



qathet
REGIONAL DISTRICT

BRITISH COLUMBIA

Annual Report 2025



qathet: *Working Together*

*A name gifted to the Regional
District by Tla'amin Nation Elders*

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The qathet Regional District (qRD) is a local government authority in British Columbia, serving over 21,000 residents living in five electoral areas and one municipality (City of Powell River). The qRD covers approximately 5,000 square kilometers of land including Texada, Savary, and Lasqueti islands, north to Toba Inlet and south to Skelhp.

The qRD operates in the traditional territory of the Tla'amin, shíshálh, Klahoose, Nanoose, and K'ómoks First Nation governments.

We recognize the traditional and treaty territories of the First Nation governments and Indigenous peoples in the qathet region.

Executive Summary

The qathet Regional District (qRD) reaffirms its commitment to collaboration between residents, businesses, and governments to shape an equitable, resilient, and sustainable region. Your Regional Board remains focused on building a thriving community that supports the well-being of both residents and visitors.

Our priorities for the year ahead include strengthening relationships with First Nation governments, supporting our valued volunteers, and nurturing our region's dynamic arts and culture scene. We are focused on building and maintaining infrastructure that supports local businesses and providing the social supports our residents need to balance family life and financial security.

Environmental stewardship continues to guide our approach to regional planning and service delivery. We are committed to protecting our natural surroundings through sustainable infrastructure, thoughtful land-use planning, and enhanced access to green spaces. Healthy communities are strong communities, which is why we're investing in active transportation, regional trails, and recreational opportunities for all.

Organizational excellence remains at the core of our work. We will continue to engage in meaningful two-way communication, use evidence-based decision-making, and manage our assets responsibly through advanced asset management practices.

Together, these shared goals provide a clear vision for our region's future. We look forward to bringing our Strategic Plan to life over the coming years, and invite you to be part of the journey.

Explore Our Annual Report

The qRD Annual Report offers a snapshot of our accomplishments and progress over the past year. It includes audited financial statements and tracks our performance against the priorities outlined in the Strategic Plan. Take a moment to review the report and learn more about what we've achieved, and what's ahead.

Overview of the Five-Year Financial Plan

Each year, the qRD develops a comprehensive Five-Year Financial Plan, outlining operating and capital budgets for every service we provide. Every funding source and expenditure is carefully reviewed to ensure alignment with our strategic goals and long-term sustainability.

Our goal is to deliver high-quality, cost-effective services while safeguarding the region's financial health. In accordance with provincial legislation, the Board must adopt the plan by bylaw no later than March 31 each year.

To view the Financial Plan, visit: qathet.ca/financial-plan

Overview of the Strategic Plan

The Strategic Plan is our roadmap. It defines where we are, where we want to go, and how we intend to get there. While the plan evolves over time, it remains the guiding document that shapes Board direction, informs staff work plans, and ensures responsible use of tax dollars to achieve meaningful results.

To learn more about the Strategic Plan, visit: qathet.ca/strategic-plan



Letter from the Chair

It is with gratitude and pride that I share with you the qathet Regional District's Annual Report on behalf of the Board of Directors.

As we continue our journey together in the qathet region, it is important to take a moment to reflect on the path we have travelled and the progress we are making as a community.

This report highlights our ongoing commitment to transparency, accountability, and good governance. It offers a clear look at what we have accomplished, the challenges we have faced, and the work that lies ahead. More importantly, it reflects the values that guide every decision we make: service, sustainability, and a deep respect for the people and places that make this region unique.

Sustainable service delivery is a cornerstone of our efforts. Whether we are investing in infrastructure, supporting local economic development, or protecting our natural environment, we are focused on ensuring that the services we provide are reliable, affordable, and environmentally responsible. Our aim is to meet the needs of today while laying a strong foundation for the future.

This kind of work cannot be done in isolation. It depends on the strength and diversity of our communities and the spirit of cooperation that runs through them. By listening to one another and working together, we are better able to respond to local priorities and create opportunities that benefit everyone.

As you read through this year's Annual Report, I encourage you to reflect on what we have achieved and to stay engaged in shaping what comes next. Together, we are building a qathet region that is resilient, and prepared for the future.

Sincerely,
Clay Brander, Chair



Letter from the CAO

At the qathet Regional District, our approach to service delivery is grounded in practicality, long-term thinking, and a strong commitment to sustainability. We believe that careful planning and responsible use of resources are essential to building a resilient and thriving region.

We're operating in a time of rising costs, increasing expectations, and growing regulatory demands. Pressures from other levels of government continue to shift responsibilities our way, often without additional support. As residents ourselves, we share in these challenges and understand their impact firsthand.

Despite these realities, our staff remain dedicated to delivering essential services efficiently while planning for future needs. Balancing priorities is never easy, and tough decisions are part of the work we do. Still, we are proud of the progress we've made and the professionalism with which our team approaches every challenge.

We are committed to continuous improvement, listening to our communities, and adapting to change while staying true to our core values. The work is complex and often challenging, but it is also deeply meaningful. With the continued dedication of our highly educated and experienced staff and the support of our residents and elected officials, we are confident in our ability to navigate the road ahead.

Our region's strength comes from the people who live here and the partnerships we build. By working together—with respect, shared responsibility, and a common vision—we continue to lay the foundation for a strong and sustainable future.

Sincerely,
Al Radke, Chief Administrative Officer

HOW THE REGIONAL DISTRICT WORKS

Board of Directors



Area A

Jason
Lennox



Area B

Mark
Gisborne



Area C

Clay
Brander



Area D

Sandy
McCormick



Area E

Andrew
Fall



City of PR

Cindy
Elliott



Rob
Southcott

Staff Reports

Letters

Delegations

Public Meetings

Public Hearings

Committee
Meetings &
Board
Meetings

Advisory Committee
Recommendations

Working Group
Recommendations

Community Groups

Policies
Made

Bylaws
Adopted

Budgets
Approved

Motions
Carried

The qRD currently oversees 48 services, including:



Parks and
Recreation
Service



Regional
Cemeteries
Service



Solid Waste
Management
Service



Emergency
Services



Water &
Wastewater
Service



Planning
Services

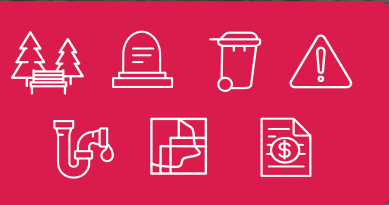


Financial
Services

We have three Basic Functions:



Provide a channel for
advancing the interests of the
region as a whole



Provide services for
some or all areas



Provide governance
to all rural areas



Electoral Area Directors

The qRD is one of 27 regional districts in B.C. Regional districts were created by the Province of British Columbia in 1965 as a response to demands for services from residents living in areas that lay outside the boundaries of existing municipalities. In essence, regional districts are, in the absence of municipalities, the “local” government for rural areas.

Regional districts can provide a broad range of services with the exception of roads and policing. Therefore services often vary with each regional district according to its circumstances and local desires. Regional districts also provide administrative services including capital borrowing for all members and act as a political forum for local government policy. Regional districts provide services such as clean water, sewer systems, parks and recreation, land use planning, and fire protection. Every service has its own group of participants ranging from one electoral area to all electoral areas and the City of Powell River. It is important to remember that only those participating areas pay for the service. Each service has its own separate budget – revenues and costs cannot be shifted from one service to another, and no service is permitted to run an operating deficit.

Electoral Area Directors, hold four-year terms representing specific geographic areas. While these do not constitute independent local governments, their nomination process highlights the importance of their designated area affiliations. Following election however, Elected Officials affirm their commitment to the qRD in its entirety. All Directors actively support and engage in decision-making processes to foster effective governance and policy formulation, collectively upholding the organization’s integrity as a collaborative organization, reflecting the needs of all residents.

Currently the qRD provides 46 services. To learn more about these services, please visit qathet.ca/about-the-qrd.

Currently, the Electoral Area Directors are:

Electoral Area A: Jason Lennox

Electoral Area B: Mark Gisborne

Electoral Area C: Clay Brander (Chair)

Electoral Area D: Sandy McCormick

Electoral Area E: Andrew Fall

To learn more about the qRD Board of Directors, please visit:
qathet.ca/board-of-directors.





City of Powell River Directors

Municipal Directors on the qRD Board are selected from the elected Councillors from the City of Powell River, of whom is a member of the qRD.

The regional district system encompasses both municipalities and rural areas, with each entity holding a seat on the Board of Directors, similar to shareholders. This integration underscores that regional districts are an integral part of the broader local government system, rather than each member operating in isolation. Unlike a hierarchical structure, regional districts exist to serve the interests of their municipal and rural members, fostering a collaborative approach serving a broad range of residents with varied interests and services.

Within this framework, representation on the qRD Board is governed by letters patent - ie. the original founding documents establishing the qRD. Within the Letters Patent, Directors representing municipal areas are appointed by and from municipal councils, while electoral areas are represented by directly elected Directors.

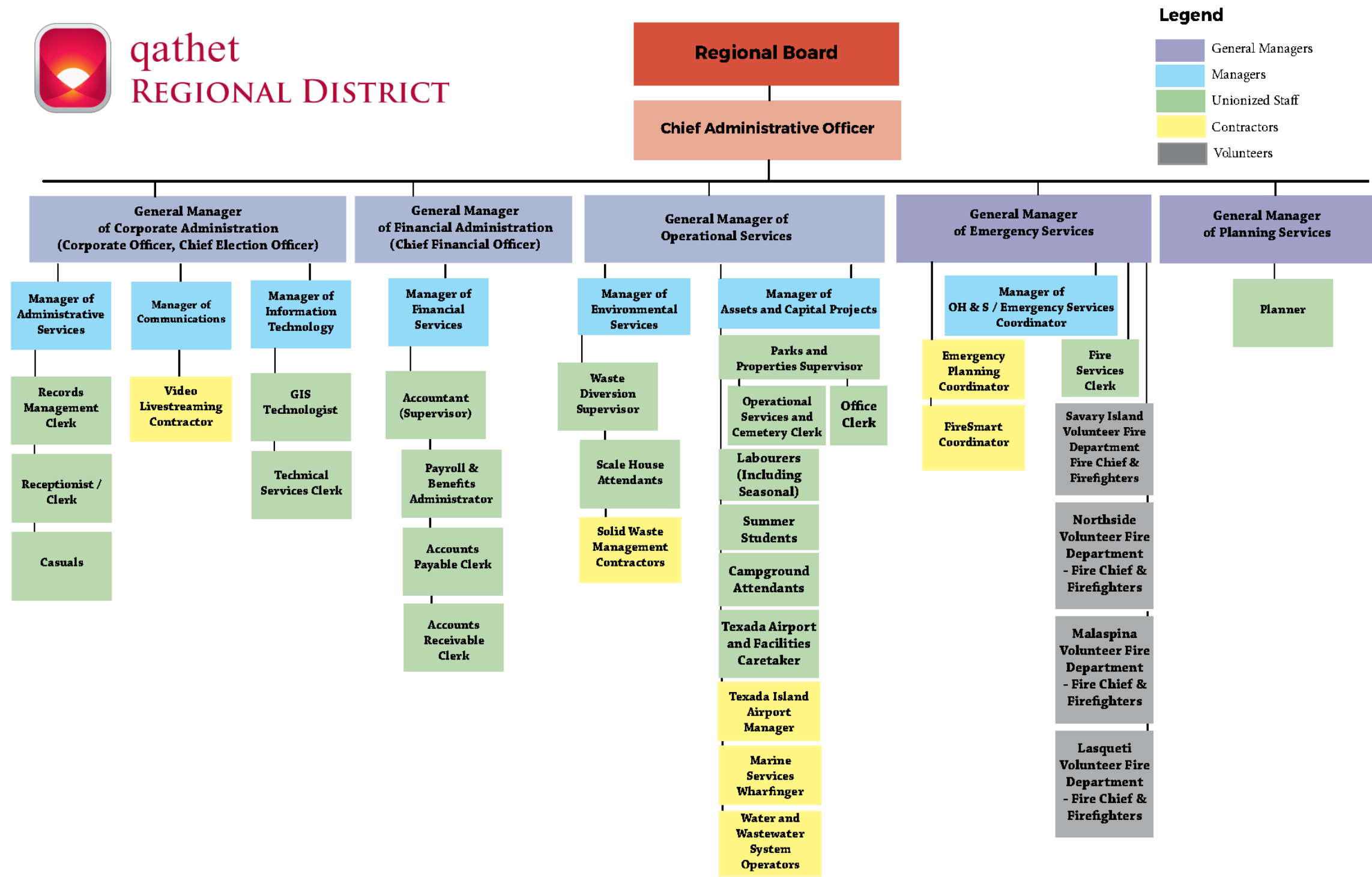
To implement this balance, the Local Government Act and Letters Patent establish a voting unit based on population represented. A voting unit, typically set at one vote per 1,000 population to align with the size of the smallest municipality, is established for shareholder/weighted votes. The number of votes allocated to each municipality or electoral area is determined by dividing its population by the voting unit, rounding up to the nearest whole number.

This ensures a balance between population-based and community-based representation, achieved through a combination of the number of Directors and shareholder votes.

During a weighted vote for financial matters, the City is provided a total of seven votes based on their total population in accordance with the qRD Letters Patent which determines the total population amounts to designate weighted voting power.

The Current Municipal Directors are:
Robert Southcott & Cindy Elliott





Our Staff

At the qRD, we firmly believe that our employees are the foundation to successful and sustainable service delivery. We are a strong team, dedicated to delivering award winning projects and services. As a local government, we understand that we are the most accessible level of government to our citizens.

As such, we believe great customer service is critical. As an organization, we are committed to fostering healthy work environments that encourage creative problem solving and teamwork. Our unified mission is working together for the common good.

The qRD has a total of 36 staff, which includes full-time, part-time, casual, and seasonal employees, and 120 volunteer firefighters.

The qRD's unionized employees are represented by CUPE Local 798 and as such are subject to terms outlined within CUPE Local 798 Collective Agreement.



Strategic Priorities

Strategic priorities are the critical, high-level initiatives set by the Regional Board. These objectives align Directors, employees, and the public, with our mission, vision, and values.

These priorities serve as a foundation for decision-making, resource allocation, asset management, and performance measurement.

Once these priorities are set, qathet Regional District staff develop financial plans, and annual workplans that align with the qathet Regional District's long-term goals.

Setting clear strategic priorities ensures the qathet Regional District develops realistic plans to deliver services, and good governance to our community.



2023-2027 Strategic Plan



OUR VISION We are progressive, and work collaboratively for the common good to support a thriving, inclusive and sustainable community.

OUR MISSION Provide our community with a voice and leadership in the delivery of sustainable local government services.

OUR VALUES

Service Excellence: Consistent high-quality service that is honest, ethical, respectful and professional.

Community Support: Supporting a sustainable, inclusive community through respectful cooperation, communication, collaboration, and engagement.

Accountability: Decisions and actions which are open, transparent, responsive and accessible.

OUR STRATEGIC PRIORITIES

- Organizational Excellence
- Environment and Climate
- Community Connections
- Social Supports



Organizational Excellence

We ensure our assets are proactively funded and maintained to support our region.

Our decisions are based on facts, and balance the needs of the region with uniqueness of our electoral area and municipal residents.

We continue to focus on two way communication with residents in our region on matters that affect them.

We focus on the safety and resilience of our residents and our region.

2024 Accomplishments

In 2024, the qathet Regional District made significant progress across a range of initiatives. The Planning Department launched the review and update of the Savary Island Official Community Plan, while Operations completed roof upgrades at the Cranberry Cemetery mausoleum. The qRD also earned WorkSafeBC's Certificate of Recognition (COR), highlighting its commitment to workplace safety.

Our Chief Administrative Officer, Al Radke received the Local Government Management Association (LGMA) Professional Award for Leadership and was elected Director-At-Large on the LGMA Board. In support of infrastructure improvements, an additional \$70,000 in planning grants was secured for the Lund Waterworks District conversion. Policy language was drafted for the Association of Vancouver Island and Coastal Communities (AVICC) regarding improvement district governance. Meanwhile, the Terms of Reference were updated for the Vancouver Coastal Health and qathet Regional District Regional Hospital District Working Group.

To support capital initiatives, a new Asset Management and Capital Projects position was filled, focused on upgrades to the recreation centre and the Lund water system conversion.

The Finance Department also had a productive year. An Investment Policy was developed and adopted, and the team successfully completed the legislated Asset Retirement Obligation reporting. The service agreement with the qathet Historical Museum and Archives Association was updated, and the acquisition of Qwestica software will enhance budget transparency and efficiency.

Engagement and operations continued to evolve. A successful on-the-road Board meeting was held on Texada Island. Fire services implemented protocols under the new Fire Safety Act and adopted a policy governing alcohol at social events. The Malaspina Volunteer Fire Department passed WorkSafeBC inspections, and the Savary Island Volunteer Fire Department unveiled a new logo.

Planning and governance activities remained active. The Development Cost Charge Bylaw was updated, and operational structures were adjusted to manage increasing workloads by

integrating departments under existing managers. Reviews of zoning bylaws and Official Community Plans (OCPs) began, in alignment with new provincial legislation on multi-unit housing and land use. An Agricultural Land Reserve Exclusion Policy was drafted, and the Krompocker Road Zoning Bylaw process was completed. Additionally, the CAO Performance Evaluation Policy was updated and adopted.

Environmental stewardship also continued, with ongoing monitoring and reporting for closed landfills. Board members represented the qRD at both the AVICC and UBCM conferences.

2025 Planned Projects

In the year ahead, the qRD will continue building on these accomplishments. The 2025 WorkSafeBC COR maintenance audit has been successfully completed, alongside the implementation of any required corrective actions. The Savary Island OCP review will move into its next phase, and the Lund Sewer Bylaw will be updated to reflect new infrastructure financing tools.

Infrastructure improvements will include the replacement of the roof on the Palm Beach concession and washroom building, as well as new windows for the Powell River Regional Cemetery mausoleum.

To enhance transparency and communication, the qRD will explore the development of an Alternative Notice Bylaw, with a particular focus on improving outreach in rural and underserved areas. This work will be informed by an updated resident communications survey. The qNEWS annual newsletter has been published, and further efforts will include development of a revised Correspondence Policy and updates to the Board Procedure Bylaw.

Preparations for the 2026 election will also begin. Records management will be a key area of focus, with updates to procedures, the development of new filing systems and staff guides, and research into the adoption of SharePoint for an electronic records management system. A new Email Retention Policy will be drafted for Board review, and staff training will continue to ensure compliance with the Freedom of Information and Protection of Privacy Act.



Environment & Climate

We focus on conserving our natural environment and enhancing our parks infrastructure.

We are disciplined in how we manage the region to minimize our impact on the environment and climate.

We proactively plan for growth in our region to ensure our land use is responsible and sustainable.

We provide services and supports to sustainably support our region.

2024 Accomplishments

In 2024, the qathet Regional District continued to advance its environmental, planning, and infrastructure goals through a range of impactful initiatives.

The Planning Department completed a groundwater study for Savary Island and led public education efforts on coastal flood adaptation. This included Green Shores training delivered in Electoral Area C and the development of a coastal areas brochure. A drainage study for Texada Island was also launched in partnership with the Ministry of Transportation and Infrastructure.

Operational Services secured a BC Hydro Regreening Grant, enabling the planting of trees in qRD managed cemeteries and regional parks, and a new regional park was formally established at Spring Bay on Lasqueti Island. Covered picnic shelters were constructed at both Palm Beach and Smithson Park (Van Anda Ballfield) on Texada Island, enhancing recreational amenities for local communities.

Environmental Services hosted a successful invasive plant drop-off initiative throughout May. The solid waste services contract was extended to ensure continuity of service. Meanwhile, the FireSmart program wrapped up another productive season, and the Regional Extreme Heat Response Plan was completed to support public safety during extreme weather events. A new tank fill station for fire services was installed at the maintenance facility to improve operational readiness.

Seven recycling depots continue to operate across the region, with facility upgrades completed at both the qathet South Depot and the Resource Recovery Centre Depot. In total, 471 tonnes of recyclables were processed—diverting the equivalent of 745 dump trucks of waste from the landfill and generating over \$138,000 in recycling incentive revenue. The organics pilot project also continued to show success, diverting 1,545 tonnes of organic material from the landfill. Additionally, the Wood Smoke Reduction Program

supported 13 residential stove change-outs.

On Lasqueti and Texada Islands, more than 1,000 tires were recovered and recycled through dedicated cleanup events. The opening of the Resource Recovery Centre marked a major milestone, offering the public new waste and recycling facilities, free organics drop-off, and the introduction of electric and hybrid equipment to reduce emissions and improve environmental performance.

2025 Planned Projects

Building on the momentum of 2024, the qathet Regional District will continue its focus on climate resilience, infrastructure improvements, and sustainable growth in 2025.

Public education on coastal flood adaptation will continue, with Green Shores training offered in Electoral Area B. A comprehensive Growth Modelling Study will be undertaken for Electoral Areas A, B, C, and D to assess development potential, land use capacity, and alignment with regional housing needs.

The district will invest further in climate-conscious infrastructure, including the installation of electric vehicle charging stations at regional parks. Tree planting initiatives will continue with support from another BC Hydro Regreening Grant. In addition, the Resource Recovery Centre was the recipient of a national Canadian Association of Municipal Administrators (CAMA) Environmental Leadership & Sustainability Award.

Recycling and composting capacity will be significantly enhanced at the Resource Recovery Centre, with the addition of new tire, metal, and major appliance recycling programs. Improvements to sorting and signage will be implemented at the Texada Island metal transfer station, and the qathet Regional District will explore new options for industrial recycling and landfill alternatives—continuing to lead by example in waste diversion and resource recovery.



Community Connections

We honour and respect the First Nations on whose land we operate.

We enable the extraordinary volunteer networks in our region.

We fund and support active transportation, both through built infrastructure as well as trail systems.

We enable economic health in the region by advocating for the infrastructure businesses need to survive and thrive.

We support community connection through recreation, arts and culture in the region.

2024 Accomplishments

In 2024, the qathet Regional District (qRD) made meaningful progress on a range of community-driven initiatives. The Planning Department established an Official Community Plan (OCP) Advisory Committee for Savary Island, creating a foundation for future land use planning on the island. A new well was completed at Shelter Point, enhancing local water infrastructure, while the Texada Island drainage study was finalized to support improved stormwater management.

Key policy and bylaw updates enabled a boundary extension and the creation of a reserve fund for the Myrtle Pond Water System, and the Centennial Loop hookup was completed.

Community engagement played a vital role in moving forward the proposed expansion of Emily Lake Park. Across the region, infrastructure investments included the rehabilitation of the Lasqueti Island barge ramp, upgrades to the Savary Island boat launch, and continued progress on long-term marine service planning for Savary Island.

A Rural On-Demand Transit Feasibility Study was also undertaken. The study concluded that on-demand transit is currently neither feasible nor desired within the paratransit service area.

Additional highlights included onboarding a new caretaker for Lasqueti Island parks and the reinstatement of funding for community-led shoreline cleanup efforts—reinforcing the qRD's commitment to local partnerships to support critical projects in support of protecting our coastlines from ocean plastics, styrofoam, and ghost gear.

2025 Planned Projects

Looking ahead, the qRD will continue to build on this momentum. Through a fully funded grant, new electric vehicle charging stations will be installed at Klah Ah Men Lund Gazebo and Shelter Point Parks, supporting the region's transition to more sustainable transportation. The long-anticipated expansion of the Northside Recreation Centre will also move forward, providing enhanced recreational opportunities for the community.

In May, the qRD will again support invasive plant drop-off events to help manage and reduce invasive species. In partnership with the City of Powell River and Tla'amin Nation, the qRD will co-host the National Day for Truth and Reconciliation Ceremony on September 29, honouring the spirit of collaboration and reconciliation in the region.



Social Supports

We focus on diversity of housing throughout our region, encouraging density in our municipal areas.

We support our rural areas in water governance to ensure safe and sustainable water access that meets the needs of their unique areas.

We facilitate the supports our residents need to balance their family responsibilities and economic and financial health.

We support the diversity of our residents through a focus on accessibility.

We facilitate resident and regional emergency preparedness.

2024 Accomplishments

In 2024, the qathet Regional District (qRD) advanced several initiatives focused on housing, accessibility, and community planning. An Interim Housing Needs Report was completed for Electoral Areas A, B, C, and D, meeting provincial requirements and helping guide future housing strategies. Infrastructure improvements included reconnecting the Butler water main to the Myrtle Pond Water System along Centennial Drive.

Accessibility and inclusion were key priorities this year. The qRD Accessibility Plan was presented and adopted, and renovations to Unit 201 were completed to ensure meeting spaces comply with the Accessible BC Act.

Progress was made with inclusive policy development through the drafting of an Anti-Racial Discrimination and Anti-Racism Policy.

The qRD supported the Texada Island Non-Profit Seniors Housing Society in advancing affordable, age-friendly housing options. Additionally, a comprehensive assessment of community halls and related funding opportunities was completed for Texada Island.

2025 Planned Projects

In the year ahead, the qRD will continue to prioritize accessibility, communications, and community resilience. An accessibility audit will be conducted, followed by website updates to improve digital accessibility. The staff email signature standard will also be updated to align with best practices for accessibility.

A refreshed engagement framework will be developed, and staff training will continue to support meaningful and inclusive public participation.

The qRD will also implement a new Crisis Communications Plan which will guide Regional Emergency Operations Centre Information Officers on specific protocols for responding to extreme heat, wildfires, and Indigenous no-go zones, in line with our First Nations Protocol Agreement.



Financial Statements

Each year by March 31, regional districts must develop a financial plan covering the current year and the next four years. The Financial Plan explains how funds will be spent, and where the funds will come from, such as taxation, fees or grants.

Local governments cannot plan to spend more money than they receive. If they spend more than they have in one year, they must adjust the following year's plan to make up for it.

Aligning with the Financial Plan, regional districts must also prepare financial statements that report on financial performance over the prior year. These statements provide a clear picture of the government's financial health, including its assets, liabilities, and any accumulated savings or debt. This process supports accountability and ensures financial transparency.

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Transmittal Letter from the Chief Financial Officer

FINANCIAL STATEMENTS

The financial statements are the responsibility of the qathet Regional District's (qRD's) management and have been prepared in compliance with Section 376/377 of the Local Government Act, Section 167 of the Community Charter, and in accordance with the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. The qRD maintains a system of internal accounting controls, including policies and procedures, designed to safeguard the assets of the Regional District as well as provide timely and reliable financial information. The 2024 Financial Statements have been audited by MNP LLP, the qRD's independent external auditor, who have expressed that in their opinion these statements present fairly, in all material respects, the financial position of the Regional District as at December 31, 2024, and the results of its operations net financial assets and its cash flows for the year ended in accordance with Canadian public sector accounting standards. The Independent Auditor's Report appears immediately following this letter.

STATEMENT OF FINANCIAL POSITION AND STATEMENT OF CHANGE IN NET DEBT

In 2024, the qRD's financial position changed with a decrease in the net financial asset position of \$303 thousand to a net debt of \$1.54 million. The decrease was mainly due to the incurrence of additional debt to fund development of the Resource Recovery Centre and Waste Transfer Station. Net financial assets are the total financial assets minus the total financial liabilities of an entity. The qRD has less financial assets than liabilities putting it in a "negative" net financial asset position. The qRD's long-term debt decreased by \$159 thousand and short-term debt increased by \$1.47 million. Member municipalities' debt decreased by \$991 thousand in 2024 which is offset by an increase to financial assets in the form of debt

recoverable from members and has no net effect on annual operating surplus and accumulated surplus. Non-financial assets increased in 2024 to \$45.38 million from \$39.36 million in 2023 as a result of an increase in tangible capital assets. Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business. The capital program was budgeted for \$8.47 million in 2024 for capital enhancement and renewals. Some of these projects will continue to completion in 2025. Capital expenditures were financed through reserves, grants and debt.

STATEMENT OF OPERATIONS

The annual surplus (revenues less expenses) was \$4.14 million in 2024 compared to \$6.4 million in 2023. The decrease to accumulated surplus year over year was largely the result of less grant revenue in 2024 compared to that of 2023. The annual operating surplus of \$4.14 million translates to a corresponding increase in accumulated surplus from \$40.03 million to \$44.17 million. This increase is primarily due to increases in non-statutory reserves as well as an increase in equity in tangible capital assets. The 2024 Tax Requisition increased 19% over that of 2023. One of the main reasons for the increase was to pay for costs associated with an increased level of service and debt payments for the Resource Recovery Centre and Waste Transfer Station. The increase was also attributable to service level increases and the increased cost to maintain existing services. The cost to maintain service levels was largely influenced by the general increase in the cost of materials and supplies, which often exceeded the increase of the consumer price index.

SIGNIFICANT FINANCIAL INDICATORS FOR 2024:

Short-term Debt (Note 5) increased \$1.47 million in 2024 from 2023;

Long-term Debt (Note 6) decreased \$159 thousand in 2024 from 2023; and

The Regional District's operating surplus increased by \$4.14 million.

THE FINANCIAL PLANNING PROCESS

The Local Government Act Sections 374 and 375 require Regional Districts to complete a five-year financial plan and institute a public participation process to explain the plan. The financial plan in the form of a bylaw must be adopted by March 31 of each year. On March 26, 2025 the Board adopted the 2025-2029 Financial Plan as part of its financial planning process. The Regional District approved approximately 80 capital projects in the 2025-2029 Financial Plan resulting in \$6.86 million budgeted in 2025 for new capital projects. The largest portion of this is \$3.99 million budgeted for the expansion of the Northside Recreation Centre. The remainder of the expenditures are for capital improvements to the qRD's existing infrastructure including water and sewer utilities, cemetery building renewal, emergency vehicle replacements, emergency services equipment purchases, and building improvements.

FINANCIAL OUTLOOK

In 2024, there was an increase in the Consumer Price Index of 3.9% for BC. In addition to CPI, management also incorporates construction cost indices and U.S. transport indices into budget planning

as these sectors have experienced significant fluctuations that materially impact overall budgeting. As part of the Board's Strategic Focus area of ensuring its assets are proactively funded and maintained, the Regional District will be completing a reserve fund policy. The reserve fund policy is intended to provide guiding principles around funding for planned future capital rehabilitation or replacement and a strategy to weather unexpected or extraordinary expenditures which would otherwise cause fluctuations in the qRD operating or capital budgets. The policy will set the ground work to ensure that service levels are sustainable and infrastructure can be maintained at the lowest cost possible.

CONCLUSION

In keeping with the Board's Strategic Focus area of Organizational Excellence the qRD has completed the 2024 Annual Report. On behalf of the qRD, I would like to acknowledge all members of the Board and staff for their contributions to a successful 2024. I would also like to recognize the remarkable team effort evident throughout the year resulting in this report and the information it contains.

Linda Greenan, CPA, CMA,

General Manager of Financial Administration
Chief Financial Officer



qathet
REGIONAL DISTRICT

Management's Responsibility for the Financial Statements

The accompanying financial statements of the qathet Regional District have been prepared in accordance with the Canadian public sector accounting standards and are outlined under significant accounting policies in the notes to the financial statements. Management is responsible for the integrity and objectivity of these statements as well as the supplementary schedules. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management maintains a system of internal controls to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. Management also maintains a program of proper business compliance. These systems are regularly monitored and evaluated by management.

The Board of Directors is responsible for reviewing and approving the financial statements and for ensuring that management fulfils its responsibility for financial reporting and internal control.

The financial statements have been audited by MNP LLP, independent external auditors appointed by the qathet Regional District. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the qathet Regional District's financial statements.


Chief Administrative Officer


Chief Financial Officer

Independent Auditor's Report



To the Board of Directors of the qathet Regional District:

Opinion

We have audited the financial statements of qathet Regional District (the "Regional District"), which comprise the statement of financial position as at December 31, 2024, and the statements of operations, changes in net financial assets, summary of function balances and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including Schedules I to IV, and a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Regional District as at December 31, 2024, and the results of its operations net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Regional District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information, comprising the annual report, which is expected to be made available to us after the date of this auditor’s report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Regional District’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Regional District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Regional District’s financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Regional District’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Regional District’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Regional District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Nanaimo, British Columbia

April 29, 2025

MNP LLP
Chartered Professional Accountants

qathet Regional District

Statement of Financial Position

As at December 31, 2024

	2024	2023
		(Note 22)
Financial Assets		
Cash and short-term investments (Note 4)	\$ 24,030,369	\$ 24,779,442
Receivable from member municipality (Notes 7 & 8)	31,578,313	32,569,684
Accounts receivable	1,976,878	1,789,215
Total Financial Assets	57,585,560	59,138,340
Liabilities		
Accounts payable (Note 20)	1,982,451	3,341,683
Due to qathet Regional Hospital District (Notes 4 & 21)	9,083,376	7,677,481
Development cost charges	10,587	10,071
Deferred revenue	231,100	331,657
Long-term debt (Note 7)		
Member municipality	31,578,313	32,569,684
Regional District	6,779,181	6,938,495
Equipment financing and short term debt (Notes 5 & 6)	7,915,446	6,447,034
Asset retirement obligation (Note 9, Schedule II)	1,549,389	1,519,015
Total Liabilities	59,129,843	58,835,120
Net Financial Assets (Net Debt)	(1,544,284)	303,220
Non-Financial Assets		
Tangible capital assets (Schedule I)	45,376,030	39,360,058
Prepaid expenses	341,775	369,627
Total Non-Financial Assets	45,717,805	39,729,685
Accumulated surplus (Note 15)	\$ 44,173,521	\$ 40,032,905

Commitments (Note 12)

Contingent liabilities (Note 13)

Approved on behalf of the Board:

Signatures on file

Chair

Signatures on file

Chief Financial Officer

qathet Regional District

Statement of Operations

For the year ended December 31, 2024

	2024	2024	2023
	Budget	Actual	Actual
	(Note 19)		
Revenue			
Taxation levies	\$ 11,989,820	\$ 11,988,416	\$ 10,088,130
Parcel tax	461,062	461,062	290,965
Grants	5,040,235	2,683,471	4,533,568
Waste management tipping fees	1,700,455	1,716,399	1,600,588
Park fees	252,400	240,112	222,361
Water and sewer user fees	191,780	193,742	172,633
Interest revenue	285,587	739,620	776,210
Other revenue	491,383	796,593	1,362,939
Gain (loss) on disposal of tangible capital assets	-	(7,852)	-
Gain from actuarial adjustment on debenture debt	-	12,336	10,662
	20,412,722	18,823,899	19,174,685
Expenses (Note 23)			
General government services	4,001,245	2,903,098	2,304,899
Development services	846,039	545,592	745,473
Solid waste management and recycling	4,556,641	4,439,632	3,194,882
Other services	881,357	822,224	832,120
Parks and recreation services	2,388,286	2,281,780	2,233,306
Protective services	3,189,705	3,003,336	2,714,610
Public health and welfare services	120,463	142,694	131,295
Transportation services	229,429	202,501	214,733
Water services	159,768	156,319	155,301
Sewer services	194,406	186,106	259,294
	16,567,339	14,683,283	12,785,911
Annual Surplus	3,845,383	4,140,616	6,388,774
Accumulated surplus, beginning of year	40,032,905	40,032,905	33,644,131
Accumulated surplus, end of year (Note 15)	\$ 43,878,288	\$ 44,173,521	\$ 40,032,905

qathet Regional District
Statement of Changes in Net Financial Assets (Net Debt)
For the year ended December 31, 2024

	2024 Budget (Note 19)	2024 Actual	2023 Actual
Annual Surplus	\$ 3,845,383	\$ 4,140,616	\$ 6,388,774
Acquisition of tangible capital assets	(8,467,703)	(6,965,056)	(14,080,945)
Recognition of asset retirement obligations	-	-	(1,306,734)
Amortization of tangible capital assets	-	970,313	1,102,101
Accretion of asset retirement obligations	-	(29,081)	-
Gain (loss) on disposal of tangible capital assets	-	7,852	-
Change in prepaid expenses	-	27,852	29,961
Change in net financial assets (net debt)	(4,622,320)	(1,847,504)	(7,866,843)
Net financial assets (net debt) , beginning of year	303,220	303,220	8,170,063
Net financial assets (net debt), end of year	<u>\$ (4,319,100)</u>	<u>\$ (1,544,284)</u>	<u>\$ 303,220</u>

qathet Regional District
Statement of Cash Flows
For the year ended December 31, 2024

	2024	2023
Cash provided (used in)		
Operating Transactions		
Annual surplus	\$ 4,140,616	\$ 6,388,774
Landfill closure and post closure recoveries (costs)	1,292	(12,635)
Items not involving cash		
Amortization of tangible capital assets	970,313	1,102,101
Gain on disposal of tangible capital assets	7,852	-
Gain from actuarial adjustment on debenture debt	(12,336)	(10,662)
Changes in balances		
Accounts receivable	(187,663)	(565,163)
Prepaid expenses	27,852	29,961
Accounts payable	(1,359,231)	1,291,922
Deferred revenue	<u>(100,557)</u>	<u>173,225</u>
	3,488,138	8,397,523
Capital Transactions		
Acquisition of tangible capital assets	<u>(6,965,056)</u>	<u>(14,080,945)</u>
	(6,965,056)	(14,080,945)
Financing Transactions		
Debt proceeds	1,702,833	9,627,737
Change in due to qathet Regional Hospital District	1,405,895	1,002,436
Development cost charges	515	471
Repayment of long-term debt, leases and short-term borrowing	<u>(381,398)</u>	<u>(93,872)</u>
	2,727,845	10,536,772
Increase (decrease) in cash and short-term investments during the year	<u>(749,073)</u>	<u>4,853,350</u>
Cash and short-term investments, beginning of year	<u>24,779,442</u>	<u>19,926,092</u>
Cash and short-term investments, end of year (Note 4)	<u>\$ 24,030,369</u>	<u>\$ 24,779,442</u>

qathet Regional District
Summary of Function Balances and Accumulated Surplus
For the year ended December 31, 2024

	2024	2023
Function Balances		
Administration and general	\$ 314,784	\$ 379,395
Planning	40,000	5,506
Waste management	(466,842)	35,000
Cemetery operations	30,000	42,038
Malaspina fire protection area	45,000	34,970
Lasqueti fire protection area	149,092	47,200
Savary fire protection area	40,000	-
Northside fire protection	30,000	(2,534)
Texada recreation commission	-	18,080
Texada airport	57,000	50,000
House numbering	7,235	10,862
Recreation program	94	1,019
Rural paratransit	33,068	56,917
Emergency program area C & D	50	49
Electoral area feasibility study	20,000	-
Library services	-	4,113
Lasqueti Island library services	1	2
Lasqueti Island marine ramp	-	27
Northside recreation	55,000	8,230
Emergency preparedness service	(18,602)	9,769
Septage sludge disposal	1	(6)
Economic development	3,845	21,436
Water fund - Myrtle pond	29,783	20,000
Sewer fund - Lund sewer	20,000	20,220
Regional animal shelter	-	(1)
Development service	14,525	6,830
Social planning	31,864	99,622
Lasqueti health center	-	29
Total function balances	453,654	898,562
Waste management reserve (Note 15)	-	604,975
Reserve for future expenditure (Note 15)	8,222,279	7,461,152
Statutory reserve fund (Note 15)	6,152,001	6,400,422
Equity in tangible capital assets (Note 14)	29,345,587	24,667,795
Accumulated surplus (Note 15)	\$ 44,173,521	\$ 40,032,905

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

1 Summary of Significant Accounting Policies

qathet Regional District ("the Regional District") is a local government in the Province of British Columbia. The Regional District prepares its financial statements in accordance with Canadian public sector standards using guidelines developed by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants.

Following is a summary of the significant accounting policies of the Regional District:

- a) Cash and Short Term Investments
Cash and cash equivalents are carried at cost and have a maturity period of less than twelve months.
- b) Revenue Recognition
Property tax revenues in the form of local government requisitions are recognized in the year they are levied. Interest and operating grants are recognized as earned. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable. Revenue from transactions with performance obligations are recognized when (or as) the performance obligation is satisfied. User fees, transit, tipping fees and hangar lease fees are recognized as revenue at the time the services or products are provided, and when collection is reasonably assured in accordance with rates set in various fees and charges bylaws and agreements. Other revenues are recorded when earned.
- Taxation
Property taxes in the form of local government requisitions are recognized as revenue in the year they are levied.
- Development Cost Charges
Development cost charges are recognized as revenue in the year the capital project for which they were collected is undertaken.
- Government Transfers
Government transfers, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue if the transfer stipulations give rise to a liability. The transfer revenue is recognized in the statement of operations as the stipulated liabilities are settled.

When the Regional District is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

The most significant government transfers relate to the Community Works Fund. These funds are recognized as revenue in the year the funds are received.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

c) **Accrued Employee Benefits**

Based on obligations as determined by collective agreement and Board policy, employee benefit accruals, which includes allowance for vacation entitlement, banked time and sick day accruals, are recorded in the year in which they are earned.

d) **Tangible Capital Assets**

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the contribution, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is put into use.

Estimate useful lives of tangible capital assets are as follows:

Land improvements	10 to 50 years
Parks infrastructure	35 years
Buildings	20 to 50 years
Machinery and equipment	5 to 35 years
Vehicles	10 to 30 years
Water systems	10 to 80 years
Sewer systems	10 to 80 years
Structures (docks and sheds)	40 to 50 years
Asset Retirement Obligations	28 years

e) **Interest on Debt**

Interest on debt of the Regional District is recorded on the accrual basis.

f) **Financial Instruments**

The Regional District recognizes its financial instruments when the Regional District becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at fair value.

At initial recognition, the Regional District may irrevocably elect to subsequently measure any financial instrument at fair value. The Regional District has made such an election during the year.

The Regional District subsequently measures investments in equity instruments quoted in an active market and all derivative instruments, except those that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, at fair value. Fair value is determined by published price quotations. Transactions to purchase or sell these items are recorded on the trade date. Net gains and losses arising from changes in fair value are recognized in the statement of remeasurement gains and losses. Interest income is recognized in the statement of operations. Investments in equity instruments not quoted in an active market and derivatives that are linked to, and must be settled by delivery of, unquoted equity instruments of another entity, are subsequently measured at cost. With the exception of those instruments designated at fair value, all other financial assets and liabilities are subsequently measured at amortized cost using the effective interest rate method.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

f) **Financial Instruments (continued)**

Transaction costs directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in operating annual surplus. Conversely, transaction costs are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

All financial assets except derivatives are tested annually for impairment. Any impairment, which is not considered temporary, is recorded in the statement of operations. Write-downs of financial assets measured at cost and/or amortized cost to reflect losses in value are not reversed for subsequent increases in value. Reversals of any net measurements of financial assets measured at fair value are reported in the statement of remeasurement gains and losses.

The Regional District has not presented a statement of remeasurement gains and losses as it does not have any items giving rise to remeasurement gains (losses).

g) **Non-Financial Assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

h) **Use of Estimates**

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported results could differ from management's best estimates as additional information becomes available in the future. Areas requiring the greatest degree of estimation include useful life of tangible capital assets and asset retirement obligations.

A liability for asset retirement obligations reflects management's best estimate of the amount required to retire the related tangible capital asset (or component thereof). The best estimate of the liability is based upon assumptions and estimates related to the amount and timing of costs for future asset retirement.

Changes to the underlying assumptions and estimates or legislative changes in the near term could have a material impact on the provision recognized.

i) **Asset Retirement Obligations**

A liability for an asset retirement obligation is recognized at the best estimate of the amount required to retire a tangible asset (or component thereof) at the financial statement date when there is a legal obligation for the Regional District to incur retirement costs in relation to a tangible capital asset (or component thereof), the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made. The best estimate of the liability includes all costs directly attributable to asset retirement activities, based on information available at December 31, 2024. The best estimate of an asset retirement obligation incorporates a present value technique, when the cash flows required to settle or otherwise extinguish an asset retirement obligation are expected to occur over extended future periods.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

i) Asset Retirement Obligations (continued)

When a liability for an asset retirement obligation is initially recognized, a corresponding asset retirement cost is capitalized to the carrying amount of the related tangible capital asset (or component thereof). The asset retirement cost is amortized over the useful life of the related asset.

At each financial reporting date, the Regional District reviews the carrying amount of the liability. The Regional District recognizes period-to-period changes to the liability due to the passage of time as accretion expense. Changes to the liability arising from revisions to either the timing, the amount of the original estimate of undiscounted cash flows or the discount rate are recognized as an increase or decrease to the carrying amount of the related tangible capital asset.

The Regional District continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

j) Contaminated Sites

The Regional District is required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

Management has assessed its potential liabilities under the standard including sites no longer in productive use and sites for which the Regional District accepts responsibility. There were no such sites that had contamination in excess of an environmental standard which required remediation, therefore no liability exists at December 31, 2024.

2 Change in Accounting Policies

PS3400 - Revenue

On January 1, 2024, the Regional District adopted the Public Sector Accounting Board's (PSAB) new accounting standard PS3400, Revenue. Under the new accounting standard, there are two types of revenue transactions being exchange and non-exchange. If the transaction creates one or more performance obligations, it is an exchange transaction. If no performance obligations exist, it is a non-exchange transaction. There was no material impact on the financial statements from the adoption of this new accounting standard.

PSG-8 - Purchased Intangibles

Effective January 1, 2024 the Regional District adopted Public Sector Guideline (PSG-8), Purchased Intangibles. PSG-8 defines purchased intangibles as identifiable non-monetary economic resources without physical substance acquired through and arm's length exchange transaction between knowledgeable, willing parties who are under no compulsion to act. Management assessed the impact of PSG-8 and found that at present no such items meet the criteria to be recognized as a purchased intangible.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

3 Municipal Finance Authority Reserve Deposits and Demand Notes

The Regional District issues its debt instruments through the Municipal Finance Authority of BC. As a condition of these borrowings, a portion of the debenture proceeds are withheld by the Municipal Finance Authority of BC as a debt reserve fund and totals \$78,335 (2023 - \$76,982). The Regional District also executes demand notes in connection with each debenture totaling \$163,797 (2023 - \$166,080) whereby the Regional District may be required to loan certain amounts to the Municipal Finance Authority of BC. All amounts related to the reserve deposits and demand notes are disclosed here and not recorded elsewhere in these financial statements.

4 Cash and Short-Term Investments

	2024	2023
Cash accounts (4.80%)	\$ 3,327,776	\$ 7,688,332
MFA - Bond Fund	3,320,614	3,166,048
MFA - Money Market	14,103,945	6,632,063
Savings Institutions	3,103,309	7,163,288
Other Cash held	174,724	129,711
	24,030,369	24,779,442
Less:		
Portion held for qathet Regional Hospital District	(9,083,376)	(7,677,481)
Cash and short-term investments	\$ 14,946,993	\$ 17,101,961

5 Equipment Financing

The total equipment financing outstanding with the Municipal Finance Authority of British Columbia as at December 31, 2024 was \$715,446 (\$769,867 - 2023).

The qathet Regional District has entered into equipment financing loans for the following:

- 1) A five year equipment loan agreement with the Municipal Finance Authority of British Columbia which commenced October 27, 2016 for the purchase of a Malaspina Volunteer Fire service fire truck. The debt was refinanced for a further five years on November 1, 2021. The remaining obligation will be repaid with monthly loan payments in the amount of \$3,863 including interest at a daily varying rate. The balance of the loan at December 31, 2024, which is included in equipment financing, is \$178,276 (2023 - \$214,217). Loan to expire October 31, 2026.
- 2) A five year equipment loan agreement with the Municipal Finance Authority of British Columbia which commenced December 21, 2018 for the initial payment on the purchase of two apparatus for the Malaspina Volunteer Fire service. The debt was refinanced for a further five years on January 1, 2024. The remaining obligation will be repaid with monthly loan payments in the amount of \$1,813 including interest at a daily varying rate. The balance of the loan at December 31, 2024, which is included in equipment financing, is \$209,529 (2023 - \$219,989). Loan to expire December 31, 2028.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

5 Equipment Financing (continued)

- 3) A five year equipment loan agreement with the Municipal Finance Authority of British Columbia which commenced December 31, 2019 for the balance of the purchase of two fire apparatus for the Malaspina Volunteer Fire service. The loan will be refinanced on January 1, 2025. The remaining obligation will be repaid with monthly loan payments in the amount of \$2,465 including interest at a daily varying rate. The balance of the loan at December 31, 2024, which is included in equipment financing, is \$327,642 (2023 - \$335,662). Loan to expire December 31, 2029.

The daily varying interest rate on the financing at December 31, 2024 was 4.8% (2023 - 5.74%).

Future loan payments on Regional District equipment financing, subject to anticipated refinancing at loan maturities, are as follows:

2025	\$	71,775
2026		73,115
2027		74,375
2028		75,636
2029		53,282
2030 and Beyond		367,262
	\$	715,446

6 Short-Term Debt

On November 24, 2023 the Regional District entered into an agreement with the Municipal Finance Authority of BC (MFA) to borrow \$980,000. This borrowing is projected to be repaid over a period of five (5) years. Interest on the debt is charged at daily varying rates. The MFA's daily varying rate was 4.05% at December 31, 2024 (2023 - 5.61%). The total borrowing outstanding under this agreement at the end of 2024 was \$800,000 (2023 - \$980,000).

On November 27, 2023 the Regional District entered into an agreement to borrow \$6,400,000 from the Municipal Finance Authority of BC (MFA). This borrowing is interim financing and is projected to be converted to long term debt in 2025. Interest on the debt is charged at daily varying rates. The MFA's daily varying rate was 4.05% at December 31, 2024 (2023 - 5.61%).

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

7 Long-Term Debt

Debt of the Regional District	2024	2023
Issued 2004, maturing 2024, 5.50%	\$ -	\$ 5,350
Issued 2010, maturing 2030, 1.28%	27,553	31,617
Issued 2011, maturing 2026, 1.47%	4,212	6,211
Issued 2012, maturing 2042, 3.39%	396,780	412,427
Issued 2013, maturing 2043, 4.52%	47,657	49,404
Issued 2014, maturing 2044, 4.52%	33,584	34,669
Issued 2018, maturing 2038, 3.20%	154,064	162,818
Issued 2022, maturing 2052, 3.36%	718,414	735,998
Issued 2023, maturing 2053, 4.97%	5,396,918	5,500,000
Debt of the qathet Regional District	6,779,181	6,938,494
Debt of the City of Powell River	31,578,313	32,569,684
	\$ 38,357,495	\$ 39,508,179
Future principal repayments on Regional District Debt:		
2025	\$ 159,447	
2026	164,972	
2027	168,519	
2028	174,456	
2029	180,557	
2030 and Beyond	5,931,231	
	\$ 6,779,181	

8 Debt Recoverable from Municipalities

Pursuant to the *Local Government Act*, the Regional Distict acts as the agency through which its member municipalities borrow funds from the Municipal Finance Authority of BC (MFA). The annual cost of servicing this debt is recovered entirely from the borrowing member municipality. However, in the event of default the Regional District and the other member municipalities are contingently liable to the MFA for this debt.

9 Asset Retirement Obligations

The Regional District ceased taking waste at the Lasqueti Island Landfill and closure of the site was completed in 2021. A technical analysis projects that the landfill will need to be monitored until 2045. Post closure monitoring costs are estimated at \$11,200 per year from 2024 through 2045. Total post closure monitoring costs at December 31, 2024 are estimated at \$315,839 (2023 - \$315,431).

The total liability for post closure care and monitoring presented is based on the present value of the closure and post closure monitoring costs using a discount rate of 3.48%. The discount rate is based on the average change in the Consumer Price Index from 2019 though 2024. As at December 31, 2024 the present value of the post closure monitoring is estimated at \$213,573 (2023 - \$212,281) and this amount has been set aside in reserves for that purpose.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

9 Asset Retirement Obligations (continued)

The Regional District also has a number of assets that contain, or are suspected to contain, hazardous materials and the Regional District is legally required to properly dispose of the assets, or asset components, upon their retirement. The Regional District recognized a liability for the asset retirement obligation and a corresponding amount has been capitalized as an asset retirement cost and added to the carrying value of the assets. The asset retirement cost is amortized on a straight-line basis over the useful life of the assets.

The Regional District estimated the amount of the liability using undiscounted future expenditures estimated to retire the tangible capital assets. The significant assumptions used to determine the best estimate of the liability include:

- Information for each asset with a potential ARO was compiled including: the estimated cost of ARO remediation, the age (or purchase date) of the asset, the useful life for depreciation purposes, the expected ARO obligation year.
- As management does not have plans to retire the assets the undiscounted estimated retirement cost was used.
- Estimates of costs to remediate the assets were derived from publicly available cost estimates, adjusted for the Regional District's location and distance from disposal sites.

10 The North Island 9-1-1 Corporation

The 911 emergency dispatch service is provided by the North Island 9-1-1 Corporation which is owned by the Regional Districts of Comox Valley, Nanaimo, Strathcona, Alberni Clayoquot, Mount Waddington and qathet. The shares in the corporation at December 31, 2024 are held as follows:



Alberni Clayoquot	13.64 shares
Comox Valley	31.26 shares
Mount Waddington	3.53 shares
Nanaimo	24.33 shares
qathet	8.42 shares
Strathcona	18.82 shares

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

11 Pension Plan

The qathet Regional District and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The Board of Trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2023, the plan has about 256,000 active members and approximately 129,000 retired members. Active members include approximately 45,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as of December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2024, with results available in 2025.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Regional District paid \$223,219 (2023 - \$215,220) for employer contributions while employees contributed \$206,435 (2023 - \$199,037) to the plan in fiscal 2024.

12 Commitments

The Regional District has the following commitments:

A waste transport service at an estimated cost of \$611,000/year until June 30, 2026.

A waste transport and disposal service at an estimated cost of \$961,000/year until December 31, 2026 with automatic renewal for successive three year periods until cancelled with notice.

A recycling depot operating contract at an estimated cost of \$208,000/year until October 31, 2025 with a guarantee that the cost of transportation shall not exceed exceed a total of \$100,000 per year.

A septage sludge disposal service with payments of \$14,042/year until 2025 with annual cost of living indexing until cancelled with notice.

A contribution to the SPCA of \$100,354/year with annual cost of living indexing until cancelled with notice.

An agreement with an estimated annual cost of \$125,303 for the maintenance and operation of Shelter Point Regional Park until March 31, 2025.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

12 Commitments (continued)

An agreement with an estimated annual cost of \$267,810 toward operation of the Heritage Conservation service with no stated termination date.

An agreement for a funding contribution of approximately \$177,000/year toward operation of the Powell River Recreation Complex with a termination date of December 31, 2023.

An agreement with an estimated cost of \$39,000/year for the collection and transportation of Lasqueti Island's residual waste with an expiry date of December 31, 2025.

An agreement with an estimated cost of \$189,515/year for operation of the paratransit service with an expiry date of March 31, 2025.

An agreement with an estimated cost of \$495,066/year for the provision of a library service with an expiry date of March 31, 2025.

An agreement with an estimated cost of \$240,087 for the provision of 911 services in the qathet region for the year 2025.

An agreement with an estimated cost of \$199,875 for the Community Wildfire Resilience Plan with an expiry date of February 28, 2025.

An agreement with an estimated cost of \$5,669,871 for a design-build contract to be completed by March 31, 2026.

13 Contingent Liabilities

There is a lawsuit pending against the Regional District. It is the opinion of management that the amount of settlement for this claim cannot be reasonably estimated, nor can the likelihood of its outcome be known at this time. The final determination of this claim is not expected to materially affect the financial position of the Regional District. Any ultimate settlement will be recorded in the year the settlement occurs.

14 Equity in Tangible Capital Assets

	2024	2023
Equity in tangible capital assets, beginning of year	\$ 24,667,795	\$ 21,212,154
Tangible capital assets additions	7,995,814	15,453,598
Construction in progress completed	(1,030,758)	(65,919)
Amortization of tangible capital assets	(876,362)	(1,102,101)
Asset retirement obligations recognized	-	(1,306,734)
Amortization of asset retirement obligations	(64,870)	-
Asset retirement accretion	(29,081)	-
Additions funded by debt and equipment financing	(1,702,833)	(9,627,737)
Equipment financing debt proceeds	-	-
Long-term debt payments	159,313	56,059
Short-term debt payments	234,421	48,475
Capital assets disposal	(7,852)	-
Equity in tangible capital assets, end of year	\$ 29,345,587	\$ 24,667,795

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

15 Accumulated Surplus

The Regional District segregates its accumulated surplus into the following categories: function balances, provisions for future expenditure (both capital and operating), equity in tangible capital assets, reserve funds and unspent capital funds.

	2024	2023
Function balances	\$ 453,654	\$ 898,562
Waste Management Reserve	-	604,975
Reserve for future expenditures	8,222,279	7,461,152
Statutory Reserve fund	6,152,001	6,400,422
Equity in Tangible Capital Assets (Note 13)	29,345,587	24,667,795
	\$ 44,173,521	\$ 40,032,905

The equity in tangible capital assets represents amounts already spent and invested in infrastructure and other tangible capital assets.

Statutory Reserve funds represent funds set aside by bylaw or board resolution for specific purposes. Details of reserve funds are shown below:

Represented by:	2024	2023
Texada Medical Clinic capital reserve	\$ 155,071	\$ 131,966
Malaspina Volunteer Fire capital reserve	405,915	363,816
Malaspina Volunteer Fire capital reserve #2	593,167	456,836
Lasqueti Island Volunteer Fire capital reserve	342,407	344,854
Northside Volunteer Fire capital reserve	519,976	529,237
Savary Island Volunteer Fire capital reserve	686,181	589,162
Lund Sewer capital reserve	166,922	114,401
Texada Recreation Commission capital reserve	301,361	259,192
Community Works Fund reserve (Note 16)	874,562	1,763,376
Feasibility Studies reserve	42,044	39,998
Community Parks Acquisition reserve	793,676	755,047
Myrtle Pond Water System reserve	273,128	281,274
General Administration reserve	151	143
Regional Parks Acquisition reserve	997,439	771,120
	\$ 6,152,001	\$ 6,400,422

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

16 Community Works Fund

The Regional District has transferred the unspent Community Works funds to a reserve and continues to track the unspent amounts in the Fund. The continuity of the fund is presented in the table below:

	2024	2023
Community Works Fund Reserve, opening balance	\$ 1,763,376	\$ 1,844,102
Amount received during the year	406,373	377,206
Interest earned	87,641	95,883
	2,257,389	2,317,191
Less: Amount spent	(1,382,828)	(553,815)
Community Works Fund Reserve, closing balance	\$ 874,562	\$ 1,763,376

17 COVID-19 Safe Restart Grant

The Regional District received a grant of \$424,000 in 2020 and further grant funding of \$117,000 in 2021 under the COVID-19 Safe Restart Grant for Local Governments. Unspent funds have been transferred to a reserve for future expenditure. The continuity of the funding is presented in the table below:

	2024	2023
COVID-19 Safe Restart Grant, opening balance	\$ 12,171	\$ 11,602
Amount received during the year	-	-
Interest earned	623	569
	12,794	12,171
Less: Amount spent	-	-
COVID-19 Safe Restart Grant, closing balance	\$ 12,794	\$ 12,171

18 Growing Communities Fund

The Regional District received a grant of \$1,367,000 in 2023 through the BC Growing Communities Fund for Local Governments. Unspent funds have been transferred to a reserve for future expenditure. The continuity of the funding is presented in the table below:

	2024	2023
Growing Communities Fund, opening balance	\$ 1,423,016	\$ -
Amount received during the year	-	1,367,000
Interest earned	72,805	56,016
	1,495,821	1,423,016
Less: Amount spent	-	-
Growing Communities Fund, closing balance	\$ 1,495,821	\$ 1,423,016

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

19 Budget Figures

Budget Figures represent the Financial Plan Bylaw No. 595, 2024 adopted by the Board on March 28, 2024.

The financial plan bylaw was prepared on a modified accrual basis while Canadian public sector accounting standards require financial statements to be prepared on a full accrual basis. The financial plan anticipated use of surpluses accumulated in prior years to reduce current year expenditures in excess of current year revenues. In addition, capital acquisitions were recognized as expenditures in the financial plan rather than including amortization expense.

The summary below reconciles the 2024 adopted financial plan to the financial statement budget figures:

	2024
Financial plan bylaw, surplus for the year	\$ -
Less:	
Prior year surplus	(855,213)
Proceeds from new debt	(2,552,833)
Transfers to / from own funds	(1,622,646)
Add:	
Capital expenditures per budget	8,467,703
Repayment of debt	408,371
Adjusted Annual Surplus	\$ 3,845,383

20 Employee Benefit Obligations

qRD employees are allowed up to nine (9) sick days per year. In 2019 the union contract was amended to allow employees to carry over and to bank up to thirty (30) days. The sick days may be used to bridge to weekly indemnity or to top up weekly indemnity to one hundred (100) percent. Sick day accruals will not be paid out at retirement or termination of employment. The amount recorded for this benefit is based on cost at the time the benefit was accrued.

During 2024 the qathet Regional District recorded a liability of \$119,820 (2023 - \$117,565) for employee sick leave. This liability is included in accounts payable on the Statement of Financial Position.

21 qathet Regional Hospital District

The board members of the qathet Regional District sit on the board of the qathet Regional Hospital District. The qathet Regional District and the qathet Regional Hospital District are separate legal entities as defined by separate letters patent and authorized by separate legislation.

During 2024, administrative support services supplied to the qathet Regional Hospital District by the qathet Regional District totalled \$100,000 (2023 - \$100,000).

22 Comparative Figures

The December 31, 2023 balances have been restated to conform with the current year's financial statement presentation.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

23 Segmented Information

The qathet Regional District is a diversified local government providing a wide range of services to approximately 20,000 residents, including parks, community halls, fire protection, waste management and water and wastewater services. As a requirement of the *Local Government Act*, separate financial records must be maintained for each service providing detailed allocations of assets and liabilities, revenues and expenses, information concerning reserve funds and other pertinent financial details. For each reported segment, revenues and expenses represent amounts that are directly attributable to the segment and also amounts that are allocated on a reasonable basis.

Segmentation has been determined on a functional basis with consideration to service delivery and departmental accountabilities. The following is a description of the types of services included in each of the main service segments of the regional district's financial statements. A detailed summary of the 2024 revenues and expenses can be found in Schedule III of the accompanying financial statements. Schedule IV contains comparative figures for the year ended December 31, 2023.

General Government

General government is comprised of the member municipality and electoral area governance, general administration which includes legislative services, finance, human resources and information systems, electoral area administration, grants in aid and house numbering services.

Development Services

Provides land use planning services to electoral area A, B, C and D. Processes provincial land use and development referrals to determine whether proposed applications comply with the qathet Regional District bylaws and policies. Provides support for initiatives that enhance economic development and social planning within the region.

Solid Waste Management and Recycling

Solid waste management and recycling is responsible for long term planning and management of solid waste throughout the region. The service provides for waste reduction and education programs and operation of the regional district's transfer stations and recycling centres.

Other Services

Other services provides for feasibility studies, operation and maintenance of two cemeteries (Powell River and Woodland), the Texada Island Airport, Savary Island Marine facilities, the Van Anda dock and Lasqueti Island ramp. The services also provide for contributions toward the animal shelter and the operation and maintenance of a seepage disposal facility.

Parks and Recreation

Parks and recreation services provide for the acquisition, development, operation and maintenance of land, buildings, facilities and outdoor spaces to foster recreational activities throughout the region.

Protective services

Protective services provides for the coordination of emergency planning, preparedness, training, response, and recovery for all areas within the region. Services include the operation and maintenance of four volunteer fire departments, provides for road rescue grants, and the 9-1-1 emergency answering service.

qathet Regional District
Notes to Financial Statements
Year ended December 31, 2024

23 Segmented Information (continued)

Public Health and Welfare

Supports the function of acquiring, operating and maintaining a medical clinic on Texada Island and provides for a contribution toward operation of a health centre on Lasqueti Island.

Transportation Services

Transportation services include the Rural Paratransit service - an agreement between the regional district and BC Transit Authority.

Water Service

Supports the operation and maintenance of the Myrtle Pond Water system within a subset of Electoral Area B.

Sewer Service

Supports the operation and maintenance of the Lund Sewer system within a subset of Electoral Area A.

SCHEDULE I

qathet Regional District
Tangible Capital Assets Continuity Schedule
Year Ended December 31, 2024

2024	Land	Land Improvements	Parks Infrastructure	Buildings	Construction in Progress	Machinery & Equipment	Vehicles	Water Systems	Sewer	Structures (Docks and Sheds)	Asset Retirement Obligation	Totals
Cost, beginning of year	\$ 1,983,605	\$ 6,655,796	\$ 202,655	\$ 7,587,528	\$ 17,463,181	\$ 2,710,519	\$ 3,595,056	\$ 1,848,063	\$ 3,075,419	\$ 3,935,667	\$ 1,306,734	\$ 50,364,222
Additions	-	37,327	-	1,355,647	5,668,624	366,501	191,998	297,203	3,554	74,960	-	7,995,814
CIP Completed	-	-	-	-	(1,030,758)	-	-	-	-	-	-	(1,030,758)
Disposals	-	-	-	(15,574)	-	-	-	-	-	-	-	(15,574)
Adjustments	-	-	-	(9,890)	-	-	-	-	-	-	-	(9,890)
Cost, end of year	1,983,605	6,693,123	202,655	8,917,711	22,101,047	3,077,019	3,787,055	2,145,266	3,078,973	4,010,627	1,306,734	57,303,814
Accumulated amortization, beginning of year	-	1,045,421	56,575	2,398,779	-	1,858,668	1,896,189	615,666	1,186,260	1,757,644	188,964	11,004,165
Amortization	-	126,738	6,419	243,175	-	125,542	131,857	48,979	72,549	121,102	64,870	941,232
Disposals	-	-	-	(7,722)	-	-	-	-	-	-	-	(7,722)
Adjustments	-	-	-	(9,890)	-	-	-	-	-	-	-	(9,890)
Accumulated amortization, end of year	-	1,172,159	62,995	2,624,341	-	1,984,210	2,028,046	664,645	1,258,809	1,878,747	253,834	11,927,785
Net carrying amount, end of year	\$ 1,983,605	\$ 5,520,964	\$ 139,660	\$ 6,293,370	\$ 22,101,047	\$ 1,092,809	\$ 1,759,009	\$ 1,480,621	\$ 1,820,164	\$ 2,131,881	\$ 1,052,900	\$ 45,376,030

2023	Land	Land Improvements	Parks Infrastructure	Buildings	Construction in Progress	Machinery & Equipment	Vehicles	Water Systems	Sewer	Structures (Docks and Sheds)	Asset Retirement Obligation	Totals
Cost, beginning of year	\$ 1,983,605	\$ 6,614,863	\$ 130,452	\$ 7,569,525	\$ 3,735,273	\$ 2,493,691	\$ 3,595,056	\$ 1,848,063	\$ 3,070,348	\$ 3,935,667	\$ -	\$ 34,976,543
Additions	-	40,933	72,203	18,003	13,793,827	216,827	-	-	5,071	-	1,306,734	15,453,598
CIP Completed	-	-	-	-	(65,919)	-	-	-	-	-	-	(65,919)
Disposals	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Cost, end of year	1,983,605	6,655,796	202,655	7,587,528	17,463,181	2,710,519	3,595,056	1,848,063	3,075,419	3,935,667	1,306,734	50,364,222
Accumulated amortization, beginning of year	-	920,893	52,192	2,211,554	-	1,633,802	1,774,231	570,172	1,098,239	1,640,981	-	9,902,063
Amortization	-	124,528	4,384	187,225	-	224,866	121,958	45,493	88,021	116,663	188,964	1,102,101
Disposals	-	-	-	-	-	-	-	-	-	-	-	-
Accumulated amortization, end of year	-	1,045,421	56,575	2,398,779	-	1,858,668	1,896,189	615,666	1,186,260	1,757,644	188,964	11,004,165
Net carrying amount, end of year	\$ 1,983,605	\$ 5,610,376	\$ 146,079	\$ 5,188,749	\$ 17,463,181	\$ 851,851	\$ 1,698,867	\$ 1,232,397	\$ 1,889,159	\$ 2,178,023	\$ 1,117,770	\$ 39,360,058



Asset Retirement Obligations

In August 2018, the Public Sector Accounting Board (PSAB) introduced PS 3280 Asset Retirement Obligations (ARO) to set a standard for public sector entities on handling the retirement of tangible capital assets.

Asset retirement obligations need to be recognized when there is a legal duty to retire assets. This includes taking them out of service through sales, abandonment, or disposal, with costs like decommissioning and dismantling. Laws, rules, and contracts may require actions for retiring assets.

The qRD is required to report these obligations in financial statements starting with the 2023 year-end. To estimate the value, staff analyzed the estimated cost to remediate the asset, the age (or purchase date) of the asset, the assets expected useful life and the year that the qRD is expected to remediate or retire the asset. Estimates of costs to remediate the assets were derived from publicly available cost estimates, adjusted for the Regional District's location and distance from disposal sites.

SCHEDULE II

qathet Regional District
Asset Retirement Obligation Continuity Schedule
Year Ended December 31, 2024

	2024	2023
Balance, beginning of year	\$ 1,519,016	\$ 224,917
Liabilities incurred	-	1,306,734
Liabilities settled	-	-
Landfill monitoring in year	(11,443)	(12,635)
Accretion	41,816	-
Change in estimated cash flows	-	-
Balance, end of year	\$ 1,549,389	\$ 1,519,016

SCHEDULE III

qathet Regional District
Schedule of Segment Disclosure by Service
Year ended December 31, 2024

	General Fund										2024 Actual	2024 Budget (Note 19)
	General Government Services	Development Services	Solid Waste Management & Recycling	Other Services	Parks and Recreation Services	Protective Services	Public Health & Welfare	Transportation Services	Water Services	Sewer Services		
Revenue												
Taxation levies	\$ 2,577,254	\$ 328,860	\$ 3,080,577	\$ 578,384	\$ 2,272,539	\$ 2,859,918	\$ 143,432	\$ 147,452	\$ -	\$ -	\$ 11,988,416	\$ 11,989,820
Parcel tax	-	-	-	350,000	-	-	-	-	53,312	57,750	461,062	461,062
Grants	921,659	32,892	914,600	34,539	285,689	481,187	-	12,906	-	-	2,683,471	5,040,235
Waste Management Tipping fees	-	-	1,716,399	-	-	-	-	-	-	-	1,716,399	1,700,455
Park Fees	-	-	-	-	240,112	-	-	-	-	-	240,112	252,400
Water and Sewer User Fees	-	-	-	-	-	-	-	-	90,986	102,757	193,742	191,780
Interest Revenue	201,531	53,226	55,040	103,974	137,752	155,350	7,804	-	18,313	6,630	739,620	285,587
Other Revenue	27,003	905	358,071	141,541	176,266	73,704	1,800	17,303	-	-	796,593	491,383
Gain (loss) on disposal of tangible capital assets	(7,852)	-	-	-	-	-	-	-	-	-	(7,852)	-
Gain from Actuarial Adjustment on Debenture Debt	-	-	-	-	3,233	5,827	1,203	-	1,415	658	12,336	-
Total Revenue	3,719,595	415,883	6,124,688	1,208,438	3,115,590	3,575,986	154,239	177,661	164,026	167,795	18,823,899	20,412,722
Expenses												
Personnel costs	1,625,013	253,678	462,432	220,834	494,958	987,141	7,762	6,360	19,535	3,619	4,081,334	5,681,636
Grants	252,601	-	-	97,811	1,069,288	267,999	43,529	156,920	-	-	1,888,148	2,071,847
General goods and services	860,977	279,444	3,314,634	332,238	558,114	1,387,214	55,008	38,229	85,144	109,507	7,020,509	7,888,399
Debt charges	39,460	-	574,088	-	1,187	87,726	6,493	-	922	368	710,244	875,457
Transfers to other local government	-	-	-	-	-	-	-	-	-	-	-	-
Amortization of tangible capital assets	125,046	12,470	75,742	171,341	158,233	273,256	29,902	992	50,717	72,613	970,313	-
Landfill closure/post closure allowances	-	-	12,735	-	-	-	-	-	-	-	12,735	50,000
Total Expenses	2,903,098	545,592	4,439,632	822,224	2,281,780	3,003,336	142,694	202,501	156,319	186,106	14,683,283	16,567,339
Annual Surplus (Deficit)	\$ 816,498	\$ (129,710)	\$ 1,685,055	\$ 386,214	\$ 833,810	\$ 572,650	\$ 11,545	\$ (24,841)	\$ 7,707	\$ (18,312)	\$ 4,140,616	\$ 3,845,383

SCHEDULE IV

qathet Regional District
Schedule of Segment Disclosure by Service
Year ended December 31, 2023

	General Fund										2023 Actual	2023 Budget
	General Government Services	Development Services	Solid Waste Management & Recycling	Other Services	Parks and Recreation Services	Protective Services	Public Health & Welfare	Transportation Services	Water Services	Sewer Services		
Revenue												
Taxation levies	\$ 2,206,305	\$ 565,216	\$ 1,655,524	\$ 554,120	\$ 2,103,317	\$ 2,692,850	\$ 141,388	\$ 169,411	\$ -	\$ -	\$ 10,088,130	\$ 10,088,130
Parcel tax	-	-	-	190,000	-	-	-	-	48,465	52,500	290,965	290,965
Grants	2,044,044	189,270	1,942,504	45,000	77,684	186,825	-	48,240	-	-	4,533,568	5,851,913
Waste Management Tipping fees	-	-	1,600,588	-	-	-	-	-	-	-	1,600,588	1,575,515
Sales of Services - Cemetery	-	-	-	116,630	-	-	-	-	-	-	116,630	114,616
Park Fees	-	-	-	-	222,361	-	-	-	-	-	222,361	247,400
Water and Sewer User Fees	-	-	-	-	-	-	-	-	82,197	90,436	172,633	174,400
Interest and Other Revenue	338,619	54,691	1,118,715	99,602	180,670	311,957	5,828	7,754	15,749	5,564	2,139,149	1,632,864
Gain (loss) on disposal of tangible capital assets	-	-	-	-	-	-	-	-	-	-	-	-
Gain from Actuarial Adjustment on Debenture Debt	-	-	-	-	2,978	4,831	948	-	1,315	590	10,662	-
Total Revenue	4,588,969	809,177	6,317,332	1,005,351	2,587,010	3,196,463	148,163	225,405	147,726	149,090	19,174,685	19,975,803
Expenses												
Personnel costs	1,480,603	277,080	145,394	233,327	568,779	1,022,129	5,966	3,474	10,404	3,821	3,750,976	4,828,713
Grants	165,546	308,503	-	94,140	968,447	245,417	43,500	150,806	-	-	1,976,359	2,099,001
General goods and services	559,814	147,420	2,668,283	344,879	550,292	986,438	49,263	59,462	93,096	167,020	5,625,966	6,953,225
Debt charges	2,683	-	229,400	-	3,850	89,537	6,493	-	945	368	333,275	383,262
Transfers to other local government	-	-	-	-	-	-	-	-	-	-	-	-
Amortization of tangible capital assets	96,253	12,470	154,572	159,774	141,938	371,088	26,073	992	50,856	88,086	1,102,101	-
Landfill closure/post closure allowances	-	-	(2,767)	-	-	-	-	-	-	-	(2,767)	48,850
Total Expenses	2,304,899	745,473	3,194,882	832,120	2,233,306	2,714,610	131,295	214,733	155,301	259,294	12,785,911	14,313,051
Annual Surplus (Deficit)	\$ 2,284,071	\$ 63,704	\$ 3,122,450	\$ 173,231	\$ 353,704	\$ 481,853	\$ 16,868	\$ 10,672	\$ (7,575)	\$ (110,204)	\$ 6,388,774	\$ 5,662,752

Electoral Area A:

Where do your taxes go?

Regional districts help communities by providing important services like clean water, parks, and fire protection, but they do not manage roads or policing.

Each regional district is different because it offers services based on what the people in the area determine they need. Certain services, including Regional Hospital District Financing, General Administration, Planning Services, Emergency Planning, and Solid Waste Management, are mandated services that all regional districts must provide.

All budget decisions and direction to staff are made by the Board of Directors through voting. See how your tax dollars support services in your area:

Regional Services (Services Shared between Electoral Areas, and the City of Powell River):

General Administration Service: Provides general support to all regional district services. This includes finance, supporting the Board of Directors, the operation of meetings, purchasing, risk management, public engagement, human resources, elections, referendums, communications, bylaw and policy management, telecommunications and computer systems, and records management.

Grants-in-Aid Service: Provides grant funding for initiatives that provide programs and facilities for residents of the qathet Regional District inclusive of all Electoral Areas, the City of Powell River, and Tla’amin Nation.

Regional Parks Service: Provides for the acquisition, development, operation, and maintenance of land, buildings and other facilities for regional parks. The qathet Regional District manages two campgrounds, 10 regional parks, 22 beach access sites, and a few small recreation facilities. These parks and facilities are located on

lands that are owned by the regional district, or leased from the Province.

Cemeteries Service: Provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions.

Regional Animal Shelter Service: Provides for an annual contribution towards the operation of an animal shelter that cares for abused and abandoned animals.

Regional Emergency Preparedness: Provides emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and in collaboration with the Tla’amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the public.

Heritage Conservation Service: Provides heritage conservation mainly to support the operation of museums and heritage attractions.

Emergency Telephone 911 Service: Provides emergency 9-1-1 telephone dispatch service to supported service areas.

Waste Management Service: Provides long-term planning and management of solid waste for the entire regional district, and includes the operation of the Resource Recovery Centre. Waste collection is a separate service that the Regional District does not provide.

qathet Regional Hospital District: Regional Hospital Districts (RHDs) were created not to operate but to help finance local contributions to major healthcare facility construction and renovations. The qathet Regional Hospital District (qRHD) board includes qRD Regional Board and a representative from Tla’amin Nation.

Each regional district service has its own budget, and only the participants of that service pay for it.

The main revenue source is property value tax, supplemented by parcel taxes and fees, with collection handled by provincial or municipal governments.

The qathet Regional District applies a standard 9% charge on the net operating budget of all services.



Electoral Area Services (Shared Services between other Electoral Areas):

Electoral Area Administration Service: Provides Directors’ remuneration and costs related to electoral area governance, costs associated with the local government elections and Electoral Area portions of shared wages and overhead. Funds are set aside annually into a reserve to fund the local government election every four years. This prevents a large tax increase during the election year.

Electoral Area Feasibility Studies: Provides funds for the establishment of new services as well as funds for costs not covered under grant-funded studies that do not fit under already established services. The costs that are expended to establish a new service become part of costs allocated to the new service.

Planning Service: Funded by taxpayers within Electoral Areas A, B, C, and D, the Planning Service provides land use planning services to Electoral Areas A, B, C and D. The City of Powell River and Tla’amin Nation each have their own planning service. Electoral Area E (Lasqueti Island) receives its planning service from the Islands Trust.

Development Services: The Development (Referrals) service is funded by taxpayers within Electoral Areas A, B, C, and D. The service supports the processing of provincial land use and development referrals in order to determine whether proposed applications received comply with qathet Regional District bylaws and policies. Development referrals are received from a range of provincial agencies.

Powell River Public Library Service: The service provides an annual contribution to the Powell River and Texada Island Library service to support their operations.

House Numbering Service: The service supports the issuance of new or revised civic addresses.

Paratransit Service: Provides rural transit to select routes within the region. The qathet Regional District pays 60% of the service through a combination of fares and property taxes with BC Transit paying the remainder.

Septage Disposal Service: The service provides a contribution to the City of Powell River toward the costs associated with the operation and maintenance of accepting septage. This allows all residents to utilize this facility.

Economic Development Service: The service supports initiatives that enhance economic development in the region.

Social Planning Service: The service supports community well-being through research, advocacy, and policy development, addressing issues like housing, health, social inclusion, and poverty reduction. The service “can” also provide grant funding to social planning agencies through funding agreements and requests.

Sub-Regional Recreation (Partial participation) The Sub-Regional Recreation service is funded by taxpayers within Electoral Area A (exclusive of Savary Island), B, and C. The service was established in 2019 to contribute to the operation of the City of Powell River Recreation complex.

Electoral Area Services (Individual Area Services):

Lund Sewer (Partial Area Participation) The Lund Sewer service is funded by taxpayers within the Lund Sewer service area (a subset in Electoral Area A) and service fees are collected based on service use. The service funds the ownership and operation of the Lund Sewer system providing sewage and wastewater disposal to approximately 100 properties.

To learn more about the budget, please visit:

qathet.ca/2025-budget

Northside Fire Protection Service: Funded by taxpayers within the Northside Fire service area, this service provides fire protection and emergency response for Lund and the surrounding area to Wilde Road, covering properties on the west side of Okeover Inlet up to Penrose Bay. The Northside Fire Protection Service supports the management and operation of the Northside Fire Department.

Savary Island Volunteer Fire Department (Partial Area Participation) The Savary Island Fire Protection service is funded by taxpayers within the Savary Fire service area (a subset of Electoral Area A). The service provides fire protection and emergency response to Savary Island and 200 meters beyond the island’s high water mark.

Savary Island Marine Service (Partial Area Participation) The Savary Island Marine service is funded by taxpayers within the Savary Island service area (a subset of Electoral Area A). The service supports the operation and maintenance of the Savary Island dock - divested to the Regional District from Transport Canada - and other public marine transportation facilities on the Island. Savary Island’s dock and barge sites are leased from the Province of B.C. to the qathet Regional District. The qathet Regional District is responsible for the operation and maintenance of the dock, barge site, and newly leased West Island boat launch.

Electoral Area B:

Where do your taxes go?

Regional districts help communities by providing important services like clean water, parks, and fire protection, but they do not manage roads or policing.

Each regional district is different because it offers services based on what the people in the area determine they need. Certain services, including Regional Hospital District Financing, General Administration, Planning Services, Emergency Planning, and Solid Waste Management, are mandated services that all regional districts must provide.

All budget decisions and direction to staff are made by the Board of Directors through voting. See how your tax dollars support services in your area:

Regional Services (Services Shared between Electoral Areas, and the City of Powell River):

General Administration Service:

Provides general support to all Regional District services. This includes finance, supporting the Board of Directors, the operation of meetings, purchasing, risk management, public engagement, human resources, elections, referendums, communications, bylaw and policy management, telecommunications and computer systems, and records management.

Grants-in-Aid Service:

Provides grant funding for initiatives that provide programs and facilities for residents of the qathet Regional District inclusive of all Electoral Areas, the City of Powell River, and Tla’amin Nation.

Regional Parks Service:

Provides for the acquisition, development, operation, and maintenance of land, buildings and other facilities for regional parks. The qathet Regional District manages two campgrounds, 10 regional parks, 22 beach access sites, and a few small recreation facilities. These parks and facilities are located on lands that are owned by the Regional District, or leased from the Province.

Cemeteries Service:

Provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions.

Regional Animal Shelter Service:

Provides for an annual contribution towards the operation of an animal shelter that cares for abused and abandoned animals.

Regional Emergency Preparedness:

Provides emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and in collaboration with the Tla’amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the public.

Heritage Conservation Service:

Provides heritage conservation mainly to support the operation of museums and heritage attractions.

Emergency Telephone 911 Service:

Provides emergency 9-1-1 telephone dispatch service to supported service areas.

Waste Management Service:

Provides long-term planning and management of solid waste for the entire Regional District, and includes the operation of the Resource Recovery Centre. Waste collection is a separate service that the Regional District does not provide.

qathet Regional Hospital District:

Regional Hospital Districts (RHDs) were created not to operate but to help finance local contributions to major healthcare facility construction and renovations. The qathet Regional Hospital District (qRHD) board includes qRD Regional Board and a representative from Tla’amin Nation.

Each regional district service has its own budget, and only the participants of that service pay for it.

The main revenue source is property value tax, supplemented by parcel taxes and fees, with collection handled by provincial or municipal governments.

The qathet Regional District applies a standard 9% charge on the net operating budget of all services.



Electoral Area Services (Shared Services between other Electoral Areas):

Electoral Area Administration Service:

Provides Directors’ remuneration and costs related to electoral area governance, costs associated with the local government elections and Electoral Area portions of shared wages and overhead. Funds are set aside annually into a reserve to fund the local government election every four years. This prevents a large tax increase during the election year.

Electoral Area Feasibility Studies:

Provides funds for the establishment of new services as well as funds for costs not covered under grant-funded studies that do not fit under already established services. The costs that are expended to establish a new service become part of costs allocated to the new service.

Planning Service:

Funded by taxpayers within Electoral Areas A, B, C, and D, the Planning Service provides land use planning services to Electoral Areas A, B, C and D. The City of Powell River and Tla’amin Nation each have their own planning service. Electoral Area E (Lasqueti Island) receives its planning service from the Islands Trust.

Development Services:

The Development (Referrals) service is funded by taxpayers within Electoral Areas A, B, C, and D. The service supports the processing of provincial land use and development referrals to determine whether proposed applications received comply with qathet Regional District bylaws and policies. Development referrals are received from a range of provincial agencies.

Powell River Public Library Service:

The service provides an annual contribution to the Powell River and Texada Island Library service to support their operations.

House Numbering Service:

The service supports the issuance of new or revised civic addresses.

Paratransit Service:

Provides rural transit to select routes within the region. The qathet Regional District pays 60% of the service through a combination of fares and property taxes with BC Transit paying the remainder.

Septage Disposal Service:

The service provides a contribution to the City of Powell River toward the costs associated with the operation and maintenance of accepting septage. This allows all residents to utilize this facility.

Social Planning Service:

The service supports community well-being through research, advocacy, and policy development, addressing issues like housing, health, social inclusion, and poverty reduction. The service “can” also provide grant funding to social planning agencies through funding agreements and requests.

Sub-Regional Recreation Service:

The Sub-Regional Recreation service is funded by taxpayers within Electoral Area A (exclusive of Savary Island), B, and C. The service was established in 2019 to contribute to the operation of the City of Powell River Recreation complex.

Malaspina Volunteer Fire Protection Service (Partial Area Participation):

The Malaspina Fire Protection Service is funded by taxpayers within the Malaspina Fire service area (Electoral Area B, and C) and supports the operation of the Malaspina Fire Department. The service provides protection to all private properties from the City of Powell River’s east boundary south to 1.3 km past Roberts Road.

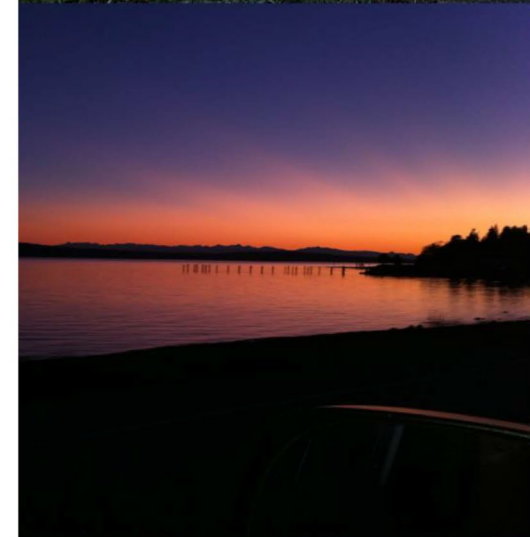
Electoral Area Services (Individual Area Services):

Myrtle Pond Water Service:

Funded through a combination of parcel taxes and user fees by taxpayers within the Myrtle Pond Water service area, this service funds the ownership and operation of the Myrtle Pond residential water system providing water to 83 properties.

To learn more about the budget, please visit:

qathet.ca/2025-budget



Electoral Area C:

Where do your taxes go?

Regional districts help communities by providing important services like clean water, parks, and fire protection, but they do not manage roads or policing.

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All budget decisions and direction to staff are made by the Board of Directors through voting. See how your tax dollars support services in your area:

Regional Services (Services Shared between Electoral Areas, and the City of Powell River):

General Administration Service:

Provides general support to all regional district services. This includes finance, supporting the Board of Directors, the operation of meetings, purchasing, risk management, public engagement, human resources, elections, referendums, communications, bylaw and policy management, telecommunications and computer systems, and records management.

Grants-in-Aid Service:

Provides grant funding for initiatives that provide programs and facilities for residents of the qathet Regional District inclusive of all Electoral Areas, the City of Powell River, and Tla’amin Nation.

Regional Parks Service:

Provides for the acquisition, development, operation, and maintenance of land, buildings and other facilities for regional parks. The qathet Regional District manages two campgrounds, 10 regional parks, 22 beach access sites, and a few small recreation facilities. These parks and facilities are located on lands that are owned by the regional district, or leased from the Province.

Cemeteries Service:

Provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions.

Regional Animal Shelter Service:

Provides for an annual contribution towards the operation of an animal shelter that cares for abused and abandoned animals.

Regional Emergency Preparedness:

Provides emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and in collaboration with the Tla’amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the public.

Heritage Conservation Service:

Provides heritage conservation mainly to support the operation of museums and heritage attractions.

Emergency Telephone 911 Service:

Provides emergency 9-1-1 telephone dispatch service to supported service areas.

Waste Management Service:

Provides long-term planning and management of solid waste for the entire regional district, and includes the operation of the Resource Recovery Centre. Waste collection is a separate service that the Regional District does not provide.

qathet Regional Hospital District:

Regional Hospital Districts (RHDs) were created not to operate but to help finance local contributions to major healthcare facility construction and renovations. The qathet Regional Hospital District (qRHD) board includes qRD Regional Board and a representative from Tla’amin Nation.

Each regional district service has its own budget, and only the participants of that service pay for it.

The main revenue source is property value tax, supplemented by parcel taxes and fees, with collection handled by provincial or municipal governments.

The qathet Regional District applies a standard 9% charge on the net operating budget of all services.



Electoral Area Services (Shared Services between other Electoral Areas):

Electoral Area Administration Service:

Provides Directors’ remuneration and costs related to electoral area governance, costs associated with the local government elections and Electoral Area portions of shared wages and overhead. Funds are set aside annually into a reserve to fund the local government election every four years. This prevents a large tax increase during the election year.

Electoral Area Feasibility Studies:

Provides funds for the establishment of new services as well as funds for costs not covered under grant-funded studies that do not fit under already established services. The costs that are expended to establish a new service become part of costs allocated to the new service.

Planning Service:

Funded by taxpayers within Electoral Areas A, B, C, and D, the Planning Service provides land use planning services to Electoral Areas A, B, C and D. The City of Powell River and Tla’amin Nation each have their own planning service. Electoral Area E (Lasqueti Island) receives its planning service from the Islands Trust.

Development Services:

The Development (Referrals) service is funded by taxpayers within Electoral Areas A, B, C, and D. The service supports the processing of provincial land use and development referrals in order to determine whether proposed applications received comply with qathet Regional District bylaws and policies. Development referrals are received from a range of provincial agencies.

Powell River Public Library Service:

The service provides an annual contribution to the Powell River and Texada Island Library service to support their operations.

House Numbering Service:

The service supports the issuance of new or revised civic addresses.

Paratransit Service:

Provides rural transit to select routes within the region. The qathet Regional District pays 60% of the service through a combination of fares and property taxes with BC Transit paying the remainder.

Septage Disposal Service:

The service provides a contribution to the City of Powell River toward the costs associated with the operation and maintenance of accepting septage. This allows all residents to utilize this facility.

Social Planning Service:

The service supports community well-being through research, advocacy, and policy development, addressing issues like housing, health, social inclusion, and poverty reduction. The service “can” also provide grant funding to social planning agencies through funding agreements and requests.

Sub-Regional Recreation Service:

The Sub-Regional Recreation service is funded by taxpayers within Electoral Area A (exclusive of Savary Island), B, and C. The service was established in 2019 to contribute to the operation of the City of Powell River Recreation complex.

Malaspina Volunteer Fire Protection Service (Partial Area Participation):

The Malaspina Fire Protection Service is funded by taxpayers within the Malaspina Fire service area (Electoral Area B, and C) and supports the operation of the Malaspina Fire Department. The service provides protection to all private properties from the City of Powell River’s east boundary south to 1.3 km past Roberts Road.

Electoral Area Services (Individual Area Services):

Electoral Area C Community Recreation Service:

This service supports recreational programs for Kelly Creek Community School Association.

To learn more about the budget, please visit:

qathet.ca/2025-budget



Electoral Area D:

Where do your taxes go?

Regional districts help communities by providing important services like clean water, parks, and fire protection, but they do not manage roads or policing.

Each regional district is different because it offers services based on what the people in the area determine they need. Certain services, including Regional Hospital District Financing, General Administration, Planning Services, Emergency Planning, and Solid Waste Management, are mandated services that all regional districts must provide.

All budget decisions and direction to staff are made by the Board of Directors through voting. See how your tax dollars support services in your area:

Regional Services (Services Shared between Electoral Areas, and the City of Powell River):

General Administration Service:
Provides general support to all Regional District services. This includes finance, supporting the Board of Directors, the operation of meetings, purchasing, risk management, public engagement, human resources, elections, referendums, communications, bylaw and policy management, telecommunications and computer systems, and records management.

Grants-in-Aid Service:
Provides grant funding for initiatives that provide programs and facilities for residents of the qathet Regional District inclusive of all Electoral Areas, the City of Powell River, and Tla’amin Nation.

Regional Parks Service:
Provides for the acquisition, development, operation, and maintenance of land, buildings and other facilities for regional parks. The qathet Regional District manages 10 regional parks, 22 beach access sites, and a few small recreation facilities. These parks and facilities are located on lands that are owned by the Regional District, or leased from the Province.

Cemeteries Service:
Provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions.

Regional Animal Shelter Service:
Provides for an annual contribution towards the operation of an animal shelter that cares for abused and abandoned animals.

Regional Emergency Preparedness:
Provides emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and in collaboration with the Tla’amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the public.

Emergency Telephone 911 Service:
Provides emergency 9-1-1 telephone dispatch service to supported service areas.

Waste Management Service:
Provides long-term planning and management of solid waste for the entire Regional District, and includes the operation of the Resource Recovery Centre. Waste collection is a separate service that the Regional District does not provide.

qathet Regional Hospital District:
Regional Hospital Districts (RHDs) were created not to operate but to help finance local contributions to major healthcare facility construction and renovations. The qathet Regional Hospital District (qRHD) board includes qRD Regional Board and a representative from Tla’amin Nation.

Each regional district service has its own budget, and only the participants of that service pay for it.

The main revenue source is property value tax, supplemented by parcel taxes and fees, with collection handled by provincial or municipal governments.

The qathet Regional District applies a standard 9% charge on the net operating budget of all services.

Electoral Area Services (Shared Services between other Electoral Areas):

Electoral Area Administration Service:
Provides Directors’ remuneration and costs related to electoral area governance, costs associated with the local government elections and Electoral Area portions of shared wages and overhead. Funds are set aside annually into a reserve to fund the local government election every four years. This prevents a large tax increase during the election year.

Electoral Area Feasibility Studies:
Provides funds for the establishment of new services as well as funds for costs not covered under grant-funded studies that do not fit under already established services. The costs that are expended to establish a new service become part of costs allocated to the new service.

Planning Service:
Funded by taxpayers within Electoral Areas A, B, C, and D, the Planning Service provides land use planning services to Electoral Areas A, B, C and D. The City of Powell River and Tla’amin Nation each have their own planning service. Electoral Area E (Lasqueti Island) receives its planning service from the Islands Trust.

Development Services:
The Development (Referrals) service is funded by taxpayers within Electoral Areas A, B, C, and D. The service supports the processing of provincial land use and development referrals in order to determine whether proposed

applications received comply with qathet Regional District bylaws and policies. Development referrals are received from a range of provincial agencies.

Powell River Public Library Service:
The service provides an annual contribution to the Powell River and Texada Island Library service to support their operations.

House Numbering Service:
The service supports the issuance of new or revised civic addresses.

Paratransit Service:
Provides rural transit to select routes within the region. The qathet Regional District pays 60% of the service through a combination of fares and property taxes with BC Transit paying the remainder.

Septage Disposal Service:
The service provides a contribution to the City of Powell River toward the costs associated with the operation and maintenance of accepting septage. This allows all residents to utilize this facility.

Economic Development Service:
The service supports initiatives that enhance economic development in the region.

Social Planning Service:
The service supports community well-being through research, advocacy, and policy development, addressing issues like housing, health, social inclusion, and poverty reduction. The service “can” also provide grant funding to social planning agencies through funding agreements and requests.

Electoral Area Services (Individual Area Services):

Electoral Area D Emergency Program Service:
The Emergency Program Electoral Area D service is funded by taxpayers within Electoral Area D. The service provides an annual contribution to the Van Anda Improvement District to support road rescue service on Texada Island.

Texada Island Health Centre Service:
The Texada Health Centre service is funded by taxpayers within Electoral Area D. The service supports the operation, maintenance, and improvements to the Texada Island Medical Clinic. The Health Centre provides a clean and functional facility for the Texada community to receive care from Vancouver Coastal Health.

Texada Island Recreation Commission:
The Texada Island Recreation service is funded by taxpayers within Electoral Area D. The service supports the maintenance of recreational facilities on Texada Island. The service also supports ongoing maintenance for Gillies Bay Community Hall, the Farmers Market, and Old Gillies Bay School.

Texada Island Airport Service:
The Texada Island Airport service is funded by taxpayers within Electoral Area D. The service supports the maintenance and operation of the Texada Island Airport. The airport provides aircraft parking, leased hangar sites, visitor parking and facilities, a terminal building, and an on-site caretaker.

Texada Island Marine Service:
The Texada Island Marine Service is funded by taxpayers within Electoral Area D. The service supports the administration and operation of the Van Anda dock, which was divested to the qathet Regional District from Transport Canada. The Van Anda public dock is leased from the Province and provides pedestrian access to the water. Facility maintenance and liability insurance are the primary functions of this service.

Texada Island Heritage Conservation Service:
The Texada Heritage Conservation service is funded by taxpayers within Electoral Area D. The service supports the operation of the Texada Island Museum as well as heritage planning and conservation on the Island.

To learn more about the budget, please visit:

qathet.ca/2025-budget



Electoral Area E:

Where do your taxes go?

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All budget decisions and direction to staff are made by the Board of Directors through voting. See how your tax dollars support services in your area:

Regional Services (Services Shared between Electoral Areas, and the City of Powell River):

General Administration Service: Provides general support to all Regional District services. This includes finance, supporting the Board of Directors, the operation of meetings, purchasing, risk management, public engagement, human resources, elections, referendums, communications, bylaw and policy management, telecommunications and computer systems, and records management.

Grants-in-Aid Service: Provides grant funding for initiatives that provide programs and facilities for residents of the qathet Regional District inclusive of all Electoral Areas, the City of Powell River, and Tla’amin Nation.

Regional Parks Service: Provides for the acquisition, development, operation, and maintenance of land, buildings and other facilities for regional parks. The qathet Regional District manages two campgrounds, 10 regional parks, 22 beach access sites, and a few small recreation facilities. These parks and facilities are located on lands that are owned by the Regional District, or leased from the Province.

Regional Emergency Preparedness: Provides emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and in collaboration with the Tla’amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the public.

Waste Management Service: Provides long-term planning and management of solid waste for the entire regional district, and includes the operation of the Resource Recovery Centre. Waste collection is a separate service that the Regional District does not provide.

Electoral Area Services (Shared Services between other Electoral Areas):

Electoral Area Administration Service: Provides Directors’ remuneration related to electoral area governance, costs associated with the local government elections and Electoral Area portions of shared wages and overhead. Funds are set aside annually into a reserve to fund the local government election every four years. This prevents a large tax increase during the election year.

Electoral Area Feasibility Studies: Provides funds for the establishment of new services as well as funds for costs not covered by grant-funded studies that do not fit under already established services. The costs that are expended to establish a new service become part of costs allocated to the new service.

Social Planning Service: The service supports community well-being through research, advocacy, and policy development, addressing issues like housing, health, social inclusion, and poverty reduction.

qathet Regional Hospital District: Regional Hospital Districts (RHDs) were created not to operate but to help finance local contributions to major healthcare facility construction.

Each regional district service has its own budget, and only the participants of that service pay for it.

The main revenue source is property value tax, supplemented by parcel taxes and fees, with collection handled by provincial or municipal governments.

The qathet Regional District applies a standard 9% charge on the net operating budget of all services.

Electoral Area Services (Individual Area Services):

Electoral Area E Community Recreation Service: This service supports recreational programs for the Lasqueti Community Association.

Lasqueti Island Library Service: The Lasqueti Island Library service is funded by taxpayers within Electoral Area E. The service provides an annual contribution to the Vancouver Island Regional Library for library services on Lasqueti Island.

Lasqueti Island Fire Protection Service: The service provides fire protection and emergency response to all of Lasqueti Island, and supports the management and operations of the Lasqueti Island Volunteer Fire Department.

Lasqueti Island Marine Ramp Service: The Lasqueti Island Marine service is funded by taxpayers within Electoral Area E. The service supports the operation and maintenance of a multi- purpose boat ramp for recreational and commercial use. The foreshore is leased from the Province, and the qathet Regional District paid for the installation of the ramp.

Lasqueti Island Health Centre Service: The Lasqueti Island Health Centre service is funded by taxpayers within Electoral Area E. This service supports the operation of the Judith Fisher Health Centre through a contribution agreement with the Lasqueti Last Resort Society. The Judith Fisher Centre provides health and wellness services to Lasqueti, as well as provides a public space for the community.

City of Powell River

Where do your taxes go?

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Cemeteries Service: Provides for the operation and maintenance of the Powell River Regional Cemetery (Cranberry) and the Woodland Cemetery (Texada Island). Both cemeteries are open to the public and have no denominational restrictions.

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Regional Emergency Preparedness: Provides emergency planning, preparedness, training, response, and recovery for all areas within the qathet Regional District, including the City of Powell River and in collaboration with the Tla’amin Nation. The program works with emergency responders, government staff, volunteers, partner agencies, and the public.

Heritage Conservation Service: Provides heritage conservation mainly to support the operation of museums and heritage attractions.

Emergency Telephone 911 Service: Provides emergency 9-1-1 telephone dispatch service to supported service areas.

Waste Management Service: Provides long-term planning and management of solid waste for the entire regional district, and includes the operation of the Resource Recovery Centre. Waste collection is a separate service that the Regional District does not provide.

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