110) |
| 01-2-1300-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1300-1362 | Legal Fees | - | 328 | - | - | - | - | - |
| 01-2-1300-1404 | Beach Access Maintenance | 8,400 | 5,389 | 9,400 | 9,682 | 9,972 | 10,272 | 10,580 |
| 01-2-1300-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-1300-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1300-1485 | Administration | 23,633 | 23,633 | 29,271 | 24,502 | 25,100 | 25,720 | 26,363 |
| 01-2-1300-1801 | Amortization Expense | - | 30,539 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **286,227** | **235,043** | **354,501** | **296,744** | **303,991** | **311,498** | **319,284** |
| 01-2-1300-1500 | Transfer to Reserve (NS) | 51,721 | 126,180 | 35,829 | 45,000 | 50,000 | 50,000 | 50,000 |
| 01-2-1300-1501 | Transfer to Reserve (S) | 186,679 | 188,539 | 194,031 | 194,031 | 194,031 | 194,031 | 194,031 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **524,627** | **549,762** | **584,361** | **535,775** | **548,022** | **555,529** | **563,315** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**REGIONAL PARKS GENERAL**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1300-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-1300-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-1300-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-1300-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1300-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-1300-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-1300-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1300-1470 | Land - Improvements | - | - | - | - | - | - | - |
| 01-6-1300-1474 | Infrastructure | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**SHELTER POINT PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.12 | 1.12 | 1.18 | 1.06 | 1.03 | 1.03 | 1.03 |
| 01-1-1400-1001 | Requisition - Property Value Tax | 134,279 | 134,279 | 158,229 | 167,100 | 171,841 | 176,860 | 182,191 |
| 01-1-1400-1023 | Grant | 6,384 | 2,193 | 4,382 | - | - | - | - |
| 01-1-1400-1040 | Rental | 8,400 | 8,400 | 8,400 | 8,652 | 8,912 | 9,179 | 9,454 |
| 01-1-1400-1050 | Camper Fees | 98,000 | 108,247 | 107,000 | 110,210 | 113,516 | 116,922 | 120,429 |
| 01-1-1400-1051 | Shower & Firewood | 4,500 | 4,777 | 4,500 | 4,635 | 4,774 | 4,917 | 5,065 |
| 01-1-1400-1052 | Concession | 3,500 | 500 | - | - | - | - | - |
| 01-1-1400-1128 | Other | - | - | - | - | - | - | - |
| 01-1-1400-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1400-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1400-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| 01-1-1400-1800 | Transfer from Equity in Capi | - | 23,859 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **255,063** | **282,256** | **282,511** | **290,597** | **299,043** | **307,878** | **317,139** |
| | **EXPENSES** | | | | | | | |
| 01-2-1400-1220 | Salary & Wages | 50,676 | 47,271 | 54,477 | 55,702 | 56,956 | 58,237 | 59,547 |
| 01-2-1400-1221 | Payroll Benefits & Overhead | 14,696 | 11,221 | 15,798 | 16,154 | 16,517 | 16,889 | 17,269 |
| 01-2-1400-1222 | Travel | 2,000 | 2,157 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-1400-1224 | Health & Safety | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-1400-1228 | Contractor Wages | 82,457 | 87,429 | 96,436 | 98,606 | 100,824 | 103,093 | 105,413 |
| 01-2-1400-1229 | Contractor Overhead | 3,187 | 3,217 | 4,104 | 4,227 | 4,354 | 4,484 | 4,619 |
| 01-2-1400-1246 | Services - Other | 2,750 | 761 | 2,750 | 2,833 | 2,917 | 3,005 | 3,095 |
| 01-2-1400-1247 | Services - Telephone/Internet | 2,160 | 1,830 | 2,286 | 2,355 | 2,425 | 2,498 | 2,573 |
| 01-2-1400-1248 | Services - Heat | 1,060 | 218 | 1,255 | 1,293 | 1,331 | 1,371 | 1,413 |
| 01-2-1400-1249 | Service - Hydro | 4,470 | 4,924 | 5,360 | 5,521 | 5,686 | 5,857 | 6,032 |
| 01-2-1400-1250 | Services - Garbage | 6,566 | 8,259 | 6,566 | 6,763 | 6,966 | 7,175 | 7,390 |
| 01-2-1400-1264 | Concession Maintenance | 6,500 | 4,374 | 6,500 | 6,695 | 6,896 | 7,103 | 7,316 |
| 01-2-1400-1268 | Communications/Advertising | 1,133 | 1,766 | 1,333 | 1,373 | 1,414 | 1,456 | 1,500 |
| 01-2-1400-1270 | Other Expenses | 2,431 | 2,682 | 2,431 | 2,504 | 2,579 | 2,656 | 2,736 |
| 01-2-1400-1271 | Insurance | 6,478 | 5,757 | 7,450 | 8,567 | 9,852 | 11,330 | 13,030 |
| 01-2-1400-1274 | Studies/Professional Fees | 15,000 | 2,650 | 15,000 | 15,450 | 15,914 | 16,391 | 16,883 |
| 01-2-1400-1280 | Firewood | 2,000 | 1,260 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-1400-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1400-1362 | Legal Fees | - | 423 | - | - | - | - | - |
| 01-2-1400-1404 | Facility/Grounds Repairs/Maintenance | 26,750 | 40,955 | 29,750 | 30,643 | 31,562 | 32,509 | 33,484 |
| 01-2-1400-1420 | Safety Equipment | 2,690 | 338 | 2,690 | 2,771 | 2,854 | 2,939 | 3,028 |
| 01-2-1400-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1400-1485 | Administration | 21,060 | 21,060 | 23,327 | 23,994 | 24,692 | 25,421 | 26,186 |
| 01-2-1400-1496 | Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-1400-1497 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-2-1400-1801 | Amortization Expense | - | 23,859 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **255,063** | **272,412** | **282,511** | **290,597** | **299,043** | **307,878** | **317,139** |
| 01-2-1400-1500 | Transfer to Reserve (NS) | - | 9,843 | - | | | | |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **255,063** | **282,256** | **282,511** | **290,597** | **299,043** | **307,878** | **317,139** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**SHELTER POINT PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1400-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-1400-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-1400-1142 | Transfer from Reserve (NS) | 40,000 | 36,702 | 40,000 | 53,000 | 20,000 | 6,000 | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **40,000** | **36,702** | **40,000** | **53,000** | **20,000** | **6,000** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1400-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-1400-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-1400-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1400-1470 | Land - Improvements | - | - | - | - | 20,000 | 6,000 | - |
| 01-6-1400-1471 | Buildings & Structures | - | - | - | 20,000 | - | - | - |
| 01-6-1400-1474 | Infrastructure | 40,000 | 36,702 | 40,000 | 33,000 | - | - | - |
| 01-6-1400-1475 | Equipment | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **40,000** | **36,702** | **40,000** | **53,000** | **20,000** | **6,000** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**HAYWIRE BAY PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 0.81 | 0.81 | 1.83 | 1.15 | 1.03 | 1.03 | 1.03 |
| 01-1-1500-1001 | Requisition - Property Value Tax | 20,479 | 20,479 | 37,549 | 43,072 | 44,331 | 45,724 | 47,273 |
| 01-1-1500-1023 | Grant | 6,384 | 2,193 | 4,382 | - | - | - | - |
| 01-1-1500-1050 | Camper Fees | 125,000 | 109,052 | 125,000 | 128,750 | 132,613 | 136,591 | 140,689 |
| 01-1-1500-1051 | Shower & Firewood Revenue | 2,500 | 2,968 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 01-1-1500-1128 | Other Revenue | 8,500 | 8,500 | 8,500 | 8,755 | 9,018 | 9,288 | 9,567 |
| 01-1-1500-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1500-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1500-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1500-1800 | Transfer from Equity in Capi | - | 11,448 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **162,863** | **154,641** | **177,931** | **183,152** | **188,613** | **194,335** | **200,342** |
| | **EXPENSES** | | | | | | | |
| 01-2-1500-1220 | Salary & Wages | 63,383 | 73,201 | 67,245 | 68,758 | 70,305 | 71,887 | 73,505 |
| 01-2-1500-1221 | Payroll Benefits & Overhead | 18,381 | 17,152 | 19,501 | 19,940 | 20,389 | 20,847 | 21,316 |
| 01-2-1500-1222 | Transportation | 550 | 353 | 550 | 567 | 583 | 601 | 619 |
| 01-2-1500-1223 | Training | 200 | 16 | 200 | 206 | 212 | 219 | 225 |
| 01-2-1500-1224 | Health & Safety | 130 | - | 65 | 67 | 69 | 71 | 73 |
| 01-2-1500-1246 | Services - Other | 1,500 | 50 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-1500-1247 | Services - Telephone/Internet | 600 | 546 | 600 | 618 | 637 | 656 | 675 |
| 01-2-1500-1248 | Services - Heat | 1,780 | 1,766 | 2,090 | 2,153 | 2,217 | 2,284 | 2,352 |
| 01-2-1500-1249 | Service - Hydro | - | - | - | - | - | - | - |
| 01-2-1500-1250 | Services - Garbage | 5,232 | 3,948 | 5,232 | 5,389 | 5,550 | 5,717 | 5,888 |
| 01-2-1500-1268 | Communications/Advertising | 1,000 | 1,443 | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-1500-1270 | Other Expenses | 1,700 | 2,521 | 1,700 | 1,751 | 1,804 | 1,858 | 1,913 |
| 01-2-1500-1271 | Insurance | 4,375 | 3,631 | 5,031 | 5,786 | 6,654 | 7,652 | 8,800 |
| 01-2-1500-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-1500-1280 | Firewood | - | - | - | - | - | - | - |
| 01-2-1500-1285 | Road Maintenance | 17,000 | 3,115 | 17,340 | 17,860 | 18,396 | 18,948 | 19,516 |
| 01-2-1500-1286 | Outdoor Learning Centre | 1,030 | - | 1,030 | 1,061 | 1,093 | 1,126 | 1,159 |
| 01-2-1500-1299 | Contingency | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-1500-1404 | Facility/Grounds Repairs/Maintenance | 24,950 | 24,737 | 32,350 | 33,321 | 34,320 | 35,350 | 36,410 |
| 01-2-1500-1420 | Safety Equipment | 5,605 | 701 | 5,605 | 5,773 | 5,946 | 6,125 | 6,308 |
| 01-2-1500-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1500-1485 | Administration | 13,447 | 13,447 | 14,692 | 15,123 | 15,574 | 16,046 | 16,542 |
| 01-2-1500-1801 | Amortization Expense | - | 11,448 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **162,863** | **158,075** | **177,931** | **183,152** | **188,613** | **194,335** | **200,342** |
| 01-2-1500-1500 | Transfer to Reserve (NS) | - | (3,434) | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **162,863** | **154,641** | **177,931** | **183,152** | **188,613** | **194,335** | **200,342** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
HAYWIRE BAY PARK

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1500-1023 | Grant | 35,000 | - | - | - | - | - | 35,000 |
| 01-5-1500-1142 | Transfer from Reserve (NS) | 35,000 | - | - | - | 6,000 | - | 35,000 |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **70,000** | **-** | **-** | **-** | **6,000** | **-** | **70,000** |
| | | | | | | | | |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1500-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-1500-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-1500-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-1500-1470 | Land - Improvements | - | - | - | - | - | - | - |
| 01-6-1500-1471 | Buildings & Structures | - | - | - | - | 6,000 | - | - |
| 01-6-1500-1474 | Infrastructure | 70,000 | - | - | - | - | - | 70,000 |
| 01-6-1500-1475 | Equipment | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **70,000** | **-** | **-** | **-** | **6,000** | **-** | **70,000** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**PALM BEACH PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.66 | 1.66 | 1.12 | 1.03 | 1.03 | 1.04 | 1.04 |
| 01-1-1600-1001 | Requisition - Property Value Tax | 53,396 | 53,396 | 59,597 | 61,593 | 63,713 | 65,970 | 68,383 |
| 01-1-1600-1128 | Other | - | 172 | - | - | - | - | - |
| 01-1-1600-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1600-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1600-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1600-1498 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-1-1600-1499 | Gain on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-1600-1800 | Transfer from Equity in Capi | - | 14,107 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **53,396** | **67,675** | **59,597** | **61,593** | **63,713** | **65,970** | **68,383** |
| | **EXPENSES** | | | | | | | |
| 01-2-1600-1220 | Salary & Wages | 21,099 | 23,786 | 24,741 | 25,297 | 25,866 | 26,448 | 27,043 |
| 01-2-1600-1221 | Payroll Benefits & Overhead | 6,119 | 6,738 | 7,175 | 7,336 | 7,501 | 7,670 | 7,843 |
| 01-2-1600-1222 | Travel | 75 | 12 | 75 | 77 | 80 | 82 | 84 |
| 01-2-1600-1246 | Services - Other | 960 | 978 | 960 | 989 | 1,018 | 1,049 | 1,080 |
| 01-2-1600-1249 | Services - Hydro | 1,680 | 1,787 | 2,005 | 2,065 | 2,127 | 2,191 | 2,257 |
| 01-2-1600-1250 | Services - Garbage | 1,140 | 1,028 | 1,140 | 1,174 | 1,209 | 1,246 | 1,283 |
| 01-2-1600-1268 | Communications / Advertising | - | 221 | 200 | 206 | 212 | 219 | 225 |
| 01-2-1600-1271 | Insurance | 3,114 | 2,430 | 3,581 | 4,118 | 4,736 | 5,446 | 6,263 |
| 01-2-1600-1274 | Studies and Professional Fees | 1,200 | - | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-1600-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1600-1404 | Facility/Grounds Repairs/Maintenance | 12,100 | 6,987 | 12,100 | 12,463 | 12,837 | 13,222 | 13,619 |
| 01-2-1600-1420 | Safety Equipment | 1,500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-1600-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1600-1485 | Administration | 4,409 | 4,409 | 4,921 | 5,086 | 5,261 | 5,447 | 5,646 |
| 01-2-1600-1801 | Amortization Expense | - | 14,107 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **53,396** | **62,482** | **59,597** | **61,593** | **63,713** | **65,970** | **68,383** |
| 01-2-1600-1500 | Transfer to Reserve (NS) | - | 5,193 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **53,396** | **67,675** | **59,597** | **61,593** | **63,713** | **65,970** | **68,383** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**CRAIG PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.32 | 1.32 | 1.15 | 1.15 | 1.03 | 1.03 | 1.03 |
| 01-1-1700-1001 | Requisition - Property Value Tax | 52,405 | 52,405 | 60,020 | 68,992 | 71,055 | 73,219 | 75,491 |
| 01-1-1700-1023 | Grant | - | - | 7,000 | - | - | - | - |
| 01-1-1700-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1700-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-1700-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1700-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-1700-1800 | Transfer from Equity in Capi | - | 11,152 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **52,405** | **63,557** | **67,020** | **68,992** | **71,055** | **73,219** | **75,491** |
| | **EXPENSES** | | | | | | | |
| 01-2-1700-1220 | Salary & Wages | 22,624 | 25,478 | 24,940 | 25,501 | 26,075 | 26,662 | 27,262 |
| 01-2-1700-1221 | Payroll Benefits & Overhead | 6,561 | 7,365 | 7,233 | 7,395 | 7,562 | 7,732 | 7,906 |
| 01-2-1700-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1700-1246 | Services - Other | 520 | - | 520 | 536 | 552 | 568 | 585 |
| 01-2-1700-1249 | Services - Hydro | 1,056 | 796 | 1,020 | 1,051 | 1,082 | 1,115 | 1,148 |
| 01-2-1700-1250 | Services - Garbage | 360 | 223 | 360 | 371 | 382 | 393 | 405 |
| 01-2-1700-1268 | Communications / Advertising | - | 221 | 200 | 206 | 212 | 219 | 225 |
| 01-2-1700-1271 | Insurance | 1,707 | 1,694 | 1,963 | 2,258 | 2,596 | 2,986 | 3,433 |
| 01-2-1700-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-1700-1299 | Contingency | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-2-1700-1404 | Facility/Grounds Repairs/Maintenance | 13,700 | 9,329 | 23,700 | 24,411 | 25,143 | 25,898 | 26,675 |
| 01-2-1700-1420 | Safety Equipment | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-1700-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-1700-1496 | Loss on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-1700-1485 | Administration | 4,327 | 4,327 | 5,534 | 5,697 | 5,867 | 6,046 | 6,233 |
| 01-2-1700-1801 | Amortization Expense | - | 11,152 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **52,405** | **60,586** | **67,020** | **68,992** | **71,055** | **73,219** | **75,491** |
| 01-2-1700-1500 | Transfer to Reserve (NS) | - | 2,971 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **52,405** | **63,557** | **67,020** | **68,992** | **71,055** | **73,219** | **75,491** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1700-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-1700-1142 | Transfer from Non-Stat Reserve | - | - | - | - | - | 14,000 | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **-** | **-** | **-** | **14,000** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1700-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-1700-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-1700-1470 | Land - Improvements | - | - | - | - | - | - | - |
| 01-6-1700-1471 | Buildings | - | - | - | - | - | - | - |
| 01-6-1700-1475 | Equipment | - | - | - | - | - | 14,000 | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **-** | **-** | **-** | **14,000** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | | | |

**qathet Regional District**
**PARADISE VALLEY EXHIBITION PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 0.20 | 0.20 | 1.00 | 1.02 | 1.02 | 1.03 | 1.03 |
| 01-1-1800-1001 | Requisition - Property Value Tax | 4,734 | 4,734 | 4,732 | 4,847 | 4,967 | 5,091 | 5,221 |
| 01-1-1800-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-1800-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1800-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1800-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **4,734** | **4,734** | **4,732** | **4,847** | **4,967** | **5,091** | **5,221** |
| | **EXPENSES** | | | | | | | |
| 01-2-1800-1220 | Salary & Wages | 1,171 | 738 | 1,164 | 1,190 | 1,217 | 1,244 | 1,272 |
| 01-2-1800-1221 | Payroll Benefits & Overhead | 340 | 189 | 337 | 345 | 353 | 361 | 369 |
| 01-2-1800-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1800-1246 | Services - Other | 620 | - | 620 | 639 | 658 | 677 | 698 |
| 01-2-1800-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1800-1250 | Services - Garbage | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-1800-1271 | Insurance | 53 | 36 | 61 | 70 | 80 | 92 | 106 |
| 01-2-1800-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1800-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1800-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1800-1404 | Facility/Grounds Repairs/Maintenance | 1,650 | 21 | 1,650 | 1,700 | 1,750 | 1,803 | 1,857 |
| 01-2-1800-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-1800-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| | **TOTAL EXPENSES** | **4,734** | **1,734** | **4,732** | **4,847** | **4,967** | **5,091** | **5,221** |
| 01-2-1800-1500 | Transfer to Reserve (NS) | - | 3,000 | - | | | | |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **4,734** | **4,734** | **4,732** | **4,847** | **4,967** | **5,091** | **5,221** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**DIVER'S ROCK PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | | 1.03 | 1.03 | 1.03 | 1.03 |
| 01-1-1810-1001 | Requisition - Property Value Tax | 6,437 | 6,437 | 8,499 | 8,724 | 8,957 | 9,199 | 9,449 |
| 01-1-1810-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-1810-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-1810-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1810-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1810-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **6,437** | **6,437** | **8,499** | **8,724** | **8,957** | **9,199** | **9,449** |
| | **EXPENSES** | | | | | | | |
| 01-2-1810-1220 | Salary & Wages | 1,755 | 1,878 | 1,795 | 1,836 | 1,877 | 1,919 | 1,962 |
| 01-2-1810-1221 | Payroll Benefits & Overhead | 509 | 522 | 521 | 532 | 544 | 557 | 569 |
| 01-2-1810-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1810-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-1810-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1810-1250 | Services - Garbage | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-1810-1271 | Insurance | 73 | 49 | 83 | 96 | 110 | 127 | 146 |
| 01-2-1810-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1810-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1810-1404 | Facility/Grounds Repairs/Maintenance | 3,200 | 181 | 5,200 | 5,356 | 5,517 | 5,682 | 5,853 |
| 01-2-1810-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-1810-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| | **TOTAL EXPENSES** | **6,437** | **3,379** | **8,499** | **8,724** | **8,957** | **9,199** | **9,449** |
| 01-2-1810-1500 | Transfer to Reserve (Non-Stat) | - | 3,058 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **6,437** | **6,437** | **8,499** | **8,724** | **8,957** | **9,199** | **9,449** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**KLA HA MEN LUND GAZEBO PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | | 1.01 | 1.01 | 1.01 | 1.01 |
| 01-1-1820-1001 | Requisition - Property Value Tax | 23,474 | 23,474 | 27,520 | 27,747 | 28,009 | 28,284 | 28,572 |
| 01-1-1820-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1820-1128 | Other Revenue | 18,000 | 18,000 | 18,000 | 18,540 | 19,096 | 19,669 | 20,259 |
| 01-1-1820-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1820-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **41,474** | **41,474** | **45,520** | **46,287** | **47,106** | **47,954** | **48,831** |
| | **EXPENSES** | | | | | | | |
| 01-2-1820-1220 | Salary & Wages | 5,838 | 8,150 | 6,356 | 6,499 | 6,645 | 6,795 | 6,948 |
| 01-2-1820-1221 | Payroll Benefits & Overhead | 1,693 | 2,411 | 1,843 | 1,885 | 1,927 | 1,970 | 2,015 |
| 01-2-1820-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1820-1246 | Services - Other | - | 50 | - | - | - | - | - |
| 01-2-1820-1249 | Services - Hydro | 181 | 144 | 190 | 196 | 202 | 208 | 214 |
| 01-2-1820-1250 | Services - Garbage | 20 | - | 20 | 21 | 21 | 22 | 23 |
| 01-2-1820-1270 | Other | - | - | - | - | - | - | - |
| 01-2-1820-1271 | Insurance | 223 | 178 | 257 | 295 | 340 | 391 | 449 |
| 01-2-1820-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1820-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1820-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1820-1404 | Facility/Grounds Repairs/Maintenance | 13,050 | 5,608 | 16,051 | 16,533 | 17,029 | 17,539 | 18,066 |
| 01-2-1820-1420 | Safety Equipment | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-1820-1485 | Administration | 1,919 | 1,919 | 2,253 | 2,293 | 2,359 | 2,428 | 2,499 |
| | **TOTAL EXPENSES** | **23,474** | **18,461** | **27,520** | **28,287** | **29,106** | **29,954** | **30,831** |
| 01-2-1820-1500 | Transfer to Reserve (Non Stat) | 18,000 | 23,013 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **41,474** | **41,474** | **45,520** | **46,287** | **47,106** | **47,954** | **48,831** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1820-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-1820-1142 | Transfer from Reserve (NS) | - | - | - | - | 280,000 | 135,000 | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **-** | **-** | **280,000** | **135,000** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1820-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-1820-1471 | Buildings | - | - | - | - | - | 135,000 | - |
| 01-6-1820-1474 | Infrastructure | - | - | - | - | 280,000 | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **-** | **-** | **280,000** | **135,000** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**ROSSANDER PARK**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | | 1.02 | 1.02 | 1.02 | 1.02 |
| 01-1-1830-1001 | Requisition - Property Value Tax | 4,079 | 4,079 | 3,790 | 3,879 | 3,971 | 4,066 | 4,165 |
| 01-1-1830-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-1830-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-1830-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-1830-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1830-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **4,079** | **4,079** | **3,790** | **3,879** | **3,971** | **4,066** | **4,165** |
| | **EXPENSES** | | | | | | | |
| 01-2-1830-1220 | Salary & Wages | 1,114 | 750 | 886 | 905 | 926 | 947 | 968 |
| 01-2-1830-1221 | Payroll Benefits & Overhead | 323 | 200 | 257 | 263 | 268 | 275 | 281 |
| 01-2-1830-1222 | Travel | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 01-2-1830-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-1830-1249 | Services - Hydro | - | - | - | - | - | - | - |
| 01-2-1830-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-1830-1268 | Advertising/Communications | - | - | - | - | - | - | - |
| 01-2-1830-1271 | Insurance | 42 | 31 | 48 | 55 | 64 | 73 | 84 |
| 01-2-1830-1274 | Studies and Professional Fees | - | - | - | - | - | - | - |
| 01-2-1830-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1830-1362 | Legal Fees | - | - | - | - | - | - | - |
| 01-2-1830-1404 | Facility/Grounds Repairs/Maintenance | 1,800 | 47 | 1,800 | 1,854 | 1,910 | 1,967 | 2,026 |
| 01-2-1830-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-1830-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| | **TOTAL EXPENSES** | **4,079** | **1,778** | **3,790** | **3,879** | **3,971** | **4,066** | **4,165** |
| 01-2-1830-1500 | Transfer to Reserve (Non Stat) | - | 2,301 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **4,079** | **4,079** | **3,790** | **3,879** | **3,971** | **4,066** | **4,165** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

## 2023 Cemeteries

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D and provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions. Operation and maintenance of the cemeteries is governed by the cemetery bylaw.

qathet Regional District
CEMETERIES

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 0.78 | 0.78 | 1.09 | 1.12 | 1.01 | 1.04 | 1.04 |
| 01-1-2000-1001 | Requisition - Property Value Tax | 178,034 | 178,034 | 194,567 | 218,837 | 220,012 | 228,516 | 237,624 |
| 01-1-2000-1023 | Grant | 6,384 | 2,193 | 4,382 | - | - | - | - |
| | Cranberry - Sales & Services | 96,926 | 109,146 | 106,618 | 109,817 | 113,111 | 116,504 | 120,000 |
| | Woodland - Sales & Services | 1,000 | 5,729 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-1-2000-1084 | Care Fund Contributions Collected | 7,000 | 11,549 | 7,000 | 7,210 | 7,426 | 7,649 | 7,878 |
| 01-1-2000-1120 | Interest Revenue (NS) | 2,427 | 3,321 | 5,445 | 4,784 | 11,235 | 10,821 | 10,322 |
| 01-1-2000-1121 | Interest Revenue (Care Fund) | 3,458 | 4,554 | 7,192 | 7,476 | 7,770 | 8,074 | 8,388 |
| 01-1-2000-1128 | Other Revenue | 2,500 | 3,342 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 01-1-2000-1133 | Truck/Equipment Recoveries | - | - | - | - | - | - | - |
| 01-1-2000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-2000-1141 | Transfer from Reserve (Care Fund) | - | - | - | - | - | - | - |
| 01-1-2000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-2000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-2000-1150 | Prior Year Surplus - Operating | 50,000 | 50,000 | 50,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-1-2000-1499 | Gain on Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-2000-1800 | Transfer from Equity in Capital | - | 30,105 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **347,728** | **397,972** | **378,704** | **391,729** | **403,267** | **415,388** | **428,152** |
| | **EXPENSES** | | | | | | | |
| 01-2-2000-1220 | Salary & Wages | 153,530 | 137,723 | 163,837 | 167,523 | 171,292 | 175,146 | 179,087 |
| 01-2-2000-1221 | Payroll Benefits & Overhead | 44,524 | 36,319 | 47,513 | 48,582 | 49,675 | 50,792 | 51,935 |
| 01-2-2000-1222 | Travel | 1,000 | 289 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-2000-1223 | Training | 500 | - | - | - | - | - | - |
| 01-2-2000-1224 | Health & Safety | 1,065 | 364 | 1,295 | 1,334 | 1,374 | 1,415 | 1,458 |
| 01-2-2000-1244 | Equipment Purchases | 7,480 | 2,315 | 8,480 | 8,734 | 8,996 | 9,266 | 9,544 |
| 01-2-2000-1245 | Software & Licenses | 1,550 | 2,542 | 1,550 | 1,597 | 1,644 | 1,694 | 1,745 |
| 01-2-2000-1246 | Services - Other | 3,980 | 2,896 | 3,980 | 4,099 | 4,222 | 4,349 | 4,480 |
| 01-2-2000-1247 | Services - Phone | 3,600 | 2,633 | 3,150 | 3,245 | 3,342 | 3,442 | 3,545 |
| 01-2-2000-1248 | Services - Heat | 1,500 | 2,324 | 2,520 | 2,596 | 2,673 | 2,754 | 2,836 |
| 01-2-2000-1249 | Services - Hydro | 2,700 | 3,036 | 3,410 | 3,512 | 3,618 | 3,726 | 3,838 |
| 01-2-2000-1250 | Services - Garbage | 1,200 | 1,268 | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-2000-1251 | Stationary & Supplies | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-2000-1255 | Consulant | - | - | - | - | - | - | - |
| 01-2-2000-1259 | Services - Tax | - | - | - | - | - | - | - |
| 01-2-2000-1260 | Services - Water | - | - | - | - | - | - | - |
| 01-2-2000-1261 | Services - Sewer | - | - | - | - | - | - | - |
| 01-2-2000-1262 | Services - Postage / Freight | - | - | - | - | - | - | - |
| 01-2-2000-1265 | Equipment O & M | - | 64 | - | - | - | - | - |
| 01-2-2000-1268 | Communications/Advertising | - | 123 | - | - | - | - | - |
| 01-2-2000-1270 | Other | - | 3,280 | - | - | - | - | - |
| 01-2-2000-1271 | Insurance | 8,599 | 10,682 | 12,284 | 14,127 | 16,246 | 18,683 | 21,485 |
| 01-2-2000-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-2000-1294 | Purchases for Re-sale | 16,800 | 16,208 | 16,800 | 17,304 | 17,823 | 18,358 | 18,909 |
| 01-2-2000-1298 | Operating Reserve | - | - | - | - | - | - | - |
| 01-2-2000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-2000-1404 | Facility/Grounds Repairs/Maintenance | 32,000 | 26,541 | 38,000 | 39,140 | 40,314 | 41,524 | 42,769 |

**qathet Regional District**
**CEMETERIES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| 01-2-2000-1415 | Woodlands O & M | 8,209 | 1,365 | 8,209 | 8,455 | 8,709 | 8,970 | 9,239 |
| 01-2-2000-1416 | Mausoleum O & M | 5,400 | 64 | 5,400 | 5,562 | 5,729 | 5,901 | 6,078 |
| 01-2-2000-1420 | Safety Equipment | 3,605 | 3,121 | 3,605 | 3,713 | 3,825 | 3,939 | 4,057 |
| 01-2-2000-1430 | Consultant - Computer Systems Services | 1,100 | - | 1,100 | 1,133 | 1,167 | 1,202 | 1,238 |
| 01-2-2000-1485 | Administration | 26,860 | 26,860 | 29,109 | 29,972 | 30,878 | 31,831 | 32,835 |
| 01-2-2000-1496 | Loss on Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-2000-1497 | Asset Transfer To Admin | - | - | - | - | - | - | - |
| 01-2-2000-1801 | Amortization Expense | - | 30,105 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **325,301** | **310,122** | **352,542** | **362,997** | **373,968** | **385,505** | **397,667** |
| 01-2-2000-1501 | Transfer to Reserve - Care Fund | 10,458 | 16,103 | 14,192 | 14,686 | 15,196 | 15,723 | 16,267 |
| 01-2-2000-1500 | Transfer to Reserve (NS) | 11,970 | 21,747 | 11,970 | 14,046 | 14,103 | 14,160 | 14,218 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **347,728** | **347,972** | **378,704** | **391,729** | **403,267** | **415,388** | **428,152** |
| | Net Surplus (Deficit) | - | 50,000 | - | - | - | - | - |
| | | | | | | | | |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-2000-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-2000-1142 | Transfer from Reserve (NS) | - | - | 45,000 | 80,000 | 50,000 | 54,795 | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **45,000** | **80,000** | **50,000** | **54,795** | **-** |
| | | | | | | | | |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-2000-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-2000-1221 | Employee Benefits | - | - | - | - | - | - | - |
| 01-6-2000-1469 | Land - Acquisition | - | - | - | - | - | - | - |
| 01-6-2000-1470 | Land - Improvement | - | - | 20,000 | - | - | - | - |
| 01-6-2000-1471 | Buildings & Structures | - | - | - | 80,000 | 50,000 | - | - |
| 01-6-2000-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-2000-1475 | Equipment - General | - | - | - | - | - | 54,795 | - |
| 01-6-2000-1478 | Vehicles | - | - | 25,000 | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **45,000** | **80,000** | **50,000** | **54,795** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | | | | | | | | |
| | **CARE FUND - STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 359,612 | 359,612 | 375,715 | 389,907 | 404,593 | 419,788 | 435,511 |
| | Interest Earned | 3,458 | 4,554 | 7,192 | 7,476 | 7,770 | 8,074 | 8,388 |
| | Transfers from Operating | 7,000 | 11,549 | 7,000 | 7,210 | 7,426 | 7,649 | 7,878 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Closing Balance | 370,070 | 375,715 | 389,907 | 404,593 | 419,788 | 435,511 | 451,778 |
| | | | | | | | | |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 262,684 | 262,684 | 284,431 | 251,401 | 185,447 | 149,550 | 108,915 |
| | Interest Earned | 2,427 | 3,321 | 5,445 | 4,784 | 3,465 | 2,747 | 1,934 |
| | Transfers from Operating | 9,543 | 18,426 | 6,525 | 9,262 | 10,638 | 11,413 | 12,284 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | (45,000) | (80,000) | (50,000) | (54,795) | - |
| | Closing Balance | 274,654 | 284,431 | 251,401 | 185,447 | 149,550 | 108,915 | 123,133 |

## 2023 Regional Animal Shelter

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, C and D for the purpose of financing the operation of an animal shelter for the temporary shelter of abused, abandoned or stray animals. The service is currently operated through an agreement with the Society for the Prevention of Cruelty to Animals.

**qathet Regional District**
**REGIONAL ANIMAL SHELTER SERVICE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.02 | 1.02 | 1.07 | 1.03 | 1.03 | 1.03 | 1.03 |
| 01-1-2100-1001 | Requisition - Property Value Tax | 89,564 | 89,564 | 95,640 | 98,465 | 101,374 | 104,370 | 107,456 |
| 01-1-2100-1120 | Interest Revenue (NS) | 34 | 43 | 69 | 71 | 72 | 73 | 75 |
| 01-1-2100-1150 | Prior Year Surplus - Operating | - | (1) | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **89,598** | **89,606** | **95,710** | **98,536** | **101,446** | **104,443** | **107,531** |
| | **EXPENSES** | | | | | | | |
| 01-2-2100-1215 | SPCA Contribution | 88,064 | 88,064 | 94,140 | 96,965 | 99,874 | 102,870 | 105,956 |
| 01-2-2100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES** | **89,564** | **89,564** | **95,640** | **98,465** | **101,374** | **104,370** | **107,456** |
| 01-2-2100-1500 | Transfer to Reserve (NS) | 34 | 43 | 69 | 71 | 72 | 73 | 75 |
| 01-2-2100-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | | | | |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **89,598** | **89,607** | **95,710** | **98,536** | **101,446** | **104,443** | **107,531** |
| | Net Surplus (Deficit) | - | (1) | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 3,457 | 3,457 | 3,500 | 3,569 | 3,641 | 3,713 | 3,786 |
| | Interest Earned | 34 | 43 | 69 | 71 | 72 | 73 | 75 |
| | Transfers from Operating | - | - | - | - | - | - | - |
| | Transfer to Operating | | | | | | | |
| | Transfer to Capital | | | | | | | |
| | Closing Balance | 3,492 | 3,500 | 3,569 | 3,641 | 3,713 | 3,786 | 3,861 |

## 2023 Regional Emergency Preparedness

This function is funded by taxpayers within all of the membership areas. The Regional Emergency Program coordinates emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and the Tla'amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the general public throughout our region.

**qathet Regional District**
**REGIONAL EMERGENCY PREPAREDNESS PROGRAM**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 0.94 | 0.94 | 1.06 | 0.94 | 1.02 | 1.02 | 1.02 |
| 01-1-2300-1001 | Requisition - Property Value Tax | 224,268 | 224,268 | 237,643 | 223,825 | 228,684 | 233,736 | 238,990 |
| 01-1-2300-1023 | Grant | 192,000 | 150,753 | 225,000 | 25,000 | | | |
| 01-1-2300-1120 | Interest Revenue (NS) | 1,925 | 2,722 | 4,672 | 3,372 | 4,072 | 4,772 | 5,472 |
| 01-1-2300-1128 | Other | - | 115 | - | - | - | - | - |
| 01-1-2305-1128 | Emergency Operations Center Funding | - | - | - | - | - | - | - |
| 01-1-2300-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-2300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-2305-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-2300-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| 01-1-2300-1800 | Transfer from Equity in Capital | - | 27,249 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **418,193** | **405,106** | **467,316** | **252,197** | **232,756** | **238,508** | **244,462** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **General** | | | | | | | |
| 01-2-2300-1220 | Salary & Wages | 28,685 | 28,784 | 23,247 | 23,770 | 24,305 | 24,852 | 25,411 |
| 01-2-2300-1221 | Payroll Benefits & Overhead | 8,319 | 7,215 | 6,742 | 6,893 | 7,048 | 7,207 | 7,369 |
| 01-2-2300-1222 | Travel | 6,000 | 1,713 | 6,000 | 6,180 | 6,365 | 6,556 | 6,753 |
| 01-2-2300-1223 | Training, Conferences & Memberships | 9,250 | 9,078 | 11,570 | 11,917 | 12,275 | 12,643 | 13,022 |
| 01-2-2300-1224 | Health & Safety | - | - | - | - | - | - | - |
| 01-2-2300-1228 | Contractor Wages | 175,600 | 144,414 | 228,600 | 25,000 | - | - | - |
| 01-2-2300-1229 | Contractor Overhead | 4,184 | 3,090 | 3,940 | 4,058 | 4,180 | 4,305 | 4,435 |
| 01-2-2300-1240 | Vehicle Costs | 7,321 | 9,789 | 7,291 | 7,510 | 7,735 | 7,967 | 8,206 |
| 01-2-2300-1245 | Software & Licenses | - | - | - | - | - | - | - |
| 01-2-2300-1246 | Services - Other | 1,500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-2300-1247 | Services - Phone / Internet | 3,760 | 3,334 | 3,760 | 3,873 | 3,989 | 4,109 | 4,232 |
| 01-2-2300-1268 | Advertising/Communications | - | - | - | - | - | - | - |
| 01-2-2300-1270 | Other | 11,000 | 10,103 | 15,500 | 15,965 | 16,444 | 16,937 | 17,445 |
| 01-2-2300-1271 | Insurance | 1,200 | 1,087 | 1,380 | 1,587 | 1,825 | 2,099 | 2,414 |
| 01-2-2300-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-2300-1281 | Materials & Supplies | 8,500 | 6,108 | 7,500 | 7,725 | 7,957 | 8,195 | 8,441 |
| 01-2-2300-1299 | Contingency | 10,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-2300-1354 | Public Information | 12,000 | 8,959 | 11,000 | 11,330 | 11,670 | 12,020 | 12,381 |
| 01-2-2300-1367 | EOC Equipment Storage | 900 | 900 | 900 | 927 | 955 | 983 | 1,013 |
| 01-2-2300-1368 | Community Alerting System O & M | 11,000 | 11,613 | 11,000 | 11,330 | 11,670 | 12,020 | 12,381 |
| 01-2-2300-1369 | Mobile Hospital O & M | 7,000 | 5,002 | 7,000 | 7,210 | 7,426 | 7,649 | 7,879 |
| 01-2-2300-1370 | Emergency Plan Preparations | 500 | - | 500 | - | - | - | - |
| 01-2-2300-1371 | Volunteer Assistance | 15,000 | 7,969 | 15,000 | 15,450 | 15,914 | 16,391 | 16,883 |
| 01-2-2300-1388 | Rebate Program | 15,000 | 4,940 | 15,000 | - | - | - | - |
| 01-2-2300-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-2300-1430 | Consultant - Computer Systems Services | - | 919 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-2300-1485 | Administration | 46,475 | 46,475 | 48,886 | 48,897 | 50,347 | 51,842 | 53,385 |
| 01-2-2300-1801 | Amortization Expense | - | 27,249 | - | - | - | - | - |
| | **Subtotal General** | **383,193** | **338,740** | **432,316** | **217,197** | **197,756** | **203,508** | **209,462** |

**qathet Regional District**
**REGIONAL EMERGENCY PREPAREDNESS PROGRAM**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **Emergency Operation Center** | | | | | | | |
| 01-2-2305-1299 | EOC - Contingency | - | - | - | - | - | - | - |
| | **Subtotal Emergency Operation Center** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **TOTAL EXPENSES** | **384,393** | **339,827** | **433,696** | **218,784** | **199,581** | **205,607** | **211,876** |
| | | | | | | | | |
| | **DEBT & TRANSFERS** | | | | | | | |
| 01-2-2300-1500 | Transfer to Reserve (NS) | 35,000 | 66,366 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| 01-2-2300-1520 | Deferred Revenue | - | - | - | - | - | - | - |
| 01-2-2300-1506 | Transfer to Capital | - | - | - | - | - | - | - |
| 01-2-2300-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-2300-1558 | Debt Interest | - | - | - | - | - | - | - |
| | **TOTAL DEBT & TRANSFERS** | **35,000** | **66,366** | **35,000** | **35,000** | **35,000** | **35,000** | **35,000** |
| | | | | | | | | |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **418,193** | **405,106** | **467,316** | **252,197** | **232,756** | **238,508** | **244,462** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | | | | | | | | |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-2300-1142 | Transfer from Reserve (NS) | 21,000 | 7,877 | 100,000 | - | - | - | - |
| 01-5-2300-1152 | Transfer from Operating | - | - | - | - | - | - | - |
| 01-5-2300-1143 | Borrowing | - | - | - | - | - | - | - |
| 01-5-2300-1023 | Grant | 25,500 | 25,413 | 12,500 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **46,500** | **33,290** | **112,500** | **-** | **-** | **-** | **-** |
| | | | | | | | | |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-2300-1220 | Salary & Wages | - | 45 | - | - | - | - | - |
| 01-6-2300-1221 | Employee Benefits | - | 10 | - | - | - | - | - |
| 01-6-2300-1471 | Buildings | - | - | - | - | - | - | - |
| 01-6-2300-1475 | Equipment | 46,500 | 33,235 | 112,500 | - | - | - | - |
| 01-6-2300-1478 | Vehicle | | | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **46,500** | **33,290** | **112,500** | **-** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | | | | | | | | |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 207,844 | 207,844 | 266,333 | 201,333 | 236,333 | 271,333 | 306,333 |
| | Interest Earned | 1,925 | 2,722 | 4,672 | 3,372 | 4,072 | 4,772 | 5,472 |
| | Transfers from Operating | 33,075 | 63,645 | 30,328 | 31,628 | 30,928 | 30,228 | 29,528 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | (21,000) | (7,877) | (100,000) | - | - | - | - |
| | Closing Balance | 221,844 | 266,333 | 201,333 | 236,333 | 271,333 | 306,333 | 341,333 |

## 2023 Heritage Conservation

This function is funded by taxpayers within the municipality, SIGD, electoral area A, B, and C and provides for a heritage conservation service mainly to support the operation of museums and heritage attractions.

A requisition limit has not been set for the service.

**qathet Regional District**
**HERITAGE CONSERVATION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | 1.16 | 1.03 | 1.03 | 1.03 | 1.03 |
| 01-1-3000-1001 | Requisition - Property Value Tax | 211,500 | 211,500 | 244,500 | 251,790 | 259,299 | 267,033 | 274,999 |
| 01-1-3000-1120 | Interest Revenue | - | - | - | - | - | - | - |
| 01-1-3000-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **211,500** | **211,500** | **244,500** | **251,790** | **259,299** | **267,033** | **274,999** |
| | **EXPENSES** | | | | | | | |
| 01-2-3000-1215 | Powell River Museum Contribution | 210,000 | 210,000 | 243,000 | 250,290 | 257,799 | 265,533 | 273,499 |
| 01-2-3000-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES** | **211,500** | **211,500** | **244,500** | **251,790** | **259,299** | **267,033** | **274,999** |
| 01-2-3000-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | | | | |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **211,500** | **211,500** | **244,500** | **251,790** | **259,299** | **267,033** | **274,999** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

## 2023 Emergency Telephone 9-1-1

This function is funded by taxpayers within the municipality, electoral area A, B, C and D and provides for emergency 9-1-1 services.

**qathet Regional District**
**EMERGENCY TELEPHONE (911) SERVICES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.11 | 1.11 | 1.06 | 0.98 | 1.03 | 1.03 | 1.03 |
| 01-1-3200-1001 | Requisition - Property Value Tax | 211,329 | 211,329 | 224,931 | 220,622 | 228,029 | 235,379 | 241,875 |
| 01-1-3200-1080 | Fees | 45,282 | 49,460 | 46,427 | 45,499 | 44,589 | 43,697 | 42,823 |
| 01-1-3200-1128 | Other Revenue | 1,939 | 2,245 | 1,939 | 1,997 | 2,057 | 2,119 | 2,182 |
| 01-1-3200-1150 | Prior Year Surplus | 8,232 | 8,232 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **266,781** | **271,265** | **273,297** | **268,118** | **274,675** | **281,195** | **286,881** |
| | **EXPENSES** | | | | | | | |
| 01-2-3200-1215 | North Island 911 Contribution | 223,223 | 221,867 | 228,010 | 234,272 | 240,087 | 245,821 | 250,737 |
| 01-2-3200-1256 | Telus Handling Charge | 5,040 | 5,137 | 4,833 | 4,736 | 4,642 | 4,549 | 4,458 |
| 01-2-3200-1270 | Other | - | - | - | - | - | - | - |
| 01-2-3200-1271 | Insurance | 1,491 | 1,375 | 1,714 | 1,971 | 2,267 | 2,607 | 2,998 |
| 01-2-3200-1299 | Contingency | 15,000 | - | 7,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-3200-1362 | Legal Fees | - | - | 10,000 | - | - | - | - |
| 01-2-3200-1485 | Administration | 22,028 | 22,028 | 21,740 | 22,138 | 22,680 | 23,218 | 23,687 |
| | **TOTAL EXPENSES** | **266,781** | **250,407** | **273,297** | **268,118** | **274,675** | **281,195** | **286,881** |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **266,781** | **250,407** | **273,297** | **268,118** | **274,675** | **281,195** | **286,881** |
| | Net Surplus (Deficit) | - | 20,858 | - | - | - | - | - |

## 2023 Waste Management

This function is funded by taxpayers within all of the membership areas and provides for long term planning and management of solid waste for the entire regional district. “Working Towards Zero Waste” is the philosophy held by the qathet Regional District that informs it’s initiatives and programs. The qathet Regional District recently updated its Solid Waste Management Plan to guide how we will recycle, compost and dispose of the region’s garbage for the next 10-20 years. The Plan was reviewed by the Ministry of Environment and Climate Change Strategy and approved in 2018.

**qathet Regional District**
**WASTE MANAGEMENT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.86 | 1.86 | 1.19 | 1.49 | 1.06 | 1.03 | 1.04 |
| 01-1-3500-1001 | Requisition - Property Value Tax | 1,387,284 | 1,387,284 | 1,655,524 | 2,458,797 | 2,615,326 | 2,692,486 | 2,806,265 |
| 01-1-3500-1023 | Grant | 14,000 | 6,150 | 21,450 | - | - | - | - |
| 01-1-3500-1090 | Tipping Fees - Mainland | 1,480,000 | 1,578,479 | 1,570,515 | 1,539,280 | 1,570,515 | 1,601,750 | 1,632,985 |
| 01-1-3505-1090 | Tipping Fees - Lasqueti | 5,000 | 4,091 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-1-3500-1091 | Recycling BC Incentives/Fees | 90,000 | 111,988 | 112,465 | 115,839 | 119,314 | 122,894 | 126,580 |
| 01-1-3500-1092 | Trash Bash Contribution | - | - | - | - | - | - | - |
| 01-1-3500-1093 | Sales - Other | - | - | - | - | - | - | - |
| 01-1-3500-1120 | Interest Revenue (NS) | 15,756 | 18,099 | 28,574 | 15,395 | 14,288 | 14,755 | 16,106 |
| 01-1-3500-1128 | Other | 13,780 | 16,718 | 15,390 | 15,852 | 16,327 | 16,817 | 17,322 |
| 01-1-3500-1129 | Proceeds on Sale of Assets | - | - | - | - | - | - | - |
| 01-1-3505-1128 | Other - Lasqueti | - | 4,604 | - | - | - | - | - |
| 01-1-3505-1129 | Proceeds on Sale of Assets Lasqueti | - | - | - | - | - | - | - |
| 01-1-3500-1140 | Transfer from Reserve (CW) | 20,700 | - | 20,700 | - | - | - | - |
| 01-1-3500-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-3505-1146 | Transfer from Landfill Liability | 18,850 | 20,617 | 18,850 | 19,416 | 19,998 | 20,598 | 21,216 |
| 01-1-3500-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-3500-1150 | Prior Year Surplus | - 40,000 | - 29,473 | 35,000 | - | 100,000 | 100,000 | 100,000 |
| 01-1-3500-1194 | Invasive species treatment | 1,000 | - | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 |
| 01-1-3500-1499 | Gain on Sale of Assets | - | - | - | - | - | - | - |
| 01-1-3500-1800 | Transfer from Equity in Capital | - | 41,435 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **3,006,370** | **3,159,993** | **3,484,469** | **4,170,748** | **4,462,113** | **4,575,825** | **4,727,184** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **Waste Management - Mainland** | | | | | | | |
| 01-2-3500-1220 | Salary & Wages | 96,958 | 71,587 | 123,955 | 126,744 | 69,595 | 71,161 | 72,762 |
| 01-2-3500-1221 | Payroll Benefits & Overhead | 28,118 | 17,080 | 35,947 | 36,756 | 37,583 | 38,428 | 39,293 |
| 01-2-3500-1222 | Travel | 5,000 | 192 | 7,735 | 7,967 | 8,206 | 8,452 | 8,706 |
| 01-2-3500-1223 | Training, Conferences and Memberships | 4,750 | 1,950 | 5,950 | 6,129 | 6,312 | 6,502 | 6,697 |
| 01-2-3500-1224 | Health & Safety | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-3500-1228 | Contractor Wages | 6,388 | 6,388 | 6,388 | 6,580 | 6,777 | 6,980 | 7,190 |
| 01-2-3500-1229 | Contractor Overhead | 5,762 | 5,311 | 8,169 | 8,414 | 8,666 | 8,926 | 9,194 |
| 01-2-3500-1240 | Burn Boss O&M | 1,400 | 957 | 1,400 | 1,442 | 1,485 | 1,530 | 1,576 |
| 01-2-3500-1255 | Consulting Fees | 5,000 | - | 23,500 | 5,000 | 5,150 | 5,305 | 5,464 |
| 01-2-3500-1268 | Communications/Advertising | 5,000 | 4,016 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-3500-1270 | Other | 12,629 | 3,871 | 12,629 | 13,008 | 13,398 | 13,800 | 14,214 |
| 01-2-3500-1271 | Insurance | 14,372 | 12,062 | 16,528 | 19,007 | 21,858 | 25,137 | 28,907 |
| 01-2-3500-1274 | Studies/Professional Fees | 25,700 | - | 20,700 | 50,000 | 51,500 | 53,045 | 54,636 |
| 01-2-3500-1294 | Purchases for resale | - | - | - | - | - | - | - |
| 01-2-3500-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-3500-1354 | Public Information | 132,493 | 133,145 | 146,198 | 150,583 | 155,101 | 159,754 | 164,547 |
| 01-2-3500-1362 | Legal | 30,000 | 11,644 | 30,000 | 30,900 | 31,827 | 32,782 | 33,765 |
| 01-2-3500-1372 | Shoreline Cleanup | 11,600 | 10,660 | 11,600 | 11,948 | 12,306 | 12,676 | 13,056 |
| 01-2-3500-1376 | Waste Handling | 257,124 | 266,537 | 282,619 | 291,098 | 299,831 | 308,826 | 318,090 |
| 01-2-3500-1377 | Waste Transport | 537,118 | 558,538 | 579,373 | 596,754 | 614,657 | 633,097 | 652,089 |
| 01-2-3500-1378 | Waste Disposal | 685,750 | 740,223 | 750,356 | 787,124 | 825,693 | 866,152 | 908,593 |
| 01-2-3500-1379 | Organics Diversion | 154,000 | 184,151 | 154,000 | 158,620 | 163,379 | 168,280 | 173,328 |
| 01-2-3500-1380 | Bin Service | - | - | - | - | - | - | - |
| 01-2-3500-1381 | ICI Recycling | 16,000 | - | 16,000 | 16,480 | 16,974 | 17,484 | 18,008 |
| 01-2-3500-1382 | Texada Transfer Station | 3,500 | 4,175 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 01-2-3500-1383 | Depot Operation | 311,989 | 330,203 | 311,989 | 321,349 | 330,990 | 340,919 | 351,147 |

**qathet Regional District**
**WASTE MANAGEMENT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| 01-2-3500-1384 | Illegal Dumping | 3,000 | 1,404 | 11,000 | 11,330 | 11,670 | 12,020 | 12,381 |
| 01-2-3500-1386 | Invasive Species | 15,725 | 3,258 | 15,725 | 16,197 | 16,683 | 17,183 | 17,699 |
| 01-2-3500-1387 | Depot Maintenance | 5,000 | 937 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-3500-1388 | Rebate Programs | 27,000 | 13,616 | 30,400 | - | - | - | - |
| 01-2-3500-1392 | Bylaw Enforcement | - | - | - | - | - | - | 32,500 |
| 01-2-3500-1420 | Safety Equipment | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-3500-1485 | Administration | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 01-2-3500-1495 | Transfer to Equity in Capital | - | - | - | - | - | - | - |
| 01-2-3500-1801 | Amortization Expense | - | 41,435 | - | - | - | - | - |
| | **Subtotal Waste Management - Mainland** | **2,452,878** | **2,473,340** | **2,666,161** | **2,737,848** | **2,774,494** | **2,873,736** | **3,009,599** |
| | **Waste Management - Resource Recovery Center** | | | | | | | |
| 01-2-3500-1389 | Resource Recovery Center Operation | - | - | - | 210,000 | 430,000 | 438,000 | 446,760 |
| 01-2-3500-1391 | Marine Avenue Landfill Monitoring | - | 23,649 | 30,000 | 30,900 | 31,827 | 32,782 | 33,765 |
| 01-2-3510-1404 | Facility/Grounds Repairs/Maintenance | - | 2,138 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| | **Subtotal Waste Management - Resource Recovery Cei** | **-** | **25,787** | **32,500** | **243,475** | **464,479** | **473,514** | **483,339** |
| | **Waste Management - Lasqueti** | | | | | | | |
| 01-2-3505-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-2-3505-1221 | Payroll Benefits & Overhead | - | 8 | - | - | - | - | - |
| 01-2-3505-1222 | Travel | 2,000 | 667 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-3505-1228 | Contractor Wages | 40,509 | 40,587 | 43,270 | 44,568 | 45,905 | 47,282 | 48,700 |
| 01-2-3505-1229 | Contractor Overhead | 2,436 | 2,059 | 2,857 | 2,943 | 3,031 | 3,122 | 3,215 |
| 01-2-3505-1244 | Equipment Purchases | - | - | - | - | - | - | - |
| 01-2-3505-1270 | Other | 2,007 | - | 2,007 | 2,067 | 2,129 | 2,193 | 2,259 |
| 01-2-3505-1271 | Insurance | 2,635 | 2,326 | 3,030 | 3,484 | 4,007 | 4,608 | 5,299 |
| 01-2-3505-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-3505-1352 | Public Education | 6,800 | 4,615 | 6,800 | 7,004 | 7,214 | 7,431 | 7,653 |
| 01-2-3505-1372 | Shoreline Cleanup | 1,200 | - | 1,200 | 1,236 | 1,273 | 1,311 | 1,351 |
| 01-2-3505-1373 | Site Maintenenance & Monitoring | - | - | - | - | - | - | - |
| 01-2-3505-1375 | Services Coordination | - | - | - | - | - | - | - |
| 01-2-3505-1376 | Waste Handling | - | - | - | - | - | - | - |
| 01-2-3505-1377 | Waste Transport | 32,500 | 24,047 | 32,500 | 33,475 | 34,479 | 35,514 | 36,579 |
| 01-2-3505-1378 | Waste Disposal | 8,000 | 8,282 | 8,000 | 8,240 | 8,487 | 8,742 | 9,004 |
| 01-2-3505-1383 | Depot Operation | 33,219 | 31,506 | 34,400 | 35,432 | 36,495 | 37,590 | 38,718 |
| 01-2-3505-1390 | Lasqueti Landfill Closure | - | - | - | - | - | - | - |
| 01-2-3505-1391 | Lasqueti Landfill Monitoring | 18,850 | 20,617 | 18,850 | 19,416 | 19,998 | 20,598 | 21,216 |
| 01-2-3505-1420 | Safety Equipment Lasqueti | 1,000 | 64 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 01-2-3505-1467 | Lasqueti Landfill Liability Costs | - | - | - | - | - | - | - |
| | **Subtotal Waste Management - Lasqueti** | **151,156** | **134,778** | **155,914** | **160,924** | **166,140** | **171,575** | **177,246** |
| | **TOTAL EXPENSES** | **2,604,033** | **2,633,905** | **2,854,574** | **3,142,248** | **3,405,113** | **3,518,825** | **3,670,184** |
| | **DEBT AND TRANSFERS** | | | | | | | |
| 01-2-3500-1500 | Transfer to Reserve (NS) | 125,837 | 447,586 | 319,621 | 50,000 | 78,500 | 78,500 | 78,500 |
| 01-2-3500-1502 | Transfer to Landfill Liability Reserve (NS) | 30,000 | 35,245 | 8,773 | - | - | - | - |
| 01-2-3500-1510 | Tranfer to Shoreline Clean Up Reserve (NS) | 1,500 | 1,525 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-3500-1557 | Debt Principle | - | - | - | 255,000 | 255,000 | 255,000 | 255,000 |
| 01-2-3500-1558 | Debt Interest | 245,000 | 6,732 | 300,000 | 722,000 | 722,000 | 722,000 | 722,000 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **3,006,370** | **3,124,993** | **3,484,469** | **4,170,748** | **4,462,113** | **4,575,825** | **4,727,184** |
| | Net Surplus (Deficit) | - | 35,000 | - | - | - | - | - |

**qathet Regional District**
**WASTE MANAGEMENT**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-3500-1023 | Grant | 2,969,905 | 1,136,625 | 2,200,000 | - | - | - | - |
| 01-5-3500-1128 | Other Revenue | - | - | 900,000 | - | - | - | - |
| 01-5-3500-1140 | Transfer from Reserve (CW) | 500,000 | - | 500,000 | - | - | - | - |
| 01-5-3500-1142 | Transfer from Reserve (NS) | 931,829 | 891,754 | 970,000 | 96,000 | 45,000 | - | 5,000 |
| 01-5-3500-1143 | Borrowing | 8,311,265 | 1,410,695 | 11,261,000 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **12,712,999** | **3,439,074** | **15,831,000** | **96,000** | **45,000** | **-** | **5,000** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-3500-1220 | Salary & Wages | - | 2,040 | - | - | - | - | - |
| 01-6-3500-1221 | Employee Benefits | - | 575 | - | - | - | - | - |
| 01-6-3500-1470 | Land - Improvements | 8,152,392 | 120,571 | 1,825,500 | - | - | - | - |
| 01-6-3500-1471 | Structures/Buildings | 4,360,608 | 3,295,164 | 13,270,500 | 96,000 | 45,000 | - | 5,000 |
| 01-6-3500-1475 | Equipment - General | 200,000 | 20,724 | 735,000 | - | - | - | - |
| 01-6-3505-1475 | Equipment - General | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **12,713,000** | **3,439,074** | **15,831,000** | **96,000** | **45,000** | **-** | **5,000** |
| | Net Surplus (Deficit) | (1) | - | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 1,159,650 | 1,159,650 | 715,482 | 65,103 | 19,103 | 52,603 | 131,103 |
| | Interest Earned | 15,692 | 17,970 | 19,621 | 6,613 | 5,693 | 6,363 | 7,933 |
| | Transfers from Operating | 110,145 | 429,616 | 300,000 | 43,387 | 72,807 | 72,137 | 70,567 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | (931,829) | (891,754) | (970,000) | (96,000) | (45,000) | - | (5,000) |
| | Closing Balance | 353,658 | 715,482 | 65,103 | 19,103 | 52,603 | 131,103 | 204,603 |
| | **SHORELINE CLEANUP NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 7,574 | 7,574 | 9,099 | 10,599 | 12,099 | 13,599 | 15,099 |
| | Interest Earned | 64 | 129 | 180 | 210 | 240 | 270 | 300 |
| | Transfers from Operating | 1,436 | 1,396 | 1,320 | 1,290 | 1,260 | 1,230 | 1,200 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 9,074 | 9,099 | 10,599 | 12,099 | 13,599 | 15,099 | 16,599 |
| | **NON-STATUTORY RESERVE - Landfill Liability** | | | | | | | |
| | Opening Balance | 408,668 | 408,668 | 423,296 | 413,219 | 402,376 | 390,733 | 378,257 |
| | Interest Earned | - | 446 | 8,773 | 8,572 | 8,355 | 8,122 | 7,873 |
| | Transfers from Operating | 30,000 | 34,799 | - | - | - | - | - |
| | Transfer to Operating | (18,850) | (20,617) | (18,850) | (19,416) | (19,998) | (20,598) | (21,216) |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 419,818 | 423,296 | 413,219 | 402,376 | 390,733 | 378,257 | 364,914 |

# Electoral Area Shared Services

## 2023 Electoral Area Administration

This function is funded by taxpayers within electoral areas A through E and provides for:

- Directors' remuneration related to electoral area governance.
- Costs associated with the local government elections.
- Electoral Area portion of shared wages and overhead.

Funds are set aside annually into a reserve to fund the local government election every four years to avoid the need for a large tax increase in the year of the election.

**qathet Regional District**
**ELECTORAL AREA ADMINISTRATION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.65 | 1.65 | 1.01 | 1.28 | 1.03 | 1.03 | 1.04 |
| 01-1-1120-1001 | Requisition - Property Value Tax | 164,972 | 164,972 | 166,553 | 213,360 | 219,527 | 225,572 | 233,489 |
| 01-1-1121-1001 | Requisition - Property Value Tax - EA 'A' | 198 | 198 | 183 | 515 | 530 | 546 | 563 |
| 01-1-1122-1001 | Requisition - Property Value Tax - EA 'B' | - | - | 32 | 412 | 424 | 437 | 450 |
| 01-1-1123-1001 | Requisition - Property Value Tax - EA 'C' | 1,635 | 1,635 | 1,409 | 1,648 | 1,697 | 1,748 | 1,801 |
| 01-1-1124-1001 | Requisition - Property Value Tax - EA 'D' | - | - | - | 412 | 424 | 437 | 450 |
| 01-1-1125-1001 | Requisition - Property Value Tax - EA 'E' | - | - | 13 | 412 | 424 | 437 | 450 |
| 01-1-1120-1120 | Interest Revenue (NS) | 1,078 | 1,846 | 2,975 | 1,815 | 1,855 | 1,895 | 1,935 |
| 01-1-1120-1128 | Other | 15,000 | 40,728 | 15,000 | - | - | - | 15,000 |
| 01-1-1120-1130 | Recoveries (EA Share) | 60,281 | 60,281 | 51,886 | 48,340 | 49,408 | 50,776 | 65,454 |
| 01-1-1120-1142 | Transfer from Reserve (NS) | 40,000 | - | 60,000 | - | - | - | 50,000 |
| 01-1-1120-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1120-1150 | Prior Year Surplus - Operating - Shared | 49,904 | 49,903 | - | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-1-1121-1150 | Prior Year Surplus - Operating - EA A | 302 | 302 | 317 | - | - | - | - |
| 01-1-1122-1150 | Prior Year Surplus - Operating - EA B | 400 | 400 | 368 | - | - | - | - |
| 01-1-1123-1150 | Prior Year Surplus - Operating - EA C | (35) | (35) | 191 | - | - | - | - |
| 01-1-1124-1150 | Prior Year Surplus - Operating - EA D | 400 | 400 | 400 | - | - | - | - |
| 01-1-1125-1150 | Prior Year Surplus - Operating - EA E | 400 | 400 | 387 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **334,534** | **321,032** | **299,714** | **306,914** | **314,291** | **321,849** | **409,593** |
| | **EXPENDITURES** | | | | | | | |
| | **General** | | | | | | | |
| 01-2-1120-1200 | Electoral Area Shared Expenses | 10,000 | - | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-1120-1220 | Electoral Area Shared Wages | 149,012 | 141,242 | 155,910 | 159,418 | 163,005 | 166,672 | 170,422 |
| 01-2-1120-1221 | Electoral Area Shared Benefits | 45,213 | 35,125 | 47,331 | 48,396 | 49,485 | 50,598 | 51,737 |
| 01-2-1120-1226 | Convention Hosting | - | - | - | - | - | - | - |
| 01-2-1120-1230 | Directors Remuneration | 26,134 | 26,574 | 27,674 | 28,296 | 28,933 | 29,584 | 30,250 |
| 01-2-1120-1232 | Directors Expenses | 2,000 | 1,887 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-1120-1233 | Convention/Delegates Dues | 36,875 | 19,601 | 56,500 | 58,195 | 59,941 | 61,739 | 63,591 |
| 01-2-1120-1234 | Enumeration & Election | 60,000 | 38,371 | - | - | - | - | 80,000 |
| | **Subtotal General** | **329,234** | **262,800** | **294,414** | **301,515** | **308,790** | **316,243** | **403,879** |
| | **Electoral Areas** | | | | | | | |
| 01-2-1121-1200 | Electoral Area A | 500 | 183 | 500 | 515 | 530 | 546 | 563 |
| 01-2-1122-1200 | Electoral Area B | 400 | 32 | 400 | 412 | 424 | 437 | 450 |
| 01-2-1123-1200 | Electoral Area C | 1,600 | 1,409 | 1,600 | 1,648 | 1,697 | 1,748 | 1,801 |
| 01-2-1124-1200 | Electoral Area D | 400 | - | 400 | 412 | 424 | 437 | 450 |
| 01-2-1125-1200 | Electoral Area E | 400 | 13 | 400 | 412 | 424 | 437 | 450 |
| | **Subtotal Electoral Area** | **3,300** | **1,637** | **3,300** | **3,399** | **3,501** | **3,606** | **3,714** |
| | **TOTAL EXPENSES** | **332,534** | **264,437** | **297,714** | **304,914** | **312,291** | **319,849** | **407,593** |
| 01-2-1120-1500 | Transfer to Reserve (NS) | 2,000 | 54,931 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **334,534** | **319,368** | **299,714** | **306,914** | **314,291** | **321,849** | **409,593** |
| | Net Surplus (Deficit) | - | 1,664 | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 147,834 | 147,834 | 202,765 | 144,765 | 146,765 | 148,765 | 150,765 |
| | Interest Earned | 1,078 | 1,846 | 2,975 | 1,815 | 1,855 | 1,895 | 1,935 |
| | Transfers from Operating | 922 | 53,085 | (975) | 185 | 145 | 105 | 65 |
| | Transfer to Operating | (40,000) | - | (60,000) | - | - | - | (50,000) |
| | Closing Balance | 109,834 | 202,765 | 144,765 | 146,765 | 148,765 | 150,765 | 102,765 |

## 2023 Electoral Area Feasibility Studies

This function is funded by taxpayers within electoral areas A through E and provides funds for the establishment of new services. This function also provides for other studies that are funded by grants but that do not fit under another service. The costs that are expended to establish a new service become the costs of the new service so are repaid at that time.

**qathet Regional District**
**ELECTORAL AREA FEASIBILITY STUDIES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 0.98 | 0.98 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-1140-1001 | Requisition - Property Value Tax | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 01-1-1140-1022 | Grant | - | 20,000 | - | - | - | - | - |
| 01-1-1140-1120 | Interest Revenue (NS) | 2,162 | 2,933 | 4,709 | 4,854 | 4,379 | 4,466 | 4,555 |
| 01-1-1140-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-1140-1140 | Transfer from Grant (CW) | - | - | - | - | 27,300 | - | - |
| 01-1-1140-1142 | Transfer from Reserve (NS) | 12,500 | - | - | 28,606 | - | - | - |
| 01-1-1140-1143 | Transfer from Local Gov Climate Action Reserve | - | 2,400 | - | - | - | - | - |
| 01-1-1140-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **39,662** | **50,333** | **29,709** | **58,460** | **56,679** | **29,466** | **29,555** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 01-2-1140-0001 | Savary Island Community Recreation 2017 | 35,000 | 150 | - | - | - | - | - |
| 01-2-1140-0002 | Squitty Bay Dock Service Study 2017 | - | - | - | - | - | - | - |
| 01-2-1140-0003 | Sub-Regional Museum Service 2017 | - | - | - | - | - | - | - |
| 01-2-1140-0004 | Economic Development 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0005 | Sub-Regional Recreation Service 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0006 | Regional Potable Water Transmission Line Study 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0007 | Lasqueti Health Center Service Study 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0008 | Lund Water System Conversion 2018 | - | 35,278 | 20,000 | 28,606 | - | - | - |
| 01-2-1140-0009 | Gillies Bay ID Water Conservation Study 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0010 | Pete's Lake Water Users Society-Water Quality Study 201 | - | - | - | - | - | - | - |
| 01-2-1140-0011 | Tourism Powell River Signage Renewal 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0012 | Lasqueti Community Association - Hall Revitalization 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0013 | Drainage Control and Stormwater Mgmt Study 2018 | - | - | - | - | - | - | - |
| 01-2-1140-0014 | Economic Development Strategy | - | - | - | - | - | - | - |
| 01-2-1140-0015 | Connected Communites Study | - | - | - | - | - | - | - |
| 01-2-1140-0016 | Sequestration/Natural Asset Restoration | - | - | - | - | 27,300 | - | - |
| 01-2-1140-0017 | Pine Tree Place ID IPG Study | - | - | - | - | - | - | - |
| 01-2-1140-0018 | Van Isl Climate Action Steering Committee | - | 2,400 | - | - | - | - | - |
| 01-2-1140-1299 | Contingency | - | - | - | 22,500 | 22,500 | 22,500 | 22,500 |
| 01-2-1140-1485 | Administration | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| | **TOTAL EXPENSES** | **37,500** | **40,328** | **22,500** | **53,606** | **52,300** | **25,000** | **25,000** |
| 01-2-1140-1500 | Transfer to Feasibility Reserve (NS) | 2,162 | 10,005 | 7,209 | 4,854 | 4,379 | 4,466 | 4,555 |
| 01-2-1140-1504 | Transfer to Reserve (CW) | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **39,662** | **50,333** | **29,709** | **58,460** | **56,679** | **29,466** | **29,555** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | | | | | | | | |
| | **NON-STATUTORY EA FEASIBILITY RESERVE** | | | | | | | |
| | Opening Balance | 235,472 | 235,472 | 245,548 | 252,757 | 229,005 | 233,384 | 237,850 |
| | Interest Earned | 2,162 | 2,933 | 4,709 | 4,854 | 4,379 | 4,466 | 4,555 |
| | Transfers from Operating | - | 7,072 | 2,500 | - | - | - | - |
| | Repayments from Service Establishment - Lasqueti Healtł | 100 | 71 | - | - | - | - | - |
| | Transfer to Operating | (12,500) | - | - | (28,606) | - | - | - |
| | Closing Balance | 225,234 | 245,548 | 252,757 | 229,005 | 233,384 | 237,850 | 242,405 |

## 2023 Planning Service

This function is funded by taxpayers within electoral areas A through D. The Planning function provides land use planning services to electoral areas A, B, C and D of the qathet Regional District. The City of Powell River and Tla'amin Nation have their own planning departments and Electoral Area E (Lasqueti Island) receives its planning services from the Islands Trust.

**qathet Regional District**
**REGIONAL PLANNING**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 0.82 | 0.82 | 1.01 | 1.08 | 1.03 | 1.03 | 1.03 |
| 01-1-1200-1001 | Requisition - Property Value Tax | 295,942 | 295,942 | 298,714 | 323,281 | 332,754 | 342,513 | 352,576 |
| 01-1-1200-1023 | Grants | 130,350 | 130,350 | - | - | - | - | - |
| 01-1-1200-1030 | Map/Information Sales | 500 | 123 | 500 | 515 | 530 | 546 | 563 |
| 01-1-1200-1035 | Applications, Amendments, Permits | 2,200 | 750 | 2,200 | 2,266 | 2,334 | 2,404 | 2,476 |
| 01-1-1200-1120 | Investment Revenue (NS) | 2,722 | 3,783 | 6,228 | 3,476 | 3,306 | 3,252 | 3,073 |
| 01-1-1200-1121 | Investment Revenue (S) | 4,145 | 6,805 | 14,278 | 4,186 | 4,228 | 4,270 | 4,313 |
| 01-1-1200-1128 | Other Revenue | - | 285,450 | - | - | - | - | - |
| 01-1-1200-1140 | Transfer from Reserve (CW) | 14,000 | - | 14,840 | - | - | - | - |
| 01-1-1200-1142 | Transfer from Reserve (NS) | 89,000 | 89,000 | 143,830 | 15,000 | 10,000 | 10,000 | 10,000 |
| 01-1-1200-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1200-1150 | Prior Year Surplus - Operating | - | - | - | 55,000 | 60,000 | 60,000 | 60,000 |
| 01-1-1200-1800 | Transfer from Equity in Capital | - | 16,592 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **538,859** | **828,795** | **480,590** | **403,724** | **413,153** | **422,986** | **433,001** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **General** | | | | | | | |
| 01-2-1200-1220 | Salary & Wages | 131,015 | 120,061 | 128,241 | 131,127 | 134,077 | 137,094 | 140,178 |
| 01-2-1200-1221 | Payroll Benefits & Overhead | 46,458 | 29,568 | 41,847 | 42,789 | 43,752 | 44,736 | 45,742 |
| 01-2-1200-1222 | Travel | 5,000 | 1,704 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-1200-1223 | Training, Conferences & Memberships | 3,000 | 2,269 | 2,956 | 3,045 | 3,136 | 3,230 | 3,327 |
| 01-2-1200-1230 | Director Remuneration | 9,982 | 9,481 | 10,551 | 10,868 | 11,194 | 11,530 | 11,875 |
| 01-2-1200-1232 | Director Expense | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-1200-1245 | Software & Licenses | 1,750 | 1,515 | 1,785 | 1,839 | 1,894 | 1,951 | 2,009 |
| 01-2-1200-1255 | Consultant | - | - | - | - | - | - | - |
| 01-2-1200-1268 | Communications/Advertising | 5,200 | 8,214 | - | - | - | - | - |
| 01-2-1200-1271 | Insurance | 2,464 | 1,946 | 2,834 | 3,259 | 3,747 | 4,310 | 4,956 |
| 01-2-1200-1281 | Material/Supplies | - | 28 | - | - | - | - | - |
| 01-2-1200-1284 | Meeting Expenses | 500 | 497 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-1200-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-1200-1323 | General Expenditures & Mapping | 3,750 | 7,180 | 6,943 | 7,151 | 7,366 | 7,587 | 7,814 |
| 01-2-1200-1362 | Legal | 68,500 | 12,689 | 70,000 | 68,500 | 68,500 | 68,500 | 68,500 |
| 01-2-1200-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-1200-1430 | Consultant - Computer Systems Services | - | - | - | - | - | - | - |
| 01-2-1200-1485 | Administration (Overhead Allocation) | 89,024 | 89,065 | 94,306 | 96,727 | 99,362 | 102,078 | 104,880 |
| 01-2-1200-1801 | Amortization Expense | - | 16,592 | - | - | - | - | - |
| | **Subtotal General** | **367,642** | **300,809** | **365,464** | **371,484** | **379,393** | **387,571** | **396,035** |
| | | | | | | | | |
| | **Planning Projects** | | | | | | | |
| 01-2-1205-1222 | Travel | - | - | - | - | - | - | - |
| 01-2-1205-1268 | Advertising/Communications | - | - | 15,950 | 16,429 | 16,921 | 17,429 | 17,952 |
| 01-2-1205-1324 | Reproduction & Mapping | - | - | - | - | - | - | - |
| 01-2-1205-1255 | Consultants & Other Labour | 158,350 | 135,459 | 73,670 | - | - | - | - |
| 01-2-1205-1327 | General Project Expenditures | - | - | - | - | - | - | - |
| 01-2-1205-1328 | Other Planning Projects | - | - | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-1205-1362 | Legal Fees | - | - | - | - | - | - | - |
| | **Subtotal Planning Projects** | **158,350** | **135,459** | **94,620** | **21,579** | **22,226** | **22,893** | **23,579** |
| | **TOTAL EXPENSES** | **525,992** | **436,268** | **460,084** | **393,062** | **401,619** | **410,464** | **419,615** |

**qathet Regional District**
**REGIONAL PLANNING**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| 01-2-1200-1500 | Transfer to Reserve (NS) | 8,722 | 100,272 | 6,228 | 6,476 | 7,306 | 8,252 | 9,073 |
| 01-2-1200-1501 | Transfer to Reserve (S) | 4,145 | 292,255 | 14,278 | 4,186 | 4,228 | 4,270 | 4,313 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **538,859** | **828,795** | **480,590** | **403,724** | **413,153** | **422,986** | **433,001** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-1200-1142 | Transfer from Reserve (NS) | 90,000 | 56,330 | - | - | - | 7,200 | 70,000 |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **90,000** | **56,330** | **-** | **-** | **-** | **7,200** | **70,000** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-1200-1475 | Equipment - General | 90,000 | 54,666 | - | - | - | 7,200 | 70,000 |
| | **TOTAL CAPITAL SPENDING** | **90,000** | **54,666** | **-** | **-** | **-** | **7,200** | **70,000** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 361,744 | 361,744 | 316,686 | 179,084 | 170,560 | 167,866 | 158,918 |
| | Interest Earned | 2,722 | 3,783 | 6,228 | 3,476 | 3,306 | 3,252 | 3,073 |
| | Transfers from Operating | 6,000 | 96,489 | - | 3,000 | 4,000 | 5,000 | 6,000 |
| | Transfer to Operating | - | (89,000) | (143,830) | (15,000) | (10,000) | (10,000) | (10,000) |
| | Transfer to Capital | (90,000) | (56,330) | - | - | - | (7,200) | (70,000) |
| | Closing Balance | 280,466 | 316,686 | 179,084 | 170,560 | 167,866 | 158,918 | 87,991 |
| | **COMMUNITY PARKS RESERVE - EA A (CASH IN LIEU OF PARK LAND)** | | | | | | | |
| | Opening Balance | 231,073 | 231,073 | 360,951 | 368,170 | 375,534 | 383,044 | 390,705 |
| | Interest Earned | 2,984 | 3,678 | 7,156 | 7,299 | 7,445 | 7,594 | 7,746 |
| | Transfers from Operating | - | 126,200 | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 234,057 | 360,951 | 368,170 | 375,534 | 383,044 | 390,705 | 398,519 |
| | **COMMUNITY PARKS RESERVE - EA B (CASH IN LIEU OF PARK LAND)** | | | | | | | |
| | Opening Balance | 52,795 | 52,795 | 212,885 | 217,143 | 221,486 | 225,916 | 230,434 |
| | Interest Earned | 682 | 840 | 4,243 | 4,328 | 4,415 | 4,503 | 4,593 |
| | Transfers from Operating | - | 159,250 | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 53,477 | 212,885 | 217,143 | 221,486 | 225,916 | 230,434 | 235,043 |
| | **COMMUNITY PARKS RESERVE - EA C (CASH IN LIEU OF PARK LAND)** | | | | | | | |
| | Opening Balance | 143,607 | 143,607 | 145,893 | 148,811 | 151,787 | 154,823 | 157,919 |
| | Interest Earned | 1,855 | 2,286 | 2,879 | 2,936 | 2,995 | 3,055 | 3,116 |
| | Transfers from Operating | - | - | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 145,462 | 145,893 | 148,811 | 151,787 | 154,823 | 157,919 | 161,078 |

## 2023 Development (Referrals) Service

This function is funded by taxpayers within Electoral Areas A through D. The Development (Referrals) function processes provincial land use and development referrals to determine whether proposed applications comply with qathet Regional District bylaws and policies. Development referrals are received from a range of provincial agencies including:

- Ministry of Transportation & Infrastructure (rural subdivisions);
- Agricultural Land Commission (ALR subdivisions, exclusions, inclusions, non-farm use);
- Ministry of Forests, Lands & Natural Resource Operations (crown land tenures, crown foreshore tenures, water licenses, groundwater licenses, trail authorizations); and
- Ministry of Energy and Mines (mining permits).

**qathet Regional District**
**DEVELOPMENT (REFERRALS) SERVICE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.03 | 1.03 | 1.04 | 1.06 | 1.06 | 1.06 | 1.06 |
| 01-1-1210-1001 | Requisition - Property Value Tax | 76,077 | 76,077 | 78,981 | 83,326 | 88,159 | 93,549 | 99,577 |
| 01-1-1210-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-1210-1150 | Prior Year Surplus - Operating | 2,000 | 3,249 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **78,077** | **79,326** | **78,981** | **83,326** | **88,159** | **93,549** | **99,577** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 01-2-1210-1220 | Salary & Wages | 56,459 | 54,426 | 57,076 | 58,361 | 59,674 | 61,016 | 62,389 |
| 01-2-1210-1221 | Payroll Benefits & Overhead | 19,893 | 13,055 | 20,072 | 23,083 | 26,545 | 30,527 | 35,106 |
| 01-2-1210-1271 | Insurance | 224 | 289 | 332 | 382 | 440 | 505 | 581 |
| 01-2-1210-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **78,077** | **69,271** | **78,981** | **83,326** | **88,159** | **93,549** | **99,577** |
| | Net Surplus (Deficit) | - | 10,055 | - | - | - | - | - |

## 2023 Library Services

This function is funded by taxpayers within electoral areas A through D. The service provides for an annual contribution to the Powell River Library service to support operations and capital related to the library service.

**qathet Regional District**
**LIBRARY SERVICES (A,B,C,D)**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.04 | 1.04 | 1.08 | 1.03 | 1.03 | 1.03 | 1.03 |
| 01-1-3100-1001 | Requisition - Property Value Tax | 404,872 | 404,872 | 437,299 | 450,373 | 463,839 | 477,710 | 491,996 |
| 01-1-3100-1128 | Contribution from Tla'Amin | 7,470 | 9,186 | 8,436 | 8,436 | 8,436 | 8,436 | 8,436 |
| 01-1-3100-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-3100-1150 | Prior Year Surplus | - | 3,403 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **412,342** | **417,461** | **445,735** | **458,809** | **472,275** | **486,146** | **500,432** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 01-2-3100-1215 | Powell River Library Contribution | 410,842 | 411,808 | 444,235 | 457,309 | 470,775 | 484,646 | 498,932 |
| 01-2-3100-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-3100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **412,342** | **413,308** | **445,735** | **458,809** | **472,275** | **486,146** | **500,432** |
| | Net Surplus (Deficit) | - | 4,153 | - | - | - | - | - |

## 2023 House Numbering

This function is funded by taxpayers within electoral areas A through D. The service supports the issuance of new or revised civic addresses within electoral areas A through D.

The service also supports the issuance of civic addresses to the Tla'amin Nation on a cost for service basis.

**qathet Regional District**
**HOUSE NUMBERING**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-1-3600-1001 | Requisition - Property Value Tax | 29,886 | 29,886 | 22,816 | 22,575 | 23,359 | 23,372 | 23,387 |
| 01-1-3600-1023 | Grants | - | - | - | - | - | - | - |
| 01-1-3600-1128 | Other | 4,000 | 2,172 | 3,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 01-1-3600-1150 | Prior Year Surplus | (10,892) | (10,892) | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **22,994** | **21,166** | **25,816** | **26,575** | **27,359** | **27,372** | **27,387** |
| | **EXPENSES** | | | | | | | |
| 01-2-3600-1324 | Map Updating & Reproduction | 22,200 | 11,467 | 25,000 | 25,750 | 26,523 | 26,523 | 26,523 |
| 01-2-3600-1271 | Insurance | 44 | 57 | 66 | 75 | 87 | 100 | 115 |
| 01-2-3600-1485 | Administration | 750 | 750 | 750 | 750 | 750 | 750 | 750 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **22,994** | **12,274** | **25,816** | **26,575** | **27,359** | **27,372** | **27,387** |
| | Net Surplus (Deficit) | - | 8,891 | - | - | - | - | - |

## 2023 Rural Paratransit

The Paratransit function is funded by taxpayers with electoral areas A through D and provides for a limited rural transit service. Fully accessible bus service is available for regional district residents on the following routes:

- Stillwater to Roberts Road
- Stillwater to Powell River
- Lund to Powell River
- Shelter Point on Texada Island to Powell River

The budget for salary and wages includes an estimate of the cost for snow removal at the installed bus shelters.

**qathet Regional District**
**RURAL PARATRANSIT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.22 | 1.22 | 1.00 | 1.25 | 0.91 | 1.08 | 1.03 |
| 01-1-3800-1001 | Requisition - Property Value Tax | 169,149 | 169,149 | 169,411 | 212,381 | 192,831 | 209,156 | 215,712 |
| 01-1-3800-1023 | Grant | 2,749 | 4,882 | 59,879 | - | - | - | - |
| 01-1-3800-1081 | Fare | 9,370 | 12,118 | 10,855 | 11,181 | 11,516 | 11,862 | 12,218 |
| 01-1-3800-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-3800-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-3800-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-3800-1150 | Prior Year Surplus - Operating | 35,000 | 42,487 | 35,000 | 16,000 | 10,000 | - | - |
| 01-1-3800-1800 | Transfer from Equity in Capital | - | 992 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **216,268** | **229,628** | **275,145** | **239,562** | **214,347** | **221,018** | **227,929** |
| | **EXPENSES** | | | | | | | |
| 01-2-3800-1215 | BC Transit Contribution | 155,285 | 155,242 | 163,048 | 182,643 | 187,408 | 193,030 | 198,821 |
| 01-2-3800-1217 | Distribution of Fare Revenue - CoPR | - | - | - | - | - | - | - |
| 01-2-3800-1220 | Salary & Wages | 3,357 | 4,884 | 3,391 | 3,467 | 3,545 | 3,625 | 3,707 |
| 01-2-3800-1221 | Payroll Benefits & Overhead | 974 | 1,199 | 983 | 1,005 | 1,028 | 1,051 | 1,075 |
| 01-2-3800-1222 | Travel | - | - | - | - | - | - | - |
| 01-2-3800-1255 | Consultants | - | - | 65,000 | - | - | - | - |
| 01-2-3800-1270 | Other | - | - | - | - | - | - | - |
| 01-2-3800-1271 | Insurance | 1,395 | 1,326 | 1,604 | 1,845 | 2,122 | 2,440 | 2,806 |
| 01-2-3800-1299 | Contingency | 35,000 | - | 16,000 | 10,000 | - | - | - |
| 01-2-3800-1404 | Facility & Grounds Maintenance | 2,400 | 2,875 | 2,400 | 2,472 | 2,546 | 2,623 | 2,701 |
| 01-2-3800-1485 | Administration | 17,857 | 17,857 | 22,718 | 18,129 | 17,698 | 18,249 | 18,820 |
| 01-2-3800-1801 | Amortization Expense | - | 992 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **216,268** | **184,374** | **275,145** | **219,562** | **214,347** | **221,018** | **227,929** |
| 01-2-3800-1506 | Transfer to Capital | - | - | | 20,000 | | | |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **216,268** | **184,374** | 275,145 | **239,562** | **214,347** | **221,018** | **227,929** |
| | Net Surplus (Deficit) | - | 45,253 | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-3800-1128 | Other | - | - | - | 50,000 | - | - | - |
| 01-5-3800-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-3800-1152 | Transfer from Operating | - | - | - | 20,000 | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **-** | **70,000** | **-** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-3800-1220 | Salaries and Wages | - | - | - | - | - | - | - |
| 01-6-3800-1221 | Benefits and Overhead | - | - | - | - | - | - | - |
| 01-6-3800-1471 | Structures | - | - | - | 70,000 | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **-** | **70,000** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

## 2023 Septage Disposal

The Septage Disposal service is funded by taxpayers within electoral areas A through D. The function provides for a contribution to the City of Powell River, through a service agreement, toward the costs associated with the operation and maintenance of the septage facility.

**qathet Regional District**
**SEPTAGE DISPOSAL**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.02 | 1.02 | 1.02 | 1.01 | 1.01 | 1.01 | 1.01 |
| 01-1-4000-1001 | Requisition - Property Value Tax | 38,871 | 38,871 | 39,619 | 39,884 | 40,152 | 40,423 | 40,699 |
| 01-1-4000-1120 | Interest Revenue (NS) | 2,233 | 2,923 | 4,994 | 5,610 | 6,235 | 6,870 | 7,515 |
| 01-1-4000-1128 | Other Revenue | 788 | 900 | 900 | 927 | 955 | 983 | 1,013 |
| 01-1-4000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-4000-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-4000-1800 | Transfer from Equity in Capital | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **41,892** | **42,694** | **45,514** | **46,421** | **47,342** | **48,277** | **49,227** |
| | **EXPENSES** | | | | | | | |
| 01-2-4000-1218 | Payment to City - Operations | 6,583 | 6,583 | 7,038 | 7,249 | 7,466 | 7,690 | 7,921 |
| 01-2-4000-1219 | Payment to City - Desludging Res. | 5,739 | 5,739 | 6,135 | 6,319 | 6,509 | 6,704 | 6,905 |
| 01-2-4000-1271 | Insurance | 69 | 64 | 80 | 92 | 105 | 121 | 139 |
| 01-2-4000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-4000-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-4000-1801 | Amortization Expense | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES** | **13,892** | **13,886** | **14,752** | **15,159** | **15,580** | **16,015** | **16,465** |
| 01-2-4000-1500 | Transfer to Non-Stat Reserve | 28,000 | 28,808 | 30,761 | 31,261 | 31,761 | 32,261 | 32,761 |
| 01-2-4000-1557 | Debt Payment | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **41,892** | **42,694** | **45,514** | **46,421** | **47,342** | **48,277** | **49,227** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 223,954 | 223,954 | 252,761 | 283,523 | 314,784 | 346,546 | 378,807 |
| | Interest Earned | 2,233 | 2,923 | 4,994 | 5,610 | 6,235 | 6,870 | 7,515 |
| | Transfers from Operating | 25,767 | 25,885 | 25,767 | 25,651 | 25,526 | 25,391 | 25,246 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 251,954 | 252,761 | 283,523 | 314,784 | 346,546 | 378,807 | 411,569 |

## 2023 Economic Development

This function is funded by taxpayers within electoral areas A, C and D and supports initiatives that enhance economic development in the region.

**qathet Regional District**
**ECONOMIC DEVELOPMENT SERVICE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.57 | 1.37 | 1.00 | 1.00 | 1.00 |
| 01-1-4500-1001 | Requisition - Property Value Tax | 26,230 | 26,230 | 41,167 | 56,500 | 56,500 | 56,500 | 56,500 |
| 01-1-4500-1150 | Prior Year Surplus | 15,270 | 15,270 | 15,333 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **41,500** | **41,500** | **56,500** | **56,500** | **56,500** | **56,500** | **56,500** |
| | **EXPENSES** | | | | | | | |
| 01-2-4500-1205 | Grants to Organizations | 40,000 | 24,667 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 01-2-4500-1270 | Other | - | - | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-2-4500-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **41,500** | **26,167** | **56,500** | **56,500** | **56,500** | **56,500** | **56,500** |
| | Net Surplus (Deficit) | - | 15,333 | - | - | - | - | - |

## 2023 Social Planning

The Social Planning function is funded by taxpayers within electoral areas A through E. The service supports the cost of a social planner through a contribution agreement with the City of Powell River and provides grants to social planning agencies through funding agreements and funding requests.

**qathet Regional District**
**SOCIAL PLANNING SERVICE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | 1.10 | 1.08 | 1.01 | 1.01 | 1.01 |
| 01-1-4600-1001 | Requisition - Property Value Tax | 132,569 | 132,569 | 146,354 | 157,813 | 159,305 | 160,831 | 162,391 |
| 01-1-4600-1023 | Grant | - | 12,000 | 179,997 | - | - | - | - |
| 01-1-4600-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-4600-1150 | Prior Year Surplus | 53,723 | 74,599 | 35,000 | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **186,292** | **219,168** | **361,351** | **157,813** | **159,305** | **160,831** | **162,391** |
| | **EXPENSES** | | | | | | | |
| 01-2-4600-1205 | Grants to Organizations | 135,873 | 147,389 | 294,997 | 90,000 | 90,000 | 90,000 | 90,000 |
| 01-2-4600-1215 | City of Powell River Contribution | 48,919 | 16,177 | 50,854 | 51,998 | 53,168 | 54,364 | 55,588 |
| 01-2-4600-1299 | Contingency | - | - | 14,000 | 14,315 | 14,637 | 14,966 | 15,303 |
| 01-2-4600-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES** | **186,292** | **165,066** | **361,351** | **157,813** | **159,305** | **160,831** | **162,391** |
| 01-2-4600-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **186,292** | **165,066** | **361,351** | **157,813** | **159,305** | **160,831** | **162,391** |
| | Net Surplus (Deficit) | - | 54,103 | - | - | - | - | - |

## 2023 Sub-Regional Recreation

This function is funded by taxpayers within electoral area A (exclusive of Savary Island), electoral areas B and C. This is a service that was established in 2019 to provide for a contribution to the operation of the City of Powell River recreation complex.

**qathet Regional District**
**SUB-REGIONAL RECREATION SERVICE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-5100-1001 | Requisition - Property Value Tax | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 | 178,500 |
| 01-1-5100-1120 | Interest Revenue (NS) | - | - | - | - | - | - | - |
| 01-1-5100-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** |
| | **EXPENSES** | | | | | | | |
| 01-2-5100-1215 | City of Powell River Contribution | 177,000 | 177,000 | 177,000 | 177,000 | 177,000 | 177,000 | 177,000 |
| 01-2-5100-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** |
| 01-2-5100-1507 | Transfer to Feasibility Reserve (NS) | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** | **178,500** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

# Individual Area Services

## 2023 Emergency Program Electoral Area D

This function is funded by taxpayers within electoral area D only and provides for an annual contribution to the Van Anda Improvement District to support the road rescue service on Texada Island.

**qathet Regional District**
**EMERGENCY PROGRAM - AREA 'D'**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-2200-1001 | Requisition - Property Value Tax | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 01-1-2200-1128 | Other | - | - | - | - | - | - | - |
| 01-1-2200-1150 | Prior Year Surplus - Operating | 4 | 4 | - | - | - | - | - |
| 01-1-2200-1800 | Transfer from Equity in Capital | - | 903 | | | | | |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **15,004** | **15,907** | **15,000** | **15,000** | **15,000** | **15,000** | **15,000** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 01-2-2200-1215 | Road Rescue Contribution | 13,413 | 4,196 | 13,395 | 13,379 | 13,361 | 13,340 | 13,316 |
| 01-2-2200-1244 | Equipment Purchases | - | - | - | - | - | - | - |
| 01-2-2200-1271 | Insurance | 91 | 77 | 105 | 121 | 139 | 160 | 184 |
| 01-2-2200-1275 | Accident Insurance | - | - | - | - | - | - | - |
| 01-2-2200-1362 | Legal Fees | - | 9,217 | - | - | - | - | - |
| 01-2-2200-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-2200-1801 | Amortization Expense | - | 903 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **15,004** | **15,893** | **15,000** | **15,000** | **15,000** | **15,000** | **15,000** |
| 01-2-2200-1500 | Transfer to Non-Stat Reserve | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **15,004** | **15,893** | **15,000** | **15,000** | **15,000** | **15,000** | **15,000** |
| | Net Surplus (Deficit) | - | 14 | - | - | - | - | - |

## 2023 Community Recreation Electoral Areas C and E

The cost of each function is funded by taxpayers within electoral areas C and E.

This service provides for a contribution to both the Kelly Creek Community School Association and the Lasqueti Community Association to support recreational services.

**qathet Regional District**
**COMMUNITY RECREATION AREAS (C & E)**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.03 | 1.03 | 1.04 | 1.03 | 1.03 | 1.03 | 1.03 |
| 01-1-3700-1004 | Requisition - Property Value Tax - EA 'C' | 54,457 | 54,457 | 56,590 | 58,253 | 59,966 | 61,730 | 63,547 |
| 01-1-3700-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-3700-1140 | Transfer in from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-3700-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| | | - | - | - | - | - | - | - |
| 01-1-3701-1006 | Requisition - Property Value Tax - EA 'E' | 14,764 | 14,764 | 16,759 | 17,251 | 17,759 | 18,281 | 18,819 |
| 01-1-3701-1140 | Transfer in from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-3701-1150 | Prior Year Surplus | 1,500 | 1,500 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **70,722** | **70,722** | **73,349** | **75,504** | **77,724** | **80,011** | **82,366** |
| | **EXPENSES** | | | | | | | |
| 01-2-3700-1215 | Area C - Kelly Creek Community School | 53,298 | 53,298 | 55,430 | 57,093 | 58,806 | 60,570 | 62,387 |
| 01-2-3700-1485 | Administration (Area C) | 1,159 | 1,159 | 1,160 | 1,160 | 1,160 | 1,160 | 1,160 |
| 01-2-3701-1215 | Area E - Lasqueti Community Association | 14,160 | 14,160 | 16,250 | 16,738 | 17,240 | 17,757 | 18,290 |
| 01-2-3701-1216 | Area E - Lasqueti Recreation Development | 1,500 | - | - | - | - | - | - |
| 01-2-3701-1220 | Salary & Wages | 205 | 295 | 131 | 135 | 139 | 143 | 147 |
| 01-2-3701-1221 | Employee Benefits | 59 | 42 | 38 | 39 | 40 | 41 | 43 |
| 01-2-3701-1485 | Administration (Area E) | 341 | 341 | 340 | 340 | 340 | 340 | 340 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **70,722** | **69,295** | **73,349** | **75,504** | **77,724** | **80,011** | **82,366** |
| | Net Surplus (Deficit) | - | 1,427 | - | - | - | - | - |

## 2023 Lasqueti Library

This function is funded by taxpayers within electoral area E only and provides for an annual contribution to the Vancouver Island Regional Library for library services to Lasqueti Island.

**qathet Regional District**
**LASQUETI ISLAND LIBRARY SERVICES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.13 | 1.03 | 1.03 | 1.03 | 1.03 |
| 01-1-3900-1001 | Requisition - Property Value Tax | 29,816 | 29,816 | 33,642 | 34,606 | 35,600 | 36,622 | 37,676 |
| 01-1-3900-1150 | Prior Year Surplus - Operating | (2) | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **29,814** | **29,816** | **33,642** | **34,606** | **35,600** | **36,622** | **37,676** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 01-2-3900-1215 | Vancouver Island Regional Library Contribution | 28,314 | 28,314 | 32,142 | 33,106 | 34,100 | 35,122 | 36,176 |
| 01-2-3900-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **29,814** | **29,814** | **33,642** | **34,606** | **35,600** | **36,622** | **37,676** |
| | Net Surplus (Deficit) | - | 2 | - | - | - | - | - |

## 2023 Northside Recreation

This function is funded by taxpayers within the Northside Recreation service only (a subset of Electoral Area A) and supports operation of the Northside Community Recreation Centre as a public facility for community recreation, social and educational purposes.

**qathet Regional District**
**NORTHSIDE RECREATION**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.13 | 1.13 | 1.04 | 1.74 | 1.04 | 0.98 | 0.95 |
| 01-1-5000-1001 | Annual Requisition | 148,764 | 148,764 | 154,744 | 269,710 | 280,139 | 275,626 | 261,078 |
| 01-1-5000-1023 | Grant | - | - | - | - | - | - | - |
| 01-1-5000-1040 | User Fee Revenue | 1,300 | 3,440 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| 01-1-5000-1120 | Interest Revenue (NS) | 4,310 | 5,948 | 10,656 | 11,112 | 4,047 | 4,147 | 4,747 |
| 01-1-5000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-5000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-1-5000-1128 | Other | 3,600 | 3,600 | 3,600 | - | - | - | - |
| 01-1-5000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-5000-1494 | Actuarial Gain on Long Term Debt | - | 2,735 | - | - | - | - | - |
| 01-1-5000-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-5000-1800 | Transfer from Equity in Capital | - | 15,526 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **157,974** | **180,013** | **170,300** | **282,122** | **285,486** | **281,073** | **267,125** |
| | **EXPENSES** | | | | | | | |
| 01-2-5000-1220 | Salaries & Wages | 10,936 | 9,206 | 10,146 | 10,374 | 10,607 | 10,846 | 11,090 |
| 01-2-5000-1221 | Payroll Benefits & Overhead | 3,062 | 2,547 | 2,942 | 3,008 | 3,076 | 3,145 | 3,216 |
| 01-2-5000-1222 | Travel | - | - | - | - | - | - | - |
| 01-2-5000-1246 | Services - Other | 2,361 | 1,989 | 2,361 | 2,432 | 2,505 | 2,580 | 2,657 |
| 01-2-5000-1247 | Services - Phone / Internet | 1,980 | 1,820 | 2,125 | 2,189 | 2,254 | 2,322 | 2,392 |
| 01-2-5000-1248 | Services - Heat | 6,230 | 11,087 | 8,510 | 8,765 | 9,028 | 11,299 | 11,638 |
| 01-2-5000-1249 | Services - Hydro | 720 | 998 | 1,285 | 1,400 | 1,442 | 2,485 | 2,560 |
| 01-2-5000-1250 | Services - Garbage | 200 | 100 | 200 | 800 | 824 | 849 | 874 |
| 01-2-5000-1271 | Insurance | 3,449 | 4,295 | 4,939 | 5,680 | 6,532 | 9,512 | 10,939 |
| 01-2-5000-1274 | Studies/Professional Fees | - | 7,000 | - | 5,000 | 5,150 | 5,305 | 5,464 |
| 01-2-5000-1299 | Contingency | 100 | - | 100 | 103 | 106 | 109 | 113 |
| 01-2-5000-1404 | Building & Ground Maintenance | 13,500 | 14,685 | 44,300 | 12,390 | 12,762 | 8,145 | 8,389 |
| 01-2-5000-1420 | Safety Equipment | 2,000 | 169 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-5000-1485 | Administration | 4,008 | 4,008 | 7,102 | 4,878 | 5,077 | 5,290 | 5,542 |
| 01-2-5000-1801 | Amortization Expense | - | 15,526 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **48,547** | **73,429** | **86,010** | **59,080** | **61,486** | **64,073** | **67,125** |
| 01-2-5000-1557 | Debt Principle | 2,117 | 2,117 | 2,117 | 106,117 | 107,000 | 110,000 | 95,000 |
| 01-2-5000-1558 | Debt Interest | 3,850 | 3,850 | 20,517 | 86,925 | 82,000 | 77,000 | 75,000 |
| 01-2-5000-1559 | Actuarial Gain on Long Term Debt | - | 2,735 | - | - | - | - | - |
| 01-2-5000-1500 | Transfer to Reserve (NS) | 103,460 | 105,098 | 61,656 | 30,000 | 35,000 | 30,000 | 30,000 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **157,974** | **187,230** | **170,300** | **282,122** | **285,486** | **281,073** | **267,125** |
| | Net Surplus (Deficit) | - | (7,217) | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-5000-1023 | Grant | - | - | 2,444,330 | 1,754,752 | - | - | - |
| 01-5-5000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-5000-1142 | Transfer from Reserve (NS) | 4,200 | 4,520 | 38,862 | 383,253 | 30,000 | - | - |
| 01-5-5000-1143 | Borrowing | - | - | 850,000 | 550,000 | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **4,200** | **4,520** | **3,333,192** | **2,688,005** | **30,000** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-5000-1220 | Salaries & Wages | - | - | - | - | - | - | - |
| 01-6-5000-1221 | Benefits/Overhead | - | - | - | - | - | - | - |
| 01-6-5000-1469 | Land | - | - | - | - | - | - | - |
| 01-6-5000-1470 | Land - Improvements | - | - | - | - | 30,000 | - | - |
| 01-6-5000-1471 | Buildings | - | - | 3,333,192 | 2,688,005 | - | - | - |
| 01-6-5000-1475 | Equipment | 4,200 | 4,520 | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **4,200** | **4,520** | **3,333,192** | **2,688,005** | **30,000** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**NORTHSIDE RECREATION**

| | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|
| **NON-STATUTORY RESERVE** | | | | | | | |
| Opening Balance | 438,184 | 438,184 | 538,762 | 561,556 | 208,303 | 213,303 | 243,303 |
| Interest Earned | 4,310 | 5,948 | 10,656 | 11,112 | 4,047 | 4,147 | 4,747 |
| Transfers from Operating | 99,150 | 99,150 | 51,000 | 18,888 | 30,953 | 25,853 | 25,253 |
| Transfer to Operating | - | - | - | - | - | - | - |
| Transfer to Capital | (4,200) | (4,520) | (38,862) | (383,253) | (30,000) | - | - |
| Closing Balance | 537,443 | 538,762 | 561,556 | 208,303 | 213,303 | 243,303 | 273,303 |

## 2023 Malaspina Fire Protection

This function is funded by taxpayers within the Malaspina Fire service only (a subset of Electoral Areas B, C and SIGD). The Malaspina Fire Protection service provides protection to all private properties from the City of Powell River's east boundary south to 1.3 km past Roberts Road. The service currently provides for:

- Full service fire training
- Medical first responder: B, C, D, E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- 3A volunteer fully protected FUS Insurance Grading to the Myrtle Pond and Brew Bay areas that are services with fire hydrants
- 3B volunteer fire hall protection to everywhere else in the service area up to 8 km from either of the two halls
- 3B(S) accreditation (Superior Tanker Shuttle) for areas within 8 km of one of the fire halls and within 5 km of one of the MVFD's designated water supply points

**qathet Regional District**
**MALASPINA VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.15 | 1.15 | 1.10 | 1.05 | 1.01 | 1.02 | 1.01 |
| 01-1-6000-1001 | Requisition - Property Value Tax | 796,811 | 796,811 | 874,106 | 921,872 | 931,417 | 946,842 | 954,454 |
| 01-1-6000-1023 | Grant | - | - | 21,280 | - | - | - | - |
| 01-1-6000-1120 | Interest Revenue (NS) | 787 | 2,591 | 4,206 | 4,667 | 5,367 | 4,567 | 5,287 |
| 01-1-6000-1121 | Interest Revenue (S) | 5,195 | 7,163 | 13,032 | 15,964 | 18,604 | 20,705 | 23,005 |
| 01-1-6000-1128 | Other Revenue | - | 3,398 | - | - | - | - | - |
| 01-1-6000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-6000-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-6000-1499 | Gain on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-6000-1800 | Transfer from Equity in Capital | - | 111,880 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **802,793** | **921,843** | **912,624** | **942,504** | **955,389** | **972,114** | **982,746** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **Shared Expenses** | | | | | | | |
| 01-2-6000-1220 | Salary & Wages | 47,139 | 42,153 | 60,240 | 61,595 | 62,981 | 64,398 | 65,847 |
| 01-2-6000-1221 | Payroll Benefits & Overhead | 42,532 | 43,268 | 56,670 | 57,945 | 59,249 | 60,582 | 61,945 |
| 01-2-6000-1222 | Travel | 427 | 122 | 100 | 103 | 106 | 109 | 113 |
| 01-2-6000-1223 | Training | 123,500 | 57,088 | 111,560 | 114,907 | 118,354 | 121,905 | 125,562 |
| 01-2-6000-1224 | Health & Safety | 6,575 | 605 | 18,525 | 19,081 | 19,653 | 20,243 | 20,850 |
| 01-2-6000-1225 | Honorariums | 92,670 | 89,484 | 121,200 | 123,927 | 126,715 | 129,566 | 132,482 |
| 01-2-6000-1229 | Contractor Overhead | 398 | 284 | - | - | - | - | - |
| 01-2-6000-1233 | Seminar & Convention | 14,000 | 3,168 | 12,850 | 13,236 | 13,633 | 14,042 | 14,463 |
| 01-2-6000-1240 | Vehicle - Gas & Oil | 10,000 | 7,918 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6000-1242 | Vehicle Maintenance | 18,000 | 22,775 | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 |
| 01-2-6000-1244 | Equipment Purchases | 20,970 | 29,707 | 44,387 | 45,719 | 47,090 | 48,503 | 49,958 |
| 01-2-6000-1245 | Software & Licenses | 3,683 | 2,971 | 3,483 | 3,587 | 3,695 | 3,806 | 3,920 |
| 01-2-6000-1246 | Services - Other | 6,750 | 2,401 | - | - | - | - | - |
| 01-2-6000-1247 | Services - Phone / Internet | 12,052 | 11,325 | 1,300 | 1,339 | 1,379 | 1,421 | 1,463 |
| 01-2-6000-1248 | Services - Heat | 2,175 | 2,170 | - | - | - | - | - |
| 01-2-6000-1249 | Services - Electricity | 7,200 | 9,026 | - | - | - | - | - |
| 01-2-6000-1250 | Services - Garbage | 480 | 555 | - | - | - | - | - |
| 01-2-6000-1251 | Stationary & Supplies | 3,000 | 622 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-6000-1262 | Services - Postage | - | - | - | - | - | - | - |
| 01-2-6000-1265 | Equipment O & M | 18,750 | 16,320 | 19,250 | 19,828 | 20,422 | 21,035 | 21,666 |
| 01-2-6000-1266 | Communication O & M | 7,000 | 5,235 | 8,700 | 8,961 | 9,230 | 9,507 | 9,792 |
| 01-2-6000-1268 | Communications/Advertising | - | 64 | 1,100 | 1,133 | 1,167 | 1,202 | 1,238 |
| 01-2-6000-1270 | Other | 4,000 | 1,080 | - | - | - | - | - |
| 01-2-6000-1271 | Insurance | 10,693 | 11,088 | 12,751 | 14,664 | 16,863 | 19,393 | 22,302 |
| 01-2-6000-1274 | Studies/ Professional Fees | 10,800 | 6,787 | - | - | - | - | - |
| 01-2-6000-1277 | Firefighter Insurance | 4,000 | 3,372 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-6000-1278 | Volunteer Recruitment & Recognition | 12,200 | 6,805 | 12,200 | 12,566 | 12,943 | 13,331 | 13,731 |
| 01-2-6000-1279 | First Responder Equip. & Supplies | 8,000 | 3,648 | 16,000 | 16,480 | 16,974 | 17,484 | 18,008 |
| 01-2-6000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-6000-1340 | Other Training/Membership | - | - | - | - | - | - | - |
| 01-2-6000-1362 | Legal | - | 4,134 | 10,442 | 3,000 | 3,090 | 3,183 | 3,278 |
| 01-2-6000-1404 | Hall Repairs | 11,160 | 15,228 | - | - | - | - | - |
| 01-2-6000-1420 | Safety Equipment | 2,000 | 636 | - | - | - | - | - |
| 01-2-6000-1430 | Consultant - Computer Systems Services | 576 | - | 786 | 810 | 834 | 859 | 885 |
| 01-2-6000-1461 | Vehicle Insurance & Inspection | 6,865 | 6,580 | 6,691 | 6,892 | 7,098 | 7,311 | 7,531 |
| 01-2-6000-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-6000-1485 | Administration | 45,684 | 45,684 | 54,435 | 50,286 | 51,788 | 53,356 | 54,994 |

**qathet Regional District**
**MALASPINA VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| 01-2-6000-1495 | Transfer to Equity in Capital | - | - | - | - | - | - | - |
| 01-2-6000-1496 | Loss on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-6000-1801 | Amortization Expense | - | 111,880 | - | - | - | - | - |
| | **Subtotal Shared Expenses** | **553,278** | **564,186** | **604,670** | **609,017** | **627,215** | **646,202** | **666,044** |
| | **Malaspina Hall No. 1** | | | | | | | |
| 01-2-6010-1246 | Services - Other | - | - | 7,250 | 7,468 | 7,692 | 7,922 | 8,160 |
| 01-2-6010-1247 | Services - Phone / Internet | - | - | 11,784 | 12,138 | 12,502 | 12,877 | 13,263 |
| 01-2-6010-1248 | Services - Heat | - | - | 1,351 | 1,392 | 1,433 | 1,476 | 1,521 |
| 01-2-6010-1249 | Services - Electricity | - | - | 6,600 | 6,798 | 7,002 | 7,212 | 7,428 |
| 01-2-6010-1250 | Services - Garbage | - | - | 240 | 247 | 255 | 262 | 270 |
| 01-2-6010-1404 | Hall Repairs | - | - | 15,900 | 16,377 | 16,868 | 17,374 | 17,896 |
| 01-2-6010-1420 | Safety Equipment | - | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| | **Subtotal Malaspina Hall No. 1** | **-** | **-** | **44,625** | **45,964** | **47,343** | **48,763** | **50,226** |
| | **Malaspina Hall No. 2** | | | | | | | |
| 01-2-6020-1246 | Services - Other | - | - | 250 | 258 | 265 | 273 | 281 |
| 01-2-6020-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6020-1248 | Services - Heat | - | - | 1,256 | 1,294 | 1,332 | 1,372 | 1,414 |
| 01-2-6020-1249 | Services - Electricity | - | - | 2,571 | 2,649 | 2,728 | 2,810 | 2,894 |
| 01-2-6020-1250 | Services - Garbage | - | - | 240 | 247 | 255 | 262 | 270 |
| 01-2-6020-1404 | Hall Repairs | - | - | 5,160 | 5,315 | 5,474 | 5,638 | 5,808 |
| 01-2-6020-1420 | Safety Equipment | - | - | 500 | 515 | 530 | 546 | 563 |
| | **Subtotal Malaspina Hall No. 2** | **-** | **-** | **9,977** | **10,277** | **10,585** | **10,903** | **11,230** |
| | **TOTAL EXPENSES** | **553,278** | **564,186** | **659,273** | **665,258** | **685,143** | **705,868** | **727,500** |
| 01-2-6000-1444 | Lease Payments | - | - | - | | | | |
| 01-2-6000-1501 | Transfer to Reserve (S) FIRE HALL | 25,969 | 26,826 | 29,412 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-6000-1509 | Transfer to Reserve 2 (S) APPARATUS | 110,226 | 111,337 | 110,620 | 112,000 | 110,000 | 110,000 | 110,000 |
| 01-2-6000-1500 | Transfer to Reserve (NS) EQ & MAJOR MAINT | 23,073 | 129,248 | 23,073 | 45,000 | 40,000 | 36,000 | 25,000 |
| 01-2-6000-1557 | Debt Principle | 82,421 | 70,706 | 83,188 | 82,051 | 82,478 | 82,891 | 82,891 |
| 01-2-6000-1558 | Debt Interest | 7,826 | 19,540 | 7,059 | 8,194 | 7,768 | 7,355 | 7,355 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **802,793** | **921,843** | **912,624** | **942,504** | **955,389** | **972,114** | **982,746** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-6000-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-6000-1140 | Transfer from Reserve (CW) | 70,000 | 49,628 | 30,000 | - | - | - | - |
| 01-5-6000-1141 | Transfer from Reserve 1 (S) | - | - | - | 10,000 | 35,000 | 25,000 | - |
| 01-5-6000-1147 | Transfer from Reserve 2 (S) | - | - | - | - | - | - | - |
| 01-5-6000-1142 | Transfer from Reserve (NS) | 20,000 | 18,443 | - | 10,000 | 80,000 | - | - |
| 01-5-6000-1143 | Borrowing | - | - | - | - | - | - | - |
| 01-5-6000-1144 | Lease Revenue | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **90,000** | **68,070** | **30,000** | **20,000** | **115,000** | **25,000** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-6000-1220 | Salary & Wages | - | 677 | - | - | - | - | - |
| 01-6-6000-1221 | Benefits | - | 195 | - | - | - | - | - |
| 01-6-6000-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-6000-1470 | Land - Improvements | | | - | - | - | 25,000 | - |
| 01-6-6000-1471 | Buildings | - | - | - | 10,000 | - | - | - |
| 01-6-6000-1475 | Equipment | 90,000 | 67,199 | 30,000 | 10,000 | 115,000 | - | - |
| 01-6-6000-1478 | Vehicles | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **90,000** | **68,070** | **30,000** | **20,000** | **115,000** | **25,000** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

qathet Regional District
MALASPINA VOLUNTEER FIRE

| | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|
| **STATUTORY RESERVE 1 (FIRE HALLS)** | | | | | | | |
| Opening Balance | 297,604 | 297,604 | 324,429 | 353,841 | 373,841 | 368,841 | 373,841 |
| Interest Earned | 5,195 | 7,163 | 6,412 | 7,000 | 7,400 | 7,300 | 7,400 |
| Transfers from Operating | 25,969 | 19,663 | 23,000 | 23,000 | 22,600 | 22,700 | 22,600 |
| Transfer to Capital | - | - | - | - 10,000 | - 35,000 | - 25,000 | - |
| Closing Balance | 328,768 | 324,429 | 353,841 | 373,841 | 368,841 | 373,841 | 403,841 |
| **STATUTORY RESERVE 2 (APPARATUS)** | | | | | | | |
| Opening Balance | 222,984 | 222,984 | 334,322 | 451,561 | 563,561 | 673,561 | 783,561 |
| Interest Earned | - | - | 6,620 | 8,964 | 11,204 | 13,404 | 15,604 |
| Transfers from Operating | 110,226 | 111,337 | 110,620 | 103,036 | 98,796 | 96,596 | 94,396 |
| Transfer to Capital | - | - | - | - | - | - | - |
| Closing Balance | 333,210 | 334,322 | 451,561 | 563,561 | 673,561 | 783,561 | 893,561 |
| **NON-STATUTORY RESERVE (EQUIPMENT)** | | | | | | | |
| Opening Balance | 206,451 | 206,451 | 317,256 | 340,329 | 375,329 | 335,329 | 371,329 |
| Interest Earned | 787 | 2,591 | 4,206 | 4,667 | 5,367 | 4,567 | 5,287 |
| Transfers from Operating | 22,286 | 126,657 | 18,867 | 40,333 | 34,633 | 31,433 | 19,713 |
| Transfer to Capital | (20,000) | (18,443) | - | (10,000) | (80,000) | - | - |
| Closing Balance | 209,524 | 317,256 | 340,329 | 375,329 | 335,329 | 371,329 | 396,329 |

## 2023 Lasqueti Island Fire Protection

This function is funded by taxpayers within the Lasqueti Fire service only (a subset of Electoral Area E) and provides fire protection to the full service area. The service currently provides for:

- Exterior operations fire training
- Medical first responder: A, B, C, D, E
- General rescue – no technical training
- Hazmat awareness level
- Grade 5 unprotected FUS insurance Grading

**qathet Regional District**
**LASQUETI ISLAND VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.02 | 1.02 | 1.25 | 1.13 | 1.02 | 1.02 | 1.12 |
| 01-1-6100-1001 | Requisition - Property Value Tax | 237,422 | 237,422 | 295,925 | 334,829 | 342,247 | 347,853 | 389,169 |
| 01-1-6100-1009 | Requisition - Parcel Tax | - | - | - | - | - | - | - |
| 01-1-6100-1023 | Grant | - | - | 28,500 | - | - | - | - |
| 01-1-6100-1121 | Interest Revenue (S) | 2,165 | 3,261 | 5,367 | 5,228 | 5,602 | 5,922 | 6,142 |
| 01-1-6100-1128 | Other | - | - | - | - | - | - | - |
| 01-1-6100-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6100-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-6100-1150 | Prior Year Surplus - Operating | 32,000 | 32,000 | 32,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-1-6100-1498 | Transfer from Capital to Operations | - | - | - | - | - | - | - |
| 01-1-6100-1499 | Gain on Sale of Asset | - | - | - | - | - | - | - |
| 01-1-6100-1499 | Gain on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-1-6100-1800 | Transfer from Equity in Capital | - | 10,043 | | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **271,587** | **282,726** | **361,793** | **370,057** | **377,849** | **383,775** | **425,311** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **Shared Expenses** | | | | | | | |
| 01-2-6100-1220 | Salary & Wages | 28,382 | 24,884 | 35,266 | 36,060 | 36,871 | 37,701 | 38,549 |
| 01-2-6100-1221 | Payroll Benefits & Overhead | 13,416 | 9,058 | 17,510 | 17,904 | 18,307 | 18,719 | 19,140 |
| 01-2-6100-1222 | Travel | 3,600 | 3,206 | 2,700 | 2,781 | 2,864 | 2,950 | 3,039 |
| 01-2-6100-1223 | Training Expense | 30,500 | 23,164 | 41,400 | 42,642 | 43,921 | 45,239 | 46,596 |
| 01-2-6100-1224 | Health & Safety | 13,200 | 740 | 17,900 | 18,437 | 18,990 | 19,560 | 20,147 |
| 01-2-6100-1225 | Volunteer Honorariums | 36,008 | 14,519 | 52,590 | 53,773 | 54,983 | 56,220 | 57,485 |
| 01-2-6100-1229 | Contractor Overhead | - | 10 | 205 | 210 | 214 | 219 | 224 |
| 01-2-6100-1233 | Conferences & Seminars | - | - | 10,500 | 10,736 | 10,978 | 11,225 | 11,477 |
| 01-2-6100-1240 | Vehicle - Gas & Oil | 2,000 | 2,109 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-6100-1242 | Vehicle Maintenance | 8,200 | 5,909 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6100-1244 | Equipment Purchases | 24,900 | 17,491 | 50,556 | 52,073 | 53,635 | 55,244 | 56,901 |
| 01-2-6100-1245 | Software & Licenses | 1,090 | 254 | 740 | 762 | 785 | 809 | 833 |
| 01-2-6100-1246 | Services - Other | 2,400 | 1,292 | - | - | - | - | - |
| 01-2-6100-1247 | Services - Phone / Internet | 15,780 | 13,162 | 14,915 | 15,362 | 15,823 | 16,298 | 16,787 |
| 01-2-6100-1248 | Services - Heat | 1,150 | 139 | - | - | - | - | - |
| 01-2-6100-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6100-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6100-1251 | Stationary & Supplies | 500 | 121 | 500 | 515 | 530 | 546 | 563 |
| 01-2-6100-1265 | Equipment O & M | 1,000 | 4,489 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-6100-1266 | Communication O & M | 3,000 | 706 | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-6100-1268 | Communications/Advertising | - | - | - | - | - | - | - |
| 01-2-6100-1270 | Other | 1,575 | 1,463 | 1,575 | 1,622 | 1,671 | 1,721 | 1,773 |
| 01-2-6100-1271 | Insurance | 5,424 | 4,961 | 6,237 | 7,173 | 8,248 | 9,486 | 10,909 |
| 01-2-6100-1274 | Professional Fees | 3,350 | 1,446 | 5,000 | - | - | - | - |
| 01-2-6100-1277 | Firefighter Insurance | 4,350 | 4,095 | 4,350 | 4,481 | 4,615 | 4,753 | 4,896 |
| 01-2-6100-1278 | Volunteer Recruitment & Recognition | 500 | 1,360 | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| 01-2-6100-1279 | First Responder Expenditures | 6,720 | 4,872 | 19,970 | 20,569 | 21,186 | 21,822 | 22,476 |
| 01-2-6100-1299 | Contingency | 5,000 | - | - | - | - | - | - |
| 01-2-6100-1354 | Public Information | 2,000 | 106 | 500 | 500 | 500 | 500 | 500 |
| 01-2-6100-1362 | Legal Fees | - | 1,290 | 2,224 | 2,291 | 2,359 | 2,430 | 2,503 |
| 01-2-6100-1368 | Contracted Fire Dispatch | 3,500 | 2,617 | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| 01-2-6100-1404 | Hall Maintenance | 12,500 | 488 | - | - | - | - | - |
| 01-2-6100-1420 | Safety Equipment | 2,000 | - | - | - | - | - | - |
| 01-2-6100-1430 | Consultant - Computer Systems Services | - | - | - | - | - | - | - |
| 01-2-6100-1461 | Vehicle Insurance/Inspection | 4,895 | 4,192 | 4,759 | 4,902 | 5,049 | 5,200 | 5,356 |
| 01-2-6100-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-6100-1485 | Administration | 21,325 | 21,325 | 28,715 | 28,020 | 28,857 | 29,728 | 30,637 |
| 01-2-6100-1801 | Amortization Expense | - | 10,043 | - | - | - | - | - |
| | **Subtotal Shared Expenses** | **258,264** | **179,508** | **336,112** | **339,352** | **349,485** | **360,040** | **371,051** |

**qathet Regional District**
**LASQUETI ISLAND VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **Lasqueti Hall No. 1** | | | | | | | |
| 01-2-6110-1246 | Services - Other | - | - | 400 | 412 | 424 | 437 | 450 |
| 01-2-6110-1247 | Services - Phone / Internet | - | - | 1,105 | 1,138 | 1,172 | 1,207 | 1,244 |
| 01-2-6110-1248 | Services - Heat | - | - | 1,150 | 1,185 | 1,220 | 1,257 | 1,294 |
| 01-2-6110-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6110-1250 | Services - Garbage | - | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-6110-1404 | Hall Repairs | - | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-6110-1420 | Safety Equipment | - | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| | **Subtotal Lasqueti Hall No. 1** | **-** | **-** | **6,655** | **6,855** | **7,060** | **7,272** | **7,490** |
| | **Lasqueti Hall No. 2** | | | | | | | |
| 01-2-6120-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-6120-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6120-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6120-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6120-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6120-1404 | Hall Repairs | - | - | 4,500 | 4,635 | 4,774 | 4,917 | 5,065 |
| 01-2-6120-1420 | Safety Equipment | - | - | 500 | 515 | 530 | 546 | 563 |
| | **Subtotal Lasqueti Hall No. 2** | **-** | **-** | **5,000** | **5,150** | **5,305** | **5,464** | **5,628** |
| | **TOTAL EXPENSES** | **258,264** | **179,508** | **347,767** | **351,357** | **361,849** | **372,775** | **384,169** |
| 01-2-6100-1501 | Transfer to Reserve (S) | 13,323 | 71,218 | 14,025 | 18,700 | 16,000 | 11,000 | 41,142 |
| 01-2-6100-1560 | Lease Payments | - | - | - | - | - | - | - |
| 01-2-6100-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-6100-1558 | Debt Interest | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **271,587** | **250,726** | **361,793** | **370,057** | **377,849** | **383,775** | **425,311** |
| | Net Surplus (Deficit) | - | 32,000 | - | - | - | - | - |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-6100-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-6100-1141 | Transfer from Reserve (S) | - | - | 21,000 | - | - | - | - |
| 01-5-6100-1143 | Borrowing | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **21,000** | **-** | **-** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-6100-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-6100-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-6100-1470 | Land Improvements | - | - | - | - | - | - | - |
| 01-6-6100-1471 | Buildings & Structures | - | - | - | - | - | - | - |
| 01-6-6100-1475 | Equipment | - | - | 21,000 | - | - | - | - |
| 01-6-6100-1478 | Vehicles | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **21,000** | **-** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 257,206 | 257,206 | 328,423 | 321,448 | 340,148 | 356,148 | 367,148 |
| | Interest Earned | 2,165 | 3,261 | 5,367 | 5,228 | 5,602 | 5,922 | 6,142 |
| | Transfers from Operating | 13,323 | 67,956 | 8,658 | 13,472 | 10,398 | 5,078 | 35,000 |
| | Transfer to Capital | - | - | (21,000) | - | - | - | - |
| | Closing Balance | 272,694 | 328,423 | 321,448 | 340,148 | 356,148 | 367,148 | 408,290 |

## 2023 Savary Island Fire Protection

This function is funded by taxpayers within the Savary Fire service only (a subset of Electoral Area A) and provides protection to Savary Island and 200 meters beyond the high water mark. The service currently provides for:

- Exterior operations fire training
- Medical first responder: A, B, C, D, E
- General rescue only
- Hazmat awareness level
- Grade 4 FUS insurance grading which provide limited protection to the island

**qathet Regional District**
**SAVARY ISLAND VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.03 | 1.03 | 1.39 | 1.02 | 1.03 | 1.02 | 1.01 |
| 01-1-6200-1001 | Requisition - Property Value Tax | 312,734 | 312,734 | 434,928 | 442,399 | 457,683 | 467,779 | 473,433 |
| 01-1-6200-1023 | Grant | - | - | 19,575 | - | - | - | - |
| 01-1-6200-1121 | Interest Revenue (S) | 2,177 | 3,579 | 6,491 | 3,271 | 4,271 | 5,971 | 7,671 |
| 01-1-6200-1128 | Other | - | 3,800 | - | - | - | - | - |
| 01-1-6200-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6200-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-6200-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-6200-1800 | Transfer from Equity in Capital | - | 51,349 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **314,911** | **371,462** | **460,995** | **445,670** | **461,954** | **473,750** | **481,104** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **Shared Expenses** | | | | | | | |
| 01-2-6200-1220 | Salary & Wages | 22,115 | 18,950 | 27,336 | 27,951 | 28,580 | 29,223 | 29,881 |
| 01-2-6200-1221 | Payroll Benefits & Overhead | 18,074 | 17,885 | 29,712 | 30,380 | 31,064 | 31,763 | 32,477 |
| 01-2-6200-1222 | Travel | 1,348 | 171 | 949 | 970 | 992 | 1,014 | 1,037 |
| 01-2-6200-1223 | Training | 14,600 | 6,965 | 51,600 | 53,148 | 54,742 | 56,385 | 58,076 |
| 01-2-6200-1224 | Health & Safety | 11,200 | 62 | 19,300 | 19,879 | 20,475 | 21,090 | 21,722 |
| 01-2-6200-1225 | Honorariums | 18,250 | 13,446 | 55,170 | 56,411 | 57,681 | 58,978 | 60,305 |
| 01-2-6200-1229 | Contractor Overhead | 105 | 13 | 205 | 210 | 214 | 219 | 224 |
| 01-2-6200-1233 | Seminar& Convention | - | - | 5,500 | 5,624 | 5,750 | 5,880 | 6,012 |
| 01-2-6200-1240 | Vehicle - Gas & Oil | 1,500 | 3,209 | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-6200-1242 | Vehicles - Maintenance | 10,000 | 9,992 | 8,000 | 8,240 | 8,487 | 8,742 | 9,004 |
| 01-2-6200-1244 | Equipment Purchases | 21,850 | 12,947 | 26,350 | 27,141 | 27,955 | 28,793 | 29,657 |
| 01-2-6200-1245 | Software & Licenses | 740 | 254 | 1,740 | 1,792 | 1,846 | 1,901 | 1,958 |
| 01-2-6200-1246 | Services - Other | 2,750 | 1,328 | 250 | 258 | 265 | 273 | 281 |
| 01-2-6200-1247 | Services - Phone / Internet | 2,640 | 2,345 | 2,840 | 2,925 | 3,013 | 3,103 | 3,196 |
| 01-2-6200-1248 | Services - Heat | 1,080 | 1,185 | 1,080 | 1,112 | 1,146 | 1,180 | 1,216 |
| 01-2-6200-1249 | Services - Electricity | 1,000 | 621 | - | - | - | - | - |
| 01-2-6200-1250 | Services - Garbage | 250 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6200-1251 | Stationary & Supplies | 1,000 | 781 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6200-1265 | Equipment O & M | 7,500 | 3,854 | 9,100 | 9,373 | 9,654 | 9,944 | 10,242 |
| 01-2-6200-1266 | Communication O&M | 6,000 | 1,279 | 8,000 | 8,240 | 8,487 | 8,742 | 9,004 |
| 01-2-6200-1268 | Communications/Advertising | - | 251 | - | - | - | - | - |
| 01-2-6200-1270 | Other | 4,000 | 4,607 | - | - | - | - | - |
| 01-2-6200-1271 | Insurance | 6,895 | 7,560 | 8,694 | 9,998 | 11,498 | 13,222 | 15,206 |
| 01-2-6200-1274 | Studies | 2,850 | 2,724 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6200-1277 | Firefighter Insurance | 3,900 | 2,770 | 3,900 | 4,017 | 4,138 | 4,262 | 4,389 |
| 01-2-6200-1278 | Volunteer Recruitment & Recognition | 5,000 | 223 | 10,000 | 10,300 | 10,609 | 10,927 | 11,255 |
| 01-2-6200-1279 | First Responder Equipment & Supplies | 16,000 | 8,460 | 11,130 | 11,464 | 11,808 | 12,162 | 12,527 |
| 01-2-6200-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-6200-1352 | Fire Prevention Education | 1,500 | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-2-6200-1362 | Legal Fees | - | 2,164 | 4,190 | 4,316 | 4,445 | 4,579 | 4,716 |
| 01-2-6200-1404 | Hall Maintenance Repairs | 21,100 | 7,544 | - | - | - | - | - |
| 01-2-6200-1420 | Safety Equipment | 2,000 | 1,644 | - | - | - | - | - |
| 01-2-6200-1430 | Consultant - Computer Systems Services | - | - | 630 | 649 | 668 | 688 | 709 |
| 01-2-6200-1461 | Vehicle Insurance/Inspection | 5,521 | 3,074 | 6,520 | 6,716 | 6,917 | 7,125 | 7,338 |
| 01-2-6200-1468 | Minor Assets | - | - | - | - | - | - | - |
| 01-2-6200-1485 | Administration | 18,969 | 18,969 | 29,477 | 28,166 | 29,037 | 29,949 | 30,904 |
| 01-2-6200-1801 | Amortization Expense | - | 51,349 | - | - | - | - | - |
| | **Subtotal Shared Expenses** | **229,735** | **206,625** | **333,173** | **341,125** | **351,673** | **362,711** | **374,283** |

**qathet Regional District**
**SAVARY ISLAND VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **Savary Hall No. 1** | | | | | | | |
| 01-2-6210-1246 | Services - Other | - | - | 2,750 | 2,833 | 2,917 | 3,005 | 3,095 |
| 01-2-6210-1247 | Services - Phone / Internet | - | - | 1,560 | 1,607 | 1,655 | 1,705 | 1,756 |
| 01-2-6210-1248 | Services - Heat | - | - | 1,080 | 1,112 | 1,146 | 1,180 | 1,216 |
| 01-2-6210-1249 | Services - Electricity | - | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-6210-1250 | Services - Garbage | - | - | 240 | 247 | 255 | 262 | 270 |
| 01-2-6210-1404 | Hall Repairs | - | - | 12,100 | 12,463 | 12,837 | 13,222 | 13,619 |
| 01-2-6210-1420 | Safety Equipment | - | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| | **Subtotal Savary Hall No. 1** | **-** | **-** | **20,230** | **20,837** | **21,462** | **22,106** | **22,769** |
| | **Savary Hall No. 2** | | | | | | | |
| 01-2-6220-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-6220-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6220-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6220-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6220-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6220-1404 | Hall Repairs | - | - | 1,550 | 1,597 | 1,644 | 1,694 | 1,745 |
| 01-2-6220-1420 | Safety Equipment | - | - | 250 | 258 | 265 | 273 | 281 |
| | **Subtotal Savary Hall No. 2** | **-** | **-** | **1,800** | **1,854** | **1,910** | **1,967** | **2,026** |
| | **Savary Hall No. 3** | | | | | | | |
| 01-2-6230-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-6230-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6230-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6230-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6230-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6230-1404 | Hall Repairs | - | - | 1,550 | 1,597 | 1,644 | 1,694 | 1,745 |
| 01-2-6230-1420 | Safety Equipment | - | - | 250 | 258 | 265 | 273 | 281 |
| | **Subtotal Savary Hall No. 3** | **-** | **-** | **1,800** | **1,854** | **1,910** | **1,967** | **2,026** |
| | **TOTAL EXPENSES** | **229,735** | **206,625** | **357,003** | **365,670** | **376,954** | **388,750** | **401,104** |
| 01-2-6200-1560 | Lease Payments | - | - | | | | | |
| 01-2-6200-1501 | Transfer to Reserve (S) | 85,176 | 164,837 | 103,991 | 80,000 | 85,000 | 85,000 | 80,000 |
| 01-2-6200-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-6200-1558 | Debt Interest | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **314,911** | **371,462** | **460,995** | **445,670** | **461,954** | **473,750** | **481,104** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**SAVARY ISLAND VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-6200-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-6200-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-6200-1141 | Transfer from Reserve (S) | 256,000 | 17,708 | 265,000 | 30,000 | - | - | - |
| 01-5-6200-1143 | Borrowing | - | - | - | 120,000 | - | - | - |
| 01-5-6200-1148 | Transfer from Reserve (C19) | 15,690 | 11,338 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **271,690** | **29,046** | **265,000** | **150,000** | **-** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-6200-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-6200-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-6200-1469 | Land | - | - | - | - | - | - | - |
| 01-6-6200-1470 | Land Improvements | - | - | - | - | - | - | - |
| 01-6-6200-1471 | Buildings | 15,690 | 20,744 | - | - | - | - | - |
| 01-6-6200-1475 | Equipment | 6,000 | 8,303 | 15,000 | - | - | - | - |
| 01-6-6200-1478 | Vehicles | 250,000 | - | 250,000 | 150,000 | - | - | - |
| 01-6-6200-1500 | Capital Transfer to Reserve | - | - | - | - | - | - | - |
| 01-6-6200-1509 | Transfer to Reserve (COVID-19) | - | - | - | - | - | - | - |
| 01-6-6200-1520 | Transfer to Deferred Revenue | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **271,690** | **29,046** | **265,000** | **150,000** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 259,278 | 259,278 | 406,408 | 245,399 | 295,399 | 380,399 | 465,399 |
| | Interest Earned | 2,177 | 3,579 | 6,491 | 3,271 | 4,271 | 5,971 | 7,671 |
| | Transfers from Operating | 85,176 | 161,258 | 97,500 | 76,729 | 80,729 | 79,029 | 72,329 |
| | Transfer to Capital | (256,000) | (17,708) | (265,000) | (30,000) | - | - | - |
| | Closing Balance | 90,631 | 406,408 | 245,399 | 295,399 | 380,399 | 465,399 | 545,399 |

## 2023 Northside Fire Protection

This function is funded by taxpayers within the Northside Fire service only (a subset of Electoral Area A) and provides fire protection from the area just north of Lund south to Tla'amin Nation former reserve boundary. The service currently provides for:

- Full service fire training
- Medical first responder: B, C, D, E
- Vehicle and machinery rescue
- Low angle rope rescue
- Hazmat operations level
- Superior Tanker Shuttle service to most of the service area
- 3A volunteer fully protected service to the Lund and Tla'amin areas serviced with fire hydrants
- 3B(S) accreditation (Superior Tanker Shuttle) for areas within 8 km of one of the fire halls and within 5 km of one of the NVFD's designated water supply points
- 3B volunteer fire hall protection to the rest of the service area up to 8 km from either of the two halls

**qathet Regional District**
**NORTHSIDE VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.15 | 1.15 | 1.21 | 1.08 | 1.01 | 1.03 | 1.02 |
| 01-1-6300-1001 | Requisition - Property Value Tax | 506,191 | 506,191 | 610,316 | 662,034 | 669,885 | 687,295 | 701,475 |
| 01-1-6300-1023 | Grant | - | - | 31,643 | | | | |
| 01-1-6300-1121 | Interest Revenue (S) | 4,275 | 5,583 | 8,512 | 9,414 | 12,314 | 6,454 | 9,694 |
| 01-1-6300-1128 | Other Revenue | 102,000 | 117,897 | 112,000 | 113,120 | 114,251 | 115,394 | 116,548 |
| 01-1-6330-1128 | Training Center Revenue | - | - | - | - | - | - | - |
| 01-1-6300-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-6300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-6300-1150 | Prior Year Surplus - Operating | - - | 2,042 | - | - | - | - | - |
| 01-1-6300-1151 | Prior Year Surplus - Reserve | - | - | - | - | - | - | - |
| 01-1-6300-1494 | Actuarial Gain on Long Term Debt | - | 4,760 | - | - | - | - | - |
| 01-1-6300-1499 | Gain on Sale of Asset | - | - | - | - | - | - | - |
| 01-1-6300-1800 | Transfer from Equity in Capital | - | 126,766 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **612,466** | **759,155** | **762,471** | **784,568** | **796,451** | **809,143** | **827,717** |
| | **EXPENSES** | | | | | | | |
| | **Shared Expenses** | | | | | | | |
| 01-2-6300-1220 | Salary & Wages | 54,069 | 52,522 | 58,726 | 60,048 | 61,399 | 62,780 | 64,193 |
| 01-2-6300-1221 | Payroll Benefits & Overhead | 42,341 | 44,806 | 53,608 | 54,814 | 56,047 | 57,308 | 58,597 |
| 01-2-6300-1222 | Travel | 1,060 | 379 | 1,560 | 1,595 | 1,631 | 1,667 | 1,705 |
| 01-2-6300-1223 | Training | 41,500 | 68,400 | 91,000 | 93,730 | 96,542 | 99,438 | 102,421 |
| 01-2-6300-1224 | Health & Safety | 6,575 | 660 | 20,325 | 20,935 | 21,563 | 22,210 | 22,876 |
| 01-2-6300-1225 | Volunteer Honorariums | 51,720 | 47,748 | 73,520 | 75,726 | 77,997 | 80,337 | 82,747 |
| 01-2-6300-1229 | Contractor Overhead | 76 | - | - | - | - | - | - |
| 01-2-6300-1233 | Conventions & Seminars | 9,000 | 5,682 | 19,900 | 20,497 | 21,112 | 21,745 | 22,398 |
| 01-2-6300-1240 | Vehicle Operating Gas & Oil | 5,000 | 743 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6300-1242 | Vehicle Maintenance | 10,500 | 16,625 | 10,500 | 10,815 | 11,139 | 11,474 | 11,818 |
| 01-2-6300-1244 | Equipment Purchases | 28,250 | 36,935 | 21,070 | 21,702 | 22,353 | 23,024 | 23,714 |
| 01-2-6300-1245 | Software & Licenses | 1,380 | 747 | 1,180 | 1,215 | 1,252 | 1,289 | 1,328 |
| 01-2-6300-1246 | Services - Other | 6,526 | 6,579 | - | - | - | - | - |
| 01-2-6300-1247 | Services - Phone / Internet | 4,500 | 2,732 | 1,080 | 1,112 | 1,146 | 1,180 | 1,216 |
| 01-2-6300-1248 | Services - Heat | 900 | 5,242 | - | - | - | - | - |
| 01-2-6300-1249 | Services - Hydro | 7,740 | 7,994 | - | - | - | - | - |
| 01-2-6300-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6300-1251 | Stationary & Supplies | 500 | 144 | 500 | 515 | 530 | 546 | 563 |
| 01-2-6300-1265 | Equipment O & M | 3,900 | 13,022 | 3,900 | 4,017 | 4,138 | 4,262 | 4,389 |
| 01-2-6300-1266 | Communication O&M | 1,000 | - | 2,000 | 2,060 | 2,122 | 2,185 | 2,251 |
| 01-2-6300-1268 | Communications/Advertising | - | 67 | - | - | - | - | - |
| 01-2-6300-1270 | Other | - | 1,335 | - | - | - | - | - |
| 01-2-6300-1271 | Insurance | 10,009 | 12,359 | 14,213 | 16,545 | 19,026 | 21,880 | 25,163 |
| 01-2-6300-1274 | Professional Fees | 2,065 | 2,044 | - | - | - | - | - |
| 01-2-6300-1277 | Firefighter Insurance | 4,000 | 3,733 | 4,000 | 4,120 | 4,244 | 4,371 | 4,502 |
| 01-2-6300-1278 | Volunteer Recruitment & Recognition | 5,000 | 6,035 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-6300-1279 | First Responder Supplies | 6,000 | 4,435 | 30,500 | 31,415 | 32,357 | 33,328 | 34,328 |
| 01-2-6300-1298 | Operating Reserve | - | - | - | - | - | - | - |
| 01-2-6300-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-6300-1362 | Legal Fees | - | 1,290 | 3,144 | 3,238 | 3,335 | 3,436 | 3,539 |
| 01-2-6300-1404 | Hall Maintenance & Repairs | 11,900 | 9,801 | - | - | - | - | - |
| 01-2-6300-1420 | Safety Equipment | 2,000 | 546 | - | - | - | - | - |

**qathet Regional District**
**NORTHSIDE VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| 01-2-6300-1430 | Consultant - Computer Systems Services | - | - | 640 | 659 | 679 | 699 | 720 |
| 01-2-6300-1461 | Vehicle Insurance & Inspection | 5,155 | 5,042 | 4,978 | 5,127 | 5,281 | 5,440 | 5,603 |
| 01-2-6300-1485 | Administration | 29,040 | 29,040 | 42,089 | 39,617 | 40,905 | 42,257 | 43,679 |
| 01-2-6300-1495 | Transfer in Equity from Capital | - | - | - | - | - | - | - |
| 01-2-6300-1496 | Loss on Sale/Disposal of Asset | - | - | - | - | - | - | - |
| 01-2-6300-1801 | Amortization Expense | - | 126,766 | - | - | - | - | - |
| | **Subtotal Shared Expenses** | **351,706** | **513,453** | **468,432** | **479,802** | **495,408** | **511,785** | **529,005** |
| | | | | | | | | |
| | **Northside Hall No. 1** | | | | | | | |
| 01-2-6310-1246 | Services - Other | - | - | 276 | 284 | 293 | 302 | 311 |
| 01-2-6310-1247 | Services - Phone / Internet | - | - | 1,970 | 2,029 | 2,090 | 2,153 | 2,217 |
| 01-2-6310-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6310-1249 | Services - Electricity | - | - | 7,555 | 7,782 | 8,015 | 8,256 | 8,503 |
| 01-2-6310-1250 | Services - Garbage | - | - | 240 | 247 | 255 | 262 | 270 |
| 01-2-6310-1404 | Hall Repairs | - | - | 4,900 | 5,047 | 5,198 | 5,354 | 5,515 |
| 01-2-6310-1420 | Safety Equipment | - | - | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| | **Subtotal Northside Hall No. 1** | **-** | **-** | **16,441** | **16,934** | **17,442** | **17,966** | **18,504** |
| | | | | | | | | |
| | **Northside Hall No. 2** | | | | | | | |
| 01-2-6320-1246 | Services - Other | - | - | 1,258 | 1,296 | 1,335 | 1,375 | 1,416 |
| 01-2-6320-1247 | Services - Phone / Internet | - | - | 1,440 | 1,483 | 1,528 | 1,574 | 1,621 |
| 01-2-6320-1248 | Services - Heat | - | - | 5,500 | 5,665 | 5,835 | 6,010 | 6,190 |
| 01-2-6320-1249 | Services - Electricity | - | - | 630 | 649 | 668 | 688 | 709 |
| 01-2-6320-1250 | Services - Garbage | - | - | 240 | 247 | 255 | 262 | 270 |
| 01-2-6320-1404 | Hall Repairs | - | - | 10,400 | 10,712 | 11,033 | 11,364 | 11,705 |
| 01-2-6320-1420 | Safety Equipment | - | - | 500 | 515 | 530 | 546 | 563 |
| | **Subtotal Northside Hall No. 2** | **-** | **-** | **19,968** | **20,567** | **21,184** | **21,820** | **22,474** |
| | | | | | | | | |
| | **Northside Training Center** | | | | | | | |
| 01-2-6330-1246 | Services - Other | - | - | - | - | - | - | - |
| 01-2-6330-1247 | Services - Phone / Internet | - | - | - | - | - | - | - |
| 01-2-6330-1248 | Services - Heat | - | - | - | - | - | - | - |
| 01-2-6330-1249 | Services - Electricity | - | - | - | - | - | - | - |
| 01-2-6330-1250 | Services - Garbage | - | - | - | - | - | - | - |
| 01-2-6330-1404 | Hall Repairs | - | - | 4,900 | 5,047 | 5,198 | 5,354 | 5,515 |
| 01-2-6330-1420 | Safety Equipment | - | - | - | - | - | - | - |
| | **Subtotal Northside Training Center** | **-** | **-** | **4,900** | **5,047** | **5,198** | **5,354** | **5,515** |
| | **TOTAL EXPENSES** | **351,706** | **513,453** | **509,741** | **522,350** | **539,232** | **556,925** | **575,499** |
| | | | | | | | | |
| 01-2-6300-1501 | Transfer to Reserve (S) | 188,690 | 189,998 | 175,512 | 185,000 | 180,000 | 175,000 | 175,000 |
| 01-2-6300-1557 | Debt Principle | 30,082 | 19,114 | 30,080 | 30,080 | 30,080 | 30,080 | 30,080 |
| 01-2-6300-1558 | Debt Interest | 41,988 | 40,411 | 47,138 | 47,138 | 47,138 | 47,138 | 47,138 |
| 01-2-6300-1559 | Actuarial Gain on Long Term Debt | - | 4,760 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **612,466** | **767,735** | **762,471** | **784,568** | **796,451** | **809,143** | **827,717** |
| | Net Surplus (Deficit) | - | (8,580) | - | - | - | - | - |

**qathet Regional District**
**NORTHSIDE VOLUNTEER FIRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | **2022** | **2022** | **2023** | **2024** | **2025** | **2026** | **2027** |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-6300-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-6300-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-5-6300-1129 | Proceeds on Disposal of Assets | - | - | - | - | - | - | |
| 01-5-6300-1140 | Transfer from Reserve (CW) | 50,000 | 42,691 | - | - | - | - | - |
| 01-5-6300-1141 | Transfer from Reserve (S) | 225,477 | 223,801 | 130,400 | 40,000 | 473,000 | 13,000 | - |
| 01-5-6300-1143 | Borrowing | - | - | - | - | - | - | - |
| 01-5-6300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **275,477** | **266,492** | **130,400** | **40,000** | **473,000** | **13,000** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-6300-1220 | Salary & Wages | - | 9,338 | - | - | - | - | - |
| 01-6-6300-1221 | Benefits | - | 2,640 | - | - | - | - | - |
| 01-6-6300-1469 | Land | - | - | - | - | - | - | - |
| 01-6-6300-1470 | Land Improvements | - | - | - | - | - | - | - |
| 01-6-6300-1471 | Buildings | 210,477 | 186,582 | 4,000 | - | - | - | - |
| 01-6-6300-1475 | Equipment | 65,000 | 67,931 | 126,400 | - | 23,000 | 13,000 | - |
| 01-6-6300-1478 | Vehicles | - | - | - | 40,000 | 450,000 | - | - |
| 01-6-6300-1500 | Capital Transfer to Reserve | - | - | - | - | - | - | - |
| 01-6-6300-1501 | Transfer to Reserve (S) | - | - | - | - | - | - | - |
| 01-6-6300-1509 | Transfer to Reserve (COVID-19) | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **275,477** | **266,492** | **130,400** | **40,000** | **473,000** | **13,000** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 464,506 | 464,506 | 430,703 | 475,815 | 620,815 | 327,815 | 489,815 |
| 01-4-0210-3054 | Interest Earned | 4,275 | 5,583 | 8,512 | 9,414 | 12,314 | 6,454 | 9,694 |
| 01-4-0210-3054 | Transfers from Operating | 188,690 | 184,415 | 167,000 | 175,586 | 167,686 | 168,546 | 165,306 |
| 01-4-0210-3054 | Transfer to Capital | (225,477) | (223,801) | (130,400) | (40,000) | (473,000) | (13,000) | - |
| | Closing Balance | 431,994 | 430,703 | 475,815 | 620,815 | 327,815 | 489,815 | 664,815 |

## 2023 Myrtle Pond Water

This function is funded by taxpayers within the Myrtle Pond Water service area only (83 parcels within Electoral Area B). Funding is attained through a combination of parcel taxes and user fees.

**qathet Regional District**
**MYRTLE POND WATER SYSTEM**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.03 | 1.03 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 02-1-6600-1009 | Requisition - Parcel Tax | 48,465 | 48,465 | 48,465 | 48,465 | 48,465 | 48,465 | 48,465 |
| 02-1-6600-1015 | User Fees | 71,090 | 77,388 | 78,700 | 80,100 | 81,550 | 83,100 | 86,424 |
| 02-1-6600-1023 | Grant | - | - | - | - | - | - | - |
| 02-1-6600-1120 | Interest Revenue (NS) | 531 | 697 | 1,196 | 1,336 | 1,480 | 1,625 | 1,773 |
| 02-1-6600-1121 | Interest Revenue (S) | 1,855 | 2,742 | 4,454 | 2,868 | 3,256 | 1,885 | 2,115 |
| 02-1-6600-1128 | Other Revenue | - | 123 | - | - | - | - | - |
| 02-1-6600-1140 | Transfer from Reserve (CW) | 25,000 | - | 25,000 | - | - | - | - |
| 02-1-6600-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 02-1-6600-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 02-1-6600-1151 | Prior Year Surplus - Operating Reserve | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 02-1-6600-1494 | Actuarial Gain on Long Term Debt | - | 1,314 | - | - | - | - | - |
| 02-1-6600-1800 | Transfer from Equity in Capital | - | 45,493 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **166,941** | **196,223** | **177,815** | **152,769** | **154,751** | **155,076** | **158,777** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 02-2-6600-1220 | Salary & Wages | 10,230 | 11,227 | 6,177 | 6,316 | 6,458 | 6,604 | 6,752 |
| 02-2-6600-1221 | Payroll Benefits & Overhead | 2,967 | 2,717 | 1,791 | 1,832 | 1,873 | 1,915 | 1,958 |
| 02-2-6600-1222 | Travel | - | - | - | - | - | - | - |
| 02-2-6600-1223 | Training | 1,500 | 16 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 02-2-6600-1224 | Health & Safety | - | - | - | - | - | - | - |
| 02-2-6600-1228 | Contractor | 26,180 | 22,604 | 27,723 | 29,636 | 31,681 | 33,867 | 36,204 |
| 02-2-6600-1229 | Contractor Benefits | 1,114 | 820 | 1,287 | 1,325 | 1,365 | 1,406 | 1,448 |
| 02-2-6600-1246 | Services - Other | 900 | 1,800 | 900 | 927 | 955 | 983 | 1,013 |
| 02-2-6600-1249 | Services - Hydro | 6,480 | 7,685 | 8,400 | 8,652 | 8,912 | 9,179 | 9,454 |
| 02-2-6600-1250 | Services - Garbage | 50 | - | 50 | 52 | 53 | 55 | 56 |
| 02-2-6600-1265 | Equipment O&M | 20,239 | 6,970 | 26,839 | 22,644 | 23,323 | 24,023 | 24,744 |
| 02-2-6600-1268 | Communications/Advertising | 3,250 | 250 | 3,250 | 3,348 | 3,448 | 3,551 | 3,658 |
| 02-2-6600-1269 | Water Sampling | 1,000 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 02-2-6600-1270 | Other | 1,150 | 687 | 1,150 | 1,185 | 1,220 | 1,257 | 1,294 |
| 02-2-6600-1271 | Insurance | 3,587 | 3,654 | 4,202 | 4,832 | 5,557 | 6,391 | 7,349 |
| 02-2-6600-1274 | Studies/Professional Fees | 32,000 | 6,121 | 25,000 | 5,000 | 5,150 | 5,305 | 5,464 |
| 02-2-6600-1298 | Operating Reserve | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 02-2-6600-1299 | Contingency | - | - | - | - | - | - | - |
| 02-2-6600-1361 | Allowance for Doubtful Accounts | - | - | - | - | - | - | - |
| 02-2-6600-1362 | Legal | - | - | - | - | - | - | - |
| 02-2-6600-1404 | Facility & Grounds Maintenance | 1,000 | 1,554 | 11,800 | 4,154 | 4,279 | 4,407 | 4,539 |
| 02-2-6600-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 02-2-6600-1485 | Administration | 11,848 | 11,848 | 12,696 | 10,123 | 10,523 | 10,951 | 11,407 |
| 02-2-6600-1801 | Amortization Expense | - | 45,493 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **143,495** | **123,447** | **153,766** | **122,600** | **127,450** | **132,625** | **138,155** |
| 02-2-6600-1500 | Transfer to Reserve (NS) | 7,041 | 7,207 | 7,041 | 7,159 | 7,280 | 7,407 | 7,537 |
| 02-2-6600-1501 | Transfer to Reserve (S) | 6,220 | 34,185 | 11,659 | 19,438 | 16,450 | 11,473 | 9,514 |
| 02-2-6600-1508 | Transfer to Reserve (CW) | - | 87 | - | - | - | - | - |
| 02-2-6600-1557 | Debt Principle | 8,904 | 8,768 | 4,344 | 2,649 | 2,649 | 2,649 | 2,649 |
| 02-2-6600-1558 | Debt Interest | 1,283 | 1,216 | 1,005 | 922 | 922 | 922 | 922 |
| 02-2-6600-1559 | Actuarial Gain on Long Term Debt | - | 1,314 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **166,941** | **176,223** | **177,815** | **152,769** | **154,751** | **155,076** | **158,778** |
| | Net Surplus (Deficit) | - | 20,000 | - | - | - | - | - |

**qathet Regional District**
**MYRTLE POND WATER SYSTEM**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 02-5-6600-1023 | Grant | 169,000 | - | - | - | - | - | - |
| 02-5-6600-1128 | Other Revenue | - | - | - | - | - | - | - |
| 02-5-6600-1140 | Transfer from Reserve (CW) | - | - | 169,000 | - | - | - | - |
| 02-5-6600-1141 | Transfer from Reserve (S) | 101,000 | - | 91,000 | - | 85,000 | - | - |
| 02-5-6600-1142 | Transfer from Reserve (NS) | | | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **270,000** | **-** | **260,000** | **-** | **85,000** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 02-6-6600-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 02-6-6600-1221 | Benefits | - | - | - | - | - | - | - |
| 02-6-6600-1470 | Land Improvements | - | - | - | - | - | - | - |
| 02-6-6600-1471 | Buildings | - | - | - | - | - | - | - |
| 02-6-6600-1474 | Infrastructure | 260,000 | - | 260,000 | - | 85,000 | - | - |
| 02-6-6600-1475 | Equipment | 10,000 | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **270,000** | **-** | **260,000** | **-** | **85,000** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 218,360 | 218,360 | 252,545 | 173,204 | 192,643 | 124,093 | 135,565 |
| | Interest Earned | 1,855 | 2,742 | 4,454 | 2,868 | 3,256 | 1,885 | 2,115 |
| | Transfers from Operating | 6,220 | 31,442 | 7,205 | 16,570 | 13,194 | 9,587 | 7,399 |
| | Transfer to Capital | (101,000) | - | (91,000) | - | (85,000) | - | - |
| | Closing Balance | 125,435 | 252,545 | 173,204 | 192,643 | 124,093 | 135,565 | 145,079 |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 53,266 | 53,266 | 60,473 | 67,514 | 74,673 | 81,953 | 89,360 |
| | Interest Earned | 531 | 697 | 1,196 | 1,336 | 1,480 | 1,625 | 1,773 |
| | Transfers from Operating | 6,510 | 6,510 | 5,845 | 5,823 | 5,800 | 5,782 | 5,764 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 60,307 | 60,473 | 67,514 | 74,673 | 81,953 | 89,360 | 96,897 |

## 2023 Lund Sewer

This function is funded by taxpayers within the Lund Sewer System service area only (98 parcels in the Lund area). The requisition limit for this service was increased to $52,500 in 2018 and is currently at the requisition limit.

This service is funded by approximately 102 properties with a mix of residential and business use.

qathet Regional District
LUND SEWER

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.00 | 1.02 | 1.02 | 1.02 | 1.02 |
| 03-1-6900-1009 | Requisition - Parcel Tax | 52,500 | 52,500 | 52,500 | 53,550 | 54,621 | 55,713 | 56,828 |
| 03-1-6900-1015 | User Fees | 91,000 | 90,463 | 95,700 | 99,528 | 103,509 | 107,649 | 111,955 |
| 03-1-6900-1121 | Interest Revenue (S) | 748 | 1,055 | 1,409 | 1,736 | 2,201 | 2,618 | 3,025 |
| 03-1-6900-1122 | Interest Revenue (DCC) | 95 | 118 | 190 | 193 | 197 | 201 | 205 |
| 03-1-6900-1023 | Grant | 10,000 | 10,000 | - | - | - | - | - |
| 03-1-6900-1128 | Other | - | 3,567 | - | - | - | - | - |
| 03-1-6900-1140 | Transfer from Reserve (CW) | 80,000 | 5,323 | 74,678 | - | - | - | - |
| 03-1-6900-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 03-1-6900-1150 | Prior Year Surplus - Operating | - | - | - | | - | - | - |
| 03-1-6900-1151 | Prior Year Surplus - Operating Reserve | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 03-1-6900-1494 | Actuarial Gain on Long Term Debt | - | 525 | - | - | - | - | - |
| 03-1-6900-1800 | Transfer from Equity in Capital | - | 86,027 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **254,343** | **269,578** | **244,476** | **175,008** | **180,528** | **186,182** | **192,014** |
| | **EXPENSES** | | | | | | | |
| 03-2-6900-1220 | Salary & Wages | 4,110 | 2,803 | 4,582 | 4,685 | 4,790 | 4,898 | 5,008 |
| 03-2-6900-1221 | Payroll Benefits & Overhead | 1,192 | 730 | 1,329 | 1,359 | 1,389 | 1,420 | 1,452 |
| 03-2-6900-1222 | Travel | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 03-2-6900-1223 | Training | 2,500 | 16 | 2,500 | 2,575 | 2,652 | 2,732 | 2,814 |
| 03-2-6900-1224 | Health & Safety | - | - | - | - | - | - | - |
| 03-2-6900-1228 | Contractor | 26,431 | 26,405 | 27,974 | 28,814 | 29,678 | 30,568 | 31,485 |
| 03-2-6900-1229 | Contractor Overhead | 1,123 | 1,171 | 1,297 | 1,336 | 1,376 | 1,417 | 1,460 |
| 03-2-6900-1246 | Services - Other | 1,703 | 1,486 | 1,703 | 1,754 | 1,807 | 1,861 | 1,917 |
| 03-2-6900-1247 | Services - Phone / Internet | 150 | - | 150 | - | 2,000 | 2,060 | 2,122 |
| 03-2-6900-1249 | Services - Hydro | 5,400 | 5,338 | 7,300 | 7,519 | 7,745 | 7,977 | 8,216 |
| 03-2-6900-1250 | Services - Garbage | 120 | - | 120 | 124 | 127 | 131 | 135 |
| 03-2-6900-1260 | Services - Water | - | - | - | - | - | - | - |
| 03-2-6900-1265 | Equipment O&M | 24,761 | 1,970 | 24,761 | 20,504 | 21,119 | 21,753 | 22,405 |
| 03-2-6900-1267 | Equipment Repair | - | - | - | - | - | - | - |
| 03-2-6900-1268 | Communications/Advertising | 250 | 250 | 250 | 258 | 265 | 273 | 281 |
| 03-2-6900-1270 | Other | - | 481 | - | - | - | - | - |
| 03-2-6900-1271 | Insurance | 10,183 | 10,882 | 12,514 | 14,391 | 16,550 | 19,033 | 21,888 |
| 03-2-6900-1274 | Studies/Professional Fees | 90,000 | 15,323 | 74,678 | 5,000 | 5,150 | 5,305 | 5,464 |
| 03-2-6900-1295 | Monitoring | 1,530 | 1,691 | 1,530 | 1,576 | 1,623 | 1,672 | 1,722 |
| 03-2-6900-1296 | Desludging | 20,000 | 15,122 | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 |
| 03-2-6900-1298 | Operating Reserve | 20,000 | - | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 03-2-6900-1299 | Contingency | - | - | - | - | - | - | - |
| 03-2-6900-1361 | Bad Debt Expenditures | - | - | - | - | - | - | - |
| 03-2-6900-1362 | Legal | - | - | - | - | - | - | - |
| 03-2-6900-1404 | Building & Grounds Maintenance | 5,800 | 192 | 5,800 | 5,974 | 6,153 | 6,338 | 6,528 |
| 03-2-6900-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 03-2-6900-1468 | Minor Assets | - | - | - | - | - | - | - |
| 03-2-6900-1485 | Administration | 19,418 | 19,418 | 18,629 | 12,328 | 12,976 | 13,485 | 14,037 |
| 03-2-6900-1801 | Amortization Expense | - | 86,027 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **235,171** | **189,304** | **225,617** | **149,311** | **157,149** | **163,324** | **170,007** |
| 03-2-6900-1501 | Transfer to Reserve (S) | 4,770 | 46,009 | 16,371 | 23,205 | 20,883 | 20,359 | 21,801 |
| 03-2-6900-1503 | Transfer to Reserve (DCC) | 95 | 118 | 190 | 193 | 197 | 201 | 205 |
| 03-2-6900-1557 | Debt Principle | 13,060 | 13,153 | 1,249 | 1,249 | 1,249 | 1,249 | - |
| 03-2-6900-1558 | Debt Interest | 1,247 | 470 | 1,050 | 1,050 | 1,050 | 1,050 | - |
| 03-2-6900-1559 | Actuarial Gain on Long Term Debt | - | 525 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **254,343** | **249,578** | **244,476** | **175,008** | **180,528** | **186,182** | **192,014** |
| | Net Surplus (Deficit) | - | 20,000 | - | - | - | - | - |

**qathet Regional District**
**LUND SEWER**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 03-5-6900-1023 | Grant Revenue | - | - | - | - | - | - | - |
| 03-5-6900-1128 | Other Revenue | - | - | - | - | - | - | - |
| 03-5-6900-1140 | Transfer from Reserve (CW) | 40,000 | - | 40,000 | - | - | - | - |
| 03-5-6900-1141 | Transfer from Reserve (S) | 53,000 | 45,145 | - | - | - | - | - |
| 03-5-6900-1143 | Borrowing | - | - | - | - | - | - | - |
| 03-5-6900-1145 | Transfer from Deferred Revenue | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **93,000** | **45,145** | **40,000** | **-** | **-** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 03-6-6900-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 03-6-6900-1221 | Benefits | - | - | - | - | - | - | - |
| 03-6-6900-1469 | Land | - | - | - | - | - | - | - |
| 03-6-6900-1470 | Land Improvements | | | - | - | - | - | - |
| 03-6-6900-1471 | Buildings & Structures | - | - | - | - | - | - | - |
| 03-6-6900-1474 | Infrastructure | - | - | - | - | - | - | - |
| 03-6-6900-1475 | Equipment - General | 93,000 | 45,145 | 40,000 | - | - | - | - |
| 03-6-6900-1500 | Transfer to Reserve | - | - | - | - | - | - | - |
| 03-6-6900-1520 | Transfer to Deferred Revenue | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **93,000** | **45,145** | **40,000** | **-** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 97,035 | 97,035 | 97,899 | 114,271 | 137,475 | 158,359 | 178,717 |
| | Interest Earned | 748 | 1,055 | 1,409 | 1,736 | 2,201 | 2,618 | 3,025 |
| | Transfers from Operating | 8,329 | 44,953 | 14,963 | 21,469 | 18,682 | 17,741 | 18,776 |
| | Transfer to Capital | (53,000) | (45,145) | - | - | - | - | - |
| | Closing Balance | 53,112 | 97,899 | 114,271 | 137,475 | 158,359 | 178,717 | 200,519 |
| | **STATUTORY RESERVE - Development Cost Charge** | | | | | | | |
| | Opening Balance | 9,482 | 9,482 | 9,600 | 9,790 | 9,983 | 10,180 | 10,381 |
| | Interest Earned | 95 | 118 | 190 | 193 | 197 | 201 | 205 |
| | Transfers from Operating | 95 | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 9,672 | 9,600 | 9,790 | 9,983 | 10,180 | 10,381 | 10,587 |

## 2023 Texada Health Center

This function is funded by taxpayers within electoral area D only and supports the function of acquiring, operating and maintaining the Texada Island Medical Clinic in electoral area D.

qathet Regional District
TEXADA HEALTH CENTRE

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.07 | 1.07 | 1.02 | 1.00 | 1.02 | 1.03 | 1.02 |
| 01-1-7000-1001 | Requisition - Property Value Tax | 94,715 | 94,714 | 96,388 | 96,720 | 99,054 | 102,182 | 104,034 |
| 01-1-7000-1120 | Interest Revenue (NS) | 95 | 121 | 202 | 226 | 250 | 274 | 298 |
| 01-1-7000-1121 | Interest Revenue (S) | 709 | 979 | 1,758 | 2,233 | 2,673 | 1,553 | 1,973 |
| 01-1-7000-1128 | Other | - | - | - | - | - | - | - |
| 01-1-7000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-7000-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-7000-1494 | Actuarial Gain on Long Term Debt | - | 700 | - | - | - | - | - |
| 01-1-7000-1800 | Transfer from Equity in Capital | - | 20,810 | | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **95,518** | **117,325** | **98,348** | **99,179** | **101,977** | **104,009** | **106,305** |
| | **EXPENSES** | | | | | | | |
| 01-2-7000-1220 | Salary & Wages | 6,476 | 5,044 | 6,715 | 6,866 | 7,020 | 7,178 | 7,340 |
| 01-2-7000-1221 | Payroll Benefits & Overhead | 1,878 | 1,393 | 1,947 | 1,991 | 2,036 | 2,082 | 2,129 |
| 01-2-7000-1222 | Travel | 100 | 114 | 100 | 103 | 106 | 109 | 113 |
| 01-2-7000-1228 | Contractor | 15,908 | 15,862 | 17,006 | 17,516 | 18,041 | 18,583 | 19,140 |
| 01-2-7000-1229 | Contractor Overhead | 586 | 556 | 697 | 718 | 740 | 762 | 785 |
| 01-2-7000-1246 | Services - Other | 1,750 | 1,553 | 1,750 | 1,803 | 1,857 | 1,912 | 1,970 |
| 01-2-7000-1259 | Services - Taxes | - | - | - | - | - | - | - |
| 01-2-7000-1260 | Services - Water | - | - | - | - | - | - | - |
| 01-2-7000-1270 | Other | - | - | - | - | - | - | - |
| 01-2-7000-1271 | Insurance | 4,910 | 5,851 | 6,729 | 7,738 | 8,899 | 10,233 | 11,768 |
| 01-2-7000-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-7000-1281 | Purchase - Supplies | - | - | - | - | - | - | - |
| 01-2-7000-1288 | Contribution to CHC | 9,483 | 8,902 | 9,673 | 9,963 | 10,262 | 10,570 | 10,887 |
| 01-2-7000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-7000-1404 | Building & Ground Maintenance | 14,779 | 9,423 | 6,829 | 7,034 | 7,245 | 7,462 | 7,686 |
| 01-2-7000-1420 | Safety Equipment | 3,000 | - | 3,000 | 3,090 | 3,183 | 3,278 | 3,377 |
| 01-2-7000-1485 | Administration | 5,298 | 5,298 | 4,900 | 5,114 | 5,345 | 5,595 | 5,867 |
| 01-2-7000-1801 | Amortization Expense | - | 20,810 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **64,169** | **74,807** | **59,345** | **61,935** | **64,733** | **67,765** | **71,060** |
| 01-2-7000-1500 | Transfer to Reserve (NS) | 696 | 723 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 01-2-7000-1501 | Transfer to Reserve (S) | 16,609 | 27,050 | 23,758 | 22,000 | 22,000 | 21,000 | 20,000 |
| 01-2-7000-1557 | Debt Principle | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 | 7,551 |
| 01-2-7000-1558 | Debt Interest | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 | 6,493 |
| 01-2-7000-1559 | Actuarial Gain on Long Term Debt | - | 700 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **95,518** | **117,325** | **98,348** | **99,179** | **101,977** | **104,009** | **106,305** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |

**qathet Regional District**
**TEXADA HEALTH CENTRE**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-7000-1023 | Grant | - | - | - | - | - | - | - |
| 01-5-7000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-7000-1141 | Transfer from Reserve (S) | - | - | - | - | 78,000 | - | - |
| 01-5-7000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-5-7000-1143 | Borrowing | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **-** | **-** | **78,000** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-7000-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-7000-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-7000-1469 | Land | - | - | - | - | - | - | - |
| 01-6-7000-1470 | Land Improvements | - | - | - | - | 78,000 | - | - |
| 01-6-7000-1471 | Buildings | - | - | - | - | - | - | - |
| 01-6-7000-1474 | Infrastructure | - | - | - | - | - | - | - |
| 01-6-7000-1475 | Equipment | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **-** | **-** | **78,000** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 71,994 | 71,994 | 99,044 | 122,802 | 144,802 | 88,802 | 109,802 |
| | Interest Earned | 709 | 979 | 1,758 | 2,233 | 2,673 | 1,553 | 1,973 |
| | Transfers from Operating | 16,609 | 26,071 | 22,000 | 19,767 | 19,327 | 19,447 | 18,027 |
| | Transfer to Capital | - | - | - | - | (78,000) | - | - |
| | Closing Balance | 89,311 | 99,044 | 122,802 | 144,802 | 88,802 | 109,802 | 129,802 |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 9,487 | 9,487 | 10,210 | 11,410 | 12,610 | 13,810 | 15,010 |
| | Interest Earned | 95 | 121 | 202 | 226 | 250 | 274 | 298 |
| | Transfers from Operating | 602 | 602 | 998 | 974 | 950 | 926 | 902 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 10,183 | 10,210 | 11,410 | 12,610 | 13,810 | 15,010 | 16,210 |

## 2023 Texada Island Recreation Commission

This function is funded by taxpayers within Electoral Area D only and supports the provision of recreational programming and the acquisition and maintenance of recreational facilities on Texada Island.

**qathet Regional District**
**TEXADA ISLAND RECREATION COMMISSION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.01 | 1.01 | 1.10 | 1.13 | 1.03 | 1.02 | 1.03 |
| 01-1-7100-1001 | Requisition - Property Value Tax | 110,164 | 110,164 | 120,983 | 136,581 | 140,747 | 143,277 | 147,415 |
| 01-1-7100-1121 | Interest Revenue (S) | 2,097 | 2,813 | 4,632 | 4,405 | 4,905 | 5,405 | 5,705 |
| 01-1-7100-1023 | Grant | - | - | - | | - | - | - |
| 01-1-7100-1041 | Community Hall Rental | 500 | 1,456 | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 |
| 01-1-7100-1042 | Gillies Bay School Rental | 300 | 17 | 250 | 258 | 265 | 273 | 281 |
| 01-1-7100-1043 | Gillies Bay Field Rental | - | 240 | 250 | 258 | 265 | 273 | 281 |
| 01-1-7100-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-7100-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7100-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-7100-1150 | Prior Year Surplus - Operating | 28,000 | 28,000 | 28,000 | - | - | - | - |
| 01-1-7100-1800 | Transfer from Equity in Capital | - | 23,468 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **141,061** | **166,157** | **155,615** | **143,046** | **147,774** | **150,867** | **155,371** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| | **Shared Expenses** | | | | | | | |
| 01-2-7100-1220 | Salary & Wages | 27,857 | 31,368 | 32,847 | 33,586 | 34,342 | 35,115 | 35,905 |
| 01-2-7100-1221 | Payroll Benefits & Overhead | 8,079 | 6,820 | 9,526 | 9,740 | 9,959 | 10,183 | 10,412 |
| 01-2-7100-1222 | Travel | 2,960 | 3,820 | 2,960 | 3,049 | 3,140 | 3,234 | 3,332 |
| 01-2-7100-1224 | Health & Safety | - | 53 | - | - | - | - | - |
| 01-2-7100-1228 | Contractors | - | - | - | - | - | - | - |
| 01-2-7100-1229 | Contractor Overhead | - | - | - | - | - | - | - |
| 01-2-7100-1268 | Communications/Advertising | 2,060 | 312 | 2,060 | 2,122 | 2,185 | 2,251 | 2,319 |
| 01-2-7100-1270 | Other Expense | - | - | - | - | - | - | - |
| 01-2-7100-1271 | Insurance | 8,480 | 8,908 | 10,244 | 11,781 | 13,548 | 15,580 | 17,917 |
| 01-2-7100-1274 | Studies/Professional Fees | - | - | - | - | - | - | - |
| 01-2-7100-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-7100-1404 | Other Facilities Maintenance | 2,400 | 4,498 | 2,400 | 2,472 | 2,546 | 2,623 | 2,701 |
| 01-2-7100-1409 | Grants In Aid | 1,750 | 1,600 | 1,750 | 1,803 | 1,857 | 1,912 | 1,970 |
| 01-2-7100-1420 | Safety Equipment | - | 169 | - | - | - | - | - |
| 01-2-7100-1485 | Administration | 10,070 | 10,070 | 11,393 | 9,747 | 10,137 | 10,558 | 11,012 |
| 01-2-7100-1801 | Amortization Expense | - | 23,468 | - | - | - | - | - |
| | **Subtotal Shared Expenses** | **63,656** | **91,086** | **73,180** | **74,299** | **77,715** | **81,456** | **85,568** |
| | | | | | | | | |
| | **Gillies Bay Community Hall** | | | | | | | |
| 01-2-7100-1394 | Maintenance - Community Hall | - | - | | | | | |
| 01-2-7110-1228 | Contractors | 644 | 765 | 683 | 703 | 725 | 746 | 769 |
| 01-2-7110-1229 | Contractor Overhead | 24 | - | 28 | 29 | 30 | 31 | 32 |
| 01-2-7110-1246 | Services - Other | 942 | 1,175 | 942 | 970 | 999 | 1,029 | 1,060 |
| 01-2-7110-1247 | Services - Telephone/Internet | - | - | - | - | - | - | - |
| 01-2-7110-1249 | Services - Hydro | 2,880 | 2,686 | 2,770 | 2,853 | 2,939 | 3,027 | 3,118 |
| 01-2-7110-1250 | Services - Garbage | 796 | 768 | 796 | 820 | 844 | 870 | 896 |
| 01-2-7110-1274 | Studies and Professional Fees | 3,070 | - | - | - | - | - | - |
| 01-2-7110-1404 | Facility/Grounds Repairs/Maintenance | 27,330 | 2,467 | 32,830 | 10,815 | 11,139 | 11,474 | 11,818 |
| | **Subtotal Gillies Bay Community Hall** | **35,685** | **7,861** | **38,049** | **16,190** | **16,676** | **17,176** | **17,691** |

**qathet Regional District**
**TEXADA ISLAND RECREATION COMMISSION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **Gillies Bay Tennis Court** | | | | | | | |
| 01-2-7120-1228 | Contractors | 468 | 360 | 493 | 508 | 523 | 539 | 555 |
| 01-2-7120-1229 | Contractor Overhead | 17 | - | 20 | 21 | 21 | 22 | 23 |
| 01-2-7120-1246 | Services - Other | 1,005 | 618 | 1,005 | 1,035 | 1,066 | 1,098 | 1,131 |
| 01-2-7120-1404 | Facility/Grounds Repairs/Maintenance | 500 | 888 | 500 | 515 | 530 | 546 | 563 |
| | **Subtotal Gillies Bay Tennis Court** | **1,991** | **1,866** | **2,019** | **2,079** | **2,142** | **2,206** | **2,272** |
| | **Gillies Bay Old School** | | | | | | | |
| 01-2-7100-1395 | Maintenance - Gillies Bay School | - | - | | | | | |
| 01-2-7130-1228 | Contractors | 2,305 | 780 | 1,821 | 1,876 | 1,932 | 1,990 | 2,050 |
| 01-2-7130-1229 | Contractor Overhead | 85 | - | 75 | 77 | 79 | 82 | 84 |
| 01-2-7130-1246 | Services - Other | 1,142 | 1,240 | 1,142 | 1,176 | 1,211 | 1,248 | 1,285 |
| 01-2-7130-1247 | Services - Telephone/Internet | 1,560 | 1,853 | 1,885 | 1,942 | 2,000 | 2,060 | 2,122 |
| 01-2-7130-1249 | Services - Hydro | 3,000 | 3,710 | 3,700 | 3,811 | 3,925 | 4,043 | 4,164 |
| 01-2-7130-1404 | Facility/Grounds Repairs/Maintenance | 2,000 | 1,636 | 1,900 | 1,957 | 2,016 | 2,076 | 2,138 |
| | **Subtotal Gillies Bay Old School** | **10,092** | **9,219** | **10,523** | **10,838** | **11,164** | **11,498** | **11,843** |
| | **Gillies Bay Ball Field** | | | | | | | |
| 01-2-7100-1396 | Maintenance - Gillies Bay Ball Field | - | - | - | - | - | - | - |
| 01-2-7140-1228 | Contractors | 4,106 | 1,900 | 2,656 | 2,736 | 2,818 | 2,902 | 2,989 |
| 01-2-7140-1229 | Contractor Overhead | 151 | - | 109 | 112 | 116 | 119 | 123 |
| 01-2-7140-1246 | Services - Other | 1,002 | 1,175 | 1,142 | 1,176 | 1,211 | 1,248 | 1,285 |
| 01-2-7140-1249 | Services - Hydro | 231 | 147 | 160 | 165 | 170 | 175 | 180 |
| 01-2-7140-1404 | Facility/Grounds Repairs/Maintenance | 1,215 | 3,538 | 3,215 | 3,311 | 3,411 | 3,513 | 3,619 |
| | **Subtotal Gillies Bay Ball Field** | **6,704** | **6,760** | **7,282** | **7,500** | **7,725** | **7,957** | **8,196** |
| | **Van Anda Ball Field** | | | | | | | |
| 01-2-7100-1397 | Maintenance - Van Anda Ball Field | - | - | - | - | - | - | - |
| 01-2-7150-1228 | Contractors | 1,080 | 840 | 1,138 | 1,172 | 1,208 | 1,244 | 1,281 |
| 01-2-7150-1229 | Contractor Overhead | 40 | 4 | 47 | 48 | 50 | 51 | 53 |
| 01-2-7150-1249 | Services - Hydro | 180 | 151 | 185 | 191 | 196 | 202 | 208 |
| 01-2-7150-1404 | Facility/Grounds Repairs/Maintenance | 600 | 3,073 | 3,100 | 3,193 | 3,289 | 3,387 | 3,489 |
| | **Subtotal Van Anda Ball Field** | **1,900** | **4,067** | **4,470** | **4,604** | **4,742** | **4,884** | **5,031** |
| | **Van Anda Park** | | | | | | | |
| 01-2-7160-1228 | Contractors | 180 | 240 | 190 | 195 | 201 | 207 | 214 |
| 01-2-7160-1229 | Contractor Overhead | 7 | - | 8 | 8 | 8 | 8 | 9 |
| 01-2-7160-1404 | Facility/Grounds Repairs/Maintenance | - | - | - | - | - | - | - |
| | **Subtotal Van Anda Park** | **187** | **240** | **197** | **203** | **210** | **216** | **222** |
| | **Erickson Beach** | | | | | | | |
| 01-2-7170-1228 | Contractors | 240 | 120 | 253 | 261 | 268 | 276 | 285 |
| 01-2-7170-1229 | Contractor Overhead | 9 | - | 10 | 11 | 11 | 11 | 12 |
| 01-2-7170-1404 | Facility/Grounds Repairs/Maintenance | 500 | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| | **Subtotal Erickson Beach** | **749** | **120** | **1,263** | **1,301** | **1,340** | **1,380** | **1,422** |

**qathet Regional District**
**TEXADA ISLAND RECREATION COMMISSION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **Emily Lake** | | | | | | | |
| 01-2-7180-1404 | Facility/Grounds Repairs/Maintenance | 1,000 | 1,946 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| | **Subtotal Emily Lake** | **1,000** | **1,946** | **1,000** | **1,030** | **1,061** | **1,093** | **1,126** |
| | **TOTAL EXPENSES** | **121,964** | **123,166** | **137,983** | **118,046** | **122,774** | **127,867** | **133,371** |
| | | | | | | | | |
| 01-2-7100-1501 | Transfer to Reserve (S) | 19,097 | 19,813 | 17,632 | 25,000 | 25,000 | 23,000 | 22,000 |
| 01-2-7100-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-7100-1558 | Debt Interest | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **141,061** | **142,979** | **155,615** | **143,046** | **147,774** | **150,867** | **155,371** |
| | Net Surplus (Deficit) | - | 23,179 | - | - | - | - | - |
| | | | | | | | | |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-7100-1023 | Grant | 5,000 | 7,369 | - | - | - | - | - |
| 01-5-7100-1128 | Other | - | - | 24,000 | - | - | - | - |
| 01-5-7100-1140 | Transfer from Reserve (CW) | - | - | - | - | - | 33,000 | - |
| 01-5-7100-1141 | Transfer from Reserve (S) | 2,000 | 7,142 | 29,000 | - | - | 8,000 | 60,000 |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **7,000** | **14,511** | **53,000** | **-** | **-** | **41,000** | **60,000** |
| | | | | | | | | |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-7100-1220 | Salary & Wages | - | 4,952 | - | - | - | - | - |
| 01-6-7100-1221 | Benefits | - | 1,272 | - | - | - | - | - |
| 01-6-7100-1469 | Land - Development | - | - | - | - | - | - | - |
| 01-6-7100-1470 | Land - Improvements | 7,000 | 8,286 | 22,000 | - | - | - | 60,000 |
| 01-6-7100-1471 | Buildings | - | - | 31,000 | - | - | 33,000 | - |
| 01-6-7100-1475 | Equipment / Infrastructure | - | - | - | - | - | 8,000 | - |
| | **TOTAL CAPITAL SPENDING** | **7,000** | **14,511** | **53,000** | **-** | **-** | **41,000** | **60,000** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | | | | | | | | |
| | **STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 221,754 | 221,754 | 234,425 | 223,057 | 248,057 | 273,057 | 288,057 |
| | Interest Earned | 2,097 | 2,813 | 4,632 | 4,405 | 4,905 | 5,405 | 5,705 |
| | Transfers from Operating | 19,097 | 17,000 | 13,000 | 20,595 | 20,095 | 17,595 | 16,295 |
| | Transfer to Capital | (2,000) | (7,142) | (29,000) | - | - | (8,000) | (60,000) |
| | Closing Balance | 240,948 | 234,425 | 223,057 | 248,057 | 273,057 | 288,057 | 250,057 |

## 2023 Texada Island Airport

This function is funded by taxpayers within electoral area D only and supports the acquisition, maintenance and operation of the Texada Island Airport.

**qathet Regional District**
**TEXADA AIRPORT**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.05 | 1.05 | 1.05 | 0.72 | 1.04 | 1.04 | 1.04 |
| 01-1-7200-1001 | Requisition - Property Value Tax | 121,228 | 121,228 | 127,804 | 91,627 | 95,307 | 98,873 | 103,152 |
| 01-1-7200-1023 | Grant | - | 35,262 | - | - | - | - | - |
| 01-1-7200-1044 | Revenue: Parking | 5,800 | 3,109 | 5,800 | 5,974 | 6,153 | 6,338 | 6,528 |
| 01-1-7200-1120 | Interest Revenue (NS) | 3,103 | 4,221 | 7,468 | 8,564 | 9,377 | 10,593 | 11,419 |
| 01-1-7200-1128 | Other Revenue | - | - | - | 52,101 | 51,401 | 50,701 | 51,001 |
| 01-1-7200-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7200-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-7200-1150 | Prior Year Surplus - Operating | 52,118 | 52,118 | 50,000 | - | - | - | - |
| 01-1-7200-1800 | Transfer from Equity in Capital | - | 2,455 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **182,249** | **218,392** | **191,073** | **158,266** | **162,239** | **166,505** | **172,100** |
| | **EXPENSES** | | | | | | | |
| 01-2-7200-1220 | Salary & Wages | 17,617 | 13,297 | 19,121 | 19,551 | 19,991 | 20,441 | 20,901 |
| 01-2-7200-1221 | Payroll Benefits & Overhead | 5,109 | 2,980 | 5,545 | 5,670 | 5,797 | 5,928 | 6,061 |
| 01-2-7200-1222 | Travel | 250 | 68 | 250 | 258 | 265 | 273 | 281 |
| 01-2-7200-1223 | Training | - | - | - | - | - | - | - |
| 01-2-7200-1224 | Health & Safety Training | 35 | 53 | 30 | 31 | 32 | 33 | 34 |
| 01-2-7200-1228 | Contractor | 17,722 | 13,678 | 15,517 | 15,866 | 16,223 | 16,588 | 16,961 |
| 01-2-7200-1229 | Contractor WCB | 630 | 552 | 630 | 649 | 668 | 688 | 709 |
| 01-2-7200-1244 | Equipment Purchases | - | - | - | - | - | - | - |
| 01-2-7200-1246 | Services - Other | 2,751 | 23 | 1,251 | 1,289 | 1,327 | 1,367 | 1,408 |
| 01-2-7200-1247 | Services - Phone / Internet | 952 | 541 | 2,512 | 2,587 | 2,665 | 2,745 | 2,827 |
| 01-2-7200-1249 | Services - Hydro | 2,600 | 2,568 | 2,600 | 2,678 | 2,758 | 2,841 | 2,926 |
| 01-2-7200-1250 | Services - Garbage | 120 | 10 | 120 | 124 | 127 | 131 | 135 |
| 01-2-7200-1268 | Communications/Advertising | 5,000 | - | 5,200 | 5,356 | 5,517 | 5,682 | 5,853 |
| 01-2-7200-1271 | Insurance | 5,047 | 6,999 | 8,048 | 9,256 | 10,644 | 12,240 | 14,076 |
| 01-2-7200-1274 | Studies/Professional Fees | 28,000 | - | 38,000 | 9,140 | 9,414 | 9,697 | 9,988 |
| 01-2-7200-1289 | Payment to TIFR | 2,500 | 1,121 | 2,920 | 3,008 | 3,098 | 3,191 | 3,286 |
| 01-2-7200-1299 | Contingency | 3,000 | - | - | - | - | - | - |
| 01-2-7200-1354 | Public Engagement | 3,000 | - | - | - | - | - | - |
| 01-2-7200-1361 | Allowance for Doubtful Accounts | - | - | - | - | - | - | - |
| 01-2-7200-1362 | Legal | 2,000 | 1,085 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-7200-1404 | Facility & Grounds Maintenance | 10,300 | 8,554 | 12,800 | 13,184 | 13,580 | 13,987 | 14,407 |
| 01-2-7200-1420 | Safety Equipment | 1,000 | 147 | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-7200-1485 | Administration | 9,597 | 9,597 | 10,759 | 8,442 | 8,767 | 9,117 | 9,493 |
| 01-2-7200-1801 | Amortization Expense | - | 2,455 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **117,229** | **63,727** | **131,303** | **103,266** | **107,239** | **111,505** | **116,100** |
| 01-2-7200-1500 | Transfer to Non-Stat Reserve | 26,520 | 69,239 | 24,770 | 20,000 | 20,000 | 20,000 | 21,000 |
| 01-2-7200-1512 | Transfer to Non-Stat Reserve - Fencing | 5,000 | 5,076 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 01-2-7200-1513 | Transfer to Non-Stat Reserve - Runway | 30,000 | 30,351 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 01-2-7200-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-7200-1558 | Debt Interest | 3,500 | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **182,249** | **168,392** | **191,073** | **158,266** | **162,239** | **166,505** | **172,100** |
| | Net Surplus (Deficit) | - | 50,000 | - | - | - | - | - |

**qathet Regional District**
**TEXADA AIRPORT**

| | | BUDGET 2022 | ACTUAL 2022 | BUDGET 2023 | FIVE YEAR FINANCIAL PLAN 2024 | 2025 | 2026 | 2027 |
|---|---|---|---|---|---|---|---|---|
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-7200-1140 | Transfer from Reserve (CW) | 100,000 | - | - | - | - | - | - |
| 01-5-7200-1142 | Transfer from Non-Stat Reserve (NS) | 30,000 | 5,191 | 5,000 | 20,000 | - | 20,000 | - |
| 01-5-7200-1143 | Borrowing | 175,000 | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **305,000** | **5,191** | **5,000** | **20,000** | **-** | **20,000** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-7200-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-7200-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-7200-1470 | Land - Improvements | 305,000 | - | 5,000 | 20,000 | - | 20,000 | - |
| 01-6-7200-1474 | Infrastructure | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **305,000** | **-** | **5,000** | **20,000** | **-** | **20,000** | **-** |
| | Net Surplus (Deficit) | - | 5,191 | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 214,076 | 214,076 | 278,125 | 322,895 | 328,560 | 354,338 | 360,632 |
| | Interest Earned | 3,083 | 4,201 | 4,770 | 5,665 | 5,779 | 6,294 | 6,420 |
| | Transfers from Operating | 26,520 | 65,038 | 20,000 | 20,000 | 20,000 | 20,000 | 21,000 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | (30,000) | (5,191) | 20,000 | (20,000) | - | (20,000) | - |
| | Closing Balance | 213,680 | 278,125 | 322,895 | 328,560 | 354,338 | 360,632 | 388,052 |
| | **NON-STATUTORY RESERVE - Runway** | | | | | | | |
| | Opening Balance | 80,643 | 80,643 | 110,994 | 140,994 | 170,994 | 200,994 | 230,994 |
| | Interest Earned | 10 | 10 | 2,196 | 2,797 | 3,397 | 3,997 | 4,597 |
| | Transfers from Operating | 29,990 | 30,341 | 27,804 | 27,203 | 26,604 | 26,003 | 25,403 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 110,643 | 110,994 | 140,994 | 170,994 | 200,994 | 230,994 | 260,994 |
| | **NON-STATUTORY RESERVE - Fencing** | | | | | | | |
| | Opening Balance | 20,284 | 20,284 | 25,360 | 5,360 | 10,360 | 15,360 | 20,360 |
| | Interest Earned | 10 | 10 | 502 | 102 | 202 | 302 | 402 |
| | Transfers from Operating | 4,990 | 5,066 | 4,498 | 4,898 | 4,798 | 4,698 | 4,598 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | (25,000) | - | - | - | - |
| | Closing Balance | 25,284 | 25,360 | 5,360 | 10,360 | 15,360 | 20,360 | 25,360 |

## 2023 Texada Island Marine

This function is funded by taxpayers within electoral area D only. This service supports the administration and operation of the Van Anda dock which was divested to the qathet Regional District from Transport Canada.

qathet Regional District
TEXADA ISLAND MARINE FACILITIES

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.03 | 1.02 | 1.02 | 1.02 | 1.01 |
| 01-1-7300-1001 | Requisition - Property Value Tax | 62,000 | 62,000 | 64,000 | 65,000 | 66,000 | 67,000 | 68,000 |
| 01-1-7300-1120 | Interest Revenue (NS) | 2,584 | 2,381 | 1,925 | 2,520 | 2,654 | 3,299 | 3,367 |
| 01-1-7300-1128 | Other | - | - | - | - | - | - | - |
| 01-1-7300-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-7300-1142 | Transfer from Reserve (NS) | 236,576 | 202,000 | 11,380 | - | - | - | - |
| 01-1-7300-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-7300-1150 | Prior Year Surplus - Operating | - | (2,416) | - | | - | - | - |
| 01-1-7300-1800 | Transfer from Equity in Capital | - | 27,075 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **301,161** | **291,040** | **77,305** | **67,520** | **68,654** | **70,299** | **71,367** |
| | **EXPENSES** | | | | | | | |
| 01-2-7300-1220 | Salary & Wages | 6,658 | 5,365 | 3,628 | 3,710 | 3,793 | 3,879 | 3,966 |
| 01-2-7300-1221 | Payroll Benefits & Overhead | 1,931 | 1,260 | 1,052 | 1,076 | 1,100 | 1,125 | 1,150 |
| 01-2-7300-1222 | Travel | 500 | 254 | 500 | 515 | 530 | 546 | 563 |
| 01-2-7300-1268 | Communications/Advertising | - | - | - | - | - | - | - |
| 01-2-7300-1271 | Insurance | 10,940 | 7,914 | 12,581 | 14,468 | 16,638 | 19,134 | 22,004 |
| 01-2-7300-1299 | Contingency | - | - | 1,000 | 1,030 | 1,061 | 1,093 | 1,126 |
| 01-2-7300-1354 | Public Engagement | 3,000 | - | - | - | - | - | - |
| 01-2-7300-1404 | Facility & Grounds Maintenance | 204,900 | 185,457 | 4,400 | 10,000 | 10,300 | 10,609 | 10,927 |
| 01-2-7300-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-7300-1429 | Annual Inspections | 10,000 | - | 10,000 | 25,000 | - | 25,000 | - |
| 01-2-7300-1485 | Administration | 21,414 | 21,414 | 2,985 | 5,022 | 3,008 | 5,525 | 3,576 |
| 01-2-7300-1801 | Amortization Expense | - | 27,075 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **259,343** | **248,738** | **36,146** | **60,821** | **36,431** | **66,910** | **43,312** |
| 01-2-7300-1500 | Transfer to Reserve (NS) | 41,818 | 42,302 | 41,159 | 6,699 | 32,223 | 3,389 | 28,055 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **301,161** | **291,040** | **77,305** | **67,520** | **68,654** | **70,299** | **71,367** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 259,003 | 259,003 | 99,305 | 129,085 | 135,784 | 168,007 | 171,395 |
| | Interest Earned | 2,584 | 2,381 | 1,925 | 2,520 | 2,654 | 3,299 | 3,367 |
| | Transfers from Operating | 39,234 | 39,921 | 39,234 | 4,179 | 29,569 | 90 | 24,688 |
| | Transfer to Operating | (236,576) | (202,000) | (11,380) | - | - | - | - |
| | Transfer to Capital | | | | | | | |
| | Closing Balance | 64,245 | 99,305 | 129,085 | 135,784 | 168,007 | 171,395 | 199,450 |

## 2023 Texada Heritage Commission

This function is funded by taxpayers within electoral area D only and supports the operation of a museum, heritage planning, and conservation within electoral area D.

**qathet Regional District**
**TEXADA HERITAGE CONSERVATION**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.01 | 0.94 | 1.00 | 1.01 | 1.02 |
| 01-1-7400-1001 | Requisition - Property Value Tax | 28,564 | 28,564 | 28,832 | 27,235 | 27,114 | 27,486 | 27,916 |
| 01-1-7400-1120 | Interest Revenue (NS) | 372 | 585 | 966 | 985 | 1,005 | 1,025 | 1,045 |
| 01-1-7400-1128 | Other Revenue | - | - | - | - | - | - | - |
| 01-1-7400-1150 | Prior Year Surplus - Operating | - | - | - | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-1-7400-1800 | Transfer from Equity in Capital | - | 533 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **28,936** | **29,682** | **29,798** | **30,220** | **30,119** | **30,511** | **30,961** |
| | **EXPENSES** | | | | | | | |
| 01-2-7400-1220 | Salaries & Wages | 475 | 669 | 703 | 719 | 735 | 752 | 768 |
| 01-2-7400-1221 | Payroll Benefits & Overhead | 138 | 61 | 204 | 208 | 213 | 218 | 223 |
| 01-2-7400-1223 | Training | 2,022 | - | 2,070 | 2,132 | 2,196 | 2,262 | 2,330 |
| 01-2-7400-1268 | Communications/Advertising | - | - | 200 | 206 | 212 | 219 | 225 |
| 01-2-7400-1270 | General Expenses | 1,061 | - | 1,061 | 1,093 | 1,126 | 1,107 | 1,122 |
| 01-2-7400-1271 | Insurance | 355 | 319 | 409 | 470 | 540 | 621 | 715 |
| 01-2-7400-1299 | Contingency | 424 | - | 470 | 484 | - | - | - |
| 01-2-7400-1352 | Public Education | 530 | - | 575 | 592 | 610 | 628 | 647 |
| 01-2-7400-1404 | Facility & Grounds Maintenance | 8,000 | 2,425 | 5,000 | 5,150 | 5,305 | 5,464 | 5,628 |
| 01-2-7400-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-7400-1483 | Heritage Preservation | 216 | - | 225 | 232 | 239 | 246 | 253 |
| 01-2-7400-1484 | Contribution to Heritage Society | 10,865 | 13,781 | 15,535 | 15,535 | 15,535 | 15,535 | 15,535 |
| 01-2-7400-1485 | Administration | 2,168 | 2,168 | 2,381 | 2,414 | 2,404 | 2,435 | 2,470 |
| 01-2-7400-1801 | Amortization Expense | - | 533 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **26,253** | **19,955** | **28,832** | **29,235** | **29,114** | **29,486** | **29,916** |
| 01-2-7400-1500 | Transfer to Non-Stat Reserve | 2,683 | 9,727 | 966 | 985 | 1,005 | 1,025 | 1,045 |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **28,936** | **29,682** | **29,798** | **30,220** | **30,119** | **30,511** | **30,961** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 45,977 | 45,977 | 55,704 | 56,670 | 57,655 | 58,660 | 59,685 |
| | Interest Earned | 372 | 585 | 966 | 985 | 1,005 | 1,025 | 1,045 |
| | Transfers from Operating | 2,311 | 9,142 | - | - | - | - | - |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 48,660 | 55,704 | 56,670 | 57,655 | 58,660 | 59,685 | 60,730 |

## 2023 Savary Island Marine

This function is funded by taxpayers within Savary Island only and provides for the operation and maintenance of the Savary Island dock and other public marine transportation facilities on Savary Island.

**qathet Regional District**
**SAVARY ISLAND MARINE FACILITIES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 1.00 | 1.00 | 1.05 | 1.00 | 1.00 |
| 01-1-8000-1009 | Requisition - Parcel Tax | 190,000 | 190,000 | 190,000 | 190,000 | 200,000 | 200,000 | 200,000 |
| 01-1-8000-1045 | Barge Ramp Licencing Fees | 6,500 | 6,500 | 6,500 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-1-8000-1120 | Interest Revenue (NS) | 1,721 | 2,803 | 5,390 | 6,592 | 7,748 | 8,653 | 9,743 |
| 01-1-8000-1128 | Other | - | - | - | - | - | - | - |
| 01-1-8000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-8000-1142 | Transfer from Non-Stat Reserve | 120,916 | 81,591 | 5,929 | 36,238 | 39,582 | 49,264 | 307,145 |
| 01-1-8000-1148 | Transfer from Reserve (C19) | - | - | - | - | - | - | - |
| 01-1-8000-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-8000-1800 | Transfer from Equity in Capital | - | 85,610 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **319,137** | **366,504** | **207,819** | **234,830** | **249,329** | **259,916** | **518,888** |
| | **EXPENSES** | | | | | | | |
| 01-2-8000-1220 | Salaries & Wages | 11,499 | 11,564 | 9,479 | 9,693 | 9,911 | 10,134 | 10,362 |
| 01-2-8000-1221 | Payroll Benefits & Overhead | 3,335 | 2,801 | 2,749 | 2,811 | 2,874 | 2,939 | 3,005 |
| 01-2-8000-1222 | Travel | 20 | - | 20 | 21 | 21 | 22 | 23 |
| 01-2-8000-1224 | Health & Safety | - | - | - | - | - | - | - |
| 01-2-8000-1228 | Contractor | 13,760 | 13,260 | 14,675 | 15,115 | 15,569 | 16,036 | 16,517 |
| 01-2-8000-1229 | Contractor Overhead | 657 | - | 752 | 774 | 797 | 821 | 846 |
| 01-2-8000-1265 | Equipment Purchases | 500 | - | 500 | 515 | 530 | 546 | 563 |
| 01-2-8000-1268 | Communications/Advertising | 250 | 250 | 250 | 258 | 265 | 273 | 281 |
| 01-2-8000-1271 | Insurance | 19,130 | 15,683 | 22,000 | 25,300 | 29,095 | 33,459 | 38,478 |
| 01-2-8000-1274 | Studies/Professional Fees | - | - | 30,000 | 30,900 | 31,827 | 32,782 | 33,765 |
| 01-2-8000-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-8000-1323 | General Expenses | - | 72 | - | - | - | - | - |
| 01-2-8000-1362 | Legal | - | - | - | - | - | - | - |
| 01-2-8000-1402 | Barge Fac. R&M/Miscellaneous | 12,500 | 240 | 12,500 | 12,875 | 13,261 | 13,659 | 14,069 |
| 01-2-8000-1404 | Repairs & Maintenance | 12,500 | 7,562 | 15,500 | 15,965 | 16,444 | 16,937 | 65,000 |
| 01-2-8000-1405 | Site Maintenance | 142,000 | 140,365 | 10,000 | 10,000 | 10,300 | 10,609 | 200,000 |
| 01-2-8000-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-8000-1429 | Annual Inspections | 16,000 | 1,120 | 11,600 | 5,000 | 20,000 | 5,000 | 5,000 |
| 01-2-8000-1485 | Administration | 20,894 | 20,894 | 11,702 | 11,630 | 13,581 | 12,890 | 34,912 |
| 01-2-8000-1801 | Amortization Expense | - | 85,610 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **253,045** | **299,420** | **141,727** | **140,856** | **164,475** | **156,107** | **422,820** |
| 01-2-8000-1500 | Transfer to Reserve (NS) | 59,592 | 60,626 | 59,592 | 91,974 | 82,854 | 101,810 | 94,068 |
| 01-2-8000-1511 | Transfer to Barge Sub-Licence Reserve (NS) | 6,500 | 6,548 | 6,500 | 2,000 | 2,000 | 2,000 | 2,000 |
| 01-2-8000-1557 | Debt Principle | - | - | - | - | - | - | - |
| 01-2-8000-1558 | Debt Interest | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **319,137** | **366,594** | **207,819** | **234,830** | **249,329** | **259,916** | **518,888** |
| | Net Surplus (Deficit) | - | (90) | - | - | - | - | - |

**qathet Regional District**
**SAVARY ISLAND MARINE FACILITIES**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **CAPITAL** | | | | | | | |
| | **CAPITAL REVENUE AND FUNDING SOURCES** | | | | | | | |
| 01-5-8000-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-5-8000-1142 | Transfer from Reserve (NS) | - | - | - | - | - | - | - |
| 01-5-8000-1143 | Borrowing | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | **CAPITAL SPENDING** | | | | | | | |
| 01-6-8000-1220 | Salary & Wages | - | - | - | - | - | - | - |
| 01-6-8000-1221 | Benefits | - | - | - | - | - | - | - |
| 01-6-8000-1470 | Land Improvements | - | - | - | - | - | - | - |
| 01-6-8000-1471 | Buildings & Structures | - | - | - | - | - | - | - |
| 01-6-8000-1475 | Equipment | - | - | - | - | - | - | - |
| | **TOTAL CAPITAL SPENDING** | **-** | **-** | **-** | **-** | **-** | **-** | **-** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 199,020 | 199,020 | 178,054 | 231,717 | 287,453 | 330,726 | 383,272 |
| | Interest Earned | 1,692 | 2,730 | 5,139 | 6,212 | 7,328 | 8,192 | 9,243 |
| | Transfers from Operating | 57,900 | 57,895 | 54,453 | 85,762 | 75,526 | 93,617 | 84,825 |
| | Transfer to Operating | (120,916) | (81,591) | (5,929) | (36,238) | (39,582) | (49,264) | (307,145) |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 137,696 | 178,054 | 231,717 | 287,453 | 330,726 | 383,272 | 170,195 |
| | **NON-STATUTORY RESERVE - Savary Barge Sub-License** | | | | | | | |
| | Opening Balance | 6,085 | 6,085 | 12,633 | 19,133 | 21,133 | 23,133 | 25,133 |
| | Interest Earned | 29 | 73 | 250 | 380 | 420 | 460 | 500 |
| | Transfers from Operating | 6,471 | 6,476 | 6,250 | 1,620 | 1,580 | 1,540 | 1,500 |
| | Transfer to Operating | - | - | - | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 12,585 | 12,633 | 19,133 | 21,133 | 23,133 | 25,133 | 27,133 |

## 2023 Lasqueti Island Marine

This function is funded by taxpayers within electoral area E only and provides for the operation and maintenance of a multi-purpose ramp for barge loading, boat launching and ancillary uses.

**qathet Regional District**
**LASQUETI ISLAND MARINE RAMP**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | 1.00 | 1.00 | 0.98 | 1.02 | 1.00 | 1.00 | 1.00 |
| 01-1-8600-1001 | Requisition - Property Value Tax | 7,650 | 7,650 | 7,488 | 7,645 | 7,626 | 7,613 | 7,606 |
| 01-1-8600-1120 | Interest Revenue (NS) | 987 | 1,284 | 2,061 | 1,602 | 1,634 | 1,667 | 1,701 |
| 01-1-8600-1140 | Transfer from Reserve (CW) | - | - | - | - | - | - | - |
| 01-1-8600-1142 | Transfer from Reserve (NS) | - | - | 25,000 | - | - | - | - |
| 01-1-8600-1150 | Prior Year Surplus - Operating | - | - | - | - | - | - | - |
| 01-1-8600-1800 | Transfer from Equity in Capital | - | 3,978 | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **8,637** | **12,912** | **34,550** | **9,247** | **9,260** | **9,280** | **9,307** |
| | | | | | | | | |
| | **EXPENSES** | | | | | | | |
| 01-2-8600-1220 | Salaries & Wages | 1,321 | 879 | 1,127 | 1,161 | 1,196 | 1,232 | 1,269 |
| 01-2-8600-1221 | Payroll Benefits & Overhead | 383 | 222 | 327 | 337 | 347 | 357 | 368 |
| 01-2-8600-1222 | Travel | - | - | - | - | - | - | - |
| 01-2-8600-1246 | Services - Other | 350 | 340 | 350 | 361 | 371 | 382 | 394 |
| 01-2-8600-1271 | Insurance | 595 | 570 | 684 | 787 | 905 | 1,041 | 1,197 |
| 01-2-8600-1274 | Studies/Professional Fees | - | - | 10,000 | - | - | - | - |
| 01-2-8600-1299 | Contingency | - | - | - | - | - | - | - |
| 01-2-8600-1404 | Repairs & Maintenance | 3,500 | 750 | 18,500 | 3,500 | 3,307 | 3,101 | 2,879 |
| 01-2-8600-1420 | Safety Equipment | - | - | - | - | - | - | - |
| 01-2-8600-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 01-2-8600-1801 | Amortization Expense | - | 3,978 | - | - | - | - | - |
| | **TOTAL EXPENSES** | **7,649** | **8,239** | **32,488** | **7,645** | **7,626** | **7,613** | **7,606** |
| 01-2-8600-1500 | Transfer to Reserve (NS) | 987 | 4,673 | 2,061 | 1,602 | 1,634 | 1,667 | 1,701 |
| 01-2-8600-1501 | Transfer to Reserve (Feasibility) | - | - | - | - | - | - | - |
| 01-2-8600-1557 | Debt Payment | - | - | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **8,637** | **12,912** | **34,550** | **9,247** | **9,260** | **9,280** | **9,307** |
| | Net Surplus (Deficit) | - | - | - | - | - | - | - |
| | | | | | | | | |
| | **NON-STATUTORY RESERVE** | | | | | | | |
| | Opening Balance | 103,061 | 103,061 | 107,734 | 84,795 | 86,397 | 88,031 | 89,698 |
| | Interest Earned | 987 | 1,284 | 2,061 | 1,602 | 1,634 | 1,667 | 1,701 |
| | Transfers from Operating | - | 3,389 | - | - | - | - | - |
| | Transfer to Operating | - | - | (25,000) | - | - | - | - |
| | Transfer to Capital | - | - | - | - | - | - | - |
| | Closing Balance | 104,048 | 107,734 | 84,795 | 86,397 | 88,031 | 89,698 | 91,399 |

## 2023 Lasqueti Health Center

This function is funded by taxpayers within electoral area E only. This is a service to assist with funding the operation of the Lasqueti Health Centre through a contribution agreement with the Lasqueti Last Resort Society.

**qathet Regional District**
**LASQUETI HEALTH CENTRE**

| | | BUDGET | ACTUAL | BUDGET | FIVE YEAR FINANCIAL PLAN | | | |
|---|---|---|---|---|---|---|---|---|
| | | 2022 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| | **OPERATING** | | | | | | | |
| | **REVENUE AND FUNDING SOURCES** | | | | 1.00 | 1.00 | 1.00 | 1.00 |
| 01-1-8700-1001 | Requisition - Property Value Tax | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 |
| 01-1-8700-1120 | Interest Revenue | - | - | - | - | - | - | - |
| 01-1-8700-1150 | Prior Year Surplus | - | - | - | - | - | - | - |
| | **TOTAL REVENUE AND FUNDING SOURCES** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** |
| | **EXPENSES** | | | | | | | |
| 01-2-8700-1215 | Last Resort Society Contribution | 43,400 | 43,400 | 43,500 | 43,500 | 43,500 | 43,500 | 43,500 |
| 01-2-8700-1485 | Administration | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| | **TOTAL EXPENSES** | **44,900** | **44,900** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** |
| 01-2-8700-1507 | Transfer to EA Feasibility Reserve (NS) | 100 | 71 | - | - | - | - | - |
| | **TOTAL EXPENSES, DEBT AND TRANSFERS** | **45,000** | **44,971** | **45,000** | **45,000** | **45,000** | **45,000** | **45,000** |
| | Net Surplus (Deficit) | - | 29 | - | - | - | - | - |