

qathet Regional District
2023-2027 Financial Plan Bylaw No. 586

SCHEDULE 'A'
Consolidated Summary by Year

	BUDGET				
	2023	2024	2025	2026	2027
TOTAL REVENUE SUMMARY					
REQUISITION - PROPERTY VALUE TAX	10,088,133	11,884,006	12,241,124	12,534,631	12,884,163
REQUISITION - PARCEL TAX	290,965	292,015	303,086	304,178	305,293
TOTAL REQUISITION	10,379,098	12,176,021	12,544,210	12,838,810	13,189,456
GOVERNMENT GRANTS	5,851,914	2,353,825	574,073	590,062	625,062
INTEREST REVENUE	229,174	203,669	219,948	221,429	239,984
WASTE TIPPING FEES	1,575,515	1,544,430	1,575,820	1,607,214	1,638,613
UTILITY USER FEES	174,400	179,628	185,059	190,749	198,380
PARK FEES	247,400	254,822	262,467	270,341	278,451
CEMETERY SALES AND SERVICES	114,618	118,056	121,598	125,246	129,003
OTHER FEES	189,048	187,654	190,899	194,287	197,822
OTHER REVENUE	1,214,644	262,226	195,358	198,560	216,836
BORROWING/LEASE FINANCING	12,111,000	670,000	-	-	-
INTERDEPARTMENTAL RECOVERIES	769,020	743,345	757,223	774,462	810,609
MEMBER MUNICIPALITY DEBT	2,119,970	2,118,407	2,116,804	2,052,354	2,052,354
TRANSFER FROM LANDFILL LIABILITY	18,850	19,416	19,998	20,598	21,216
TRANSFERS FROM RESERVE	1,410,618	80,000	698,300	79,000	60,000
TRANSFERS FROM NON-STAT RESERVE	1,651,501	822,096	560,582	301,059	537,145
TRANSFERS FROM PRIOR YEAR SURPLUS	674,774	473,000	572,000	562,000	562,000
TOTAL REVENUES	38,731,543	22,206,596	20,594,338	20,026,169	20,756,929
TOTAL EXPENDITURE SUMMARY					
OPERATING	13,914,788	13,725,629	14,229,392	14,623,914	15,397,972
CAPITAL	20,299,092	3,337,005	1,182,000	320,795	265,000
DEBT PAYMENT	511,790	1,357,420	1,353,378	1,351,378	1,332,080
TRANSFERS TO RESERVE	1,117,448	1,133,113	1,126,749	1,108,817	1,132,029
TRANSFERS TO NON-STAT RESERVE	759,492	534,828	585,817	568,710	577,289
TRANSFERS TO DEVELOPMENT COST CHARGE	190	193	197	201	205
TRANSFER TO LASQUETI LANDFILL LIABILITY	8,773	-	-	-	-
MEMBER MUNICIPALITY DEBT	2,119,970	2,118,407	2,116,804	2,052,354	2,052,354
TOTAL EXPENDITURES	38,731,543	22,206,596	20,594,338	20,026,169	20,756,929

qathet Regional District
2023-2027 Financial Plan Bylaw No. 586

SCCHEDULE 'B' - BUDGET
2023 Financial Plan

SERVICE	REVENUE											Transfer From					TOTAL REVENUE	EXPENDITURES					Transfer To					TOTAL EXPEND.
	Current Year Funding	Prop. Val. Taxes	Parcel Taxes	Gov't Grants	Interest	Waste Mgmt Tipping Fees	Cemetery Services	Cemetery Care Fund	Park Fees	Sales & Fees	Lease Proceeds	Other	Recoveries	Reserve Funds	Non-Stat Reserve	Transfer from LF Liability		Prior Yr. Surplus	Operating	Capital	Debt Principal	Debt Interest	Reserves	Non-Stat Reserve	Development Cost Charge	Lasqueti LF Liability	Deferred Revenue	
General Admin.		1,831,079		629,992	44,792						10,000	717,134		124,000		334,000	3,690,998	3,196,748	89,000			391,966	13,286					3,690,998
EA Admin.		168,190			2,975						15,000	51,886				1,663	299,714	297,714					2,000					299,714
Grants-In-Aid		184,223														18,777	203,000	203,000										203,000
EA Feas. Studies		25,000			4,709												29,709	22,500					7,209				29,709	
Planning		298,714			20,506				2,700					14,840	143,830		480,590	460,084				14,278	6,228				480,590	
Development		78,981															78,981	78,981									78,981	
Regional Parks		831,468		33,264	25,330			247,400				58,000			122,500		1,317,962	986,102	84,000			194,031	53,829				1,317,962	
Cemeteries		194,567		4,382	12,637	107,618	7,000				2,500			45,000		50,000	423,704	352,542	45,000			14,192	11,970				423,704	
Reg Animal Shelter		95,640			69												95,710	95,640					69				95,710	
Emerg. Prog. EA 'D'		15,000															15,000						15,000				15,000	
Reg Emerg Preparedness		237,643		237,500	4,672										100,000		579,816	432,316	112,500				35,000				579,816	
Heritage Conservation		244,500															244,500	244,500									244,500	
Library		437,299									8,436						445,735	445,735									445,735	
Emerg. (911)		224,931							46,427		1,939						273,297	273,297									273,297	
Waste Mgmt - Lasq.																												
Waste Mgmt		1,655,524		2,221,450	28,574	1,575,515			113,465	11,261,000	915,390		520,700	970,000	18,850	35,000	19,315,469	2,854,574	15,831,000		300,000		321,121		8,773		19,315,469	
House Numbering		22,816									3,000						25,816	25,816									25,816	
Comm. Recreation		73,348														0	73,349	73,349									73,349	
Rural Paratransit		169,411							10,855		59,879					35,000	275,145	275,145									275,145	
Lasq. Library		33,642															33,642	33,642									33,642	
Septage Disposal		39,619			4,994						900						45,514	14,752					30,761				45,514	
Economic Dev.		41,167														15,333	56,500	56,500									56,500	
Social Planning		146,354		179,997												35,000	361,351	361,351									361,351	
Northside Rec.		154,744		2,444,330	10,656				1,300	850,000	3,600				38,862		3,503,492	86,010	3,333,192	2,117	20,517		61,656				3,503,492	
Sub-Regional Recreation		178,500															178,500	178,500									178,500	
Malaspina Fire Prot.		874,106		21,280	17,238									30,000			942,624	659,273	30,000	83,188	7,059	140,032	23,073				942,624	
Lasqueti Fire Prot.		295,925		28,500	5,367									21,000		32,000	382,793	347,767	21,000			14,025					382,793	
Savary Fire Prot.		434,928		19,575	6,491									265,000			725,995	357,003	265,000			103,991					725,995	
Northside Fire Prot.		610,316		31,643	8,512						112,000			130,400			892,871	509,741	130,400	30,080	47,138	175,512					892,871	
Myrtle Pond Water			48,465		5,650				78,700					285,000		20,000	437,815	153,766	260,000	4,344	1,005	11,659	7,041				437,815	
Lund Sewer			52,500		1,599				95,700					114,678		20,000	284,476	225,617	40,000	1,249	1,050	16,371		190			284,476	
Tex. Health Cen.		96,388			1,960												98,348	59,345		7,551	6,493	23,758	1,200				98,348	
Tex. Rec. Comm.		120,983			4,632				2,000		24,000			29,000		28,000	208,615	137,983	53,000			17,632					208,615	
Texada Airport		127,804			7,468				5,800						5,000	50,000	196,073	131,303	5,000				59,770				196,073	
Texada Marine		64,000			1,925										11,380		77,305	36,146					41,159				77,305	
Texada Heritage		28,832			966												29,798	28,832					966				29,798	
Savary Marine			190,000		5,390				6,500						5,929		207,819	141,727					66,092				207,819	
Lasqueti Marine		7,488			2,061										25,000		34,550	32,488					2,061				34,550	
Lasqueti Health		45,000															45,000	45,000									45,000	
Total Cap. & Oper.		10,088,133	290,965	5,851,914	229,174	1,575,515	107,618	7,000	247,400	363,448	12,111,000	1,214,644	769,020	1,410,618	1,651,501	18,850	674,774	36,611,573	13,914,788	20,299,092	128,528	383,261	1,117,448	759,492	190	8,773	-	36,611,573
Municipal Debt.											2,119,970						2,119,970				2,119,970							2,119,970
TOTAL		10,088,133	290,965	5,851,914	229,174	1,575,515	107,618	7,000	247,400	363,448	12,111,000	3,334,614	769,020	1,410,618	1,651,501	18,850	674,774	38,731,543	13,914,788	20,299,092	128,528	2,503,231	1,117,448	759,492	190	8,773	-	38,731,543

qathet Regional District
2023-2027 Financial Plan Bylaw No. 586

SCHEDULE 'C' - BUDGET
2024 Financial Plan

SERVICE	REVENUE Current Year Funding											Transfer From					TOTAL REVENUE	EXPENDITURES					Transfer To					TOTAL EXPEND.		
	Prop. Val. Taxes	Parcel Taxes	Gov't Grants	Interest	Waste Mgmt Tipping Fees	Cemetery Services	Cemetery Care Fund	Park Fees	Sales & Fees	Borrowing/ Lease Proceeds	Other	Recoveries	Reserve Funds	Non-Stat Reserve	Transfer from LF Liability	Prior Yr. Surplus		Operating	Capital	Debt Principal	Debt Interest	Reserves	Non-Stat Reserve	Development Cost Charge	Lasqueti LF Liability	Deferred Revenue				
General Admin.	2,279,847		574,073	40,274					-	-	30,300	695,005	-	100,000		250,000	3,969,499	3,374,632	120,000	-	-	404,867	70,000							3,969,499
EA Admin.	216,759			1,815								-	48,340			40,000	306,914	304,914				2,000								306,914
Grants-In-Aid	203,000															-	203,000	203,000												203,000
EA Feas. Studies	25,000		-	4,854												-	58,460	53,606												58,460
Planning	323,281		-	7,662					2,781							55,000	403,724	393,062				4,186								403,724
Development	83,326																83,326	83,326												83,326
Regional Parks	884,568		-	29,437				254,822								-	1,256,847	946,816			53,000			194,031						1,256,847
Cemeteries	218,837		-	12,260												-	471,729	362,997			80,000			14,686						471,729
Reg Animal Shelter	98,465			71													98,535	98,465												98,535
Emerg. Prog. EA 'D'	15,000																15,000	-												15,000
Reg Emerg Preparedness	223,825		25,000	3,372													252,197	217,197												252,197
Heritage Conservation	251,790																251,790	251,790												251,790
Library	450,373																458,809	458,809												458,809
Emerg. (911)	220,622								45,499								268,118	268,118												268,118
Waste Mgmt - Lasq.	-																-	-												-
Waste Mgmt	2,458,797		-	15,395	1,544,430												4,266,748	3,142,248			96,000			255,000						4,266,748
House Numbering	22,575																26,575	26,575												26,575
Comm. Recreation	75,504																75,504	75,504												75,504
Rural Paratransit	212,381																289,562	219,562			70,000									289,562
Lasq. Library	34,606																34,606	34,606												34,606
Septage Disposal	39,884																46,421	15,159												46,421
Economic Dev.	56,500																56,500	56,500												56,500
Social Planning	157,813																157,813	157,813												157,813
Northside Rec.	269,710		1,754,752	11,112													2,970,127	59,080			2,688,005			106,117						2,970,127
Sub-Regional Recreation	178,500																178,500	178,500												178,500
Malaspina Fire Prot.	921,871																962,504	665,258			20,000			82,051						962,504
Lasqueti Fire Prot.	334,829																370,057	351,357												370,057
Savary Fire Prot.	442,398																595,670	365,670			150,000									595,670
Northside Fire Prot.	662,034																824,568	522,350			40,000			30,080						824,568
Myrtle Pond Water																	152,769	122,600												152,769
Lund Sewer																	175,008	149,311												175,008
Tex. Health Cen.	96,721																99,179	61,935												99,179
Tex. Rec. Comm.	136,581																143,046	118,046												143,046
Texada Airport	143,728																178,266	103,266												178,266
Texada Marine	65,000																67,520	60,821												67,520
Texada Heritage	27,235																30,220	29,235												30,220
Savary Marine																	234,830	140,856												234,830
Lasqueti Marine	7,645																9,248	7,645												9,248
Lasqueti Health	45,000																45,000	45,000												45,000
Total Cap. & Oper.	11,884,006	292,015	2,353,825	203,669	1,544,430	110,847	7,210	254,822	367,282	670,000	262,226	743,345	80,000	822,096	19,416	473,000	20,088,189	13,725,629	3,337,005	484,698	872,723	1,133,113	534,828	193					20,088,189	
Municipal Debt.											2,118,407						2,118,407				2,118,407									2,118,407
TOTAL	11,884,006	292,015	2,353,825	203,669	1,544,430	110,847	7,210	254,822	367,282	670,000	2,380,633	743,345	80,000	822,096	19,416	473,000	22,206,596	13,725,629	3,337,005	484,698	2,991,129	1,133,113	534,828	193					22,206,596	

qathet Regional District
2023-2027 Financial Plan Bylaw No. 586

SCHEDULE 'D' - BUDGET
2025 Financial Plan

SERVICE	REVENUE Current Year Funding											Transfer From					TOTAL REVENUE	EXPENDITURES					Transfer To					TOTAL EXPEND.		
	Prop. Val. Taxes	Parcel Taxes	Gov't Grants	Interest	Waste Mgmt Tipping Fees	Cemetery Services	Cemetery Care Fund	Park Fees	Sales & Fees	Borrowing/ Lease Proceeds	Other	Recoveries	Reserve Funds	Non-Stat Reserve	Transfer from LF Liability	Prior Yr. Surplus		Operating	Capital	Debt Principal	Debt Interest	Reserves	Non-Stat Reserve	Development Cost Charge	Lasqueti LF Liability	Deferred Revenue				
General Admin.	2,356,713		574,073	41,328					-	-	10,609	707,815	-	-	-	250,000	3,940,538	3,462,576	-	-	-	407,962	70,000							3,940,538
EA Admin.	223,028			1,855								-	-	-	40,000	314,291	312,291					2,000								314,291
Grants-In-Aid	203,000															-	203,000	203,000												203,000
EA Feas. Studies	25,000			4,379									27,300			-	56,679	52,300												56,679
Planning	332,754			7,534				2,864						10,000		60,000	413,152	401,619				4,228								413,152
Development	88,159															-	88,159	88,159												88,159
Regional Parks	903,314			33,595			262,467				36,071			306,000		-	1,541,447	973,416	306,000		194,031		68,000							1,541,447
Cemeteries	220,012			19,004		114,172	7,426				2,652			50,000		40,000	453,267	373,968	50,000		15,196		14,103							453,267
Reg Animal Shelter	101,374			72												-	101,446	101,374					72							101,446
Emerg. Prog. EA 'D'	15,000															-	15,000	-					15,000							15,000
Reg Emerg Preparedness	228,684			4,072												-	232,756	197,756					35,000							232,756
Heritage Conservation	259,299															-	259,299	259,299												259,299
Library	463,839									8,436						-	472,275	472,275												472,275
Emerg. (911)	228,029							44,589		2,057						-	274,675	274,675												274,675
Waste Mgmt - Lasq.	-															-	-	-												-
Waste Mgmt	2,615,326			14,288	1,575,820				120,355		16,327			45,000	19,998	100,000	4,507,113	3,405,113	45,000	255,000	722,000		80,000							4,507,113
House Numbering	23,359										4,000					-	27,359	27,359												27,359
Comm. Recreation	77,724															-	77,724	77,724												77,724
Rural Paratransit	192,831								11,516							-	214,347	214,347												214,347
Lasq. Library	35,600															-	35,600	35,600												35,600
Septage Disposal	40,152				6,235						955					-	47,342	15,580					31,761							47,342
Economic Dev.	56,500															-	56,500	56,500												56,500
Social Planning	159,305															-	159,305	159,305												159,305
Northside Rec.	280,139			4,047					1,300							-	315,486	61,486	30,000	107,000	82,000		35,000							315,486
Sub-Regional Recreation	178,500															-	178,500	178,500												178,500
Malaspina Fire Prot.	931,417			23,972									35,000	80,000		-	1,070,389	685,143	115,000	82,478	7,768	140,000	40,000							1,070,389
Lasqueti Fire Prot.	342,248			5,602												30,000	377,849	361,849					16,000							377,849
Savary Fire Prot.	457,683			4,271												-	461,954	376,954					85,000							461,954
Northside Fire Prot.	669,885			12,314												-	1,269,451	539,232	473,000	30,080	47,138	180,000								1,269,451
Myrtle Pond Water		48,465		4,736					81,550				85,000			20,000	239,751	127,450	85,000	2,649	922	16,450	7,280							239,751
Lund Sewer		54,621		2,398					103,509							20,000	180,528	157,149		1,249	1,050	20,883		197						180,528
Tex. Health Cen.	99,054			2,923									78,000			-	179,977	64,733	78,000	7,551	6,493	22,000	1,200							179,977
Tex. Rec. Comm.	140,748			4,905					2,122							-	147,774	122,774					25,000							147,774
Texada Airport	146,708			9,377					6,153							-	162,239	107,239					55,000							162,239
Texada Marine	66,000			2,654												-	68,654	36,431					32,223							68,654
Texada Heritage	27,114			1,005												2,000	30,119	29,114					1,005							30,119
Savary Marine		200,000		7,748					2,000							-	249,329	164,475					84,854							249,329
Lasqueti Marine	7,626			1,634												-	9,261	7,626					1,634							9,261
Lasqueti Health	45,000															-	45,000	45,000												45,000
Total Cap. & Oper.	12,241,124	303,086	574,073	219,948	1,575,820	114,172	7,426	262,467	375,958	-	195,358	757,223	698,300	560,582	19,998	572,000	18,477,534	14,229,392	1,182,000	486,007	867,371	1,126,749	585,817	197						18,477,534
Municipal Debt.											2,116,804						2,116,804			2,116,804										2,116,804
TOTAL	12,241,124	303,086	574,073	219,948	1,575,820	114,172	7,426	262,467	375,958	-	2,312,162	757,223	698,300	560,582	19,998	572,000	20,594,338	14,229,392	1,182,000	486,007	2,984,175	1,126,749	585,817	197						20,594,338

qathet Regional District
2023-2027 Financial Plan Bylaw No. 586

SCHEDULE 'F' - BUDGET
2027 Financial Plan

SERVICE	REVENUE Current Year Funding											Transfer From					TOTAL REVENUE	EXPENDITURES					Transfer To					TOTAL EXPEND.		
	Prop. Val. Taxes	Parcel Taxes	Gov't Grants	Interest	Waste Mgmt Tipping Fees	Cemetery Services	Cemetery Care Fund	Park Fees	Sales & Fees	Borrowing/ Lease Proceeds	Other	Recoveries	Reserve Funds	Non-Stat Reserve	Transfer from LF Liability	Prior Yr. Surplus		Operating	Capital	Debt Principal	Debt Interest	Reserves	Non-Stat Reserve	Development Cost Charge	Lasqueti LF Liability	Deferred Revenue				
General Admin.	2,481,272		590,062	44,062					-	-	11,255	745,155	-	60,000		250,000	4,181,805	3,643,843	60,000	-	-	407,962	70,000							4,181,805
EA Admin.	237,203			1,935							15,000	65,454		50,000		40,000	409,593	407,593				2,000								409,593
Grants-In-Aid	203,000															-	203,000	203,000												203,000
EA Feas. Studies	25,000			4,555												-	29,555	25,000				-	4,555							29,555
Planning	352,576			7,386					3,039							60,000	503,001	419,615	70,000			4,313	9,073							503,001
Development	99,577															-	99,577	99,577												99,577
Regional Parks	940,367		35,000	35,251				278,451				38,267		35,000		-	1,362,336	1,030,305	70,000			194,031	68,000							1,362,336
Cemeteries	237,624			18,711		121,125	7,878				2,814					40,000	428,152	397,667			16,267	14,218								428,152
Reg Animal Shelter	107,456			75												-	107,531	107,456					75							107,531
Emerg. Prog. EA 'D'	15,000															-	15,000	-					15,000							15,000
Reg Emerg Preparedness	238,990			5,472												-	244,462	209,462					35,000							244,462
Heritage Conservation	274,999															-	274,999	274,999												274,999
Library	491,996										8,436					-	500,432	500,432												500,432
Emerg. (911)	241,875								42,823		2,182					-	286,881	286,881												286,881
Waste Mgmt - Lasq.	-															-	-	-												-
Waste Mgmt	2,806,265			16,106	1,638,613				127,663		17,322			5,000	21,216	100,000	4,732,184	3,670,184	5,000	255,000	722,000		80,000							4,732,184
House Numbering	23,387										4,000					-	27,387	27,387												27,387
Comm. Recreation	82,366															-	82,366	82,366												82,366
Rural Paratransit	215,712								12,218							-	227,929	227,929												227,929
Lasq. Library	37,676															-	37,676	37,676												37,676
Septage Disposal	40,698			7,515							1,013					-	49,227	16,465					32,761							49,227
Economic Dev.	56,500															-	56,500	56,500												56,500
Social Planning	162,391															-	162,391	162,391												162,391
Northside Rec.	261,078			4,747					1,300							-	267,125	67,125		95,000	75,000		30,000							267,125
Sub-Regional Recreation	178,500															-	178,500	178,500												178,500
Malaspina Fire Prot.	954,453			28,292												-	982,746	727,500		82,891	7,355	140,000	25,000							982,746
Lasqueti Fire Prot.	389,169			6,142												30,000	425,310	384,169					41,142							425,310
Savary Fire Prot.	473,432			7,671												-	481,104	401,104					80,000							481,104
Northside Fire Prot.	701,476			9,694							116,548					-	827,717	575,499		30,080	47,138	175,000								827,717
Myrtle Pond Water		48,465		3,888					86,424							20,000	158,778	138,155		2,649	922	9,514	7,537							158,778
Lund Sewer		56,828		3,231					111,955							20,000	192,014	170,007					21,801		205					192,014
Tex. Health Cen.	104,034			2,271												-	106,305	71,060		7,551	6,493	20,000	1,200							106,305
Tex. Rec. Comm.	147,415			5,705					2,251							60,000	215,371	133,371	60,000				22,000							215,371
Texada Airport	154,153			11,419					6,528							-	172,100	116,100					56,000							172,100
Texada Marine	68,000			3,367												-	71,367	43,312					28,055							71,367
Texada Heritage	27,916			1,045												2,000	30,962	29,916					1,045							30,962
Savary Marine		200,000		9,744					2,000							307,145	518,889	422,820					96,069							518,889
Lasqueti Marine	7,606			1,701												-	9,307	7,606					1,701							9,307
Lasqueti Health	45,000															-	45,000	45,000												45,000
Total Cap. & Oper.	12,884,163	305,293	625,062	239,984	1,638,613	121,125	7,878	278,451	396,201	-	2,269,190	810,609	60,000	537,145	21,216	562,000	18,704,575	15,397,972	265,000	473,172	858,908	1,132,029	577,289	205						18,704,575
Municipal Debt.											2,052,354						2,052,354				2,052,354									2,052,354
TOTAL	12,884,163	305,293	625,062	239,984	1,638,613	121,125	7,878	278,451	396,201	-	2,269,190	810,609	60,000	537,145	21,216	562,000	20,756,929	15,397,972	265,000	473,172	2,911,261	1,132,029	577,289	205					20,756,929	